

BLAKE DONALD M  
Form 4  
February 02, 2005

**FORM 4**

**UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

OMB APPROVAL

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**STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES**

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934, Section 17(a) of the Public Utility Holding Company Act of 1935 or Section 30(h) of the Investment Company Act of 1940

(Print or Type Responses)

1. Name and Address of Reporting Person \*  
BLAKE DONALD M

2. Issuer Name and Ticker or Trading Symbol  
NEW YORK COMMUNITY BANCORP INC [NYB]

5. Relationship of Reporting Person(s) to Issuer

(Check all applicable)

(Last) (First) (Middle)  
615 MERRICK AVENUE  
(Street)

3. Date of Earliest Transaction (Month/Day/Year)  
01/31/2005

Director  10% Owner  
 Officer (give title below)  Other (specify below)

WESTBURY, NY 11590

4. If Amendment, Date Original Filed(Month/Day/Year)

6. Individual or Joint/Group Filing(Check Applicable Line)  
 Form filed by One Reporting Person  
 Form filed by More than One Reporting Person

(City) (State) (Zip)

**Table I - Non-Derivative Securities Acquired, Disposed of, or Beneficially Owned**

| 1. Title of Security (Instr. 3) | 2. Transaction Date (Month/Day/Year) | 2A. Deemed Execution Date, if any (Month/Day/Year) | 3. Transaction Code (Instr. 8) | 4. Securities Acquired (A) or Disposed of (D) (Instr. 3, 4 and 5) | 5. Amount of Securities Beneficially Owned Following Reported Transaction(s) (Instr. 3 and 4) | 6. Ownership Form: Direct (D) or Indirect (I) (Instr. 4) | 7. Nature of Indirect Beneficial Ownership (Instr. 4) |
|---------------------------------|--------------------------------------|--|--------------------------------|---|---|--|---|
|                                 |                                      |  |                                | (A) or (D)  | Price   |  |   |
| Common Stock                    | 01/31/2005                           |  | M                              | V   | 216,000 A \$ 15.4125  | 538,608  | D   |
| Common Stock                    | 01/31/2005                           |  | M                              |   | 30,222 A \$ 13.845  | 568,830  | D   |
| Common Stock                    | 01/31/2005                           |  | F                              |   | 209,241 D \$ 17.91  | 359,589  | D   |
| Common Stock                    | 01/31/2005                           |  | S                              |   | 36,981 (1) D \$ 17.91   | 322,608  | D   |
| Common Stock                    |                                      |  |                                |   |   | 6,192  | I By Keogh  |

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Common Stock 78,368 I By Spouse

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

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Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)

| 1. Title of Derivative Security (Instr. 3) | 2. Conversion or Exercise Price of Derivative Security | 3. Transaction Date (Month/Day/Year) | 3A. Deemed Execution Date, if any (Month/Day/Year) | 4. Transaction Code (Instr. 8) | 5. Number of Derivative Securities Acquired (A) or Disposed of (D) (Instr. 3, 4, and 5) | 6. Date Exercisable and Expiration Date (Month/Day/Year) | 7. Title and Amount of Underlying Securities (Instr. 3 and 4) |
|--|--|--------------------------------------|--|--------------------------------|---|--|---|
|  |  |                                      |  | Code                           | V (A) (D)   | Date Exercisable Expiration Date                         | Title Amount Number Shares                                    |
| Stock Option (right to buy)                | \$ 15.4125   | 01/31/2005                           |  | M                              | 216,000   | 07/24/2002 <sup>(2)</sup> 01/24/2012                     | Common Stock 216,000  |
| Stock Option (right to buy)                | \$ 13.845  | 01/31/2005                           |  | M                              | 30,222  | 07/24/2003 <sup>(3)</sup> 07/24/2012                     | Common Stock 30,222   |

Reporting Owners

| Reporting Owner Name / Address                             | Relationships |           |         |       |
|--|---------------|-----------|---------|-------|
|  | Director      | 10% Owner | Officer | Other |
| BLAKE DONALD M<br>615 MERRICK AVENUE<br>WESTBURY, NY 11590 | X             |           |         |       |

Signatures

By: /s/ Ilene A. Angarola, Power of Attorney 02/02/2005  
 \*\*Signature of Reporting Person Date

Explanation of Responses:

- \* If the form is filed by more than one reporting person, see Instruction 4(b)(v).
- \*\* Intentional misstatements or omissions of facts constitute Federal Criminal Violations. See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).
- (1) Shares were sold to satisfy tax and other obligations.

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- (2) Options automatically granted pursuant to the reload feature of the New York Community Bancorp, Inc. 1997 Stock Option Plan that were exercisable on July 24, 2002.
- (3) Options granted pursuant to the New York Community Bancorp, Inc. 1997 Stock Option Plan that vest in three equal annual installments beginning on July 24, 2003.

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, *see* Instruction 6 for procedure.

Potential persons who are to respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB number. minar Room, 770 Lindero Street, San Rafael, CA 94901

The Proxy Statement and annual report to stockholders are available at: [www.proxyvote.com](http://www.proxyvote.com).

If you have any questions or need assistance in voting your shares, please call the following firm, which is assisting the Company in the solicitation of proxies:

Morrow Sodali LLC  
470 West Avenue  
Stamford, CT 06902  
1-800-662-5200

### RECORD DATE

Monday, April 10, 2017

Only stockholders of record at the close of business on the Record Date may vote at the Annual Meeting or any adjournment thereof. A complete list of such stockholders will be available for examination by any stockholder for any purpose germane to the Annual Meeting during ordinary business hours at the Company's principal executive offices for a period of 10 days before the Annual Meeting.

By Order of the Board of Directors

G. Eric Davis  
Executive Vice President, General Counsel and Secretary  
San Rafael, California  
April 25, 2017

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### Proxy Overview

*This overview highlights certain information contained elsewhere in this proxy statement and does not contain all of the information that you should consider. You should read the entire proxy statement carefully before voting. For more complete information regarding our business and 2016 performance, please review our Annual Report on Form 10-K for the year ended December 31, 2016 as filed with the Securities and Exchange Commission (the SEC) on February 27, 2017.*

## Meeting and Voting Information

### **Time and Date:**

9:00 a.m. (Pacific Time), June 6, 2017

### **Place:**

BioMarin, Seminar Room, 770 Lindero Street, San Rafael, CA 94901

***You are cordially invited to attend the meeting in person. Whether or not you expect to attend the meeting, please vote as soon as possible. Please see Questions and Answers about These Proxy Materials and Voting How Do I Vote? beginning on page 94 below.***

We intend to mail a Notice Regarding the Availability of Proxy Materials on or about April 25, 2017 to all stockholders of record entitled to vote at the Annual Meeting. We expect that this Proxy Statement and the other proxy materials will be available to stockholders on or about April 25, 2017.

## Business Overview

BioMarin is a global biotechnology company that develops and commercializes innovative therapies for people with serious and life-threatening rare diseases and medical conditions. We select product candidates for diseases and conditions that represent a significant unmet medical need, have well-understood biology and provide an opportunity to be first-to-market or offer a significant benefit over existing products. Our therapy portfolio consists of five products and multiple clinical and pre-clinical product candidates.

Our commercial products are:

Aldurazyme (laronidase) for Mucopolysaccharidosis I (MPS I);

Firdapse (amifampridine phosphate) for Lambert Eaton Myasthenic Syndrome (LEMS);

Kuvan (sapropterin dihydrochloride) for phenylketonuria (PKU);

Naglazyme (galsulfase) for Mucopolysaccharidosis VI (MPS VI); and

Vimizim (elosulfase alpha) for Mucopolysaccharidosis IV Type A (MPS IV A).

We continue to invest in our clinical and pre-clinical product pipeline by committing significant resources to research and development programs and business development opportunities within our areas of scientific, manufacturing and technical expertise. We are conducting clinical trials on several product candidates for the treatment of various diseases.

Our clinical product candidates include:

Explanation of Responses:

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Brineura (formerly referred to as cerliponase alfa or BMN 190) for the treatment of late infantile neuronal ceroid lipofuscinosis (CLN2), a form of Batten disease;

pegvaliase (formerly referred to as PEG PAL), an enzyme substitution therapy for the treatment of PKU;

vosoritide (formerly referred to as BMN 111), a peptide therapeutic for the treatment of achondroplasia, the leading cause of dwarfism;

BMN 270, a Factor VIII gene therapy drug development candidate, for the treatment of hemophilia A; and

BMN 250, a novel fusion of alpha-N-acetylglucosaminidase (NAGLU) with a peptide derived from insulin-like growth factor 2 (IGF2), for the treatment of Sanfilippo B syndrome, or mucopolysaccharidosis type IIIB (MPS IIIB).

We are conducting or planning to conduct preclinical development of several other product candidates for genetic and other metabolic diseases.

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**2016 Business Highlights**

In 2016, we achieved record revenue, with our commercial business breaking the \$1.0 billion mark for the first time, while we concurrently made important advancements in our pipeline programs.

Our key accomplishments in 2016 included:

**REVENUE GROWTH**

**26%**

Achieving 26% growth in total BioMarin revenue as compared to 2015, from \$890 million to \$1.12 billion.

**KUVAN SALES**

**\$348 million**

Earning \$348 million in revenue from Kuvan in 2016 compared to \$239 million in 2015, following the transition of the global rights to Kuvan for the treatment of PKU from Ares Trading, S.A. (Merck Serono), with the exception of Kuvan in Japan.

**VIMIZIM SALES**

**55% growth**

Achieving 55% in revenue growth from Vimizim sales, earning \$354 million in 2016 compared to \$228 million in 2015.

**DEVELOPMENT PIPELINE**

Advancing our product development pipeline, which includes five clinical compounds for the treatment of various rare diseases.

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## Board of Directors Overview

### Director Nominees

The following table provides summary information about each director nominee and continuing director as of the date of this Proxy Statement. See pages 15 to 20 for more information.

| Name   | Age | Director Since | Occupation   | Independent |
|--|-----|----------------|--|-------------|
| Jean-Jacques Bienaimé<br><i>Chair of the Board</i>   | 63  | May 2005       | Chairman & Chief Executive Officer, BioMarin Pharmaceutical Inc.<br>Professor of Internal Medicine, Executive Director of Personalized Health and Co-Principal Investigator of the Center for Clinical and Translational Science at the University of Utah | No          |
| Willard Dere, M.D.                                   | 63  | July 2016      | Health Sciences Center<br>Executive Chairman, Amplyx Pharmaceuticals, Inc.; Chief Executive Officer and Chairman, Reneo Pharmaceuticals, Inc.  | Yes         |
| Michael Grey   | 64  | December 2005  | Executive Officer and Chairman, Reneo Pharmaceuticals, Inc.  | Yes         |
| Elaine J. Heron, Ph.D.                               | 69  | July 2002      | Director, Amplyx Pharmaceuticals, Inc.   | Yes         |
| V. Bryan Lawlis, Ph.D.                               | 65  | June 2007      | President & Chief Executive Officer, Itero Biopharmaceuticals, LLC   | Yes         |
| Alan J. Lewis, Ph.D.                                 | 71  | June 2005      | Chief Executive Officer and director, DiaVacs, Inc.  | Yes         |
| Richard A. Meier<br><i>Lead Independent Director</i> | 57  | December 2006  | President-International and Executive Vice President and Chief Financial Officer, Owens & Minor, Inc.<br>Lead Director, Avery Dennison Corporation; Director, Alynlam Pharmaceuticals, Inc.; Supervisory Board Member, Royal Philips                       | Yes         |
| David Pyott, M.D. (Hon.)                             | 63  | January 2016   | Director, Clinical/Translational Research; Director, Revlon/UCLA Women's Cancer Research Program at UCLA's Jonsson Comprehensive Cancer Center   | Yes         |
| Dennis J. Slamon, M.D., Ph.D.                        | 68  | March 2014     | Comprehensive Cancer Center  | Yes         |

### Director Dashboards

We examine the experience and expertise of our board as a whole to ensure alignment between the abilities and contributions of our board and our strategic priorities and long-range plan, emphasizing, among other things, skills and experience in leadership of large, complex organizations, particularly in related industries; sales and marketing of biotechnology and pharmaceutical products; manufacturing of biotechnology and small molecule drug products; research and development of drug products, including managing and conducting clinical trials and the drug regulatory approval

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processes; medicine; finance and accounting; capital markets; business development; legal and intellectual property; and information technology. All of our directors exhibit high integrity, sound business judgment, innovative thinking, collegiality and a knowledge of corporate governance requirements and practices, and our directors as a whole bring a balance of relevant skills and experience to our boardroom:

**DIRECTOR SKILLS AND EXPERIENCE**

Our board is substantially independent and has a mix of relatively newer and longer-tenured directors. The charts below show the makeup of director nominees by various characteristics as of March 17, 2017:

**DIRECTOR AGE**

**DIRECTOR TENURE**

**DIRECTOR INDEPENDENCE**

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# Corporate Governance Overview

## Corporate Governance Strengths

We are committed to exercising good corporate governance practices. We believe that good governance promotes the long-term interests of our stockholders and strengthens board and management accountability. The highlights of our corporate governance practices include the following:

- 9 out of 10 of our current directors (8 out of 9 of our nominees for director) are independent
- Regular executive sessions of independent directors
- 100% independent committee members
- Diverse board in terms of tenure, experience and skills
- Annual board and committee self-evaluations
- Risk oversight by the full board and committees
- Board and committees may engage outside advisors independently of management
- Independent compensation consultant reporting directly to the compensation committee
- Policy for Recoupment of Incentive Compensation
- Lead Independent Director with clearly delineated duties
- Corporate Governance Principles
- Plurality voting in the election of directors in uncontested elections, with director resignation policy
- Share ownership guidelines for directors and executive officers helps to align directors and officers with stockholder interests
- Strict policy of no pledging or hedging of Company shares
- Robust Global Code of Conduct and Business Ethics
- Annual advisory approval of executive compensation

## Stockholder Engagement

Our stockholders' views and opinions on our executive compensation practices are extremely important to us. As a steward of good corporate governance, our Compensation Committee evaluates the design of our executive compensation program based on market conditions, stockholder views and other governance considerations. We regularly engage with our stockholders through open dialogue and direct individual communication on topics related to the business, financial performance, corporate governance and compensation. Stockholder feedback is important, and the information we glean from these engagements is highly valued.

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[Executive Compensation Highlights](#)

We designed our executive compensation program to attract, motivate and retain the executive talent necessary to advance our business of developing and commercializing innovative biopharmaceuticals for serious diseases and medical conditions and to increase stockholder value. Our compensation program is aligned with our business strategy and priorities, encourages executive officers to work for meaningful stockholder returns and reflects a pay-for-performance philosophy, without encouraging our executive officers to assume excessive risks or resulting in excessive pay practices. We achieve our pay objectives by providing short-term cash bonuses tied to our financial and development goals and by granting long-term equity awards, including performance-based restricted stock units (RSUs) tied to financial results.

In 2016, we increased the performance-based equity from 20% to 25% of the total equity grants for our Named Executive Officers (NEOs). Moreover, our CEO voluntarily forfeited his right to income tax gross-up payments in connection with a change in control as provided for in his previous employment agreement.

**Our Executive Compensation Practices**

Our executive compensation policies and practices reinforce our pay-for-performance philosophy and align with sound governance principles.

**What We Do**

- Design executive compensation to align pay with performance
- Balance short-term and long-term incentive compensation to make sure majority of executive compensation is at-risk
- Independent compensation consultant reporting directly to the Compensation Committee
- Stock ownership guidelines for executive officers and directors
- Annual say-on-pay vote
- Prohibition on short sales, transactions in put or call options, hedging transactions or other inherently speculative transactions in our stock or engaging in excessive margin activities.
- Policy on recoupment of incentive compensation
- Limited and modest perquisites
- If the 2017 Equity Incentive Plan is approved, provide an annual limit on non-employee director compensation

**What We Don't Do**

- No repricing of underwater stock options without prior stockholder approval
- No excessive perquisites
- No guaranteed bonuses or base salary increases
- No tax gross-ups on severance or change in control benefits

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**Our Fiscal 2016 NEO Pay**

The following charts show the breakdown of reported fiscal 2016 compensation for our Chief Executive Officer, Mr. Bienaimé, and other NEOs. These charts illustrate the predominance of long-term equity incentives and performance-based components in our executive compensation program. We believe these components provide a compensation package that not only helps to attract and retain qualified individuals to serve as executive officers but also links individual performance to Company performance, by focusing the efforts of our NEOs and other executive officers on the achievement of both our short-term and long-term objectives, thus aligning the interests of our executive officers with those of our stockholders.

**2016 CEO Compensation Mix<sup>(1)</sup>**

**Other NEOs Compensation Mix<sup>(2)</sup>**

Percentages calculated based on amounts set forth in the *Summary Compensation Table* in this Proxy Statement, including the Target Payout amounts in footnote (2) to such table. Percentages rounded to the nearest whole number, and therefore total may not equal 100%. The amounts under All Other Compensation in the *Summary Compensation Table* in this Proxy Statement are not represented in the chart because such amounts as a percentage of total compensation round down to zero.

(1) Amounts in the *Summary Compensation Table* in this Proxy Statement are not represented in the chart because such amounts as a percentage of total compensation round down to zero.

(2) Percentages calculated based on sum of all other NEOs compensation.

**Summary of Stockholder Voting Matters and Board Recommendations**

For the reasons set forth below and in the rest of this proxy statement, our board of directors recommends that you vote your shares **FOR** each of the nominees named below for director to hold office until the 2018 Annual Meeting of stockholders, for **1 Year** as the preferred frequency of stockholder advisory votes on the compensation of NEOs and **FOR** each of the other proposals.

**Proposal No. One Election of Directors**

**The board of directors recommends a vote FOR each of the nominees.**

**Vote required to elect each nominee:** The nine nominees who receive the most For votes cast by the holders of shares either present in person or represented by proxy and entitled to vote will be elected to our Board.

For more information, see Proposal No. One starting on page 14.

We are asking our stockholders to vote **For** each of the nine nominees for director to serve until the next Annual Meeting and until their successors are duly elected and qualified. Detailed information about each nominee's background and experience can be found beginning on page 16.

Each of the nominees for director was nominated for election by the board of directors upon the recommendation of our Corporate Governance and Nominating (CGN) Committee. Our board of directors believes that each nominee has the specific experience, qualifications, attributes and skills to serve as a member of the board of directors.

Any director nominee who receives a greater number of votes withheld for his or her election than votes for his or her election should promptly tender his or her resignation. For more information on this policy, see page 14.

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Proposal No. Two Ratification of the Selection of KPMG LLP as the Independent Registered Public Accounting Firm for BioMarin for the Year Ending December 31, 2017

|   |  |
|---|--|
| <b>The board of directors recommends a vote FOR this proposal.</b>                                      | The Board and the Audit Committee believe that the continued retention of KPMG to serve as our independent registered public accounting firm for the fiscal year ending December 31, 2017 is in the best in interest of the Company and its stockholders. As a matter of good corporate governance, we are asking our stockholders to ratify the Audit Committee's selection of the independent registered public accounting firm. |
| <b>Vote required for approval:</b><br>Affirmative vote of a majority of the votes cast on the proposal. |  |
| For more information, see Proposal No. Two starting on page 35.   |  |

Proposal No. Three Non-Binding Advisory Vote on the Frequency of Stockholder Approval of Executive Compensation

|  |   |
|--|---|
| <b>The board of directors recommends a vote for 1 Year for this proposal.</b>  | We are asking our stockholders to vote to indicate, on an advisory basis, the preferred frequency of the stockholders' approval of the compensation of the Company's NEOs as disclosed in this Proxy Statement. |
| <b>Vote required for approval:</b> The option that receives the highest number of votes cast will be deemed to be the frequency preferred by the stockholders for future advisory votes on executive compensation. |   |
| For more information, see: Proposal No. Three starting on page 40.   |   |

Proposal No. Four Non-Binding Advisory Vote on Executive Compensation

|   |   |
|---|---|
| <b>The board of directors recommends a vote FOR this proposal.</b>                                      | We are asking our stockholders for advisory approval of the compensation of our NEOs as disclosed in this Proxy Statement. Our executive compensation program is aligned with our business strategy and priorities and encourages executive officers to work for meaningful stockholder returns consistent with our pay-for-performance philosophy. We align our executive officers' interests with our stockholders' interests by rewarding our executive officers for both current performance and longer-term performance, with performance measured both by financial performance and milestones for the advancement of our long-term development programs and strategic initiatives. |
| <b>Vote required for approval:</b><br>Affirmative vote of a majority of the votes cast on the proposal. |   |
| For more information, see Proposal No. Four starting on page 41.  |   |

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[Proposal No. Five Approval of the 2017 Equity Incentive Plan](#)

**The board of directors recommends a vote FOR this proposal.**

**Vote required for approval:**  
Affirmative vote of a majority of the votes cast on the proposal.

For more information, see Proposal No. Five starting on page 71.

We are asking our stockholders to approve the BioMarin Pharmaceutical Inc. 2017 Equity Incentive Plan (the 2017 Plan). The 2017 Plan, pursuant to which 20,880,015 shares would be reserved for issuance (only 5,250,000 of which are newly reserved shares), replaces our 2006 Share Incentive Plan (2006 Plan). It contains a number of features representing corporate governance best practices, including:

- annual limit on non-employee director compensation;
- no repricing without shareholder approval;
- no discounted options;
- restrictions on payment of dividends and dividend equivalents;
- awards subject to our clawback policy;
- no liberal change in control definition or liberal share recycling provision;
- no requirement for single trigger vesting of awards on a change-in-control;
- administration by an independent committee; and
- material amendments require shareholder approval.

[Proposal No. Six Approval of the Amendments to the Amended and Restated Certificate of Incorporation, as Amended](#)

**The board of directors recommends a vote FOR this proposal.**

**Vote required for approval:**  
Affirmative vote of a majority of outstanding shares of our capital stock.

For more information, see Proposal No. Six starting on page 84.

We are asking our stockholders to approve an amendment to our Amended and Restated Certificate of Incorporation, as amended (the Charter), to (i) increase the total number of authorized shares of common stock from 250,000,000 shares to 500,000,000 shares, and (ii) make certain minor administrative changes, including to remove references that no longer or do not apply and to align the provision regarding the individuals who may call a special meeting of stockholders with the provision in our Amended and Restated Bylaws (the Bylaws).

Although, at present, our Board has no immediate plans to issue the additional shares of common stock, it desires to have the shares available to provide additional flexibility to use BioMarin's common stock for business and financial purposes in the future as well as to have sufficient shares available to provide appropriate equity incentives for our employees.

If this proposal is not approved by our stockholders, it is possible that our financing alternatives, including in connection with satisfying our debt service obligations and continuing to grow our commercial business and advance our product pipeline, may be limited by the lack of sufficient unissued and unreserved authorized shares of common stock, and stockholder value may be harmed, perhaps severely, by this limitation. In addition, our success depends in part on our continued ability to attract, retain and motivate highly qualified management and clinical and scientific personnel, and if this Proposal Six is not approved by our stockholders, the lack of unissued and unreserved authorized shares of common stock to provide future equity incentive opportunities that the Compensation Committee deems appropriate could adversely impact our ability to achieve these goals. In summary, if our stockholders do not approve this Proposal Six, we may not be able to access the capital markets, complete corporate collaborations or partnerships, attract, retain and motivate employees and pursue other business opportunities integral to our growth and success, all of which could severely harm our business and our prospects. Our Board believes that the proposed increase in authorized common stock will make sufficient shares available to provide the additional flexibility necessary to pursue our strategic objectives.

The amendments proposed in this proposal would also remove from the Charter outdated references that no longer or do not apply and align the provision regarding the individuals who may call a special meeting of stockholders with the provision in our Bylaws. None of these proposed administrative amendments will substantively affect the rights of stockholders.

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**Proposal No. One: Election of Directors**

The Board currently consists of ten directors but will be reduced to nine effective at the Annual Meeting. There are nine nominees for election to the Board this year. Each of the nominees listed below is currently a director of the Company, and, except for Willard Dere who was appointed to the Board by the other directors in July 2016, each was previously elected by the stockholders. Each director nominee to be elected and qualified will hold office until the next Annual Meeting of stockholders and until his or her successor is duly elected and qualified, or, if sooner, until the director's death, resignation or removal.

**Vote Required**

Directors are elected by a plurality of the votes of the holders of shares present in person or represented by proxy and entitled to vote on the election of directors. The nine nominees receiving the highest number of affirmative votes will be elected.

**Director Election Voting Standard and Resignation Policy**

Pursuant to our Corporate Governance Principles (which are available in the Corporate Governance section of the Investors section of our website at [www.bmrn.com](http://www.bmrn.com)), any director nominee who receives a greater number of votes withheld from his or her election than votes for his or her election in an uncontested election at a stockholder's meeting should promptly tender his or her resignation to the Chair of the Board following certification of the stockholder vote. The CGN Committee will then make a recommendation to the Board regarding the appropriate response to such an offer of resignation.



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Proposal No. One: Election of Directors

**Nominees for Director**

The names and ages of the nominees, occupation(s), length of service with the Company and Board committee memberships are set forth in the table below. A brief biography of each nominee is also set forth below, which includes information, as of the date of this Proxy Statement, regarding specific and particular experience, qualifications, attributes or skills of each nominee that led the CGN Committee to believe that the nominee should continue to serve on the Board:

| Name and Age   | Director Since | Occupation  | Committee memberships |    |    |         |
|--|----------------|---|-----------------------|----|----|---------|
|  |                |   | Independent           | AC | CC | CGN S&T |
| Jean-Jacques Bienaimé, 63<br><i>Chair of the Board</i>   | May 2005       | Chairman & Chief Executive Officer, BioMarin Pharmaceutical Inc.  | No                    |    |    |         |
| Willard Dere, M.D., 63                                   | July 2016      | Professor of Internal Medicine, Executive Director of Personalized Health and Co-Principal Investigator of the Center for Clinical and Translational Science at the University of Utah Health Sciences Center | Yes                   |    |    |         |
| Michael Grey, 64   | December 2005  | Executive Chairman, Amplyx Pharmaceuticals, Inc.; Chief Executive Officer and Chairman, Reneo Pharmaceuticals, Inc.   | Yes                   |    |    |         |
| Elaine J. Heron, Ph.D., 69                               | July 2002      | Director, Amplyx Pharmaceuticals, Inc.  | Yes                   |    |    |         |
| V. Bryan Lawlis, Ph.D., 65                               | June 2007      | President & Chief Executive Officer, Itero Biopharmaceuticals, LLC  | Yes                   |    |    |         |
| Alan J. Lewis, Ph.D., 71                                 | June 2005      | Chief Executive Officer and director, DiaVacs, Inc.   | Yes                   |    |    |         |
| Richard A. Meier, 57<br><i>Lead Independent Director</i> | December 2006  | President-International and Executive Vice President and Chief Financial Officer, Owens & Minor, Inc.   | Yes                   |    |    |         |
| David E.I. Pyott, M.D. (Hon.), 63                        | January 2016   | Lead Director, Avery Dennison Corporation; Director, Alynlam Pharmaceuticals, Inc.; Supervisory Board Member, Royal Philips   | Yes                   |    |    |         |
| Dennis J. Slamon, M.D., Ph.D., 68                        | March 2014     | Director, Clinical/Translational Research; Director, Revlon/UCLA Women's Cancer Research Program at UCLA's Jonsson Comprehensive Cancer Center  | Yes                   |    |    |         |

AC Audit Committee

Member

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CC Compensation Committee  
CGN Corporate Governance & Nominating Committee  
S&T Science & Technology Committee

Committee Chair  
Financial Expert

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**DIRECTOR AGE**

**DIRECTOR TENURE**

**DIRECTOR INDEPENDENCE**

**DIRECTOR SKILLS AND EXPERIENCE**

**AGE: 63**

**DIRECTOR SINCE: MAY 2005**

JEAN-JACQUES BIENAIMÉ

*CHAIRMAN & CHIEF EXECUTIVE OFFICER, BIOMARIN*

The Board has nominated Mr. Bienaimé for his intimate knowledge of our business and extensive experience in the management of biotechnology organizations, business development, and sales and marketing of both biotechnology and pharmaceutical products.

Jean-Jacques Bienaimé joined our Board in May 2005, the same time that he became our Chief Executive Officer, and was named Chair of the Board in June 2015. From November 2002 to April 2005, Mr. Bienaimé served as Chairman, Chief Executive Officer, and President of Genencor, a biotechnology company focused on industrial bioproducts and targeted cancer biotherapeutics. From 1998 to late 2002, Mr. Bienaimé served as Chairman, Chief Executive Officer and President of Sangstat Medical Corporation, an immunology-focused biotechnology company, becoming President in 1998 and Chief Executive Officer in 1999. From 1992 to 1998, Mr. Bienaimé held several senior management positions at Rhône-Poulenc Rorer Pharmaceuticals (now Sanofi-Aventis), culminating in the position of Senior Vice President of Worldwide Marketing and Business Development. Earlier in his career, Mr. Bienaimé worked at Genentech, Inc. where he was involved in the launch of tissue plasminogen activator (t-PA) for the treatment of heart attacks. Mr. Bienaimé currently serves on the boards of Incyte Corporation, a public pharmaceutical company, and Vital Therapies, Inc., a public biotechnology company, as well as the Health Section Governing Board of The Biotechnology Innovation Organization (formerly known as The Biotechnology Industry Organization), an industry trade association. Mr. Bienaimé previously served on the board of directors of two public companies during the past five years: Portola Pharmaceuticals, Inc. (from 2011 to 2014) and InterMune, Inc. (from 2012 to 2014). Mr. Bienaimé received an M.B.A. from the Wharton School at the University of Pennsylvania and a degree in economics from the École Supérieure de Commerce de Paris.

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Proposal No. One: Election of Directors

WILLARD DERE, M.D.

*PROFESSOR OF INTERNAL MEDICINE, EXECUTIVE DIRECTOR OF PERSONALIZED HEALTH AND CO-PRINCIPAL INVESTIGATOR OF THE CENTER FOR CLINICAL AND TRANSLATIONAL SCIENCE AT THE UNIVERSITY OF UTAH HEALTH SCIENCES CENTER*

AGE: 63

DIRECTOR SINCE: JULY 2016

The Board has nominated Dr. Dere for his extensive experience in managing biotechnology and pharmaceutical organizations, clinical trial research as well as research and development in translating basic science discoveries into new clinical therapies and novel drug strategies.

Willard Dere, M.D. joined our Board in July 2016. Since November 2014, he has served as the Professor of Internal Medicine, B. Lue and Hope S. Bettilyon Presidential Endowed Chair in Internal Medicine for Diabetes Research, Executive Director of Personalized Health, and Co-Principal Investigator of the Center for Clinical and Translational Science at the University of Utah Health Sciences Center. Prior to re-joining academia in November 2014, Dr. Dere was in the biopharmaceutical industry for 25 years. From 2003 until his retirement in 2014, Dr. Dere held multiple roles at Amgen, Inc., a biotechnology company, including serving as head of global development and both international and corporate chief medical officer from December 2004 to October 2014. He began his career at Eli Lilly in 1989, and held a number of different global roles in clinical pharmacology, regulatory affairs, and both early-stage translational, and late-stage clinical research. Since 2014, he has been a member of the Board of Directors for Radius Health and has served on the scientific advisory board of the California Institute of Regenerative Medicine. He joined the board of Ocera Therapeutics in October 2016. Dr. Dere received a B.A. and an M.D. from the University of California, Davis. He trained in internal medicine at the University of Utah and endocrinology/metabolism at the University of California at San Francisco.

MICHAEL GREY

*EXECUTIVE CHAIRMAN, AMPLYX PHARMACEUTICALS, INC.; CHIEF EXECUTIVE OFFICER AND CHAIRMAN, RENEOPHARMACEUTICALS, INC.*

AGE: 64

DIRECTOR SINCE: DECEMBER 2005

The Board has nominated Mr. Grey for his extensive experience in managing biotechnology and pharmaceutical organizations, business development, compensation matters and finance and accounting.

Michael Grey joined our Board in December 2005 and serves as the Chair of the Compensation Committee. Mr. Grey currently serves as Executive Chairman of Amplyx Pharmaceuticals, Inc., a biopharmaceutical company (Amplyx), a position he has held since December 2016, and previously served as President and Chief Executive Officer of Amplyx from October 2015 to December 2016. Mr. Grey also currently serves as Chief Executive Officer and Chairman of Reneo Pharmaceuticals, Inc., a biopharmaceutical company, a position he has held since October 2014. He previously served as President and Chief Executive Officer of Lumena Pharmaceuticals, Inc., a privately-held biotechnology company, from February 2011 until it was acquired by Shire plc in May 2014. He has also served as a Venture Partner with Pappas Ventures, a life sciences venture capital firm, since January 2010. Between January and September 2009, he served as President and Chief Executive Officer of Auspex Pharmaceuticals, Inc., a private biotechnology company. From January 2005 until its acquisition in August 2008, Mr. Grey was President and Chief Executive Officer of SGX Pharmaceuticals, Inc., a public biotechnology company, where he previously served as President from June 2003 to January 2005 and as Chief Business Officer from April 2001 until June 2003. Prior to joining SGX Pharmaceuticals, Inc., Mr. Grey acted as President, Chief Executive Officer and Board member of Trega Biosciences, Inc., a biotechnology company. From November 1994 to August 1998, Mr. Grey was the President of BioChem Therapeutic, Inc., the pharmaceutical operating division of BioChem Pharma, Inc. During 1994, Mr. Grey served as President and Chief Operating Officer for Ansan, Inc., a pharmaceutical company. From 1974 to 1993, he served in various roles with Glaxo, Inc. and Glaxo Holdings, plc, culminating in the position of Vice President, Corporate Development. Mr. Grey is currently a director of Horizon Pharma, plc, a publicly traded pharmaceutical company, Mirati Therapeutics, a publicly traded biopharmaceutical company, and two private healthcare companies: Balance Therapeutics, Inc. and Biothera Pharmaceutical Inc. Mr. Grey previously served on the board of directors of one public company during the past five years: Achillion Pharmaceuticals, Inc. (from 2001 to 2010). He received a

B.Sc. in chemistry from the University of Nottingham, United Kingdom.

