

LAMAR ADVERTISING CO/NEW

Form 10-K

March 01, 2007

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**UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549  
Form 10-K**

(Mark One)

**ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the fiscal year ended December 31, 2006**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

*Commission File Number 0-30242*

**Lamar Advertising Company**

*Commission File Number 1-12407*

**Lamar Media Corp.**

(Exact names of registrants as specified in their charters)

Delaware

72-1449411

Delaware

72-1205791

(State or other jurisdiction of incorporation or  
organization

I.R.S. Employer Identification No.)

70808

5551 Corporate Blvd., Baton Rouge, LA

(Zip Code)

(Address of principal executive offices)

Registrants telephone number, including area code: (225) 926-1000

**SECURITIES OF LAMAR ADVERTISING COMPANY  
REGISTERED PURSUANT TO SECTION 12(b) OF THE ACT:**

Class A common stock, \$0.001 par value

**SECURITIES OF LAMAR ADVERTISING COMPANY  
REGISTERED PURSUANT TO SECTION 12(g) OF THE ACT:**

None

**SECURITIES OF LAMAR MEDIA CORP.  
REGISTERED PURSUANT TO SECTION 12(b) OF THE ACT:**

None

**SECURITIES OF LAMAR MEDIA CORP.  
REGISTERED PURSUANT TO SECTION 12(g) OF THE ACT:**

None

Indicate by check mark if Lamar Advertising Company is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act.

Yes  No

Indicate by check mark if Lamar Advertising Company is not required to file reports pursuant to Section 13 or Section 15(d) of the Exchange Act. Yes  No

Indicate by check mark if Lamar Media Corp. is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes  No

Indicate by check mark if Lamar Media Corp. is not required to file reports pursuant to Section 13 or Section 15(d) of the Exchange Act.

Yes  No

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Indicate by check mark whether each registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No   
 Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of Lamar Advertising Company's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.   
 Indicate by check mark whether Lamar Advertising Company is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer  Non-accelerated filer .

Indicate by check mark whether Lamar Media Corp. is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer  Non-accelerated filer .

Indicate by check mark if either registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No .

As of June 30, 2006, the aggregate market value of the voting stock held by nonaffiliates of Lamar Advertising Company was \$4,934,523,397 based on \$53.86 per share as reported on the National Association of Securities Dealers Automated Quotation System National Market System.

As of June 30, 2006, the aggregate market value of the voting stock held by nonaffiliates of Lamar Media Corp. was \$0.

Indicate the number of shares outstanding of each of the issuers' classes of common stock, as of the latest practicable date.

| Class   | Outstanding at February 23, 2007 |
|---|----------------------------------|
| Lamar Advertising Company Class A common stock, \$0.001 par value per share | 84,337,579 shares                |
| Lamar Advertising Company Class B common stock, \$0.001 par value per share | 15,397,865 shares                |
| Lamar Media Corp. common stock, \$0.001 par value per share                 | 100 shares                       |

**DOCUMENTS INCORPORATED BY REFERENCE**

| Document  | Parts Into Which Incorporated |
|---|-------------------------------|
| Proxy Statement for the Annual Meeting of Stockholders to be held on May 24, 2007 (Proxy Statement) | Part III                      |

**This combined Form 10-K is separately filed by (i) Lamar Advertising Company and (ii) Lamar Media Corp. (which is a wholly owned subsidiary of Lamar Advertising Company). Lamar Media Corp. meets the conditions set forth in general instruction I(1) (a) and (b) of Form 10-K and is, therefore, filing this form with the reduced disclosure format permitted by such instruction.**

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**Certification of the CFO Pursuant to Section 302**

**Certification Pursuant to Section 906**

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**NOTE REGARDING FORWARD-LOOKING STATEMENTS**

Certain information included in this report is forward-looking in nature within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. This report uses terminology such as anticipates, believes, plans, expects, future, intends, may, will, should, estimates, predicts, and similar expressions to identify forward-looking statements. Examples of forward-looking statements in this report include statements about:

the Company's future financial performance and condition;

the Company's business plans, objectives, prospects, growth and operating strategies;

market opportunities and competitive positions;

estimated risks; and

stock price.

Forward-looking statements are subject to known and unknown risks, uncertainties and other important factors, including but not limited to the following, any of which may cause the Company's actual results, performance or achievements to differ materially from those expressed or implied by the forward-looking statements:

national and local economic conditions that may affect the markets in which the Company operates;

the levels of expenditures on advertising in general and outdoor advertising in particular;

increased competition within the outdoor advertising industry;

the regulation of the outdoor advertising industry;

the Company's need for, and ability to obtain, additional funding for acquisitions and operations;

risks and uncertainties relating to the Company's significant indebtedness;

the Company's ability to renew expiring contracts at favorable rates;

the integration of businesses that the Company acquires and its ability to recognize cost savings and operating efficiencies as a result of these acquisitions;

the Company's ability to successfully implement its digital deployment strategy; and

changes in accounting principles, policies or guidelines.

The forward-looking statements in this report are based on the Company's current good faith beliefs, however, actual results may differ due to inaccurate assumptions, the factors listed above or other foreseeable or unforeseeable factors. Consequently, the Company cannot guarantee that any of the forward-looking statements will prove to be accurate. The forward-looking statements in this report speak only as of the date of this report, and Lamar Advertising Company and Lamar Media Corp. expressly disclaim any obligation or undertaking to update or revise any forward-looking statement contained in this report.

**INDUSTRY AND MARKET DATA**

The industry and market data presented throughout this report are based on the experience and estimates of the Company's management and the data in reports issued by third-parties, including the Outdoor Advertising Association of America. In each case, the Company believes this industry and market data is reasonable. The Company has not, however, independently verified the industry and market data derived from third-party sources, and no independent

source has verified the industry and market data derived from management's experience and estimates.

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**PART I**

**ITEM 1. BUSINESS**

**General**

Lamar Advertising Company, referred to herein as the Company or Lamar Advertising or we is one of the largest outdoor advertising companies in the United States based on number of displays and has operated under the Lamar name since 1902. As of December 31, 2006, the Company owned and operated approximately 151,000 billboard advertising displays in 44 states, Canada and Puerto Rico, approximately 95,000 logo advertising displays in 19 states and the province of Ontario, Canada, and operated approximately 31,200 transit advertising displays in 16 states, Canada and Puerto Rico. The Company offers its customers a fully integrated service, satisfying all aspects of their billboard display requirements from ad copy production to placement and maintenance.

***The Company's Business***

We operate three types of outdoor advertising displays: billboards, logo signs and transit advertising displays.

***Billboards.*** The Company sells most of its advertising space on two types of billboards: bulletins and posters.

*Bulletins* are generally large, illuminated advertising structures that are located on major highways and target vehicular traffic.

*Posters* are generally smaller advertising structures that are located on major traffic arteries and city streets and target vehicular and pedestrian traffic.

In addition to these traditional billboards, the Company is also introducing digital billboards which are generally located on major traffic arteries and city streets. As of December 31, 2006, the Company owned and operated approximately 300 digital billboard advertising displays in 34 states and Canada.

***Logo signs.*** The Company sells advertising space on logo signs located near highway exits.

*Logo signs* generally advertise nearby gas, food, camping, lodging and other attractions.

The Company is the largest provider of logo signs in the United States, operating 19 of the 25 privatized state logo sign contracts. As of December 31, 2006, the Company operated approximately 95,000 logo sign advertising displays in 19 states and Canada.

***Transit advertising displays.*** The Company also sells advertising space on the exterior and interior of public transportation vehicles, transit shelters and benches in 73 markets. As of December 31, 2006, the Company operated approximately 31,200 transit advertising displays in 16 states, Canada and Puerto Rico.

***Corporate History***

The Company has operated under the Lamar name since its founding in 1902 and has been publicly traded on the Nasdaq under the symbol LAMR since 1996. We completed a reorganization on July 20, 1999 that created our current holding company structure. At that time, the operating company (then called Lamar Advertising Company) was renamed Lamar Media Corp., and all of the operating company's stockholders became stockholders of a new holding company. The new holding company then took the Lamar Advertising Company name, and Lamar Media Corp. became a wholly owned subsidiary of Lamar Advertising Company.

In this report, we refer to Lamar Advertising's wholly owned subsidiary Lamar Media Corp. as Lamar Media.

***Where you can find more information***

The Company makes its annual reports on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K, and amendments to these reports available free of charge through its website, [www.lamar.com](http://www.lamar.com), as soon as reasonably practicable after filing them with, or furnishing them to, the Securities and Exchange Commission. Information contained on the website is not part of this report.

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### **Operating Strategies**

We strive to be a leading provider of outdoor advertising services in each of the markets that we serve, and our operating strategies for achieving that goal include:

***Continuing to provide high quality local sales and service.*** The Company seeks to identify and closely monitor the needs of its customers and to provide them with a full complement of high quality advertising services. Local advertising constituted approximately 78% of net revenues for the year ended December 31, 2006, which management believes is higher than the industry average. The Company believes that the experience of its regional and local managers has contributed greatly to its success. For example, the Company's regional managers have been with the Company for an average of 25 years. In an effort to provide high quality sales and service at the local level, the Company employed approximately 950 local account executives as of December 31, 2006. Local account executives are typically supported by additional local staff and have the ability to draw upon the resources of the central office, as well as offices in its other markets, in the event business opportunities or customers' needs support such an allocation of resources.

***Continuing a centralized control and decentralized management structure.*** The Company's management believes that, for its particular business, centralized control and a decentralized organization provide for greater economies of scale and are more responsive to local market demands. Therefore, the Company maintains centralized accounting and financial control over its local operations, but the local managers are responsible for the day-to-day operations in each local market and are compensated according to that market's financial performance.

***Continuing to focus on internal growth.*** Within our existing markets, we seek to increase our revenue and improve our cash flow by employing highly-targeted local marketing efforts to improve our display occupancy rates and by increasing advertising rates where and when demand can absorb rate increases. Our local offices spearhead this effort and respond to local customer demands quickly.

In addition, we routinely invest in upgrading our existing displays and constructing new displays. From January 1, 1997 to December 31, 2006, the Company invested approximately \$916 million in improvements to our existing displays and in constructing new displays. Our regular improvement and expansion of our advertising display inventory allow us to provide high quality service to our current advertisers and to attract new advertisers.

***Continuing to pursue strategic acquisitions.*** We intend to enhance our growth by continuing to pursue strategic acquisitions that result in increased operating efficiencies, greater geographic diversification, increased market penetration and opportunities for inter-market cross-selling. In addition to acquiring outdoor advertising assets in new markets, we acquire complementary outdoor advertising assets within existing markets and in contiguous markets. We have a proven track record of integrating acquired outdoor advertising businesses and assets. Since January 1, 1997, we have successfully completed over 760 acquisitions, including over 230 acquisitions for an aggregate purchase price of approximately \$611 million from January 1, 2004 to December 31, 2006. Although the advertising industry is becoming more consolidated, we believe acquisition opportunities still exist, given the industry's continued fragmentation among smaller advertising companies.

***Continuing to pursue other outdoor advertising opportunities.*** The Company plans to pursue additional logo sign contracts. Logo sign opportunities arise periodically, both from states initiating new logo sign programs and states converting from government-owned and operated programs to privately-owned and operated programs. Furthermore, the Company plans to pursue additional tourist oriented directional sign programs in both the United States and Canada and also other motorist information signing programs as opportunities present themselves. In an effort to maintain market share, the Company has entered the transit advertising business through the operation of displays on bus shelters, benches and buses in 73 of its advertising markets.

## **COMPANY OPERATIONS**

### **Billboard Advertising**

The Company sells most of its advertising space on two types of billboard advertising displays: bulletins and posters. As of December 31, 2006, the Company owned and operated approximately 151,000 billboard advertising displays in 44 states, Canada and Puerto Rico. In 2006, we derived approximately 74% of our billboard advertising net revenues from bulletin sales and 26% from poster sales.



**Bulletins** are large, advertising structures (the most common size is fourteen feet high by forty-eight feet wide, or 672 square feet) consisting of panels on which advertising copy is displayed. We wrap advertising copy printed with computer-generated graphics on a single sheet of vinyl around the structure. To attract more attention, some of the panels may extend beyond the linear edges of the display face and may include three-dimensional embellishments. Because of their greater impact and higher cost, bulletins are usually located on major highways and target vehicular traffic. At December 31, 2006, we operated approximately 73,000 bulletins.

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We generally sell individually-selected bulletin space to advertisers for the duration of the contract (usually six to twelve months). We also sell bulletins as part of a rotary plan under which we rotate the advertising copy from one bulletin location to another within a particular market at stated intervals (usually every sixty to ninety days) to achieve greater reach within that market.

**Posters** are slightly smaller advertising structures (the most common size is twelve feet high by twenty-five feet wide, or 300 square feet; we also operate junior posters, which are six feet high by twelve feet wide, or 72 square feet). There are two kinds of advertising copy we use on posters. The first consists of lithographed or silk-screened paper sheets supplied by the advertiser that we paste and apply like wallpaper to the face of the display, and the second consists of single sheets of vinyl with computer-generated advertising copy that we wrap around the structure. Posters are concentrated on major traffic arteries and target vehicular traffic, and junior posters are concentrated on city streets and target hard-to-reach pedestrian traffic and nearby residents. Posters provide advertisers with access to either a specified percentage of the general population or a specific targeted audience. At December 31, 2006, we operated approximately 78,000 posters.

We generally sell poster space for thirty- and ninety-day periods in packages called showings, which comprise a given number of displays in a specified market area. We place and spread out the displays making up a showing in well-traveled areas to reach a wide audience in the particular market.

In addition to the traditional displays described above, we have also begun deploying digital billboards. Digital billboards are large electronic light emitting diode (LED) displays (the most common sizes are fourteen feet high by forty feet wide, or 560 square feet; ten and a half feet high by thirty six feet wide, or 378 square feet; and ten feet high by twenty-one feet wide, or 210 square feet) that are generally located on major traffic arteries and city streets. Digital billboards are capable of generating over one billion colors and vary in brightness based on ambient conditions. They display completely digital advertising copy from various advertisers in a slide show fashion, rotating each advertisement approximately every 6 to 8 seconds. We give digital advertisers flexibility to change their advertising copy quickly by sending new artwork over a secured internet connection. As of December 31, 2006, we operated approximately 300 digital billboards in various markets.

We own the physical structures on which the advertising copy is displayed. We build the structures on locations we either own or lease. In each local office one employee typically performs site leasing activities for the markets served by that office. See Item 2. Properties.

In the majority of our markets, our local production staffs perform the full range of activities required to create and install billboard advertising displays. Production work includes creating the advertising copy design and layout, coordinating its printing and installing the designs on the displays. The Company provides its production services to local advertisers and to advertisers that are not represented by advertising agencies, as most national advertisers represented by advertising agencies use preprinted designs that require only our installation. Our talented design staff uses state-of-the-art technology to prepare creative, eye-catching displays for our customers. We can also help with the strategic placement of advertisements throughout an advertiser's market by using software that allows us to analyze the target audience and its demographics. Our artists also assist in developing marketing presentations, demonstrations and strategies to attract new customers.

In marketing billboard displays to advertisers, we compete with other forms of out-of-home advertising and other media. When selecting the media and provider through which to advertise, advertisers consider a number of factors and advertising providers which are described in the section entitled -Competition below.

### **Logo Sign Advertising**

We entered the logo sign advertising business in 1988 and have become the largest provider of logo sign services in the United States, operating nineteen of the twenty-five privatized state logo contracts. We erect logo signs, which generally advertise nearby gas, food, camping, lodging and other attractions, and directional signs, which direct vehicle traffic to nearby services and tourist attractions, near highway exits. As of December 31, 2006, we operated approximately 29,000 logo sign structures containing over 95,000 logo advertising displays in the United States and Canada.

We operate the logo sign contracts in the following states and the province of Ontario, Canada:

|          |             |                         |                |
|----------|-------------|-------------------------|----------------|
| Colorado | Kentucky    | Missouri <sup>(1)</sup> | Oklahoma       |
| Delaware | Maine       | Nebraska                | South Carolina |
| Florida  | Michigan    | Nevada                  | Utah           |
| Georgia  | Minnesota   | New Jersey              | Virginia       |
| Kansas   | Mississippi | Ohio                    |                |

(1) The logo sign contract in Missouri is operated by a 66 2/3% owned partnership.

We also operate the tourist oriented directional signing ( TODS ) programs for the states of Nevada, Colorado, Nebraska, Missouri, Michigan, Ohio, Kentucky, Virginia and New Jersey, and the province of Ontario, Canada.

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Our logo and TODS operations are decentralized. Generally, each office is staffed with an experienced local general manager, a local sales and office staff and a local signing sub-contractor. This decentralization allows the management staff of Interstate Logos, L.L.C. (the subsidiary that operates all of the logo and directional sign-related businesses) to travel extensively to the various operations and serve in a technical and management advisory capacity and monitor regulatory and contract compliance. We also run a silk screening operation in Baton Rouge, Louisiana and a display construction company in Atlanta, Georgia.

State logo sign contracts represent the exclusive right to erect and operate logo signs within a state for a period of time. The terms of the contracts vary, but generally range from five to ten years, with additional renewal terms. Each logo sign contract generally allows the state to terminate the contract prior to its expiration and, in most cases, with compensation for the termination to be paid to the Company. When a logo sign contract expires, the Company transfers ownership of the advertising structures to the state. Depending on the contract, the Company may or may not be entitled to compensation at that time. Of the Company's nineteen logo sign contracts in place at December 31, 2006, one is subject to renewal in 2007.

States usually award new logo sign contracts and renew expiring logo sign contracts through an open proposal process. In bidding for new and renewal contracts, we compete against three other national logo sign providers, as well as local companies based in the state soliciting proposals.

In marketing logo signs to advertisers, we compete with other forms of out-of-home advertising and other media. When selecting the media and provider through which to advertise, advertisers consider a number of factors and advertising providers which are described in the section entitled "Competition" below.

### **Transit Advertising**

We entered into the transit advertising business in 1993 as a way to complement our existing business and maintain market share in certain markets. We provide transit advertising displays on bus shelters, benches and buses in 73 transit markets, and our production staff provides a full range of creative and installation services to our transit advertising customers. As of December 31, 2006, the Company operated approximately 31,200 transit advertising displays in 16 states and Canada.

Municipalities usually award new transit advertising contracts and renew expiring transit advertising contracts through an open bidding process. In bidding for new and renewal contracts, we compete against national outdoor advertising providers and local, on-premise sign providers and sign construction companies. Transit advertising operators incur significant start-up costs to build and install the advertising structures (such as transit shelters) upon being awarded contracts.

In marketing transit advertising displays to advertisers, we compete with other forms of out-of-home advertising and other media. When selecting the media and provider through which to advertise, advertisers consider a number of factors and advertising providers which are described in the section entitled "Competition" below.

### **COMPETITION**

Although the outdoor advertising industry has encountered a wave of consolidation, the industry remains fragmented. The industry is comprised of several large outdoor advertising and media companies with operations in multiple markets, as well as smaller, local companies operating a limited number of structures in one or a few local markets. Although we primarily focus on small to mid-size markets where we can attain a strong market share, in each of our markets, we compete against other providers of outdoor advertising and other types of media, including:

Larger outdoor advertising providers, such as (i) Clear Channel Outdoor Holdings, Inc., which operates billboards, street furniture displays, transit displays and other out-of-home advertising displays in North America and worldwide and (ii) CBS Outdoor, a division of CBS Corporation, which operates traditional outdoor, street furniture and transit advertising properties in North America and worldwide. Clear Channel Outdoor and CBS Outdoor each have corporate relationships with large media conglomerates and may have greater total resources, product offerings and opportunities for cross-selling than we do.

Other forms of media, such as broadcast and cable television, radio, print media, direct mail marketing, telephone directories and the Internet.

An increasing variety of out-of-home advertising media, such as advertising displays in shopping centers, malls, airports, stadiums, movie theaters and supermarkets and advertising displays on taxis, trains and buses.

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In selecting the form of media through which to advertise, advertisers evaluate their ability to target audiences having a specific demographic profile, lifestyle, brand or media consumption or purchasing behavior or audiences located in, or traveling through, a particular geography. Advertisers also compare the relative costs of available media, evaluating the number of impressions (potential viewings), exposure (the opportunity for advertising to be seen) and circulation (traffic volume in a market), as well as potential effectiveness, quality of related services (such as advertising copy design and layout) and customer service. In competing with other media, we believe that outdoor advertising is relatively more cost-efficient than other media, allowing advertisers to reach broader audiences and target specific geographic areas or demographics groups within markets.

We believe that our strong emphasis on sales and customer service and our position as a major provider of advertising services in each of our primary markets enables us to compete effectively with the other outdoor advertising companies, as well as with other media, within those markets.

**CUSTOMERS**

Our customer base is diverse. The table below sets forth the ten industries from which we derived most of our billboard advertising revenues for the year ended December 31, 2006, as well as the percentage of billboard advertising revenues attributable to the advertisers in those industries. The individual advertisers in these industries accounted for approximately 73% of our billboard advertising net revenues in the year ended December 31, 2006. No individual advertiser accounted for more than 1% of our billboard advertising net revenues in that period.

| Categories                     | Percentage of Net<br>Billboard<br>Advertising Revenues |
|--------------------------------|--|
| Restaurants                    | 10%  |
| Retailers                      | 10%  |
| Automotive                     | 9%   |
| Real Estate Companies          | 9%   |
| Health Care                    | 7%   |
| Hotels and Motels              | 6%   |
| Service                        | 6%   |
| Gaming                         | 6%   |
| Financial Banks/Credit Unions  | 5%   |
| Amusement Entertainment/Sports | 5%   |
|                                | 73%  |

**REGULATION**

Outdoor advertising is subject to governmental regulation at the federal, state and local levels. Regulations generally restrict the size, spacing, lighting and other aspects of advertising structures and pose a significant barrier to entry and expansion in many markets.

Federal law, principally the Highway Beautification Act of 1965 (the HBA), regulates outdoor advertising on Federal Aid Primary, Interstate and National Highway Systems roads. The HBA requires states to effectively control outdoor advertising along these roads, and mandates a state compliance program and state standards regarding size, spacing and lighting. The HBA requires any state or political subdivision that compels the removal of a lawful billboard along a Federal Aid Primary or Interstate highway to pay just compensation to the billboard owner.

All states have passed billboard control statutes and regulations at least as restrictive as the federal requirements, including laws requiring the removal of illegal signs at the owner's expense (and without compensation from the state). Although we believe that the number of our billboards that may be subject to removal as illegal is immaterial, and no state in which we operate has banned billboards entirely, from time to time governments have required us to remove signs and billboards legally erected in accordance with federal, state and local permit requirements and laws.

Municipal and county governments generally also have sign controls as part of their zoning laws and building codes. We contest laws and regulations that we believe unlawfully restrict our constitutional or other legal rights and may

adversely impact the growth of our outdoor advertising business.

Using federal funding for transportation enhancement programs, state governments have purchased and removed billboards for beautification, and may do so again in the future. Under the power of eminent domain, state or municipal governments have laid claim to property and forced the removal of billboards. Under a concept called amortization by which a governmental body asserts that a billboard operator has earned compensation by continued operation over time, local governments have attempted to force removal of legal but nonconforming billboards (i.e., billboards that conformed with applicable zoning regulations when built but which do not conform to current zoning regulations). Although the legality of amortization is questionable, it has been upheld in some instances. Often, municipal and county governments also have sign controls as part of their zoning laws, with some local governments prohibiting construction of new billboards or allowing new construction only to replace existing structures. Although we have generally been able to obtain satisfactory compensation for those of our billboards purchased or removed as a result of governmental action, there is no assurance that this will continue to be the case in the future.

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We have also introduced and intend to expand the deployment of digital billboards that display static digital advertising copy from various advertisers that changes every 6 to 8 seconds. We have encountered some existing regulations that restrict or prohibit these types of digital displays but it has not yet materially impacted our digital deployment. Since digital billboards have only recently been developed and introduced into the market on a large scale, however, existing regulations that currently do not apply to them by their terms could be revised to impose greater restrictions. These regulations may impose greater restrictions on digital billboards due to alleged concerns over aesthetics or driver safety.

**EMPLOYEES**

We employed over 3,300 people as of December 31, 2006. Approximately 160 employees were engaged in overall management and general administration at our management headquarters in Baton Rouge, Louisiana, and the remainder, including approximately 950 local account executives, were employed in our operating offices. Thirteen of our local offices employ billposters and construction personnel who are covered by collective bargaining agreements. We believe that our relationship with our employees, including our 122 unionized employees, is good, and we have never experienced a strike or work stoppage.

**INFLATION**

In the last three years, inflation has not had a significant impact on us.

**SEASONALITY**

Our revenues and operating results are subject to seasonality. Typically, we experience our strongest financial performance in the summer and fall, and our weakest financial performance in the first quarter of the calendar year, partly because retailers cut back their advertising spending immediately following the holiday shopping season. We expect this trend to continue in the future. Because a significant portion of our expenses is fixed, a reduction in revenues in any quarter is likely to result in a period-to-period decline in operating performance and net earnings.



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**ITEM 1A. RISK FACTORS**

**The Company's substantial debt may adversely affect its business, financial condition and financial results.**

The Company has borrowed substantially in the past and will continue to borrow in the future. At December 31, 2006, Lamar Advertising Company had approximately \$287.5 million of convertible notes outstanding, and Lamar Media had approximately \$1.7 billion of total debt outstanding, consisting of approximately \$707.0 million in bank debt, \$989.1 million in various series of senior subordinated notes and \$6.8 million in other short-term and long-term debt and a mirror note issued to the Company in an aggregate amount equal to the principal amount of the Company's outstanding convertible notes. Despite the level of debt presently outstanding, the terms of the indentures governing the notes and the terms of the bank credit facility allow Lamar Media to incur substantially more debt, including approximately \$288.5 million available for borrowing as of December 31, 2006 under the revolving bank credit facility. The Company also declared a special dividend of \$3.25 per share to be paid on March 30, 2007 to common stockholders of record on March 22, 2007 as a result of which the Company may incur additional debt.

The Company's substantial debt and its use of cash flow from operations to make principal and interest payments on its debt may, among other things:

- limit the cash flow available to fund the Company's working capital, capital expenditure or other general corporate requirements;

- limit the Company's ability to obtain additional financing to fund future working capital, capital expenditure or other general corporate requirements;

- inhibit the Company's ability to fund or finance an appropriate level of acquisition activity, which has traditionally been a significant component of the Company's year-to-year revenue growth;

- place the Company at a competitive disadvantage relative to those of its competitors that have less debt;

- make it more difficult for the Company to comply with the financial covenants in its bank credit facility, which could result in a default and an acceleration of all amounts outstanding under the facility;

- force the Company to seek and obtain alternate or additional sources of funding, which may be unavailable, or may be on less favorable terms, or may require the Company to obtain the consent of lenders under its bank credit facility or the holders of its other debt;

- limit the Company's flexibility in planning for, or reacting to, changes in its business and industry;

- affect the Company's ability to complete its previously announced stock repurchase programs, and;

- increase the Company's vulnerability to general adverse economic and industry conditions.

Any of these problems could adversely affect the Company's business, financial condition and financial results.

**Restrictions in the Company's and Lamar Media's debt agreements reduce operating flexibility and contain covenants and restrictions that create the potential for defaults, which could adversely affect the Company's business, financial condition and financial results.**

The terms of the indenture relating to the Company's outstanding notes, Lamar Media's bank credit facility and the indentures relating to Lamar Media's outstanding notes restrict the ability of the Company and Lamar Media to, among other things:

- incur or repay debt;

- dispose of assets;

- create liens;

make investments;

enter into affiliate transactions; and

pay dividends and make inter-company distributions.

The terms of Lamar Media's bank credit facility also restrict it from exceeding specified total debt and senior debt ratios and require it to maintain specified interest coverage and fixed charges coverage ratios. Please see

*Management's Discussion and Analysis of Financial Condition and Results of Operations - Liquidity and Capital Resources* for a description of the specific financial ratio requirements under the bank credit facility.

These restrictions reduce the Company's operating flexibility and could prevent the Company from exploiting investment, acquisition, marketing, stock repurchase or other time-sensitive business opportunities. Moreover, the Company's ability to comply with the financial covenants in the bank credit facility (and similar covenants in future agreements) depends on its operating performance, which in turn depends significantly on prevailing economic, financial and business conditions and other factors that are beyond the Company's control. Therefore, despite its best efforts and execution of its strategic plan, the Company may be unable to comply with these financial covenants in the future.

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If Lamar Media fails to comply with its financial covenants, the lenders under the bank credit facility could accelerate all of the debt outstanding, which would create serious financial problems and could lead to a default under the indentures governing the Company's and Lamar Media's outstanding notes. Any of these events could adversely affect the Company's business, financial condition and financial results.

