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BALTEK CORP
Form 10-Q
May 15, 2001

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2001

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ To _____

Commission file number 2-44764

BALTEK CORPORATION
(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction of
incorporation or organization)

13-2646117
(I.R.S. Employer
Identification No.)

10 Fairway Court, P.O. Box 195, Northvale, NJ 07647
(Address of principal executive offices)
(Zip Code)

(201) 767-1400
(Registrant's telephone number, including area code)

(Former name, former address and formal fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Common shares of stock outstanding as of May 11, 2001: 2,456,822 shares

BALTEK CORPORATION and subsidiaries

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BALTEK CORPORATION AND SUBSIDIARIES
 CONSOLIDATED BALANCE SHEETS
 (Dollars in Thousands, except per share data)

| ASSETS | March 31, 2001 (Unaudited) | Dec |
|------------------------------------|----------------------------------|-----|
| CURRENT ASSETS: | | |
| Cash and cash equivalents | \$ 1,540 | \$ |
| Accounts receivable, net | 10,885 | |
| Inventories | 18,191 | |
| Prepaid expenses | 504 | |
| Other | 2,402 | |
| | ----- | |
| Total current assets | 33,522 | |
| PROPERTY, PLANT AND EQUIPMENT, Net | 13,231 | |
| TIMBER AND TIMBERLANDS | 9,211 | |

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| | | |
|--|-----------|----|
| OTHER ASSETS | 942 | |
| | ----- | |
| TOTAL ASSETS | \$ 56,906 | \$ |
| | ===== | |
| LIABILITIES AND STOCKHOLDERS' EQUITY | | |
| CURRENT LIABILITIES: | | |
| Notes payable | \$ 11,580 | \$ |
| Accounts payable | 2,992 | |
| Income tax payable | -- | |
| Accrued salaries, wages and bonuses payable | 468 | |
| Accrued expenses and other liabilities | 1,885 | |
| Current portion of long-term debt | 49 | |
| Current portion of obligation under capital lease | 436 | |
| | ----- | |
| Total current liabilities | 17,410 | |
| OBLIGATION UNDER CAPITAL LEASE | 15 | |
| LONG-TERM DEBT | 31 | |
| UNION EMPLOYEE TERMINATION BENEFITS | 149 | |
| | ----- | |
| Total liabilities | 17,605 | |
| | ----- | |
| STOCKHOLDERS' EQUITY: | | |
| Preferred stock, \$1.00 par; 5,000,000 shares authorized and unissued | -- | |
| Common stock, \$1.00 par; 10,000,000 shares authorized, 2,523,261 issued and outstanding | 2,523 | |
| Additional paid-in capital | 2,157 | |
| Retained earnings | 35,144 | |
| Accumulated other comprehensive loss | (18) | |
| Treasury stock, at cost: 66,439 shares | (505) | |
| | ----- | |
| Total stockholders' equity | 39,301 | |
| | ----- | |
| TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY | \$ 56,906 | \$ |
| | ===== | |

See notes to consolidated financial statements.

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| | 2001 | 2000 |
|--|-----------|----------|
| NET SALES | \$ 21,151 | \$ 21,22 |
| COST OF PRODUCTS SOLD | 16,348 | 16,21 |
| SELLING , GENERAL AND ADMINISTRATIVE EXPENSES | 3,995 | 3,55 |
| | ----- | ----- |
| Operating income | 808 | 1,45 |
| | ----- | ----- |
| OTHER INCOME (EXPENSE): | | |
| Interest expense | (260) | (20 |
| Foreign exchange gain (loss) | 2 | (13 |
| Other, net | (1) | |
| | ----- | ----- |
| Total | (259) | (33 |
| | ----- | ----- |
| INCOME BEFORE INCOME TAXES | 549 | 1,12 |
| INCOME TAX PROVISION | 203 | 36 |
| | ----- | ----- |
| NET INCOME | 346 | 76 |
| RETAINED EARNINGS, BEGINNING OF PERIOD | 34,798 | 31,91 |
| | ----- | ----- |
| RETAINED EARNINGS, END OF PERIOD | \$ 35,144 | \$ 32,68 |
| | ===== | ===== |
| AVERAGE SHARES OUTSTANDING | 2,504,806 | 2,523,26 |
| | ===== | ===== |
| EARNINGS PER COMMON SHARE, BASIC and DILUTED | \$.14 | \$.3 |
| | ===== | ===== |

See notes to consolidated financial statements.