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Proposal No. One: Election of Directors

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| <p>ELAINE J. HERON, PH.D.</p> <p><i>DIRECTOR, AMPLYX<br/>PHARMACEUTICALS, INC.</i></p> | <p>AGE: 69                      DIRECTOR SINCE: JULY 2002</p> <p>The Board has nominated Dr. Heron for her extensive experience in life science sales and marketing, finance and accounting, corporate governance matters and research and development.</p> |
|--|---|

Elaine J. Heron, Ph.D., joined our Board in July 2002 and serves as the Chair of the Corporate Governance and Nominating Committee. Dr. Heron served as Chair and Chief Executive Officer of Amplyx from February 2009 until October 2015, and she continues to serve as member of Amplyx's board of directors. From July 2001 to October 2008, Dr. Heron was Chair and Chief Executive Officer of Labcyte Inc., a private biotechnology company. Before joining Labcyte Inc., she spent six years in positions of increasing responsibility at the Applied Biosystems Group of Applera Corporation, a biotechnology company, including the position of General Manager and Vice President of Sales and Marketing. Dr. Heron earned a B.S. in chemistry with highest distinction and a Ph.D. in analytical biochemistry from Purdue University and an M.B.A. from Pepperdine University.

|  |   |
|--|---|
| <p>V. BRYAN LAWLIS, PH.D.</p> <p><i>PRESIDENT &amp; CHIEF EXECUTIVE<br/>OFFICER, ITERO<br/>BIOPHARMACEUTICALS, LLC</i></p> | <p>AGE: 65                      DIRECTOR SINCE: JUNE 2007</p> <p>The Board has nominated Dr. Lawlis for his extensive experience in manufacturing biotechnology and other pharmaceutical products, research and development of drug products and managing and conducting clinical trials and drug regulatory processes.</p> |
|--|---|

V. Bryan Lawlis, Ph.D. joined our Board in June 2007. Since August 2011 he has served as the President and Chief Executive Officer of Itero Biopharmaceuticals, LLC, a privately held company that holds the assets of Itero Biopharmaceuticals, Inc. Dr. Lawlis co-founded and served as President and Chief Executive Officer of Itero Biopharmaceuticals, Inc. from 2006 until it discontinued operations in August 2011. Dr. Lawlis served as President and Chief Executive Officer of Aradigm Corporation, a pharmaceutical Company (Aradigm), from August 2004 to August 2006, and served on its board of directors from February 2005 to August 2006, continuing in both capacities until August 2006. Dr. Lawlis previously served as Aradigm's President and Chief Operating Officer from June 2003 to August 2004 and its Chief Operating Officer from November 2001 to June 2003. Prior to his time at Aradigm, Dr. Lawlis co-founded Covance Biotechnology Services, a contract biopharmaceutical manufacturing operation, served as its President and Chief Executive Officer from 1996 to 1999, and served as Chairman from 1999 to 2001, when it was sold to Diosynth RTP, Inc., a division of Akzo Nobel, NV. From 1981 to 1996, Dr. Lawlis was employed at Genencor, Inc., a biotechnology company, and Genentech, Inc. His last position at Genentech, Inc. was Vice President of Process Sciences. Dr. Lawlis has served on the board of Geron Corporation, a public biopharmaceutical company, since March 2012, and has served as a member of the board of directors of Coherus Biosciences, Inc., a public biotechnology company (Coherus), since October 2014. He previously served on the board of KaloBios Pharmaceuticals, Inc., a public biopharmaceutical company, from August 2013 until September 2014 and acted as the chairman of the scientific advisory board for Coherus from November 2012 to June 2016. Dr. Lawlis holds board position at four privately held companies: AbSci, LLC, Itero Biopharmaceuticals, LLC, Reform Biologics LLC and Sutro Biopharma, Inc. Since October 2015, Dr. Lawlis has served as an advisor to Phoenix Venture Partners, a venture capital firm focusing on manufacturing technologies. Dr. Lawlis holds a B.A. in microbiology from the University of Texas at Austin, and a Ph.D. in Biochemistry from Washington State University.

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Proposal No. One: Election of Directors

**ALAN J. LEWIS, PH.D.**  
**AGE: 71**                      **DIRECTOR SINCE: JUNE 2005**  
**CHIEF EXECUTIVE OFFICER AND DIRECTOR, DIAVACS, INC.**  
 The Board has nominated Dr. Lewis for his extensive experience in managing biotechnology and pharmaceutical organizations, research and development, finance, compensation and corporate governance matters.

Alan J. Lewis, Ph.D., joined our Board in June 2005 and serves as the Chair of the Science and Technology Committee. Since March 2015, Dr. Lewis has served as Chief Executive Officer of DiaVacs, Inc., a private biotechnology company, where he also serves as director. From November 2011 to March 2014, Dr. Lewis served as Chief Executive Officer and Director of Medistem, Inc., a public biotechnology company, and from November 2011 to October 2012, he served as a consultant to the California Institute for Regenerative Medicine (CIRM). From July 2010 to November 2011, Dr. Lewis served as President, Chief Executive Officer and Director of Ambit Biosciences, a private biotechnology company. From January 2009 to June 2010, Dr. Lewis served as President and Chief Executive Officer of The Juvenile Diabetes Research Foundation. From February 2006 until December 2008, Dr. Lewis was the President and Chief Executive Officer of Novocell, Inc., a privately held regenerative disease biotechnology company focused on stem cell therapy. Prior to joining Novocell Inc., starting in 2000, he was President of Celgene Signal Research, a wholly- owned subsidiary of the Celgene Corporation, a pharmaceutical company. From February 1994 to August 2000, he was the President and Chief Executive Officer of Signal Pharmaceuticals, Inc., where he guided the company to its successful acquisition by Celgene Corporation. From 1979 to 1994, Dr. Lewis held a number of positions at Wyeth-Ayerst Research and its predecessor, Wyeth Laboratories, Inc., including Vice President of Research at Wyeth-Ayerst Research. Dr. Lewis has published over 120 full manuscripts and has written and edited seven books. Dr. Lewis was a Research Associate at Yale University from 1972 to 1973. In December 2015 Dr. Lewis was appointed to the board of Assembly Biosciences Inc., a public biotechnology company. In February 2016 Dr. Lewis was appointed to the board of Scancell Holdings, a public biotechnology company. Dr. Lewis currently serves as Chairman of the Board of Cellastra Inc., a private biotechnology company, and director of four other private biotechnology companies, Batu Biologics, Capella Therapeutics, Neuramatrix and Targazyme, Inc. Dr. Lewis received a B.Sc. in physiology and biochemistry from Southampton University, Southampton, Hampshire, United Kingdom, and a Ph.D. in pharmacology from the University of Wales, Cardiff, United Kingdom.

**RICHARD A. MEIER**  
**AGE: 57**                      **DIRECTOR SINCE: DECEMBER 2006**  
**PRESIDENT-INTERNATIONAL AND EXECUTIVE VICE PRESIDENT AND CHIEF FINANCIAL OFFICER, OWENS & MINOR, INC.**  
 The Board has nominated Mr. Meier for his extensive experience in finance and accounting, capital markets, managing large organizations in the healthcare field and information technology.

Richard A. Meier joined our Board in December 2006 and serves as the Chair of the Audit Committee and has served as our Lead Independent Director since June 2015. In March of 2013, Mr. Meier joined Owens & Minor, Inc., a global healthcare services company, as Executive Vice President and Chief Financial Officer, and was promoted to President-International and Executive Vice President and Chief Financial Officer, as of July 2015. From January 2010 through March 2012, Mr. Meier was an Executive Vice President and Chief Financial Officer at TeleFlex, Incorporated, a global medical device company. From November 2007 to May 2009, Mr. Meier served as President and Chief Operating Officer of Advanced Medical Optics, a global ophthalmic medical device company that was acquired by Abbott in February 2009. Between April 2002 and November 2007, Mr. Meier served continuously as Advanced Medical Optics Chief Financial Officer, while serving in a variety of additional senior operating roles. Prior to joining Advanced Medical Optics, Mr. Meier was the Executive Vice President and Chief Financial Officer of Valeant Pharmaceuticals, Inc. (formerly ICN Pharmaceuticals, Inc.), from October 1999 to April 2002, and Senior Vice President & Treasurer from May 1998 to October 1999. Before joining ICN Pharmaceuticals, Inc., Mr. Meier was an executive with the investment banking firm of Schroder & Co. Inc. in New York, from 1996. Prior to Mr. Meier's experience at Schroder & Co., he held various financial and banking positions at Salomon Smith Barney, Manufacturers Hanover Corporation, Australian Capital Equity, and Greyhound Lines, Inc. Mr. Meier was a Director of Staar Surgical Inc., an ophthalmic medical device company, from 2009 through June 2016, where he also served on both the Governance and Audit Committees. Mr. Meier holds a B.A. in economics from Princeton University.





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Proposal No. One: Election of Directors

DAVID E.I. PYOTT, M.D. (HON.)

AGE: 63

DIRECTOR SINCE: JANUARY 2016

*LEAD DIRECTOR, AVERY DENNISON CORPORATION; DIRECTOR, ALYNLAM PHARMACEUTICALS, INC.; SUPERVISORY BOARD MEMBER, ROYAL PHILIPS*

The Board has nominated Dr. Pyott for his extensive experience in managing global multi-specialty healthcare companies and marketing, research and development, international regulatory requirements and business development in the pharmaceutical and biotechnology industry.

David E.I. Pyott, M.D. (Hon.) joined our Board in January 2016. From 1998 to March 2015, Dr. Pyott served as Chief Executive Officer of Allergan plc, a global pharmaceutical company. Prior to Allergan, Dr. Pyott served as the Head of the Novartis Nutrition Division and as a member of the Executive Committee of Switzerland-based Novartis AG. Dr. Pyott is Lead Director and a member of the board of directors of Avery Dennison Corporation, a public global labeling and packaging materials company, serves on the board of directors of Alynlam Pharmaceuticals, Inc., a public biotechnology company and is a member of the Supervisory Board of Royal Philips in the Netherlands, a public diversified health and wellness company. Dr. Pyott serves as Chairman of Bioniz Therapeutics, Inc., a private biotechnology company, and serves on the board of Rani Therapeutics, LLC, a private biotechnology company. He is a member of the Governing Board of the London Business School, President of the International Council of Ophthalmology Foundation and a member of the Advisory Board of the Foundation of the American Academy of Ophthalmology. Previously, Dr. Pyott served on the board of Edwards Lifesciences Corp., a public medical device company, from 2000 to 2014. Dr. Pyott holds a Diploma in International and European Law from the Europa Institute at the University of Amsterdam, an Honorary Degree in Medicine and a Master of Arts degree from the University of Edinburgh, and a Master of Business Administration degree from the London Business School.

DENNIS J. SLAMON, M.D., PH.D.

AGE: 68

DIRECTOR SINCE: MARCH 2014

*DIRECTOR, CLINICAL/ TRANSLATIONAL RESEARCH; DIRECTOR, REVLO/UCLA WOMEN S CANCER RESEARCH PROGRAM AT UCLA S JONSSON COMPREHENSIVE CANCER CENTER*

The Board has nominated Dr. Slamon for his extensive experience in clinical trial research, personalized medicine, hematology and oncology studies as well as research and development in translating basic science discoveries into new clinical therapies and novel drug strategies.

Dennis J. Slamon, M.D., Ph.D., joined our Board in March 2014. Dr. Slamon has served as director of Clinical/Translational Research at UCLA s Jonsson Comprehensive Cancer Center since June 1995 and has served as leader of the Revlon/UCLA Women s Cancer Research Program at UCLA since its establishment in 1991. Since May 1996, Dr. Slamon has been a professor of medicine and Chief of the Division of Hematology/Oncology in the UCLA Department of Medicine and executive vice chair for research for UCLA s Department of Medicine. He also serves as director of the medical advisory board for the National Colorectal Cancer Research Alliance, a research and fund-raising organization that promotes advances in colorectal cancer, and he is member of the board of directors of Translational Research in Oncology, a global, non-profit, academic clinical research organization. A 1970 B.A. honors graduate in biology from Washington & Jefferson College and a 1975 graduate of the University of Chicago s Pritzker School of Medicine, Dr. Slamon earned his Ph.D. in cell biology that same year. He completed his internship and residency at the University of Chicago Hospitals and Clinics, becoming chief resident in 1978. One year later, he became a fellow in the Division of Hematology/Oncology at UCLA where he currently serves on the faculty of medicine.

**Director Independence**

The Board has affirmatively determined that, except for Mr. Bienaimé, all of our current directors are independent within the meaning of the applicable listing standards of The Nasdaq Stock Market LLC (NASDAQ) and relevant securities and other laws, rules and regulations regarding the definition of independent (the Independent Directors). There are no family relationships between any of our directors and any of our executive officers.



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Proposal No. One: Election of Directors

**Identifying and Evaluating Candidates for Directors**

The CGN Committee uses a variety of methods for identifying and evaluating nominees for director. The CGN Committee, in consultation with the Chair and Lead Independent Director, regularly assesses the composition of the Board and each committee of the Board to evaluate its effectiveness and whether or not changes should be considered to either the Board or any of the committees. In support of this process, the Board has determined that the Board as a whole must have the right diversity, mix of characteristics and skills for the optimal functioning of the Board in its oversight of our Company. The Board believes that it should be composed of persons with skills and experience in areas such as:

Biotechnology and pharmaceutical organizations (management, business development, sales & marketing);

Clinical trial research;

Compensation matters;

Finance and accounting;

Manufacturing biotechnology and other; pharmaceutical products;

U.S. and international drug regulatory processes;

Information technology;

Legal and intellectual property;

Corporate governance;

Research and development; and

Research and development in translating basic science discoveries into new clinical therapies and novel drug strategies.

As part of our Board's periodic self-assessment process, the CGN Committee implemented a process that requires the full Board to annually determine the diversity of specific skills and characteristics necessary for the optimal functioning of the Board over both the short and long term. Although our Board does not have a formal diversity policy, when evaluating director nominees or the possible addition of new directors, the CGN Committee considers the skill areas currently represented on the Board, as well as recommendations regarding skills that could improve the overall quality and ability of the Board to carry out its oversight of the Company and other functions.

Once the CGN Committee and the Board determine that it is appropriate to nominate a new director, the CGN Committee uses a flexible set of procedures for selecting individual director candidates. The CGN Committee utilizes general guidelines that allow it to adjust the process to best satisfy the objectives it is attempting to accomplish in any director search. The first step in the general process is to identify the type of candidate the CGN Committee may desire for a particular opening, including establishing the specific target skill areas, experiences and backgrounds that are to be the focus of the director search. Once the target characteristics are identified, the CGN Committee determines the best method for finding a candidate who satisfies the specified criteria. The CGN Committee may consider candidates recommended by management, by the members of the CGN Committee, the Board, and stockholders, or the CGN Committee may engage a third party to conduct a search for possible candidates. In considering candidates submitted by stockholders, the CGN Committee will take into consideration the needs of the Board and the qualifications of the candidate. Any stockholder recommendations submitted for consideration by the CGN Committee should

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include verification of the stockholder status of the person submitting the recommendation and the recommended candidate's name and qualifications for Board membership and be addressed to the Board, at 105 Digital Drive, Novato, CA 94949, c/o G. Eric Davis, Executive Vice President, General Counsel and Secretary.

Once candidates are identified, the CGN Committee conducts an evaluation of qualified candidates. The evaluation generally includes interviews and background and reference checks. There is no difference in the evaluation process for a candidate recommended by a stockholder as compared to the evaluation process for a candidate identified by any of the other means described above. While the CGN Committee has not established specific minimum criteria for a candidate, it has established important factors to consider in evaluating a candidate. These factors include: strength of character, mature judgment, business understanding, experience with the pharmaceutical and/or biotechnology industries, availability and level of interest, capacity to devote time to Board activities, career specialization, relevant technical skills, diversity, and the extent to which the candidate would fill a present need on the Board.

If the CGN Committee determines that a candidate should be nominated as a candidate for election to the Board, the candidate's nomination is then recommended to the Board, and the directors may in turn conduct their own review to the extent they deem appropriate. When the Board has agreed upon a candidate, such candidate is recommended to the stockholders for election at an Annual Meeting of stockholders or appointed as a director by a vote of the Board as appropriate.

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Proposal No. One: Election of Directors

**Stockholder Nominations**

In addition, our Bylaws permit stockholders to nominate directors for consideration at an annual meeting of stockholders. For a description of the process for nominating directors in accordance with our Bylaws, see the section of this Proxy Statement titled, [Additional Information Questions and Answers about these Proxy Materials and Voting](#), including the information under the headings, [How can I recommend a director nominee foconsideration by the CGN Committee?](#) and [When are other proposals and stockholder nominations for next year s Annual Meeting due?](#) All of the current directors, except Ms. Falberg, have been recommended by the CGN Committee to the Board for re-election as our directors at the Annual Meeting, and the Board has approved such recommendations.

**THE BOARD OF DIRECTORS RECOMMENDS A VOTE IN FAVOR OF EACH NAMED NOMINEE  
NAMED IN PROPOSAL NO. ONE.**

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Proposal No. One: Election of Directors

### **The Board's Roles and Responsibilities**

This section describes key corporate governance guidelines and practices that we have adopted. Complete copies of our Corporate Governance Principles, the charters of the committees of the Board and our Global Code of Conduct and Business Ethics described below may be found in the Corporate Governance section of the Investors section of our website at [www.bmrr.com](http://www.bmrr.com). Alternatively, you can request a copy of any of these documents free of charge by writing to: G. Eric Davis, Executive Vice President, General Counsel and Secretary, c/o BioMarin Pharmaceutical Inc., 105 Digital Drive, Novato, CA 94949. Information on our website is NOT incorporated by reference in this Proxy Statement.

### **Board Leadership Structure**

The Board believes that it is important to retain the flexibility to allocate the responsibilities of the offices of Chair of the Board (Chair) and Chief Executive Officer in any manner that it determines to be in the best interests of the Company. Accordingly, our Corporate Governance Principles specifically reserve for the Board the right to vest the responsibilities of Chair and Chief Executive Officer in the same individual. The Board reviews its leadership structure periodically as part of its annual self-assessment process. In addition, the Board continues to monitor developments in corporate governance as well as the approaches our peers undertake.

Beginning in August 2004 the Board determined to separate the roles of Chair and Chief Executive Officer and appointed Pierre Lapalme, an Independent Director, as Chair. In January 2015, Mr. Lapalme notified the Company that he had elected to step down as Chair following the 2015 Annual Meeting. Following Mr. Lapalme's decision, the Board conducted a careful review of its leadership structure in light of the composition of the Board, the Company's size, the nature of the Company's business, the regulatory framework under which the Company operates, and other relevant factors, and elected to revise the organizational structure of the Board and the Company. To better align the operational leadership of the Company, the Board determined that recombining the Chair and Chief Executive Officer positions under the leadership of Jean-Jacques Bienaimé would be in the best interests of the Company and its stockholders. This determination was based on the Board's strong belief that, as the individual with primary responsibility for managing the Company's day-to-day operations and with extensive knowledge and understanding of the Company, combining the roles of Chair and Chief Executive Officer in Mr. Bienaimé creates a clear line of authority that promotes decisive and effective leadership, both within and outside the Company. In making this judgment, the Board took into account its evaluation of Mr. Bienaimé's performance as Chief Executive Officer and as a current member of the Board, his positive relationship with the other directors, his vast expertise in the biopharmaceutical industry and proven track record of successful leadership, and the strategic perspective he would bring to the role of Chair. Mr. Bienaimé assumed the role of Chair effective on Mr. Lapalme stepping down as Chair after the 2015 Annual Meeting.

The **Chair** is responsible for:

calling meetings of the Board;

presiding at meetings of the Board;

approving Board meeting schedules and meeting agendas, in consultation with the Lead Independent Director;

approving Board meeting materials, in consultation with the Lead Independent Director; and

being available for consultation with major stockholders.

The Board recognizes the importance of having a Board structure that will continue to promote the appropriate exercise of independent judgment by the Board. In connection with the decision to recombine the roles of Chair and Chief Executive Officer under Mr. Bienaimé, the Board also created the position of Lead Independent Director to serve as a liaison between the Chief Executive Officer and the Independent Directors, and to facilitate discussions and deliberation among the Independent Directors in fulfilling their oversight responsibilities for the Company.

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The Lead Independent Director coordinates the activities of the other independent Directors and performs such other duties and responsibilities as the Board may determine. The Lead Independent Director Charter can be found in the Corporate Governance section of the Investors section of our website at [www.bmrrn.com](http://www.bmrrn.com). Information on our website is NOT incorporated by reference in this Proxy Statement.

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### Proposal No. One: Election of Directors

As outlined in the Lead Independent Director Charter, the **Lead Independent Director** is responsible for:

- presiding at all meetings of the Board at which the Chair is not present, including executive sessions of the Independent Directors;
- servicing as the principal liaison between the Chair and the Independent Directors;
- approving meeting agendas for the Board, in consultation with the Chair;
- approving the frequency of Board meetings and meeting schedules in consultation with the Chair, assuring there is sufficient time for discussion of all agenda items;
- working in collaboration with the CGN Committee and the Chair to recommend selection for the membership and chair position for each Board committee;
- interviewing, along with the chair of the CGN Committee, all director candidates and making recommendations to the CGN Committee;
- being available, when appropriate, for consultation and direct communication with stockholders; and
- on an annual basis, in consultation with the Independent Directors, reviewing the Lead Independent Director Charter and recommending to the Board for approval any modifications or changes.

The Lead Independent Director Charter also grants the Lead Independent Director the authority to:

- call meetings of the Independent Directors or meetings of the Board;
- retain outside advisors and consultants who report directly to the Board on Board-wide issues; and
- select, retain and consult with outside counsel and other advisors as the Lead Independent Director deems appropriate, at the Company's sole expense.

The Lead Independent Director is elected annually by a majority vote of the Independent Directors if the offices of Chair and Chief Executive Officer are held by the same person. The Independent Directors have determined that Richard A. Meier will continue to serve as the Lead Independent Director.

The Board, including each of its committees, also has complete and open access to any member of the Company's management and the authority to retain independent advisors as the Board or such committee deems appropriate. In addition, all members of the Audit Committee, the CGN Committee, the Compensation Committee and the Science and Technology Committee are Independent Directors, and the committee chairs have authority to hold executive sessions without management and non-Independent Directors present.

## Role of the Board in Risk Oversight

The Board is actively involved in the oversight of risks that could affect us. This oversight is conducted primarily through committees of the Board, particularly the Audit Committee and the CGN Committee, but the full Board has retained responsibility for general oversight of risks. The Board satisfies this responsibility through full reports by each committee chair regarding such committee's considerations and actions, as well as through regular reports directly from officers responsible for oversight of particular risks.

## Talent Management Succession Planning

Our Board regularly reviews short and long-term succession plans for the Chief Executive Officer and for other senior management positions. Our executive leadership conducts annual performance assessments that include succession plans for each of our senior management positions. These succession plans are reviewed and approved by our Chief Executive Officer, and the details of these succession plans, including potential successors of our executive officers are presented to the full Board.



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Proposal No. One: Election of Directors

**Stockholder Communications with the Board of Directors**

Our relationship with our stockholders is an important part of our corporate governance program. Engaging with our stockholders helps us to understand how they view us, to set goals and expectations for our performance, and to identify emerging issues that may affect our strategies, corporate governance, compensation practices or other aspects of our operations. Our stockholder and investor outreach includes investor road shows, analyst meetings, and investor conferences and meetings. Last year we hosted an investor day which stockholders were able to listen to via our website. We also communicate with stockholders and other stakeholders through various media, including our annual report and SEC filings, proxy statement, news releases, and our website. Our conference calls for quarterly earnings releases are open to all. These calls are available in real time and as archived webcasts on our website for a period of time.

We also seek stockholder views on governance and other matters throughout the year, concentrating our efforts on our largest stockholders.

Over the last couple years, we continued our concerted effort to engage constructively with stockholders, with management reaching out to all of our top 30 non-affiliated stockholders. We found our outreach to be enlightening and extremely informative.

The Board has adopted a process for stockholders and others to send communications to the Board or any director. All such communications should be sent by mail addressed to the Board or any particular director at 105 Digital Drive, Novato, CA 94949, c/o G. Eric Davis, Executive Vice President, General Counsel and Secretary. All communications received by Mr. Davis will be sent directly to the Board or any particular director to whom such communication was addressed.

**Committees of the Board of Directors**

The Board has a number of committees that perform certain functions for the Board. The current committees of the Board are the Audit Committee, the Compensation Committee, the CGN Committee and the Science and Technology Committee. Below is a description of each committee of the Board. Each of the committees has authority to engage legal counsel or other experts or consultants, as it deems appropriate to carry out its responsibilities. The Board has determined that each member of each committee meets the applicable NASDAQ listing standards and relevant securities and other laws, rules and regulations regarding independence and that each member is free of any relationship that would impair his or her individual exercise of independent judgment with regard to our Company.

**Audit Committee**

|   |  |
|---|--|
| <p><b>Richard A. Meier</b>, Chair</p> <p><b>Kathryn E. Falberg</b><br/> <b>Elaine J. Heron, Ph.D.</b><br/> <b>V. Bryan Lawlis, Ph.D.</b></p> <p>Meetings Held in 2016: <b>8</b></p> | <p>The Board has a separately designated standing Audit Committee established in accordance with Section 3(a)(58) of the Securities Exchange Act of 1934, as amended (the Exchange Act). The Audit Committee is responsible for overseeing our accounting and financial reporting processes and the audit of our financial statements, including reviewing:</p> <ul style="list-style-type: none"> <li>financial information;</li> <li>our systems of internal accounting and financial controls;</li> <li>the annual independent audit of our financial statements; and</li> <li>the qualifications, independence and performance of our independent outside auditors for the purpose of preparing or issuing an audit report or performing other audit, review and attest services.</li> </ul> |
|---|--|



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### **Proposal No. One: Election of Directors**

Among other duties and responsibilities, the Audit Committee:

reviews and discusses with management and the independent auditors our annual and quarterly financial statements, and as appropriate, our disclosures contained under the caption "Management's Discussion and Analysis of Financial Condition and Results of Operations" in our periodic reports to be filed with the SEC, earnings press releases and the substance of the financial information and earnings guidance provided to analysts and ratings agencies;

determines whether to recommend to the Board inclusion of the audited financial statements in our Form 10-K filing;

at the completion of the annual audit, reviews with management and the independent auditors the independent auditors' audit and its report on the financial statements and internal control over financial reporting, comments and recommendations of the independent auditors, any significant changes in the auditors' initial audit plan, and other matters related to the audit;

reviews legal proceedings, litigation contingencies and other risks and exposures that could materially affect the financial statements and meets periodically with management to review the our major financial risk exposures and the steps management has taken to monitor and control such exposures;

reviews the independence of our auditors and appoints and, where appropriate, replaces, our independent auditors;

approves all arrangements and fees for work, including all audit, review and attest services and non-audit services, to be performed by the independent auditor's firm prior to the commencement of the engagement;

reviews with the independent auditors and, if appropriate, management, any management or internal control letter issued or proposed to be issued by the independent auditors and management's response to such letter;

reviews with management and any registered public accounting firm engaged to perform review or attest services, any material conflicts or disagreements between management and such accounting firm regarding financial reporting, accounting practices or policies or other matters;

reviews with the independent auditors that firm's assessment of our financial staff (including internal audit) and the adequacy and effectiveness of the our financial and accounting internal controls; and

establishes and oversees procedures for the receipt, retention and treatment of complaints we receive regarding accounting, internal accounting controls, or auditing matters and the confidential, anonymous submission by our employees of concerns regarding questionable accounting or auditing matters.

The Audit Committee is currently composed of four directors: Mr. Meier (Chair), Ms. Falberg, Dr. Heron and Dr. Lawlis. Ms. Falberg's service on the Audit Committee will end upon the expiration of her term as a director at the Annual Meeting. The Board annually reviews the NASDAQ listing standards' definition of independence for Audit Committee members and has determined that all members of our Audit Committee are independent (as independence is currently defined in NASDAQ Listing Rules 5605(c)(2)(A)(i) and (ii)). The Board has determined that Mr. Meier qualifies as an "audit committee financial expert," as defined in applicable SEC rules. The Board made a qualitative assessment of Mr. Meier's level of knowledge and experience based on a number of factors, including his experience as the Chief Financial Officer of several public companies and his finance and investment banking experiences. In making that determination, the Board relied on the past business experience of Mr. Meier. Please see the description of the business experience for Mr. Meier under the heading "Nominees for Director."

The Audit Committee is governed by a written charter adopted by the Board, which was last amended in February 2016. The Audit Committee charter can be found in the Corporate Governance section of the Investors section of our website at [www.bmrn.com](http://www.bmrn.com). Information on our website is NOT incorporated by reference in this Proxy Statement. The charter of the Audit Committee grants the Audit Committee full access to all of our books, records, facilities and personnel, as well as authority to obtain, at our expense, advice and assistance from internal and external legal, accounting or other advisors and consultants and other external resources that the Audit Committee considers necessary or appropriate in the performance of its duties.

As required by its charter, the Audit Committee conducts a self-evaluation at least annually. The Audit Committee also periodically reviews and assesses the adequacy of its charter, including the Audit Committee's role and responsibilities, and recommends any

proposed changes to the Board for its consideration.

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Proposal No. One: Election of Directors

Compensation Committee

|   |  |
|---|--|
| <p><b>Michael Grey</b>, Chair</p>   | <p>The Compensation Committee is responsible for:</p>  |
| <p><b>Kathryn E. Falberg</b><br/> <b>Alan J. Lewis, Ph.D.</b><br/> <b>David E.I. Pyott, M.D. (Hon.)</b></p> | <p>reviewing and recommending to the Board changes to the compensation of our Chief Executive Officer and approving the compensation for executives who report directly to the Chief Executive Officer;<br/>                 assisting the Board in its oversight of the development, implementation and effectiveness of our policies and strategies relating to our human resources function;<br/>                 overseeing our incentive compensation plans and equity-based plans; and<br/>                 preparing any report on executive compensation required by applicable rules and regulations.</p> |
| <p>Meetings Held in 2016: <b>8</b></p>  |  |

Among other duties and responsibilities, the Compensation Committee:

- makes recommendations to the Board as to our general compensation philosophy and oversees the development and implementation of compensation programs (including salary, long-term incentives, bonuses, perquisites, equity incentives, severance arrangements, change of control related arrangements and other related benefits and benefit plans);
- makes recommendations to the Board regarding corporate performance goals and objectives relevant to the compensation of the Chief Executive Officer and sets performance goals and objectives relevant to the compensation of executives who report directly to the Chief Executive Officer and other senior management, and the type and amount of compensation (including any new compensation programs);
- evaluates, at least annually, the performance of the Chief Executive Officer relative to Board-approved goals and objectives, and recommends to the Board the Chief Executive Officer's compensation and other terms of his or her employment based on this evaluation, and approves the compensation of executives who report directly to the Chief Executive Officer;
- taking into consideration the results of the most recent say-on-pay vote, reviews and makes recommendations to the Board with respect to our incentive compensation plans and equity-based plans;
- reviews material compensation programs applicable to our employees generally;
- reviews and makes recommendations to the Board regarding compensation for non-employee members of the Board;
- oversees all incentive compensation plans and equity-based plans and discharges any responsibilities imposed on the Committee by these plans;
- discusses with management periodically, as it deems appropriate, reports from management regarding the development, implementation and effectiveness of our policies and strategies relating to its human resources function and our regulatory compliance with respect to compensation matters;
- reviews and periodically approves the benefits and perquisites provided to the Chief Executive Officer and other senior management, as well as the employment, severance and change in control agreements relating to the Chief Executive Officer and other senior management;
- reviews our incentive compensation arrangements to determine whether they encourage excessive risk-taking, and reviews and discusses at least annually the relationship between our risk management policies and practices and compensation;
- reviews and recommends to the Board for approval the frequency with which we will conduct say-on-pay votes; and

Explanation of Responses:

produces and provides to the Board an annual report of the Committee on executive compensation for inclusion in our annual proxy statement in accordance with applicable rules and regulations.

The Compensation Committee is currently composed of four directors: Mr. Grey (Chair), Ms. Falberg, Dr. Lewis and Dr. Pyott. Ms. Falberg's service on the Compensation Committee will end upon the expiration of her term as a director at the Annual Meeting. The Board has determined that all members of our Compensation Committee are independent (as independence is currently defined in NASDAQ Listing Rule 5605(a)(2)).

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**Proposal No. One: Election of Directors**

The Compensation Committee is governed by a written charter adopted by the Board, which was last amended in June 2016. The Compensation Committee charter can be found in the Corporate Governance section of the Investors section of our website at [www.bmrr.com](http://www.bmrr.com). Information on our website is NOT incorporated by reference in this Proxy Statement. The charter of the Compensation Committee grants the Compensation Committee full access to all of our books, records, facilities and personnel, as well as authority to obtain, at our expense, advice and assistance from internal and external legal, accounting or other advisors and consultants and other external resources that the Compensation Committee considers necessary or appropriate in the performance of its duties. In particular, the Compensation Committee has the sole authority to retain compensation consultants to assist in its evaluation of executive and director compensation, including the authority to approve the consultant's reasonable fees and other retention terms. Information regarding consultants engaged by the Compensation Committee is provided in the *Compensation Discussion and Analysis* section of this Proxy Statement.

Under the Compensation Committee charter, the Compensation Committee may, in its discretion, delegate its duties to a subcommittee or to the Chair of the Compensation Committee.

As required by its charter, the Compensation Committee conducts a self-evaluation at least annually. The Compensation Committee also periodically reviews and assesses the adequacy of its charter, including the Compensation Committee's role and responsibilities, and recommends any proposed changes to the Board for its consideration.

The performance and compensation process and specific determinations of the Compensation Committee with respect to executive compensation for 2016 and certain elements of compensation for 2016 are described in greater detail in the *Compensation Discussion and Analysis* section of this Proxy Statement.

**Compensation Committee Interlocks and Insider Participation**

During 2016, the Compensation Committee was composed of four directors: Mr. Grey (Chair), Ms. Falberg, Dr. Lewis and Dr. Pyott. No member of our Compensation Committee has ever been an executive officer or employee of us or any of our subsidiaries. None of our executive officers currently serves, or has served during the last completed fiscal year, on the compensation committee or board of directors of any other entity that has one or more executive officers serving as a member of our Board or Compensation Committee. During 2016, no members of our Compensation Committee had any relationships requiring disclosure by us under the SEC's rules requiring disclosure of certain relationships and related party transactions.