**The Company's revenues are sensitive to general economic conditions and other external events beyond the Company's control.**

The Company sells advertising space on outdoor structures to generate revenues. Advertising spending is particularly sensitive to changes in general economic conditions, and the occurrence of any of the following external events could depress the Company's revenues:

a decline in general economic conditions, which could reduce national advertising spending disproportionately;

a decline in economic conditions in specific geographical markets, which could reduce local advertising spending in those particular markets disproportionately;

a widespread reallocation of advertising expenditures to other available media by significant users of the Company's displays;

a decline in the amount spent on advertising in general or outdoor advertising in particular; and

increased regulation of the subject matter, location or operation of outdoor advertising displays and taxation on outdoor advertising.

**The Company's continued growth through acquisitions may become more difficult, which could adversely affect the Company's future financial performance.**

Over the last 10 years, the outdoor advertising industry has experienced a wave of consolidation, in part due to the regulatory restrictions on building new outdoor advertising structures. The Company has been a major participant in this trend, using acquisitions of outdoor advertising businesses and assets as a means of increasing its advertising display inventory in existing and new markets. Although the Company currently anticipates a slight reduction in acquisition activity from about \$228 million in 2006 to about \$150 million in 2007, acquisitions will remain an important component of the Company's future revenue growth.

The future success of the Company's acquisition strategy could be adversely affected by many factors, including the following:

the pool of suitable acquisition candidates is dwindling, and the Company may have a more difficult time negotiating acquisitions on favorable terms;

the Company may face increased competition for acquisition candidates from other outdoor advertising companies, some of which have greater financial resources than the Company, which may result in higher prices for those businesses and assets;

the Company may not have access to the capital needed to finance potential acquisitions and may be unable to obtain any required consents from its current lenders to obtain alternate financing;

the Company may be unable to integrate acquired businesses and assets effectively with its existing operations and systems as a result of unforeseen difficulties that could divert significant time, attention and effort from management that could otherwise be directed at developing existing business;

the Company may be unable to retain key personnel of acquired businesses;

the Company may not realize the benefits and cost savings anticipated in its acquisitions; and

as the industry consolidates further, larger mergers and acquisitions may face substantial scrutiny under antitrust laws.

These obstacles to the Company's opportunistic acquisition strategy may have an adverse effect on its future financial results.

**The Company faces competition from larger and more diversified outdoor advertisers and other forms of advertising that could hurt its performance.**

While the Company enjoys a significant market share in many of its small and medium-sized markets, the Company faces competition from other outdoor advertisers and other media in all of its markets. Although the Company is one of the largest companies focusing exclusively on outdoor advertising in a relatively fragmented industry, it competes against larger companies with diversified operations, such as television, radio and other broadcast media. These diversified competitors have the advantage of cross-selling complementary advertising products to advertisers. The Company also competes against an increasing variety of out-of-home advertising media, such as advertising displays in shopping centers, malls, airports, stadiums, movie theaters and supermarkets, and on taxis, trains and buses. To a lesser extent, the Company also faces competition from other forms of media, including radio, newspapers, direct mail advertising, telephone directories and the Internet.

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The industry competes for advertising revenue along the following dimensions: exposure (the number of impressions an advertisement makes), advertising rates (generally measured in cost-per-thousand impressions), ability to target specific demographic groups or geographies, effectiveness, quality of related services (such as advertising copy design and layout) and customer service. The Company may be unable to compete successfully along these dimensions in the future, and the competitive pressures that the Company faces could adversely affect its profitability or financial performance.

**We currently have two primary suppliers of the LED digital displays for our digital billboards. If they cannot meet our requirements for these displays in the future, it could adversely affect our digital deployment.**

Our inventory of digital billboards increased to approximately 300 units in operation at December 31, 2006 and we intend to expand our digital deployment in the future based on customer and market demand. We currently have two primary suppliers of the LED digital displays used in our digital billboards (Young Electric Sign Company (YESCO) and Daktronics, Inc.). Any inability of these suppliers to produce additional displays, including due to increased demand from us or others, could adversely affect our ability to deploy additional digital units and service existing units. Although to date these suppliers have been able to increase capacity in order to meet our requirements, we cannot assure you that they will be able to continue to meet our requirements in the future and a shortage of these displays could adversely affect our ability to fulfill customers' orders and our results of operations.

**Federal, state and local regulation impact the Company's operations, financial condition and financial results.**

Outdoor advertising is subject to governmental regulation at the federal, state and local levels. Regulations generally restrict the size, spacing, lighting and other aspects of advertising structures and pose a significant barrier to entry and expansion in many markets.

Federal law, principally the Highway Beautification Act of 1965 (the HBA), regulates outdoor advertising on Federal Aid Primary, Interstate and National Highway Systems roads. The HBA requires states to effectively control outdoor advertising along these roads, and mandates a state compliance program and state standards regarding size, spacing and lighting. The HBA requires any state or political subdivision that compels the removal of a lawful billboard along a Federal Aid Primary or Interstate highway to pay just compensation to the billboard owner.

All states have passed billboard control statutes and regulations at least as restrictive as the federal requirements, including laws requiring the removal of illegal signs at the owner's expense (and without compensation from the state). Although we believe that the number of our billboards that may be subject to removal as illegal is immaterial, and no state in which we operate has banned billboards entirely, from time to time governments have required us to remove signs and billboards legally erected in accordance with federal, state and local permit requirements and laws. Municipal and county governments generally also have sign controls as part of their zoning laws and building codes. We contest laws and regulations that we believe unlawfully restrict our constitutional or other legal rights and may adversely impact the growth of our outdoor advertising business.

Using federal funding for transportation enhancement programs, state governments have purchased and removed billboards for beautification, and may do so again in the future. Under the power of eminent domain, state or municipal governments have laid claim to property and forced the removal of billboards. Under a concept called amortization by which a governmental body asserts that a billboard operator has earned compensation by continued operation over time, local governments have attempted to force removal of legal but nonconforming billboards (i.e., billboards that conformed with applicable zoning regulations when built but which do not conform to current zoning regulations). Although the legality of amortization is questionable, it has been upheld in some instances. Often, municipal and county governments also have sign controls as part of their zoning laws, with some local governments prohibiting construction of new billboards or allowing new construction only to replace existing structures. Although we have generally been able to obtain satisfactory compensation for those of our billboards purchased or removed as a result of governmental action, there is no assurance that this will continue to be the case in the future.

We have also introduced and intend to expand the deployment of digital billboards that display static digital advertising copy from various advertisers that changes every 6 to 8 seconds. We have encountered some existing regulations that restrict or prohibit these types of digital displays but it has not yet materially impacted our digital deployment. Since digital billboards have only recently been developed and introduced into the market on a large scale, however, existing regulations that currently do not apply to them by their terms could be revised to impose

greater restrictions. These regulations may impose greater restrictions on digital billboards due to alleged concerns over aesthetics or driver safety.

**The Company's logo sign contracts are subject to state award and renewal.**

In 2006, the Company generated approximately 4% of its revenues from state-awarded logo sign contracts. In bidding for these contracts, the Company competes against three other national logo sign providers, as well as numerous smaller, local logo sign providers. A logo sign provider incurs significant start-up costs upon being awarded a new contract. These contracts generally have a term of five to ten years, with additional renewal periods. Some states reserve the right to terminate a contract early, and most contracts require the state to pay compensation to the logo sign provider for early termination. At the end of the contract term, the logo sign provider transfers ownership of the logo sign structures to the state. Depending on the contract, the logo provider may or may not be entitled to compensation for the structures at the end of the contract term.

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Of the Company's 19 logo sign contracts in place at December 31, 2006, one is subject to renewal in 2007. The Company may be unable to renew its expiring contracts. The Company may also lose the bidding on new contracts. **The Company is controlled by significant stockholders who have the power to determine the outcome of all matters submitted to the stockholders for approval and whose interest in the Company may be different than yours.**

As of December 31, 2006, members of the Reilly family, including Kevin P. Reilly, Jr., the Company's Chairman, President and Chief Executive Officer, and Sean Reilly, the Company's Chief Operating Officer and President of its Outdoor Division, owned in the aggregate approximately 16% of the Company's common stock, assuming the conversion of all Class B common stock to Class A common stock. As of that date, their combined holdings represented 65% of the voting power of Lamar Advertising's capital stock, which would give the Reilly family the power to:

elect the Company's entire board of directors;

control the Company's management and policies; and

determine the outcome of any corporate transaction or other matter requiring stockholder approval, including charter amendments, mergers, consolidations and asset sales.

The Reilly family may have interests that are different than yours. For example, the Reilly family may exercise its voting control to prevent a sale of the Company that would provide the common stockholders a premium for their shares.

**If the Company's contingency plans relating to hurricanes fail, the resulting losses could hurt the Company's business.**

The Company has determined that it is not economical to insure against losses resulting from hurricanes and other natural disasters. Although the Company has developed contingency plans designed to mitigate the threat posed by hurricanes to advertising structures (e.g., removing advertising faces at the onset of a storm, when possible, which better permits the structures to withstand high winds during the storm), these plans could fail and significant losses could result. The four hurricanes that hit Florida in August and September of 2004 and the two hurricanes that hit the gulf coast in 2005 resulted in revenue losses of approximately \$1.5 million in 2004 and approximately \$2.4 million in 2005 and required capital expenditures of approximately \$8 million in 2004 and approximately \$20 million in 2005.

### **ITEM 1B. UNRESOLVED STAFF COMMENTS**

None.

### **ITEM 2. PROPERTIES**

Our 53,500 square foot management headquarters is located in Baton Rouge, Louisiana. We occupy approximately 97% of the space in the headquarters and lease the remaining space. We own 108 local operating facilities with front office administration and sales office space connected to back-shop poster and bulletin production space. In addition, the Company leases an additional 116 operating facilities at an aggregate lease expense for 2006 of approximately \$5.3 million.

We own approximately 6,700 parcels of property beneath our advertising structures. As of December 31, 2006, we leased approximately 79,000 active outdoor sites, accounting for a total annual lease expense of approximately \$180.4 million. This amount represented approximately 16% of total advertising net revenues for that period. These leases are for varying terms ranging from month-to-month to a term of over ten years, and many provide the Company with renewal options. There is no significant concentration of displays under any one lease or subject to negotiation with any one landlord. An important part of our management activity is to manage our lease portfolio and negotiate suitable lease renewals and extensions.

### **ITEM 3. LEGAL PROCEEDINGS**

The Company from time to time is involved in litigation in the ordinary course of business, including disputes involving advertising contracts, site leases, employment claims and construction matters. The Company is also involved in routine administrative and judicial proceedings regarding billboard permits, fees and compensation for condemnations. The Company is not a party to any lawsuit or proceeding which, in the opinion of management, is

likely to have a material adverse effect on the Company.

**ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS**

No matters were submitted to a vote of security holders during the fourth quarter of the fiscal year covered by this report.



**Table of Contents****PART II****ITEM 5. MARKET FOR THE REGISTRANT'S COMMON EQUITY AND RELATED STOCKHOLDER MATTERS****Lamar Class A Common Stock**

The Company's Class A common stock has been publicly traded since August 2, 1996 and is currently listed on the Nasdaq Global Select Market under the symbol LAMR. As of December 31, 2006, the Class A common stock was held by 206 shareholders of record. The Company believes, however, that the actual number of beneficial holders of the Class A common stock may be substantially greater than the stated number of holders of record because a substantial portion of the Class A common stock is held in street name.

The following table sets forth, for the periods indicated, the high and low bid prices (for the time periods until January 13, 2006 when Nasdaq was approved as a national securities exchange) and the high and low sales prices (for all periods thereafter) for the Class A common stock.

|                               | <b>High</b> | <b>Low</b> |
|-------------------------------|-------------|------------|
| Year ended December 31, 2005: |             |            |
| First Quarter                 | \$43.98     | \$37.62    |
| Second Quarter                | 43.25       | 36.63      |
| Third Quarter                 | 45.97       | 39.24      |
| Fourth Quarter                | 48.15       | 42.80      |
| Year ended December 31, 2006: |             |            |
| First Quarter                 | \$54.20     | \$44.99    |
| Second Quarter                | 59.83       | 49.90      |
| Third Quarter                 | 54.91       | 46.91      |
| Fourth Quarter                | 66.42       | 51.46      |

The Company's Class B common stock is not publicly traded and is held of record by members of the Reilly family and the Reilly Family Limited Partnership of which, Kevin Reilly, Jr is the managing general partner.

The Company's Series AA preferred stock is entitled to preferential dividends, in an annual aggregate amount of \$364,903, before any dividends may be paid on the common stock. All dividends related to the Company's preferred stock are paid on a quarterly basis. In addition, the Company's bank credit facility and other indebtedness have terms restricting the payment of dividends. The Company declared a special cash dividend of \$3.25 per share of its common stock in February 2007 to be paid on March 30, 2007 to stockholders of record on March 22, 2007. Any future determination as to the payment of dividends will be subject to the limitations described above, will be at the discretion of the Company's Board of Directors and will depend on the Company's results of operations, financial condition, capital requirements and other factors deemed relevant by the Board of Directors.

**Issuer Purchases of Equity Securities**

In August 2006, Lamar Advertising Company announced that its Board of Directors authorized a repurchase plan of up to \$250.0 million of the Company's Class A common stock that may be repurchased from time to time over a period not to exceed 18 months.

The following table describes the Company's repurchases of its registered Class A Common Stock during the quarter ended December 31, 2006, all of which occurred pursuant to the stock repurchase program described above:

| (a) | (b) | (c)<br>Total No. of<br>Shares<br>Purchased as<br>Part of | (d)<br>Approximate<br>Dollar<br>Value of Shares<br>that<br>May Yet Be<br>Purchased |
|-----|-----|--|--|
|-----|-----|--|--|

| <b>Period</b>                           | <b>Total No. of<br/>Shares<br/>Purchased</b> | <b>Average Price<br/>Paid per<br/>Share</b> | <b>Publicly<br/>Announced<br/>Plans or<br/>Programs</b> | <b>Under the Plans<br/>or<br/>Programs</b> |
|---|--|---|---|--|
| October 1 through<br>October 31, 2006   | 305,696                                      | \$ 53.83                                    | 305,696   | \$ 214,303,395                             |
| November 1 through<br>November 30, 2006 | 1,940,650                                    | \$ 58.48                                    | 1,940,650   | \$ 100,823,134                             |
| December 1 through<br>December 31, 2006 | 2,500  | \$ 59.53                                    | 2,500   | \$ 100,674,309                             |

(1) On September 28, 2006, the Company entered into a written repurchase plan with its broker under Rule 10b5-1 of the Exchange Act. This plan allowed the Company to repurchase shares (as set forth in the plan) under the repurchase program during the Company's self-imposed blackout period.

**Table of Contents****ITEM 6. SELECTED FINANCIAL DATA*****Lamar Advertising Company***

The selected consolidated statement of operations, statement of cash flows and balance sheet data presented below are derived from the audited consolidated financial statements of the Company, which are prepared in accordance with accounting principles generally accepted in the United States ( GAAP ). The data presented below should be read in conjunction with the audited consolidated financial statements, related notes and Management's Discussion and Analysis of Financial Condition and Results of Operations included herein.

## Statement of Operations Data:

(Dollars in Thousands)

|   | 2006         | 2005         | 2004       | 2003       | 2002       |
|---|--------------|--------------|------------|------------|------------|
| Net revenues  | \$ 1,120,091 | \$ 1,021,656 | \$ 883,510 | \$ 810,139 | \$ 775,682 |
| Operating expenses:   |              |              |            |            |            |
| Direct advertising expenses   | 390,561      | 353,139      | 302,157    | 292,017    | 274,772    |
| General and administrative expenses   | 248,937      | 212,727      | 188,320    | 171,520    | 167,182    |
| Depreciation and amortization   | 301,685      | 290,089      | 294,056    | 284,947    | 271,832    |
| Gain on disposition of assets   | (10,862)     | (1,119)      | (1,067)    | (1,946)    | (336)      |
| Total operating expenses  | 930,321      | 854,836      | 783,466    | 746,538    | 713,450    |
| Operating income  | 189,770      | 166,820      | 100,044    | 63,601     | 62,232     |
| Other expense (income):   |              |              |            |            |            |
| Loss on extinguishment of debt  |              | 3,982        |            | 33,644     | 5,850      |
| Interest income   | (1,311)      | (1,511)      | (495)      | (502)      | (929)      |
| Interest expense  | 112,955      | 90,671       | 76,079     | 93,787     | 113,333    |
| Total other expense   | 111,644      | 93,142       | 75,584     | 126,929    | 118,254    |
| Income (loss) before income taxes and cumulative effect of a change in accounting principle | 78,126       | 73,678       | 24,460     | (63,328)   | (56,022)   |
| Income tax expense (benefit)  | 34,227       | 31,899       | 11,305     | (23,573)   | (19,694)   |
| Income (loss) before cumulative effect of a change in change in accounting principle        | 43,899       | 41,779       | 13,155     | (39,755)   | (36,328)   |
| Cumulative effect of a change in accounting principle, net                                  |              |              |            | 40,240     |            |
| Net income (loss)   | 43,899       | 41,779       | 13,155     | (79,995)   | (36,328)   |
| Preferred stock dividends   | 365          | 365          | 365        | 365        | 365        |

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|  |           |           |           |             |             |
|--|-----------|-----------|-----------|-------------|-------------|
| Net income (loss) applicable to common stock                               | \$ 43,534 | \$ 41,414 | \$ 12,790 | \$ (80,360) | \$ (36,693) |
| Income (loss) per common share basic and diluted:                          |           |           |           |             |             |
| Income (loss) before cumulative effect of a change in accounting principle | \$ 0.42   | \$ 0.39   | \$ 0.12   | \$ (0.39)   | \$ (0.36)   |
| Cumulative effect of a change in accounting principle                      |           |           |           | (0.39)      |             |
| Net income (loss)  | \$ 0.42   | \$ 0.39   | \$ 0.12   | \$ (0.78)   | \$ (0.36)   |

Statement of Cash Flow Data:

|  |            |              |             |             |             |
|--|------------|--------------|-------------|-------------|-------------|
| Cash flows provided by operating activities <sup>(1)</sup>           | \$ 364,517 | \$ 347,257   | \$ 323,164  | \$ 260,075  | \$ 240,443  |
| Cash flows used in investing activities <sup>(1)</sup>               | \$ 438,896 | \$ 267,970   | \$ 263,747  | \$ 210,041  | \$ 155,763  |
| Cash flows provided by (used in) financing activities <sup>(1)</sup> | \$ 66,973  | \$ (104,069) | \$ (23,013) | \$ (57,847) | \$ (81,955) |

Balance Sheet Data <sup>(1) (2)</sup>

|   |           |           |           |           |           |
|---|-----------|-----------|-----------|-----------|-----------|
| Cash and cash equivalents                 | \$ 11,796 | \$ 19,419 | \$ 44,201 | \$ 7,797  | \$ 15,610 |
| Cash deposit for debt extinguishment      |           |           |           |           | 266,657   |
| Working capital                           | 119,791   | 93,816    | 34,476    | 69,902    | 95,922    |
| Total assets                              | 3,924,228 | 3,741,234 | 3,692,282 | 3,669,514 | 3,888,168 |
| Total debt (including current maturities) | 1,990,468 | 1,576,326 | 1,659,934 | 1,704,863 | 1,994,433 |
| Total long-term obligations               | 2,274,716 | 1,826,138 | 1,805,021 | 1,905,497 | 1,856,372 |
| Stockholders' equity                      | 1,538,533 | 1,817,482 | 1,736,347 | 1,689,661 | 1,709,173 |

(1) As of the end of the period.

(2) Certain balance sheet reclassifications were made in order to be comparable to the current year presentation.

**Table of Contents****ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

*This report contains forward-looking statements. These statements are subject to risks and uncertainties including those described in Item 1A under the heading Risk Factors, and elsewhere in this report, that could cause actual results to differ materially from those projected in these forward-looking statements. The Company cautions investors not to place undue reliance on the forward-looking statements contained in this document. These statements speak only as of the date of this document, and the Company undertakes no obligation to update or revise the statements, except as may be required by law.*

**Lamar Advertising Company**

The following is a discussion of the consolidated financial condition and results of operations of the Company for the years ended December 31, 2006, 2005 and 2004. This discussion should be read in conjunction with the consolidated financial statements of the Company and the related notes.

**OVERVIEW**

The Company's net revenues, which represent gross revenues less commissions paid to advertising agencies that contract for the use of advertising displays on behalf of advertisers, are derived primarily from the sale of advertising on outdoor advertising displays owned and operated by the Company. The Company relies on sales of advertising space for its revenues, and its operating results are therefore affected by general economic conditions, as well as trends in the advertising industry. Advertising spending is particularly sensitive to changes in general economic conditions, which affect the rates that we are able to charge for advertising on our displays and our ability to maximize advertising sales on our displays.

Since December 31, 2001, the Company has increased the number of outdoor advertising displays it operates by approximately 5% by completing strategic acquisitions of outdoor advertising and transit assets for an aggregate purchase price of approximately \$933 million, which included the issuance of 4,050,958 shares of Lamar Advertising Company Class A common stock valued at the time of issuance at approximately \$152.5 million. The Company has financed its recent acquisitions and intends to finance its future acquisition activity from available cash, borrowings under its bank credit agreement and the issuance of Class A common stock. See Liquidity and Capital Resources below. As a result of acquisitions, the operating performance of individual markets and of the Company as a whole are not necessarily comparable on a year-to-year basis. The acquisitions completed during the year ended December 31, 2006 were in existing markets and have caused no material integration issues. The Company expects to continue to pursue acquisitions that complement the Company's existing operations.

Growth of the Company's business requires expenditures for maintenance and capitalized costs associated with new billboard displays, logo sign and transit contracts, and the purchase of real estate and operating equipment. The following table presents a breakdown of capitalized expenditures for the past three years:

|                            |             | In<br>Thousands |            |           |
|----------------------------|-------------|-----------------|------------|-----------|
|                            |             | 2006            | 2005       | 2004      |
| Billboard                  | Traditional | \$ 75,501       | \$ 85,886  | \$ 53,216 |
| Billboard                  | Digital     | 81,270          | 2,607      | 3,979     |
| Logos                      |             | 8,978           | 7,249      | 6,320     |
| Transit                    |             | 1,119           | 1,057      | 1,190     |
| Land and buildings         |             | 34,384          | 13,966     | 10,896    |
| PP&E                       |             | 22,098          | 10,352     | 6,430     |
| Total capital expenditures |             | \$ 223,350      | \$ 121,117 | \$ 82,031 |

We expect our capital expenditures to be approximately \$105 million in 2007 not including digital billboards.

**Table of Contents****RESULTS OF OPERATIONS**

The following table presents certain items in the Consolidated Statements of Operations as a percentage of net revenues for the years ended December 31, 2006, 2005 and 2004:

|                                     | Year ended December 31, |        |        |
|-------------------------------------|-------------------------|--------|--------|
|                                     | 2006                    | 2005   | 2004   |
| Net revenues                        | 100.0%                  | 100.0% | 100.0% |
| Operating expenses:                 |                         |        |        |
| Direct advertising expenses         | 34.9                    | 34.6   | 34.2   |
| General and administrative expenses | 17.7                    | 17.2   | 17.9   |
| Corporate expenses                  | 4.5                     | 3.6    | 3.4    |
| Depreciation and amortization       | 26.9                    | 28.4   | 33.3   |
| Operating income                    | 16.9                    | 16.3   | 11.3   |
| Interest expense                    | 10.1                    | 8.9    | 8.6    |
| Net income                          | 3.9                     | 4.1    | 1.5    |

**Year ended December 31, 2006 compared to Year ended December 31, 2005**

Net revenues increased \$98.4 million or 9.6% to \$1.120 billion for the year ended December 31, 2006 from \$1.022 billion for the same period in 2005. This increase was attributable primarily to an increase in billboard net revenues of \$90.2 million or 9.8% over the prior period, a \$2.8 million increase in logo sign revenue, which represents an increase of 6.2% over the prior period, and a \$5.4 million increase in transit revenue over the prior period. The increase in billboard net revenue of \$90.2 million was generated by acquisition activity of approximately \$18.1 million and internal growth of approximately \$72.1 million, while the increase in logo sign revenue of \$2.8 million was generated by internal growth across various markets within the logo sign programs of approximately \$4.3 million, which was offset by a decrease of \$1.5 million of revenue due to the expiration of the Company's South Carolina logo contract in August, 2005 prior to its re-award in June, 2006. The increase in transit revenue of approximately \$5.4 million was due to internal growth of approximately \$3.5 million and acquisition growth of \$1.9 million.

Net revenues for the year ended December 31, 2006, as compared to acquisition-adjusted net revenue for the year ended December 31, 2005, increased \$79.9 million or 7.7% as a result of net revenue internal growth. See

Reconciliations below.

Operating expenses, exclusive of depreciation and amortization and gain on sale of assets, increased \$73.6 million or 13.0% to \$639.5 million for the year ended December 31, 2006 from \$565.9 million for the same period in 2005. There was a \$59.5 million increase as a result of additional operating expenses related to the operations of acquired outdoor advertising assets and increases in costs in operating the Company's core assets and a \$14.1 million increase in corporate expenses.

Depreciation and amortization expense increased \$11.6 million for the year ended December 31, 2006 as compared to the year ended December 31, 2005. The increase is a result of increased capital expenditures in 2006 which include \$81.3 million in digital billboards.

Due to the above factors, operating income increased \$23.0 million to \$189.8 million for year ended December 31, 2006 compared to \$166.8 million for the same period in 2005.

On September 30, 2005, the Company's wholly owned subsidiary, Lamar Media Corp., refinanced its bank credit facility. The new bank credit facility is comprised of a \$400.0 million revolving bank credit facility and a \$400.0 million term facility. The bank credit facility also includes a \$500.0 million incremental facility, which permits Lamar Media to request that its lenders enter into commitments to make additional term loans to it, up to a maximum aggregate amount of \$500.0 million. The lenders have no obligation to make additional loans under the incremental facility. As a result of this refinancing, the Company recorded a loss on extinguishment of debt of \$4.0 million in 2005. During the year ended December 31, 2006, there were no refinancing activities resulting in a loss on extinguishment of debt.

Interest expense increased \$22.3 million from \$90.7 million for the year ended December 31, 2005 to \$113.0 million for the year ended December 31, 2006 due to increased debt balances as well as increase in interest rates on variable-rate debt.

The increase in operating income offset by the increase in interest expense described above resulted in a \$4.4 million increase in income before income taxes. This increase in income resulted in an increase in the income tax expense of \$2.3 million for the year ended December 31, 2006 over the same period in 2005. The effective tax rate for the year ended December 31, 2006 was 43.8%, which is greater than the statutory rates due to permanent differences resulting from non-deductible expenses.

As a result of the above factors, the Company recognized net income for the year ended December 31, 2006 of \$43.9 million, as compared to net income of \$41.8 million for the same period in 2005.

**Table of Contents****Reconciliations:**

Because acquisitions occurring after December 31, 2004 (the acquired assets ) have contributed to our net revenue results for the periods presented, we provide 2005 acquisition-adjusted net revenue, which adjusts our 2005 net revenue by adding to it the net revenue generated by the acquired assets prior to our acquisition of them for the same time frame that those assets were owned in 2006. We provide this information as a supplement to net revenues to enable investors to compare periods in 2006 and 2005 on a more consistent basis without the effects of acquisitions. Management uses this comparison to assess how well our core assets are performing.

Acquisition-adjusted net revenue is not determined in accordance with generally accepted accounting principles (GAAP). For this adjustment, we measure the amount of pre-acquisition revenue generated by the acquired assets during the period in 2005 that corresponds with the actual period we have owned the acquired assets in 2006 (to the extent within the period to which this report relates). We refer to this adjustment as acquisition net revenue.

Reconciliations of 2005 reported net revenue to 2005 acquisition-adjusted net revenue as well as a comparison of 2005 acquisition-adjusted net revenue to 2006 net revenue are provided below:

*Comparison of 2006 Net Revenue to 2005 Acquisition-Adjusted Net Revenue*

|                         | Year ended<br>December 31, |              |
|-------------------------|----------------------------|--------------|
|                         | 2006                       | 2005         |
|                         | (in thousands)             |              |
| Reported net revenue    | \$ 1,120,091               | \$ 1,021,656 |
| Acquisition net revenue |                            | 18,490       |
| Adjusted totals         | \$ 1,120,091               | \$ 1,040,146 |



**Table of Contents****Year ended December 31, 2005 compared to Year ended December 31, 2004**

Net revenues increased \$138.2 million or 15.6% to \$1.0217 billion for the year ended December 31, 2005 from \$883.5 million for the same period in 2004. This increase was attributable primarily to an increase in billboard net revenues of \$88.5 million or 10.6% over the prior period, a \$3.6 million increase in logo sign revenue, which represents an increase of 8.7% over the prior period, and a \$45.7 million increase in transit revenue over the prior period. The increase in transit revenue was primarily due to the Obie acquisition.