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BALTEK CORPORATION AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)
(Dollars in Thousands)

Three M
Ended Ma
2001

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CASH FLOWS FROM OPERATING ACTIVITIES:

| | |
|---|---------|
| Net income | \$ 346 |
| Adjustments to reconcile net income to net cash provided by operating activities: | |
| Depreciation and amortization | 741 |
| Foreign exchange (gain) loss | (2) |
| Changes in assets and liabilities, net of the effect of foreign currency translation: | |
| Accounts receivable | (518) |
| Income taxes | (164) |
| Inventories | 2,231 |
| Prepaid expenses and other current assets | (590) |
| Other assets | 6 |
| Accounts payable and accrued expenses | (1,164) |
| Other | 29 |
| | ----- |
| Net cash provided by operating activities | 915 |
| | ----- |

CASH FLOWS FROM INVESTING ACTIVITIES:

| | |
|---|---------|
| Net acquisitions of property, plant and equipment | (712) |
| Increase in timber and timberlands | (312) |
| | ----- |
| Net cash used in investing activities | (1,024) |
| | ----- |

CASH FLOWS FROM FINANCING ACTIVITIES:

| | |
|---|-------|
| Increase in notes payable, net | 975 |
| Payments of long-term debt | (14) |
| Principal payments under capital lease | (116) |
| Purchase of treasury stock | (505) |
| | ----- |
| Net cash provided by (used in) financing activities | 340 |
| | ----- |

EFFECT OF EXCHANGE RATE CHANGES ON CASH

(29)

NET INCREASE IN

CASH AND CASH EQUIVALENTS 202

CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD

1,338

CASH AND CASH EQUIVALENTS, END OF PERIOD

\$ 1,540

=====

SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION:

Cash paid during the period for:

Interest \$ 195

=====

Income taxes \$ 445

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See notes to consolidated financial statements.

BALTEK CORPORATION and subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

1. BASIS OF PRESENTATION

The information included in the accompanying interim financial statements is unaudited. In the opinion of management, all adjustments, consisting of normal recurring accruals necessary for a fair presentation of the results of operations, financial position and cash flows for the interim periods presented, have been reflected herein. The results of operations for the interim periods are not necessarily indicative of the results to be expected for the entire year. The statements should be read in conjunction with the accounting policies and notes to consolidated financial statements included in the Company's 2000 Annual Report on Form 10-K.

2. INVENTORIES

Inventories are summarized as follows (amounts in thousands):

| | March 31, 2001 | December 31, 2000 |
|-----------------|-------------------|----------------------|
| Raw materials | \$ 5,628 | \$ 5,314 |
| Work-in-process | 3,646 | 3,273 |
| Finished goods | 8,917 | 11,834 |
| | ----- | ----- |
| | \$ 18,191 | \$20,421 |
| | ===== | ===== |

3. DERIVATIVE FINANCIAL INSTRUMENTS AND HEDGING ACTIVITIES

Effective January 1, 2001, the Company adopted Statement of Financial Accounting Standards ("SFAS") No. 133, Accounting for Derivative Instruments and Hedging Activities, as amended by SFAS No. 137, Accounting for Derivative Instruments and Hedging Activities - Deferral of the Effective Date of FASB Statement No. 133, and SFAS No. 138, Accounting for Certain Derivative Instruments and Certain Hedging Activities - an amendment of FASB Statement 133 (collectively "SFAS 133"). SFAS No. 133 requires that an entity recognize all derivatives as either assets or liabilities measured at fair value and establishes criteria for designation and effectiveness of hedging relationships. For derivatives designated as fair value hedges, the changes in the fair value of both the derivative instrument and the hedged item are recorded in earnings. For derivatives designated as cash flow hedges, the effective portions of changes in fair value of the derivative are reported in other comprehensive income ("OCI") and are subsequently reclassified into earnings when the hedged item affects earnings. Changes in fair value of derivative instruments not designated as hedging instruments and ineffective portions of hedges are recognized in earnings in the current period. Adoption of the new accounting standards resulted in a change to current assets and liabilities of \$35,000 and \$51,000, respectively, and a one time cumulative after-tax reduction in OCI of approximately \$16,000.