**Corporate Governance and Nominating Committee**

|  |  |
|--|--|
| <p><b>Elaine J. Heron, Ph.D., Chair</b></p>  | <p>The CGN Committee is responsible for:</p>   |
| <p><b>Willard Dere, M.D.</b><br/> <b>David E.I. Pyott, M.D. (Hon.)</b><br/> <b>Dennis J. Slamon, M.D., Ph.D.</b></p> | <p>overseeing the composition of the Board to ensure that qualified individuals meeting the criteria of applicable rules and regulations serve as members of the Board and its committees;</p>     |
| <p>Meetings Held in 2016: <b>4</b></p>   | <p>overseeing the development and implementation of corporate governance principles, policies, codes of conduct and codes of ethics relating to the operation of the Board and its committees;</p> |
|  | <p>making recommendations to the Board regarding such corporate governance issues; and keeping informed on issues related to corporate responsibility.</p>   |

Among other duties and responsibilities, the CGN Committee:

identifies, reviews and evaluates individuals qualified to serve on the Board consistent with criteria approved by the Board as vacancies arise and seeks out nominees to enhance the diversity, expertise and

independence of the Board;  
considers and assesses the independence of directors, including whether a majority of the Board continue to be independent from management in both fact and appearance, as well as within the meaning prescribed by the listing standards of NASDAQ;  
recommends to the Board for selection director nominees;



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Proposal No. One: Election of Directors

considers recommendations for Board nominees and proposals appropriately submitted by our stockholders; develops and recommends to the full Board corporate governance policies, requirements, criteria and procedures, including policies and procedures to facilitate stockholder communications with the Board; reviews related party transactions involving directors and executives for potential conflicts of interest and recommends courses of action as necessary; performs an annual evaluation of the Board and each committee of the Board; makes recommendations to the full Board concerning the appropriate size and needs of the Board, including regarding committees of the Board to be maintained or created and chairmanship and membership of the Board committees; at least annually, reviews and assesses our Corporate Governance Principles applicable to the Board and the Company and recommend to the Board from time to time any amendments to such principles; reviews and assesses our Global Code of Conduct and Business Ethics and Corporate Compliance and Ethics Program and recommend to the Board from time to time any amendments to such code and program; oversees and evaluates compliance by the Board and our management with our Corporate Governance Principles, Global Code of Conduct and Business Ethics and Corporate Compliance and Ethics Program reviews and approves all board memberships for a for-profit company, other commercial entity, or advisory board, for our Chief Executive Officer and other executive officers and directors, to assess whether such proposed membership creates or has the potential to create either a conflict of interest or an appearance of one implements, in conjunction with the Audit Committee, the internal audit function; establishes a toll-free telephone number for employees to anonymously report complaints relating to financial fraud, environmental hazards, illegal or unfair employment practices, and unethical behavior; reviews our risk management procedures for those areas deemed appropriate by the Committee; recommends guidelines to the Board for corporate succession planning as it relates to our Chief Executive Officer, if appropriate; and reviews and oversees related party transactions, as required by our Corporate Governance Principles. A detailed discussion of the CGN Committee's procedures for recommending candidates for election as a director appears below under the caption *Identifying and Evaluating Candidates for Director*.

The CGN Committee is currently composed of four directors, each of whom is independent under the listing standards of NASDAQ. The members of the CGN Committee are Dr. Heron (Chair), Dr. Dere, Dr. Pyott and Dr. Slamon.

The CGN Committee is governed by a written charter adopted by the Board, which was last amended in December 2016. The CGN Committee Charter and our Corporate Governance Principles can be found in the Corporate Governance section of the Investors section of our website at [www.bmrn.com](http://www.bmrn.com). Information on our website is NOT incorporated by reference in this Proxy Statement. The CGN Committee charter complies with the guidelines established by NASDAQ. The charter of the CGN Committee grants the CGN Committee full access to all of our books, records, facilities and personnel, as well as authority to obtain, at our expense, advice and assistance from internal and external legal, accounting or other advisors and consultants and other external resources that the CGN Committee considers necessary or appropriate in the performance of its duties.

As required by its charter, the CGN Committee conducts a self-evaluation at least annually. The CGN Committee also periodically reviews and assesses the adequacy of its charter, including the CGN Committee's role and responsibilities, and recommends any proposed changes to the Board for its consideration.



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Proposal No. One: Election of Directors  
 Science and Technology Committee

|  |   |
|--|---|
| <p><b>Alan J. Lewis, Ph.D.</b>, Chair</p> <p><b>Willard Dere, M.D.</b><br/> <b>Michael Grey</b><br/> <b>Elaine J. Heron, Ph.D.</b><br/> <b>V. Bryan Lawlis, Ph.D.</b><br/> <b>Dennis J. Slamon, M.D., Ph.D.</b></p> <p>Meetings Held in 2016: <b>2</b></p> | <p>The Science and Technology Committee is responsible for assisting the Board in overseeing our operations. Among other duties and responsibilities, the Science and Technology Committee:</p> <ul style="list-style-type: none"> <li>reviews matters relating to scientific capabilities and programs and reports to the Board regarding such review in order to help facilitate the Board’s oversight of our scientific technology, intellectual property portfolio and strategy and help promote our effective decision-making on science;</li> <li>reviews and considers management’s decisions regarding the allocation, deployment, utilization of, and investment in our scientific assets; and</li> <li>reviews and considers management’s decisions regarding acquiring or divesting scientific technology or otherwise investing in research or development programs.</li> </ul> |
|--|---|

The Science and Technology Committee is currently composed of six directors: Dr. Lewis (Chair), Dr. Dere, Mr. Grey, Dr. Heron, Dr. Lawlis and Dr. Slamon.

The Science and Technology Committee is governed by a written charter, which was adopted by the Board in December 2012. The Science and Technology Committee charter can be found in the Corporate Governance section of the Investors section of our website at [www.bmrrn.com](http://www.bmrrn.com). Information on our website is NOT incorporated by reference in this Proxy Statement. The charter of the Science and Technology Committee grants it the resources and authority to select, retain, terminate, and approve the fees and other retention terms of special counsel or other experts or consultants, as it deems appropriate in the performance of its duties and responsibilities.

As required by its charter, the Science and Technology Committee conducts a self-evaluation at least annually. The Science and Technology Committee also periodically reviews and assesses the adequacy of its charter, including the Science and Technology Committee’s role and responsibilities, and recommends any proposed changes to the Board for its consideration.

**Board Processes**

**Meetings of the Board of Directors**

The Board oversees our business. It establishes overall policies and standards and reviews the performance of management. During the fiscal year ended December 31, 2016, the Board held six meetings and took action by unanimous written consent on four occasions. Each Board member attended 75% or more of the aggregate meetings of the Board and of the committees on which he or she served, held during the period for which he or she was a director or committee member, respectively.

**Executive Sessions**

Applicable NASDAQ listing standards require that the Independent Directors meet from time to time in executive session. In fiscal year 2016, our Independent Directors met in regularly scheduled executive sessions at which only Independent Directors were present.

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### Attendance at Annual Meeting

It is our policy to request that all Board members attend the Annual Meeting of stockholders. However, we also recognize that personal attendance by all directors is not always possible. Seven of the eight directors serving at the time of the 2016 Annual Meeting of Stockholders attended such meeting.

### Other Board Governance Information

#### Global Code of Conduct and Business Ethics

The Board has adopted our Global Code of Conduct and Business Ethics which is applicable to all employees and directors, including our Chief Executive Officer, Chief Financial Officer, other executive officers and senior financial personnel. A copy of our Global Code of Conduct and Business Ethics is available in the Corporate Governance section of the Investors section of our website at [www.bmrr.com](http://www.bmrr.com). Information on our website is NOT incorporated by reference in this Proxy Statement. If we make any substantive amendments to our Global Code of Conduct and Business Ethics or grant any waiver from a provision of our Global Code of Conduct and Business Ethics to any executive officer or director, we will promptly disclose the nature of the amendment or waiver on our website in accordance with the requirements of Item 5.05 of Form 8-K.

#### Transactions with Related Persons, Promoters and Certain Control Persons

Since January 1, 2016, there has not been nor is there currently proposed any transaction or series of similar transactions to which we were or are to be a party in which the amount involved exceeds \$120,000 and in which any director, executive officer, holder of more than 5% of our common stock, or any member of the immediate family of any of the foregoing persons, had or will have a direct or indirect material interest other than compensation agreements and other arrangements, which are described elsewhere in this Proxy Statement.

#### Review, Approval, and Ratification of Transactions with Related Party

Our CGN Committee has primary responsibility for reviewing and approving in advance or ratifying all related party transactions. Additionally, on at least an annual basis, the Audit Committee also reviews all identified related party transactions. In conformance with SEC regulations, we define related persons to include our executive officers, our directors and nominees to become a director of our company, any person who is known to us to be the beneficial owner of more than 5% of any class of our voting securities, any immediate family member of any of the foregoing persons, and any firm, corporation or other entity in which any of the foregoing persons is employed, is a general partner or in which such person has a 5% or greater beneficial ownership interest.

We have several processes that we use to ensure that we identify and review all related party transactions. First, each executive officer is required to notify either our General Counsel or Chief Financial Officer of any potential transaction that could create a conflict of interest, and the General Counsel or Chief Financial Officer is required to notify the CGN Committee of the potential conflict. The directors, Chief Executive Officer, Chief Financial Officer and General Counsel are required to notify the CGN Committee of any potential transaction that could create a conflict of interest. Second, each year, we require our directors and executive officers to complete director and officer questionnaires identifying any transactions with us in which the executive officer or director or their family members have an interest.

The CGN Committee reviews related party transactions due to the potential for such transactions to create a conflict of interest. A conflict of interest occurs when an individual's private interest interferes, or appears to interfere, with our interests. It is our general policy to approve or ratify related person transactions only when our Board or a committee of our Board determines that the transaction is in, or is not inconsistent with, our and our stockholders' best interests, including situations where the Company may obtain products or services of a nature, quantity or quality, or on other terms, that are not readily available from alternative sources or when the transaction is on terms



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comparable to those that could be obtained in arm's length dealings with an unrelated third party.

These policies and procedures are included in our Corporate Governance Principles, which are available in the Corporate Governance section of the Investors section of our website at [www.bmrn.com](http://www.bmrn.com). Information on our website is NOT incorporated by reference into this Proxy Statement.

**Indebtedness of Directors and Executive Officers**

We have a policy to not lend money to our directors or executive officers or associates of any director or executive officer. None of our directors or executive officers or associates of any director or executive officer is or at any time since January 1, 2016 has been indebted to us.

**Independent Director Compensation**

Our directors play a critical role in guiding our strategic direction and overseeing the management of BioMarin. The many responsibilities and risks and the substantial time commitment of being a director require that we provide adequate compensation commensurate with our directors' workload and opportunity costs. Independent Directors receive a combination of annual cash retainers, RSU grants and stock option grants in amounts that correlate to their responsibilities and levels of Board participation, including service on Board committees.

Our only employee director, Mr. Bienaimé, receives no separate compensation for his service as a director or Chair.

**Cash Compensation**

The following table is a summary of the annual cash compensation payable to the Independent Directors in 2016. Each applicable line item is an additional element of compensation.

| Director Position   | Annual Cash Compensation <sup>(1)</sup> |
|---|---|
| All Independent Directors                                 | \$65,000                                |
| Independent Chair of the Board (if applicable)            | \$65,000                                |
| Lead Independent Director                                 | \$65,000                                |
| Audit Committee Chair                                     | \$25,000                                |
| Audit Committee (Non-Chair)                               | \$12,000                                |
| Compensation Committee Chair                              | \$20,000                                |
| Compensation Committee (Non-Chair)                        | \$10,000                                |
| Corporate Governance and Nominating Committee Chair       | \$15,000                                |
| Corporate Governance and Nominating Committee (Non-Chair) | \$ 7,500                                |
| Science and Technology Committee Chair                    | \$15,000                                |
| Science and Technology Committee (Non-Chair)              | \$ 7,500                                |

The annual cash compensation that the Company pays to its Board members, other than Mr. Bienaimé, is based on their positions on the Board or the committees of the Board, and the Company does not compensate the Board members on a per meeting basis. Except for the additional retainer for the Lead Independent Director, which was approved by the Board in June 2015, and the increase in the retainer for all Independent Directors from \$55,000 to \$65,000, which was approved by the Board in December 2016, the amounts reflected in the table above were approved by the Board in June 2014 and are unchanged from the amounts reported in the Company's Proxy Statement for the 2016 Annual Meeting.

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**Equity Compensation**

The Board reviewed the director compensation program in 2015 and determined to transition from a fixed share equity grant approach to a fixed value equity grant approach to better manage the Board's equity competitiveness. We continued to use the fixed value approach for the 2016 director equity grant.

**Initial Award**

Each Independent Director is automatically granted an initial equity grant valued at \$550,000, based on the Black-Scholes model valuation using a three-month trailing average closing price of our common stock, with such valuation allocated forty percent (40%) to RSUs and sixty percent (60%) to options to purchase shares of our common stock on the date that such person first becomes an Independent Director. The shares of common stock subject to the initial option grant and the initial RSU grant vest annually over three years. The initial award amounts and vesting schedules were approved by the Board in June 2015.

**Annual Award**

On the date of our Annual Meeting of stockholders, each reelected director is granted an additional equity grant valued at \$375,000, based on the Black-Scholes model valuation using a three-month trailing average closing price of our common stock. The shares of common stock subject to the additional annual option grant and the additional annual RSUs vest in full on the one-year anniversary of the grant date.

The annual award amounts and vesting schedules were approved by the Board in June 2015 and were modified by the Board in December 2016 to include the following: (i) the allocation between RSUs and options shifted from forty percent (40%) to RSUs and sixty percent (60%) to options to a 50%/50% split, and (ii) the annual award equity grant value increased from \$325,000 to \$375,000. The annual option grant or RSU grant for a director who has served for less than a year is prorated to the nearest quarter. These options and RSUs continue to vest only while the director provides service to the Company. The exercise price per share of each of these options is 100% of the fair market value of a share of our common stock on the date of the grant of the option. These options have a term of 10 years.

In fiscal year 2016, 17,200 RSUs and options to purchase 54,720 shares of common stock were awarded to the Independent Directors under our Amended and Restated 2006 Plan in connection with both initial and annual awards to our directors. Our Board members are eligible to enroll in our Nonqualified Deferred Compensation Plan under which participants may elect to defer all or a portion of their fees and RSU awards otherwise payable to them, and thereby defer taxation of these deferred amounts until actual payment of the deferral amounts in future years. The following table lists actual compensation paid to each of the directors during 2016, other than Mr. Bienaimé, who is also an NEO. Mr. Bienaimé's compensation is described under the *Executive Compensation* section of this Proxy Statement. Mr. Bienaimé received no additional compensation for serving on our Board in 2016.

**2016 Independent Director Compensation**

| Name                          | Fees Earned<br>(\$)   | Stock Awards<br>(\$)   | Option Awards<br>(\$)  | Total<br>(\$)         |
|-------------------------------|-----------------------|------------------------|------------------------|-----------------------|
| Willard Dere, M.D.            | 37,500 <sup>(1)</sup> | 243,091 <sup>(5)</sup> | 368,114 <sup>(5)</sup> | 648,705               |
| Kathryn E. Falberg            | 41,000                | 243,091 <sup>(5)</sup> | 368,114 <sup>(5)</sup> | 652,205               |
| Michael Grey                  | 85,000 <sup>(4)</sup> | 135,175 <sup>(4)</sup> | 160,289                | 380,464               |
| Elaine J. Heron, Ph.D.        | 92,000 <sup>(4)</sup> | 135,175 <sup>(4)</sup> | 160,289                | 387,464               |
| Pierre Lapalme                | 37,250                |                        |                        | 37,250 <sup>(6)</sup> |
| V. Bryan Lawlis, Ph.D.        | 77,000                | 135,175                | 160,289                | 372,464               |
| Alan J. Lewis, Ph.D.          | 82,500 <sup>(4)</sup> | 135,175 <sup>(4)</sup> | 160,289                | 377,964               |
| Richard A. Meier              | 147,500               | 135,175                | 160,289                | 442,964               |
| David E.I. Pyott, M.D. (Hon.) | 75,000                | 288,367 <sup>(5)</sup> | 410,032 <sup>(5)</sup> | 773,399               |

Explanation of Responses:

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|                               |                       |                        |         |         |
|-------------------------------|-----------------------|------------------------|---------|---------|
| Dennis J. Slamon, M.D., Ph.D. | 72,500 <sup>(4)</sup> | 135,175 <sup>(4)</sup> | 160,289 | 367,964 |
|-------------------------------|-----------------------|------------------------|---------|---------|

(1) Director fees are generally paid quarterly in arrears within four weeks after the close of a quarter. Accordingly, director fees earned in the fourth quarter of 2016 were paid in early 2017.



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## Proposal No. One: Election of Directors

(2) The amounts in this column reflect the aggregate grant date fair market value computed in accordance with the Financial Accounting Standards Board's Accounting Standards Codification (FASB ASC) Topic 718. The grant date fair market value of the annual RSU grants made on June 6, 2016 was \$89.52 per share and the grant date fair market values of the initial RSU grants made on January 4, 2016 and July 15, 2016 were \$104.92 and \$92.08, respectively. For assumptions used in determining the grant date fair market value, see Note 17 to the consolidated financial statements contained in the Company's Annual Report on Form 10-K for the year ended December 31, 2016, as filed with the SEC on February 27, 2017.

The aggregate number of shares subject to RSU awards held by the Independent Directors listed in the table above as of December 31, 2016 was as follows:

| Name                          | RSU Awards           |
|-------------------------------|----------------------|
| Willard Dere, M.D.            | 2,640 <sup>(5)</sup> |
| Kathryn E. Falberg            | 2,640 <sup>(5)</sup> |
| Michael Grey                  | 1,510 <sup>(4)</sup> |
| Elaine J. Heron, Ph.D.        | 1,510 <sup>(4)</sup> |
| Pierre Lapalme                |                      |
| V. Bryan Lawlis, Ph.D.        | 1,510                |
| Alan J. Lewis, Ph.D.          | 1,510 <sup>(4)</sup> |
| Richard A. Meier              | 1,510                |
| David E.I. Pyott, M.D. (Hon.) | 2,860 <sup>(5)</sup> |
| Dennis J. Slamon, M.D., Ph.D. | 2,843 <sup>(4)</sup> |

(3) The amounts in this column reflect the aggregate grant date fair market value computed in accordance with FASB ASC Topic 718. The grant date fair market value of the annual option grants made on June 6, 2016 was \$36.10 per share and the grant date fair market values of the initial options grants made on January 4, 2016 and July 15, 2016 were \$54.08 and \$37.26, respectively. For assumptions used in determining the grant date fair market value, see Note 17 to the consolidated financial statements contained in the Company's Annual Report on Form 10-K for the year ended December 31, 2016 as filed with the SEC on February 27, 2017. The aggregate number of shares subject to option awards held by the Independent Directors listed in the table above as of December 31, 2016 was as follows:

| Name                          | Option Awards |
|-------------------------------|---------------|
| Willard Dere, M.D.            | 9,880         |
| Kathryn E. Falberg            | 9,880         |
| Michael Grey                  | 38,840        |
| Elaine J. Heron, Ph.D.        | 46,340        |
| Pierre Lapalme                | 99,400        |
| V. Bryan Lawlis, Ph.D.        | 92,440        |
| Alan J. Lewis, Ph.D.          | 38,840        |
| Richard A. Meier              | 98,840        |
| David E.I. Pyott, M.D. (Hon.) | 8,320         |
| Dennis J. Slamon, M.D., Ph.D. | 19,390        |

Amount or award, as applicable, deferred pursuant to our Nonqualified Deferred Compensation Plan. A more detailed discussion of our (4) nonqualified deferred compensation arrangements is provided under the heading *Nonqualified Deferred Compensation Plan* in this Proxy Statement.

(5) Amount or award, as applicable, includes initial equity grant for director appointed or elected in 2016.

(6) Mr. Lapalme did not stand for re-election at the 2016 Annual Meeting.

**Table of Contents****Proposal No. Two: Ratification of the Selection of the Independent Registered Public Accounting Firm for BioMarin**

The Audit Committee has selected KPMG LLP (KPMG) as the Company's independent registered public accounting firm for the fiscal year ending December 31, 2017 and has further directed that management submit the selection of the independent registered public accounting firm for ratification by the stockholders at the Annual Meeting. KPMG has served as our independent registered public accounting firm since June 11, 2002. Representatives of KPMG plan to attend the Annual Meeting and will be available to answer appropriate questions from stockholders and, although they do not expect to do so, they will have the opportunity to make a statement if they so desire.

Neither the Company's Bylaws nor other governing documents or law require stockholder ratification of the selection of KPMG as the Company's independent registered public accounting firm. However, the Board is submitting the selection of KPMG to the stockholders for ratification as a matter of good corporate practice. If the stockholders fail to ratify the selection, the Audit Committee will reconsider whether or not to retain KPMG. Even if the selection is ratified, the Audit Committee in its discretion may direct the appointment of different independent registered public accounting firm at any time during the year if the Audit Committee determines that such a change would be in the best interest of the Company and its stockholders.

**Independent Registered Public Accounting Firm**

The following is a summary of the fees and services provided by KPMG to the Company for fiscal years 2016 and 2015.

| Description of Services Provided by KPMG LLP  | Year Ended<br>December 31,<br>2016 |     | Year Ended<br>December 31,<br>2015 |     |
|---|------------------------------------|-----|------------------------------------|-----|
| <i>Audit Fees:</i>  | \$ 1,952,012                       | (1) | \$ 1,643,757                       | (1) |
| <i>Audit Related Fees:</i> These services relate to assurance and related services reasonably related to the performance of the audit or review of financial statements not included in Audit Fees above.             | \$                                 |     | \$ 214,000                         | (2) |
| <i>Tax Fees:</i> These services relate to the preparation of federal, state and foreign tax returns and other filings, as well as to the area of tax strategy and minimizing Federal, state, local and foreign taxes. | \$                                 |     | \$                                 |     |
| <i>All Other Fees:</i>  | \$ 37,400                          | (3) | \$ 1,587                           | (3) |
| <i>Total Fees:</i>  | \$ 1,989,412                       |     | \$ 1,859,344                       |     |

(1) Includes fees for non-routine transactions and comfort letters.

(2) Reflects fees for a process review project and a carve-out audit to support the Company's non-routine transactions.

Reflects fees for assurance services not reasonably related to the performance of the audit or review the Company's financial statements and  
(3) fees for non-audit services provided in relation to the conversion of our statutory filings to extensible Business Reporting Language or xbrl as required by HM Revenue and Customs.

The Audit Committee has the sole authority to approve the scope of the audit and any audit-related services as well as all audit fees and terms. The Audit Committee must pre-approve any audit and non-audit services provided by our independent registered public accounting firm. The Audit Committee will not approve the engagement of the independent registered public accounting firm to perform any services that the independent registered public accounting firm would be prohibited from providing under applicable securities laws, NASDAQ requirements or Public Company Accounting Oversight Board rules. In assessing whether to approve the use of our independent registered public accounting firm to provide permitted non-audit services, the Audit Committee strives to minimize relationships that could appear to impair the objectivity of our independent registered public accounting firm. The Audit Committee will approve permitted non-audit services by our independent registered public accounting firm only when it will be more effective or economical to have such services provided by our independent registered public accounting firm than by another firm.

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### **Proposal No. Two: Ratification of the Selection of the Independent Registered Public Accounting Firm for BioMarin**

The Audit Committee annually reviews and pre-approves the statutory audit fees that can be provided by the independent registered public accounting firm. Any proposed services exceeding pre-set levels or amounts will require separate pre-approval by the Audit Committee, although our Chief Financial Officer and Chief Accounting Officer can approve up to an additional \$100,000 in the aggregate per calendar year for global statutory audits that the Audit Committee has pre-approved. In addition, any pre-approved services for which no pre-approved cost level has been set or which would exceed the pre-approved cost by an amount that would cause the aggregate \$100,000 amount to be exceeded must be separately pre-approved by the Audit Committee.

The Audit Committee has delegated pre-approval authority to the Chair of the Audit Committee within the guidelines discussed above. The Chair of the Audit Committee is required to inform the Audit Committee of each pre-approval decision at the next regularly scheduled Audit Committee meeting.

All the services provided by KPMG during 2016 were pre-approved in accordance with this policy.

### **Report of the Audit Committee of the Board of Directors<sup>(1)</sup>**

The Audit Committee has reviewed and discussed the audited financial statements of the Company with management of the Company. In addition, the Audit Committee has discussed with KPMG the matters required to be discussed by Auditing Standard No. 1301, *Communications with Audit Committees*, as adopted by the Public Company Accounting Oversight Board (PCAOB). The Audit Committee has received from KPMG the written disclosures and the letter required by applicable requirements of the PCAOB regarding KPMG's communications with the Audit Committee concerning independence and has discussed with KPMG the independence of KPMG from the Company and its management. Based on the foregoing, the Audit Committee recommended to the Board that the audited financial statements be included in the Company's Annual Report on Form 10-K filed with the SEC for the fiscal year ended December 31, 2016.

Respectfully submitted on March 21, 2017 by the members of the Audit Committee of the Board of Directors:

Richard A. Meier, Chair  
Kathryn E. Falberg  
Elaine J. Heron, Ph.D.  
V. Bryan Lawlis, Ph.D.

The material in this report is not deemed soliciting material, is not deemed filed with the SEC, is not subject to Regulation 14A or 14C or to the liabilities of Section 18 of the Exchange Act, and is not to be incorporated by reference into any filing of BioMarin under the Securities Act of 1933, as amended (the Securities Act), or the Exchange Act, whether made before or after the date hereof and irrespective of any general incorporation language in any such filing.

**THE BOARD OF DIRECTORS RECOMMENDS A VOTE IN FAVOR OF PROPOSAL NO. TWO.**

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**Executive Officers**

The following table sets forth certain information concerning our executive officers as of March 17, 2017.

| Name                   | Age | Position with BioMarin   |
|------------------------|-----|--|
| Jean-Jacques Bienaimé  | 63  | Chief Executive Officer  |
| Jeff Ajer              | 54  | Executive Vice President, Chief Commercial Officer                       |
| Robert A. Baffi, Ph.D. | 62  | Executive Vice President, Technical Operations                           |
| G. Eric Davis          | 46  | Executive Vice President, General Counsel and Secretary                  |
| Henry J. Fuchs, M.D.   | 59  | President, Worldwide Research & Development                              |
| Brian R. Mueller       | 43  | Senior Vice President, Corporate Controller and Chief Accounting Officer |
| Daniel Spiegelman      | 58  | Executive Vice President and Chief Financial Officer                     |

There are no family relationships between any of our directors and any of our executive officers. The biographical information for Mr. Bienaimé is set forth above under Proposal No. One: Election of Directors Nominees for Director.

Jeff Ajer joined BioMarin in August 2005 and currently serves as our Executive Vice President and Chief Commercial Officer.

From October 2012 to January 2014, Mr. Ajer served as our Senior Vice President and Chief Commercial Officer. From April 2009 to October 2012, Mr. Ajer served as our Vice President, Commercial Operations, The Americas, where he had responsibility for commercial operations throughout the Americas and led product marketing, reimbursement, and sales operations for BioMarin. Prior to joining BioMarin, Mr. Ajer served in various roles at Genzyme Corporation (Genzyme) beginning in November 2003, most recently as Vice President, Global Transplant Operations from December 2004 to August 2005. Mr. Ajer's experience prior to Genzyme includes roles in sales, marketing and operations at SangStat Medical Corporation and ICN Pharmaceuticals. Mr. Ajer received both a B.S. in chemistry and an M.B.A. from the University of California, Irvine.

Robert A. Baffi, Ph.D., joined BioMarin in May 2000 and currently serves as our Executive Vice President of Technical Operations, responsible for overseeing our manufacturing, process development, quality, and analytical chemistry departments. From 2000 to December 2009, Dr. Baffi served as our Senior Vice President of Technical Operations. From 1986 to 2000, Dr. Baffi served in a number of increasingly responsible positions at Genentech, Inc., primarily in the functional area of quality control. Prior to Genentech, Dr. Baffi worked for Cooper BioMedical as a Research Scientist and at Becton Dickinson Research Center as a Post-Doctoral Fellow. Dr. Baffi has contributed to more than 20 regulatory submissions for product approval in the United States and Europe and to more than 50 regulatory submissions for investigational new drug testing. He currently serves on the board for the National Institute for Bioprocessing Research & Training. Dr. Baffi received a Ph.D., M. Phil and a B.S. in biochemistry from the City University of New York and an M.B.A. from Regis University.

## **Table of Contents**

### Executive Officers

**G. Eric Davis** joined BioMarin in March 2004, and currently serves as our Executive Vice President, General Counsel and Secretary.

From December 2005 to March 2016, Mr. Davis served as our Senior Vice President, General Counsel and Secretary and from 2004 to December 2005, Mr. Davis served as our Vice President, General Counsel and Secretary. From 2000 to 2004, Mr. Davis worked in the San Francisco office of Paul Hastings LLP (formerly Paul, Hastings, Janofsky & Walker LLP), where he served on the firm's national securities practice committee. Mr. Davis has represented public and private companies and venture capital and investment banking firms in a wide range of corporate and securities matters, mergers and acquisitions, strategic alliance matters, and intellectual property-related business transactions. His experience involves a variety of industries, including biotechnology and life sciences. Mr. Davis received a B.A. in political economy from the University of California, Berkeley, and a J.D. from the University of San Francisco School of Law.

**Henry J. Fuchs, M.D.**, joined BioMarin in March 2009, and currently serves as our President of Worldwide Research & Development.

From March 2009 to December 2009, Dr. Fuchs served as our Senior Vice President and Chief Medical Officer. From September 2005 until December 2008, Dr. Fuchs served as Executive Vice President and Chief Medical Officer for Onyx Pharmaceuticals, a biopharmaceutical company. Dr. Fuchs served as Chief Executive Officer of Ardea Biosciences, Inc. from January 2003 until June 2005. Dr. Fuchs first joined Ardea Biosciences, Inc. as Vice President, Clinical Affairs in October 1996 and was appointed President and Chief Operating Officer in November 2001. From 1987 to 1996, Dr. Fuchs held various positions at Genentech, Inc. where, among other responsibilities, he led the clinical program that resulted in the approval of Pulmozyme, a therapeutic for cystic fibrosis. Dr. Fuchs was also responsible for the Phase III development program that led to the approval of Herceptin to treat metastatic breast cancer. Dr. Fuchs received an M.D. degree from George Washington University and a B.A. degree in biochemical sciences from Harvard University. Dr. Fuchs is currently a director of Mirati Therapeutics, a public biopharmaceutical company, and Genomic Health, Inc., a public molecular diagnostics company. Dr. Fuchs was on the Board of Directors of Ardea Biosciences, Inc. from 1996 until its acquisition by AstraZenaca PLC in 2012.

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**Executive Officers**

**Brian R. Mueller** joined BioMarin in December 2002 and currently serves as our Senior Vice President, Finance and Chief Accounting Officer.

Mr. Mueller has served as our Chief Accounting Officer since March 2011. From March 2014 to August 2016, Mr. Mueller served as our Group Vice President, Corporate Controller. From March 2009 to March 2014, Mr. Mueller served as our Vice President, Corporate Controller. Mr. Mueller is a member of the board of directors of Anthera Pharmaceuticals, Inc., a public biopharmaceutical company, where he also serves as Chairman of the Audit Committee. Prior to joining BioMarin in 2002, Mr. Mueller worked for KPMG as a senior manager in the firm's audit practice. Mr. Mueller joined KPMG after Arthur Andersen LLP ceased operations in June 2002, prior to which he spent seven years with Arthur Andersen LLP in the firm's audit and business advisory services practice. Mr. Mueller received a B.S. in Accountancy from Northern Illinois University in DeKalb, Illinois, and is a member of the American Institute of Certified Public Accountants.

**Daniel Spiegelman** joined BioMarin in May 2012 and currently serves as our Executive Vice President and Chief Financial Officer.

From May 2009 until May 2012, Mr. Spiegelman served as a consultant to provide strategic financial management support to a portfolio of public and private life science companies. From 1998 to 2009, he served as Senior Vice President and Chief Financial Officer of CV Therapeutics, Inc. where he was responsible for finance, accounting, investor relations, business development, and information systems. From 1991 to 1998, Mr. Spiegelman served in various roles at Genentech, Inc., most recently as Treasurer. He received a B.A. from Stanford University and an M.B.A. from the Stanford Graduate School of Business. Mr. Spiegelman is currently a director of Cascadian Therapeutics, Inc., a public biotechnology company.

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**Proposal No. Three: Advisory Vote on Frequency of Advisory Vote on Executive Compensation**

The Dodd-Frank Wall Street Reform and Consumer Protection Act (Dodd-Frank Act) and Section 14A of the Exchange Act enable the Company's stockholders, at least once every six years, to indicate their preference regarding how frequently the Company should solicit a non-binding advisory vote on the compensation of the Company's NEOs as disclosed in the Company's proxy statement (commonly known as the "say-on-frequency" vote). Currently, consistent with the preference expressed by our stockholders at the May 2011 Annual Meeting, the policy of the Board is to solicit a non-binding advisory vote on the compensation of our NEOs every year. In accordance with the Dodd-Frank Act, the Company is again asking stockholders to indicate whether they would prefer an advisory vote every year, every other year or every three years. Alternatively, stockholders may abstain from casting a vote. For the reasons described below, the Board recommends that the stockholders select a frequency of one year.

Based on the Board's current review of the benefits and consequences of each alternative, the Board has determined that an annual advisory vote on executive compensation is the best approach for the Company. In formulating its recommendation, the Board considered that an annual advisory vote on executive compensation will allow stockholders to provide direct and timely input on the Company's compensation philosophy, policies and practices. Additionally, an annual advisory vote on executive compensation is consistent with the Company's policy of seeking input from, and engaging in discussions with, our stockholders on executive compensation and corporate governance matters.

Accordingly, the Board is asking stockholders to indicate their preferred voting frequency by voting for one, two or three years or abstaining from voting on this proposal. While the Board believes that its recommendation is appropriate at this time, stockholders are not voting to approve or disapprove that recommendation, but are instead being asked to indicate their preferences, on an advisory basis, as to whether the non-binding advisory vote on the approval of the Company's executive officer compensation practices should be held every year, every other year or every three years. The option among those choices that receives the votes of the holders of a majority of shares cast by the holders of shares present in person or represented by proxy and entitled to vote at the Annual Meeting will be deemed to be the frequency preferred by the stockholders.

The Board and the Compensation Committee value the opinions of the stockholders in this matter and, to the extent there is any significant vote in favor of one frequency over the other options, even if less than a majority, the Board will consider the stockholders' concerns and evaluate any appropriate next steps. However, because this vote is advisory, and therefore, not binding on the Board of Directors or the Company, the Board may decide that it is in the best interests of the stockholders that the Company hold an advisory vote on executive compensation on a different frequency than the option preferred by the stockholders. The vote will not be construed to create or imply any change or addition to the fiduciary duties of the Company or the Board.

**THE BOARD OF DIRECTORS RECOMMENDS A VOTE IN FAVOR OF 1 YEAR ON PROPOSAL NO. THREE.**

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### Proposal No. Four: Advisory Vote on Executive Compensation

Under the Dodd-Frank Act and Section 14A of the Exchange Act, the Company's stockholders are entitled to vote to approve, on a non-binding advisory basis, the compensation of the Company's NEOs as disclosed in this Proxy Statement in accordance with the SEC rules (commonly known as the "say-on-pay" vote). This vote is not intended to address any specific item of compensation, but rather the overall compensation of the Company's NEOs and the philosophy, policies and practices described in this Proxy Statement. As noted above, at the May 2011 Annual Meeting, consistent with the Company's recommendation, stockholders holding a majority of our shares voted to recommend that the Company hold an annual advisory vote on the compensation of the NEOs. The Company has acted in accordance with the 2011 vote and intends to continue to hold an annual advisory vote on the compensation of the NEOs consistent with Proposal No. Three: Advisory Vote on Frequency of Advisory Vote on Executive Compensation.