The increase in billboard net revenue of \$88.5 million was generated by acquisition activity of approximately \$34.3 million and internal growth of approximately \$54.2 million, while the increase in logo sign revenue of \$3.6 million was generated by internal growth across various markets within the logo sign programs of approximately \$4.7 million, which was offset by the loss of \$1.1 million of revenue due to the expiration of the Company's South Carolina logo contract. The increase in transit revenue of approximately \$45.7 million was due to internal growth of approximately \$8.2 million and acquisition activity that resulted primarily from the Obie acquisition of \$37.5 million. Net revenues (excluding revenues from the Obie markets) for the year ended December 31, 2005, as compared to acquisition-adjusted net revenue for the year ended December 31, 2004, increased \$59.8 million or 6.5% as a result of net revenue internal growth. See Reconciliations below.

Operating expenses, exclusive of depreciation and amortization and gain on sale of assets, increased \$75.4 million or 15.4% to \$565.9 million for the year ended December 31, 2005 from \$490.5 million for the same period in 2004. There was a \$68.9 million increase as a result of additional operating expenses related to the operations of acquired outdoor advertising assets and increases in costs in operating the Company's core assets and a \$6.5 million increase in corporate expenses. The increase in corporate expenses is primarily related to additional expenses related to expanded efforts in the Company's business development and national sales department.

Depreciation and amortization expense remained relatively constant for the year ended December 31, 2005 as compared to the year ended December 31, 2004.

Due to the above factors, operating income increased \$66.8 million to \$166.8 million for year ended December 31, 2005 compared to \$100.0 million for the same period in 2004.

On September 30, 2005, the Company's wholly owned subsidiary, Lamar Media Corp., refinanced its bank credit facility. The new bank credit facility is comprised of a \$400.0 million revolving bank credit facility and a \$400.0 million term facility. The bank credit facility also includes a \$500.0 million incremental facility, which permits Lamar Media to request that its lenders enter into commitments to make additional term loans to it, up to a maximum aggregate amount of \$500.0 million. The lenders have no obligation to make additional loans under the incremental facility. As a result of this refinancing, the Company recorded a loss on extinguishment of debt of \$4.0 million in 2005.

Interest expense increased \$14.6 million from \$76.1 million for the year ended December 31, 2004 to \$90.7 million for the year ended December 31, 2005 due to an increase in interest rates on variable-rate debt.

The increase in operating income offset by the increase in interest expense described above resulted in a \$49.2 million increase in income before income taxes. This increase in income resulted in an increase in the income tax expense of \$20.6 million for the year ended December 31, 2005 over the same period in 2004. The effective tax rate for the year ended December 31, 2005 was 43.3%, which is greater than the statutory rates due to permanent differences resulting from non-deductible expenses.

As a result of the above factors, the Company recognized net income for the year ended December 31, 2005 of \$41.8 million, as compared to net income of \$13.2 million for the same period in 2004.

**Reconciliations:**

Because acquisitions occurring after December 31, 2003 (the acquired assets) have contributed to our net revenue results for the periods presented, we provide 2004 acquisition-adjusted net revenue, which adjusts our 2004 net revenue by adding to it the net revenue generated by the acquired assets (excluding assets acquired in the Obie markets) prior to our acquisition of them for the same time frame that those assets were owned in 2005. We provide this information as a supplement to net revenues to enable investors to compare periods in 2005 and 2004 on a more consistent basis without the effects of acquisitions. Management uses this comparison to assess how well our core assets are performing. The Company's management has excluded revenues from the Obie markets in the 2005 periods

and no adjustment has been made to the 2004 periods with respect to the Obie markets because of operational issues that were unique to the assets in the Obie markets, which are comprised primarily of transit assets. After the Company operated the Obie markets for approximately twelve months, management began including these assets in its acquisition-adjusted net revenue calculations.

Acquisition-adjusted net revenue is not determined in accordance with generally accepted accounting principles (GAAP). For this adjustment, we measure the amount of pre-acquisition revenue generated by the acquired assets (excluding the Obie markets) during the period in 2004 that corresponds with the actual period we have owned the acquired assets in 2005 (to the extent within the period

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to which this report relates). We refer to this adjustment as acquisition net revenue, excluding the Obie markets. Net revenue (excluding revenues from the Obie markets) is also not determined in accordance with GAAP and excludes the revenue generated by the assets in the Obie markets from the Company's reported net revenue during the 2005 period.

Reconciliations of 2004 reported net revenue to 2004 acquisition-adjusted net revenue and 2005 reported net revenue to 2005 net revenue (excluding revenues from the Obie markets) as well as a comparison of 2004 acquisition-adjusted net revenue to 2005 net revenue (excluding revenues from the Obie markets) are provided below:

*Reconciliation of Reported Net Revenue to Acquisition-Adjusted Net Revenue*

|   | Year ended<br>December 31,<br>2004<br>(in thousands) |
|---|--|
| Reported net revenue                                | \$ 883,510   |
| Acquisition net revenue, excluding the Obie markets | 32,120   |
| Acquisition-adjusted net revenue                    | \$ 915,630   |

*Reconciliation of Reported Net Revenue to Net Revenue (excluding revenues from the Obie markets)*

|  | Year ended<br>December 31,<br>2005<br>(in thousands) |
|--|--|
| Reported net revenue                     | \$ 1,021,656   |
| Less net revenue - Obie markets          | (46,261)   |
| Net revenue (excluding the Obie markets) | \$ 975,395   |

*Comparison of 2005 Net Revenue (excluding revenues from the Obie markets) to 2004 Acquisition-Adjusted Net Revenue*

|   | Year ended<br>December 31,<br>2005 | 2004<br>(in thousands) |
|---|------------------------------------|------------------------|
| Reported net revenue                                | \$ 1,021,656                       | \$ 883,510             |
| Acquisition net revenue, excluding the Obie markets |                                    | 32,120                 |
| Less net revenue - Obie markets                     | (46,261)                           |                        |
| Adjusted totals                                     | \$ 975,395                         | \$ 915,630             |

**Table of Contents****LIQUIDITY AND CAPITAL RESOURCES***Overview*

The Company has historically satisfied its working capital requirements with cash from operations and borrowings under its bank credit facility. The Company's wholly owned subsidiary, Lamar Media Corp., is the borrower under the bank credit facility and maintains all corporate cash balances. Any cash requirements of Lamar Advertising, therefore, must be funded by distributions from Lamar Media. The Company's acquisitions have been financed primarily with funds borrowed under the bank credit facility and issuance of its Class A common stock and debt securities. If an acquisition is made by one of the Company's subsidiaries using the Company's Class A common stock, a permanent contribution of additional paid-in-capital of Class A common stock is distributed to that subsidiary.

*Sources of Cash*

*Total Liquidity at December 31, 2006.* As of December 31, 2006 we had approximately \$300.3 million of total liquidity, which is comprised of approximately \$11.8 million in cash and cash equivalents and the ability to draw approximately \$288.5 million under our revolving bank credit facility.

*Cash Generated by Operations.* For the years ended December 31, 2006, 2005 and 2004 our cash provided by operating activities was \$364.5 million, \$347.3 million and \$323.2 million, respectively. While our net income was approximately \$43.9 million for the year ended December 31, 2006, the Company generated cash from operating activities of \$364.5 million during 2006 primarily due to adjustments needed to reconcile net income to cash provided by operating activities, which primarily includes depreciation and amortization of \$301.7 million. We generated cash flows from operations during 2006 in excess of our cash needs for operations and capital expenditures as described herein. We used the excess cash generated principally for acquisitions and to reduce debt. See "Cash Flows" for more information.

*Credit Facilities.* As of December 31, 2006 we had approximately \$288.5 million of unused capacity under our revolving credit facility. The bank credit facility was refinanced on September 30, 2005 and is comprised of a \$400.0 million revolving bank credit facility and a \$400.0 million term facility. The bank credit facility also includes a \$500.0 million incremental facility, which permits Lamar Media to request that its lenders enter into commitments to make additional term loans, up to a maximum aggregate amount of \$500.0 million.

On February 8, 2006, Lamar Media entered into a Series A Incremental Loan Agreement and obtained commitments from its lenders for a term loan of \$37.0 million, which was funded on February 27, 2006. The available uncommitted incremental loan facility was thereby reduced to \$463.0 million.

On October 5, 2006, we entered into a Series B Incremental Loan Agreement (the "Series B Incremental Loan Agreement") and borrowed an additional \$150.0 million under the incremental portion of our bank credit facility. In conjunction with the Series B Incremental Loan Agreement, we also entered into an amendment to our bank credit facility to restore the amount of the incremental loan facility to \$500.0 million (which under its old terms would have been reduced by the Series B Incremental Loan and had been reduced by the earlier Series A Incremental Loan described above). The lenders have no obligation to make additional term loans to Lamar Media under the incremental facility, but may enter into such commitments in their sole discretion.

On December 21, 2006, Lamar Transit Advertising Canada Ltd. entered into a Series C Incremental Loan Agreement and obtained commitments from its lenders for a term loan of \$20.0 million. The available uncommitted incremental loan facility was thereby reduced to \$480.0 million.

*Proceeds from the Sale of Debt and Equity Securities.*

On August 16, 2005, Lamar Media Corp. issued \$400.0 million 6 5/8% Senior Subordinated Notes due 2015. These notes are unsecured senior subordinated obligations and will be subordinated to all of Lamar Media's existing and future senior debt, rank equally with all of Lamar Media's existing and future senior subordinated debt and rank senior to all of our existing and any future subordinated debt of Lamar Media. These notes are redeemable at the Company's option anytime on or after August 15, 2010. The Company may also redeem up to 35% of the aggregate principal amount of the notes using the proceeds from certain public equity offerings completed before August 15, 2008. The net proceeds from this issuance were used to reduce borrowings under Lamar Media's bank credit facility.

On August 17, 2006, Lamar Media Corp. issued \$216.0 million 6 5/8% Senior Subordinated Notes due 2015 Series B. These notes are unsecured senior subordinated obligations and will be subordinated to all of Lamar Media's existing

and future senior debt, rank equally with all of Lamar Media's existing and future senior subordinated debt and rank senior to all of our existing and any future subordinated debt of Lamar Media. These notes are redeemable at the Company's option anytime on or after August 15, 2010. The Company may also redeem up to 35% of the aggregate principle amount of the notes using the proceeds from certain public equity offerings completed before August 15, 2008. The net proceeds from this issuance were used to reduce borrowings under Lamar Media's bank credit facility and repurchase the Company's Class A common stock pursuant to its repurchase plan.

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*Factors Affecting Sources of Liquidity*

*Internally Generated Funds.* The key factors affecting internally generated cash flow are general economic conditions, specific economic conditions in the markets where the Company conducts its business and overall spending on advertising by advertisers.

*Restrictions Under Credit Facilities and Other Debt Securities.* Currently Lamar Media has outstanding \$385.0 million 7 1/4% Senior Subordinated Notes due 2013 issued in December 2002 and June 2003, \$400.0 million 6 5/8% Senior Subordinated Notes due 2015 issued August 2005 and \$216 million 6 5/8% Senior Subordinated Notes due 2015 Series B issued in August 2006. The indenture relating to Lamar Media's outstanding notes restricts its ability to incur indebtedness other than:

up to \$1.3 billion of indebtedness under its bank credit facility;

currently outstanding indebtedness or debt incurred to refinance outstanding debt;

inter-company debt between Lamar Media and its subsidiaries or between subsidiaries;

certain purchase money indebtedness and capitalized lease obligations to acquire or lease property in the ordinary course of business that cannot exceed the greater of \$20 million or 5% of Lamar Media's net tangible assets; and

additional debt not to exceed \$40 million.

Lamar Media is required to comply with certain covenants and restrictions under its bank credit agreement. If the Company fails to comply with these tests, the long term debt payments set forth below in the contractual obligation table may be accelerated. At December 31, 2006 and currently Lamar Media is in compliance with all such tests.

Lamar Media cannot exceed the following financial ratios under its bank credit facility:

a total debt ratio, defined as total consolidated debt to EBITDA, (as defined below), for the most recent four fiscal quarters, of 6.00 to 1 through September 30, 2007 and 5.75 to 1 from October 1, 2007 and after; and

a senior debt ratio, defined as total consolidated senior debt to EBITDA (as defined below) for the most recent four fiscal quarters, of 3.25 to 1.

In addition, the bank credit facility requires that Lamar Media must maintain the following financial ratios:

an interest coverage ratio, defined as EBITDA (as defined below) for the most recent four fiscal quarters to total consolidated accrued interest expense for that period, of at least 2.25 to 1; and

a fixed charges coverage ratio, defined as the ratio of EBITDA (as defined below) for the most recent four fiscal quarters to (1) the total payments of principal and interest on debt for such period plus (2) capital expenditures made during such period plus (3) income and franchise tax payments made during such period, of at least 1.05 to 1.

As defined under Lamar Media's bank credit facility, EBITDA is, for any period, operating income for Lamar Media and its restricted subsidiaries (determined on a consolidated basis without duplication in accordance with GAAP) for such period (calculated before taxes, interest expense, interest in respect of mirror loan indebtedness, depreciation, amortization and any other non-cash income or charges accrued for such period and (except to the extent received or paid in cash by Lamar Media or any of its restricted subsidiaries) income or loss attributable to equity in affiliates for such period) excluding any extraordinary and unusual gains or losses during such period and excluding the proceeds of any casualty events whereby insurance or other proceeds are received and certain dispositions not in the ordinary course. Any dividend payment made by Lamar Media or any of its restricted subsidiaries to Lamar Advertising Company during any period to enable Lamar Advertising Company to pay certain qualified expenses on behalf of Lamar Media and its subsidiaries shall be treated as operating expenses of Lamar Media for the purposes of calculating EBITDA for such period if and to the extent such operating expenses would be deducted in the calculation of EBITDA if funded directly by Lamar Media or any restricted subsidiary. EBITDA under the bank credit agreement

is also adjusted to reflect certain acquisitions or dispositions as if such acquisitions or dispositions were made on the first day of such period.

The Company believes that its current level of cash on hand, availability under its bank credit facility and future cash flows from operations are sufficient to meet its operating needs through the year 2007. All debt obligations are on the Company's balance sheet.

**Table of Contents***Uses of Cash*

*Capital Expenditures.* Capital expenditures excluding acquisitions were approximately \$223.4 million for the year ended December 31, 2006. We anticipate our 2007 total capital expenditures to be approximately \$105 million before digital capital expenditures of which we are not certain at this time.

*Acquisitions.* During the year ended December 31, 2006, the Company financed its acquisition activity of approximately \$227.6 million with borrowings under Lamar Media's revolving credit facility and cash on hand. In 2007, we expect to spend between \$125 and \$150 million on acquisitions, which we may finance through borrowings, cash on hand, the issuance of Class A common stock or some combination of the foregoing, depending on market conditions. We plan on continuing to invest in both capital expenditures and acquisitions that can provide high returns in light of existing market conditions.

*Stock Repurchase Program.* In November 2005, the Company announced that its Board of Directors authorized the repurchase of up to \$250.0 million of the Company's Class A common stock. The Company completed this repurchase plan in July, 2006, repurchasing a total of 4,851,947 shares of its Class A common stock.

In August 2006, Lamar Advertising Company announced a second repurchase plan of up to \$250.0 million of the Company's Class A common stock to be repurchased from time to time over a period not to exceed 18 months. As of December 31, 2006, the Company has purchased approximately 2,608,803 shares for an aggregate purchase price of approximately \$149.3 million. In addition to the \$100.7 million of repurchase capacity that currently remains under the 2006 plan, the Company's board of directors announced on February 22, 2007 approval of a new stock repurchase program of up to \$500.0 million of the Company's Class A common stock over a period not to exceed 24 months. The share repurchases may be made on the open market or in privately negotiated transactions. The timing and amount of any shares repurchased will be determined by Lamar's management based on its evaluation of market conditions and other factors. The repurchase program may be suspended or discontinued at any time. Any repurchased shares will be available for future use for general corporate and other purposes.

*Special Cash Dividend.* In February, 2007, The Company's board of directors declared a special dividend of \$3.25 per share of Common Stock. The dividend will be paid on March 30, 2007 to stockholders of record on March 22, 2007. Lamar had approximately 84 million shares of Class A Common Stock and 16 million shares of Class B Common Stock, which is convertible into Class A Common Stock on a one-for-one-basis at the option of its holder, outstanding as of February 20, 2007.

*Debt Service and Contractual Obligations.* As of December 31, 2006, we had outstanding debt of approximately \$1.99 billion, which includes a mirror note issued to the Company in an aggregate amount of \$287.5 million, which is equal to the amount of the Company's outstanding convertible notes. In the future, Lamar Media has principal reduction obligations and revolver commitment reductions under its bank credit agreement. In addition it has fixed commercial commitments. These commitments are detailed as follows:

|   | Total   | Less<br>than 1<br>Year | Payments Due by Period<br>(in millions) |                |                  |
|---|---------|------------------------|---|----------------|------------------|
|   |         |                        | 1 - 3<br>Years                          | 4 - 5<br>Years | After 5<br>Years |
| Contractual Obligations                               |         |                        |   |                |                  |
| Long-Term Debt  | 1,990.5 | 8.6                    | 77.7                                    | 539.2          | 1,365.0          |
| Interest obligations on long term debt <sup>(1)</sup> | 834.8   | 127.8                  | 256.9                                   | 227.9          | 222.2            |
| Billboard site and other operating leases             | 1,143.1 | 146.8                  | 234.1                                   | 177.4          | 584.8            |
| Total payments due                                    | 3,968.4 | 283.2                  | 568.7                                   | 944.5          | 2,172.0          |

<sup>(1)</sup> Interest rates on our variable rate instruments are



assuming rates  
at the  
December 2006  
levels.

|  | Total<br>Amount    | Less<br>than 1<br>Year | Amount of Expiration Per Period<br>(in millions) |                |                  |
|--|--------------------|------------------------|--|----------------|------------------|
|  |                    |                        | 1 - 3<br>Years                                   | 4 - 5<br>Years | After 5<br>Years |
| Other Commercial Commitments<br>Revolving Bank Facility <sup>(2)</sup> | Committed<br>400.0 |                        |  |                | 400.0            |
| Standby Letters of Credit <sup>(3)</sup>                               | 11.5               | 0.5                    | 11.0   |                |                  |

(2) Lamar Media had \$100 million outstanding at December 31, 2006.

(3) The standby letters of credit are issued under Lamar Media's revolving bank facility and reduce the availability of the facility by the same amount.

**Table of Contents****Cash Flows**

The Company's cash flows provided by operating activities increased by \$17.3 million for the year ended December 31, 2006 due to an increase in net income of \$2.1 million as described in Results of Operations an increase in adjustments to reconcile net income (loss) to cash provided by operating activities of \$.2 million primarily due to an increase in depreciation and amortization of \$14.5 million, and an increase in non-cash compensation of \$17.9 million offset by a decrease in deferred income tax expense of \$17.5 million and an increase in gain on dispositions of assets of \$9.7 million. In addition, as compared to the same period in 2005, there were decreases in the change in receivables of \$7.3 million, in other assets of \$9.6 million and in the change in other liabilities of \$4.0 million.

Cash flows used in investing activities increased \$171.0 million from \$267.9 million in 2005 to \$438.9 million in 2006 primarily due to an increase in capital expenditures of \$102.3 million and an increase in cash used in acquisition activity by the Company in 2006 of \$82.4 million.

Cash flows provided by financing activities was \$67.0 million for the year ended December 31, 2006 primarily due to \$408.4 million in proceeds from note offerings and new notes payable primarily resulting from the bank credit facility refinancing discussed above and by \$35.2 million in net proceeds from issuance of common stock offset by cash used for purchase of treasury shares of \$373.9 million.

**CRITICAL ACCOUNTING ESTIMATES**

Our discussion and analysis of our results of operations and liquidity and capital resources are based on our consolidated financial statements, which have been prepared in accordance with GAAP. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses. On an ongoing basis, we evaluate our estimates and judgments, including those related to long-lived asset recovery, intangible assets, goodwill impairment, deferred taxes, asset retirement obligations and allowance for doubtful accounts. We base our estimates on historical and anticipated results and trends and on various other assumptions that we believe are reasonable under the circumstances, including assumptions as to future events and, where applicable, established valuation techniques. These estimates form the basis for making judgments about carrying values of assets and liabilities that are not readily apparent from other sources. By their nature, estimates are subject to an inherent degree of uncertainty. Actual results may differ from our estimates. We believe that the following significant accounting policies and assumptions may involve a higher degree of judgment and complexity than others.

*Long-Lived Asset Recovery.* Long-lived assets, consisting primarily of property, plant and equipment and intangibles comprise a significant portion of the Company's total assets. Property, plant and equipment of \$1.406 billion and intangible assets of \$861 million are reviewed for impairment whenever events or changes in circumstances have indicated that their carrying amounts may not be recoverable. Recoverability of assets is measured by a comparison of the carrying amount of an asset to future undiscounted net cash flows expected to be generated by that asset before interest expense. These undiscounted cash flow projections are based on management assumptions surrounding future operating results and the anticipated future economic environment. If actual results differ from management's assumptions, an impairment of these intangible assets may exist and a charge to income would be made in the period such impairment is determined. No such impairment charge has been recorded by the Company.

*Intangible Assets.* The Company has significant intangible assets recorded on its balance sheet. Intangible assets primarily represent goodwill of \$1.358 billion, site locations of \$788.4 million and customer relationships of \$63.8 million associated with the Company's acquisitions. The fair values of intangible assets recorded are determined using discounted cash flow models that require management to make assumptions related to future operating results, including projecting net revenue growth discounted using current cost of capital rates, of each acquisition and the anticipated future economic environment. If actual results differ from management's assumptions, an impairment of these intangibles may exist and a charge to income would be made in the period such impairment is determined. Historically no impairment charge has been required with respect to the Company's intangible assets.

*Goodwill Impairment.* The Company had goodwill of \$1.358 billion as of December 31, 2006 and must perform an impairment analysis of goodwill annually or on a more frequent basis if events and circumstances indicate that the asset might be impaired. This analysis requires management to make assumptions as to the implied fair value of its reporting unit as compared to its carrying value (including goodwill). In conducting the impairment analysis, the

Company determines the implied fair value of its reporting unit utilizing quoted market prices of its Class A common stock, which are used to calculate the Company's enterprise value as compared to the carrying value of the Company's assets. Discounted cash flow models before interest expense are also used. These discounted cash flow models require management to make assumptions including projecting the Company's net revenue growth discounted using current cost of capital rates related to the future operating results of the Company and the anticipated future economic environment. Based upon the Company's annual review as of December 31, 2006, no impairment charge was required. *Deferred Taxes.* As of December 31, 2006, the Company has made the determination that its deferred tax assets of \$144.8 million, a component of which is the Company's net operating loss carryforward, are fully realizable due to the existence of certain deferred tax liabilities of approximately \$250.5 million that are anticipated to reverse during the carryforward period. The Company bases this

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determination by projecting taxable income over the relevant period. The Company has not recorded a valuation allowance to reduce its deferred tax assets. Should the Company determine that it would not be able to realize all or part of its net deferred tax assets in the future, an adjustment to the deferred tax asset would be charged to income in the period such determination was made. For a more detailed description, see Note 11 of the Notes to the Consolidated Financial Statements.

*Asset Retirement Obligations.* The Company had an asset retirement obligation of \$141.5 million as of December 31, 2006 as a result of its adoption of SFAS No. 143, *Accounting for Asset Retirement Obligations*, on January 1, 2003. This liability relates to the Company's obligation upon the termination or non-renewal of a lease to dismantle and remove its billboard structures from the leased land and to reclaim the site to its original condition. The Company records the present value of obligations associated with the retirement of tangible long-lived assets in the period in which they are incurred. The liability is capitalized as part of the related long-lived asset's carrying amount. Over time, accretion of the liability is recognized as an operating expense and the capitalized cost is depreciated over the expected useful life of the related asset. In calculating the liability, the Company calculates the present value of the estimated cost to dismantle using an average cost to dismantle, adjusted for inflation and market risk.

This calculation includes 100% of the Company's billboard structures on leased land (which currently consist of approximately 80,000 structures). The Company uses a 15-year retirement period based on historical operating experience in its core markets, including the actual time that billboard structures have been located on leased land in such markets and the actual length of the leases in the core markets, which includes the initial term of the lease, plus any renewal period. Historical third-party cost information is used with respect to the dismantling of the structures and the reclamation of the site. The interest rate used to calculate the present value of such costs over the retirement period is based on credit rates historically available to the Company.

*Stock-based Compensation.* Effective January 1, 2006, we adopted SFAS No. 123(R) *Share-Based Payments* (SFAS No. 123(R)), which requires the measurement and recognition of compensation expense for all share-based payment awards made to employees and directors, including stock options, employee stock purchases under the Employee Stock Purchase Plan, restricted stock and performance shares, under the modified prospective transition method. Share-based compensation expense is based on the value of the portion of share-based payment awards that is ultimately expected to vest. SFAS No. 123(R) requires the use of a valuation model to calculate the fair value of share-based awards. The Company has elected to use the Black-Scholes option-pricing model. The Black-Scholes option-pricing model incorporates various assumptions, including volatility, expected life and interest rates. The expected life is based on the observed and expected time to post-vesting exercise and forfeitures of stock options by our employees. Upon the adoption of SFAS No. 123(R), we used a combination of historical and implied volatility, or blended volatility, in deriving the expected volatility assumption as allowed under SFAS No. 123(R) and Staff Accounting Bulletin No. 107. The risk-free interest rate assumption is based upon observed interest rates appropriate for the term of our stock options. The dividend yield assumption is based on our history and expectation of dividend payouts. SFAS No. 123(R) requires forfeitures to be estimated at the time of grant and revised, if necessary, in subsequent periods if actual forfeitures differ from those estimates. Forfeitures were estimated based on our historical experience. If factors change and we employ different assumptions in the application of SFAS No. 123(R) in future periods, the compensation expense that we record under SFAS No. 123(R) may differ significantly from what we have recorded in the current period. During 2006, we recorded \$7,561 as compensation expense related to stock options and employee stock purchases. We evaluate and adjust our assumptions on an annual basis. See Note 14 *Stock Compensation Plans* of the Notes to Condensed Consolidated Financial Statements for further discussion.

*Allowance for Doubtful Accounts.* The Company maintains allowances for doubtful accounts based on the payment patterns of its customers. Management analyzes historical results, the economic environment, changes in the credit worthiness of its customers, and other relevant factors in determining the adequacy of the Company's allowance. Bad debt expense was \$6.3 million, \$6.7 million and \$7.8 million or approximately 1% of net revenue for the years ended December 31, 2006, 2005 and 2004, respectively. If the future economic environment declines, the inability of customers to pay may occur and the allowance for doubtful accounts may need to be increased, which will result in additional bad debt expense in future years.

**NEW ACCOUNTING PRONOUNCEMENTS**

In September 2006, the FASB issued Statement of Accounting Standards No. 157, *Fair Value Measurements* (Statement 157). Statement 157 defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles (GAAP), and expands disclosures about fair value measurements. Statement 157 applies under other accounting pronouncements that require or permit fair value measurements, the Board having previously concluded in those accounting pronouncements that fair value is the relevant measurement attribute. Accordingly, Statement 157 does not require any new fair value measurements. However, for some entities, the application of Statement 157 will change current practice. Statement 157 is effective for financial statements issued for fiscal years beginning after November 15, 2007, and interim periods within these fiscal years. We are assessing the impact of Statement 157 which is not expected to have a material impact on our financial position, results or operations or cash flows.

In September 2006, the SEC issued Staff Accounting Bulletin No. 108 ( *SAB* ), *Considering the Effects of Prior Year Misstatements when Quantifying Misstatements in Current Year Financial Statements*, which addresses how uncorrected errors in previous years should be considered when quantifying errors in current-year financial statements. The SAB requires registrants to consider the effect of all carry over and reversing effects of prior-year misstatements when qualifying errors in current-year financial statements. The SAB does not change the SEC staff's previous guidance on evaluating the materiality of errors. The SAB allows registrants to record the effects of adopting the guidance as a cumulative effect adjustment to retained earnings. This adjustment must be reported as of the beginning of the first fiscal year ending after November 15, 2006. We will follow the guidance prescribed in SAB No. 108, the effect of which is discussed in footnote 15 to these financial statements.

In June 2006, the FASB issued FASB Interpretation No. 48, *Accounting for Uncertainty in Income Taxes - an interpretation of FASB Statement No. 109* ( *FIN 48* ), which clarifies the accounting for uncertainty in income taxes recognized in an enterprise's financial statements in accordance with SFAS No. 109, *Accounting for Income Taxes* ( *SFAS No. 109* ). This Statement is effective for fiscal years beginning after December 15, 2006, and thus will be adopted during the first quarter of 2007. FIN 48 provides a two-step approach to recognize and measure tax benefits when the benefits' realization is uncertain. The first step is to determine whether the benefit is to be recognized; the second step is to determine the amount to be recognized. Income tax benefits should be recognized when, based on the technical merits of a tax position, the entity believes that if a dispute arose with the taxing authority and were taken to a court of last resort, it is more likely than not (i.e. a probability of greater than 50 percent) that the tax position would be sustained as filed. If a position is determined to be more likely than not of being sustained, the reporting enterprise should recognize the largest amount of tax benefit that is greater than 50 percent likely of being realized upon ultimate settlement with the taxing authority. The cumulative effect of applying the provisions of FIN 48 upon adoption will be reported as an adjustment to beginning retained earnings. We have assessed the effect of the adoption of FIN 48 and have concluded that the effect of the adoption will not have a material impact on our consolidated financial statements.