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The Company is exposed to fluctuations in foreign currency exchange rates, interest rates and commodity prices. To manage certain of these exposures, the Company uses derivative instruments including interest rate swaps and forward contracts. Derivative instruments used by the Company are considered risk management tools and are not used for trading or speculative purposes.

All relationships between hedging instruments and hedged items, as well as its risk-management objective and strategy for undertaking various hedge transactions are formally documented. The Company formally assesses the effectiveness of its hedging relationships both at the hedge inception and on at least a quarterly basis in accordance with its risk management policy.

The Company has foreign currency forward contracts to reduce currency exchange risk on firm purchase commitments. The forward contracts are designated as fair value hedges of these firm commitments. The gains and losses on those derivative instruments are reported in earnings and largely offset gains and losses on the purchase commitments. The amount of ineffectiveness recorded in net income for the three months ended March 31, 2001 was not material. Currently, the Company does not hold any derivative contracts that hedge its net investments in foreign operations but may consider such strategies in the future.

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The Company utilizes an interest rate swap to hedge the Company's exposure to movement in rates. At March 31, 2001, the Company had a one year interest rate swap that converted \$3 million of outstanding borrowings from a floating to a fixed rate, resulting in a fixed rate of 8.90%. The swap expires on June 1, 2001. The interest rate swap is designated as a cash flow hedge of the variability of the forecasted interest payments.

The effective portion of the change in fair value of the interest rate swap was recorded in OCI.

The ineffectiveness relating to the hedge was not material for the three months ended March 31, 2001. Amounts accumulated in OCI are reclassified into earnings when interest expense on the borrowings is recorded. The amount recorded in accumulated OCI is expected to be reclassified to interest expense over the three month period ending June 30, 2001.

4. COMPREHENSIVE INCOME

Total comprehensive income (loss) for the three months ended March 31, 2001 was as follows (amounts in thousands):

| | |
|--------------------------------------|--------|
| Net income | \$ 346 |
| Other comprehensive income (loss): | |
| Transition adjustment on derivatives | (16) |
| Net change--derivatives | (2) |
| | ----- |
| | (18) |
| | ----- |
| Total comprehensive income | \$ 328 |
| | ===== |

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The change in accumulated other comprehensive loss for the quarter ended March 31, 2001 is as follows (amounts in thousands):

| | | |
|--|----|-------|
| Balance, January 1, 2001 | \$ | 16 |
| Change in fair value of interest rate swap | | 2 |
| | | ----- |
| Balance, March 31, 2001 | \$ | 18 |
| | | ===== |

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5. SEGMENT INFORMATION

The Company and its subsidiaries operate in two segments, as a manufacturer and supplier of core materials to various composite industries, and in the seafood business as a shrimp producer and seafood importer. The segments are managed and reported separately because of the difference in products they produce and markets they serve. The Company evaluates performance based on operating income, i.e. results of operations before interest, income taxes and foreign exchange gains and losses. There are no intersegment sales.

Information about the Company's operations by segment for the three months ended March 31, 2001 and 2000 is as follows (amounts in thousands):

| | Three Months Ended March 31, | |
|-------------------------------------|---------------------------------|----------|
| | 2001 | 2000 |
| Net sales to unaffiliated customers | | |
| Core materials segment | \$14,828 | \$16,060 |
| Seafood segment | 6,323 | 5,165 |
| | ----- | ----- |
| Total net sales | \$21,151 | \$21,225 |
| | ===== | ===== |
| Operating income | | |
| Core materials segment | \$1,395 | \$ 1,670 |
| Seafood segment | (587) | (211) |
| | ----- | ----- |
| Total operating income | \$ 808 | \$ 1,459 |
| | ===== | ===== |

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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

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Liquidity and Capital Resources

The primary sources of liquidity historically have been and are expected to continue to be cash flow generated from operations and available borrowings under short-term lines of credit. The Company increased its borrowing capacity under its domestic line of credit to \$16.5 million in January 2001. The Company also continues to have lines of credit in Ecuador and Europe totaling approximately \$4.7 million. Working capital and borrowing requirements increased in 2001 and are expected to continue to increase as a result of the Company's expanded operations as a seafood importer as well as organic growth in its core material business. Capital expenditures are expected to be funded by a combination of cash generated from operations and outside financing, if necessary.