The compensation of the Company's NEOs subject to the vote is disclosed in the *Compensation Discussion and Analysis* section of this Proxy Statement, the compensation tables, and the related narrative disclosure contained in this Proxy Statement. As discussed in these disclosures, the Company believes that its compensation philosophy is to provide competitive overall compensation that attracts and retains top performers. To achieve these goals, our compensation program is structured to:

provide total compensation and compensation elements that are competitive with those companies that are competing for available employees;

provide a mix of compensation that offers (i) a market competitive base compensation, with a potential to earn additional amounts based on achievement of defined corporate goals, which are generally targeted to be achieved within 12 months, and (ii) the opportunity to share in the long-term growth of our company through equity compensation; and

reward exceptional performance by individual employees.

Accordingly, the Board is asking the stockholders to indicate their support for the compensation of the Company's NEOs as described in this Proxy Statement by casting a non-binding advisory vote "FOR" the following resolution:

RESOLVED, that the Company's stockholders hereby approve, on an advisory basis, the compensation of the Company's Named Executive Officers, as disclosed in this Proxy Statement pursuant to the compensation disclosure rules of the SEC, including the *Compensation Discussion and Analysis*, compensation tables and narrative discussion and any related material.

The *Compensation Discussion and Analysis* section of this Proxy Statement contains more details on the Company's executive compensation and we urge you to read it carefully before casting your vote on this proposal. Because the vote is advisory, it is not binding on the Company, the Board or the Compensation Committee of the Board. Nevertheless, the views expressed by the stockholders, whether through this vote or otherwise, are important to our management, the Board and the Compensation Committee and our management, the Board and Compensation Committee all intend to consider the results of this vote in making determinations in the future regarding executive compensation arrangements and the Company's executive compensation principles, policies and procedures.

Advisory approval of this proposal requires the vote of a majority of shares cast by the holders of shares present in person or represented by proxy and entitled to vote at the Annual Meeting.

**THE BOARD OF DIRECTORS RECOMMENDS A VOTE IN FAVOR OF PROPOSAL NO. FOUR.**



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[Proposal No. Four: Advisory Vote on Executive Compensation](#)

## Executive Compensation

The Compensation Committee believes that our executive compensation program is appropriately designed and reasonably based on the primary goal of providing appropriate incentives to attract and retain the executive talent necessary to advance our business of developing and commercializing innovative biopharmaceuticals for serious diseases and medical conditions and to increase stockholder value.

The Compensation Committee also believes that our executive compensation program is responsible in that it both encourages executive officers to work for meaningful stockholder return and reflects a pay-for-performance philosophy, without encouraging our executive officers to assume excessive risks or resulting in excessive pay practices.

### 2016 Business Highlights

In 2016, we achieved record revenue, with our commercial business breaking the \$1.0 billion mark for the first time, while we concurrently made important advancements in our pipeline programs.

Our key accomplishments in 2016 included:

achieving 26% growth in total BioMarin revenue as compared to 2015, from \$890 million to \$1.12 billion;

achieving 55% in revenue growth from Vimizim sales, earning \$354 million in 2016 compared to \$228 million in 2015; and

earning \$348 million in revenue from Kuvan in 2016 compared to \$239 million in 2015, following the transition of the global rights to Kuvan for the treatment of PKU from Ares Trading, S.A. (Merck Serono), with the exception of Kuvan in Japan.

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Proposal No. Four: Advisory Vote on Executive Compensation

In 2016, key product development accomplishments included the following:

**PHASE 3 STUDY**

**Vosoritide**

In December 2016, we initiated the pivotal Phase 3 study of vosoritide, an analog of C-type Natriuretic peptide, in children with achondroplasia, the most common form of dwarfism. The Phase 3 study is a randomized, placebo-controlled 12-month treatment study in approximately 110 children with achondroplasia, ages 5-14. In October 2016, we provided an update on our Phase 2 study of vosoritide. Results from eight children in cohort 4, who completed six months of daily dosing at 30 µg/kg/daily, experienced a 46% or 2.1 cm/year increase in mean annualized growth velocity from baseline.

**FDA ACCEPTED SUBMISSION OF A BIOLOGICS LICENSE APPLICATION (BLA)**

**Brineura**

In July 2016, we announced that the Food and Drug Administration (FDA) accepted for review the submission of a Biologics License Application (BLA) for Brineura. During their initial review of the BLA, the FDA requested, and we provided, updated efficacy data from our ongoing extension study. In September 2016, the FDA designated this submission as a major amendment to the application, thus extending the Prescription Drug User Fee Act (PDUFA) target action date by three months to April 27, 2017.

**EMA VALIDATED THE MARKETING AUTHORIZATION APPLICATION (MAA)**

**Brineura**

In September 2016, we announced that the European Medicines Agency (EMA) validated our Marketing Authorization Application (MAA) for Brineura, an investigational therapy to treat children with CLN2 disease, a form of Batten disease. Validation of the MAA confirmed that the submission was accepted and started the formal review process by the EMA's Committee for Human Medicinal Products (CHMP). On April 21, 2017, the CHMP adopted a positive opinion for our MAA for Brineura. The final decision from the European Commission is expected in the second quarter of 2017.

**PHASE 3 PRISM-2 STUDY**

**Pegvaliase**

In March 2016, we announced pivotal results for our Phase 3 PRISM-2 study with pegvaliase for the reduction of blood phenylalanine (phe) in patients with PKU demonstrating the primary endpoint of change in blood phe compared with placebo (p<0.0001) had been met. The treatment effect demonstrated in this study represents an approximately 62% improvement in blood phe compared to placebo. Based on the supportive data results, we plan to submit a BLA to the FDA in the second quarter of 2017.

**INVESTIGATIONAL GENE THERAPY**

**BMN 270**

In January 2017, we announced an update to our positive interim results of an open-label Phase 1/2 study of BMN 270 in patients with severe hemophilia A (less than 1% expressed as a percentage of normal factor activity in blood). A total of nine patients with severe hemophilia A received a single dose of BMN 270, seven of whom were treated at the highest dose. As of the December 9, 2016 data cutoff, of those seven patients treated at the highest dose, six continued to have Factor VIII levels above 50% (within the normal range), and the seventh continued to have levels above 15% (within the mild hemophilia range). For the six patients at the high dose and previously on a Factor VIII prophylactic regimen, the mean annualized bleeding rate dropped 91% and the mean annualized Factor VIII infusions fell 98%.

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[Proposal No. Four: Advisory Vote on Executive Compensation](#)

**STOCK PERFORMANCE**

These and other recent accomplishments have contributed to the creation of significant long-term value for our stockholders. Our strong performance is reflected in the appreciation of our stock price, which, despite a short-term decrease of approximately 21% over the one-year period ended December 31, 2016, has increased approximately 18% and 141% over the three- and five-year periods ended December 31, 2016, respectively. For more information, see Part II, Item 5, Performance Graph in our Form 10-K for the year ended December 31, 2016, as filed with the SEC on February 27, 2017.

**Highlights of Compensation Policies and Practices**

Our Compensation Committee and Board have implemented compensation policies and practices designed to enhance governance of our executive compensation program and to further our compensation objectives. These policies and practices include:

|  |   |
|--|---|
| Annual Advisory Say-on-Pay Vote                        | Our Board elected to hold an annual advisory say-on-pay vote. The Compensation Committee considers the outcome of the advisory vote in making compensation decisions.   |
| Compensation Committee Oversight; Executive Sessions   | The Compensation Committee regularly meets in executive sessions without management present.  |
| Features of the 2017 Plan                              | Our 2017 Plan, which is presented to the stockholders for approval as Proposal Five in this Proxy Statement, contains a number of features that represent good corporate governance, as listed in more detail on page 71 of this Proxy Statement under the heading, Key Plan Features Representing Corporate Governance Best Practices. These features include a limit on non-employee director compensation and restrictions on payment of dividends, among many other favorable features.   |
| Independence   | The Compensation Committee is composed solely of Independent Directors.   |
| Independent Compensation Consultant                    | The Compensation Committee has engaged an independent compensation consultant to advise it on topics related to the Board and NEO compensation. The independent compensation consultant reports directly to the Compensation Committee, which has the sole authority to direct the consultant's work.   |
| Policy Against Tax Gross Ups                           | In March 2015, the Compensation Committee formally adopted a policy against granting tax gross ups to executives going forward. In December 2016, the CEO of the Company voluntarily forfeited his right to income tax gross-up payments in connection with a change in control as provided for in his then current employment agreement.   |
| Policy for Recoupment of Incentive Compensation        | Our Policy for Recoupment of Incentive Compensation (Recoupment Policy) provides for the recoupment by the Company of certain incentive compensation paid to current or former executive officers in the event the Company is required to prepare an accounting restatement of its financial statements due to the Company's material noncompliance with any financial reporting requirement under the securities laws. The Recoupment Policy can be found in the Corporate Governance section of the Investors section of our website at <a href="http://www.bmrn.com">www.bmrn.com</a> . Information on our website is NOT incorporated by reference in this Proxy Statement. |
| Prohibition Against Hedging and Pledging of Securities | Our trading policy prohibits executives from engaging in short sales, transactions in put or call options, hedging transactions or other inherently speculative transactions in our stock or engaging in excessive margin activities.   |

Explanation of Responses:

Prohibit Option Repricing

Our equity incentive plans prohibit option repricing without stockholder approval.

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2017 Proxy Statement

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[Proposal No. Four: Advisory Vote on Executive Compensation](#)

|   |   |
|---|---|
| Risk Management                                   | Our executive compensation policies are structured to discourage inappropriate risk-taking by our executives. The <i>Compensation Risks</i> located after this <i>Compensation Discussion and Analysis</i> describes the Compensation Committee's assessment that the risks arising from our company-wide compensation programs are reasonable, in the best interest of our stockholders, and not likely to have a material adverse effect on BioMarin.   |
| Securities Trading Policy                         | We maintain a comprehensive securities trading policy which provides, among other things, that our employees who possess material non-public information regarding us may not disclose, or trade while in possession of, such information or buy or sell our securities during any designated blackout period. Individuals classified as Designated Insiders (which include our NEOs) may not buy or sell our securities at any time without prior approval, except for sales under approved Rule 10b5-1 trading plans. |
| Stock Ownership Guidelines                        | We have established stock ownership guidelines for our executives in order to increase the linkage between the interests of executives and those of stockholders.   |
| Transparent Equity Granting Process and Practices | The Compensation Committee grants equity awards annually to eligible employees according to a regular, pre-set schedule.  |

[Compensation Committee Report<sup>\(1\)</sup>](#)

The Compensation Committee has reviewed and discussed the *Compensation Discussion and Analysis* contained herein with management, and based on such review and discussions, the Compensation Committee has recommended to the Board that the *Compensation Discussion and Analysis* be included in this Proxy Statement and incorporated into BioMarin's Annual Report on Form 10-K for the year ended December 31, 2016.

Respectfully submitted on April 10, 2017 by the members of the Compensation Committee of the Board of Directors:

Michael Grey, Chair  
Kathryn E. Falberg  
Alan J. Lewis, Ph.D.  
David E.I. Pyott, M.D. (Hon.)

The material in this report is not deemed soliciting material, is not deemed filed with the SEC, is not subject to Regulation 14A or 14C or to the (1) liabilities of Section 18 of the Exchange Act, and is not to be incorporated by reference into any filing of BioMarin under the Securities Act or the Exchange Act, whether made before or after the date hereof and irrespective of any general incorporation language in any such filing.

[Compensation Risk Assessment](#)

We believe that risks arising from our compensation policies and practices for our employees are not reasonably likely to have a material adverse effect on the Company. In addition, the Compensation Committee believes that the mix and design of the elements of executive compensation do not encourage management to assume excessive risks.

The Compensation Committee, with assistance of its independent compensation consultant, extensively reviewed the elements of executive compensation to determine whether any portion of executive compensation encouraged excessive risk taking and concluded:

significant weighting towards long-term incentive compensation discourages short-term risk taking;

for most employees, base salary makes up a significant portion of compensation;

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the mix of short-term and long-term compensation (base salary, annual cash incentive, equity grants) for all employees is consistent with industry norms;

goals are appropriately set to avoid targets that, if not achieved, result in a large percentage loss of compensation; and

equity ownership guidelines discourage excessive risk taking.

Furthermore, as described in the *Compensation Discussion and Analysis* section of this Proxy Statement, compensation decisions include subjective considerations, which restrain the influence of formulae or objective factors on excessive risk taking.

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[Proposal No. Four: Advisory Vote on Executive Compensation](#)

## Compensation Discussion and Analysis

The following Compensation Discussion and Analysis provides information about our 2016 compensation program for the individuals who served as our principal executive officer, principal financial officer and three other most highly-compensated executive officers as of December 31, 2016 (the Named Executive Officer or the NEOs), each of whose compensation is set forth in the *Summary Compensation Table* and the other compensation tables included in this Proxy Statement. Our NEOs for fiscal year 2016 are

Jean-Jacques Bienaimé, our Chief Executive Officer;

Daniel Spiegelman, our Executive Vice President and Chief Financial Officer;

Jeff Ajer, Executive Vice President, our Chief Commercial Officer;

Robert Baffi, Executive Vice President, our Technical Operations; and

Henry Fuchs, our President, Worldwide Research & Development.

### Compensation Objectives and Philosophy

We believe that the leadership of our current executive team has been instrumental to our success in 2016 and prior years, and that an executive compensation program that attracts, motivates and helps retain key executives, including our NEOs, is critical to the success of our business and creating long-term stockholder value. Our compensation program is structured to achieve the following main objectives:

**Market Competitiveness and Retention:** provide total compensation and compensation elements that are competitive with those companies with which we compete for talent.

**Balance Long-Term and Short-Term Perspectives:** strike an appropriate balance between short- and long-term perspectives by including a mix of compensation that includes (i) a meaningful base compensation, with a potential to earn an annual cash incentive based in part on achievement of defined corporate goals, which are generally targeted to be achieved within 12 months, and (ii) the opportunity to share in the long-term growth of our company through equity compensation.

**Pay-for-Performance:** reward exceptional performance by individual employees.

**Stockholder Alignment:** closely align the interests of executive officers and our stockholders.

To realize these objectives, we utilize a balance of compensation elements and benefits, which are summarized in the table below and discussed in detail under *Elements of Compensation Package*. The focus of our compensation program is on total direct compensation opportunity (base salary, annual incentive compensation and long-term incentive compensation), with an explicit role for each element.

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| Compensation Element                            | Purpose                              | Balance Long-Term and Short-Term Perspectives | Pay-for-Performance | Stockholder Alignment |
|---|--------------------------------------|---|---------------------|-----------------------|
| Base Salary                                     | Market Competitiveness and Retention |   |                     |                       |
| Annual Cash Incentive                           |                                      |   |                     |                       |
| Equity Grants                                   |                                      |   |                     |                       |
| Limited Perquisites and Other Personal Benefits |                                      |   |                     |                       |
| Potential Severance Benefits                    |                                      |   |                     |                       |

The Compensation Committee considered each of our compensation objectives in determining the 2016 compensation of our executive officers, including the NEOs, as discussed in greater detail below. We provide our NEOs with competitive annual cash compensation in the form of salary and annual incentive, but believe that a majority of our NEO compensation should be earned through long-term, equity-based incentives. Our focus on long-term, equity-based incentives is appropriate because of the lengthy time period required to develop pharmaceutical products, as well as the time required for pharmaceutical products to obtain regulatory approval on a worldwide basis and to reach peak sales.

The Compensation Committee focuses on providing NEOs and executive officers with competitive compensation based upon all available factors, including the experience of the NEO, competitive market data and individual and corporate performance as opposed to targeting compensation to a specific market percentile. Using this approach, the Compensation Committee and the Board believes that they can efficiently set NEO compensation to appropriately compensate each individual based on his or her skill and performance and/or expected future contribution to the Company’s business, and the performance of the Company as a whole.

In 2016, the compensation of our Chief Executive Officer, Mr. Bienaimé (whom we may also refer to in this discussion as the Chief Executive Officer) and other NEOs consisted primarily of performance-based cash compensation and long-term incentives. For 2016, at risk, performance-based compensation (annual cash incentive and equity awards) accounted for 94% of the total direct compensation of our Chief Executive Officer and 89% of the average total direct compensation of our other NEOs. In addition, during 2016, 86% of the total direct compensation of our Chief Executive Officer and 81% of the average total direct compensation of our other NEOs was delivered through long-term incentives (option awards and RSUs). Both in 2016 and in the three-year period ended December 31, 2016, the year-over-year increases in NEO compensation were principally attributable to increases in long-term incentives (option awards and RSUs).

**2016 CEO Compensation Mix<sup>(1)</sup>**

**Other NEOs Compensation Mix<sup>(2)</sup>**

Percentages calculated based on amounts set forth in the *Summary Compensation Table* in this Proxy Statement, including the Target Payout amounts in footnote (2) to such table. Percentages rounded to the nearest whole number, and therefore total may not equal 100%. The amounts under All Other Compensation in the *Summary Compensation Table* in this Proxy Statement are not represented in the chart because such amounts as a percentage of total compensation round down to zero.

(2) Percentages calculated based on sum of all other NEOs’ compensation.



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## [Our Decision-Making Process](#)

The implementation of our compensation philosophy is carried out under the supervision of the Compensation Committee. The Compensation Committee charter requires that the Compensation Committee meet when deemed necessary or desirable by the Committee or its Chair, generally at least four times per year. The agenda for each meeting is usually developed by the Chair of the Compensation Committee, in consultation with our Chief Executive Officer, the head of Human Resources, our General Counsel and the Compensation Committee's independent compensation consultant (the Compensation Consultant). The Compensation Committee meets regularly in executive session. However, Mr. Bienaimé, our Chief Executive Officer, Mr. Davis, our Executive Vice President, General Counsel and Secretary, and Mr. Richard Ranieri, our Executive Vice President, Human Resources and Corporate Affairs, in addition to the Compensation Consultant, regularly attend portions of the Compensation Committee meetings for the purpose of providing analysis and information to assist the Compensation Committee with its recommendations on various human resources and compensation matters. The members of management generally do not participate in the executive sessions of the Compensation Committee unless invited by the Compensation Committee to provide specific information during closed session. No individual member of management is present for votes related to such individual's compensation.

## [Compensation Committee](#)

The duties and responsibilities of the Compensation Committee are set forth above in the *Information Regarding Committees of the Board of Directors* section of this Proxy Statement and detailed in the charter of the Compensation Committee. The full text of the Compensation Committee Charter, as amended in June 2016, can be found in the Corporate Governance section of the Investors section of our website at [www.bmrr.com](http://www.bmrr.com). Information on our website is NOT incorporated by reference in this Proxy Statement. The composition of the Compensation Committee is determined by our Board, after a recommendation by the CGN Committee.

## [Compensation Consultant](#)

Pursuant to its charter, the Compensation Committee is authorized to select and retain independent advisors and counsel to assist it with carrying out its duties and responsibilities. We have provided appropriate funding to the Compensation Committee to do so. The Compensation Consultant reports directly to the Compensation Committee, which retains sole authority to direct the work and employ the Compensation Consultant. The Compensation Committee regularly reviews the services provided by the Compensation Consultant and believes that at all times Compensation Consultant was engaged by the Compensation Committee, such engagement was consistent with NASDAQ listing standards and did not raise any conflict of interest. The Compensation Committee continues to monitor the independence of its Compensation Consultant on a periodic basis.

Starting in February 2014, the Compensation Committee engaged Towers Watson (now known as Willis Towers Watson following a merger in January 2016) as its Compensation Consultant. In July 2016, the Willis Towers Watson individual consultant that led the consulting team serving the Compensation Committee left the firm. Upon this change in leadership of the Willis Towers Watson team supporting BioMarin, the Compensation Committee conducted a full search for a new Compensation Consultant. As a result of such search, in August 2016, Mercer LLC was selected and retained as the Compensation Consultant and has served in such capacity since that time. The Compensation Consultant conducts analysis and provides advice on, among other things, the appropriate peer group, executive compensation for our Chief Executive Officer and other executive officers, equity compensation, and compensation trends in the biotechnology industry. As part of its analysis, the Compensation Consultant collects and analyzes compensation information from a comparative group of biotechnology companies or peer group approved by the Compensation Committee. The Compensation Committee evaluates the criteria used in establishing the peer group at least annually, to ensure that it appropriately represents the companies competing with us to attract and retain talent and represents a sufficiently broad group to provide meaningful data trends across multiple years. The Compensation Committee seeks input from management in addition to the Compensation Consultant to ensure the peer group is consistent with our current business model. The peer group used for 2016 is discussed in the *Compensation Discussion and Analysis* section of this Proxy Statement.



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### [Proposal No. Four: Advisory Vote on Executive Compensation](#)

In March 2017, each of Willis Towers Watson and Mercer affirmed to the Compensation Committee that the total fees paid to it by BioMarin do not represent a significant concentration of its revenue for its most recent fiscal year, that it had policies in place to mitigate conflicts of interest from arising, that it was not aware of any business or personal relationships between the members of its consulting team serving BioMarin and any member of the Compensation Committee, that it was not aware of any member of its consulting team serving BioMarin owning any stock of BioMarin, and that it is not aware of any business or personal relationships between the Compensation Consultant or the Company's executive officers.

### [Compensation Adjustments and Peer Group Process](#)

The implementation of our compensation philosophy is carried out under the supervision of the Compensation Committee. The compensation for our Chief Executive Officer is approved by our Board, after the Compensation Committee provides its analysis and recommendation. The Compensation Committee has direct responsibility for establishing the compensation for the direct reports to the Chief Executive Officer, including all of our executive officers. To assist the Compensation Committee, the Chief Executive Officer and the Executive Vice President, Human Resources and Corporate Affairs make recommendations to the Compensation Committee as to specific elements (*e.g.*, salary, annual cash incentive, equity awards) of compensation. Management, under the guidelines and policies established by the Compensation Committee, makes decisions on all aspects of compensation for non-executive officer employees.

The Compensation Committee conducts a holistic analysis designed to provide competitive compensation necessary to attract and retain qualified executives, while focusing on the qualification and performance of individual executives and the performance of the Company as a whole.

We generally review our compensation practices on an annual basis over the course of several meetings of the Compensation Committee and the Board. The first step in the process is that the Compensation Committee, with the support of the Compensation Consultant and management, reviews trends in biotechnology compensation practices and reviews and approves the list of peer companies used in the later stages of the process. As part of its analysis, for 2016, the Compensation Consultant collected and analyzed compensation information from a comparative group of biotechnology companies, or peer group, approved by the Compensation Committee. The Compensation Committee evaluates the criteria used in establishing the peer group at least annually to ensure that it appropriately represents the companies competing with us to attract and retain talent. The Compensation Committee seeks input from management in addition to the Compensation Committee's independent compensation consultant to ensure the peer group is consistent with our current business model. In order to ensure independence and candid communication, the Compensation Committee regularly meets with the Compensation Consultant in executive sessions without management present.

The list of companies in the peer group is approved based on various factors including size, market capitalization, stage of development, product revenue and product focus. Our criteria used to select the peer group we used in 2016 included commercial biotechnology and specialty pharmaceutical companies:

that have business models with a therapeutic focus and development stage product candidates;

with revenue generally between \$250 million and \$2.5 billion; and

located predominantly in major biotechnology centers.

The Compensation Committee sets the ranges for the inclusion criteria to ensure that it will capture a broad set of companies. The Compensation Committee believes that this provides the best long-term trend data and minimizes year-to-year changes caused by excessive numbers of companies being added or removed due to acquisitions or product successes or failures or other major corporate events at member companies. The following table presents the peer group used in 2016 (the 2016 Peer Group), which is unchanged from the peer group used in 2015.



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|   |  |   |
|---|--|---|
| Alexion Pharmaceuticals, Inc.<br>Alkermes, Inc.<br>Alnylam Pharmaceuticals, Inc.<br>Endo International plc.<br>Incyte Corporation | Ionis Pharmaceuticals<br>Jazz Pharmaceuticals plc<br>Medivation, Inc.<br>Regeneron Pharmaceuticals, Inc. | Seattle Genetics, Inc.<br>Shire plc<br>United Therapeutics Corporation<br>Vertex Pharmaceuticals Incorporated |
|---|--|---|

In addition to the analysis of the compensation data from the peer group, the Compensation Committee also reviews the compensation levels and disclosed program design for executives of Amgen, Inc., Biogen Inc., Celgene Corporation, and Gilead Sciences, Inc., as we regularly compete for employees with these companies, particularly for senior positions. However, we generally do not utilize the compensation data from these companies when making pay decisions directly impacting the Chief Executive Officer or other NEO positions.

After the list of peer companies is approved, management presents the Compensation Committee with recommendations regarding proposed adjustments to compensation elements and a variety of supporting data, including comparative compensation information from the approved peer group and the Radford Global Life Sciences Compensation survey, as well as additional survey sources from the Compensation Consultant. This is presented individually for executive officers, including the NEOs, and based on classes of position for all other employees.

Management and the independent compensation consultant each include significant supporting data with the presentation. These recommendations are discussed with and without management present and are discussed with the independent compensation consultant. The Compensation Committee then determines what, if any, adjustments to the compensation elements are appropriate for employees other than the Chief Executive Officer.

The Compensation Committee also reviews the market information provided by the independent compensation consultant, considers the Chief Executive Officer's performance and experience and makes recommendations for adjustments to the Chief Executive Officer's compensation. These discussions are conducted in executive sessions without involvement by management. The Compensation Committee then presents the recommendations for the Chief Executive Officer to the Board for consideration and approval. The Board must approve each of the Chief Executive Officer's individual compensation elements.

[Recent Say-on-Pay and Stockholder Feedback](#)

Our stockholders' views and opinions on our executive compensation practices are extremely important to us. As a steward of good corporate governance, our Compensation Committee evaluates the design of our executive compensation program based on market conditions, stockholder views, and other governance considerations. We regularly engage with our stockholders through open dialogue and direct individual communication on topics related to the business, financial performance, corporate governance and compensation. Stockholder feedback is important, and the information we glean from these engagements is highly valued.

At our Annual Meeting of stockholders on June 6, 2016, our stockholders had the opportunity to cast an advisory say-on-pay vote on our executive compensation. Our stockholders overwhelmingly approved the compensation of our NEOs by 87% of total votes cast with respect to the proposal. As a result of the say-on-pay vote and the feedback we received from our top 20 stockholders in 2015, the Compensation Committee generally continued to apply the same effective principles and philosophy it has used in previous years in determining executive compensation. The Compensation Committee considered this feedback in increasing the performance-based RSU component in the 2016 annual equity grant (from 20% to 25% of the total equity grant value) as a regular part of the long-term incentive compensation for our NEOs and other executive officers.

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Elements of 2016 Compensation

Our executive compensation program consists of the following three principal components:

**Base Salary.** Our Compensation Committee reviews and determines base salary rates for our executive officers each year, which are then effective beginning in March. Base salary rates are determined, in consultation with the Compensation Committee’s independent compensation consultant, based on each executive officer’s responsibilities, individual performance, achievement of corporate goals and a review of competitive salary and total compensation data.

+

**Annual Cash Incentive.** The annual cash incentive program is based on achievement of corporate goals and an individual performance assessment. The details of this program are discussed below.

+

**Equity Grants.** Our executive officers are eligible to receive equity grants, which serve as long-term incentives to ensure that a portion of their total compensation is linked to the Company’s long-term success, thereby aligning their incentive compensation with the interests of our stockholders.

The Compensation Committee uses its judgment to establish for each NEO a mix of current, short-term and long-term incentive compensation, and cash and non-cash compensation, that it believes appropriate to achieve the goals of our executive compensation program and our corporate objectives as described above. Generally, the percentage of compensation at risk, either in the form of annual cash incentive or equity compensation, is higher for more senior employees than for those with more limited responsibility. Our executive officers have the highest percentage of their total compensation at risk and the highest percentage of total compensation allocated to equity compensation. We believe that this is appropriate as the more senior employees have more influence on whether or not we achieve our strategic imperatives and long-term goals.

**NEO INCREASING PERFORMANCE PAY SERVICE-BASED V. PERFORMANCE-BASED EQUITY AWARDS**

2015

2016

2017

Base Salary

General Principles

We provide base salaries to our NEOs to compensate them with a fair and competitive base level of compensation for services rendered during the year. Base salaries for our NEOs are intended to be competitive with those received by other individuals in similar positions at the companies with which we compete for talent, taking into consideration that certain of our executive officers have larger scopes of responsibilities than the market data positions. Base salaries are initially established at the time the NEO is hired based on individual experience, skills and expected contributions, the Compensation Committee’s understanding of what executives in similar positions at other peer companies were being paid at such time and are also the result of negotiations with certain executives during the hiring process.

The base salary of each NEO is reviewed annually and may be adjusted to reflect market conditions, the NEO’s performance during the prior year, the financial position of the company and any change in scope of an NEO’s responsibilities. We believe that a competitive base salary is a necessary element of any compensation program that is designed to attract and retain talented and experienced executives. We also believe that attractive base salaries can motivate and reward executives for their overall performance.



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Merit-based increases in base salary for all of our executive officers, other than our Chief Executive Officer, are approved by the Compensation Committee based upon a recommendation from the Chief Executive Officer. Any merit-based increase in base salary for our Chief Executive Officer is approved by the Board and based upon an assessment of his performance and a recommendation by the Compensation Committee and a review by the Compensation Committee of the base salary of chief executive officers in our peer group.

**2016 Salaries**

In reviewing our 2015 performance and its impact on salary increases in 2016, the Compensation Committee considered: our efforts in advancing our development programs, particularly our achievements in advancing BMN 270, vosoritide and Brineura (formerly referred to as BMN 190); extraordinary business development activities like selling our rights to talazoparib (formerly referred to as BMN 673) for the treatment of certain cancers to Medivation, Inc. and acquiring all global rights to Kuvan and pegvaliase for the treatment of PKU from Ares Trading, S.A. (Merck Serono), with the exception of Kuvan in Japan; and our continued revenue growth and expense control. The Compensation Committee also considered budget constraints as we continue to aggressively invest our cash flow from operations into our development programs, and the competitive market for recruiting top talent in our industry.

Based on the Company's 2015 performance, the Board and the Compensation Committee approved the following increases to the base salaries of Mr. Bienaimé and our other NEOs.

| Name  | Salary Adjustments   |                    |
|---|----------------------|--------------------|
|   | Effective March 2016 |                    |
|   | 2016 Salary(\$)      | Increase from 2015 |
| Jean-Jacques Bienaimé, Chief Executive Officer                          | 1,050,000            | 6.6%               |
| Daniel Spiegelman, Executive Vice President and Chief Financial Officer | 535,000              | 4.9%               |
| Jeff Ajer, Executive Vice President, Chief Commercial Officer           | 500,000              | 11.1%              |
| Robert Baffi, Executive Vice President, Technical Operations            | 500,000              | 9.9%               |
| Henry Fuchs, President, Worldwide Research & Development                | 600,000              | 5.3%               |

The Board determined that higher base salary increases in 2016 relative to the other NEOs were appropriate for Mr. Ajer and Dr. Baffi in light of their extraordinary efforts in 2015, projected workloads and responsibilities in 2016 and competitive landscape for their positions. With respect to Mr. Ajer, the Board determined that the exceeding of revenue targets for 2015 and the increasing scope of his responsibilities as our commercial operations continue to grow warranted his relatively larger base salary increase. With respect to Dr. Baffi, the Board determined that his increasing scope of responsibilities relating to the manufacture of our pipeline and commercial products, including expanded manufacturing operations in our Shanbally, Cork, Ireland facility, justified his relatively larger base salary increase.

**2017 Salaries**

In 2016, the Compensation Committee also engaged Mercer to perform an independent review of Mr. Bienaimé's compensation. As a result of this review and the Company's strong 2016 performance as outlined in *2016 Business Highlights* above, including topping \$1.0 billion in revenue for the first time and achieving product development milestones, the Compensation Committee determined that a 5.2% increase to Mr. Bienaimé's salary (from \$1,050,000 to \$1,105,000) was appropriate to ensure that Mr. Bienaimé's salary remains competitive against the 2016 Peer Group. This increase was approved in December 2016 and became effective in February 2017.

Each NEO other than our Chief Executive Officer is also individually evaluated based on tenure, performance and other issues specific to the NEO. Based upon this review and the Company's strong 2016 performance, in December 2016 the Compensation Committee approved the following increases to the base salaries of our other NEOs, each of which became effective in February 2017:

Explanation of Responses:



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| NEO            | 2017<br>Salary (\$) | Increase<br>from 2016 |
|----------------|---------------------|-----------------------|
| Mr. Spiegelman | 565,000             | 5.6%                  |
| Mr. Ajer       | 530,000             | 6.0%                  |
| Dr. Baffi      | 525,000             | 5.0%                  |
| Dr. Fuchs      | 640,000             | 6.7%                  |

The Compensation Committee determined that the base salary increases for the NEOs were appropriate given their projected workloads and responsibilities in 2017 and competitive landscape for their positions.

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Annual Cash Incentive

General Principles and 2016 Program

We maintain a company-wide annual cash incentive program under which awards are generally based on corporate and individual performance. Starting in 2015, we introduced corporate and individual performance weightings for each level of employee in order to reflect achievement of individuals in addition to corporate achievement against company-wide goals. The weighting for corporate and individual performance varies based on the employee's level, with higher weighting of corporate performance corresponding to more senior positions in the company. We believe that this is appropriate as the more senior employees have more influence on whether or not we achieve our strategic imperatives and long-term goals. Consistent with this philosophy, the NEOs' annual cash incentive opportunities are primarily determined based on corporate performance, rather than individual performance. The Chief Executive Officer's annual cash incentive is based 100% on corporate performance, and the other NEOs' annual cash incentives are based 85% on corporate performance and 15% on their respective individual performance. The Compensation Committee's assessment of achievement of the corporate goals determines the size of the annual cash incentive pool designated for corporate performance. The funding for the individual component is also set by the Compensation Committee, and it is intended to be above 100% so that exceptional individual performance can be rewarded. The annual cash incentive is paid in the first quarter of each year, based on the Company's and employee's performance in the prior year.

The annual cash incentive program, including corporate goals and target payouts by level, is generally reviewed and approved by the full Board in December at the time the Board considers the budget for the following year. The goals are prepared in an interactive process in which the Compensation Committee works with the Chief Executive Officer and other members of management to develop corporate performance goals that are set at levels that the Compensation Committee believes management can reasonably achieve if we, as a whole, execute on our business plan. The corporate goals are designed to reward specific activities that the Board and Compensation Committee believe will enhance long-term stockholder value by providing a foundation that will enable us to realize our long-term strategic plan. In setting these goals, the Compensation Committee seeks to provide appropriate annual incentives to operational goals that directly support our longer-term goals of commercialization of new products and our long-term profitability. We feel that this type of structure motivates executives to challenge their teams to not only meet but exceed goals that ultimately create value for our stockholders. However, because many of the goals, particularly the development goals, are tied to activities intended to enhance long-term value, the achievement of any particular goal may not have a meaningful impact on our valuation during the cash incentive year.