**Table of Contents****Lamar Media Corp.**

The following is a discussion of the consolidated financial condition and results of operations of Lamar Media for the years ended December 31, 2006, 2005 and 2004. This discussion should be read in conjunction with the consolidated financial statements of Lamar Media and the related notes.

**RESULTS OF OPERATIONS**

The following table presents certain items in the Consolidated Statements of Operations as a percentage of net revenues for the years ended December 31, 2006, 2005 and 2004:

|                                     | Year ended December 31, |        |        |
|-------------------------------------|-------------------------|--------|--------|
|                                     | 2006                    | 2005   | 2004   |
| Net revenues                        | 100.0%                  | 100.0% | 100.0% |
| Operating expenses:                 |                         |        |        |
| Direct advertising expenses         | 34.9                    | 34.6   | 34.2   |
| General and administrative expenses | 17.7                    | 17.2   | 17.9   |
| Corporate expenses                  | 4.4                     | 3.5    | 3.4    |
| Depreciation and amortization       | 26.9                    | 28.4   | 33.3   |
| Operating income                    | 17.0                    | 16.4   | 11.4   |
| Interest expense                    | 9.9                     | 8.0    | 7.3    |
| Net income (loss)                   | 4.0                     | 4.6    | 2.7    |

**Year ended December 31, 2006 compared to Year ended December 31, 2005**

Net revenues increased \$98.4 million or 9.6% to \$1.120 billion for the year ended December 31, 2006 from \$1.022 billion for the same period in 2005. This increase was attributable primarily to an increase in billboard net revenues of \$90.2 million or 9.8% over the prior period, a \$2.8 million increase in logo sign revenue, which represents an increase of 6.2% over the prior period, and a \$5.4 million increase in transit revenue over the prior period. The increase in billboard net revenue of \$90.2 million was generated by acquisition activity of approximately \$18.1 million and internal growth of approximately \$72.1 million, while the increase in logo sign revenue of \$2.8 million was generated by internal growth across various markets within the logo sign programs of approximately \$4.3 million, which was offset by a decrease of \$1.5 million of revenue due to the expiration of the Company's South Carolina logo contract in August 2005 prior to its re-award in June 2006. The increase in transit revenue of approximately \$5.4 million was due to internal growth of approximately \$3.5 million and acquisition of \$1.9 million. Net revenues for the year ended December 31, 2006, as compared to acquisition-adjusted net revenue for the year ended December 31, 2005, increased \$79.9 million or 7.7% as a result of net revenue internal growth. See Reconciliations below.

Operating expenses, exclusive of depreciation and amortization and gain on sale of assets, increased \$73.1 million or 12.9% to \$638.5 million for the year ended December 31, 2006 from \$565.4 million for the same period in 2005. There was a \$59.5 million increase as a result of additional operating expenses related to the operations of acquired outdoor advertising assets and increases in costs in operating the Company's core assets and a \$13.6 million increase in corporate expenses.

Depreciation and amortization expense increased \$11.6 million for the year ended December 31, 2006 as compared to the year ended December 31, 2005. This increase is a result of increased capital expenditures in 2006 which include \$81.3 million in digital billboards.

Due to the above factors, operating income increased \$23.5 million to \$190.8 million for year ended December 31, 2006 compared to \$167.3 million for the same period in 2005.

On September 30, 2005, Lamar Media refinanced its bank credit facility. The new bank credit facility is comprised of a \$400.0 million revolving bank credit facility and a \$400.0 million term facility. The bank credit facility also includes a \$500.0 million incremental facility, which permits Lamar Media to request that its lenders enter into commitments to make additional term loans to it, up to a maximum aggregate amount of \$500.0 million. The lenders have no obligation to make additional loans under the incremental facility. As a result of this refinancing, Lamar Media recorded a loss on extinguishment of debt of \$4.0 million in 2005. During the year ended December 31, 2006, there

were no refinancing activities resulting in a loss on extinguishment of debt.

Interest expense increased \$29.2 million from \$81.9 million for the year ended December 31, 2005 to \$111.1 million for the year ended December 31, 2006 due to an increase in interest rates on variable-rate debt.

The increase in operating income offset by the increase in interest expense described above resulted in a \$2.0 million decrease in income before income taxes, which resulted in income tax expense remaining relatively constant over the same period in 2005. The effective tax rate for the year ended December 31, 2006 was 44.1%, which is greater than the statutory rates due to permanent differences resulting from non-deductible expenses.

As a result of the above factors, Lamar Media recognized net income for the year ended December 31, 2006 of \$45.2 million, as compared to net income of \$47.5 million for the same period in 2005.

**Table of Contents****Reconciliations:**

Because acquisitions occurring after December 31, 2004 (the acquired assets ) have contributed to our net revenue results for the periods presented, we provide 2005 acquisition-adjusted net revenue, which adjusts our 2005 net revenue by adding to it the net revenue generated by the acquired assets prior to our acquisition of them for the same time frame that those assets were owned in 2006. We provide this information as a supplement to net revenues to enable investors to compare periods in 2006 and 2005 on a more consistent basis without the effects of acquisitions. Management uses this comparison to assess how well our core assets are performing.

Acquisition-adjusted net revenue is not determined in accordance with generally accepted accounting principles. For this adjustment, we measure the amount of pre-acquisition revenue generated by the acquired assets during the period in 2005 that corresponds with the actual period we have owned the acquired assets in 2006 (to the extent within the period to which this report relates). We refer to this adjustment as acquisition net revenue.

Reconciliations of 2005 reported net revenue to 2005 acquisition-adjusted net revenue as well as a comparison of 2005 acquisition-adjusted net revenue to 2006 net revenue are provided below:

*Comparison of 2006 Net Revenue to 2005 Acquisition-Adjusted Net Revenue*

|                         | Year ended<br>December 31, |              |
|-------------------------|----------------------------|--------------|
|                         | 2006                       | 2005         |
|                         | (in thousands)             |              |
| Reported net revenue    | \$ 1,120,091               | \$ 1,021,656 |
| Acquisition net revenue |                            | 18,490       |
| Adjusted totals         | \$ 1,120,091               | \$ 1,040,146 |

**Year ended December 31, 2005 compared to Year ended December 31, 2004**

Net revenues increased \$138.2 million or 15.6% to \$1.0217 billion for the year ended December 31, 2005 from \$883.5 million for the same period in 2004. This increase was attributable primarily to an increase in billboard net revenues of \$88.5 million or 10.6% over the prior period, a \$3.6 million increase in logo sign revenue, which represents an increase of 8.7% over the prior period, and a \$45.7 million increase in transit revenue over the prior period. The increase in transit revenue was primarily due to the Obie acquisition.

The increase in billboard net revenue of \$88.5 million was generated by acquisition activity of approximately \$34.3 million and internal growth of approximately \$54.2 million, while the increase in logo sign revenue of \$3.6 million was generated by internal growth across various markets within the logo sign programs of approximately \$4.7 million, which was offset by the loss of \$1.1 million of revenue due to the expiration of the South Carolina logo contract. The increase in transit revenue of approximately \$45.7 million was due to internal growth of approximately \$8.2 million and acquisition activity that resulted primarily from the Obie acquisition of \$37.5 million.

Net revenues (excluding revenues from the Obie markets) for the year ended December 31, 2005, as compared to acquisition-adjusted net revenue for the year ended December 31, 2004, increased \$59.8 million or 6.5% as a result of net revenue internal growth. See Reconciliations below.

Operating expenses, exclusive of depreciation and amortization and gain (loss) on sale of assets, increased \$75.3 million or 15.4% to \$565.4 million for the year ended December 31, 2005 from \$490.1 million for the same period in 2004. There was a \$68.9 million increase as a result of additional operating expenses related to the operations of acquired outdoor advertising assets and increases in costs in operating the Company's core assets and a \$6.4 million increase in corporate expenses. The increase in corporate expenses is primarily related to additional expenses related to expanded efforts in Lamar Media's business development and national sales department.

Depreciation and amortization expense decreased \$4.0 million for the year ended December 31, 2005 as compared to the year ended December 31, 2004.

Due to the above factors, operating income increased \$66.9 million to \$167.3 million for year ended December 31, 2005 compared to \$100.4 million for the same period in 2004.



On September 30, 2005, Lamar Media, refinanced its bank credit facility. The new bank credit facility is comprised of a \$400.0 million revolving bank credit facility and a \$400.0 million term facility. The bank credit facility also includes a \$500.0 million incremental facility, which permits Lamar Media to request that its lenders enter into commitments to make additional term loans to it, up to a maximum aggregate amount of \$500.0 million. The lenders have no obligation to make additional loans under the incremental facility. As a result of this refinancing, Lamar Media recorded a loss on extinguishment of debt of \$4.0 million in 2005.

Interest expense increased \$17.0 million from \$64.9 million for the year ended December 31, 2004 to \$81.9 million for the year ended December 31, 2005 due to an increase in interest rates on variable-rate debt.

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The increase in operating income offset by the increase in interest expense described above resulted in a \$47.0 million increase in income before income taxes. This increase in income resulted in an increase in the income tax expense of \$23.7 million for the year ended December 31, 2005 over the same period in 2004. The effective tax rate for the year ended December 31, 2005 was 42.8%, which is greater than the statutory rates due to permanent differences resulting from non-deductible expenses.

As a result of the above factors, Media recognized net income for the year ended December 31, 2005 of \$47.5 million, as compared to net income of \$24.2 million for the same period in 2004.

**Reconciliations:**

Because acquisitions occurring after December 31, 2003 (the acquired assets) have contributed to our net revenue results for the periods presented, we provide 2004 acquisition-adjusted net revenue, which adjusts our 2004 net revenue by adding to it the net revenue generated by the acquired assets (excluding assets acquired in the Obie markets) prior to our acquisition of them for the same time frame that those assets were owned in 2005. We provide this information as a supplement to net revenues to enable investors to compare periods in 2005 and 2004 on a more consistent basis without the effects of acquisitions. Management uses this comparison to assess how well our core assets are performing. The Company's management has excluded revenues from the Obie markets in the 2005 periods and no adjustment has been made to the 2004 periods with respect to the Obie markets because of operational issues that were unique to the assets in the Obie markets, which are comprised primarily of transit assets. After the assets in the Obie markets were operated for approximately twelve months, management began including these assets in its acquisition-adjusted net revenue calculation.

Acquisition-adjusted net revenue is not determined in accordance with generally accepted accounting principles. For this adjustment, we measure the amount of pre-acquisition revenue generated by the acquired assets (excluding the Obie markets) during the period in 2004 that corresponds with the actual period we have owned the acquired assets in 2005 (to the extent within the period to which this report relates). We refer to this adjustment as acquisition net revenue, excluding the Obie markets. Net revenue (excluding revenues from the Obie markets) is also not determined in accordance with GAAP and excludes the revenue generated by the assets in the Obie markets from the Company's reported net revenue during the 2005 period.

Reconciliations of 2004 reported net revenue to 2004 acquisition-adjusted net revenue and 2005 reported net revenue to 2005 net revenue (excluding revenues from the Obie markets), as well as a comparison of 2004 acquisition-adjusted net revenue to 2005 net revenue (excluding revenues from the Obie markets) are provided below:

*Reconciliation of Reported Net Revenue to Acquisition-Adjusted Net Revenue*

|   | Year ended<br>December 31,<br>2004<br>(in thousands) |
|---|--|
| Reported net revenue                                | \$ 883,510   |
| Acquisition net revenue, excluding the Obie markets | 32,120   |
| Acquisition-adjusted net revenue                    | \$ 915,630   |

*Reconciliation of Reported Net Revenue to Net Revenue (excluding revenues from the Obie markets)*

|  | Year ended<br>December 31,<br>2005<br>(in thousands) |
|--|--|
| Reported net revenue                     | \$ 1,021,656   |
| Less net revenue - Obie markets          | (46,261)   |
| Net revenue (excluding the Obie markets) | \$ 975,395   |

*Comparison of 2005 Net Revenue (excluding revenues from the Obie markets) to 2004 Acquisition-Adjusted Net Revenue*

|   | Year ended<br>December 31, |            |
|---|----------------------------|------------|
|   | 2005                       | 2004       |
|   | (in thousands)             |            |
| Reported net revenue                                | \$ 1,021,656               | \$ 883,510 |
| Acquisition net revenue, excluding the Obie markets |                            | 32,120     |
| Less net revenue Obie markets                       | (46,261)                   |            |
| Adjusted totals                                     | \$ 975,395                 | \$ 915,630 |

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**ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

***Lamar Advertising Company and Lamar Media Corp.***

Lamar Advertising Company is exposed to interest rate risk in connection with variable rate debt instruments issued by its wholly owned subsidiary Lamar Media Corp. The information below summarizes the Company's interest rate risk associated with its principal variable rate debt instruments outstanding at December 31, 2006, and should be read in conjunction with Note 8 of the Notes to the Company's Consolidated Financial Statements.

Loans under Lamar Media Corp.'s bank credit agreement bear interest at variable rates equal to the JPMorgan Chase Prime Rate or LIBOR plus the applicable margin. Because the JPMorgan Chase Prime Rate or LIBOR may increase or decrease at any time, the Company is exposed to market risk as a result of the impact that changes in these base rates may have on the interest rate applicable to borrowings under the bank credit agreement. Increases in the interest rates applicable to borrowings under the bank credit agreement would result in increased interest expense and a reduction in the Company's net income.

At December 31, 2006 there was approximately \$707 million of aggregate indebtedness outstanding under the bank credit facility, or approximately 35.7% of the Company's outstanding long-term debt on that date, bearing interest at variable rates. The aggregate interest expense for 2006 with respect to borrowings under the bank credit agreement was \$39.5 million, and the weighted average interest rate applicable to borrowings under this credit facility during 2006 was 6.1%. Assuming that the weighted average interest rate was 200-basis points higher (that is 8.1% rather than 6.1%), then the Company's 2006 interest expense would have been approximately \$12.5 million higher resulting in a \$7.0 million decrease in the Company's 2006 net income.

The Company has mitigated the interest rate risk resulting from its variable interest rate long-term debt instruments by issuing fixed rate long-term debt instruments and maintaining a balance over time between the amount of the Company's variable rate and fixed rate indebtedness. In addition, the Company has the capability under the bank credit agreement to fix the interest rates applicable to its borrowings at an amount equal to LIBOR plus the applicable margin for periods of up to twelve months, which would allow the Company to mitigate the impact of short-term fluctuations in market interest rates. In the event of an increase in interest rates, the Company may take further actions to mitigate its exposure. The Company cannot guarantee, however, that the actions that it may take to mitigate this risk will be feasible or that, if these actions are taken, that they will be effective.

**ITEM 8. FINANCIAL STATEMENTS (following on next page)**

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**LAMAR ADVERTISING COMPANY  
AND SUBSIDIARIES**

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**Management's Report on Internal Control Over Financial Reporting**

The management of Lamar Advertising Company is responsible for establishing and maintaining adequate internal control over financial reporting as such term is defined in Rule 13a-15(f) and 15d-15(f) under the Exchange Act. Lamar Advertising's management assessed the effectiveness of Lamar Advertising's internal control over financial reporting as of December 31, 2006. In making this assessment, management used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in Internal Control-Integrated Framework. Based on this assessment, Lamar Advertising's management has concluded that, as of December 31, 2006, Lamar Advertising's internal control over financial reporting is effective based on those criteria. KPMG LLP, the independent registered public accounting firm that audited Lamar Advertising's financial statements included in this annual report, has issued an attestation report on management's assessment of Lamar Advertising's internal control over financial reporting. This report appears on page 32 of this combined Annual Report.

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**Report of Independent Registered Public Accounting Firm**

The Board of Directors and Stockholders

Lamar Advertising Company:

We have audited management's assessment, included in the accompanying Management's Report on Internal Control over Financial Reporting, that Lamar Advertising Company (the Company) maintained effective internal control over financial reporting as of December 31, 2006, based on criteria established in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Lamar Advertising Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting. Our responsibility is to express an opinion on management's assessment and an opinion on the effectiveness of the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, evaluating management's assessment, testing and evaluating the design and operating effectiveness of internal control, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, management's assessment that Lamar Advertising Company maintained effective internal control over financial reporting as of December 31, 2006, is fairly stated, in all material respects, based on criteria established in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Also, in our opinion, Lamar Advertising Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2006, based on criteria established in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of Lamar Advertising Company and subsidiaries as of December 31, 2006 and 2005, and the related consolidated statements of operations, stockholders' equity and comprehensive income, and cash flows for each of the years in the three-year period ended December 31, 2006 and the financial statement schedule as listed in the accompanying index, and our report dated February 28, 2007 expressed an unqualified opinion on those consolidated financial statements and schedule.

/s/ KPMG LLP

KPMG LLP

New Orleans, Louisiana  
February 28, 2007



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**Report of Independent Registered Public Accounting Firm**

The Board of Directors and Stockholders

Lamar Advertising Company:

We have audited the consolidated financial statements of Lamar Advertising Company and subsidiaries as listed in the accompanying index (the Company). In connection with our audits of the consolidated financial statements, we also have audited the financial statement schedule as listed in the accompanying index. These consolidated financial statements and financial statement schedule are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements and financial statement schedule based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Lamar Advertising Company and subsidiaries as of December 31, 2006 and 2005, and the results of their operations and their cash flows for each of the years in the three-year period ended December 31, 2006, in conformity with U.S. generally accepted accounting principles. Also in our opinion, the related financial statement schedule, when considered in relation to the basic consolidated financial statements taken as whole, presents fairly, in all material respects, the information set forth therein.

As discussed in notes 1(j) and 14 to the consolidated financial statements, effective January 1, 2006, the Company adopted Statement of Financial Accounting Standards No. 123 (revised), *Share-Based Payment*. As discussed in note 15 to the consolidated financial statements, the Company changed its method of quantifying errors in 2006.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the effectiveness of Lamar Advertising Company's internal control over financial reporting as of December 31, 2006, based on criteria established in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO), and our report dated February 28, 2007 expressed an unqualified opinion on management's assessment of, and the effective operation of, internal control over financial reporting.

/s/ KPMG LLP

KPMG LLP

New Orleans, Louisiana

February 28, 2007

**Table of Contents****LAMAR ADVERTISING COMPANY  
AND SUBSIDIARIES****Consolidated Balance Sheets****December 31, 2006 and 2005**

(In thousands, except share and per share data)

|  | 2006                | 2005                |
|--|---------------------|---------------------|
| <b>ASSETS</b>  |                     |                     |
| Current assets:  |                     |                     |
| Cash and cash equivalents  | \$ 11,796           | \$ 19,419           |
| Receivables, net of allowance for doubtful accounts of \$6,400 and \$6,000 in 2006 and 2005                      | 127,552             | 114,733             |
| Prepaid expenses   | 38,215              | 35,763              |
| Deferred income tax assets (note 11)   | 34,224              | 7,128               |
| Other current assets   | 18,983              | 14,387              |
| <b>Total current assets</b>  | <b>230,770</b>      | <b>191,430</b>      |
| <br>   |                     |                     |
| Property, plant and equipment (note 4)   | 2,432,977           | 2,191,443           |
| Less accumulated depreciation and amortization   | (1,027,029)         | (902,138)           |
| <b>Net property, plant and equipment</b>   | <b>1,405,948</b>    | <b>1,289,305</b>    |
| <br>   |                     |                     |
| Goodwill (note 5)  | 1,357,706           | 1,295,050           |
| Intangible assets (note 5)   | 860,850             | 896,943             |
| Deferred financing costs net of accumulated amortization of \$27,143 and \$22,350 at 2006 and 2005, respectively | 25,990              | 26,549              |
| Other assets   | 42,964              | 41,957              |
| <br>   |                     |                     |
| <b>Total assets</b>  | <b>\$ 3,924,228</b> | <b>\$ 3,741,234</b> |
| <br>   |                     |                     |
| <b>LIABILITIES AND STOCKHOLDERS EQUITY</b>   |                     |                     |
| Current liabilities:   |                     |                     |
| Trade accounts payable   | \$ 14,567           | \$ 13,730           |
| Current maturities of long-term debt (note 8)  | 8,648               | 2,788               |
| Accrued expenses (note 7)  | 69,940              | 66,151              |
| Deferred income  | 17,824              | 14,945              |
| <b>Total current liabilities</b>   | <b>110,979</b>      | <b>97,614</b>       |
| <br>   |                     |                     |
| Long-term debt (note 8)  | 1,981,820           | 1,573,538           |
| Deferred income tax liabilities (note 11)  | 140,019             | 107,696             |
| Asset retirement obligation (note 9)   | 141,503             | 135,538             |
| Other liabilities  | 11,374              | 9,366               |

|   |              |              |
|---|--------------|--------------|
| Total liabilities   | 2,385,695    | 1,923,752    |
| Stockholders' equity (note 13):   |              |              |
| Series AA preferred stock, par value \$.001, \$63.80 cumulative dividends, authorized 5,720 shares; 5,720 shares issued and outstanding at 2006 and 2005      |              |              |
| Class A preferred stock, par value \$638, \$63.80 cumulative dividends, 10,000 shares authorized, 0 shares issued and outstanding at 2006 and 2005            |              |              |
| Class A common stock, par value \$.001, 175,000,000 shares authorized, 91,796,429 and 90,409,282 shares issued and outstanding at 2006 and 2005, respectively | 92           | 90           |
| Class B common stock, par value \$.001, 37,500,000 shares authorized, 15,397,865 and 15,672,527 are issued and outstanding at 2006 and 2005, respectively     | 15           | 16           |
| Additional paid-in-capital  | 2,250,716    | 2,196,691    |
| Accumulated comprehensive income  | 2,253        |              |
| Accumulated deficit   | (315,072)    | (353,793)    |
| Cost of shares held in treasury, 7,460,750 shares and 544,770 shares in 2006 and 2005, respectively   | (399,471)    | (25,522)     |
| Stockholders' equity  | 1,538,533    | 1,817,482    |
| Total liabilities and stockholders' equity  | \$ 3,924,228 | \$ 3,741,234 |

See accompanying notes to consolidated financial statements.

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**LAMAR ADVERTISING COMPANY  
AND SUBSIDIARIES**  
**Consolidated Statements of Operations**  
**Years Ended December 31, 2006, 2005 and 2004**  
(In thousands, except share and per share data)

|  | 2006         | 2005         | 2004       |
|--|--------------|--------------|------------|
| Net revenues   | \$ 1,120,091 | \$ 1,021,656 | \$ 883,510 |
| Operating expenses (income):   |              |              |            |
| Direct advertising expenses (exclusive of depreciation and amortization)         | 390,561      | 353,139      | 302,157    |
| General and administrative expenses (exclusive of depreciation and amortization) | 198,187      | 176,099      | 158,161    |
| Corporate expenses (exclusive of depreciation and amortization)                  | 50,750       | 36,628       | 30,159     |
| Depreciation and amortization (Note 10)  | 301,685      | 290,089      | 294,056    |
| Gain on disposition of assets  | (10,862)     | (1,119)      | (1,067)    |
|  | 930,321      | 854,836      | 783,466    |
| Operating income   | 189,770      | 166,820      | 100,044    |
| Other expense (income):  |              |              |            |
| Loss on extinguishment of debt   |              | 3,982        |            |
| Interest income  | (1,311)      | (1,511)      | (495)      |
| Interest expense   | 112,955      | 90,671       | 76,079     |
|  | 111,644      | 93,142       | 75,584     |
| Income before income tax expense   | 78,126       | 73,678       | 24,460     |
| Income tax expense (note 11)   | 34,227       | 31,899       | 11,305     |
| Net income   | 43,899       | 41,779       | 13,155     |
| Preferred stock dividends  | 365          | 365          | 365        |
| Net income applicable to common stock  | \$ 43,534    | \$ 41,414    | \$ 12,790  |
| Earnings per share:  |              |              |            |
| Basic earnings per share   | \$ 0.42      | \$ 0.39      | \$ 0.12    |

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|   |    |             |    |             |    |             |
|---|----|-------------|----|-------------|----|-------------|
| Diluted earnings per share                            | \$ | 0.42        | \$ | 0.39        | \$ | 0.12        |
| Weighted average common shares outstanding            |    | 102,720,744 |    | 105,605,873 |    | 104,041,030 |
| Incremental common shares from dilutive stock options |    | 774,778     |    | 483,884     |    | 530,453     |
| Incremental common shares from convertible debt       |    |             |    |             |    |             |
| Weighted average common shares assuming dilution      |    | 103,495,522 |    | 106,089,757 |    | 104,571,483 |

See accompanying notes to consolidated financial statements.

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**LAMAR ADVERTISING COMPANY  
AND SUBSIDIARIES**  
**Consolidated Statements of Stockholders' Equity and Comprehensive Income**  
**Years Ended December 31, 2006, 2005 and 2004**  
(In thousands, except per share data)

|   | SERIES<br>AA | CLASS<br>A | CLASS<br>A | CLASS<br>B | TREASURY<br>STOCK | ADD<br>PAID IN<br>CAPITAL | ACCUMULATED<br>COMPREHENSIVE<br>INCOME | ACCUMULATED<br>DEFICIT | TOTAL     |
|---|--------------|------------|------------|------------|-------------------|---------------------------|--|------------------------|-----------|
| Balance,<br>December 31,<br>2003  | \$           |            | 87         | 16         |                   | 2,097,555                 |  | (407,997)              | 1,689,661 |
| Issuance of<br>68,986 shares of<br>common stock in<br>acquisitions                      |              |            | 1          |            |                   | 4,271                     |  |                        | 4,272     |
| Exercise of<br>865,443 shares<br>of stock options                                       |              |            | 1          |            |                   | 27,369                    |  |                        | 27,370    |
| Conversion of<br>474,546 shares<br>of Class B<br>common stock to<br>Class A stock       |              |            |            |            |                   |                           |  |                        |           |
| Issuance of<br>66,692 shares of<br>common stock<br>through<br>employee<br>purchase plan |              |            |            |            |                   | 2,254                     |  |                        | 2,254     |
| Net income  |              |            |            |            |                   |                           | 13,155                                 |                        | 13,155    |
| Dividends<br>(\$63.80 per<br>preferred share)   |              |            |            |            |                   |                           |  | (365)                  | (365)     |
| Balance,<br>December 31,<br>2004  | \$           |            | 89         | 16         |                   | 2,131,449                 |  | (395,207)              | 1,736,347 |
| Issuance of<br>1,026,413 shares<br>of common stock<br>in acquisitions                   |              |            | 1          |            |                   | 43,313                    |  |                        | 43,314    |
| Exercise of<br>552,781 shares<br>of stock options                                       |              |            |            |            |                   | 19,151                    |  |                        | 19,151    |
| Issuance of<br>78,194 shares of<br>common stock   |              |            |            |            |                   | 2,778                     |  |                        | 2,778     |

|   |    |    |          |           |           |           |           |
|---|----|----|----------|-----------|-----------|-----------|-----------|
| through<br>employee<br>purchase plan<br>Purchase of<br>544,770 shares<br>of treasury stock  |    |    | (25,522) |           |           |           | (25,522)  |
| Net income  |    |    |          |           |           | 41,779    | 41,779    |
| Dividends<br>(\$63.80 per<br>preferred share)   |    |    |          |           |           | (365)     | (365)     |
| Balance,<br>December 31,<br>2005  | \$ | 90 | 16       | (25,522)  | 2,196,691 | (353,793) | 1,817,482 |
| Cumulative<br>effect due to<br>adoption of<br>SAB108  |    |    |          |           |           | (4,813)   | (4,813)   |
| Non-cash<br>compensation  |    |    |          |           | 17,906    |           | 17,906    |
| Exercise of<br>1,033,596 shares<br>of stock options   |    | 1  |          |           | 32,806    |           | 32,807    |
| Issuance of<br>78,889 shares of<br>common stock<br>through<br>employee<br>purchase plan     |    |    |          |           | 3,313     |           | 3,313     |
| Conversion of<br>274,662 shares<br>of Class B<br>common stock to<br>Class A common<br>stock |    | 1  | (1)      |           |           |           |           |
| Purchase of<br>6,915,980 shares<br>of treasury stock  |    |    |          | (373,949) |           |           | (373,949) |
| Comprehensive<br>income:  |    |    |          |           |           |           |           |
| Foreign currency<br>translation   |    |    |          |           |           | 2,253     | 2,253     |
| Net income  |    |    |          |           |           | 43,899    | 43,899    |
| Comprehensive<br>income   |    |    |          |           |           |           | 46,152    |
| Dividends<br>(\$63.80 per<br>preferred share)   |    |    |          |           |           | (365)     | (365)     |

|                                  |    |    |    |           |           |       |           |           |
|----------------------------------|----|----|----|-----------|-----------|-------|-----------|-----------|
| Balance,<br>December 31,<br>2006 | \$ | 92 | 15 | (399,471) | 2,250,716 | 2,253 | (315,072) | 1,538,533 |
|----------------------------------|----|----|----|-----------|-----------|-------|-----------|-----------|

See accompanying notes to consolidated financial statements.