The Company's financial position remains strong. At March 31, 2001, the Company had working capital of \$16.1 million compared to \$16.6 million at December 31, 2000. The Company believes cash flows from operations and funds available under its existing domestic and foreign credit facilities will be adequate to meet the Company's needs during 2001.

Results of Operations for the Three Months Ended March 31, 2001 and 2000

Total sales decreased 0.3% during the three-month period ended March 31, 2001 as compared to the same period in 2000.

Core material sales were \$14,828,000 and \$16,060,000 for the three months ended March 31, 2001 and 2000, respectively. Domestic sales were lower in the first quarter of 2001 compared to the prior period. This reduction was partly offset by a strong increase in sales in Europe. The reduction in domestic sales was primarily due to lower demand from the Company's largest end user group, the boating industry. Sales of commercial and pleasure boats in the first quarter were unfavorably impacted by: 1) lower sales of smaller boats (typically under 30 feet), which are more susceptible to economic downturns than larger boats, and 2) the bankruptcy of Outboard Marine Corp. ("OMC"), one of the largest boat builders in the country. The Company incurred no bad debt expense related to the OMC bankruptcy. The increase in Europe sales resulted from higher shipments to manufacturers of windmill blades.

Many of the Company's end user markets, including boating, are highly cyclical. Demand within those industries is dependent upon, among other factors, discretionary income, inflation, interest rates and consumer confidence. Fluctuating interest rates and other changes in economic conditions make it difficult to forecast short or long range trends.

Seafood sales were \$6,323,000 and \$5,165,000 for the three months ended March 31, 2001 and 2000, respectively. The increase was the result of sales of seafood products from the Company's import business. Sales of shrimp in the first quarter of 2001 were comparable to the first quarter of 2000, but continue to be significantly below historical levels.

The overall gross margin as a percentage of sales decreased in 2001 as compared to 2000. The typical margin in the seafood import business is lower than the Company's historical margins realized as a core materials producer/distributor and shrimp producer. The overall margin is therefore determined not only by the margins in each segment but by the mix of seafood and materials. The margin for the Company's core products remained approximately the same in 2001 as compared to last year. The margins from seafood sales decreased in the three months ended March 31, 2001 as compared to the period ended March 31, 2000 because of the continuing effects of the White Spot virus and a decline in commodity selling prices for many seafood products. The White Spot virus continued to negatively

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affect the shrimp

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farms, resulting in significantly lower production and revenues compared to historical levels. The Company is taking all possible steps to mitigate the effect of this disease on its farms but no definitive determination can be made as to its longevity and effect on shrimp prices in the marketplace. A downturn in the entire seafood industry during the first quarter of 2001 negatively affected prices for many seafood products. This reduced margins in the import business during the first quarter of 2001. Prices in the industry began to stabilize during the second quarter.

Selling, general and administrative expenses as a percentage of sales increased in the first quarter of 2001 as compared to 2000. Certain of the expenses contained in SG&A are fixed in nature, and combined with lower materials segment revenues, caused the increase in the SG&A percentage. The seafood import business has a lower percentage of S,G&A expenses to revenues as compared to the Company's materials segment. The overall percentage is therefore influenced by the amount of SG&A in each segment and the relationship of each segment's revenues and SG&A to aggregate amounts.

Sales and expenses were affected in all periods by the different exchange rates applied in remeasuring the books of accounts of the Company's foreign subsidiaries.

Interest expense increased in the first quarter of 2001 as compared to 2000. The average borrowings were higher in 2001 compared to 2000. The interest rates on U.S. dollar loans in Ecuador were lower and rates in the U.S. were slightly higher in 2001 compared to 2000. In both periods interest rates on dollar denominated loans in Ecuador were significantly higher than rates available to the Company in the U.S. The level of borrowing in all periods is related to the Company's working capital needs and cash flows generated from operations.