As in previous years, the corporate component of the 2016 cash incentive pool was determined by two main categories of performance, achievement of financial goals and achievement of goals for our development programs during the measurement year. Each year, we determine the allocation of the target annual cash incentive between financial goals and development goals while recognizing that current and future stockholder value is dependent on the success of each element of our business, but that over the one-year performance period of the annual cash incentive program, one aspect may be more important than the other. In recognition of the importance of our clinical programs, we allocated the annual cash incentive 40% to financial goals and 60% to development goals, which were the same allocations used in 2015. We continued to include a new feature that we added in 2015: the opportunity for an extra 0-20% of weighting for goal achievement for value-creating activities, such as strategic acquisitions and divestitures, which would only be awardable if at least 80% of the financial and development goals were achieved. Accordingly, the total possible weighting of performance goals for the 2016 cash incentive equaled 120%, the same as in 2015.

With respect to the financial goals, the sales revenue goal payout was based on an accelerated scale to emphasize the importance of revenue growth to the Company, recognize the difficulty in exceeding the sales revenue goal, and to be consistent with many of our peers. The research and development (R&D) expense and sales, general and administrative (SG&A) expense goal payout was based on a traditional sliding scale. See the table below for details on the payout scales for the financial goals.

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| Financial Goal                                  | Threshold Achievement Level            | Threshold Funding % | Target Achievement Level | Target Funding % | Maximum Achievement Level    | Maximum Funding % |
|---|--|---------------------|--------------------------|------------------|------------------------------|-------------------|
| Managed Sales Revenue <sup>(1)</sup> of \$972.1 | Revenue at least 80% of Target         | 70%                 | Revenue 100% of Target   | 100%             | Revenue of 115% of Target    | 150%              |
| R&D and SG&A Expenses <sup>(2)</sup> of \$982.2 | Expenses no more than 10% Above Target | 80%                 | Expenses 100% of Target  | 100%             | Expenses of 10% Below Target | 150%              |

Managed Sales Revenue is based on total net product revenue calculated in accordance with U.S. generally accepted accounting principles (U.S. GAAP), and in 2016, excludes net product revenue attributable to (i) Aldurazyme and (ii) Kuvan in countries where marketing authorizations had not been transferred to BioMarin and Merck Sorono provided sales and distribution transition services for services rendered in 2016.

(1) The R&D and SG&A Expenses are based on total research and development expenses and selling, general and administrative expenses, each calculated in accordance with U.S. GAAP, and in 2016, exclude annual cash bonus and stock-based compensation expenses.

With respect to development goals (e.g., goals related to clinical and preclinical programs), the Board determines broad program expectations for our primary programs in the first quarter of the year and indicative annual cash incentive weighting for each program. The broad goals may include, by way of example, timing of initiation or completion of clinical trials, achieving specific enrollment goals, completing filings or other milestones with the FDA or similar regulatory agencies, achieving manufacturing targets, completing research programs, and similar events. We have not disclosed the specific program expectations as they are based on various strategic elements, each of which is confidential and the Compensation Committee has determined that disclosure of the goals could result in competitive harm to us. At the time the development goals are set, the Compensation Committee establishes the target levels for each of the goals to be reasonable stretch goals, with a maximum payout only in the event of superior performance.

In January, the Compensation Committee reviews the prior year development programs and determines an annual cash incentive payout attributable to that aspect of our business. In making the determination, the Compensation Committee assesses each program individually and its total impact on the Company. Among others, the factors that the Compensation Committee considers in evaluating the achievement of each development goal include:

- the effectiveness of our efforts in advancing the development of a program and our portfolio as a whole;
- our effectiveness in adapting to new data generated or other changes to the assumptions implementing the original development plan; and
- the overall value created by the development efforts.

Based on this assessment, the Compensation Committee determines a percentage payout attributable to our development efforts. The performance rating can be up to 150% of target. However, similar to the financial goals, if the Compensation Committee determines that the development performance does not meet a minimum achievement level, no annual cash incentive associated with the development programs will be paid. Notwithstanding the calculated annual cash incentive amount, the Compensation Committee has the discretionary authority to modify payouts for any particular goal or annual cash incentive pool in total in any manner that it deems appropriate based on factors such as the actual impact of development efforts in enhancing long-term stockholder value. We believe that this process provides the greatest incentive to management and all employees to maximize the value of our development efforts and adapt to changing circumstance dictated by data generated, corporate development activities or other events. In the past, we have used firm goals established at the beginning of a year, but the Compensation Committee believes that this process does not appropriately recognize the fluid nature of drug development and can lead to unintended consequences. For example, if scientific findings suggest that it would be in the best interest of the Company to terminate a program, the goal related to that program may be removed and other program goals may be substituted.

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The table below describes our financial, development and value-creating activities cash incentive goals for 2016 and our actual performance against those goals.

**2016 Program Goals and Results**

| Goal  | Weight<br>(% of Target<br>Incentive) | Actual Result     | Pool<br>Contribution <sup>(1)</sup><br>(%) |
|---|--------------------------------------|-------------------|--|
| <b>Financial Goals</b>  |                                      |                   |  |
| Managed Sales Revenue of \$972.1 million <sup>(2)</sup>                         | 30%                                  | \$1,001.8 million | 32.7%                                      |
| R&D and SG&A Expenses of \$982.2 million <sup>(3)</sup>                         | 10%                                  | \$946.9 million   | 10.9%                                      |
| Sub-Total (Financial Goals)   | 40%                                  |                   | 43.6%                                      |
| <b>Development Goals</b>  |                                      |                   |  |
| Kyndrisa  | 10%                                  | Met goal          |  |
| Pegvaliase  | 15%                                  | Met goal          |  |
| Vosoritide  | 10%                                  | Exceeded goal     |  |
| Brineura  | 10%                                  | Exceeded goal     |  |
| Mid-Term Product Candidates:  | 15%                                  | Exceeded goal     |  |
| Reveglucosidase alfa  |                                      | (4) n/a           | (4)  |
| BMN 250   |                                      | Met goal          |  |
| BMN 270   |                                      | Exceeded goal     |  |
| Sub-Total (Development Goals)   | 60%                                  |                   | 76.4% (5)                                  |
| <b>Value-Creating Activities</b>  | 20%                                  | n/a               | 0.0% (6)                                   |
| <b>Total (Financial Goals, Development Goals and Value-Creating Activities)</b> | <b>120%</b>                          |                   | <b>120.0%</b>                              |

(1) Based on actual result.

Managed Sales Revenue is based on total net product revenue calculated in accordance with U.S. GAAP, and in 2016, excludes net product revenue attributable to (i) Aldurazyme and (ii) Kuvan in countries where marketing authorizations had not been transferred to BioMarin and Merck Sorono provided sales and distribution transition services. The calculation of the actual result for the financial goals used the same foreign currency exchange rates used for developing such goals.

(2) The R&D and SG&A Expenses are based on total research and development expenses and selling, general and administrative expenses, each calculated in accordance with U.S. GAAP, and in 2016, exclude annual cash bonus and stock-based compensation expenses for services rendered in 2016. The calculation of the actual result for the financial goals used the same foreign currency exchange rates used for developing such goals.

(3) Following the termination of our reveglucosidase alfa program in the first half of 2016, the percentage weighting for the reveglucosidase alfa goal was reallocated to the other programs under the mid-term product candidate development goal.

(4) The Compensation Committee set the pool contribution for all development goals at 76.4%, which was within the calculated range of 67% - 78%.

(5) Recognizing that within the calculated range, the success of the development programs as a whole is based on both the actions of the Company as well as external factors outside of the Company's control, the Compensation Committee determined that setting a total pool contribution amount, rather than setting contribution amounts for each target, was appropriate.

(6) The Compensation Committee set the pool contribution for value-creating activities at 0% as there were no extraordinary value-creating activities over and above the financial and development goals during 2016.

After determining the corporate goal achievement for 2016 was to be funded at 120% of target, the Compensation Committee determined to fund the individual component of the pool at 115% to reflect the outstanding performance for 2016 at the individual level as well as the company-wide level.

The 2016 cash incentive targets for each NEO expressed as a percentage of base salary is determined by the employee's position. The target amounts for the NEOs for 2016 cash incentives (which were paid in March 2017) are set forth in the table below. The Compensation Committee allocated a 115%

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individual funding level for Messrs. Spiegelman, Ajer, Baffi and Fuchs in recognition of their outstanding performance during 2016. The specific cash incentive amount paid to each NEO for 2016 is set forth below and is also included in the *Summary Compensation Table* in this Proxy Statement.

| Name and Principal Position | 2016 Cash Incentive Target (% of base salary) | 2016 Corporate Goal Weighting | 2016 Corporate Goal Funding Level | 2016 Individual Performance Weighting | 2016 Individual Performance Funding Level | 2016 Cash Incentive Amount(\$) |
|-----------------------------|---|-------------------------------|-----------------------------------|---------------------------------------|---|--------------------------------|
| Jean-Jacques Bienaimé       | 110%  | 100%                          | 120%                              |                                       |   | 1,386,000                      |
| Daniel Spiegelman           | 60%   | 85%                           | 120%                              | 15%                                   | 115%                                      | 382,793                        |
| Jeff Ajer                   | 60%   | 85%                           | 120%                              | 15%                                   | 115%                                      | 357,750                        |
| Robert A. Baffi, Ph.D.      | 60%   | 85%                           | 120%                              | 15%                                   | 115%                                      | 357,750                        |
| Henry J. Fuchs, M.D.        | 65%   | 85%                           | 120%                              | 15%                                   | 115%                                      | 465,075                        |

**2017 Program**

In March 2017, the Compensation Committee evaluated the annual cash incentive targets for the cash incentive opportunity for our NEOs for 2017, which is payable in early 2018. Based on the review, the Compensation Committee determined to maintain the current annual cash incentive target percentages for all NEOs. The Compensation Committee believes that the annual cash incentive opportunities for each NEO are appropriate based on a combination of the relative experience and tenure of each NEO, as well as each of the NEO's position within the Company and compensation practices within our industry.

**Equity Compensation**

We grant equity awards to virtually all newly-hired employees, mainly in the form of RSUs below the vice president level and a mix of RSUs and options for vice presidents and above. Not all employees receive annual equity awards. All employees are eligible to receive annual equity awards, but the determination as to whether an employee does receive an equity award is dependent upon performance and level. Additionally, in order to be eligible for an annual equity award, an employee must have been employed by the first Monday in October of the previous year. Grants for new hires, with the exception of grants for executive officers reporting directly to the Chief Executive Officer, are approved by the Chief Executive Officer, subject to guidelines approved by the Compensation Committee. The guidelines are based primarily on competitive equity grant practices in our industry and market data. All other grants are approved by the Compensation Committee or the full Board.

The annual grant in 2016 was made in March 2016. The annual grant is made in March in order to coincide with employees year-end performance reviews and other compensation changes (base salary adjustment and annual cash incentive). The Board sets the March annual grant date at least 30 days in advance.

Stock options have an exercise price equal to 100% of the fair market value of our common stock (the closing price of our common stock on the NASDAQ Global Select Market) on the date of the grant, so they have value only to the extent that the market price of our common stock increases after the date of the grant.

The allocation of equity awards between options and RSUs varies by employee and location. Similar to our new hire equity granting practices, in most of the countries where we operate, all employees below vice president level that are granted equity awards receive only RSUs, whereas vice presidents and above receive a mix of RSUs and options.

In order to better align the interests of our executive officers that report directly to the Chief Executive Officer (including our NEOs) with our stockholders, since 2015 the Board has allocated an increasing portion of such executive officers' annual equity grants to performance-based awards. Specifically, in 2015 the Board implemented this new method of allocating the annual equity grant to these executive officers among three forms of equity awards (*i.e.*, options, service-based RSUs and performance-based RSUs).

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The allocation among the different forms of equity awards was based on the Black-Scholes model valuation using a trailing average closing price of our common

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stock. For 2016, the allocation was 40% to options, 35% to service-based RSUs, and 25% to performance-based RSUs, representing an increase in the performance-based awards from the 2015 equity grant in which 20% were in the form of performance-based RSUs. For 2017, the Board continued the trend of increasing the percentage of these executive officers' equity grants dependent on performance, with an allocation of 40% to options, 30% to service-based RSUs, and 30% percent to performance-based RSUs.

The equity compensation granted to senior executives (including our NEOs) in 2016 continues to include a substantial portion in the form of stock options. Stock options granted to the NEOs vest over four years, which we believe provides an incentive to our NEOs to add value to the Company over the long-term.

The service-based RSUs awarded in 2016 are subject to a four-year service period, which is the same vesting schedule for RSUs awarded as part of annual equity grants in recent years.

In furtherance of our goal to achieve profitability in the near future, in 2016 the Board sought to incentivize senior executives to increase sales by granting RSU awards tied to achievement of a specified 2016 revenue target performance condition. Under the awards, the number of performance-based RSUs earned are calculated by multiplying the target number of performance-based RSUs by a revenue multiplier (determined based on the Company's performance against the revenue target) which could range between 0% and 120%, with an 80% threshold required for earning any RSUs. Based on the Company's actual 2016 performance against the revenue target, in 2017 the Company applied a multiplier of 103% to the target number of performance-based RSUs to determine the number of performance-based RSUs earned. The awards are also subject to a three-year service-based vesting period following the grant date.

The equity compensation granted to the NEOs in March 2016 was determined based upon a number of factors. The Compensation Committee gave particular consideration to our performance, and also considered equity grants of the 2016 Peer Group based on a Black-Scholes valuation and data from the Radford Life Sciences survey and the Compensation Consultant. For a discussion of assumptions used in calculating the Black-Scholes valuation see Note 17 to our financial statements for the year ended December 31, 2016, included in the Company's Annual Report on Form 10-K for the year ended December 31, 2016, as filed with the SEC on February 27, 2017. In determining the allocation of options and RSUs (service-based and performance-based), the Compensation Committee considered a variety of factors, including the effect on the total number of shares to be issued under our equity plan, peer group practices and the comparative value of options and RSUs. Overall, the Compensation Committee sought to set equity compensation to be competitive in the market to retain the talent that the Company needs. The considerations in differentiating grants among the NEOs were principally level of responsibility and experience. The Committee also considered:

- historic grants;
- peer group practices;
- retention value;
- level of responsibility;
- experience of individual;
- individual contribution; and
- expected future contribution.

We have reviewed our historical option grant practices to consider if the options were properly dated. Based on such review, we believe that all options were issued on the date approved by the Board or a properly authorized committee and that the exercise price for each option issued since the date of our initial public offering was the closing price of our common stock on the date of issuance, unless the option grant specifically approved a different price in accordance with the terms of the applicable option plan pursuant to which such option was granted.

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## **Other Benefits and Perquisites**

In addition to base salary, annual cash incentive and equity grants, we provide a comprehensive benefits package, including health insurance, dental insurance, life insurance, disability insurance, a 401(k) matching program, and an employee stock purchase plan, which is intended to meet the requirements of Section 423 of the Code. These benefits are generally available to all employees on an equal basis, including our NEOs. The 401(k) matching program matches 100% of an employee's contribution up to the lesser of 6% of his or her annual salary or \$14,000 per year, with immediate vesting of all 401(k) matches.

We provide our NEOs, along with other officers, a limited number of perquisites. An item is not a perquisite if it is integrally and directly related to the performance of the executive's duties. An item is a perquisite if it confers a direct or indirect benefit that has a personal aspect, without regard to whether it may be provided for some business reason or for the convenience of the Company, unless it is generally available on a non-discriminatory basis to all employees.

We provide the following perquisites to our NEOs:

***Sporting and Event Tickets.*** We purchase season and other tickets to sporting, cultural and other events for use in connection with our business. When these tickets are provided to executives (including our NEOs) for personal use, the value of the tickets is included in their compensation. Executives generally have first priority on such tickets. These tickets are not used for the entertainment of healthcare professionals.

***Reimbursement for Financial and Tax Planning and Preparation Services.*** We reimburse our executive officers, including our NEOs, for personal financial planning and tax preparation. The benefit is limited to \$5,000 annually for our Chief Executive Officer, \$3,500 annually for Senior Vice Presidents and Executive Vice Presidents and \$2,500 annually for all other Vice Presidents, and is taxable to the executive. The perquisite is intended to encourage and assist our executives to engage knowledgeable experts to assist with financial and tax planning.

***Life Insurance.*** In accordance with the terms of our employment agreement with Mr. Bienaimé, as amended and restated on December 13, 2016, we provide Mr. Bienaimé with a fully paid, whole life insurance policy with a stated death benefit of \$500,000. In addition, we provide Mr. Bienaimé with term life insurance coverage generally provided to all employees with a death benefit up to two times an employee's salary (Mr. Bienaimé's death benefit is subject to a \$1,000,000 cap; all other employees are subject to a \$600,000 cap).

***Health Assessments.*** We offer our executive officers, including our NEOs, annual comprehensive health assessments at a local medical facility. The perquisite is intended to encourage and assist our executives to engage knowledgeable experts to assist with their health and well-being.

We also offer our executive officers severance benefits. See the *Post-Employment Obligations* section of this Proxy Statement below.

## **Nonqualified Deferred Compensation**

Our NEOs, other members of management, and other highly-compensated employees are eligible to enroll in our Nonqualified Deferred Compensation Plan under which they may elect to defer up to 100% of RSU awards and up to 50% of salary and annual cash incentive awards, in each case subject to limitations to allow us to make necessary withholding payments, and thereby defer taxation of these deferred amounts until actual payment of the deferral amounts in future years. See the table within the *Nonqualified Deferred Compensation Plan* section of this Proxy Statement for detailed information regarding the account balances for each NEO.

## **Post-Employment Obligations**

We have employment agreements with most of our executive officers (including all of our NEOs) that provide severance benefits if an executive terminates employment with us for a good reason specified in the employment agreement (e.g., a change in work location of more than a specified distance from the previous location) or if the executive is terminated without cause or in connection with a corporate transaction or change in control. See the *Potential Payments Upon Termination or Change in Control*



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section of this Proxy Statement for a more detailed discussion of the terms of these arrangements and the amounts payable to our NEOs under them.

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We believe that these arrangements enhance retention in the face of the disruptive impact of a highly competitive industry and any possible change in control of the Company. In addition, the program is intended to align executive and stockholder interests by enabling executives to consider corporate transactions that are in the best interests of our stockholders and other constituents without undue concern over whether the transactions may jeopardize the executives' own employment.

No post-employment benefits are payable to our NEOs under their employment agreements if their termination is for cause, for a voluntary resignation (other than as set forth above), retirement or due to death (except for a fully-paid whole life insurance policy with a stated death benefit of \$500,000 maintained for Mr. Bienaimé).

In order to remain competitive with peer company practices and serve as a valuable benefit for employee recruitment and retention, in June 2015 the Board adopted a policy for the acceleration of equity awards upon the death of an employee (including our NEOs). Upon the death of an employee, all the employee's unvested equity awards with time-based vesting vest in full and all unvested equity awards with performance-based vesting vest in full as if the target values had been achieved, and such awards remain exercisable for one year after death. To reward long standing service to the Company, in December 2016, we clarified the scope of the Retirement Benefit for Directors and Senior Officers policy by amending it so that directors and officers with a title of Vice President or above that have a combined age and total term of employment (or service as director) of at least 65 years at the time of terminating service to the company for any reason other than cause are permitted to exercise all their options that were both vested and outstanding as of the date of termination of service through the term of their options, as if their service were continuing. Furthermore, in December 2016, the Compensation Committee approved a new retirement benefit applicable to certain of the Company's senior executives, including the NEOs, but specifically excluding the Chief Executive Officer. The retirement benefit provides that, upon a senior executive's attainment of age 64 and completion of at least five years of service with the Company, all of the executive's unvested RSUs (including future RSU award grants) and non-qualified stock option award grants made after adoption of the retirement benefit, whether time-based or performance-based, will continue to vest according to their terms, whether or not the executive's service is continuing; provided, however, that the executive's service is not terminated for cause.

## **Accounting and Tax Considerations**

***Nonqualified Deferred Compensation*** On October 22, 2004, the American Jobs Creation Act of 2004 was signed into law, adding Section 409A that changed the tax rules applicable to nonqualified deferred compensation arrangements. A more detailed discussion of our nonqualified deferred compensation arrangements is provided below under the *Nonqualified Deferred Compensation Plan* section of this Proxy Statement.

***Accounting for Stock-Based Compensation*** Beginning on January 1, 2006, we adopted the provisions of FASB ASC Topic 718, Compensation—Stock Compensation, which require us to estimate and record an expense for each equity award over the vesting period of the award and estimate prospective forfeitures. In 2016, we elected to early adopt Accounting Standards Update No. 2016-09, Improvement to Employee Share-based Payment Accounting, and made a policy election to recognize forfeitures as they occur. Generally, the Compensation Committee does not make compensation decisions based on the tax or accounting treatment of any particular form of compensation; however, it has considered and approved and may in the future consider the grant of alternative equity incentives to our NEOs in lieu of stock option grants in light of the accounting impact of FASB ASC Topic 718 with respect to stock option grants and other considerations.

***Section 162(m)*** Section 162(m) of the Code (Section 162(m)) limits our deduction for federal income tax purposes to not more than \$1,000,000 of compensation paid to certain executive officers in a calendar year. Compensation above \$1,000,000 may be deducted if it is performance-based compensation. The Board and the Compensation Committee regularly consider the impact of Section 162(m) regarding the deductibility of compensation to certain executive officers in excess of \$1,000,000 but have not yet established a policy for determining which forms of incentive compensation awarded to our executive officers will be designed to qualify as performance-based compensation. To maintain flexibility in compensating our executive officers in a manner designed to promote our goals, the Compensation Committee has not adopted a policy that requires all executive compensation to be deductible. The Compensation Committee and the Board will continue to evaluate the effects of the compensation limits of



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Section 162(m) on any compensation it proposes to grant, and may, in the future, consider qualifying our equity compensation plans and/or bonus plans so that compensation payable under those arrangements is fully deductible under Section 162(m). In furtherance of this, the amended and restated 2006 Plan, approved by our stockholders at our Annual Meeting of stockholders held on June 9, 2015, is intended to allow the Compensation Committee discretion to grant stock options to employees that will be intended to be eligible for exclusion from the Section 162(m) limit. Likewise, the 2017 Plan that is the subject of Proposal No. Five Approval of the 2017 Equity Incentive Plan gives the Compensation Committee discretion to grant equity awards to employees that may be excluded from the Section 162(m) limit.

**Director and Officer Stock Ownership Guidelines**

In order to preserve the linkage between the interests of executives and those of stockholders, the Compensation Committee and the Board established stock ownership guidelines for our executives. See the *Director and Officer Stock Ownership Guidelines* section of this Proxy Statement for a more detailed discussion of our stock ownership guidelines.

**Executive Compensation Tables****Summary Compensation Table**

The following table discloses compensation awarded to, earned by or paid to the following persons during 2014, 2015 and 2016: (i) Jean-Jacques Bienaimé, our Chief Executive Officer; (ii) Daniel Spiegelman, our Chief Financial Officer; and (iii) Jeff Ajer, Robert A. Baffi, Ph.D. and Henry J. Fuchs, M.D., the three most highly-compensated officers other than the Chief Executive Officer and Chief Financial Officer who were serving as officers at the end of fiscal year 2016 and whose salary and bonus exceeded \$100,000. These individuals are referred to throughout this Proxy Statement as the *Named Executive Officers* or *NEOs*.

| Name and Principal Position  | Year | Salary      | Stock Awards <sup>(1)</sup> | Option Awards <sup>(2)</sup> | Non-Equity Incentive Plan Compensation <sup>(4)</sup> | All Other Compensation <sup>(5)</sup> | Total        |
|--|------|-------------|-----------------------------|------------------------------|---|---------------------------------------|--------------|
|  | 2016 | \$1,037,500 | \$8,683,394                 | \$5,782,125                  | \$1,386,000   | \$48,582                              | \$16,937,601 |
| <b>Jean-Jacques Bienaimé</b><br>Chief Executive Officer                            | 2015 | 973,461     | 6,436,584                   | 4,768,445                    | 1,408,550   | 49,510                                | 13,636,550   |
|  | 2014 | 916,030     | 3,211,790                   | 5,867,520                    | 864,875   | 38,177                                | 10,898,392   |
| <b>Daniel Spiegelman</b><br>Executive Vice President,<br>Chief Financial Officer   | 2016 | 530,192     | 2,380,258                   | 1,584,825                    | 382,793   | 21,135                                | 4,899,203    |
|  | 2015 | 505,192     | 1,712,088                   | 1,259,291                    | 362,546   | 22,941                                | 3,862,058    |
|  | 2014 | 480,576     | 870,780                     | 1,588,224                    | 226,738   | 17,413                                | 3,183,731    |
| <b>Jeff Ajer</b><br>Executive Vice President,<br>Chief Commercial Officer          | 2016 | 490,385     | 2,316,017                   | 1,541,900                    | 357,750   | 16,361                                | 4,722,413    |
|  | 2015 | 445,193     | 1,712,088                   | 1,259,291                    | 323,606   | 16,500                                | 3,756,678    |
|  | 2014 | 417,674     | 719,340                     | 1,311,744                    | 212,500   | 16,043                                | 2,677,301    |
| <b>Robert A. Baffi, Ph.D.</b><br>Executive Vice President,<br>Technical Operations | 2016 | 491,347     | 2,316,017                   | 1,541,900                    | 357,750   | 24,265                                | 4,731,279    |
|  | 2015 | 449,231     | 1,712,088                   | 1,259,291                    | 323,448   | 19,819                                | 3,763,877    |
|  | 2014 | 417,875     | 795,060                     | 1,449,984                    | 198,688   | 18,338                                | 2,879,945    |
| <b>Henry J. Fuchs, M.D.</b><br>President,<br>Worldwide R&D                         | 2016 | 594,231     | 2,830,780                   | 1,884,450                    | 465,075   | 18,491                                | 5,793,027    |
|  | 2015 | 563,269     | 2,178,036                   | 1,607,045                    | 405,199   | 21,738                                | 4,775,287    |
|  | 2014 | 528,235     | 984,360                     | 1,794,048                    | 250,113   | 18,338                                | 3,575,094    |

(1) See the *Base Salary* section of this Proxy Statement for further information regarding amounts in this column.

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The amounts in this column reflect the aggregate grant date fair value computed in accordance with FASB ASC Topic 718. For the performance-based RSUs awarded in 2016, the grant date fair market value was computed in accordance with FASB ASC Topic 718 based upon the assumption that the RSUs to be earned if the specified 2016 revenue target performance condition is met will vest. For assumptions (2) used in determining grant date fair market value, see Note 17 to the consolidated financial statements contained in the Company's Annual Report on Form 10-K for the year ended December 31, 2016, as filed with the SEC on February 27, 2017. See the *Equity Compensation* section of this Proxy Statement for further information regarding amounts in this column. The table below shows the target and maximum payouts that were possible for the performance-based RSUs awarded in 2016 based on the value at the date of grant and the payout ranges.

| NEO                    | Target Payout | Maximum Payout |
|------------------------|---------------|----------------|
| Jean-Jacques Bienaimé  | \$3,618,359   | \$ 4,342,031   |
| Daniel Spiegelman      | 991,983       | 1,190,379      |
| Jeff Ajer              | 965,285       | 1,158,342      |
| Robert A. Baffi, Ph.D. | 965,285       | 1,158,342      |
| Henry J. Fuchs, M.D.   | 1,179,700     | 1,415,640      |

In 2017, based on the Company's actual 2016 performance against the revenue target, the Company applied a multiplier of 103% to the target number of performance-based RSUs awarded during 2016 to determine the number of performance-based RSUs actually earned. See footnote (5) and the related amounts in the *Outstanding Equity Awards at Fiscal Year-End* table below for the number of performance-based RSUs awarded during 2016 that were actually earned and the value of such earned performance-based RSUs using the closing price of our common stock on December 31, 2016.

The amounts in this column reflect the aggregate grant date fair values computed in accordance with FASB ASC Topic 718. For assumptions (3) used in determining these values, see Note 17 to the consolidated financial statements contained in the Company's Annual Report on Form 10-K for the year ended December 31, 2016, as filed with the SEC on February 27, 2017. See the *Equity Compensation* section of this Proxy Statement for further information regarding amounts in this column.

Amounts noted for 2016 represent amounts earned by the NEOs during 2016, but paid in 2017. Amounts noted for 2015 represent amounts (4) earned by the NEOs during 2015, but paid in 2016. Amounts noted for 2014 represent amounts earned by the NEOs during 2014, but paid in 2015. See the *Annual Cash Incentive* section of this Proxy Statement for further information regarding amounts in this column.

These amounts represent the amounts paid for personal tax preparation/financial planning consultation, vested 401(k) matching, tickets to (5) sporting, cultural and other events and imputed income associated with life insurance premium payments for each NEO. See the *Other Benefits and Perquisites* section of this Proxy Statement for further information regarding amounts in this column.

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## Grants of Plan-Based Awards

The following table sets forth certain information for each plan-based award during fiscal year 2016 to each of the NEOs.

| Name                   | Grant Date               | Estimated Future Payouts Under Non-Equity Incentive Plan Awards <sup>(1)</sup> |                        |              | Estimated Future Payouts Under Equity Incentive Plan Awards <sup>(2)</sup> |            |             | All Other Stock Awards: Number of Shares of Stock or Units <sup>(#)</sup> | All Other Option Awards: Number of Securities Underlying Options <sup>(#)</sup> <sup>(3)</sup> | Exercise or Base Price of Option Awards <sup>(4)</sup> (\$/Share) | Grant Date Fair Value of Stock and Option Awards <sup>(5)</sup> (\$) |
|------------------------|--------------------------|--|------------------------|--------------|--|------------|-------------|---|--|---|--|
|                        |                          | Threshold (\$)   | Target (\$)            | Maximum (\$) | Threshold (#)  | Target (#) | Maximum (#) |   |  |   |  |
| Jean-Jacques Bienaimé  | 3/15/2016 <sup>(7)</sup> |  |                        |              |  |            |             |   | 136,050  | 83.43   | 5,782,125  |
|                        | 3/15/2016 <sup>(7)</sup> |  |                        |              |  |            | 60,710      |   |  |   | 5,065,035  |
|                        | 3/15/2016 <sup>(7)</sup> |  |                        |              | 34,696   | 43,370     | 52,044      |   |  |   | 3,618,359  |
|                        | n/a <sup>(7)</sup>       | 1,155,000  | 1,732,500              |              |  |            |             |   |  |   |  |
| Daniel Spiegelman      | 3/15/2016 <sup>(7)</sup> |  |                        |              |  |            |             | 16,640  | 37,290   | 83.43   | 1,584,825  |
|                        | 3/15/2016 <sup>(7)</sup> |  |                        |              |  |            |             |   |  |   | 1,388,275  |
|                        | 3/15/2016 <sup>(7)</sup> |  |                        |              | 9,512  | 11,890     | 14,268      |   |  |   | 991,983  |
|                        | n/a <sup>(7)</sup>       | 321,000  | 481,500 <sup>(8)</sup> |              |  |            |             |   |  |   |  |
| Jeff Ajer              | 3/15/2016 <sup>(7)</sup> |  |                        |              |  |            |             | 16,190  | 36,280   | 83.43   | 1,541,900  |
|                        | 3/15/2016 <sup>(7)</sup> |  |                        |              |  |            |             |   |  |   | 1,350,732  |
|                        | 3/15/2016 <sup>(7)</sup> |  |                        |              | 9,256  | 11,570     | 13,884      |   |  |   | 965,285  |
|                        | n/a <sup>(7)</sup>       | 300,000  | 450,000 <sup>(8)</sup> |              |  |            |             |   |  |   |  |
| Robert A. Baffi, Ph.D. | 3/15/2016 <sup>(7)</sup> |  |                        |              |  |            |             | 16,190  | 36,280   | 83.43   | 1,541,900  |
|                        | 3/15/2016 <sup>(7)</sup> |  |                        |              |  |            |             |   |  |   | 1,350,732  |
|                        | 3/15/2016 <sup>(7)</sup> |  |                        |              | 9,256  | 11,570     | 13,884      |   |  |   | 965,285  |
|                        | n/a <sup>(7)</sup>       | 300,000  | 450,000 <sup>(8)</sup> |              |  |            |             |   |  |   |  |
| Henry J. Fuchs, M.D.   | 3/15/2016 <sup>(7)</sup> |  |                        |              |  |            |             | 19,790  | 44,340   | 83.43   | 1,884,450  |
|                        | 3/15/2016 <sup>(7)</sup> |  |                        |              |  |            |             |   |  |   | 1,651,080  |
|                        | 3/15/2016 <sup>(7)</sup> |  |                        |              | 11,312   | 14,140     | 16,968      |   |  |   | 1,179,700  |
| n/a <sup>(7)</sup>     | 390,000                  | 585,000 <sup>(8)</sup>   |                        |              |  |            |             |   |  |   |  |

(1) *Annual Cash Incentive*: Amounts represent potential payments under our 2016 cash incentive program, which were paid in 2017. For further discussion of our annual cash incentive program, see the *Annual Cash Incentive* section of this Proxy Statement and see the *Summary Compensation Table* in this Proxy Statement for amounts actually paid under the 2016 cash incentive program.

(2) *Performance-Based RSUs*: Amounts represent the potential numbers of performance-based RSUs based upon achievement of the 2016 revenue target performance condition. Under the awards, the number of performance-based RSUs earned are calculated by multiplying the target number of performance-based RSUs by a revenue multiplier (determined based on the Company's performance against the revenue target) which could range between 80% and 120%. In 2017, based on the Company's actual 2016 performance against the revenue target, the Company applied a multiplier of 103% to the target number of performance-based RSUs awarded during 2016 to determine the number of performance-based RSUs actually earned. See footnote (5) and the related amounts in the *Outstanding Equity Awards at Fiscal Year-End* table below for the number of performance-based RSUs awarded during 2016 that were actually earned and the value of such earned performance-based RSUs using the closing price of our common stock on December 31, 2016. The awards are also subject to a three-year service-based vesting period following the grant date. For further discussion of the performance-based RSU awards granted in 2016, see the *Equity Compensation* section of this Proxy Statement.

(3) *Service-Based RSUs*: Service-based RSUs vest in four equal tranches on the anniversary of the date of the grants.

(4) *Options*: Options vest 12/48<sup>ths</sup> on the twelve month anniversary of the date of grant, and 1/48<sup>th</sup> per month thereafter for the next three years, and remain exercisable for ten years after the date of grant.

(5) Options were granted at an exercise price equal to the closing price of our common stock on the NASDAQ Global Select Market on the date of the grant.