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**LAMAR ADVERTISING COMPANY  
AND SUBSIDIARIES**  
**Consolidated Statements of Cash Flows**  
**Years Ended December 31, 2006, 2005 and 2004**  
(In thousands)

|   | 2006      | 2005      | 2004      |
|---|-----------|-----------|-----------|
| Cash flows from operating activities:   |           |           |           |
| Net income  | \$ 43,899 | \$ 41,779 | \$ 13,155 |
| Adjustments to reconcile net income to net cash provided by operating activities: |           |           |           |
| Depreciation and amortization   | 301,685   | 287,212   | 294,056   |
| Non-cash compensation   | 17,906    |           |           |
| Amortization included in interest expense   | 4,793     | 5,335     | 5,330     |
| Gain on disposition of assets   | (10,862)  | (1,119)   | (1,067)   |
| Loss on extinguishment of debt  |           | 3,982     |           |
| Deferred income tax expenses  | 6,364     | 23,852    | 7,748     |
| Provision for doubtful accounts   | 6,287     | 6,674     | 7,772     |
| Changes in operating assets and liabilities:                                      |           |           |           |
| (Increase) decrease in:   |           |           |           |
| Receivables   | (17,583)  | (24,915)  | (4,824)   |
| Prepaid expenses  | (4,780)   | (448)     | (2,509)   |
| Other assets  | 2,145     | (7,408)   | (3,556)   |
| Increase (decrease) in:   |           |           |           |
| Trade accounts payable  | 837       | 3,318     | 1,600     |
| Accrued expenses  | 11,004    | 10,155    | 5,693     |
| Other liabilities   | 2,822     | (1,160)   | (234)     |
| Cash flows provided by operating activities                                       | 364,517   | 347,257   | 323,164   |
| Cash flows from investing activities:   |           |           |           |
| Capital expenditures  | (223,350) | (121,117) | (82,031)  |
| Acquisitions  | (227,649) | (145,228) | (189,540) |
| Increase in notes receivable  | (1,331)   | (7,175)   |           |
| Proceeds from sale of property and equipment                                      | 13,434    | 5,550     | 7,824     |
| Cash flows used in investing activities   | (438,896) | (267,970) | (263,747) |
| Cash flows from financing activities:   |           |           |           |
| Net proceeds from issuance of common stock  | 35,236    | 18,672    | 23,806    |
| Cash used for purchase of treasury shares   | (373,949) | (25,522)  |           |
| Principle payments on long-term debt  | (2,303)   | (485,539) | (44,928)  |
| Debt issuance costs   | (4,328)   | (5,315)   | (1,526)   |
| Net proceeds from note offerings and new notes payable                            | 412,682   | 394,000   |           |
| Dividends   | (365)     | (365)     | (365)     |
| Cash flows provided by (used in) financing activities                             | 66,973    | (104,069) | (23,013)  |

|  |           |           |           |
|--|-----------|-----------|-----------|
| Effect of exchange rate changes in cash and cash equivalents | (217)     |           |           |
| Net (decrease) increase in cash and cash equivalents         | (7,623)   | (24,782)  | 36,404    |
| Cash and cash equivalents at beginning of period             | 19,419    | 44,201    | 7,797     |
| Cash and cash equivalents at end of period                   | \$ 11,796 | \$ 19,419 | \$ 44,201 |
| Supplemental disclosures of cash flow information:           |           |           |           |
| Cash paid for interest                                       | \$ 97,711 | \$ 78,097 | \$ 69,922 |
| Cash paid for state and federal income taxes                 | \$ 28,471 | \$ 3,365  | \$ 1,946  |
| Common stock issuance related to acquisitions                | \$        | \$ 43,314 | \$ 4,270  |
| See accompanying notes to consolidated financial statements. |           |           |           |

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**LAMAR ADVERTISING COMPANY  
AND SUBSIDIARIES  
Notes to Consolidated Financial Statements**

(Dollars in thousands, except share and per share data)

(1) Significant Accounting Policies

(a) Nature of Business

Lamar Advertising Company (the Company) is engaged in the outdoor advertising business operating approximately 151,000 billboard advertising displays in 44 states, Canada and Puerto Rico. The Company's operating strategy is to be the leading provider of outdoor advertising services in the markets it serves.

In addition, the Company operates a logo sign business in 19 states throughout the United States and Canada and a transit advertising business in 73 markets. Logo signs are erected pursuant to state-awarded service contracts on public rights-of-way near highway exits and deliver brand name information on available gas, food, lodging and camping services. Included in the Company's logo sign business are tourism signing contracts. The Company provides transit advertising on bus shelters, benches and buses in the markets it serves.

(b) Principles of Consolidation

The accompanying consolidated financial statements include Lamar Advertising Company, its wholly owned subsidiary, Lamar Media Corp. (Lamar Media), and its majority-owned subsidiaries. All intercompany transactions and balances have been eliminated in consolidation.

(c) Property, Plant and Equipment

Property, plant and equipment are stated at cost. Depreciation is calculated using accelerated and straight-line methods over the estimated useful lives of the assets.

(d) Goodwill and Intangible Assets

Under Statement of Financial Accounting Standards (SFAS) No. 142, (SFAS No. 142) *Goodwill and Other Intangibles* Goodwill is subject to an annual impairment test. The Company designated December 31 as the date of its annual goodwill impairment test. If an event occurs or circumstances change that would more likely than not reduce the fair value of a reporting unit below its carrying value, an interim impairment test would be performed between annual tests. In accordance with the standard, the Company is required to identify its reporting units and determine the carrying value of each reporting unit by assigning the assets and liabilities, including the existing goodwill and intangible assets, to those reporting units. The Company is required to determine the fair value of each reporting unit and compare it to the carrying amount of the reporting unit. To the extent the carrying amount of a reporting unit exceeds the fair value of the reporting unit, the Company would be required to perform the second step of the impairment test, as this is an indication that the reporting unit goodwill may be impaired. The fair value of each reporting unit exceeded its carrying amount at its annual impairment test dates on December 31, 2006 and December 31, 2005 therefore the Company was not required to recognize an impairment loss.

Intangible assets, consisting primarily of site locations, customer lists and contracts, and non-competition agreements are amortized using the straight-line method over the assets estimated useful lives, generally from 5 to 15 years.

(e) Impairment of Long-Lived Assets

Long-lived assets, such as property, plant and equipment, and purchased intangibles subject to amortization, are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to estimated undiscounted future cash flows expected to be generated by the asset before interest expense. If the carrying amount of an asset exceeds its estimated future cash flows, an impairment charge is recognized by the amount by which the carrying amount of the asset exceeds the fair value of the asset. Assets to be disposed of would be separately presented in the balance sheet and reported at the lower of the carrying amount or fair value less costs to sell, and are no longer depreciated. The assets and liabilities of a disposed group classified as held for sale would be presented separately in the appropriate asset and liability sections of the balance sheet.

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(Dollars in thousands, except share and per share data)

## (f) Deferred Income

Deferred income consists principally of advertising revenue received in advance and gains resulting from the sale of certain assets to related parties. Deferred advertising revenue is recognized in income as services are provided over the term of the contract. Deferred gains are recognized in income in the consolidated financial statements at the time the assets are sold to an unrelated party or otherwise disposed of.

## (g) Revenue Recognition

The Company recognizes outdoor advertising revenue, net of agency commissions, if any, on an accrual basis ratably over the term of the contracts, as services are provided. Production revenue and the related expense for the advertising copy are recognized upon completion of the sale.

The Company engages in barter transactions where the Company trades advertising space for goods and services. The Company recognizes revenues and expenses from barter transactions at fair value which is determined based on the Company's own historical practice of receiving cash for similar advertising space from buyers unrelated to the party in the barter transaction. The amount of revenue and expense recognized for advertising barter transactions is as follows:

|                                     | 2006    | 2005  | 2004  |
|-------------------------------------|---------|-------|-------|
| Net revenues                        | \$5,461 | 5,766 | 5,490 |
| Direct advertising expenses         | 2,802   | 2,972 | 3,124 |
| General and administrative expenses | 2,645   | 2,521 | 2,002 |

## (h) Income Taxes

The Company uses the asset and liability method of accounting for income taxes. Under the asset and liability method, deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Deferred tax assets and liabilities are measured using tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the enactment date.

## (i) Earnings Per Share

Earnings per share are computed in accordance with SFAS No. 128, Earnings Per Share. The calculation of basic earnings per share excludes any dilutive effect of stock options and convertible debt, while diluted earnings per share includes the dilutive effect of stock options and convertible debt. The number of potentially dilutive shares excluded from the calculation because of their anti-dilutive effect are 5,581,755 for the years ended December 31, 2006 and 2005 and 2004.

## (j) Stock Option Plan

Effective January 1, 2006, we adopted the provisions of Statement of Financial Accounting Standards No. 123(R), *Share-Based Payment*, and related interpretations, or SFAS 123(R), to account for stock-based compensation using the modified prospective transition method and therefore will not restate our prior period results. SFAS

123(R) supersedes Accounting Principles Board Opinion No. 25, *Accounting for Stock Issued to Employees*, or APB No. 25, and revises guidance in SFAS 123, *Accounting for Stock-Based Compensation*. Among other things, SFAS 123(R) requires that compensation expense be recognized in the financial statements for share-based awards based on the grant date fair value of those awards. The modified prospective transition method applies to (a) unvested stock options under our 1996 Equity Incentive Plan (1996 Plan) at December 31, 2005 and issuances under our Employee Stock Purchase Plan (ESPP) outstanding based on the grant date fair value estimated in accordance with the pro forma provisions of SFAS 123, and (b) any new share-based awards granted subsequent to December 31, 2005, based on the grant-date fair value estimated in accordance with the provisions of SFAS 123(R). Additionally, stock-based compensation expense includes an estimate for pre-vesting forfeitures and is recognized over the requisite service periods of the awards on a straight-line basis, which is generally commensurate with the vesting term. Non-cash compensation expense recognized during the year ended December 31, 2006 is \$17,906 which consists of \$7,561 resulting from the Company's adoption of SFAS 123(R) and \$10,345 related to stock grants, which were made under the Company's performance-based stock incentive program in 2006. See Note 14 for information on the assumptions we used to calculate the fair value of stock-based compensation.

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(Dollars in thousands, except share and per share data)

## (j) Stock Option Plan (continued)

Prior to January 1, 2006, we accounted for these stock-based compensation plans in accordance with APB No. 25 and related interpretations. Accordingly, compensation expense for a stock option grant was recognized only if the exercise price was less than the market value of our Class A common stock on the grant date. Compensation expense was not recognized under our ESPP as the purchase price of the stock issued thereunder was not less than 85% of the lower of the fair market value of our common stock at the beginning of each offering period or at the end of each purchase period under the plan. Prior to our adoption of SFAS 123(R), as required under the disclosure provisions of SFAS 123, as amended, we provided pro forma net income (loss) and earnings (loss) per common share for each period as if we had applied the fair value method to measure stock-based compensation expense.

The table below summarizes the impact on our results of operations for the year ended December 31, 2006 of outstanding stock options and stock grants under our 1996 Plan and issuances under our ESPP recognized under the provisions of SFAS 123(R):

|  | <b>Year Ended<br/>December 31,<br/>2006</b> |
|--|---|
| Stock-based compensation expense:            |   |
| Issuances under employee stock purchase plan | \$ 728                                      |
| Employee stock options                       | 6,833                                       |
| Performance-based stock awards               | 10,345                                      |
| Income tax benefit                           | (4,531)                                     |
| Net decrease in net income                   | \$ 13,375                                   |
| Decrease in earnings per common share:       |   |
| Basic  | \$ 0.13                                     |
| Diluted                                      | \$ 0.13                                     |

The following table illustrates the effect on net income and earnings per common share for the year ended December 31, 2005 and 2004 as if we had applied the fair value method to measure stock-based compensation, as required under the disclosure provisions of SFAS No. 123:

|   | Year ended<br>December<br>31,<br>2005 | Year ended<br>December<br>31,<br>2004 |
|---|---------------------------------------|---------------------------------------|
| Net income applicable to common stock, as reported  | \$ 41,414                             | \$ 12,790                             |
| Deduct: Total stock-based employee compensation expense determined under fair value based method for all awards, net of related tax effects | (5,013)                               | (8,834)                               |
| Pro forma net income applicable to common stock   | 36,401                                | 3,956                                 |
| Net income per common share basic and diluted   |                                       |                                       |
| Net income per share, as reported   | \$ 0.39                               | \$ 0.12                               |

|                                 |    |    |      |    |      |
|---------------------------------|----|----|------|----|------|
| Net income per share, pro forma |    | \$ | 0.34 | \$ | 0.04 |
|                                 | 40 |    |      |    |      |

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**LAMAR ADVERTISING COMPANY  
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Notes to Consolidated Financial Statements**

(Dollars in thousands, except share and per share data)

(k) Cash and Cash Equivalents

The Company considers all highly-liquid investments with original maturities of three months or less to be cash equivalents.

(l) Reclassification of Prior Year Amounts

Certain amounts in the prior years' consolidated financial statements have been reclassified to conform to the current year presentation. These reclassifications had no effect on previously reported net income (loss).

(m) Asset Retirement Obligations

Statement of Financial Accounting Standards No. 143, *Accounting for Asset Retirement Obligations* (SFAS 143). SFAS 143 requires companies to record the present value of obligations associated with the retirement of tangible long-lived assets in the period in which it is incurred. The liability is capitalized as part of the related long-lived asset's carrying amount. Over time, accretion of the liability is recognized as an operating expense and the capitalized cost is depreciated over the expected useful life of the related asset. The Company's asset retirement obligations relate primarily to the dismantlement, removal, site reclamation and similar activities of its properties.

(n) Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

(2) Acquisitions

Year Ended December 31, 2006

During the twelve months ended December 31, 2006, the Company completed several acquisitions of outdoor advertising assets for a total purchase price of approximately \$227,649 in cash.

Each of these acquisitions was accounted for under the purchase method of accounting, and, accordingly, the accompanying consolidated financial statements include the results of operations of each acquired entity from the date of acquisition. The acquisition costs have been allocated to assets acquired and liabilities assumed based on fair market value at the dates of acquisition. The following is a summary of the preliminary allocation of the acquisition costs in the above transactions.

|                               |          |
|-------------------------------|----------|
|                               | Total    |
| Current assets                | \$ 6,141 |
| Property, plant and equipment | 77,433   |
| Goodwill                      | 62,656   |
| Site locations                | 66,944   |
| Non-competition agreements    | 661      |
| Customer lists and contracts  | 18,428   |

|                       |            |
|-----------------------|------------|
| Other assets          | 2,200      |
| Current liabilities   | (1,479)    |
| Long term liabilities | (5,335)    |
|                       | \$ 227,649 |

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Notes to Consolidated Financial Statements**

(Dollars in thousands, except share and per share data)

Total acquired intangible assets for the year ended December 31, 2006 was \$148,689, of which \$62,656 was assigned to goodwill which is not subject to amortization. The remaining \$86,033 of acquired intangible assets have a weighted average useful life of approximately 14 years. The intangible assets include customer lists and contracts of \$18,428 (7 year weighted average useful life), site locations of \$66,944 (15 year weighted average useful life), and non-competition agreements of \$661 (9.6 year weighted average useful life). Of the \$62,656 of goodwill, approximately \$50,886 is expected to be fully deductible for tax purposes. The aggregate amortization expense related to the 2006 acquisitions for the year ended December 31, 2006 was approximately \$4,078.

The following unaudited pro forma financial information for the Company gives effect to the 2006 and 2005 acquisitions as if they had occurred on January 1, 2005. These pro forma results do not purport to be indicative of the results of operations which actually would have resulted had the acquisitions occurred on such date or to project the Company's results of operations for any future period.

|                                       | 2006         | 2005      |
|---------------------------------------|--------------|-----------|
| Net revenues                          | \$ 1,128,697 | 1,048,689 |
| Net income applicable to common stock | 41,649       | 37,630    |
| Net income per common share basic     | \$ 0.41      | 0.36      |
| Net income per common share diluted   | \$ 0.40      | 0.35      |

Year Ended December 31, 2005

During the twelve months ended December 31, 2005, the Company completed over 65 acquisitions of outdoor advertising assets for a total purchase price of approximately \$188,542, which consisted of the issuance of 1,026,413 shares of Lamar Advertising Class A common stock valued at the time of issuance at \$43,314 and \$145,228 in cash. Each of these acquisitions was accounted for under the purchase method of accounting, and, accordingly, the accompanying consolidated financial statements include the results of operations of each acquired entity from the date of acquisition. The acquisition costs have been allocated to assets acquired and liabilities assumed based on fair market value at the dates of acquisition. The following is a summary of the preliminary allocation of the acquisition costs in the above transactions.

|                               |                    |
|-------------------------------|--------------------|
| Current assets                | Total<br>\$ 10,374 |
| Property, plant and equipment | 59,846             |
| Goodwill                      | 29,944             |
| Site locations                | 87,263             |
| Non-competition agreements    | 1,439              |
| Customer lists and contracts  | 15,372             |
| Other assets                  | 548                |
| Current liabilities           | (3,852)            |
| Long term liabilities         | (12,392)           |
|                               | \$ 188,542         |

Year Ended December 31, 2004

During the year ended December 31, 2004, the Company completed over 80 acquisitions of outdoor advertising assets for a total purchase price of approximately \$200,490, which consisted of the issuance of 68,986 shares of Lamar Advertising Class A common stock valued at the time of issuance at \$2,476, warrants valued at \$1,794 and \$196,220 cash.

Each of these acquisitions was accounted for under the purchase method of accounting, and, accordingly, the accompanying consolidated financial statements include the results of operations of each acquired entity from the date of acquisition. The acquisition costs have been allocated to assets acquired and liabilities assumed based on fair market value at the dates of acquisition. The following is a summary of the preliminary allocation of the acquisition costs in the above transactions.

|                               | Total      |
|-------------------------------|------------|
| Current assets                | \$ 2,846   |
| Property, plant and equipment | 64,917     |
| Goodwill                      | 24,831     |
| Site locations                | 87,281     |
| Non-competition agreements    | 515        |
| Customer lists and contracts  | 21,577     |
| Current liabilities           | (1,477)    |
|                               | \$ 200,490 |

**Table of Contents****LAMAR ADVERTISING COMPANY  
AND SUBSIDIARIES****Notes to Consolidated Financial Statements**

(Dollars in thousands, except share and per share data)

**(3) Noncash Financing Activities**

A summary of significant noncash financing activities for the years ended December 31, 2006, 2005 and 2004 follows:

|  | 2006 | 2005   | 2004  |
|--|------|--------|-------|
| Issuance of Class A common stock in acquisitions | \$   | 43,314 | 4,270 |

**(4) Property, Plant and Equipment**

Major categories of property, plant and equipment at December 31, 2006 and 2005 are as follows:

|                                | Estimated<br>Life<br>(Years) | 2006         | 2005      |
|--------------------------------|------------------------------|--------------|-----------|
| Land                           |                              | \$ 178,942   | 115,449   |
| Building and improvements      | 10 39                        | 90,627       | 72,718    |
| Advertising structures         | 5 15                         | 2,055,236    | 1,911,429 |
| Automotive and other equipment | 3 7                          | 108,172      | 91,847    |
|                                |                              | \$ 2,432,977 | 2,191,443 |

**(5) Goodwill and Other Intangible Assets**

The following is a summary of intangible assets at December 31, 2006 and December 31, 2005.

|   | Estimated<br>Life<br>(Years) | 2006<br>Gross<br>Carrying<br>Amount | 2006<br>Accumulated<br>Amortization | 2005<br>Gross<br>Carrying<br>Amount | 2005<br>Accumulated<br>Amortization |
|---|------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|
| <b>Amortizable Intangible Assets:</b>   |                              |                                     |                                     |                                     |                                     |
| Customer lists and contracts            | 7 10                         | \$ 444,167                          | \$ 380,374                          | \$ 425,739                          | \$ 344,125                          |
| Non-competition agreements              | 3 15                         | 60,279                              | 55,466                              | 59,618                              | 53,437                              |
| Site locations                          | 15                           | 1,262,525                           | 474,151                             | 1,195,581                           | 391,926                             |
| Other                                   | 5 15                         | 13,537                              | 9,667                               | 13,600                              | 8,107                               |
|   |                              | 1,780,508                           | 919,658                             | 1,694,538                           | 797,595                             |
| <b>Unamortizable Intangible Assets:</b> |                              |                                     |                                     |                                     |                                     |
| Goodwill                                |                              | \$ 1,611,341                        | \$ 253,635                          | \$ 1,548,685                        | \$ 253,635                          |

The changes in the gross carrying amount of goodwill for the year ended December 31, 2006 are as follows:

|                                   |              |
|-----------------------------------|--------------|
| Balance as of December 31, 2005   | \$ 1,548,685 |
| Goodwill acquired during the year | 62,656       |
| Impairment losses                 |              |
| Balance as of December 31, 2006   | \$ 1,611,341 |

The following is a summary of the estimated amortization expense for the next five years:

|                              |          |
|------------------------------|----------|
| Year ended December 31, 2007 | \$48,036 |
| Year ended December 31, 2008 | \$42,078 |
| Year ended December 31, 2009 | \$39,553 |
| Year ended December 31, 2010 | \$37,480 |
| Year ended December 31, 2011 | \$35,285 |

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**(6) Leases**

The Company is party to various operating leases for production facilities, vehicles and sites upon which advertising structures are built. The leases expire at various dates, and have varying options to renew and to cancel. The following is a summary of minimum annual rental payments required under those operating leases that have original or remaining lease terms in excess of one year as of December 31, 2006:

|            |            |
|------------|------------|
| 2007       | \$ 146,766 |
| 2008       | 123,905    |
| 2009       | 110,232    |
| 2010       | 95,494     |
| 2011       | 81,931     |
| Thereafter | 584,744    |

Rental expense related to the Company's operating leases was \$192,542, \$178,387 and \$160,808 for the years ended December 31, 2006, 2005 and 2004, respectively.

**(7) Accrued Expenses**

The following is a summary of accrued expenses at December 31, 2006 and 2005:

|                    | 2006      | 2005   |
|--------------------|-----------|--------|
| Payroll            | \$ 12,692 | 11,888 |
| Interest           | 35,845    | 25,840 |
| Insurance benefits | 9,169     | 9,337  |
| Other              | 12,234    | 19,086 |
|                    | \$ 69,940 | 66,151 |

**(8) Long-term Debt**

Long-term debt consists of the following at December 31, 2006 and 2005:

|  | 2006         | 2005         |
|--|--------------|--------------|
| Bank Credit Agreement                        | \$ 707,000   | \$ 495,000   |
| 2 7/8% Convertible notes                     | 287,500      | 287,500      |
| 8% Unsecured subordinated notes              |              | 1,333        |
| 7 1/4% Senior subordinated notes             | 388,208      | 388,628      |
| 6 5/8% Senior Subordinated notes             | 400,000      | 400,000      |
| 6 5/8% Senior Subordinated Notes - Series B  | 200,922      |              |
| Other notes with various rates and terms     | 6,838        | 3,865        |
|  | 1,990,468    | 1,576,326    |
| Less current maturities                      | (8,648)      | (2,788)      |
| Long-term debt, excluding current maturities | \$ 1,981,820 | \$ 1,573,538 |

Long-term debt matures as follows:

|      |          |
|------|----------|
| 2007 | \$ 8,648 |
|------|----------|

|             |           |
|-------------|-----------|
| 2008        | 31,359    |
| 2009        | 46,370    |
| 2010        | 379,246   |
| 2011        | 159,996   |
| Later years | 1,364,849 |

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On December 23, 2002, Lamar Media Corp. completed an offering of \$260,000 7 1/4% Senior Subordinated Notes due 2013. These notes are unsecured senior subordinated obligations and will be subordinated to all of Lamar Media's existing and future senior debt, rank equally with all of Lamar Media's existing and future senior subordinated debt and rank senior to any future subordinated debt of Lamar Media.

On June 12, 2003, Lamar Media Corp. issued \$125,000 7 1/4% Senior Subordinated Notes due 2013 as an add on to the \$260,000 issued in December 2002. The issue price of the \$125,000 7 1/4% Notes was 103.661% of the principal amount of the notes, which yields an effective rate of 6 5/8%.

On June 16, 2003, the Company issued \$287,500 2 7/8% Convertible Notes due 2010. The notes are convertible at the option of the holder into shares of Lamar Advertising Company Class A common stock at any time before the close of business on the maturity date, unless previously repurchased, at a conversion rate of 19.4148 shares per \$1,000 principal amount of notes, subject to adjustments in some circumstances.

On August 16, 2005, Lamar Media Corp., issued \$400,000 6 5/8% Senior Subordinated Notes due 2015. These notes are unsecured senior subordinated obligations and will be subordinated to all of Lamar Media's existing and future senior debt, rank equally with all of Lamar Media's existing and future senior subordinated debt and rank senior to all of our existing and any future subordinated debt of Lamar Media. These notes are redeemable at the Company's option anytime on or after August 15, 2010. The Company may also redeem up to 35% of the aggregate principal amount of the notes using the proceeds from certain public equity offerings completed before August 15, 2008. The net proceeds from this issuance were used to reduce borrowings under Lamar Media's bank credit facility.

On August 17, 2006, Lamar Media Corp. issued \$216,000 6 5/8% Senior Subordinated Notes due 2015-Series B. These notes are unsecured senior subordinated obligations and will be subordinated to all of Lamar Media's existing and future senior debt, rank equally with all of Lamar Media's existing and future senior subordinated debt and rank senior to all of our existing and any future subordinated debt of Lamar Media. These notes are redeemable at the Company's option anytime on or after August 15, 2010. The Company may also redeem up to 35% of the aggregate principal amount of the notes using the proceeds from certain public equity offerings completed before August 15, 2008. The net proceeds from this issuance were used to reduce borrowings under Lamar Media's bank credit facility and repurchase the Company's Class A common stock pursuant to its repurchase plan.

The Company's obligations with respect to its publicly issued notes are not guaranteed by the Company's direct or indirect wholly owned subsidiaries. Certain obligations of the Company's wholly-owned subsidiary, Lamar Media Corp. are guaranteed by its subsidiaries.

On September 30, 2005, Lamar Media Corp., replaced its bank credit facility. The new bank facility is comprised of a \$400,000 revolving bank credit facility and a \$400,000 term facility. The bank credit facility also includes a \$500,000 incremental facility, which permits Lamar Media to request that its lenders enter into a commitment to make additional term loans to it, up to a maximum aggregate amount of \$500,000. As a result of this refinancing, the Company recorded a loss on extinguishment of debt of \$3,982.

On February 8, 2006, Lamar Media entered into a Series A Incremental Term Loan Agreement and obtained commitments from its lenders for a term loan of \$37,000, which was funded on February 27, 2006. The available uncommitted incremental loan facility was thereby reduced to \$463,000.

On October 5, 2006, we entered into a Series B Incremental Term Loan Agreement (the Series B Incremental Loan Agreement) and borrowed an additional \$150,000 under the incremental portion of our bank credit facility. In conjunction with the Series B Incremental Loan Agreement, we also entered into an amendment to our bank credit facility to restore the amount of the incremental loan facility to \$500,000 (which under its old terms would have been reduced by the Series B Incremental Loan and had been reduced by the earlier Series A Incremental Loan described above). The lenders have no obligation to make additional term loans to Lamar Media under the incremental facility, but may enter into such commitments in their sole discretion.

On December 21, 2006, Lamar Transit Advertising Canada Ltd. entered into a Series C Incremental Term Loan Agreement and obtained commitments from its lenders for a term loan of \$20,000. The available uncommitted incremental loan facility was thereby reduced to \$480,000.

The quarterly amortization of the Term facility is as follows:

|   | Term       |
|---|------------|
| December 31, 2007    September 30, 2009 | \$ 7,587.5 |
| December 31, 2009    September 30, 2011 | 22,762.5   |
| December 31, 2011    September 30, 2012 | 91,050.0   |

As of December 31, 2006, there was \$100,000 outstanding under the revolving facility. The revolving facility terminates September 30, 2012

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Revolving credit loans may be requested under the revolving credit facility at any time prior to maturity. The loans bear interest, at the Company's option, at the LIBOR Rate or JPMorgan Chase Prime Rate plus applicable margins, such margins being set from time to time based on the Company's ratio of debt to trailing twelve month EBITDA, as defined in the agreement. The terms of the indenture relating to Lamar Advertising's outstanding notes, Lamar Media's bank credit facility and the indenture relating to Lamar Media's outstanding notes restrict, among other things, the ability of Lamar Advertising and Lamar Media to:

dispose of assets;

incur or repay debt;

create liens;

make investments; and

pay dividends.

Lamar Media's ability to make distributions to Lamar Advertising is also restricted under the terms of these agreements. Under Lamar Media's credit facility the Company must maintain specified financial ratios and levels including:

interest coverage;

fixed charges ratios;

senior debt ratios; and

total debt ratios.