The Company had a foreign exchange gain of \$2,000 and a loss \$134,000 for the periods ended March 31, 2001 and 2000, respectively. Translation gains and losses are mainly caused by the relationship of the U.S. dollar to the foreign currencies in the countries where the Company operates, and arise when remeasuring foreign currency balance sheets into U.S. dollars. The Company utilizes foreign exchange contracts to hedge certain inventory purchases. The Company does not enter into foreign currency transactions for speculative purposes. Management is unable to forecast the impact of translation gains or losses on future periods due to the unpredictability in the fluctuation of foreign exchange.

The provision for income taxes was at the rate of 37% and 32% of pre-tax earnings for the quarters ended March 31, 2001 and 2000, respectively.

Derivative Financial Instruments and Hedging Activities

Effective January 1, 2001, the Company adopted Statement of Financial Accounting Standards ("SFAS") 133, Accounting for Derivative Instruments and Hedging Activities, as amended by SFAS 137, Accounting for Derivative Instruments and Hedging Activities - Deferral of the Effective Date of FASB Statement No. 133, and SFAS 138, Accounting for Certain Derivative Instruments and Certain Hedging Activities. SFAS 133 requires that an entity recognize all derivatives as either assets or liabilities measured at fair value and establishes criteria for designation and effectiveness of hedging relationships. Adoption of the new accounting standards resulted in a net change to current liabilities of \$19,000 and a one time cumulative after-tax reduction in net income of approximately

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\$35,000 and other comprehensive income of approximately \$16,000.

The Company is exposed to fluctuations in foreign currency exchange rates, interest rates and commodity prices. To manage certain of these exposures, the Company uses derivative instruments including interest rate swaps and forward contracts. Derivative instruments used by the Company are considered risk management tools and are not used for trading or speculative purposes.

The Company has foreign currency forward contracts to reduce currency exchange risk on firm purchase commitments. The gains and losses on those derivative instruments are reported in earnings and largely offset transaction gains and losses upon settlement of the purchase commitment. Currently, the Company

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does not hold any derivative contracts that hedge its foreign currency net asset exposure but may consider such strategies in the future.

The Company utilizes an interest rate swap to hedge the Company's exposure to movement in rates. At March 31, 2001, the Company had a one year interest rate swap that converted \$3 million of outstanding borrowings from a floating to a fixed rate, resulting in a fixed rate of 8.90%. The swap expires on June 1, 2001. The interest differential to be paid or received under the swap agreement is recognized over the life of the swap and is included in interest income or expense.

The Company is exposed to volatility in the prices of certain raw materials used in its products and uses forward contracts to hedge the forecasted purchase of the materials.

* * * * *

Forward Looking Statements - Cautionary Factors

The foregoing discussion and analysis contains forward-looking statements regarding the Company. Because such statements include risks and uncertainties, actual results may differ materially from those expressed or implied by such forward-looking statements. Factors that could cause actual results to differ materially include, but are not limited to, economic conditions in the United States, Europe and Ecuador that affect relative interest rates, foreign exchange rates and other costs and prices related to the Company's business.

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PART II. OTHER INFORMATION

Item 6. Exhibits and Reports on Form 8-K

(A) Exhibits:

11. An exhibit showing the computation of per-share earnings is omitted because the computation can be clearly determined from the material contained in this Quarterly Report on Form 10-Q.

(B) Reports on Form 8-K:

The Company filed a Current Report on Form 8-K dated March 5, 2001,

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reporting in Item 5 that it had entered into an agreement with the brothers Jacques, Jean and Bernard Kohn, all stockholders of the Company. The agreement requires the Company to purchase, subject to certain terms and conditions, the 332,194 shares of common stock held by Bernard Kohn.

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

BALTEK CORPORATION
(Registrant)

Date: May 14, 2001

/s/ Jacques Kohn

Jacques Kohn
President

Date: May 14, 2001

/s/ Ronald Tassello

Ronald Tassello
Chief Financial Officer and Treasurer

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