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**Proposal No. Four: Advisory Vote on Executive Compensation**

The amounts presented above represent the aggregate grant date fair value of the RSU award or option grant computed in accordance with FASB ASC Topic 718. The grant date fair market value for options awards was \$42.50 per share and the grant date fair market value of the RSU awards was the closing price of our common stock on the NASDAQ Global Select Market on the date of the respective grant. For assumptions used in determining these grant date fair market value, see Note 17 to the consolidated financial statements contained in the Company's Annual Report on Form 10-K for the year ended December 31, 2016, as filed with the SEC on February 27, 2017.

(7) The potential payouts under our 2016 cash incentive program are performance-driven and completely at risk; therefore, the minimum possible payout is zero.

(8) The potential payout under our 2016 cash incentive program for this NEO is based 85% on achievement of corporate goals and 15% on individual performance. The maximum achievement for corporate goals under the 2016 cash incentive program is 150%; however there is no maximum percentage that can be awarded for individual performance. The maximum potential payout for this NEO shown here is calculated using the maximum achievement for corporate goals percentage (150%), and for purposes of this disclosure, a reasonable maximum percentage for individual performance of 150%. The individual performance percentage actually awarded to Messrs. Spiegelman, Ajer, Baffi and Fuchs under our 2016 cash incentive program was 115%. For further discussion of our annual cash incentive program, see the *Annual Cash Incentive* section of this Proxy Statement and see the *Summary Compensation Table* in this Proxy Statement for amounts actually paid under the 2016 cash incentive program.

The number of options and RSUs granted to the Chief Executive Officer is determined based on recommendations by the Compensation Committee and is approved by the Board and the number of options and RSUs granted to the other NEOs is determined by the Compensation Committee. See the *Equity Compensation* section of this Proxy Statement for additional information regarding grant practices.

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## Proposal No. Four: Advisory Vote on Executive Compensation

## Outstanding Equity Awards at Fiscal Year-End

The following table sets forth the outstanding unexercised options granted pursuant to equity awards as of the end of fiscal year 2016 for each of the NEOs.

| Name                  | Grant Date | Option Awards <sup>(1)</sup>  |   |   |                        | Stock Awards  |   |
|-----------------------|------------|---|---|---|------------------------|---|---|
|                       |            | Number of Securities Underlying Unexercised Options Exercisable (#) | Number of Securities Underlying Unexercised Options Unexercisable (#) | Option Exercise Price (\$) <sup>(2)</sup> | Option Expiration Date | Number of Shares or Units of Stock That Have Not Vested (#) | Market Value of Shares or Units of Stock That Have Not Vested (\$) <sup>(4)</sup> |
|                       | 6/7/2007   | 109,423   |   | 17.33                                     | 6/6/2017               |   |   |
|                       | 5/22/2008  | 212,500   |   | 38.59                                     | 5/21/2018              |   |   |
|                       | 12/17/2008 | 11,000  |   | 17.86                                     | 12/16/2018             |   |   |
|                       | 5/12/2009  | 117,000   |   | 14.39                                     | 5/11/2019              |   |   |
|                       | 5/12/2010  | 140,000   |   | 21.51                                     | 5/11/2020              |   |   |
|                       | 5/12/2011  | 140,513   |   | 26.49                                     | 5/11/2021              |   |   |
|                       | 5/8/2012   | 140,000   |   | 37.46                                     | 5/7/2022               |   |   |
|                       | 5/15/2013  | 197,531   | 22,969  | 67.81                                     | 5/14/2023              | 9,450 <sup>(3)</sup>  | 782,838   |
|                       | 6/4/2014   | 119,375   | 71,625  | 63.10                                     | 6/3/2024               | 25,450 <sup>(3)</sup>                                       | 2,108,278   |
|                       | 3/3/2015   | 39,593  | 50,907  | 108.36                                    | 3/2/2025               | 29,700 <sup>(3)</sup>                                       | 2,460,348   |
|                       | 3/3/2015   |   |   |   |                        | 14,652 <sup>(5)</sup>                                       | 1,213,772   |
|                       | 3/15/2016  |   | 136,050   | 83.43                                     | 3/14/2026              | 60,710 <sup>(3)</sup>                                       | 5,029,216   |
| Jean-Jacques Bienaimé | 3/15/2016  |   |   |   |                        | 44,671 <sup>(5)</sup>                                       | 3,700,554   |
|                       | 5/29/2012  | 2,604   |   | 39.06                                     | 5/28/2022              |   |   |
|                       | 5/15/2013  | 34,901  | 8,021   | 67.81                                     | 5/14/2023              | 3,300 <sup>(3)</sup>  | 273,372   |
|                       | 6/4/2014   | 32,312  | 19,388  | 63.10                                     | 6/3/2024               | 6,900 <sup>(3)</sup>  | 571,596   |
|                       | 3/3/2015   | 10,456  | 13,444  | 108.36                                    | 3/2/2025               | 7,875 <sup>(3)</sup>  | 652,365   |
|                       | 3/3/2015   |   |   |   |                        | 3,922 <sup>(5)</sup>  | 324,898   |
|                       | 3/15/2016  |   | 37,290  | 83.43                                     | 3/14/2026              | 16,640 <sup>(3)</sup>                                       | 1,378,458   |
| Daniel Spiegelman     | 3/15/2016  |   |   |   |                        | 12,247 <sup>(5)</sup>                                       | 1,014,517   |
|                       | 5/22/2008  | 3,498   |   | 38.59                                     | 5/21/2018              |   |   |
|                       | 5/31/2011  | 988   |   | 28.23                                     | 5/30/2021              |   |   |
|                       | 5/8/2012   | 3,521   |   | 37.46                                     | 5/7/2022               |   |   |
|                       | 5/15/2013  | 43,895  | 5,105   | 67.81                                     | 5/14/2023              | 2,100 <sup>(3)</sup>  | 173,964   |
|                       | 6/4/2014   | 23,687  | 16,013  | 63.10                                     | 6/3/2024               | 5,700 <sup>(3)</sup>  | 472,188   |
|                       | 3/3/2015   | 10,456  | 13,444  | 108.36                                    | 3/2/2025               | 7,875 <sup>(3)</sup>  | 652,365   |
|                       | 3/3/2015   |   |   |   |                        | 3,922 <sup>(5)</sup>  | 324,898   |
|                       | 3/15/2016  |   | 36,280  | 83.43                                     | 3/14/2026              | 16,190 <sup>(3)</sup>                                       | 1,341,180   |
| Jeff Ajer             | 3/15/2016  |   |   |   |                        | 11,917 <sup>(5)</sup>                                       | 987,213   |



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| Name                   | Grant Date | Option Awards <sup>(1)</sup>  |   |   |                        | Stock Awards  |   |
|------------------------|------------|---|---|---|------------------------|---|---|
|                        |            | Number of Securities Underlying Unexercised Options Exercisable (#) | Number of Securities Underlying Unexercised Options (#) | Option Exercise Price (\$) <sup>(2)</sup> | Option Expiration Date | Number of Shares or Units of Stock That Have Not Vested (#) | Market Value of Shares or Units of Stock That Have Not Vested (\$) <sup>(4)</sup> |
| Robert A. Baffi, Ph.D. | 5/12/2009  | 6,949   |   | 14.39                                     | 5/11/2019              |   |   |
|                        | 5/12/2010  | 40,000  |   | 21.51                                     | 5/11/2020              |   |   |
|                        | 5/12/2011  | 80,000  |   | 26.49                                     | 5/11/2021              |   |   |
|                        | 5/8/2012   | 40,000  |   | 37.46                                     | 5/7/2022               |   |   |
|                        | 5/15/2013  | 62,708  | 7,292   | 67.81                                     | 5/14/2023              | 3,000   | <sup>(3)</sup> 248,520  |
|                        | 6/4/2014   | 29,500  | 17,700  | 63.10                                     | 6/3/2024               | 6,300   | <sup>(3)</sup> 521,892  |
|                        | 3/3/2015   | 10,456  | 13,444  | 108.36                                    | 3/2/2025               | 7,875   | <sup>(3)</sup> 652,365  |
|                        | 3/3/2015   |   |   |   |                        | 3,922   | <sup>(5)</sup> 324,898  |
|                        | 3/15/2016  |   | 36,280  | 83.43                                     | 3/14/2026              | 16,190  | <sup>(3)</sup> 1,341,180  |
|                        | 3/15/2016  |   |   |   |                        | 11,917  | <sup>(5)</sup> 987,213  |
| Henry J. Fuchs, M.D.   | 5/12/2010  | 2,000   |   | 21.51                                     | 5/11/2020              |   |   |
|                        | 5/12/2011  | 39,000  |   | 26.49                                     | 5/11/2021              |   |   |
|                        | 5/8/2012   | 60,000  |   | 37.46                                     | 5/7/2022               |   |   |
|                        | 5/15/2013  | 81,521  | 9,479   | 67.81                                     | 5/14/2023              | 3,900   | <sup>(3)</sup> 323,076  |
|                        | 6/4/2014   | 36,500  | 21,900  | 63.10                                     | 6/3/2024               | 7,800   | <sup>(3)</sup> 646,152  |
|                        | 3/3/2015   | 13,343  | 17,157  | 108.36                                    | 3/2/2025               | 10,050  | <sup>(3)</sup> 832,545  |
|                        | 3/3/2015   |   |   |   |                        | 4,958   | <sup>(5)</sup> 410,721  |
|                        | 3/15/2016  |   | 44,340  | 83.43                                     | 3/14/2026              | 19,790  | <sup>(3)</sup> 1,639,404  |
|                        | 3/15/2016  |   |   |   |                        | 14,564  | <sup>(5)</sup> 1,206,498  |

All options vest over a four-year period. Options granted before June 15, 2015 vest at the rate of 6/48ths on the sixth-month anniversary of the grant date and 1/48th each month during the optionee's employment. Options granted on or after June 15, 2015 vest at the rate of 12/48ths on the twelve-month anniversary of the grant date and 1/48th each month thereafter during the optionee's employment. Subject to certain exceptions, the maximum term of options granted under the 2006 Plan is 10 years.

(2) Represents the closing market price of our common stock as reported on the NASDAQ Global Select Market on the grant date.

(3) Service-based RSUs. All service-based RSUs vest over a four-year period, vesting at the rate of one fourth on the anniversary of the grant date and one fourth each anniversary of the grant date thereafter during the recipient's continued service.

(4) The value of RSUs shown in the table was calculated using the closing price of our common stock on December 31, 2016 (\$82.84).

The numbers of performance-based RSUs represented in this table are the actual numbers of RSUs earned by the NEOs based on achievement of performance criteria as of the respective measurement dates for each performance award. In 2016, based on the Company's actual 2015 performance against the revenue target as of the measurement date (December 31, 2015), the Company applied a multiplier of 111% to the target number of performance-based RSUs granted in 2015 to determine the number of performance-based RSUs actually earned. In 2017,

(5) based on the Company's actual 2016 performance against the revenue target as of the measurement date (December 31, 2016), the Company applied a multiplier of 103% to the target number of performance-based RSUs granted in 2016 to determine the number of performance-based RSUs actually earned. The performance-based RSUs vest over a three-year period, vesting at the rate of one third on the anniversary of the grant date and one third each anniversary of the grant date thereafter during the recipient's continued service with the company. All service-based RSUs vest over a four-year period, vesting at the rate of one fourth on the anniversary of the grant date and one fourth each anniversary of the grant date thereafter during the recipient's employment.

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Options Exercised and Stock Vested**

The following table sets forth the number and value of options exercised and share awards that vested in fiscal year 2016 for each of the NEOs.

| Name                   | Option Awards                             |  | Stock Awards                             |   |
|------------------------|---|--|--|---|
|                        | Number of Shares Acquired on Exercise (#) | Value Realized on Exercise (\$) <sup>(1)</sup> | Number of Shares Acquired on Vesting (#) | Value Realized on Vesting (\$) <sup>(2)</sup> |
| Jean-Jacques Bienaimé  | 1,023,064                                 | 65,740,632                                     | 425,401                                  | 35,056,633                                    |
| Daniel Spiegelman      | 16,896                                    | 860,682  | 112,586                                  | 9,343,114                                     |
| Jeff Ajer              |   |  | 48,036                                   | 3,991,563                                     |
| Robert A. Baffi, Ph.D. |   |  | 107,736                                  | 8,879,508                                     |
| Henry J. Fuchs, M.D.   | 45,000                                    | 2,861,964                                      | 131,229                                  | 10,817,165                                    |

(1) The value realized upon exercise of stock options reflects the price at which shares acquired upon exercise of the stock options were sold or valued for income tax purposes, net of the exercise price for acquiring the shares.

(2) The value realized on vesting of RSUs was calculated as of the product of the closing price of a share of our common stock on the vesting date, multiplied by the number of shares vested.

**Pension Benefits**

There is no retirement pension plan provided for the NEOs.

**Nonqualified Deferred Compensation Plan**

Our Nonqualified Deferred Compensation Plan allows members of management, other highly-compensated employees and members of the Board to make voluntary irrevocable deferrals of the compensation that would otherwise be paid by us to specified future dates, employment termination, hardship events, disability, retirement or death. Directors may elect to defer all or a portion of their fees and RSU awards otherwise payable to them. Non-Director participants are permitted to defer up to 100% of RSU awards and up to 50% of salary and annual cash incentive awards, in each case subject to limitations to allow us to make necessary withholding payments. Plan participants' deferred compensation is 100% vested under the Nonqualified Deferred Compensation Plan. We may make additional direct contributions to the Nonqualified Deferred Compensation Plan for the benefit of the participants, but any such contributions must be approved by the Board. Our contributions, if any, will become 100% vested after three years of service with us (or such other time as we designate at the time of the contribution), or upon a change in control of the Company, or the individual's death or disability. Participants have an unsecured contractual commitment by us to pay the amounts that become due under the Nonqualified Deferred Compensation Plan. Deferred compensation may be held in trust and is deemed invested based on participant direction as allowed by the Nonqualified Deferred Compensation Plan. Participants' accounts are credited or debited with the increase or decrease in the realizable net asset value of the designated deemed investments in accordance with the ratio the portion of the account of each participant that is deemed to be invested within that investment option bears to the aggregate of all amounts deemed to be invested within that investment option. Any funds held in a trust will be our sole property, subject to any claims of general creditors in the event of bankruptcy, and plan participants will have no vested interest with respect to such trust fund.

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The following table shows for the fiscal year ended December 31, 2016, certain information regarding non-qualified deferred compensation benefits for the NEOs who participate in the Nonqualified Deferred Compensation Plan.

| Name                   | Executive Contributions in 2016 (\$) | Aggregate Earnings (Loss) in 2016 (\$) | Aggregate Withdrawals/ Distributions (\$) | Aggregate Balance at December 31, 2016 (\$) |
|------------------------|--------------------------------------|--|---|---|
| Jean-Jacques Bienaimé  | 282,800 <sup>(1)</sup>               | (441,660)                              | 367,220 <sup>(2)</sup>                    | 1,988,160                                   |
| Daniel Spiegelman      | 11,726 <sup>(3)</sup>                | 20,569                                 |   | 251,875                                     |
| Robert A. Baffi, Ph.D. | 239,475 <sup>(4)</sup>               | 551,473                                | 499,161 <sup>(5)</sup>                    | 2,192,834                                   |

(1) Amount represents the value of 3,500 shares of common stock contributed by Mr. Bienaimé upon the vesting of RSU grants on May 6, 2016 (based on per share market price of \$80.80 on the contribution date).

(2) Reflects the value of 3,500 shares of common stock distributed to Mr. Bienaimé on January 4, 2016 (based on per share market price of \$104.92 on the distribution date).

(3) Amount represents recontributed dividends and interests earned during 2016.

(4) Amount includes cash compensation contributed by Dr. Baffi and recontributed dividend and interest earned during 2016.

(5) Reflects the value of 2,675 shares of common stock distributed to Mr. Baffi on January 4, 2016 (based on per share market price of \$104.92 on the distribution date) plus the value of 2,500 shares of common stock distributed to Mr. Baffi on June 1, 2016 (based on per share market price of \$87.40 on the distribution date).

**Potential Payments Upon Termination or Change-in-Control**

We entered into an employment agreement with Mr. Bienaimé at the time of his hire and with each of our other executive officers, including the NEOs, in April 2007 or upon their respective date of hire. In January 2009, to comply with the changes to Section 409A, we amended and restated the employment agreements with each of our executive officers, including Mr. Bienaimé. We further amended the employment agreements in December 2012 to ensure that the timing of severance payments thereunder comply with Section 409A. In June 2015, we made certain changes to severance benefit provisions in the employment agreements for our NEOs (other than the Chief Executive Officer) to meet current market and peer company practices as well as to clarify certain terms. In December 2016, we amended and restated the employment agreement for our Chief Executive Officer primarily to adjust his benefits in connection with a change in control, including eliminating income tax gross-up payments in connection with a change in control as provided for in his prior agreement and make his agreement generally more consistent with the employment agreements for the Company's other executives. The following discussion is based on the employment and equity award agreements with our NEOs. The amount and type of compensation payable to each NEO upon termination of employment under various circumstances and upon a change in control are described below.

**Payments on Termination**

The amount and type of compensation payable to each NEO upon termination of employment under various circumstances are described below. There are three general categories of terminations, which are:

voluntary termination of employment by the NEO for reasons not constituting constructive termination, which we refer to as voluntary termination; retirement of the NEO; and termination of the NEO's employment by us for cause (as such term is defined in the employment agreements and in our stock plans), which we refer to as termination for cause;

termination of the NEO's employment by us for reasons not constituting cause, such as due to a companywide or departmental reorganization, or resignation by the NEO for a good reason specified in the NEO's employment agreement (*e.g.*, a change in work location of more than a specified distance from the previous location) constituting constructive termination, which we refer to as involuntary termination without cause; and

termination of the NEO's employment or resignation by the NEO for a good reason in connection with a change in control that occurs within 12 months of such change in control, which we refer to as termination in connection with a change in control.

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#### Compensation upon Voluntary Termination, Retirement or Termination for Cause

Except as described above under the *Post-Employment Obligations* section of this Proxy Statement, awards held by our NEOs will not be subject to accelerated vesting or otherwise enhanced in the event of voluntary termination, retirement, or termination for cause. A termination of employment due to voluntary termination, retirement, or termination for cause does not entitle the NEOs to any payments or benefits other than the accrued salary and vacation pay and vested benefits described above. Such compensation and benefits are available to salaried employees generally, except that any amounts payable to the NEOs upon termination under our Nonqualified Deferred Compensation Plan would not be applicable to certain employees as only employees with the title of chief executive officer, vice president, and executive director are entitled to participate in our Nonqualified Deferred Compensation Plan.

#### Compensation upon Involuntary Termination without Cause

Each of the NEOs' employment agreements includes specific benefits upon an involuntary termination without cause. For each of the NEOs, other than Mr. Bienaimé, these benefits consist of:

150% of the NEO's current annual base salary and target annual cash incentive for the year of termination;

the NEO's target annual cash incentive for the year of termination, pro-rated for the year in which termination occurs;

an additional 12 months of vesting of the NEO's unvested time-based vesting equity awards and target amounts of performance-based equity awards that have not vested;

paid premiums under COBRA for 18 months; and

outplacement services.

Mr. Bienaimé's benefits upon an involuntary termination without cause consist of:

200% of his current annual base salary and target annual cash incentive for the year of termination;

his target annual cash incentive for the year of termination, pro-rated for the year in which termination occurs;

100% vesting of all his unvested options;

paid premiums under COBRA for 18 months; and

reimbursement of outplacement services in an amount not to exceed \$18,000.

Each NEO is eligible to receive the respective termination benefits described above within 45 days of his termination date, provided that he executes a standard form severance and release agreement and allows such release to become fully effective. The cash portions of the termination benefits are payable to the NEO in one lump sum on the 60<sup>th</sup> day after termination. In addition, if an NEO becomes disabled while employed by us, and if (a) the NEO is eligible to receive benefits under our Long-Term Disability Plan, then we will pay the NEO additional compensation so that the total received by the NEO (after taking into consideration the amounts payable to the NEO under the Long-Term Disability Plan) equals the cash portions of the termination benefits as described above; or (b) the NEO is not eligible to receive benefits under our Long-Term Disability Plan, then the NEO will be entitled to the full termination benefits described above.

#### Compensation upon Termination of Employment in Connection with Change in Control

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Each of the NEOs who is involuntarily terminated in connection with a change in control is entitled to certain benefits. For each of the NEOs other than Mr. Bienaimé, these benefits consist of:

200% of the NEO's current annual base salary and target annual cash incentive for the year of termination;

the NEO's target annual cash incentive for the year of termination, pro-rated for the year in which termination occurs;

100% vesting of all the NEO's unvested time-based vesting equity awards and target amounts of performance-based equity awards that have not vested;

paid premiums under COBRA for 24 months; and

outplacement services.

Mr. Bienaimé's benefits for termination in connection with a change in control consist of:

300% of his current annual base salary and target annual cash incentive for the year of termination;

his target annual cash incentive for the year of termination, pro-rated for the year in which termination occurs;

100% vesting of all his unvested time-based vesting equity awards and target amounts of performance-based equity awards that have not vested;

paid premiums under COBRA for 36 months; and

reimbursement of outplacement services in an amount not to exceed \$18,000.

The payment terms, requirement to execute a release, and provision of termination benefits in the event an NEO becomes disabled as described above under *Compensation upon Involuntary Termination without Cause* apply equally to termination benefits for NEOs in connection with a change in

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control. If termination compensation payable to an NEO as the result of a change in control as described above would result in a parachute payment under Section 280G of the Code, which would be subject to an excise tax under Section 4999 of the Code, or interest or penalties are incurred with respect to such excise tax, we will determine, before any such termination compensation is paid to the NEO, which of the following two alternative forms of payment would result in his receipt, on an after-tax basis, of the greater amount of the termination compensation notwithstanding that all or some portion of the termination compensation may be subject to the excise tax: (i) payment in full of the entire amount of the termination compensation, or (ii) payment of only a part of the termination compensation so that the NEO receives the largest payment possible without the imposition of the excise tax.

**Change in Control - Continued Employment**

Upon a change in control without termination of employment, each of the NEOs is entitled to 100% vesting of all the NEO's unvested time-based vesting equity awards and target amounts of performance-based equity awards that have not vested.

**Estimated Potential Payments on Termination or Change in Control**

The table below sets forth the estimated current value of payments and benefits to each of the NEOs upon an involuntary termination or a change in control of the Company as described above. The amounts shown assume that the triggering events occurred on December 31, 2016 and do not include (i) benefits earned during the term of the NEOs employment that are available to all salaried employees, such as accrued vacation; (ii) benefits paid by insurance providers under life and disability policies; and (iii) benefits previously accrued under the Nonqualified Deferred Compensation Plan. The actual amounts of payments and benefits that would be provided can only be determined at the time of the NEO's separation from the Company. Per SEC rules, the value of accelerated options shown in the table below is the aggregate spread between \$82.84, the closing price of our common stock on December 31, 2016 and the exercise prices of the accelerated options, if less than \$82.84. The numbers of performance-based RSUs used in the calculation of market values of stock awards in the table below are the actual numbers of RSUs earned by the NEOs based on achievement of performance criteria as of December 31, 2016, the measurement date for the performance awards.

| Executive Benefits and Payments Upon Termination or Change in Control | Involuntary Termination Without Cause | Change in Control-Continued Employment | Change in Control-Terminated |
|---|---------------------------------------|--|------------------------------|
| <b>Jean-Jacques Bienaimé<sup>(1)</sup>:</b>                           |                                       |  |                              |
| Cash Severance  | \$ 4,410,000                          | \$                                     | \$ 6,615,000                 |
| Cash Incentive  | 1,155,000                             |  | 1,155,000                    |
| Stock award vesting acceleration                                      | 1,759,102 <sup>(2)</sup>              | 17,054,108 <sup>(3)</sup>              | 17,054,108 <sup>(3)</sup>    |
| Benefits and Perquisites:   |                                       |  |                              |
| COBRA Premiums  | 54,424                                |  | 108,848                      |
| Outplacement Services   | 18,000 <sup>(4)</sup>                 |  | 18,000 <sup>(4)</sup>        |
| Total   | 7,396,526                             | 17,054,108                             | 24,950,956                   |
| <b>Daniel Spiegelman:</b>   |                                       |  |                              |
| Cash Severance  | \$ 1,284,000                          | \$                                     | \$ 1,712,000                 |
| Cash Incentive  | 321,000                               |  | 321,000                      |
| Stock award vesting acceleration                                      | 1,997,556 <sup>(5)</sup>              | 4,718,481 <sup>(6)</sup>               | 4,718,481 <sup>(6)</sup>     |
| Benefits and Perquisites:   |                                       |  |                              |
| COBRA Premiums  | 38,234                                |  | 50,979                       |
| Total   | \$ 3,640,790                          | \$ 4,718,481                           | \$ 6,802,460                 |
| <b>Jeff Ajer:</b>   |                                       |  |                              |
| Cash Severance  | \$ 1,200,000                          |  | \$ 1,600,000                 |
| Cash Incentive  | 300,000                               |  | 300,000                      |
| Stock award vesting acceleration                                      | 1,741,698 <sup>(7)</sup>              | 4,344,633 <sup>(8)</sup>               | 4,344,633 <sup>(8)</sup>     |
| Benefits and Perquisites:   |                                       |  |                              |
| COBRA Premiums  | 54,692                                |  | 72,923                       |
| Total   | \$ 3,296,390                          | \$ 4,344,633                           | \$ 6,317,556                 |



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| Executive Benefits and Payments Upon Termination or Change in Control | Involuntary Termination Without Cause | Change in Control-Continued Employment | Change in Control-Terminated |
|---|---------------------------------------|--|------------------------------|
| <b>Robert A. Baffi, Ph.D.:</b>  |                                       |  |                              |
| Cash Severance  | \$ 1,200,000                          |  | \$ 1,600,000                 |
| Cash Incentive  | 300,000                               |  | 300,000                      |
| Stock award vesting acceleration                                      | 1,896,184 <sup>(9)</sup>              | 4,535,065 <sup>(10)</sup>              | 4,535,065 <sup>(10)</sup>    |
| Benefits and Perquisites:   |                                       |  |                              |
| COBRA Premiums  | 49,064                                |  | 65,419                       |
| Total   | \$ 3,445,248                          | \$ 4,535,065                           | \$ 6,500,484                 |
| <b>Henry J. Fuchs, M.D.:</b>  |                                       |  |                              |
| Cash Severance  | \$ 1,485,000                          |  | \$ 1,980,000                 |
| Cash Incentive  | 390,000                               |  | 390,000                      |
| Stock award vesting acceleration                                      | 2,371,634 <sup>(11)</sup>             | 5,633,168 <sup>(12)</sup>              | 5,633,168 <sup>(12)</sup>    |
| Benefits and Perquisites:   |                                       |  |                              |
| COBRA Premiums  | 17,781                                |  | 23,708                       |
| Total   | \$ 4,264,415                          | \$ 5,633,168                           | \$ 8,026,876                 |

No incremental benefits are due should the death of Mr. Bienaimé occur, except for amounts due for services previously rendered and those due under the life insurance policies, as discussed above. Additionally, as is the case for all our employees as described above under the

- (1) Post-Employment Obligations section of this Proxy Statement, if Mr. Bienaimé dies while employed by us, all his unvested equity awards with time-based vesting will vest in full and all his unvested equity awards with performance-based vesting will vest in full as if the target values had been achieved, and such awards will remain exercisable for one year after death.
- (2) Based on the closing price of our common stock on December 31, 2016 of \$82.84. Relates to 94,594 options that would vest upon termination. Excludes 186,957 options with exercise prices greater than \$82.84.
- (3) Based on the closing price of our common stock on December 31, 2016 of \$82.84. Relates to 94,594 options, 125,310 service-based RSUs and 59,323 earned performance-based RSUs that would vest upon termination. Excludes 186,957 options with exercise prices greater than \$82.84.
- (4) Pursuant to Mr. Bienaimé's employment agreement, the Company will reimburse Mr. Bienaimé for outplacement services in an amount not to exceed \$18,000 in the event of his involuntary termination without cause or in connection with a change in control.
- (5) Based on the closing price of our common stock on December 31, 2016 of \$82.84. Relates to 20,946 options, 13,535 service-based RSUs and 6,043 earned performance-based RSUs that would vest upon termination. Excludes 22,289 options with exercise prices greater than \$82.84.
- (6) Based on the closing price of our common stock on December 31, 2016 of \$82.84. Relates to 27,409 options, 34,715 service-based RSUs and 16,169 earned performance-based RSUs that would vest upon termination. Excludes 50,734 options with exercise prices greater than \$82.84.
- (7) Based on the closing price of our common stock on December 31, 2016 of \$82.84. Relates to 15,780 options, 11,622 service-based RSUs and 5,933 earned performance-based RSUs that would vest upon termination. Excludes 21,847 options with exercise prices greater than \$82.84.
- (8) Based on the closing price of our common stock on December 31, 2016 of \$82.84. Relates to 21,118 options, 31,865 service-based RSUs and 15,839 earned performance-based RSUs that would vest upon termination. Excludes 49,724 options with exercise prices greater than \$82.84.
- (9) Based on the closing price of our common stock on December 31, 2016 of \$82.84. Relates to 19,092 options, 12,822 service-based RSUs and 5,933 earned performance-based RSUs that would vest upon termination. Excludes 21,847 options with exercise prices greater than \$82.84.
- (10) Based on the closing price of our common stock on December 31, 2016 of \$82.84. Relates to 24,992 options, 33,365 service-based RSUs and 15,839 earned performance-based RSUs that would vest upon termination. Excludes 49,724 options with exercise prices greater than \$82.84.
- (11) Based on the closing price of our common stock on December 31, 2016 of \$82.84. Relates to 24,079 options, 16,097 service-based RSUs and 7,334 earned performance-based RSUs that would vest upon termination. Excludes 27,023 options with exercise prices greater than \$82.84.
- (12) Based on the closing price of our common stock on December 31, 2016 of \$82.84. Relates to 31,379 options, 41,540 service-based RSUs and 19,522 earned performance-based RSUs that would vest upon termination. Excludes 61,497 options with exercise prices greater than \$82.84.



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### Proposal No. Five: Approval of the 2017 Equity Incentive Plan

Our Board is requesting stockholder approval of the BioMarin Pharmaceutical, Inc. 2017 Equity Incentive Plan (the 2017 Plan). Pursuant to authority delegated to it by the Board, on April 10, 2017, the Compensation Committee approved the 2017 Plan, subject to approval by our stockholders. If approved, the 2017 Plan will replace our 2006 Plan.

### Why the Board of Directors Believes You Should Vote to Approve the 2017 Equity Incentive Plan

*Attracting and retaining talent.* A talented, motivated and effective management team and workforce are essential to the Company's continued progress. Equity compensation has been an important component of total compensation at the Company for many years because it is effective at getting managers and employees to think and act like owners. Between January 2015 and March 2017, our employee headcount increased by approximately 40%. As our employee head count increases, so too will the demands on our equity compensation program. If the 2017 Plan is approved, our ability to offer competitive compensation packages to attract new talent and to retain our best performers will continue.

*Avoiding disruption in compensation programs.* The Board estimates that by adopting the 2017 Plan, we will have a sufficient number of shares of common stock to cover awards under for approximately two to three years, depending primarily on our growth and share price. As of March 22, 2017, only 5,419,301 of the 41,500,000 shares of common stock authorized under the 2006 Plan remained available for future issuance. In most of the countries where we operate, all employees below vice president level are receiving RSUs only, and each share of common stock subject to an RSU award counts as 1.92 shares against the reserve for the 2006 Plan. The Board believes that the Company's employees are our most valuable assets and that the awards permitted under the 2006 Plan are vital to our ability to attract and retain outstanding and highly skilled individuals in the competitive labor markets in which we compete. If the 2017 Plan is approved, we will not have to restructure existing compensation programs throughout the Company for reasons not directly related to the achievement of our business objectives. To remain competitive without the approval of the 2017 Plan, it will likely create a barrier to hiring the best talent as our offers will not be as competitive and it will be necessary to replace components of compensation previously awarded in equity with cash, or with other instruments that may not necessarily align employee interests with those of stockholders as well as equity awards would have. Additionally, replacing equity with cash will increase cash compensation expense and be a drain on cash flow that would be better utilized if reinvested in our core products.

*Limited shares available for issuance under existing equity compensation plans.* On March 22, 2017, we made our annual company-wide equity grant, in which we granted equity awards covering 1,919,480 shares (685,390 options and 1,234,090 performance- and time-based RSUs), equivalent to a reduction in the 2006 Plan's reserve of 3,054,843 shares because each share of common stock subject to an RSU award counts as 1.92 shares against the 2016 Plan reserve. Following these grants, as of March 22, 2017, the remaining pool of shares available for grant under the 2006 Plan was 5,419,301, and our outstanding equity award information under all equity compensation plans (inclusive of the expired 2012 and 2014 Inducement Plans) was as follows:

9,126,709 options were outstanding with a weighted average exercise price and term of \$54.30 and 5.56 years, respectively; and

3,326,647 performance- and time-based RSUs were outstanding and unvested.

*The Company has demonstrated commitment to sound equity compensation practices.* We recognize that equity compensation awards dilute stockholder equity and must be used judiciously. Our equity compensation practices are designed to be in line with industry norms, and we believe our historical share usage has been responsible and mindful of stockholder interests. Our average burn rate (total shares used for equity compensation awards each year divided by weighted average outstanding shares for the year) for the last three years (fiscal years 2014-2016) was 2.2%, which was well below the Institutional

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### Proposal No. Five: Approval of the 2017 Equity Incentive Plan

Shareholder Services industry cap for companies in Global Industry Classification Standard (GICS) 3520 (Pharmaceuticals, Biotechnology & Life Sciences) in the Russell 3000 of 6.53%. The Company's dilution level or overhang (shares subject to equity compensation awards outstanding at fiscal year-end or available to be used for equity compensation, divided by fully diluted shares outstanding) at the end of fiscal year 2016 was 11.5%.

*Company is continuing to rapidly grow in response to its pipeline products and previous acquisitions.* We anticipate the need to hire new employees and also to incentivize existing employees and other plan participants to properly commercialize our pipeline products and enhance the commercialization of our existing products. We believe that our stockholders' long-term interests are best served by equity compensation awards designed to achieve these goals.

### Key Plan Features Representing Corporate Governance Best Practices

The 2017 Plan includes provisions that are designed to protect our stockholders' interests and to reflect corporate governance best practices including:

*Repricing is not allowed.* The 2017 Plan prohibits the repricing of outstanding stock options and stock appreciation rights and the cancellation of any outstanding stock options or stock appreciation rights that have an exercise or strike price greater than the then-current fair market value of our common stock in exchange for cash or other stock awards under the 2017 Plan without prior stockholder approval.

*Restrictions on payment of dividends and dividend equivalents.* The 2017 Plan provides that dividends and dividend equivalents shall not be paid in respect of shares of common stock covered by a stock award until such shares of common stock vest.