Lamar Advertising and Lamar Media were in compliance with all of the terms of all of the indentures and the applicable bank credit agreement during the periods presented.

**(9) Asset Retirement Obligation**

The Company's asset retirement obligation includes the costs associated with the removal of its structures, resurfacing of the land and retirement cost, if applicable, related to the Company's outdoor advertising portfolio. The following table reflects information related to our asset retirement obligations:

|   |            |
|---|------------|
| Balance at December 31, 2003              | \$ 123,217 |
| Additions to asset retirement obligations | 3,687      |
| Accretion expense                         | 10,204     |
| Liabilities settled                       | (4,408)    |
| Balance at December 31, 2004              | \$ 132,700 |
| Additions to asset retirement obligations | 1,612      |
| Accretion expense                         | 7,039      |
| Liabilities settled                       | (5,813)    |
| Balance at December 31, 2005              | \$ 135,538 |
| Additions to asset retirement obligations | 1,332      |
| Accretion expense                         | 8,561      |

|                              |            |
|------------------------------|------------|
| Liabilities settled          | (3,928)    |
| Balance at December 31, 2006 | \$ 141,503 |

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**(10) Depreciation and Amortization**

The Company includes all categories of depreciation and amortization on a separate line in its Statement of Operations. The amount of depreciation and amortization expense excluded from the following operating expenses in its Statement of Operations are:

|                                     | Year ended December 31, |         |         |
|-------------------------------------|-------------------------|---------|---------|
|                                     | 2006                    | 2005    | 2004    |
| Direct expenses                     | \$ 286,041              | 276,977 | 279,735 |
| General and administrative expenses | 6,902                   | 6,870   | 8,403   |
| Corporate expenses                  | 8,742                   | 6,242   | 5,918   |
|                                     | \$ 301,685              | 290,089 | 294,056 |

**(11) Income Taxes**

Income tax expense (benefit) for the years ended December 31, 2006, 2005 and 2004, consists of:

|                               | Current   | Deferred | Total  |
|-------------------------------|-----------|----------|--------|
| Year ended December 31, 2006: |           |          |        |
| U.S. federal                  | \$ 22,492 | 6,973    | 29,465 |
| State and local               | 4,637     | (664)    | 3,973  |
| Foreign                       | 734       | 55       | 789    |
|                               | \$ 27,863 | 6,364    | 34,227 |
| Year ended December 31, 2005: |           |          |        |
| U.S. federal                  | \$ 2,500  | 22,504   | 25,004 |
| State and local               | 2,530     | 1,221    | 3,751  |
| Foreign                       | 3,017     | 127      | 3,144  |
|                               | \$ 8,047  | 23,852   | 31,899 |
| Year ended December 31, 2004: |           |          |        |
| U.S. federal                  | \$        | 5,621    | 5,621  |
| State and local               | 3,557     | 1,339    | 4,896  |
| Foreign                       |           | 788      | 788    |
|                               | \$ 3,557  | 7,748    | 11,305 |

Income tax expense (benefit) attributable to continuing operations for the years ended December 31, 2006, 2005 and 2004, differs from the amounts computed by applying the U.S. federal income tax rate of 35 percent for 2006 and 2005 and 34 percent for 2004, to income before income taxes as follows:

|  |           |        |       |
|--|-----------|--------|-------|
|  | 2006      | 2005   | 2004  |
| Computed expected tax expense                        | \$ 27,344 | 25,787 | 8,316 |
| Increase (reduction) in income taxes resulting from: |           |        |       |

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|   |           |        |         |
|---|-----------|--------|---------|
| Book expenses not deductible for tax purposes                   | 4,078     | 4,012  | 825     |
| Amortization of non-deductible goodwill                         | 27        | 26     | 2       |
| State and local income taxes, net of federal income tax benefit | 2,583     | 2,438  | 3,231   |
| Other differences, net  | 195       | (364)  | (1,069) |
|   | \$ 34,227 | 31,899 | 11,305  |

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The tax effects of temporary differences that give rise to significant portions of the deferred tax assets and deferred tax liabilities at December 31, 2006 and 2005 are presented below:

|  | 2006         | 2005      |
|--|--------------|-----------|
| Current deferred tax assets:   |              |           |
| Receivables, principally due to allowance for doubtful accounts  | \$ 4,761     | 2,316     |
| Accrued liabilities not deducted for tax purposes  | 1,508        | 1,609     |
| Net operating loss carryforward  | 10,210       |           |
| Tax credits  | 17,369       |           |
| Other  | 376          | 3,203     |
| Net current deferred tax asset   | \$34,224     | 7,128     |
| Non-current deferred tax liabilities:  |              |           |
| Plant and equipment, principally due to differences in depreciation  | \$ (6,849)   | (10,893)  |
| Intangibles, due to differences in amortizable lives   | (243,145)    | (244,712) |
| Undistributed earnings of foreign subsidiaries   | (159)        |           |
| Investments in partnerships  | (394)        |           |
|  | (250,547)    | (255,605) |
| Non-current deferred tax assets:   |              |           |
| Plant and equipment, due to basis differences on acquisitions and costs capitalized for tax purposes                                     | 29,812       | 34,080    |
| Investment in affiliates and plant and equipment, due to gains recognized for tax purposes and deferred for financial reporting purposes | 2,302        | 931       |
| Accrued liabilities not deducted for tax purposes  | 13,754       | 3,232     |
| Net operating loss carryforward  | 15,138       | 69,955    |
| Asset retirement obligation  | 40,799       | 35,289    |
| Tax credits  | 8,688        | 3,319     |
| Other, net   | 35           | 1,103     |
| Non-current deferred tax assets  | 110,528      | 147,909   |
| Net non-current deferred tax liability   | \$ (140,019) | (107,696) |

As of December 31, 2006, the Company had deferred tax assets for U.S. federal net operating losses of \$46,295, and state net operating losses of \$182,536, which expire through 2024. In assessing the realizability of deferred tax assets, management considers whether it is more likely than not that some portion or all of the deferred tax assets will not be realized. The ultimate realization of deferred tax assets is dependent upon the generation of future taxable income during the periods in which those temporary differences become deductible.

Management considers the scheduled reversal of deferred tax liabilities, projected future taxable income, and tax planning strategies in making this assessment. Based upon the level of historical taxable income and projections for future taxable income over the periods in which the deferred tax assets are deductible, management believes it is more likely than not the Company will realize the benefits of these deductible differences. The amount of the deferred tax

assets considered realizable, however, could be reduced in the near term if estimates of future taxable income during the carryforward period are reduced.

(12) Related Party Transactions

Affiliates, as used within these statements, are persons or entities that are affiliated with Lamar Advertising Company or its subsidiaries through common ownership and directorate control.

In October 1995 and in March 1996, the Company repurchased 3.6% and 12.9%, respectively, of its then outstanding Class A common stock (1,220,500 and 3,617,884 shares, respectively) from certain of its existing stockholders, directors and employees for an aggregate purchase price of approximately \$4,000. The term of the March 1996 repurchase entitled the selling stockholders to receive additional consideration from the Company in the event that the Company consummated a public offering of its Class A common stock at a higher price within 24 months of the repurchase. In satisfaction of that obligation, upon completion of the Company's initial public offering, the Company paid the selling stockholders an aggregate of \$5,000 in cash from the proceeds and issued them \$20,000 aggregate principal amount of ten year subordinated notes. As of December 31, 2006 and 2005, the outstanding balance of the ten year subordinated notes was \$0, and \$1,333, respectively. The Company's current executive officers did not hold any of the ten year subordinated notes described above. Interest expense during the years ended December 31, 2006, 2005 and 2004, related to the ten year subordinated notes was \$40, \$193 and \$354, respectively.



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Prior to 1996, the Company entered into various related party transactions for the purchase and sale of advertising structures whereby any resulting gains were deferred at that date. As of December 31, 2006 and 2005, the deferred gains related to these transactions were \$1,001 and are included in deferred income on the balance sheets. No gains related to these transactions have been realized in the Statement of Operations for the years ended December 31, 2006, 2005 and 2004.

In addition, the Company had receivables from employees of \$240 and \$49 at December 31, 2006 and 2005, respectively. These receivables are primarily relocation loans for employees. The Company does not have any receivables from its current executive officers.

Effective July 1, 1996, the Lamar Texas Limited Partnership, one of the Company's subsidiaries, and Reilly Consulting Company, L.L.C., which Kevin P. Reilly, Sr. controls, entered into a consulting agreement which was amended January 1, 2004. This consulting agreement as amended, has a term through December 31, 2008 with automatic renewals for successive one year periods after that date unless either party provides written termination to the other. The amended agreement provides for an annual consulting fee of \$190 for the five year period commencing on January 1, 2004 and an annual consulting fee of \$150 for any subsequent one year renewal term. The agreement also contains a non-disclosure provision and a non-competition restriction which extends for two years beyond the termination agreement.

The Company also has a lease arrangement with Deanna Enterprises, LLC (formerly Reilly Enterprises, LLC), which Kevin P. Reilly Sr. controls, for the use of an airplane. The Company paid a monthly fee plus expenses which entitled the Company to 6.67 hours of flight time, with any unused portion carried over into the next month. This agreement was amended in October 2004, whereby the Company would pay \$100 per year for 125 guaranteed flight hours. Total fees paid under these arrangements for fiscal 2006, 2005 and 2004 were approximately \$106, \$104 and \$70, respectively.

**(13) Stockholders' Equity**

On July 16, 1999, the Board of Directors designated 5,720 shares of the 1,000,000 shares of previously undesignated preferred stock, par value \$.001, as Series AA preferred stock. The Class A preferred stock, par value \$638, was exchanged for the new Series AA preferred stock and no shares of Class A preferred stock are currently outstanding. The new Series AA preferred stock and the Class A preferred stock rank senior to the Class A common stock and Class B common stock with respect to dividends and upon liquidation. Holders of Series AA preferred stock and Class A preferred stock are entitled to receive, on a pari passu basis, dividends at the rate of \$15.95 per share per quarter when, as and if declared by the Board of Directors. The Series AA preferred stock and the Class A preferred stock are also entitled to receive, on a pari passu basis, \$638 plus a further amount equal to any dividend accrued and unpaid to the date of distribution before any payments are made or assets distributed to the Class A common stock or Class B stock upon voluntary or involuntary liquidation, dissolution or winding up of the Company. The liquidation value of the outstanding Series AA preferred stock at December 31, 2006 was \$3,649. The Series AA preferred stock and the Class A preferred stock are identical, except that the Series AA preferred stock is entitled to one vote per share and the Class A preferred stock is not entitled to vote.

All of the outstanding shares of common stock are fully paid and nonassessable. In the event of the liquidation or dissolution of the Company, following any required distribution to the holders of outstanding shares of preferred stock, the holders of common stock are entitled to share pro rata in any balance of the corporate assets available for distribution to them. The Company may pay dividends if, when and as declared by the Board of Directors from funds legally available therefore, subject to the restrictions set forth in the Company's existing indentures and the bank credit facility. Subject to the preferential rights of the holders of any class of preferred stock, holders of shares of common stock are entitled to receive such dividends as may be declared by the Company's Board of Directors out of funds legally available for such purpose. No dividend may be declared or paid in cash or property on any share of either class of common stock unless simultaneously the same dividend is declared or paid on each share of the other class of

common stock, provided that, in the event of stock dividends, holders of a specific class of common stock shall be entitled to receive only additional shares of such class.

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The rights of the Class A and Class B common stock are equal in all respects, except holders of Class B common stock have ten votes per share on all matters in which the holders of common stock are entitled to vote and holders of Class A common stock have one vote per share on such matters. The Class B common stock will convert automatically into Class A common stock upon the sale or transfer to persons other than permitted transferees (as defined in the Company's certificate of incorporation, as amended).

In November 2005, the Company announced that its Board of Directors authorized the repurchase of up to \$250,000 of the Company's Class A common stock. The Company completed this repurchase plan in July 2006, repurchasing a total of 4,851,947 shares of its Class A Common Stock. In August 2006, Lamar announced a second repurchase plan program of up to \$250,000 of the Company's Class A common stock to be repurchased from time to time over a period not to exceed 18 months. As of December 31, 2006, the Company has purchased approximately 2,608,803 shares for an aggregate purchase price of \$149,326.

In addition to the \$100,674 of repurchase capacity that currently remains under the 2006 plan, the Company's board of directors announced on February 22, 2007 approval of a new stock repurchase program of up to \$500,000 of the Company's Class A common stock over a period not to exceed 24 months. The share repurchases may be made on the open market or in privately negotiated transactions. The timing and amount of any shares repurchased will be determined by Lamar's management based on its evaluation of market conditions and other factors. The repurchase program may be suspended or discontinued at any time. Any repurchased shares will be available for future use for general corporate and other purposes.

**(14) Stock Compensation Plans**

*Equity Incentive Plan.* Lamar's 1996 Equity Incentive Plan has reserved 10 million shares of common stock for issuance to directors and employees, including options granted and common stock reserved for issuance under its performance-based incentive program. Options granted under the plan expire ten years from the grant date with vesting terms ranging from three to five years which primarily includes 1) options that vest in one-fifth increments beginning on the grant date and continuing on each of the first four anniversaries of the grant date and 2) options that cliff-vest on the fifth anniversary of the grant date. All grants are made at fair market value based on the closing price of our Class A common stock as reported on the NASDAQ Global Select Market.

We use a Black-Scholes-Merton option pricing model to estimate the fair value of share-based awards under SFAS 123(R), which is the same valuation technique we previously used for pro forma disclosures under SFAS 123. The Black-Scholes-Merton option pricing model incorporates various highly subjective assumptions, including expected term and expected volatility. We have reviewed our historical pattern of option exercises and have determined that meaningful differences in option exercise activity existed among vesting schedules. Therefore, for all stock options granted after January 1, 2006, we have categorized these awards into two groups of vesting 1) 5-year cliff vest and 2) 4-year graded vest, for valuation purposes. We have determined there were no meaningful differences in employee activity under our ESPP due to the nature of the plan.

We estimate the expected term of options granted using an implied life derived from the results of a hypothetical mid-point settlement scenario, which incorporates our historical exercise, expiration and post-vesting employment termination patterns, while accommodating for partial life cycle effects. We believe these estimates will approximate future behavior.

We estimate the expected volatility of our Class A common stock at the grant date using a blend of 75% historical volatility of our Class A common stock and 25% implied volatility of publicly traded options with maturities greater than six months on our Class A common stock as of the option grant date. Our decision to use a blend of historical and implied volatility was based upon the volume of actively traded options on our common stock and our belief that historical volatility alone may not be completely representative of future stock price trends.

Our risk-free interest rate assumption is determined using the Federal Reserve nominal rates for U.S. Treasury zero-coupon bonds with maturities similar to those of the expected term of the award being valued. As of

December 31, 2006, we have never paid any cash dividends on our Class A common stock. Therefore, we assumed an expected dividend yield of zero.

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Additionally, SFAS 123(R) requires us to estimate option forfeitures at the time of grant and periodically revise those estimates in subsequent periods if actual forfeitures differ from those estimates. We record stock-based compensation expense only for those awards expected to vest using an estimated forfeiture rate based on our historical forfeiture data. Previously, we accounted for forfeitures as they occurred under the pro forma disclosure provisions of SFAS 123 for periods prior to 2006.

The fair value of each option grant is estimated on the date of grant using the Black-Scholes option-pricing model with the following weighted-average assumptions used:

| Grant Year | Dividend Yield | Expected Volatility | Risk Free Interest Rate | Expected Lives |
|------------|----------------|---------------------|-------------------------|----------------|
| 2006       | 0%             | 30%                 | 5%                      | 7              |
| 2005       | 0%             | 43%                 | 4%                      | 7              |
| 2004       | 0%             | 46%                 | 4%                      | 6              |

Information regarding the 1996 Plan for the year ended December 31, 2006 is as follows:

|                                | Shares      | Weighted Average Exercise Price | Weighted Average Contractual Life |
|--------------------------------|-------------|---------------------------------|-----------------------------------|
| Outstanding, beginning of year | 3,937,782   | \$ 34.72                        |                                   |
| Granted                        | 90,500      | 51.45                           |                                   |
| Exercised                      | (1,033,596) | 31.71                           |                                   |
| Canceled                       | (30,000)    | 41.58                           |                                   |
| Outstanding, end of year       | 2,964,686   | \$ 36.21                        | 5.25                              |
| Exercisable at end of year     | 1,995,386   | \$ 34.93                        | 4.31                              |

No stock appreciation rights or shares of restricted stock have been granted under the 1996 Plan.

At December 31, 2006 there was \$10,127 of unrecognized compensation cost related to stock options granted which is expected to be recognized over a weighted-average period of 1.9 years.

Shares available for future stock option and restricted share grants to employees and directors under existing plans were 2,199,384 at December 31, 2006. The aggregate intrinsic value of options outstanding as of December 31, 2006 was \$86,523, and the aggregate intrinsic value of options exercisable was \$60,788. Total intrinsic value of options exercised was \$23,411 for the year ended December 31, 2006.

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The following table summarizes our nonvested stock option activity for year ended December 31, 2006:

|  | Shares    | Weighted<br>Average<br>Grant Date<br>Fair Value |
|--|-----------|---|
| Nonvested stock options at the beginning of the period | 1,289,966 | \$ 17.59  |
| Granted  | 90,500    | 22.61   |
| Vested   | (381,166) | 19.84   |
| Canceled   | (30,000)  | 23.71   |
| Nonvested stock options at the end of the period       | 969,300   | \$ 18.48  |

*Stock Purchase Plan.* On May 25, 2000, the stockholders approved the 2000 Employee Stock Purchase Plan whereby 500,000 shares of the Company's Class A common stock have been reserved for issuance under the Plan. Under this plan, eligible employees may purchase stock at 85% of the fair market value of a share on the offering commencement date or the respective purchase date whichever is lower. Purchases are limited to ten percent of an employee's total compensation. The initial offering under the Plan commenced on April 1, 2000 with a single purchase date on June 30, 2000. Subsequent offerings shall commence each year on July 1 with a termination date of December 31 and purchase dates on September 30 and December 31; and on January 1 with a termination date on June 30 and purchase dates on March 31 and June 30. In accordance with the Plan, the number of shares available for issuance under the plan is increased at the beginning of each fiscal year by the lesser of \$500,000 shares or one tenth of 1% of the total of shares outstanding or a lesser amount determined by the board of directors.

Lamar's 2000 Employee Stock Purchase Plan has reserved 924,000 shares of common stock for issuance to employees. The following is a summary of ESPP share activity for the twelve months ended December 31, 2006:

|   | Shares   |
|---|----------|
| Available for future purchases, January 1, 2006   | 548,560  |
| Purchases   | (78,889) |
| Available for future purchases, December 31, 2006 | 469,671  |

*Performance-based compensation.* Unrestricted shares of our Class A common stock may be awarded to key officers and employees under our 1996 plan based on certain Company performance measures for fiscal 2006. The number of shares to be issued; if any, will be dependent on the level of achievement of these performance measures as determined by the Company's Compensation Committee based on our 2006 results and will be issued in the first quarter of 2007. The shares subject to these awards can range from a minimum of 0% to a maximum of 100% of the target number of shares depending on the level at which the goals are attained. The Company has not awarded any performance shares in the twelve months ended December 31, 2006. Based on the Company's performance measures achieved through December 31, 2006, the Company has accrued \$10,345 as compensation expense related to these agreements.

(15) Adoption of Staff Accounting Bulletin No. 108

As discussed under New Accounting Pronouncements in Note 22, in September 2006, the SEC released SAB 108.

The transition provisions of SAB 108 permit the Company to adjust for the cumulative effect on retained earnings of immaterial errors relating to prior years. SAB 108 also requires the adjustment of any prior quarterly financial

statements within the fiscal year of adoption for the effects of such errors on the quarters when the information is next presented. Such adjustments do not require previously filed reports with the SEC to be amended. In accordance with SAB 108, the Company has adjusted beginning accumulated deficit for 2006 in the accompanying consolidated financial statements for the items described below. The Company considers these adjustments to be immaterial to prior periods.

*Review of Logo Sign Depreciation Policies*

The Company adjusted its beginning accumulated deficit for fiscal 2006 related to a correction in the historical depreciation of logo signs related to its state contracts. The Company had historically depreciated its logo signs over a 15 year life. In a majority of cases the 15 year life was consistent with the contract term, including renewals, if applicable. As a result of a Company review, it was determined that some of the state sign contracts had contractual life of less than 15 years, including renewals, if any. The Company recorded an adjustment to beginning accumulated deficit of \$4,813, net of tax for this matter. The adjustment to depreciation should have been recorded over the period from 1996 through 2005.

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**LAMAR ADVERTISING COMPANY  
AND SUBSIDIARIES  
Notes to Consolidated Financial Statements**

(Dollars in thousands, except share and per share data)

Management does not believe that the net effects of this adjustment were material, either quantitatively or qualitatively, in any of the years covered by the review.

The impact of the item noted above, net of tax, on 2006 beginning balances are presented below:

|   | Logos<br>Depreciation<br>Practices | Total    |
|---|------------------------------------|----------|
| Accumulated depreciation and amortization | \$ 7,839                           | \$ 7,839 |
| Deferred income tax liabilities           | (3,026)                            | (3,026)  |
| Accumulated deficit                       | (4,813)                            | (4,813)  |
|   | \$                                 |          |

**(16) Benefit Plans**

The Company sponsors a partially self-insured group health insurance program. The Company is obligated to pay all claims under the program, which are in excess of premiums, up to program limits. The Company is also self-insured with respect to its income disability benefits and against casualty losses on advertising structures. Amounts for expected losses, including a provision for losses incurred but not reported, is included in accrued expenses in the accompanying consolidated financial statements. As of December 31, 2006, the Company maintained \$8,823 in letters of credit with a bank to meet requirements of the Company's worker's compensation and general liability insurance carrier.

**Savings and Profit Sharing Plan**

The Company sponsors The Lamar Corporation Savings and Profit Sharing Plan covering eligible employees who have completed one year of service and are at least 21 years of age. The Company matches 50% of employees contributions up to 5% of eligible compensation. Employees can contribute up to 100% of compensation. Full vesting on the Company's matched contributions occurs after three years for contributions made after January 1, 2002. Annually, at the Company's discretion, an additional profit sharing contribution may be made on behalf of each eligible employee. The Company's matched contributions for the years ended December 31, 2006, 2005 and 2004 were \$2,752, \$2,537 and \$2,254 respectively.



**Table of Contents****LAMAR ADVERTISING COMPANY  
AND SUBSIDIARIES****Notes to Consolidated Financial Statements**

(Dollars in thousands, except share and per share data)

**Deferred Compensation Plan**

The Company sponsors a Deferred Compensation Plan for the benefit of certain of its board-elected officers who meet specific age and years of service and other criteria. Officers have attained the age of 30 and have a minimum of 10 years of Lamar service and satisfying additional eligibility guidelines are eligible for annual contributions to the Plan generally ranging from \$3 to \$8, depending on the employee's length of service. The Company's contributions to the Plan are maintained in a rabbi trust and, accordingly, the assets and liabilities of the Plan are reflected in the balance sheet of the Company in other assets and other liabilities. Upon termination, death or disability, participating employees are eligible to receive an amount equal to the fair market value of the assets in the employee's deferred compensation account. The Company has contributed \$802, \$754 and \$727 to the Plan during the years ended December 31, 2006, 2005 and 2004, respectively.

On December 8, 2005, the Company's Board of Directors approved an amendment to the Lamar Deferred Compensation Plan in order to (1) to comply with the requirements of Section 409A of the Internal Revenue Code applicable to deferred compensation (Section 409A) and (2) to reflect changes in the administration of the Plan. The Company's Board of Directors also approved the adoption of a grantor trust (the Trust) pursuant to which amounts may be set aside, but remain subject to claims of the Company's creditors, for payments of liabilities under the New Plan, including amounts contributed under the Old Plan.

**(17) Commitment and Contingencies**

In August 2002, a jury verdict was rendered in a lawsuit filed against the Company in the amount of \$32 in compensatory damages and \$2,245 in punitive damages. As a result of the verdict, the Company recorded a \$2,277 charge in its operating expenses during the quarter ended September 30, 2002. In May 2003, the Court ordered a reduction to the punitive damage award, which was subject to the plaintiff's consent. The plaintiff rejected the reduced award and the Court ordered a new trial. Based on legal analysis, management believes the best estimate of the Company's potential liability related to this claim is currently \$376. It is anticipated that a new trial with respect to punitive damages will take place in December 2007.

The Company is involved in various other claims and legal actions arising in the ordinary course of business. In the opinion of management, the ultimate disposition of these matters will not have a material adverse effect on the Company's consolidated financial position, results of operations, or liquidity.

**(18) Summarized Financial Information of Subsidiaries**

Separate financial statements of each of the Company's direct or indirect wholly owned subsidiaries that have guaranteed Lamar Media's obligations with respect to its publicly issued notes (collectively, the Guarantors) are not included herein because neither the Company nor Lamar Media has any independent assets or operations, the guarantees are full and unconditional and joint and several and the only subsidiaries that are not guarantors are considered to be minor. Lamar Media's ability to make distributions to Lamar Advertising is restricted under the terms of its bank credit facility and the indenture relating to Lamar Media's outstanding notes. As of December 31, 2006 and 2005, the net assets restricted as to transfers from Lamar Media Corp. to Lamar Advertising Company in the form of cash dividends, loans or advances were \$407,894 and \$675,264, respectively.

**(19) Disclosures About Fair Value of Financial Instruments**

The following table presents the carrying amounts and estimated fair values of the Company's financial instruments at December 31, 2006 and 2005. The fair value of the financial instrument is defined as the amount at which the instrument could be exchanged in a current transaction between willing parties.

|                | 2006            |                      | 2005            |                      |
|----------------|-----------------|----------------------|-----------------|----------------------|
|                | Carrying Amount | Estimated Fair Value | Carrying Amount | Estimated Fair Value |
| Long-term debt | \$1,981,820     | \$2,079,602          | \$1,573,538     | \$1,606,726          |



**Table of Contents****LAMAR ADVERTISING COMPANY  
AND SUBSIDIARIES****Notes to Consolidated Financial Statements**

(Dollars in thousands, except share and per share data)

The estimated fair value amounts have been determined by the Company using available market information and appropriate valuation methodologies as follows:

The carrying amounts of cash and cash equivalents, prepaids, receivables, trade accounts payable, accrued expenses and deferred income approximate fair value because of the short term nature of these items.

The fair value of long-term debt is based upon market quotes obtained from dealers where available and by discounting future cash flows at rates currently available to the Company for similar instruments when quoted market rates are not available.

Fair value estimates are subject to inherent limitations. Estimates of fair values are made at a specific point in time, based on relevant market information and information about the financial instrument. The estimated fair values of financial instruments presented above are not necessarily indicative of amounts the Company might realize in actual market transactions. Estimates of fair value are subjective in nature and involve uncertainties and matters of significant judgment and therefore cannot be determined with precision. Changes in assumptions could significantly affect the estimates.

**(20) Subsequent Event**

The Company's board of directors declared a special dividend of \$3.25 per share of Common Stock. The dividend will be paid on March 30, 2007 to stockholders of record on March 22, 2007. As of February 20, 2007, Lamar had approximately 84 million shares of Class A Common Stock and 16 million shares of Class B Common Stock outstanding. The Class B Common Stock is convertible into Class A Common Stock on a one-for-one-basis at the option of its holder.

Pursuant to the terms of the Company's 2.8% Convertible Notes due 2010 (the notes), the conversion rate of the notes currently in effect will be increased effective immediately prior to the opening of business on March 23, 2007 based on the full amount of the special dividend as specified under the indenture governing the notes.

**(21) Quarterly Financial Data (Unaudited)**

|   | Year 2006 Quarters |           |              |             |
|---|--------------------|-----------|--------------|-------------|
|   | March 31           | June 30   | September 30 | December 31 |
| Net revenues                                  | \$253,333          | \$287,577 | \$292,038    | \$287,143   |
| Net revenues less direct advertising expenses | 158,124            | 191,162   | 193,488      | 186,756     |
| Net income applicable to common stock         | 1,449              | 18,281    | 16,748       | 7,056       |
| Net income per common share basic             | 0.01               | 0.18      | 0.16         | 0.07        |
| Net income per common share diluted           | 0.01               | 0.18      | 0.16         | 0.07        |

|   | Year 2005 Quarters |           |              |             |
|---|--------------------|-----------|--------------|-------------|
|   | March 31           | June 30   | September 30 | December 31 |
| Net revenues                                  | \$232,829          | \$264,743 | \$265,594    | \$258,490   |
| Net revenues less direct advertising expenses | 148,353            | 177,999   | 175,669      | 166,496     |
| Net income applicable to common stock         | 4,944              | 18,653    | 11,990       | 5,827       |
| Net income per common share basic             | 0.05               | 0.18      | 0.11         | 0.06        |
| Net income per common share diluted           | 0.05               | 0.18      | 0.11         | 0.05        |

**(22) New Accounting Pronouncements**

In September 2006, the FASB issued Statement of Accounting Standards No. 157, Fair Value Measurements (Statement 157). Statement 157 defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles (GAAP), and expands disclosures about fair value measurements. Statement 157 applies under other accounting pronouncements that require or permit fair value measurements, the Board having

previously concluded in those accounting pronouncements that fair value is the relevant measurement attribute. Accordingly, Statement 157 does not require any new fair value measurements. However, for some entities, the application of Statement 157 will change current practice. Statement 157 is effective for financial statements issued for fiscal years beginning after November 15, 2007, and interim periods within these fiscal years. We are assessing the impact of Statement 157 which is not expected to have a material impact on our financial position, results or operations or cash flows.