*No liberal share recycling.* The 2017 Plan does not provide for liberal share recycling. For example, shares withheld on net exercises of options, shares withheld to meet tax obligations and shares repurchased by the Company using stock option proceeds do not return to the plan to be granted pursuant to future awards.

*Awards subject to forfeiture/clawback.* Awards granted under the 2017 Plan will be subject to recoupment in accordance with any clawback policy that we are required to adopt pursuant to the listing standards of any national securities exchange or association on which our securities are listed or as is otherwise required by the Dodd-Frank Wall Street Reform and Consumer Protection Act or other applicable law. In addition, we may impose other clawback, recovery or recoupment provisions in an award agreement, including a reacquisition right in respect of previously acquired shares or other cash or property upon the occurrence of cause. As noted on page 79 of this proxy, the Company maintains a Policy for Recoupment of Incentive Compensation.

*No liberal change in control definition.* The change in control definition in the 2017 Plan is not a liberal definition (for example, it does not provide for a change in control upon merely the signing of a definitive change in control agreement). A change in control transaction must actually occur in order for the change in control provisions in the 2017 Plan to be triggered.

*No discounted stock options or stock appreciation rights.* All stock options and stock appreciation rights granted under the 2017 Plan must have an exercise or strike price equal to or greater than the fair market value of our common stock on the date the stock option or stock appreciation right is granted.

*Administration by independent committee.* The 2017 Plan will be administered by the members of our Compensation Committee, all of whom are non-employee directors within the meaning of Rule 16b-3 under the Exchange Act and independent within the meaning of the NASDAQ listing standards. In addition, all of the members of our Compensation Committee, which has been delegated certain authorities with respect to awards that are intended to qualify as performance-based compensation under Section 162(m) of the Code, are outside directors within the meaning of Section 162(m) of the Code.

*Material amendments require stockholder approval.* Consistent with NASDAQ rules, the 2017 Plan requires stockholder approval of any material revisions to the 2017 Plan. In addition, certain other amendments to the 2017 Plan require stockholder approval.

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### **Proposal No. Five: Approval of the 2017 Equity Incentive Plan**

*Limit on non-employee director aggregate compensation.* The maximum aggregate value of all compensation granted or paid, as applicable, to any of our non-employee directors for service on the Board with respect to any one calendar year (beginning with the 2018 calendar year) may not exceed \$1,000,000 in total value (calculating the value of any stock awards based on the grant date fair value of such stock awards for financial reporting purposes), or, with respect to the calendar year in which a non-employee director is first appointed or elected to the Board, \$1,500,000.

### **Performance-Based Awards and Section 162(m)**

Approval of the 2017 Plan by our stockholders will also constitute approval of terms and conditions set forth therein that will permit us to grant stock options, stock appreciation rights and performance-based stock and cash awards under the 2017 Plan that may qualify as performance-based compensation within the meaning of Section 162(m) of the Code. Section 162(m) of the Code disallows a deduction to any publicly held corporation and its affiliates for certain compensation paid to covered employees in a taxable year to the extent that compensation to a covered employee exceeds \$1,000,000. However, some kinds of compensation, including qualified performance-based compensation, are not subject to this deduction limitation. For compensation awarded under a plan to qualify as performance-based compensation under Section 162(m) of the Code, among other things, the following terms must be disclosed to and approved by the stockholders before the compensation is paid: (i) a description of the employees eligible to receive such awards; (ii) a per-person limit on the number of shares subject to stock options, stock appreciation rights and performance-based stock awards, and the amount of cash subject to performance-based cash awards, that may be granted to any employee under the plan in any year; and (iii) a description of the business criteria upon which the performance goals for performance-based awards may be granted (or become vested or exercisable). Accordingly, we are requesting that our stockholders approve the 2017 Plan, which includes terms and conditions regarding eligibility for awards, annual per-person limits on awards and the business criteria for performance-based awards granted under the 2017 Plan (as described in the summary below).

We believe it is in the best interests of our company and our stockholders to preserve the ability to grant performance-based compensation under Section 162(m) of the Code. However, in certain circumstances, we may determine to grant compensation to covered employees that is not intended to qualify as performance-based compensation for purposes of Section 162(m) of the Code. Moreover, even if we grant compensation that is intended to qualify as performance-based compensation for purposes of Section 162(m) of the Code, we cannot guarantee that such compensation ultimately will be deductible by us.

### **Stockholder Approval**

If this Proposal No. Five is approved by our stockholders, the 2017 Plan will become effective as of the date of the Annual Meeting, June 6, 2017 (the Effective Date), and no additional awards will be granted under the 2006 Plan (although all outstanding awards granted under the 2006 Plan, and also under the Company's 1997 Stock Plan and the Company's 1998 Director Option Plan (collectively with the 2006 Plan, the Prior Plans) under which no additional awards could be issued as of the effective date of the 2006 Plan, will continue to be subject to the terms and conditions as set forth in the agreements evidencing such awards and the terms of the Prior Plans). In the event that our stockholders do not approve this Proposal No. Five, the 2017 Plan will not become effective and the 2006 Plan will continue to be effective in accordance with its terms.

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### Proposal No. Five: Approval of the 2017 Equity Incentive Plan

## Description of the 2017 Plan

The material features of the 2017 Plan are described below. The following description of the 2017 Plan is a summary only and is qualified in its entirety by reference to the complete text of the 2017 Plan. Stockholders are urged to read the actual text of the 2017 Plan in its entirety, which is attached to this proxy statement as Appendix A.

## Purpose

The 2017 Plan is designed to secure and retain the services of our employees, directors and consultants, provide incentives for our employees, directors and consultants to exert maximum efforts for the success of our company and our affiliates, and provide a means by which our employees, directors and consultants may be given an opportunity to benefit from increases in the value of our common stock.

## Types of Awards

The terms of the 2017 Plan provide for the grant of incentive stock options, nonstatutory stock options, stock appreciation rights, restricted stock awards, RSU awards, other stock awards, and performance awards that may be settled in cash, stock, or other property.

## Shares Available for Awards

Subject to adjustment for certain changes in our capitalization, the total number of shares that maybe issued under the 2017 Plan will not exceed 20,880,015 shares, which is the sum of (i) 5,250,000 new shares, *plus* (ii) 5,517,942 shares, which is the estimate of the number of shares subject to the 2006 Plan s available reserve as of the Effective Date *plus* (iii) 10,112,073 shares, which is the estimated *maximum* number of shares that are subject to outstanding stock awards granted under the 2006 Plan as of the Effective Date that subsequently (A) expire or terminate for any reason prior to exercise or settlement, or (B) are forfeited because of the failure to meet a contingency or condition required to vest such shares (Returning Shares). The number of Returning Shares included in the calculation of the Share Reserve above is the estimated *maximum* number, determined as if every outstanding stock award under the 2006 Plan as of the Effective Date subsequently expired, terminated or was forfeited. Such Returning Shares would previously have returned to the 2006 Plan, and will instead return to the 2017 Plan, if approved. For every one share of common stock that is subject to a stock award other than an option or stock appreciation right, the shares available for issuance under the 2017 Plan will be reduced by 1.92 shares. For every one share of common stock that is subject to an option or stock appreciation right, the shares available for issuance under the 2017 Plan will be reduced by one share.

The following shares of our common stock will become available again for issuance under the 2017 Plan: (A) any shares subject to a stock award that are not issued because the stock award or any portion thereof expires or otherwise terminates without all of the shares covered by such stock award having been issued; (B) any shares issued pursuant to a stock award that are forfeited back to or repurchased by the Company because of the failure to meet a contingency or condition required for the vesting of such shares. Any shares that again become available for issuance will be added back as (a) one (1) share for every one (1) share that is subject to an award granted under the 2006 Plan prior to May 12, 2010; (b) one (1) share for every one (1) share that is subject to an option granted under the 2006 Plan on or after May 12, 2010; (c) 1.62 shares for every one (1) share that is subject to any award granted under the 2006 Plan on or after May 12, 2010 and prior to May 15, 2013 other than an option; (d) 1.92 shares for every one (1) share that is subject to any award granted under the 2006 Plan on or after May 15, 2013 other than an option; (e) one (1) share for every one (1) share that is subject to an Option or SAR granted under the 2017 Plan; and (f) 1.92 shares for every one (1) share that is subject to an award granted under the 2017 Plan other than an option or stock appreciation right.

The following shares of our common stock will not become available again for issuance under the 2017 Plan: (A) any shares that are reacquired or withheld (or not issued) by the Company to satisfy the exercise, strike or purchase price of a stock award granted under the 2017 Plan or a stock award granted under the Prior Plans (including any shares subject to such award that are not delivered because such award is exercised through a reduction of shares subject to such award (i.e., net exercised )); (B) any

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shares that are reacquired or withheld (or not issued) by the Company to satisfy a tax withholding obligation in connection with a Stock Award granted under the Plan or a stock award granted under the Prior

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### [Proposal No. Five: Approval of the 2017 Equity Incentive Plan](#)

Plans; (C) any shares repurchased by the Company on the open market with the proceeds of the exercise, strike or purchase price of a stock award granted under the Plan or a stock award granted under the Prior Plans; and (D) in the event that a stock appreciation right granted under the Plan or a stock appreciation right granted under the Prior Plans is settled in shares of common stock, the gross number of shares of common stock subject to such award.

### [Eligibility](#)

All of our (including our affiliates ) approximately 2,351 employees, nine non-employee directors and 1,227 consultants as of March 27, 2017 are eligible to participate in the 2017 Plan and may receive all types of awards other than incentive stock options. Incentive stock options may be granted under the 2017 Plan only to our employees (including officers) and employees of our affiliates.

### [Section 162\(m\) Limits](#)

Under the 2017 Plan, subject to adjustment for certain changes in our capitalization, no participant will be eligible to be granted performance-based compensation during any calendar year more than: (i) a maximum of 1,000,000 shares of our common stock subject to stock options and stock appreciation rights whose value is determined by reference to an increase over an exercise or strike price of at least 100% of the fair market value of our common stock on the date of grant; (ii) a maximum of 1,000,000 shares of our common stock subject to performance stock awards; and (iii) a maximum of \$10,000,000 subject to performance cash awards. These limits are designed to allow us to grant awards that are intended to be exempt from the \$1,000,000 limitation on the income tax deductibility of compensation paid per covered employee imposed by Section 162(m) of the Code, and will not apply to awards that the Board determines will not be treated as performance-based compensation.

### [Non-Employee Director Compensation Limit](#)

Under the 2017 Plan, the maximum aggregate value of all compensation granted or paid, as applicable, to any of our non-employee directors for service on the Board with respect to any one calendar year (beginning with the 2018 calendar year) may not exceed \$1,000,000 in total value (calculating the value of any stock awards based on the grant date fair value of such stock awards for financial reporting purposes), or, with respect to the calendar year in which a non-employee director is first appointed or elected to the Board, \$1,500,000.

### [Administration](#)

The 2017 Plan will be administered by our Board, which may in turn delegate authority to administer the 2017 Plan to a committee. The Board and the Compensation Committee are each considered to be a Plan Administrator for purposes of this Proposal No. Five. Subject to the terms of the 2017 Plan, the Plan Administrator may determine the recipients, the types of awards to be granted, the number of shares of our common stock subject to or the cash value of awards, and the terms and conditions of awards granted under the 2017 Plan, including the period of their exercisability and vesting. The Plan Administrator also has the authority to provide for accelerated exercisability and vesting of awards. Subject to the limitations set forth below, the Plan Administrator also determines the fair market value applicable to a stock award and the exercise or strike price of stock options and stock appreciation rights granted under the 2017 Plan.

The Plan Administrator may also delegate to one or more officers the authority to designate employees who are not officers to be recipients of certain stock awards and the number of shares of our common stock subject to such stock awards. Under any such delegation, the Plan Administrator will specify the total number of shares of our common stock that may be subject to the stock awards granted by such officer. The officer may not grant a stock award to himself or herself.

### [Repricing; Cancellation and Re-Grant of Stock Awards](#)

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Under the 2017 Plan, the Plan Administrator does not have the authority to reprice any outstanding stock option or stock appreciation right by reducing the exercise or strike price of the stock option or stock appreciation right or to cancel any outstanding stock option or stock appreciation right that has an exercise or strike price greater than the then-current fair market value of our common stock in exchange for cash or other stock awards without obtaining the approval of our stockholders. Such approval must be obtained within 12 months prior to such an event.

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### [Proposal No. Five: Approval of the 2017 Equity Incentive Plan](#)

#### [Stock Options](#)

Stock options may be granted under the 2017 Plan pursuant to stock option agreements. The 2017 Plan permits the grant of stock options that are intended to qualify as incentive stock options (ISOs) and nonstatutory stock options (NSOs).

The exercise price of a stock option granted under the 2017 Plan may not be less than 100% of the fair market value of the common stock subject to the stock option on the date of grant and, in some cases (see [Limitations on Incentive Stock Options](#) below), may not be less than 110% of such fair market value.

The term of stock options granted under the 2017 Plan may not exceed ten years and, in some cases (see [Limitations on Incentive Stock Options](#) below), may not exceed five years. Except as otherwise provided in a participant's stock option agreement or other written agreement with us or one of our affiliates, if a participant's service relationship with us or any of our affiliates (referred to in this Proposal No. Five as "continuous service") terminates (other than for cause and other than upon the participant's death or disability), the participant may exercise any vested stock options for up to three months following the participant's termination of continuous service. Except as otherwise provided in a participant's stock option agreement or other written agreement with us or one of our affiliates, if a participant's continuous service terminates due to the participant's disability or death (or the participant dies within a specified period, if any, following termination of continuous service), the participant, or his or her beneficiary, as applicable, may exercise any vested stock options for up to 12 months following the participant's termination due to the participant's disability or for up to 12 months following the participant's death. Except as explicitly provided otherwise in a participant's stock option agreement or other written agreement with us or one of our affiliates, if a participant's continuous service is terminated for cause (as defined in the 2017 Plan), all stock options held by the participant will terminate upon the participant's termination of continuous service and the participant will be prohibited from exercising any stock option from and after such termination date. Except as otherwise provided in a participant's stock option agreement or other written agreement with us or one of our affiliates, the term of a stock option may be extended if the exercise of the stock option following the participant's termination of continuous service (other than for cause and other than upon the participant's death or disability) would be prohibited by applicable securities laws or if the sale of any common stock received upon exercise of the stock option following the participant's termination of continuous service (other than for cause) would violate our insider trading policy. In no event, however, may a stock option be exercised after its original expiration date.

Acceptable forms of consideration for the purchase of our common stock pursuant to the exercise of a stock option under the 2017 Plan will be determined by the Plan Administrator and may include payment: (i) by cash, check, bank draft or money order payable to us; (ii) pursuant to a program developed under Regulation T as promulgated by the Federal Reserve Board; (iii) by delivery to us of shares of our common stock (either by actual delivery or attestation); (iv) by a net exercise arrangement (for NSOs only); or (v) in other legal consideration approved by the Plan Administrator.

Stock options granted under the 2017 Plan may become exercisable in cumulative increments, or vest, as determined by the Plan Administrator at the rate specified in the stock option agreement. Shares covered by different stock options granted under the 2017 Plan may be subject to different vesting schedules as the Plan Administrator may determine.

The Plan Administrator may impose limitations on the transferability of stock options granted under the 2017 Plan in its discretion. Generally, a participant may not transfer a stock option granted under the 2017 Plan other than by will or the laws of descent and distribution or, subject to approval by the Plan Administrator, pursuant to a domestic relations order or an official marital settlement agreement. However, the Plan Administrator may permit transfer of a stock option in a manner that is not prohibited by applicable tax and securities laws. In addition, subject to approval by the Plan Administrator, a participant may designate a beneficiary who may exercise the stock option following the participant's death.

#### [Limitations on Incentive Stock Options](#)

The aggregate fair market value, determined at the time of grant, of shares of our common stock with respect to ISOs that are exercisable for the first time by a participant during any calendar year under all of our stock plans may not exceed \$100,000. The stock options or portions of stock options that exceed this limit or otherwise fail to qualify as ISOs are treated as NSOs. No ISO may be granted to any person who, at the time of





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### [Proposal No. Five: Approval of the 2017 Equity Incentive Plan](#)

grant, owns or is deemed to own stock possessing more than 10% of our total combined voting power or that of any affiliate unless the following conditions are satisfied:

the exercise price of the ISO must be at least 110% of the fair market value of the common stock subject to the ISO on the date of grant; and

the term of the ISO must not exceed five years from the date of grant.

Subject to adjustment for certain changes in our capitalization, the aggregate maximum number of shares of our common stock that may be issued pursuant to the exercise of ISOs under the 2017 Plan is 41,760,030 shares.

### [Stock Appreciation Rights](#)

Stock appreciation rights may be granted under the 2017 Plan pursuant to stock appreciation right agreements. Each stock appreciation right is denominated in common stock share equivalents. The strike price of each stock appreciation right will be determined by the Plan Administrator, but will in no event be less than 100% of the fair market value of the common stock subject to the stock appreciation right on the date of grant. The Plan Administrator may also impose restrictions or conditions upon the vesting of stock appreciation rights that it deems appropriate. The appreciation distribution payable upon exercise of a stock appreciation right may be paid in shares of our common stock, in cash, in a combination of cash and stock, or in any other form of consideration determined by the Plan Administrator and set forth in the stock appreciation right agreement. Stock appreciation rights will be subject to the same conditions upon termination of continuous service and restrictions on transfer as stock options under the 2017 Plan.

### [Restricted Stock Awards](#)

Restricted stock awards may be granted under the 2017 Plan pursuant to restricted stock award agreements. A restricted stock award may be granted in consideration for cash, check, bank draft or money order payable to us, the participant's services performed for us or any of our affiliates, or any other form of legal consideration acceptable to the Plan Administrator. Shares of our common stock acquired under a restricted stock award may be subject to forfeiture to or repurchase by us in accordance with a vesting schedule to be determined by the Plan Administrator. Rights to acquire shares of our common stock under a restricted stock award may be transferred only upon such terms and conditions as are set forth in the restricted stock award agreement. A restricted stock award agreement may provide that any dividends paid on restricted stock will be subject to the same vesting conditions as apply to the shares subject to the restricted stock award. Upon a participant's termination of continuous service for any reason, any shares subject to restricted stock awards held by the participant that have not vested as of such termination date may be forfeited to or repurchased by us.

### [Restricted Stock Unit Awards](#)

RSU awards may be granted under the 2017 Plan pursuant to RSU award agreements. Payment of any purchase price may be made in any form of legal consideration acceptable to the Plan Administrator. A RSU award may be settled by the delivery of shares of our common stock, in cash, in a combination of cash and stock, or in any other form of consideration determined by the Plan Administrator and set forth in the RSU award agreement. RSU awards may be subject to vesting in accordance with a vesting schedule to be determined by the Plan Administrator.

Dividend equivalents may be credited in respect of shares of our common stock covered by a RSU award, provided that any additional shares credited by reason of such dividend equivalents will be subject to all of the same terms and conditions of the underlying RSU award. Except as otherwise provided in a participant's RSU award agreement or other written agreement with us or one of our affiliates, RSUs that have not vested will be forfeited upon the participant's termination of continuous service for any reason.

### [Performance Awards](#)

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The 2017 Plan allows us to grant performance stock and cash awards, including such awards that may qualify as performance-based compensation that is not subject to the \$1,000,000 limitation on the income tax deductibility of compensation paid per covered employee imposed by Section 162(m) of the Code.

A performance stock award is a stock award that is payable (including that may be granted, may vest, or may be exercised) contingent upon the attainment of pre-determined performance goals during a performance period. A performance stock award may require the completion of a specified period of continuous

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service. The length of any performance period, the performance goals to be achieved during the performance period, and the measure of whether and to what degree such performance goals have been attained will be determined by our Compensation Committee, except that the Plan Administrator also may make any such determinations to the extent that the award is not intended to qualify as performance-based compensation under Section 162(m) of the Code. In addition, to the extent permitted by applicable law and the performance stock award agreement, the Plan Administrator may determine that cash may be used in payment of performance stock awards.

A performance cash award is a cash award that is payable contingent upon the attainment of pre-determined performance goals during a performance period. A performance cash award may require the completion of a specified period of continuous service. The length of any performance period, the performance goals to be achieved during the performance period, and the measure of whether and to what degree such performance goals have been attained will be determined by our Compensation Committee, except that the Plan Administrator also may make any such determinations to the extent that the award is not intended to qualify as performance-based compensation under Section 162(m) of the Code. The Plan Administrator may specify the form of payment of performance cash awards, which may be cash or other property, or may provide for a participant to have the option for his or her performance cash award to be paid in cash or other property.

In granting a performance stock or cash award intended to qualify as performance-based compensation under Section 162(m) of the Code, our Compensation Committee will set a period of time, or a performance period, over which the attainment of one or more goals, or performance goals, will be measured. Within the time period prescribed by Section 162(m) of the Code (no later than the earlier of the 90th day of a performance period and the date on which 25% of the performance period has elapsed, and in any event at a time when the achievement of the performance goals remains substantially uncertain), our Compensation Committee will establish the performance goals, based upon one or more criteria, or performance criteria, enumerated in the 2017 Plan and described below. As soon as administratively practicable following the end of the performance period, our Compensation Committee will certify in writing whether the performance goals have been satisfied.

Performance goals under the 2017 Plan will be based on any one or more of the following performance criteria: (i) earnings (including earnings per share and net earnings); (ii) earnings before interest, taxes and depreciation; (iii) earnings before interest, taxes, depreciation and amortization; (iv) earnings before interest, taxes, depreciation, amortization and legal settlements; (v) earnings before interest, taxes, depreciation, amortization, legal settlements and other income (expense); (vi) earnings before interest, taxes, depreciation, amortization, legal settlements, other income (expense) and stock-based compensation; (vii) earnings before interest, taxes, depreciation, amortization, legal settlements, other income (expense), stock-based compensation and changes in deferred revenue; (viii) earnings before interest, taxes, depreciation, amortization, legal settlements, other income (expense), stock-based compensation, other non-cash expenses and changes in deferred revenue; (ix) total shareholder return; (x) return on equity or average shareholder's equity; (xi) return on assets, investment, or capital employed; (xii) stock price; (xiii) margin (including gross margin); (xiv) income (before or after taxes); (xv) operating income; (xvi) operating income after taxes; (xvii) pre-tax profit; (xviii) operating cash flow; (xix) sales or revenue targets; (xx) increases in revenue or product revenue; (xxi) expenses and cost reduction goals; (xxii) improvement in or attainment of working capital levels; (xxiii) economic value added (or an equivalent metric); (xxiv) market share; (xxv) cash flow; (xxvi) cash flow per share; (xxvii) cash balance; (xxviii) cash burn; (xxix) cash collections; (xxx) share price performance; (xxxi) debt reduction; (xxxii) implementation or completion of projects or processes (including, without limitation, clinical trial initiation, clinical trial enrollment and dates, clinical trial results, regulatory filing submissions, regulatory filing acceptances, regulatory or advisory committee interactions, regulatory approvals, and product supply); (xxxiii) shareholders' equity; (xxxiv) capital expenditures; (xxxv) debt levels; (xxxvi) operating profit or net operating profit; (xxxvii) workforce diversity; (xxxviii) growth of net income or operating income; (xxxix) billings; (xl) bookings; (xli) employee retention; (xlii) initiation of studies by specific dates; (xliii) budget management; (xliv) submission to, or approval by, a regulatory body (including, but not limited to the FDA of an applicable filing or a product; (xlv) regulatory milestones; (xlvi) progress of internal research or development programs; (xlvii) acquisition of new customers; (xlviii) customer retention and/or repeat order rate; (xlix) improvements in sample and test processing times; (l) progress of partnered programs; (li) partner satisfaction; (lii) timely completion of clinical trials; (liii) submission of 510(k)s or pre-market approvals and other regulatory achievements; (liv) milestones related to research development (including, but not limited to, preclinical and clinical studies), product development and manufacturing; (lv) expansion of sales in additional geographies or markets; (lvi) research progress, including the development of programs; (lvii) strategic partnerships or transactions (including in-licensing and out-licensing of intellectual property; and (lviii) and to the extent that an award is not intended to comply with Section 162(m) of the Code, other measures of performance selected by the Board or the Compensation Committee.



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### Proposal No. Five: Approval of the 2017 Equity Incentive Plan

Performance goals may be based on a company-wide basis, with respect to one or more business units, divisions, affiliates or business segments, and in either absolute terms or relative to the performance of one or more comparable companies or the performance of one or more relevant indices. Our Compensation Committee (or, to the extent that an award is not intended to qualify as performance-based compensation under Section 162(m) of the Code, the Plan Administrator) is authorized to make appropriate adjustments in the method of calculating the attainment of performance goals for a performance period as follows; *provided, however*, that to the extent that an award is intended to qualify as performance-based compensation under Section 162(m) of the Code, any such adjustment may be made only if such adjustment is objectively determinable and specified in the award agreement at the time the award is granted or in such other document setting forth the performance goals for the award at the time the performance goals are established: (1) to exclude restructuring and/or other nonrecurring charges; (2) to exclude exchange rate effects; (3) to exclude the effects of changes to generally accepted accounting principles; (4) to exclude the effects of any statutory adjustments to corporate tax rates; (5) to exclude the effects of any items that are unusual in nature or occur infrequently as determined under generally accepted accounting principles; (6) to exclude the dilutive effects of acquisitions or joint ventures; (7) to assume that any business divested by the Company achieved performance objectives at targeted levels during the balance of a Performance Period following such divestiture; (8) to exclude the effect of any change in the outstanding shares of common stock of the Company by reason of any stock dividend or split, stock repurchase, reorganization, recapitalization, merger, consolidation, spin-off, combination or exchange of shares or other similar corporate change, or any distributions to common shareholders other than regular cash dividends; (9) to exclude the effects of stock based compensation and the award of bonuses under the Company's bonus plans; (10) to exclude costs incurred in connection with potential acquisitions or divestitures that are required to be expensed under generally accepted accounting principles; (11) to exclude the goodwill and intangible asset impairment charges that are required to be recorded under generally accepted accounting principles; (12) to exclude the effects of the timing of acceptance for review and/or approval of submissions to the FDA or any other regulatory body; and (13) to the extent that an Award is not intended to qualify as performance-based compensation under Section 162(m) of the Code, to make other appropriate adjustments selected by the Board or the Committee.

In addition, our Compensation Committee (or, to the extent that an award is not intended to qualify as performance-based compensation under Section 162(m) of the Code, the Plan Administrator) retains the discretion to reduce or eliminate the compensation or economic benefit due upon the attainment of any performance goals and to define the manner of calculating the performance criteria it selects to use for a performance period.

### Other Stock Awards

Other forms of stock awards valued in whole or in part by reference to, or otherwise based on, our common stock may be granted either alone or in addition to other stock awards under the 2017 Plan. The Plan Administrator will have sole and complete authority to determine the persons to whom and the time or times at which such other stock awards will be granted, the number of shares of our common stock to be granted and all other terms and conditions of such other stock awards.

### Clawback Policy

Awards granted under the 2017 Plan will be subject to recoupment in accordance with any clawback policy that we are required to adopt pursuant to the listing standards of any national securities exchange or association on which our securities are listed or as is otherwise required by the Dodd-Frank Wall Street Reform and Consumer Protection Act or other applicable law. In addition, the Plan Administrator may impose other clawback, recovery or recoupment provisions in an award agreement as the Plan Administrator determines necessary or appropriate, including a reacquisition right in respect of previously acquired shares of our common stock or other cash or property upon the occurrence of cause.

### Changes to Capital Structure

In the event of certain capitalization adjustments, the Plan Administrator will appropriately adjust: (i) the class(es) and maximum number of securities subject to the 2017 Plan; (ii) the class(es) and maximum number of securities that may be issued pursuant to the exercise of ISOs; (iii) the class(es) and maximum number of securities that may be awarded to any participant pursuant to Section 162(m) limits; and (iv) the class(es) and number of securities and price per share of stock subject to outstanding stock awards.



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### Proposal No. Five: Approval of the 2017 Equity Incentive Plan

## Corporate Transaction

In the event of a transaction (as defined in the 2017 Plan and described below), the Plan Administrator may take one or more of the following actions with respect to stock awards, contingent upon the closing or consummation of the corporate transaction, unless otherwise provided in the instrument evidencing the stock award, in any other written agreement between us or one of our affiliates and the participant or in our director compensation policy, or unless otherwise provided by the Plan Administrator at the time of grant of the stock award:

arrange for the surviving or acquiring corporation (or its parent company) to assume or continue the stock award or to substitute a similar stock award for the stock award (including an award to acquire the same consideration paid to our stockholders pursuant to the corporate transaction);

arrange for the assignment of any reacquisition or repurchase rights held by us in respect of our common stock issued pursuant to the stock award to the surviving or acquiring corporation (or its parent company);

accelerate the vesting (and, if applicable, the exercisability), in whole or in part, of the stock award to a date prior to the effective time of the corporate transaction as determined by the Plan Administrator (or, if the Plan Administrator does not determine such a date, to the date that is five days prior to the effective date of the corporate transaction), with the stock award terminating if not exercised (if applicable) at or prior to the effective time of the corporate transaction;

arrange for the lapse of any reacquisition or repurchase rights held by us with respect to the stock award;

cancel or arrange for the cancellation of the stock award, to the extent not vested or not exercised prior to the effective time of the corporate transaction, and pay such cash consideration, if any, as the Plan Administrator may consider appropriate; and

make a payment, in such form as may be determined by the Board, equal to the excess, if any, of (A) the per share amount payable to holders of common stock in connection with the transaction, over (B) any per share exercise price under the applicable award. For clarity, this payment may be zero (\$0) if the value of the property is equal to or less than the exercise price. In addition, any escrow, holdback, earnout or similar provisions in the definitive agreement for the corporate transaction may apply to such payment to the same extent and in the same manner as such provisions apply to the holders of common stock.

The Plan Administrator is not required to take the same action with respect to all stock awards or portions of stock awards or with respect to all participants. The Plan Administrator may take different actions with respect to the vested and unvested portions of a stock award.

For purposes of the 2017 Plan, a transaction generally will be deemed to occur in the event of the consummation of a change in control (as described below) or a corporate transaction, which is defined as: (i) a sale or other disposition of all or substantially all of our consolidated assets; (ii) a sale or other disposition of more than 50% of our outstanding securities; (iii) a merger, consolidation or similar transaction following which we are not the surviving corporation; or (iv) a merger, consolidation or similar transaction following which we are the surviving corporation but the shares of our common stock outstanding immediately prior to the transaction are converted or exchanged into other property by virtue of the transaction.

## Change in Control

Under the 2017 Plan, a stock award may be subject to additional acceleration of vesting and exercisability upon or after a change in control (as defined in the 2017 Plan and described below) as may be provided in the participant's stock award agreement, in any other written agreement with us or one of our affiliates or in our director compensation policy, but in the absence of such provision, no such acceleration will occur.

For purposes of the 2017 Plan, a change in control generally will be deemed to occur in the event: (i) a person, entity or group acquires, directly or indirectly, our securities representing more than 50% of the combined voting power of our then outstanding securities, other than by virtue of a merger, consolidation, or similar transaction; (ii) there is consummated a merger, consolidation,



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or similar transaction and, immediately after the consummation of such transaction, our stockholders immediately prior thereto do not own, directly or indirectly, more than 50% of the combined outstanding voting power of the surviving entity or the parent of the surviving entity in substantially the same proportions as their ownership of our outstanding voting securities immediately prior to such transaction; (iii) there is consummated a sale or other disposition of all or substantially all

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### [Proposal No. Five: Approval of the 2017 Equity Incentive Plan](#)

of our consolidated assets, other than a sale or other disposition to an entity in which more than 50% of the entity's combined voting power is owned by our stockholders in substantially the same proportions as their ownership of our outstanding voting securities immediately prior to such sale or other disposition; (iv) we experience a complete liquidation or dissolution; or (v) a majority of our Board becomes comprised of individuals whose nomination, appointment, or election was not approved by a majority of the Board members or their approved successors.

### [Plan Amendments and Termination](#)

The Plan Administrator will have the authority to amend or terminate the 2017 Plan at any time. However, except as otherwise provided in the 2017 Plan or an award agreement, no amendment or termination of the 2017 Plan may materially impair a participant's rights under his or her outstanding awards without the participant's consent.

We will obtain stockholder approval of any amendment to the 2017 Plan as required by applicable law and listing requirements. No ISOs may be granted under the 2017 Plan after the tenth anniversary of the date the 2017 Plan was adopted by our Board.

## **U.S. Federal Income Tax Consequences**

The following is a summary of the principal U.S. federal income tax consequences to participants and us with respect to participation in the 2017 Plan. This summary is not intended to be exhaustive and does not discuss the income tax laws of any local, state or foreign jurisdiction in which a participant may reside. The information is based upon current federal income tax rules and therefore is subject to change when those rules change. Because the tax consequences to any participant may depend on his or her particular situation, each participant should consult the participant's tax adviser regarding the federal, state, local and other tax consequences of the grant or exercise of an award or the disposition of stock acquired under the 2017 Plan. The 2017 Plan is not qualified under the provisions of Section 401(a) of the Code and is not subject to any of the provisions of the Employee Retirement Income Security Act of 1974. Our ability to realize the benefit of any tax deductions described below depends on our generation of taxable income as well as the requirement of reasonableness, the provisions of Section 162(m) of the Code and the satisfaction of our tax reporting obligations.

### [Nonstatutory Stock Options](#)

Generally, there is no taxation upon the grant of an NSO if the stock option is granted with an exercise price equal to the fair market value of the underlying stock on the grant date. Upon exercise, a participant will recognize ordinary income equal to the excess, if any, of the fair market value of the underlying stock on the date of exercise of the stock option over the exercise price. If the participant is employed by us or one of our affiliates, that income will be subject to withholding taxes. The participant's tax basis in those shares will be equal to their fair market value on the date of exercise of the stock option, and the participant's capital gain holding period for those shares will begin on that date.

Subject to the requirement of reasonableness, the provisions of Section 162(m) of the Code and the satisfaction of a tax reporting obligation, we will generally be entitled to a tax deduction equal to the taxable ordinary income realized by the participant.

### [Incentive Stock Options](#)

The 2017 Plan provides for the grant of stock options that are intended to qualify as incentive stock options, as defined in Section 422 of the Code. Under the Code, a participant generally is not subject to ordinary income tax upon the grant or exercise of an ISO. If the participant holds a share received upon exercise of an ISO for more than two years from the date the stock option was granted and more than one year from the date the stock option was exercised, which is referred to as the required holding period, the difference, if any, between the amount realized on a sale or other taxable disposition of that share and the participant's tax basis in that share will be long-term capital gain or loss.