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In September 2006, the SEC issued Staff Accounting Bulletin No. 108 ( *SAB* ), *Considering the Effects of Prior Year Misstatements when Quantifying Misstatements in Current Year Financial Statements*, which addresses how uncorrected errors in previous years should be considered when quantifying errors in current-year financial statements. The SAB requires registrants to consider the effect of all carry over and reversing effects of prior-year misstatements when qualifying errors in current-year financial statements. The SAB does not change the SEC staff's previous guidance on evaluating the materiality of errors. The SAB allows registrants to record the effects of adopting the guidance as a cumulative effect adjustment to retained earnings. This adjustment must be reported as of the beginning of the first fiscal year ending after November 15, 2006. We will follow the guidance prescribed in SAB No. 108, the effect of which is discussed in Note 15 to the financial statements.

In June 2006, the FASB issued FASB Interpretation No. 48, *Accounting for Uncertainty in Income Taxes - an interpretation of FASB Statement No. 109* ( *FIN 48* ), which clarifies the accounting for uncertainty in income taxes recognized in an enterprise's financial statements in accordance with SFAS No. 109, *Accounting for Income Taxes* ( *SFAS No. 109* ). This Statement is effective for fiscal years beginning after December 15, 2006, and thus will be adopted during the first quarter of 2007. FIN 48 provides a two-step approach to recognize and measure tax benefits when the benefits' realization is uncertain. The first step is to determine whether the benefit is to be recognized; the second step is to determine the amount to be recognized. Income tax benefits should be recognized when, based on the technical merits of a tax position, the entity believes that if a dispute arose with the taxing authority and were taken to a court of last resort, it is more likely than not (i.e. a probability of greater than 50 percent) that the tax position would be sustained as filed. If a position is determined to be more likely than not of being sustained, the reporting enterprise should recognize the largest amount of tax benefit that is greater than 50 percent likely of being realized upon ultimate settlement with the taxing authority. The cumulative effect of applying the provisions of FIN 48 upon adoption will be reported as an adjustment to beginning retained earnings. We have assessed the effect of the adoption of FIN 48 and have concluded that the effect of the adoption did not have a material impact on our consolidated financial statements.

**Table of Contents****SCHEDULE 2**

Lamar Advertising Company  
Valuation and Qualifying Accounts  
Years Ended December 31, 2006, 2005 and 2004  
(in thousands)

|   | Balance at<br>Beginning<br>of Period | Charged to<br>Costs and<br>Expenses | Deductions | Balance at<br>End of<br>Period |
|---|--------------------------------------|-------------------------------------|------------|--------------------------------|
| Year ended December 31, 2006  |                                      |                                     |            |                                |
| Deducted in balance sheet from trade<br>accounts receivable: Allowance for doubtful<br>accounts | \$ 6,000                             | 6,287                               | 5,887      | 6,400                          |
| Deducted in balance sheet from intangible<br>assets: Amortization of intangible assets          | \$ 1,051,230                         | 122,063                             |            | 1,173,293                      |
| Year ended December 31, 2005  |                                      |                                     |            |                                |
| Deducted in balance sheet from trade<br>accounts receivable: Allowance for doubtful<br>accounts | \$ 5,000                             | 7,674                               | 6,674      | 6,000                          |
| Deducted in balance sheet from intangible<br>assets: Amortization of intangible assets          | \$ 923,944                           | 136,383                             | 9,097      | 1,051,230                      |
| Year ended December 31, 2004  |                                      |                                     |            |                                |
| Deducted in balance sheet from trade<br>accounts receivable: Allowance for doubtful<br>accounts | \$ 4,914                             | 7,772                               | 7,686      | 5,000                          |
| Deducted in balance sheet from intangible<br>assets: Amortization of intangible assets          | \$ 800,062                           | 123,882                             |            | 923,944                        |

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**LAMAR MEDIA CORP.  
AND SUBSIDIARIES**

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**Management's Report on Internal Control Over Financial Reporting**

The management of Lamar Media Corp. is responsible for establishing and maintaining adequate internal control over financial reporting, as such term is defined in Rule 13a-15(f) and 15d-15(f) under the Exchange Act.

Lamar Media's management assessed the effectiveness of Lamar Media's internal control over financial reporting as of December 31, 2006. In making this assessment, management used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in Internal-Control Integrated Framework. Based on this assessment, Lamar Media's management has concluded that, as of December 31, 2006, Lamar Media's internal control over financial reporting is effective based on those criteria.

KPMG LLP, the independent registered public accounting firm that audited Lamar Media's financial statements included in this annual report, has issued an attestation report on management's assessment of Lamar Media's internal control over financial reporting. This report appears on page 60 of this combined Annual Report.

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**Report of Independent Registered Public Accounting Firm**

The Board of Directors and Stockholders

Lamar Media Corp.:

We have audited management's assessment, included in the accompanying Management's Report on Internal Control over Financial Reporting, that Lamar Media Corp. (the Company) maintained effective internal control over financial reporting as of December 31, 2006, based on criteria established in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Lamar Media Corp.'s management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting. Our responsibility is to express an opinion on management's assessment and an opinion on the effectiveness of the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, evaluating management's assessment, testing and evaluating the design and operating effectiveness of internal control, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, management's assessment that Lamar Media Corp. maintained effective internal control over financial reporting as of December 31, 2006, is fairly stated, in all material respects, based on criteria established in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Also, in our opinion, Lamar Media Corp. maintained, in all material respects, effective internal control over financial reporting as of December 31, 2006, based on criteria established in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of Lamar Advertising Company and subsidiaries as of December 31, 2006 and 2005, and the related consolidated statements of operations, stockholders' equity and comprehensive income and cash flows for each of the years in the three-year period ended December 31, 2006 and the financial statement schedule as listed in the accompanying index, and our report dated February 28, 2007 expressed an unqualified opinion on those consolidated financial statements and schedule.

/s/ KPMG LLP

KPMG LLP

New Orleans, Louisiana  
February 28, 2007

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**Report of Independent Registered Public Accounting Firm**

The Board of Directors and Stockholders

Lamar Media Corp.:

We have audited the consolidated financial statements of Lamar Media Corp. and subsidiaries as listed in the accompanying index (the Company). In connection with our audits of the consolidated financial statements, we also have audited the financial statement schedule as listed in the accompanying index. These consolidated financial statements and financial statement schedule are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements and financial statement schedule based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Lamar Media Corp. and subsidiaries as of December 31, 2006 and 2005, and the results of their operations and their cash flows for each of the years in the three-year period ended December 31, 2006, in conformity with U.S. generally accepted accounting principles. Also in our opinion, the related financial statement schedule, when considered in relation to the basic consolidated financial statements taken as whole, presents fairly, in all material respects, the information set forth therein.

As discussed in notes 1(j) and 14 to the consolidated financial statements of Lamar Advertising Company, effective January 1, 2006, the Company adopted Statement of Financial Accounting Standards No. 123 (revised), *Share-Based Payment*. As discussed in note 15 to the consolidated financial statements of Lamar Advertising Company, the Company changed its method of quantifying errors in 2006.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the effectiveness of Lamar Media Corp.'s internal control over financial reporting as of December 31, 2006, based on criteria established in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO), and our report dated February 28, 2007 expressed an unqualified opinion on management's assessment of, and the effective operation of, internal control over financial reporting.

/s/ KPMG LLP

KPMG LLP

New Orleans, Louisiana

February 28, 2007

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**LAMAR MEDIA CORP.  
AND SUBSIDIARIES  
Consolidated Balance Sheets  
December 31, 2006 and 2005**

(In thousands, except share and per share data)

|   | 2006                | 2005                |
|---|---------------------|---------------------|
| <b>ASSETS</b>   |                     |                     |
| Current assets:   |                     |                     |
| Cash and cash equivalents   | \$ 11,796           | \$ 19,419           |
| Receivables, net of allowance for doubtful accounts of \$6,400 and \$6,000 in 2006 and 2005                       | 127,552             | 114,733             |
| Prepaid expenses  | 38,215              | 35,763              |
| Deferred income tax assets (note 6)   | 26,884              | 7,128               |
| Other current assets  | 18,095              | 14,344              |
| <b>Total current assets</b>   | <b>222,542</b>      | <b>191,387</b>      |
| <br>  |                     |                     |
| Property, plant and equipment   | 2,432,977           | 2,191,443           |
| Less accumulated depreciation and amortization  | (1,027,029)         | (902,138)           |
| <b>Net property, plant and equipment</b>  | <b>1,405,948</b>    | <b>1,289,305</b>    |
| <br>  |                     |                     |
| Goodwill (note 3)   | 1,347,775           | 1,285,807           |
| Intangible assets (note 3)  | 860,237             | 896,328             |
| Deferred financing costs net of accumulated amortization of \$15,744 and \$7,923 as of 2006 and 2005 respectively | 20,186              | 17,977              |
| Other assets  | 39,299              | 36,251              |
| <br>  |                     |                     |
| <b>Total assets</b>   | <b>\$ 3,895,987</b> | <b>\$ 3,717,055</b> |
| <br>  |                     |                     |
| <b>LIABILITIES AND STOCKHOLDER S EQUITY</b>   |                     |                     |
| Current liabilities:  |                     |                     |
| Trade accounts payable  | \$ 14,567           | \$ 13,730           |
| Current maturities of long-term debt (note 5)   | 8,648               | 2,788               |
| Accrued expenses (note 4)   | 77,612              | 56,814              |
| Deferred income   | 17,824              | 14,945              |
| <b>Total current liabilities</b>  | <b>118,651</b>      | <b>88,277</b>       |
| <br>  |                     |                     |
| Long-term debt (note 5)   | 1,981,820           | 1,573,538           |
| Deferred income tax liabilities (note 6)  | 148,310             | 138,642             |
| Asset retirement obligation   | 141,503             | 135,538             |
| Other liabilities   | 13,236              | 11,344              |

|  |              |              |
|--|--------------|--------------|
| Total liabilities  | 2,403,520    | 1,947,339    |
| Stockholder's equity:  |              |              |
| Common stock, \$.01 par value, authorized 3,000 shares; 100 shares issued and outstanding at 2006 and 2005 |              |              |
| Additional paid-in-capital   | 2,444,485    | 2,390,458    |
| Accumulated comprehensive income   | 2,253        |              |
| Accumulated deficit  | (954,271)    | (620,742)    |
| Stockholder's equity   | 1,492,467    | 1,769,716    |
| Total liabilities and stockholder's equity   | \$ 3,895,987 | \$ 3,717,055 |

See accompanying notes to consolidated financial statements.

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**LAMAR MEDIA CORP.  
AND SUBSIDIARIES**  
**Consolidated Statements of Operations**  
**Years Ended December 31, 2006, 2005 and 2004**  
(In thousands)

|  | 2006         | 2005         | 2004       |
|--|--------------|--------------|------------|
| Net revenues   | \$ 1,120,091 | \$ 1,021,656 | \$ 883,510 |
| Operating expenses (income):   |              |              |            |
| Direct advertising expenses (exclusive of depreciation and amortization)         | 390,561      | 353,139      | 302,157    |
| General and administrative expenses (exclusive of depreciation and amortization) | 198,187      | 176,099      | 158,161    |
| Corporate expenses (exclusive of depreciation and amortization)                  | 49,729       | 36,163       | 29,795     |
| Depreciation and amortization  | 301,685      | 290,089      | 294,056    |
| Gain on disposition of assets  | (10,862)     | (1,119)      | (1,067)    |
|  | 929,300      | 854,371      | 783,102    |
| Operating income   | 190,791      | 167,285      | 100,408    |
| Other expense (income):  |              |              |            |
| Loss on extinguishment of debt   |              | 3,982        |            |
| Interest income  | (1,311)      | (1,511)      | (495)      |
| Interest expense   | 111,117      | 81,856       | 64,920     |
|  | 109,806      | 84,327       | 64,425     |
| Income before income tax expense   | 80,985       | 82,958       | 35,983     |
| Income tax expense (note 6)  | 35,753       | 35,488       | 11,764     |
| Net income   | \$ 45,232    | \$ 47,470    | \$ 24,219  |

See accompanying notes to consolidated financial statements.

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**LAMAR MEDIA CORP.  
AND SUBSIDIARIES**  
**Consolidated Statements of Stockholder's Equity and Comprehensive Income**  
**Years Ended December 31, 2006, 2005 and 2004**  
(In thousands, except share and per share data)

|   | Common<br>Stock | Additional<br>Paid-In<br>Capital | Accumulated<br>Comprehensive<br>Income | Accumulated<br>Deficit | Total     |
|---|-----------------|----------------------------------|--|------------------------|-----------|
| Balance, December 31, 2003                      | \$              | 2,333,951                        |  | (379,409)              | 1,954,542 |
| Contribution from parent                        |                 | 9,978                            |  |                        | 9,978     |
| Net income                                      |                 |                                  |  | 24,219                 | 24,219    |
| Balance, December 31, 2004                      |                 | 2,343,929                        |  | (355,190)              | 1,988,739 |
| Contribution to parent                          |                 | 46,529                           |  |                        | 46,529    |
| Net income                                      |                 |                                  |  | 47,470                 | 47,470    |
| Dividend to parent                              |                 |                                  |  | (313,022)              | (313,022) |
| Balance, December 31, 2005                      |                 | 2,390,458                        |  | (620,742)              | 1,769,716 |
| Cumulative effect due to adoption of<br>SAB 108 |                 |                                  |  | (4,813)                | (4,813)   |
| Contribution from parent                        |                 | 54,027                           |  |                        | 54,027    |
| Comprehensive income:                           |                 |                                  |  |                        |           |
| Foreign currency translations                   |                 |                                  | 2,253                                  |                        | 2,253     |
| Net income                                      |                 |                                  |  | 45,232                 | 45,232    |
| Net comprehensive income                        |                 |                                  |  |                        | 47,535    |
| Dividend to parent                              |                 |                                  |  | (373,948)              | (373,948) |
| Balance, December 31, 2006                      |                 | 2,444,485                        | 2,253                                  | (954,271)              | 1,492,467 |

See accompanying notes to consolidated financial statements.

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**LAMAR MEDIA CORP.  
AND SUBSIDIARIES**  
**Consolidated Statements of Cash Flows**  
**Years Ended December 31, 2006, 2005 and 2004**  
(In thousands)

|  | 2006      | 2005      | 2004      |
|--|-----------|-----------|-----------|
| Cash flows from operating activities:  |           |           |           |
| Net income   | \$ 45,232 | \$ 47,470 | \$ 24,219 |
| Adjustments to reconcile net income (loss) to net cash provided by operating activities: |           |           |           |
| Depreciation and amortization  | 301,685   | 287,212   | 294,056   |
| Non-cash compensation  | 17,906    |           |           |
| Amortization included in interest expense  | 2,955     | 2,719     | 2,437     |
| Gain on disposition of assets  | (10,862)  | (1,119)   | (1,067)   |
| Loss on extinguishment of debt   |           | 3,982     |           |
| Deferred income tax expenses (benefit)   | (8,951)   | 27,440    | 8,207     |
| Provision for doubtful accounts  | 6,287     | 6,674     | 7,772     |
| Changes in operating assets and liabilities:   |           |           |           |
| (Increase) decrease in:  |           |           |           |
| Receivables  | (17,583)  | (24,915)  | (4,824)   |
| Prepaid expenses   | (4,780)   | (448)     | (2,509)   |
| Other assets   | 6,696     | (426)     | 11,731    |
| Increase (decrease) in:  |           |           |           |
| Trade accounts payable   | 837       | 3,318     | 1,600     |
| Accrued expenses   | 27,846    | 4,452     | 4,351     |
| Other liabilities  | (21,908)  | 8,202     | (234)     |
| Cash flows provided by operating activities  | 345,360   | 364,561   | 345,739   |
| Cash flows from investing activities:  |           |           |           |
| Capital expenditures   | (223,350) | (120,114) | (81,165)  |
| Acquisitions   | (227,649) | (145,228) | (189,540) |
| Increase in notes receivable   | (1,331)   | (7,175)   |           |
| Proceeds from sale of property and equipment   | 13,434    | 5,550     | 7,824     |
| Cash flows used in investing activities  | (438,896) | (266,967) | (262,881) |
| Cash flows from financing activities:  |           |           |           |
| Increase in notes payable  |           | 287,500   |           |
| Principal payments on long-term debt   | (2,303)   | (485,539) | (44,928)  |
| Debt issuance costs  | (4,328)   | (5,315)   | (1,526)   |
| Net proceeds from note offerings and new notes payable                                   | 412,682   | 394,000   |           |
| Dividends to parent  | (373,948) | (313,022) |           |
| Contributions from parent  | 54,027    |           |           |
| Cash flows provided by (used in) financing activities                                    | 86,130    | (122,376) | (46,454)  |



|  |           |           |           |
|--|-----------|-----------|-----------|
| Effect of exchange rate changes in cash and cash equivalents | (217)     |           |           |
| Net (decrease) increase in cash and cash equivalents         | (7,623)   | (24,782)  | 36,404    |
| Cash and cash equivalents at beginning of period             | 19,419    | 44,201    | 7,797     |
| Cash and cash equivalents at end of period                   | \$ 11,796 | \$ 19,419 | \$ 44,201 |
| Supplemental disclosures of cash flow information:           |           |           |           |
| Cash paid for interest                                       | \$ 97,711 | \$ 71,898 | \$ 65,747 |
| Cash paid for state and federal income taxes                 | \$ 28,471 | \$ 3,365  | \$ 1,946  |

See accompanying notes to consolidated financial statements.

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**Table of Contents****LAMAR MEDIA CORP.  
AND SUBSIDIARIES****Notes to Consolidated Financial Statements**

(Dollars in thousands, except share and per share data)

**(1) Significant Accounting Policies****(a) Nature of Business**

Lamar Media Corp. is a wholly owned subsidiary of Lamar Advertising Company. Lamar Media Corp. is engaged in the outdoor advertising business operating approximately 151,000 outdoor advertising displays in 44 states. Lamar Media's operating strategy is to be the leading provider of outdoor advertising services in the markets it serves. In addition, Lamar Media operates a logo sign business in 19 states throughout the United States, Canada and Puerto Rico. Logo signs are erected pursuant to state-awarded service contracts on public rights-of-way near highway exits and deliver brand name information on available gas, food, lodging and camping services. Included in the Company's logo sign business are tourism signing contracts. The Company provides transit advertising on bus shelters, benches and buses in the markets it serves.

Certain footnotes are not provided for the accompanying financial statements as the information in notes 2, 4, 6, 9, 10, 13, 14, 15, 16, 17, 19 and 20 and portions of notes 1 and 12 to the consolidated financial statements of Lamar Advertising Company included elsewhere in this Annual Report are substantially equivalent to that required for the consolidated financial statements of Lamar Media Corp. Earnings per share data is not provided for the operating results of Lamar Media Corp. as it is a wholly owned subsidiary of Lamar Advertising Company.

**(b) Principles of Consolidation**

The accompanying consolidated financial statements include Lamar Media Corp., its wholly owned subsidiaries, The Lamar Company, LLC, Lamar Central Outdoor, Inc., Lamar Oklahoma Holding Co., Inc., Lamar Advertising Southwest, Inc., Lamar DOA Tennessee Holdings, Inc., and Interstate Logos, LLC. and their majority-owned subsidiaries. All intercompany transactions and balances have been eliminated in consolidation.

**(2) Noncash Financing Activities**

A summary of significant noncash financing activities for the years ended December 31, 2006, 2005 and 2004:

|   | 2006 | 2005   | 2004  |
|---|------|--------|-------|
| Parent company stock contributed for acquisitions | \$   | 43,314 | 4,270 |

**(3) Goodwill and Other Intangible Assets**

The following is a summary of intangible assets at December 31, 2006 and December 31, 2005.

|   | Estimated<br>Life<br>(Years) | 2006                        |                             | 2005                        |                             |
|---|------------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
|   |                              | Gross<br>Carrying<br>Amount | Accumulated<br>Amortization | Gross<br>Carrying<br>Amount | Accumulated<br>Amortization |
| <b>Amortizable Intangible Assets:</b>   |                              |                             |                             |                             |                             |
| Customer lists and contracts            | 7 - 10                       | 444,167                     | 380,374                     | 425,739                     | 344,125                     |
| Non-competition agreements              | 3 - 15                       | 60,279                      | 55,466                      | 59,618                      | 53,437                      |
| Site locations                          | 15                           | 1,262,525                   | 474,151                     | 1,195,581                   | 391,926                     |
| Other                                   | 5 - 15                       | 12,941                      | 9,684                       | 13,002                      | 8,124                       |
|   |                              | 1,779,912                   | 919,675                     | 1,693,940                   | 797,612                     |
| <b>Unamortizable Intangible Assets:</b> |                              |                             |                             |                             |                             |
| Goodwill                                |                              | \$ 1,600,541                | \$ 252,766                  | \$ 1,538,573                | \$ 252,766                  |

**Table of Contents****LAMAR MEDIA CORP.  
AND SUBSIDIARIES****Notes to Consolidated Financial Statements**

(Dollars in thousands, except share and per share data)

The changes in the gross carrying amount of goodwill for the year ended December 31, 2006 are as follows:

|                                   |              |
|-----------------------------------|--------------|
| Balance as of December 31, 2005   | \$ 1,538,573 |
| Goodwill acquired during the year | 61,968       |
| Impairment losses                 |              |
| Balance as of December 31, 2006   | \$ 1,600,541 |

**(4) Accrued Expenses**

The following is a summary of accrued expenses at December 31, 2006 and 2005:

|          | 2006      | 2005   |
|----------|-----------|--------|
| Payroll  | \$ 12,692 | 11,889 |
| Interest | 35,845    | 25,840 |
| Other    | 29,075    | 19,085 |
|          | \$ 77,612 | 56,814 |

**(5) Long-term Debt**

Long-term debt consists of the following at December 31, 2006 and 2005:

|   | 2006         | 2005      |
|---|--------------|-----------|
| 7 1/4% Senior subordinated notes            | \$ 388,208   | 388,628   |
| Mirror note to parent                       | 287,500      | 287,500   |
| Bank Credit Agreement                       | 707,000      | 495,000   |
| 8% Unsecured subordinated notes             |              | 1,333     |
| 6 5/8% Senior subordinated notes            | 400,000      | 400,000   |
| 6 5/8% Senior subordinated notes Series B   | 200,922      |           |
| Other notes with various rates and terms    | 6,838        | 3,865     |
|   | 1,990,468    | 1,576,326 |
| Less current maturities                     | (8,648)      | (2,788)   |
| Long-term debt excluding current maturities | \$ 1,981,820 | 1,573,538 |

Long-term debt matures as follows:

|             |           |
|-------------|-----------|
| 2007        | \$ 8,648  |
| 2008        | 31,359    |
| 2009        | 46,370    |
| 2010        | 379,246   |
| 2011        | 159,996   |
| Later years | 1,364,849 |

**(6) Income Taxes**

Income tax expense (benefit) for the years ended December 31, 2006, 2005 and 2004, consists of:

|                               | Current   | Deferred | Total  |
|-------------------------------|-----------|----------|--------|
| Year ended December 31, 2006: |           |          |        |
| U.S. federal                  | \$ 39,333 | (8,338)  | 30,995 |
| State and local               | 4,637     | (667)    | 3,970  |
| Foreign                       | 734       | 54       | 788    |
|                               | \$ 44,704 | (8,951)  | 35,753 |
| Year ended December 31, 2005: |           |          |        |
| U.S. federal                  | \$ 2,500  | 26,111   | 28,611 |
| State and local               | 2,530     | 1,203    | 3,733  |
| Foreign                       | 3,017     | 127      | 3,144  |
|                               | \$ 8,047  | 27,441   | 35,488 |
| Year ended December 31, 2004: |           |          |        |
| U.S. federal                  | \$        | 11,314   | 11,314 |
| State and local               | 3,557     | (3,895)  | (338)  |
| Foreign                       |           | 788      | 788    |
|                               | \$ 3,557  | 8,207    | 11,764 |

**Table of Contents****LAMAR MEDIA CORP.  
AND SUBSIDIARIES****Notes to Consolidated Financial Statements**

(Dollars in thousands, except share and per share data)

Income tax expense (benefit) attributable to continuing operations for the years ended December 31, 2006, 2005 and 2004, differs from the amounts computed by applying the U.S. federal income tax rate of 35 percent for 2006 and 2005 and 2004, to income before income taxes as follows:

|   | 2006      | 2005   | 2004    |
|---|-----------|--------|---------|
| Computed expected tax expense                                   | \$ 28,345 | 29,035 | 12,234  |
| Increase (reduction) in income taxes resulting from:            |           |        |         |
| Book expenses not deductible for tax purposes                   | 4,119     | 4,012  | 825     |
| Amortization of non-deductible goodwill                         | 24        | 24     | (3)     |
| State and local income taxes, net of federal income tax benefit | 2,581     | 2,427  | (223)   |
| Other differences, net  | 684       | (10)   | (1,069) |
|   | \$ 35,753 | 35,488 | 11,764  |

The tax effects of temporary differences that give rise to significant portions of the deferred tax assets and deferred tax liabilities at December 31, 2006 and 2005 are presented below:

|  | 2006      | 2005      |
|--|-----------|-----------|
| Current deferred tax assets:   |           |           |
| Receivables, principally due to allowance for doubtful accounts  | \$ 4,445  | \$ 2,316  |
| Tax credits  | 20,238    |           |
| Accrued liabilities not deducted for tax purposes  | 1,508     | 1,609     |
| Other  | 693       | 3,203     |
| Net current deferred tax asset   | 26,884    | 7,128     |
| Non-current deferred tax liabilities:  |           |           |
| Plant and equipment, principally due to differences in depreciation  | (6,850)   | (10,893)  |
| Intangibles, due to differences in amortizable lives   | (242,531) | (244,127) |
| Undistributed earnings of foreign subsidiary   | (159)     |           |
| Investment in partnership  | (394)     |           |
|  | (249,934) | (255,020) |
| Non-current deferred tax assets:   |           |           |
| Plant and equipment, due to basis differences on acquisitions and costs capitalized for tax purposes                                     | 29,812    | 34,080    |
| Investment in affiliates and plant and equipment, due to gains recognized for tax purposes and deferred for financial reporting purposes | 2,301     | 931       |
| Accrued liabilities not deducted for tax purposes  | 13,754    | 3,232     |
| Net operating loss carryforward  | 13,857    | 38,424    |
| Asset retirement obligation  | 40,798    | 35,289    |
| Tax credits  | 1,065     |           |
| Other, net   | 37        | 4,422     |
|  | 101,624   | 116,378   |

|  |              |              |
|--|--------------|--------------|
| Net non-current deferred tax liability | \$ (148,310) | \$ (138,642) |
|--|--------------|--------------|

**Table of Contents****LAMAR MEDIA CORP.  
AND SUBSIDIARIES****Notes to Consolidated Financial Statements**

(Dollars in thousands, except share and per share data)

In assessing the realizability of deferred tax assets, management considers whether it is more likely than not that some portion or all of the deferred tax assets will not be realized. The ultimate realization of deferred tax assets is dependent upon the generation of future taxable income during the periods in which those temporary differences become deductible.

Management considers the scheduled reversal of deferred tax liabilities, projected future taxable income, and tax planning strategies in making this assessment. Based upon the level of historical taxable income and projections for future taxable income over the periods in which the deferred tax assets are deductible, management believes it is more likely than not that Lamar Media will realize the benefits of these deductible differences. The amount of the deferred tax assets considered realizable, however, could be reduced in the near term if estimates of future taxable income during the carryforward period are reduced.

**(7) Related Party Transactions**

Affiliates, as used within these statements, are persons or entities that are affiliated with Lamar Media Corp. or its subsidiaries through common ownership and directorate control.

On September 30, 2005, Lamar Media Corp. issued a note payable to its parent, Lamar Advertising Company, for \$287,500 bearing interest at 2 7/8% due 2010. The payment terms of this note are identical to Lamar Advertising Company's Convertible Notes due 2010.

As of December 31, 2006, there was a payable to Lamar Advertising Company, its parent, in the amount of \$1,862 and at December 31, 2005 there was a receivable from Lamar Advertising of \$1,979.

Effective December 31, 2006, Lamar Advertising Company contributed \$54,027 to Lamar Media which resulted in an increase in Lamar Media's additional paid-in capital.

**(8) Quarterly Financial Data (Unaudited)**

|   | Year 2006 Quarters |           |              |             |
|---|--------------------|-----------|--------------|-------------|
|   | March 31           | June 30   | September 30 | December 31 |
| Net revenues                                  | \$253,333          | \$287,577 | \$292,038    | \$287,143   |
| Net revenues less direct advertising expenses | 158,124            | 191,162   | 193,488      | 186,756     |
| Net income                                    | 1,905              | 18,831    | 17,290       | 7,206       |
|   |                    |           |              |             |
|   | Year 2005 Quarters |           |              |             |
|   | March 31           | June 30   | September 30 | December 31 |
| Net revenues                                  | \$232,829          | \$264,743 | \$265,594    | \$258,490   |
| Net revenues less direct advertising expenses | 148,353            | 177,999   | 175,669      | 166,496     |
| Net income                                    | 6,843              | 20,734    | 13,916       | 5,977       |

**Table of Contents****SCHEDULE 2**

Lamar Media Corp.  
and Subsidiaries  
Valuation and Qualifying Accounts  
Years Ended December 31, 2006, 2005 and 2004  
(in thousands)

|  | Balance at<br>Beginning<br>of<br>Period | Charged<br>to<br>Costs and<br>Expenses | Deductions | Balance<br>at end<br>of Period |
|--|---|--|------------|--------------------------------|
| Year Ended December 31, 2006   |   |  |            |                                |
| Deducted in balance sheet from trade accounts<br>receivable: Allowance for doubtful accounts | \$ 6,000                                | 6,287                                  | 5,887      | 6,400                          |
| Deducted in balance sheet from intangible assets:  |   |  |            |                                |
| Amortization of intangible assets  | \$ 1,050,378                            | 122,063                                |            | 1,172,441                      |
| Year Ended December 31, 2005   |   |  |            |                                |
| Deducted in balance sheet from trade accounts<br>receivable: Allowance for doubtful accounts | \$ 5,000                                | 7,674                                  | 6,674      | 6,000                          |
| Deducted in balance sheet from intangible assets:  |   |  |            |                                |
| Amortization of intangible assets  | \$ 923,075                              | 133,519                                | 6,216      | 1,050,378                      |
| Year Ended December 31, 2004   |   |  |            |                                |
| Deducted in balance sheet from trade accounts<br>receivable: Allowance for doubtful accounts | \$ 4,914                                | 7,772                                  | 7,686      | 5,000                          |
| Deducted in balance sheet from intangible assets:  |   |  |            |                                |
| Amortization of intangible assets  | \$ 799,176                              | 123,899                                |            | 923,075                        |



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**ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE**

*Lamar Advertising Company*

None

*Lamar Media Corp.*

None

**ITEM 9A. CONTROLS AND PROCEDURES**

**Conclusion Regarding the Effectiveness of Disclosure Controls and Procedures.**

The Company's and Lamar Media's management, with the participation of the principal executive officer and principal financial officer of the Company and Lamar Media, have evaluated the effectiveness of the design and operation of the Company's and Lamar Media's disclosure controls and procedures, as such term is defined in Rules 13a-15(e) and 15d-15(e) promulgated under the Securities Exchange Act of 1934, as amended, as of December 31, 2006. Based on this evaluation, the principal executive officer and principal financial officer of the Company and Lamar Media concluded, as of December 31, 2006, that these disclosure controls and procedures are effective and designed to ensure that the information required to be disclosed in the Company's and Lamar Media's reports filed or submitted under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported within the requisite time periods.

**Management's Report on Internal Control Over Financial Reporting**

*Lamar Advertising Company*

The Company's Management Report on Internal Control Over Financial Reporting is set forth on page 31 of this combined Annual Report and is incorporated herein by reference. KPMG LLP, an independent registered public accounting firm, has issued an attestation report on management's assessment of the Company's internal control over financial reporting, which is set forth on page 32 of this combined Annual Report and is incorporated herein by reference.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. A control system, no matter how well designed and operated, can provide only reasonable assurance with respect to financial statement preparation and presentation. Projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

*Lamar Media Corp.*

Lamar Media's Management Report on Internal Control Over Financial Reporting is set forth on page 59 of this combined Annual Report and is incorporated herein by reference. KPMG LLP, an independent registered public accounting firm, has issued an attestation report on management's assessment of Lamar Media's internal control over financial reporting, which is set forth on page 60 of this combined Annual Report and is incorporated herein by reference.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. A control system, no matter how well designed and operated, can provide only reasonable assurance with respect to financial statement preparation and presentation. Projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

**Changes in Internal Control Over Financial Reporting**

There were no changes in the Company's or Lamar Media's internal control over financial reporting identified in connection with the evaluation of the Company's and Lamar Media's internal controls performed during the fourth fiscal quarter that has materially affected, or is reasonably likely to materially affect, the Company's or Lamar Media's internal control over financial reporting.

**ITEM 9B. OTHER INFORMATION**

*Lamar Advertising Company*

None

*Lamar Media Corp.*

None

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**PART III**

**ITEM 10. DIRECTORS AND EXECUTIVE OFFICERS OF THE REGISTRANT**

The information required by this item is incorporated by reference to Lamar Advertising Company's Proxy Statement for its 2007 Annual Meeting of Stockholders to be filed with the SEC within 120 days after the end of the fiscal year ended December 31, 2006.

We have adopted a Code of Business Conduct and Ethics (the "code of ethics") that applies to all of our directors, officers and employees. The code of ethics is filed as an exhibit that is incorporated by reference into this report. In addition, if we make any substantive amendments to the code of ethics or grant any waiver, including any implicit waiver, from a provision of the code to any of our executive officers or directors, we will disclose the nature of such amendment or waiver in a report on Form 8-K.

**ITEM 11. EXECUTIVE COMPENSATION**

The information required by this item is incorporated by reference to Lamar Advertising Company's Proxy Statement for its 2007 Annual Meeting of Stockholders to be filed with the SEC within 120 days after the end of the fiscal year ended December 31, 2006.

**ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT**

The information required by this item is incorporated by reference to Lamar Advertising Company's Proxy Statement for its 2007 Annual Meeting of Stockholders to be filed with the SEC within 120 days after the end of the fiscal year ended December 31, 2006.

**ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS**

The information required by this item is incorporated by reference to Lamar Advertising Company's Proxy Statement for its 2007 Annual Meeting of Stockholders to be filed with the SEC within 120 days after the end of the fiscal year ended December 31, 2006.

**ITEM 14. PRINCIPAL ACCOUNTANT FEES AND SERVICES**

The information required by this item is incorporated by reference to Lamar Advertising Company's Proxy Statement for its 2007 Annual Meeting of Stockholders to be filed with the SEC within 120 days after the end of the fiscal year ended December 31, 2006.

**PART IV**

**ITEM 15. EXHIBITS AND FINANCIAL STATEMENT SCHEDULES**

**(A) 1. FINANCIAL STATEMENTS**

The financial statements are listed under Part II, Item 8 of this Report.

**2. FINANCIAL STATEMENT SCHEDULES**

The financial statement schedules are included under Part II, Item 8 of this Report.

**3. EXHIBITS**

The exhibits filed as part of this report are listed on the Exhibit Index immediately following the signature page hereto, which Exhibit Index is incorporated herein by reference.

(B) Exhibits required by Item 601 of Regulation S-K are listed on the Exhibit Index immediately following the signature page hereto.

**Table of Contents****SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

**LAMAR ADVERTISING COMPANY**

February 28, 2007

By: /s/ Kevin P. Reilly, Jr.  
Kevin P. Reilly, Jr.  
President and Chief Executive Officer

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

| Signature  | Title  | Date    |
|--|--|---------|
| /s/ Kevin P. Reilly, Jr.<br>Kevin P. Reilly, Jr.   | President, Chief Executive Officer and Director<br>(Principal Executive Officer) | 2/28/07 |
| /s/ Keith A. Istre<br>Keith A. Istre               | Chief Financial Officer<br>(Principal Financial and Accounting Officer)          | 2/28/07 |
| /s/ Wendell S. Reilly<br>Wendell S. Reilly         | Director   | 2/28/07 |
| /s/ Stephen P. Mumblow<br>Stephen P. Mumblow       | Director   | 2/28/07 |
| /s/ John Maxwell Hamilton<br>John Maxwell Hamilton | Director   | 2/28/07 |
| /s/ Thomas Reifenheiser<br>Thomas Reifenheiser     | Director   | 2/28/07 |
| /s/ Anna Reilly<br>Anna Reilly                     | Director   | 2/28/07 |
| /s/ Robert M. Jelenic<br>Robert M. Jelenic         | Director   | 2/28/07 |

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**SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

**LAMAR MEDIA CORP.**

February 28, 2007

By: /s/ Kevin P. Reilly, Jr.  
 Kevin P. Reilly, Jr.  
 President and Chief Executive Officer

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

| Signature  | Title  | Date    |
|--|--|---------|
| /s/ Kevin P. Reilly, Jr.<br>Kevin P. Reilly, Jr.       | Chief Executive Officer and Director<br>(Principal Executive Officer)                                  | 2/28/07 |
| /s/ Sean E. Reilly<br>Sean E. Reilly                   | Chief Operating Officer, Vice President and<br>Director  | 2/28/07 |
| /s/ Keith A. Istre<br>Keith A. Istre                   | Chief Financial and Accounting Officer and<br>Director (Principal Financial and Accounting<br>Officer) | 2/28/07 |
| /s/ T. Everett Stewart, Jr.<br>T. Everett Stewart, Jr. | Director   | 2/28/07 |

**Table of Contents****INDEX TO EXHIBITS**

| <b>EXHIBIT NUMBER</b> | <b>DESCRIPTION</b>   | <b>METHOD OF FILING</b>   |
|-----------------------|--|---|
| 3(a)                  | Restated Certificate of Incorporation of the Company.  | Previously filed as Exhibit 3.1 to the Company's Annual Report on Form 10-K (File No. 0-30242) filed on February 22, 2006 and incorporated herein by reference.   |
| 3(b)                  | Amended and Restated Bylaws of the Company.  | Previously filed as Exhibit 3.3 to the Company's Quarterly Report on Form 10-Q for the period ended June 30, 1999 (File No. 0-20833) filed on August 16, 1999, and incorporated herein by reference.        |
| 3(c)(1)               | Amended and Restated Certificate of Incorporation of Lamar Media.  | Previously filed as Exhibit 3.1 to Lamar Media's Registration Statement on Form S-1/A (File No. 333-05479) filed on July 31, 1996, and incorporated herein by reference.                                    |
| 3(c)(2)               | Certificate of Amendment to the Amended and Restated Certificate of Incorporation of Lamar Media.  | Previously filed as Exhibit 3.2 to Lamar Media's Annual Report on Form 10-K for fiscal year ended December 31, 1997 (File No. 1-12407) filed on March 30, 1998, and incorporated herein by reference.       |
| 3(c)(3)               | Amendment to Amended and Restated Certificate of Incorporation of Lamar Media, as set forth in the Agreement and Plan of Merger dated as of July 20, 1999 among Lamar Media Corp., Lamar New Holding Co., and Lamar Holdings Merge Co. | Previously filed as Exhibit 2.1 to the Company's Current Report on Form 8-K filed on July 22, 1999 (File No. 0-30242) and incorporated herein by reference.   |
| 3(d)                  | Amended and Restated Bylaws of Lamar Media.  | Previously filed as Exhibit 3.1 to Lamar Media's Quarterly Report on Form 10-Q for the period ended September 30, 1999 (File No. 1-12407) filed on November 12, 1999, and incorporated herein by reference. |
| 4(a)                  | Specimen certificate for the shares of Class A common stock of the Company.  | Previously filed as Exhibit 4.1 to the Company's Registration Statement on Form S-1 (File No. 333-05479), and incorporated herein by reference.   |
| 4(b)                  | Indenture dated as of September 24, 1986 relating to the Company's 8% Unsecured Subordinated Debentures, including the form of Note.   | Previously filed as Exhibit 10.3 to the Company's Registration Statement on Form S-1 (File No. 33-59624), and incorporated herein by reference.   |
| 4(c)(1)               |  |   |

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|         |  |   |
|---------|--|---|
|         | Indenture dated May 15, 1993 relating to the Company's 11% Senior Secured Notes due May 15, 2003, including the form of Subordinated Note. | Previously filed as Exhibit 4.3 to the Company's Registration Statement on Form S-1 (File No. 33-59624), and incorporated herein by reference.  |
| 4(c)(2) | Form of Subordinated Note.   | Previously filed as Exhibit 4.1 to the Company's Registration Statement on Form S-1 (File No. 33-59624), and incorporated herein by reference.  |
| 4(c)(3) | First Supplemental Indenture dated as of July 30, 1996 relating to the Company's 11% Senior Secured Notes due May 15, 2003.                | Previously filed as Exhibit 4.5 to the Company's Registration Statement on Form S-1 (File No. 333-05479), and incorporated herein by reference. |

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| <b>EXHIBIT NUMBER</b> | <b>DESCRIPTION</b>  | <b>METHOD OF FILING</b>  |
|-----------------------|---|--|
| 4(c)(4)               | Form of Second Supplemental Indenture in the form of an Amended and Restated Indenture dated as of November 8, 1996 relating to the Company's 11% Senior Secured Notes due May 15, 2003.  | Previously filed as Exhibit 4.1 to the Company's Current Report on Form 8-K (File No. 1-12407) filed on November 15, 1996, and incorporated herein by reference.   |
| 4(c)(5)               | Notice of Trustee dated November 8, 1996 with respect to the release of the security interest in the Trustee on behalf of the holders of the Company's 11% Senior Secured Notes due May 15, 2003.                                     | Previously filed as Exhibit 4.2 to the Company's Current Report on Form 8-K (File No. 1-12407) filed on November 15, 1996, and incorporated herein by reference.   |
| 4(d)(1)               | Indenture dated as of December 23, 2002 between Lamar Media, certain subsidiaries of Lamar Media, as guarantors and Wachovia Bank of Delaware, National, as trustee for the 7 1/4% Notes due 2013, including the form of 7 1/4% Note. | Previously filed as Exhibit 4.1 to Lamar Media's Current Report on Form 8-K (File No. 0-20833) filed on December 27, 2002, and incorporated herein by reference.   |
| 4(d)(2)               | Supplemental Indenture to the Indenture dated as of December 23, 2002 among Lamar Media, certain of its subsidiaries and Wachovia Bank of Delaware, National Association, as Trustee, dated as of June 9, 2003.                       | Previously filed as Exhibit 4.31 to Lamar Media's Registration Statement on Form S-4 (File No. 333-107427) filed on July 29, 2003, and incorporated herein by reference.                                   |
| 4(d)(3)               | Supplemental Indenture to the Indenture dated December 23, 2002 among Lamar Media, certain of its subsidiaries and Wachovia Bank of Delaware, National Association, as Trustee, dated October 7, 2003.                                | Previously filed as Exhibit 4.1 to Lamar Media's Quarterly Report on Form 10-Q for the period ended September 30, 2003 (File No. 1-12407) filed on November 5, 2003, and incorporated herein by reference. |
| 4(d)(4)               | Supplemental Indenture to the Indenture dated as of December 23, 2002 among Lamar Media, Lamar Canadian Outdoor Company and Wachovia Bank of Delaware, National Association, as Trustee, dated as of April 5, 2004.                   | Previously filed as Exhibit 4.1 to the Company's Quarterly Report on Form 10-Q for the period ended June 30, 2004 (File No. 0-30242) filed on August 6, 2004, and incorporated herein by reference.        |
| 4(d)(5)               | Supplemental Indenture to Indenture dated as of December 23, 2002 among Lamar Media, certain of its subsidiaries and Wachovia Bank of Delaware, National Association, as Trustee, dated as of January 19, 2005.                       | Previously filed as Exhibit 4.1 to the Company's Quarterly Report on Form 10-Q for the period ended March 31, 2005 (File No. 0-30242) filed on May 6, 2005, and incorporated herein by reference.          |
| 4(d)(6)               | Release of Guaranty under the Indenture dated as of December 23, 2002 between Lamar Media,  | Previously filed as Exhibit 4.19 to Lamar Media's Annual Report on Form 10-K for fiscal year   |



certain of its subsidiaries named therein, and Wachovia Bank of Delaware, National Association, as Trustee, by the Trustee, dated as of December 30, 2005.

ended December 31, 2005 (File No. 1-12407) filed on March 15, 2006, and incorporated herein by reference.

4(e)(1)

Indenture dated as of June 16, 2003 between the Company and Wachovia Bank of Delaware, National Association, as Trustee.

Previously filed as Exhibit 4.4 to the Company's Quarterly Report on Form 10-Q for the period ended June 30, 2003 (File No. 0-30242) filed on August 13, 2003, and incorporated herein by reference.

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| <b>EXHIBIT NUMBER</b> | <b>DESCRIPTION</b>   | <b>METHOD OF FILING</b>  |
|-----------------------|--|--|
| 4(e)(2)               | First Supplemental Indenture to the Indenture dated as of June 16, 2003 between the Company and Wachovia Bank of Delaware, National Association, as Trustee, dated as of June 16, 2003.  | Previously filed as Exhibit 4.5 to the Company's Quarterly Report on Form 10-Q for the period ended June 30, 2003 (File No. 0-30242) filed on August 13, 2003, and incorporated herein by reference.   |
| 4(f)(1)               | Indenture dated as of August 16, 2005 between Lamar Media, the guarantors named therein, and The Bank of New York Trust Company, N.A., as trustee for the 6 5/8% Senior Subordinated Note Due 2015, including the form of Note.                    | Previously filed as Exhibit 4.1 to the Company's Current Report on Form 8-K (File No. 0-30242) filed on August 18, 2005, and incorporated herein by reference.   |
| 4(f)(2)               | Release of Guaranty under the Indenture dated as of August 16, 2005 between Lamar Media, the guarantors named therein, and The Bank of New York Trust Company, N.A., as Trustee, by the Trustee, dated as of December 30, 2005.                    | Previously filed as Exhibit 4.20 to Lamar Media's Annual Report on Form 10-K for fiscal year ended December 31, 2005 (File No. 1-12407) filed on March 15, 2006, and incorporated herein by reference. |
| 4(f)(3)               | First Supplemental Indenture to the Indenture dated as of August 16, 2005, among Lamar Media Corp., the Guarantors named therein and The Bank of New York Trust Company, N.A., as Trustee, dated as of December 11, 2006.                          | Previously filed as Exhibit 99.2 to the Company's Current Report on Form 8-K (file No. 0-30242) filed on December 14, 2006, and incorporated herein by reference.                                      |
| 4(g)(1)               | Indenture, dated as of August 17, 2006, between Lamar Media, the Guarantors named therein and The Bank of New York Trust Company, N.A., as trustee, related to the 6 5/8% Senior Subordinated Notes due 2015-Series B, including the form of Note. | Previously filed as Exhibit 4.1 to the Company's Current Report on Form 8-K (File No. 0-30242) filed on August 18, 2006, and incorporated herein by reference.   |
| 10(a)(1)*             | Lamar 1996 Equity Incentive Plan, as amended, as adopted by the Board of Directors on February 23, 2006.   | Previously filed as Exhibit 10.1 to the Company's Current Report on Form 8-K (File No. 0-30242) filed on February 28, 2006, and incorporated herein by reference.                                      |
| 10(a)(2)*             | Form of Stock Option Agreement under the 1996 Equity Incentive Plan, as amended.   | Previously filed as Exhibit 10.14 to the Company's Annual Report on Form 10-K for the year ended December 31, 2004 (File No. 0-30242) filed on March 10, 2005, and incorporated herein by reference.   |
| 10(b)*                | 2000 Employee Stock Purchase Plan.   | Filed herewith.  |
| 10(c)*                |  |  |

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Lamar Advertising Company Non-Management  
Director Compensation Plan.

Previously filed as Exhibit 10.3 to the Company's  
Quarterly Report on Form 10-Q for the period  
ended March 31, 2005 (File No. 0-30242) filed on  
May 6, 2005, and incorporated herein by  
reference.

10(d)(1)\* Lamar Deferred Compensation Plan, as adopted  
on December 8, 2005.

Previously filed as Exhibit 10.1 to the Company's  
Current Report on Form 8-K (File No. 0-30242)  
filed on December 14, 2005, and incorporated  
herein by reference.

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| <b>EXHIBIT NUMBER</b> | <b>DESCRIPTION</b>  | <b>METHOD OF FILING</b>   |
|-----------------------|---|---|
| 10(d)(2)*             | Form of Trust Agreement for the Lamar Deferred Compensation Plan.   | Previously filed as Exhibit 10.2 to the Company's Current Report on Form 8-K (File No. 0-30242) filed on December 14, 2005, and incorporated herein by reference.   |
| 10(e)*                | Form of Restricted Stock Agreement.   | Previously filed as Exhibit 10.16 of the Company's on Form 10-K for the year ended December 31, 2005 (File No. 0-30242) filed on March 15, 2006, and incorporated herein by reference.                      |
| 10(f)*                | Summary of Compensatory Arrangements.   | Previously filed on the Current Report on Form 8-K/A (File No. 0-30242) filed on February 22, 2006, and incorporated herein by reference.   |
| 10(g)(1)              | Credit Agreement dated as of March 7, 2003 between Lamar Media and the Subsidiary Guarantors party thereto, the Lenders party thereto, and JPMorgan Chase Bank, as Administrative Agent.  | Previously filed as Exhibit 10.38 to Lamar Media's Registration Statement on Form S-4/A (File No. 333-102634) filed on March 18, 2003, and incorporated herein by reference.                                |
| 10(g)(2)              | Amendment No. 1 dated as of January 28, 2004 to the Credit Agreement dated as of March 7, 2003 between Lamar Media, the Subsidiary Guarantors a party thereto and JPMorgan Chase Bank, as administrative agent for the lenders.                                   | Previously filed as Exhibit 4.1 to the Company's Quarterly Report on Form 10-Q for the period ended March 31, 2004 (File No. 0-30242) filed on May 10, 2004, and incorporated herein by reference.          |
| 10(g)(3)              | Joinder Agreement dated as of October 7, 2003 to Credit Agreement dated as of March 7, 2003 between Lamar Media and the Subsidiary Guarantors party thereto, the Lenders party thereto, and JPMorgan Chase Bank, as Administrative Agent by Premere Outdoor, Inc. | Previously filed as Exhibit 10.1 to Lamar Media's Quarterly Report on Form 10-Q for the period ended September 30, 2003 (File No. 1-12407) filed on November 5, 2003, and incorporated herein by reference. |
| 10(g)(4)              | Joinder Agreement dated as of April 19, 2004 to Credit Agreement dated as of March 7, 2003 between Lamar Media and Lamar Canadian Outdoor Company, the Lenders party thereto and JPMorgan Chase Bank, as Administrative Agent.                                    | Previously filed as Exhibit 10.1 to the Company's Quarterly Report on Form 10-Q for the period ended June 30, 2004 (File No. 0-30242) filed on August 6, 2004, and incorporated herein by reference.        |
| 10(g)(5)              | Joinder Agreement to Credit Agreement dated as of March 7, 2003 among Lamar Media, the Subsidiary Guarantors party thereto, the Lenders party thereto and JPMorgan Chase Bank, as Administrative Agent, by certain of Lamar                                       | Previously filed as Exhibit 10.1 to the Company's Quarterly Report on Form 10-Q for the period ended March 31, 2005 (File No. 0-30242) filed on May 6, 2005, and incorporated herein by reference.          |

Media's subsidiaries, dated as of January 19, 2005.

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|----------|---|--|
| 10(h)(1) | Credit Agreement dated as of September 30, 2005 between Lamar Media and JPMorgan Chase Bank, N.A., as Administrative Agent.   | Previously filed as Exhibit 10.1 to the Company's Current Report on Form 8-K (File No. 0-30242) filed on September 30, 2005, and incorporated herein by reference. |
| 10(h)(2) | Amendment No. 1 dated as of October 5, 2006 to the Credit Agreement dated as of September 30, 2005 between Lamar Media, the Subsidiary Guarantors named therein and JPMorgan Chase Bank, N.A., as Administrative Agent. | Previously filed as Exhibit 10.2 to the Company's Current Report on Form 8-K (File No. 0-30242) filed on October 6, 2006, and incorporated herein by reference.    |

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| <b>EXHIBIT NUMBER</b> | <b>DESCRIPTION</b>  | <b>METHOD OF FILING</b>  |
|-----------------------|---|--|
| 10(h)(3)              | Amendment No. 2 dated as of December 11, 2006 to the Credit Agreement dated as of September 30, 2005 between Lamar Media Corp., the Subsidiary Borrower named therein, the Subsidiary Guarantors named therein and JPMorgan Chase Bank, N.A., as Administrative Agent.        | Previously filed as Exhibit 99.1 to the Company's Current Report on Form 8-K (file No. 0-30242) filed on December 14, 2006, and incorporated herein by reference.  |
| 10(h)(4)              | Joinder Agreement to Credit Agreement dated as of September 30, 2005 among Lamar Media, the Subsidiary Guarantors party thereto, the Lenders parties thereto, and JPMorgan Chase Bank, as Administrative Agent, by Daum Advertising Company, Inc., dated as of July 21, 2006. | Previously filed as Exhibit 10.18 to Lamar Media's Form S-4 (File No. 333-138142) filed on October 23, 2006, and incorporated herein by reference.   |
| 10(i)                 | Tranche C Term Loan Agreement dated as of February 6, 2004 between Lamar Media, the Subsidiary Guarantors a party thereto, the Tranche C Loan Lenders a party thereto and JPMorgan Chase Bank, as administrative agent.   | Previously filed as Exhibit 4.2 to the Company's Quarterly Report on Form 10-Q for the period ended March 31, 2004 (File No. 0-30242) filed on May 10, 2004, and incorporated herein by reference.           |
| 10(j)                 | Tranche D Term Loan Agreement dated August 12, 2004 among Lamar Media, the Subsidiary Guarantors thereunder, the Lenders party thereto and JP Morgan Chase Bank, as Administrative Agent.   | Previously filed as Exhibit 10.1 to the Company's Quarterly Report on Form 10-Q for the period ended September 30, 2004 (File No. 0-30242) filed on November 15, 2004, and incorporated herein by reference. |
| 10(k)                 | Series A Incremental Loan Agreement dated as of February 8, 2006 between Lamar Media, the Subsidiary Guarantors named therein, the Series A Incremental Lenders named therein and JPMorgan Chase Bank, N.A., as Administrative Agent for the Company.                         | Previously filed as Exhibit 10.15 of the Company's Form 10-K for the year ended December 31, 2005 (File No. 0-30242) filed on March 15, 2006, and incorporated herein by reference.                          |
| 10(l)                 | Series B Incremental Loan Agreement dated as of October 5, 2006 between Lamar Media, the Subsidiary Guarantors named therein, the Series B Incremental Lenders named therein and JPMorgan Chase Bank, N.A., as Administrative Agent for the Company.                          | Previously filed as Exhibit 10.1 to the Company's Current Report on Form 8-K (file No. 0-30242) filed on October 6, 2006, and incorporated herein by reference.  |
| 10(m)                 | Series C Incremental Loan Agreement dated as of December 21, 2006 between Lamar Media Corp., Lamar Transit Advertising Canada Ltd., the Subsidiary Guarantors named therein, the  | Previously filed as Exhibit 99.1 to the Company's Current Report on Form 8-K (file No. 0-30242) filed on December 22, 2006, and incorporated herein by reference.  |

Series C Incremental Lenders and JPMorgan Chase Bank, N.A., as Administrative Agent and JPMorgan Chase Bank, N.A., Toronto Branch, acting as sub-agent of the Administrative Agent.

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|-------|---|-----------------|
| 11(a) | Statement regarding computation of per share earnings for the Company.        | Filed herewith. |
| 12(a) | Statement regarding computation of earnings to fixed charges for the Company. | Filed herewith. |
| 12(b) | Statement regarding computation of earning to fixed charges for Lamar Media   | Filed herewith. |

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| <b>EXHIBIT<br/>NUMBER</b> | <b>DESCRIPTION</b>   | <b>METHOD OF FILING</b>  |
|---------------------------|--|--|
| 14(a)                     | Lamar Advertising Company Code of Business Conduct and Ethics.   | Previously filed as Exhibit 14.1 to the Company's Annual Report on Form 10-K for the period ended December 31, 2003 (File No. 0-30242) filed on March 10, 2004 and incorporated herein by reference. |
| 21(a)                     | Subsidiaries of the Company.   | Filed herewith.  |
| 23(a)                     | Consent of KPMG LLP.   | Filed herewith.  |
| 31(a)                     | Certification of the Chief Executive Officer of the Company and Lamar Media pursuant to Securities Exchange Act Rules 13a-14(a) and 15d-14(a) as adopted pursuant to Section 302 of the Sarbanes- Oxley Act of 2002. | Filed herewith.  |
| 31(b)                     | Certification of the Chief Financial Officer of the Company and Lamar Media pursuant to Securities Exchange Act Rules 13a-14(a) and 15d-14(a) as adopted pursuant to Section 302 of the Sarbanes- Oxley Act of 2002. | Filed herewith.  |
| 32(a)                     | Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.  | Filed herewith.  |

\* Denotes management contract or compensatory plan or arrangement in which the executive officers or directors of the Company participate.