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If, however, a participant disposes of a share acquired upon exercise of an ISO before the end of the required holding period, which is referred to as a disqualifying disposition, the

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participant generally will recognize ordinary income in the year of the disqualifying disposition equal to the excess, if any, of the fair market value of the share on the date of exercise of the stock option over the exercise price. However, if the sales proceeds are less than the fair market value of the share on the date of exercise of the stock option, the amount of ordinary income recognized by the participant will not exceed the gain, if any, realized on the sale. If the amount realized on a disqualifying disposition exceeds the fair market value of the share on the date of exercise of the stock option, that excess will be short-term or long-term capital gain, depending on whether the holding period for the share exceeds one year.

For purposes of the alternative minimum tax, the amount by which the fair market value of a share of stock acquired upon exercise of an ISO exceeds the exercise price of the stock option generally will be an adjustment included in the participant's alternative minimum taxable income for the year in which the stock option is exercised. If, however, there is a disqualifying disposition of the share in the year in which the stock option is exercised, there will be no adjustment for alternative minimum tax purposes with respect to that share. In computing alternative minimum taxable income, the tax basis of a share acquired upon exercise of an ISO is increased by the amount of the adjustment taken into account with respect to that share for alternative minimum tax purposes in the year the stock option is exercised.

We are not allowed a tax deduction with respect to the grant or exercise of an ISO or the disposition of a share acquired upon exercise of an ISO after the required holding period. If there is a disqualifying disposition of a share, however, we will generally be entitled to a tax deduction equal to the taxable ordinary income realized by the participant, subject to the requirement of reasonableness and the provisions of Section 162(m) of the Code, and provided that either the employee includes that amount in income or we timely satisfy our reporting requirements with respect to that amount.

### **Restricted Stock Awards**

Generally, the recipient of a restricted stock award will recognize ordinary income at the time the stock is received equal to the excess, if any, of the fair market value of the stock received over any amount paid by the recipient in exchange for the stock. If, however, the stock is not vested when it is received (for example, if the employee is required to work for a period of time in order to have the right to sell the stock), the recipient generally will not recognize income until the stock becomes vested, at which time the recipient will recognize ordinary income equal to the excess, if any, of the fair market value of the stock on the date it becomes vested over any amount paid by the recipient in exchange for the stock. A recipient may, however, file an election with the Internal Revenue Service, within 30 days following his or her receipt of the stock award, to recognize ordinary income, as of the date the recipient receives the award, equal to the excess, if any, of the fair market value of the stock on the date the award is granted over any amount paid by the recipient for the stock.

The recipient's basis for the determination of gain or loss upon the subsequent disposition of shares acquired from a restricted stock award will be the amount paid for such shares plus any ordinary income recognized either when the stock is received or when the stock becomes vested.

Subject to the requirement of reasonableness, the provisions of Section 162(m) of the Code and the satisfaction of a tax reporting obligation, we will generally be entitled to a tax deduction equal to the taxable ordinary income realized by the recipient of the restricted stock award.

### **Restricted Stock Unit Awards**

Generally, the recipient of an RSU award structured to comply with the requirements of Section 409A of the Code or an exception to Section 409A of the Code will recognize ordinary income at the time the stock is delivered equal to the excess, if any, of the fair market value of the stock received over any amount paid by the recipient in exchange for the stock. To comply with the requirements of Section 409A of the Code, the stock subject to an RSU award may generally only be delivered upon one of the following events: a fixed calendar date (or dates), separation from service, death, disability or a change in control. If delivery occurs on another date, unless the RSU award otherwise complies with or qualifies for an exception to the requirements of Section 409A of the Code (including delivery upon achievement of a performance goal), in addition to the tax treatment described above, the recipient will owe an additional 20% federal tax and interest on any taxes owed.



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The recipient's basis for the determination of gain or loss upon the subsequent disposition of shares acquired from an RSU award will be the amount paid for such shares plus any ordinary income recognized when the stock is delivered.

Subject to the requirement of reasonableness, the provisions of Section 162(m) of the Code and the satisfaction of a tax reporting obligation, we will generally be entitled to a tax deduction equal to the taxable ordinary income realized by the recipient of the RSU award.

[Stock Appreciation Rights](#)

Generally, if a stock appreciation right is granted with an exercise price equal to the fair market value of the underlying stock on the grant date, the recipient will recognize ordinary income equal to the fair market value of the stock or cash received upon such exercise. Subject to the requirement of reasonableness, the provisions of Section 162(m) of the Code, and the satisfaction of a tax reporting obligation, we will generally be entitled to a tax deduction equal to the taxable ordinary income realized by the recipient of the stock appreciation right.

[New Plan Benefits](#)

All awards under the 2017 Plan are made in the discretion of the Plan Administrator, and no Awards have been granted under the 2017 Plan subject to stockholder approval of this Proposal No. Five. Therefore, the benefits and amounts that will be received or allocated under the 2017 Plan are not determinable at this time. Our past equity grants to our NEOs, and our current director compensation policy, are discussed above.

**THE BOARD OF DIRECTORS RECOMMENDS A VOTE IN FAVOR OF PROPOSAL NO. FIVE.**

**Table of Contents****Proposal No. Six: Approval of Amendments to the Amended and Restated Certificate of Incorporation, as Amended****Overview**

Our Board is requesting stockholder approval of an amendment to our amended and restated certificate of incorporation, as amended (the Charter), to (i) increase the total number of authorized shares of common stock from 250,000,000 shares to 500,000,000 shares, and (ii) make certain minor administrative changes, including to remove references that no longer apply or do not apply and to align the provision regarding the individuals who may call a special meeting of stockholders with the provision in our Amended and Restated Bylaws (the Bylaws). On March 22, 2017, our Board adopted resolutions approving the proposed certificate of amendment to our Charter (the Certificate of Amendment), in substantially the form attached hereto as Appendix B. At that time, our Board declared the amendments set forth in the Certificate of Amendment to be advisable and in the best interests of BioMarin and our stockholders and is accordingly submitting the Certificate of Amendment for approval by our stockholders. If our stockholders approve this Proposal Six, we expect to file the Certificate of Amendment with the Secretary of State of the State of Delaware as soon as practicable following stockholder approval.

**Increase in Authorized Shares**

The Certificate of Amendment would increase the number of shares of common stock that BioMarin is authorized to issue from 250,000,000 shares of common stock to 500,000,000 shares of common stock, representing an increase of 250,000,000 shares of authorized common stock, with a corresponding increase in the total authorized capital stock, which includes common stock and preferred stock, from 251,000,000 shares to 501,000,000 shares. We are not requesting any increase to the authorized number of shares of preferred stock, which will remain unchanged at 1,000,000 shares.

The following table describes the allocation of our currently authorized common stock among issued, reserved and unreserved shares as of March 17, 2017:

| Category   | Number of Shares |
|--|------------------|
| Authorized   | 250,000,000      |
| Less: Issued and outstanding   | 173,287,047      |
| Available for issuance   | 76,712,953       |
| Less: Shares issuable upon conversion of our 1.875% senior subordinated convertible notes due 2017 (the 2017 Notes) <sup>1</sup>   | 1,104,987        |
| Less: Shares issuable upon conversion of our 0.75% senior subordinated convertible notes due in 2018 (the 2018 Notes) <sup>2</sup>   | 3,982,775        |
| Less: Shares issuable upon conversion of our 1.50% senior subordinated convertible notes due in 2020 (the 2020 Notes and, together with the 2017 Notes and the 2018 Notes, the Notes) <sup>3</sup> | 3,982,913        |
| Less: Shares issuable upon the exercise of options outstanding, with a weighted average exercise price of \$51.59 per share  | 8,444,341        |
| Less: Shares issuable upon the vesting of RSU awards outstanding   | 2,095,711        |
| Less: Shares reserved for future issuance under the 2006 Plan (excluding outstanding awards)   | 8,467,738        |
| Less: Shares reserved for future issuance under the Amended and Restated 2006 Employee Stock Purchase Plan   | 755,218          |
| Unissued, unreserved shares  | 47,879,270       |

<sup>1</sup> The 2017 Notes convert at a rate of 49.1171 shares of our common stock per \$1,000 principal amount of 2017 Notes (equivalent to a conversion price of approximately \$20.36 per share of common stock).

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### **Proposal No. Six: Approval of Amendments to the Amended and Restated Certificate of Incorporation, as Amended**

<sup>2</sup>The 2018 Notes convert at a rate of 10.6213 shares of our common stock per \$1,000 principal amount of 2018 Notes (equivalent to a conversion price of approximately \$94.15 per share of common stock).

<sup>3</sup>The 2020 Notes convert at a rate of 10.6213 shares of our common stock per \$1,000 principal amount of 2020 Notes (equivalent to a conversion price of approximately \$94.15 per share of common stock).

Subsequent to March 17, 2017, on March 22, 2017, we made our annual company-wide equity award grant for an aggregate of 1,919,480 shares issuable under such awards. See page 71 for outstanding equity award and equity compensation plan information following the annual equity award grant.

### **Reasons for the Increase in Authorized Shares**

Although, at present, our Board has no immediate plans to issue the additional shares of common stock, it desires to have the shares available to provide additional flexibility to use BioMarin's common stock for business and financial purposes in the future as well as to have sufficient shares available to provide appropriate equity incentives for our employees. The additional shares may be used for various purposes without further stockholder approval. These purposes may include raising capital; providing equity incentives to employees, officers, directors, consultants and/or advisors; establishing strategic relationships with other companies; expanding our business through the acquisition of other businesses, products or technologies; stock splits and stock dividends; and other purposes. We will need to raise substantial additional funding to, among other things, fund our operations, conduct and/or complete clinical trials, build out our commercial organization, make future milestone payments, repay the principal amount of, and ongoing interest due on, the Notes, and satisfy any of our other current or future obligations. The additional shares may be used for a financing if we have an appropriate opportunity.

As of March 17, 2017, we had \$772.5 million (undiscounted) principal amount of indebtedness, including \$22.5 million (undiscounted) of indebtedness under the 2017 Notes, \$375.0 million (undiscounted) of indebtedness under the 2018 Notes and \$375.0 million (undiscounted) principal amount of indebtedness under the 2020 Notes. If the holders of the Notes do not convert their Notes prior to their respective maturity dates, we will be required to repay the principal amount of all then outstanding Notes plus accrued and unpaid interest. We may also be required to repurchase the Notes for cash upon the occurrence of certain fundamental changes involving us. If our capital resources are insufficient to satisfy our debt service obligations, we may be required to raise substantial additional capital, including potentially through the issuance of equity securities, and our failure to do so and default on our obligations under the Notes would have a material adverse effect on our business, financial condition and prospects. If this Proposal Six is not approved by our stockholders, it is possible that our financing alternatives, including in connection with satisfying our debt service obligations and continuing to grow our commercial business and advance our product pipeline, may be limited by the lack of sufficient unissued and unreserved authorized shares of common stock, and stockholder value may be harmed, perhaps severely, by this limitation. In addition, our success depends in part on our continued ability to attract, retain and motivate highly qualified management and clinical and scientific personnel, and if this Proposal Six is not approved by our stockholders, the lack of unissued and unreserved authorized shares of common stock to provide future equity incentive opportunities that the Compensation Committee deems appropriate could adversely impact our ability to achieve these goals. In summary, if our stockholders do not approve this Proposal Six, we may not be able to access the capital markets, complete corporate collaborations or partnerships, attract, retain and motivate employees and pursue other business opportunities integral to our growth and success, all of which could severely harm our business and our prospects.

Our Board believes that the proposed increase in authorized common stock will make sufficient shares available to provide the additional flexibility necessary to pursue our strategic objectives. Over the past several years, this flexibility has allowed us to pursue a number of financing transactions that were key to enabling our growth while at the same time enabling us to continue to provide the employee equity incentives that we deem necessary to attract and retain key employees. For example:

In August 2016 we completed an underwritten public offering of 7,500,000 shares of our common stock for net proceeds of approximately \$712.9 million to be used for general corporate purposes, including clinical trials of our product candidates and the expansion of our manufacturing capacity, particularly with respect to our manufacturing capability for our gene therapy program. We may also use the proceeds to fund acquisitions of businesses, technologies or product lines that complement our current business.





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### **Proposal No. Six: Approval of Amendments to the Amended and Restated Certificate of Incorporation, as Amended**

In January 2015 we completed an underwritten public offering of 9,775,000 shares of our common stock for net proceeds of approximately \$772.3 million to be used for general corporate purposes and to fund the acquisition of Prosensa Holding N.V. and pay related fees and expenses.

In March 2014 we completed an underwritten public offering of 1,500,000 shares of our common stock for net proceeds of approximately \$117.4 million used primarily to fund the purchase of our corporate headquarters.

In October 2013 we completed an underwritten public offering of the 2018 Notes and the 2020 Notes for net proceeds of approximately \$726.2 million to be used for general corporate purposes.

Unless our stockholders approve this Proposal Six, we may not have sufficient unissued and unreserved authorized shares of common stock to engage in similar transactions in the future and to respond to compensatory needs by implementing new or revised equity compensation plans or arrangements, all of which could severely harm our business and our prospects.

### **Effects of the Increase in Authorized Shares**

The additional common stock proposed to be authorized pursuant to the Certificate of Amendment would have rights identical to the currently outstanding shares of our common stock. Approval of this Proposal Six would not affect the rights of the holders of currently outstanding shares of our common stock, except for effects incidental to increasing the number of shares of our common stock outstanding if such additional authorized shares are issued, such as dilution of any earnings per share and voting rights of current holders of common stock. The additional shares of common stock authorized by the approval of this Proposal Six and the filing of the Certificate of Amendment could be issued by our Board without further vote of our stockholders except as may be required in particular cases by our Charter, applicable law, regulatory agencies or the rules of NASDAQ. Under our Charter, stockholders do not have preemptive rights to subscribe for additional securities that may be issued by us, which means that current stockholders do not have a prior right thereunder to purchase any new issue of common stock in order to maintain their proportionate ownership interests in BioMarin.

The approval of this Proposal Six and the filing of the Certificate of Amendment could, under certain circumstances, have an anti-takeover effect. The additional shares of common stock that would become available for issuance if this Proposal Six is adopted could also be used by us to oppose a hostile takeover attempt or to delay or prevent changes in control or management. For example, without further stockholder approval, the Board could adopt a poison pill which would, under certain circumstances related to an acquisition of our securities that is not approved by the Board, give certain holders the right to acquire additional shares of our common stock at a low price, or the Board could strategically sell shares of common stock in a private transaction to purchasers who would oppose a takeover or favor the current Board. Although this Proposal Six to approve the Certificate of Amendment has been prompted by business and financial considerations and not by the threat of any hostile takeover attempt (nor is the Board currently aware of any such attempts directed at us), and the Board does not intend or view the proposed increase in the number of authorized shares of our common stock as an anti-takeover measure, stockholders should nevertheless be aware that approval of this Proposal Six could facilitate future efforts by us to deter or prevent changes in control, including transactions in which our stockholders might otherwise receive a premium for their shares over then-current market prices.

### **Other Administrative Amendments**

The Certificate of Amendment would also remove outdated references that no longer or do not apply and to align the provision regarding the individuals who may call a special meeting of stockholders with the provision in our Bylaws. The minor administrative amendments proposed are as follows:

1. Article IV: Delete the language any written consent of stockholders is solicited. We are proposing this amendment because no action can be taken by the stockholders by written consent in accordance with the terms of the Charter.
2. Article IV: Replace two references to shareholders with references to stockholders. We are proposing this amendment because, under Delaware law, holders of common stock of a Delaware corporation are typically referred to as stockholders.
3. Article IV: Replace two references to which with references to that and correct minor typos.

4. Article X: Delete the language Following the date of the final prospectus in connection with the initial public offering of the Corporation's Common Stock pursuant to

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## **Table of Contents**

### **Proposal No. Six: Approval of Amendments to the Amended and Restated Certificate of Incorporation, as Amended**

a firm commitment underwriting. We are proposing this amendment because we completed our initial public offering in 1999 and this qualification is no longer needed.

5. Article X: Delete the reference to the individuals that may call a special meeting of the stockholders and instead refer to the provision set forth in the Bylaws. We are proposing this amendment to align the Charter with an update to our Bylaws, which is already in effect. The existing Charter states that the Chair of the Board or a majority of the then-current directors may call a special meeting of stockholders, in accordance with our Bylaws. Subsequent to the filing of the Charter, the Board created the position of Lead Independent Director to serve as a liaison between the Chief Executive Officer and the Independent Directors, and included among the Lead Independent Director's duties and responsibilities the ability to call a special meeting of stockholders. The Board did not take away the power to call a special meeting of stockholders from anyone who currently held the power, but rather additionally gave it to the Lead Independent Director, and amended the Bylaws to reflect that power. The parallel provision in the Charter has not yet been amended to reflect this new position.

None of the proposed administrative amendments will substantively affect the rights of stockholders.

The above description of the amendments set forth in the Certificate of Amendment is only a summary and is qualified in its entirety by reference to the complete text of the Certificate of Amendment, which is attached to this proxy statement as Appendix B. We urge you to read Appendix B in its entirety before casting your vote.

## **Abandonment**

Although we currently expect that, if this Proposal Six is approved by our stockholders, we will file the Certificate of Amendment with the Secretary of State of the State of Delaware as soon as practicable following stockholder approval, notwithstanding approval of this Proposal Six by our stockholders, the Board may, in its sole discretion, abandon the Certificate of Amendment and determine not to file the Certificate of Amendment with the Secretary of State of the State of Delaware. If this Proposal Six is approved by our stockholders and the Board determines to exercise such discretion, we will publicly disclose that fact and the Board's reason or reasons for its determination.

## **THE BOARD OF DIRECTORS RECOMMENDS A VOTE IN FAVOR OF PROPOSAL NO. SIX.**

**Table of Contents****Stock Ownership Information****Security Ownership of Certain Beneficial Owners and Management**

The table below sets forth certain information regarding the ownership of shares of our common stock as of March 17, 2017 (except as otherwise noted) by: (i) each current director and each nominee for director; (ii) each of the NEOs; (iii) all of our executive officers and directors as a group; and (iv) all those known by us to be beneficial owners of more than five percent of our common stock. Except as otherwise noted, the entities and individuals in this table have sole dispositive and voting power with respect to all the shares of our common stock beneficially owned by them, subject to community property laws, where applicable. The information with respect to each entity and individual specified was supplied or confirmed by such entity or individual or based upon statements filed with the SEC. Except as otherwise indicated, the mailing address for each stockholder in the table below is c/o BioMarin Pharmaceutical Inc., 105 Digital Drive, Novato, CA 94949.

| Name of Beneficial Owner   | Number of Shares Beneficially Owned <sup>(1)</sup> | Number of Shares Subject To Options and Restricted Stock Units <sup>(2)</sup> | Total Number of Shares Beneficially Owned <sup>(3)</sup> | Percentage of Total Shares Outstanding <sup>(4)</sup> |
|--|--|---|--|---|
| Capital Research Global Investors <sup>(5)</sup>                     | 19,643,043   |   | 19,643,043   | 11.34%  |
| The Vanguard Group <sup>(6)</sup>                                    | 13,207,286   |   | 13,207,286   | 7.62%   |
| BlackRock, Inc. <sup>(7)</sup>                                       | 10,610,120   |   | 10,610,120   | 6.12%   |
| Prudential Financial, Inc. <sup>(8)</sup>                            | 9,396,903  |   | 9,396,903  | 5.42%   |
| Sands Capital Management, LLC <sup>(9)</sup>                         | 9,380,802  |   | 9,380,802  | 5.41%   |
| Jennison Associates LLC <sup>(10)</sup>                              | 9,254,206  |   | 9,254,206  | 5.34%   |
| FMR LLC <sup>(11)</sup>  | 9,149,505  |   | 9,149,505  | 5.28%   |
| Jean-Jacques Bienaimé  | 236,135 <sup>(12)</sup>                            | 1,302,358   | 1,538,493  | *   |
| Daniel Spiegelman  | 10,550   | 110,345   | 120,895  | *   |
| Jeff Ajer  | 7,568  | 110,768   | 118,336  | *   |
| Robert A. Baffi, Ph.D.   | 118,803 <sup>(13)</sup>                            | 297,891   | 416,694  | *   |
| Henry J. Fuchs, M.D.   | 72,525   | 267,935   | 340,460  | *   |
| Willard Dere, M.D.   |  |   |  | *   |
| Kathryn E. Falberg   |  |   |  | *   |
| Michael Grey   | 26,250   | 34,400  | 60,650   | *   |
| Elaine J. Heron, Ph.D.   | 35,625   | 41,900  | 77,525   | *   |
| V. Bryan Lawlis, Ph.D.   | 11,300   | 88,000  | 99,300   | *   |
| Alan J. Lewis, Ph.D.   | 17,500   | 34,400  | 51,900   | *   |
| Richard A. Meier   | 26,250   | 94,400  | 120,650  | *   |
| David E.I. Pyott, M.D. (Hon.)  | 700  | 2,034   | 2,734  | *   |
| Dennis J. Slamon, M.D., Ph.D.  | 6,325  | 16,283  | 22,608   | *   |
| All current executive officers and directors as a group (16 persons) | 616,534  | 2,634,688   | 3,251,222  | 1.85%   |

\* Represents less than 1% of our common stock outstanding on March 17, 2017.

(1) Represents the number of shares of our common stock owned directly or indirectly by each entity and person, and excludes shares underlying options and RSUs held by our directors and officers, which are reported in the column titled "Number of Shares Subject To Options and Restricted Stock Units."

(2) Represents shares of our common stock subject to options that are or will become exercisable and RSUs that will vest within 60 days of March 17, 2017.

(3) Equals the sum of the number of shares under the table columns titled "Number of Shares Beneficially Owned" and "Number of Shares Subject To Options and Restricted Stock Units."

**Table of Contents****Stock Ownership Information**

- (4) The calculation of percentages is based upon 173,287,047 shares of our common stock outstanding on March 17, 2017, plus for each of the individuals listed above, the number of shares subject to options and RSUs reflected in the column under the heading Number of Shares Subject To Options and Restricted Stock Units.
- (5) This information is as of December 31, 2016 and is based solely on information contained in the Schedule 13G/A filed with the SEC on February 13, 2017 by Capital Research Global Investors (CRGI), a division of Capital Research and Management Company. CRGI, as a registered investment adviser under Section 203 of the Investment Advisers Act of 1940 (15 U.S.C. 80b-3) or under the laws of any state, may be deemed to beneficially own the indicated shares and has sole dispositive and voting power over the indicated shares. The address for CRGI is 333 South Hope St., Los Angeles, CA 90071.
- (6) This information is as of December 31, 2016 and is based solely on information contained in the Schedule 13G/A filed with the SEC on February 10, 2017 by The Vanguard Group, Inc. (Vanguard). Vanguard, as a registered investment adviser under Section 203 of the Investment Advisers Act of 1940 (15 U.S.C. 80b-3) or under the laws of any state, may be deemed to beneficially own the indicated shares and has sole dispositive power over 13,037,906 shares, shared dispositive power over 169,380 shares, sole voting power over 145,962 shares and shared voting power over 32,196 shares. Vanguard reported its beneficial ownership on behalf of itself and the following: Vanguard Fiduciary Trust Company and Vanguard Investments Australia, Ltd., each a wholly-owned subsidiary of Vanguard. The address for Vanguard is 100 Vanguard Blvd., Malvern, PA 19355.
- (7) This information is as of December 31, 2016 and is based solely on information contained in the Schedule 13G/A filed with the SEC on January 19, 2017 by BlackRock, Inc. (BlackRock). BlackRock, as a parent holding company or control person, may be deemed to beneficially own the indicated shares and has sole dispositive power over 10,610,120 shares and sole voting power over 9,485,002 shares. BlackRock reported its beneficial ownership on behalf of itself and the following: BlackRock (Luxembourg) S.A., BlackRock (Netherlands) B.V., BlackRock (Singapore) Limited, BlackRock Advisors (UK) Limited, BlackRock Advisors, LLC, BlackRock Asset Management Canada Limited, BlackRock Asset Management Deutschland AG, BlackRock Asset Management Ireland Limited, BlackRock Asset Management North Asia Limited, BlackRock Asset Management Schweiz AG, BlackRock Capital Management, BlackRock Financial Management, Inc., BlackRock Fund Advisors, BlackRock Fund Managers Ltd, BlackRock Institutional Trust Company, N.A, BlackRock International Limited, BlackRock Investment Management (Australia) Limited, BlackRock Investment Management (UK) Ltd, BlackRock Investment Management, LLC, BlackRock Japan Co Ltd and BlackRock Life Limited. The address for BlackRock is 55 East 52nd St., New York, NY 10055.
- (8) This information is as of December 31, 2016 and is based solely on information contained in the Schedule 13G filed with the SEC on January 30, 2017 by Prudential Financial, Inc. (Prudential). Prudential, as a registered investment adviser under Section 203 of the Investment Advisers Act of 1940 (15 U.S.C. 80b-3) or under the laws of any state, may be deemed to beneficially own the indicated shares and has sole dispositive power over 276,080 shares, shared dispositive power over 9,120,823 shares, sole voting power over 276,080 shares and shared voting power over 6,126,202 shares. Prudential reported its beneficial ownership on behalf of itself and the following: The Prudential Insurance Company of America, Prudential Retirement Insurance and Annuity Company, Jennison Associates LLC, PGIM, Inc. and Quantitative Management Associates LLC, each an indirect subsidiary of Prudential. The address for Prudential is 751 Broad St., Newark, NJ 07102.
- (9) This information is as of December 31, 2016 and is based solely on information contained in the Schedule 13G/A filed with the SEC on February 14, 2017 by Sands Capital Management, LLC (Sands). Sands, as a registered investment adviser under Section 203 of the Investment Advisers Act of 1940 (15 U.S.C. 80b-3) or under the laws of any state, may be deemed to beneficially own the indicated shares and has sole dispositive power over 9,380,802 shares and sole voting power over 6,590,901 shares. The address for Sands is 1000 Wilson Blvd., Suite 3000, Arlington, VA 22209.
- (10) This information is as of December 31, 2016 and is based solely on information contained in the Schedule 13G filed with the SEC on February 2, 2017 by Jennison Associates LLC (Jennison). Jennison, as a registered investment adviser under Section 203 of the Investment Advisers Act of 1940 (15 U.S.C. 80b-3) or under the laws of any state, may be deemed to beneficially own the indicated shares and has sole dispositive power over 9,254,206 shares and sole voting power over 6,259,585 shares. The address for Jennison is 466 Lexington Ave., New York, NY 10017. Prudential indirectly owns 100% of the equity interests of Jennison. As a result, Prudential may be deemed to have the power to exercise or to direct the exercise of such voting and/or dispositive power that Jennison may have with respect to the shares. Jennison does not file jointly with Prudential; as such, shares reported on Jennison's Schedule 13G may be included in the shares reported on the Schedule 13G filed by Prudential.
- (11) This information is as of December 31, 2016 and is based solely on information contained in the Schedule 13G/A filed with the SEC on February 14, 2017 by FMR LLC and Abigail P. Johnson. FMR LLC, as a parent holding company or control person, may be deemed to beneficially own the indicated shares and has sole dispositive power over 9,149,505 shares and sole voting power over 1,085,782 shares. FMR reported its beneficial ownership on behalf of itself and the following: FIAM LLC, Fidelity Institutional Asset Management Trust Company, FMR Co., Inc. and Strategic Advisers, Inc. FMR Co., Inc. beneficially owns 5% or greater of the outstanding shares of the security class being reported on the

**Table of Contents****Stock Ownership Information**

Schedule 13G/A. Abigail P. Johnson, as a Director, the Chairman, and the Chief Executive Officer of FMR LLC, may be deemed to beneficially own the indicated shares and has sole dispositive power over 9,149,505 shares. Members of the Johnson family, including Abigail P. Johnson, are the predominant owners, directly or through trusts, of Series B voting common shares of FMR LLC, representing 49% of the voting power of FMR LLC. The Johnson family group and all other Series B stockholders have entered into a stockholders' voting agreement under which all Series B voting common shares will be voted in accordance with the majority vote of Series B voting common shares. Accordingly, through their ownership of voting common shares and the execution of the stockholders' voting agreement, members of the Johnson family may be deemed, under the Investment Company Act of 1940, to form a controlling group with respect to FMR LLC. Neither FMR LLC nor Abigail P. Johnson has the sole power to vote or direct the voting of the shares owned directly by the various investment companies registered under the Investment Company Act (the Fidelity Funds) advised by Fidelity Management & Research Company, a wholly owned subsidiary of FMR LLC, which power resides with the Fidelity Funds' Boards of Trustees. Fidelity Management & Research Company carries out the voting of the shares under written guidelines established by the Fidelity Funds' Boards of Trustees. The address for FMR LLC is 245 Summer St., Boston, MA 02210.

(12) Includes 182,801 shares held in a trust of which Mr. Bienaimé is a trustee.

(13) Includes 79,970 shares held in a trust of which Dr. Baffi is a trustee.

**Director and Officer Stock Ownership Guidelines**

The Compensation Committee has approved stock ownership guidelines for our directors, Chief Executive Officer and Executive or Senior Vice Presidents, which have been approved by the Board. Under these guidelines, executives are expected to use the shares of common stock obtained on the exercise of stock options or vesting of RSUs received to establish significant level of direct ownership in BioMarin. Newly appointed or elected directors and newly appointed or hired officers have three years to comply with their specific stock ownership guidelines.

The following table summarizes the guidelines for our directors and NEOs as of December 31, 2016:

| Name  | Stock Ownership Guidelines  |
|---|---|
| <b>Independent Directors<sup>(1)</sup></b>      | Lesser of 10,000 shares and unvested RSUs or value of shares and unvested RSUs equal to 3 times cash retainer amount ( 3x ) |
| Willard Dere, M.D.                              |   |
| Kathryn E. Falberg                              |   |
| Michael Grey                                    |   |
| Elaine J. Heron, Ph.D.                          |   |
| V. Bryan Lawlis, Ph.D.                          |   |
| Alan J. Lewis, Ph.D.                            |   |
| Richard A. Meier                                |   |
| David E.I. Pyott, M.D. (Hon.)                   |   |
| Dennis J. Slamon, M.D., Ph.D.                   |   |
| <b>Chief Executive Officer</b>                  | Value of shares and unvested RSUs equal to 3 times base salary ( 3x )   |
| Jean-Jacques Bienaimé                           |   |
| <b>NEOs (all are Executive Vice Presidents)</b> | Value of shares and unvested RSUs equal to 2 times base salary ( 2x )   |
| Jeff Ajer                                       |   |
| Robert A. Baffi, Ph.D.                          |   |
| Henry J. Fuchs, M.D.                            |   |
| Daniel Spiegelman                               |   |

Willard Dere, Kathryn Falberg and David Pyott joined the Board in 2016. Accordingly, Dr. Dere, Ms. Falberg and Dr. Pyott are not included in the (1) chart below regarding compliance with director stock ownership guidelines since newly elected or appointed directors have three years from the time they joined the Board to comply with their specific stock ownership guidelines.

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[Stock Ownership Information](#)

The following charts summarize our directors and NEOs compliance with the guidelines as of December 31, 2016:

**DIRECTORS**

**NAMED EXECUTIVE OFFICERS**

Compliance with our stock ownership guidelines is based on shares (including shares held in trusts for which the individual is the trustee and in a deferral account and issuable to such individual pursuant to our Nonqualified Deferred Compensation Plan) and unvested service-based RSUs and unvested earned performance-based RSUs held by a director or officer as of December 31, 2016, but it does not include unvested, unearned performance-based RSUs or vested or unvested options. The value of stock owned is calculated using the closing price of our common stock on December 31, 2016, which was \$82.84. All of our directors and NEOs were in compliance with our stock ownership guidelines as of December 31, 2016.

The Compensation Committee believes these stock ownership guidelines are an important tool in aligning the interests of our executives with the long-term interests of our stockholders. Although the guidelines are not mandatory, the Compensation Committee will consider compliance with the guidelines in setting an officer's compensation and the CGN Committee will consider compliance with the guidelines when making decisions on nominating directors for re-election. See the *Compensation Discussion and Analysis* section of this Proxy Statement for more information regarding these guidelines.



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## Stock Ownership Information

## Anti-Hedging and Anti-Pledging Policy

The Board has approved an anti-hedging and anti-pledging policy for our directors and executive officers. Under this policy, all of our executive officers and directors are prohibited from engaging in short-sales, transactions in put or call options, hedging transactions or other inherently speculative transactions in BioMarin stock or engaging in excessive margin and other pledging activities.

## Section 16(a) Beneficial Ownership Reporting Compliance

Section 16(a) of the Exchange Act requires our directors and executive officers and persons who beneficially own more than 10% of a registered class of our equity securities to file reports of ownership and reports of changes in the ownership with the SEC. Executive officers, directors and greater than 10% stockholders are required by the SEC to furnish us with copies of all Section 16(a) filings they make.

To the best of our knowledge and based solely on a review of the copies of such reports furnished to us or written representation that no other reports were required, during the fiscal year ended December 31, 2016, all Section 16(a) filing requirements applicable to our officers, directors and greater than ten percent beneficial owners were complied with, except for the following:

one report, covering one transaction effected on May 6, 2016 relating to the forfeiture of stock, was filed late on behalf of Mr. Ajer.

## Equity Compensation Plan Information

The following table provides certain information with respect to all of BioMarin's equity compensation plans as of December 31, 2016.

| Plan Category  | Number of securities to be issued upon exercise of outstanding options, warrants and rights(a) | Weighted average exercise price of outstanding options, warrants and rights <sup>(1)</sup> (\$)(b) | Number of securities remaining available for future issuance under equity compensation plans (excluding securities reflected in column (a))(c) |
|--|--|--|--|
| Equity compensation plans approved by stockholders     | 11,203,362 <sup>(2)</sup>  | 50.93  | 9,080,078 <sup>(4)</sup>   |
| Equity compensation plans not approved by stockholders | 275,173 <sup>(3)</sup>   | 59.83  |  |
| Total  | 11,478,535   | 51.13  | 9,080,078  |

(1) The weighted average exercise price excludes RSU awards, which have no exercise price.

(2) Amount includes options to purchase shares, service-based RSUs and performance- and market-based RSUs issued under the 2006 Plan and 1997 Stock Plan, respectively, outstanding as of December 31, 2016. Amount does not include any shares of common stock issuable under our 2006 Employee Stock Purchase Plan (the ESPP). For descriptions of the 2006 Plan, the 1997 Stock Plan and the ESPP, see Note 16 to our financial statements for the year ended December 31, 2016, included in the Company's Annual Report on Form 10-K for the year ended December 31, 2016, as filed with the SEC on February 27, 2017.

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[Stock Ownership Information](#)

Amount includes options to purchase shares, service-based RSUs and performance- and market-based RSUs issued under the BioMarin Pharmaceutical Inc. 2012 Inducement Plan (the 2012 Inducement Plan) and the BioMarin Pharmaceutical Inc. 2014 Inducement Plan (the 2014 Inducement Plan), which were not approved by the Company's stockholders in reliance on NASDAQ Marketplace Rule 5635(c)(4), outstanding (3) as of December 31, 2016. The 2012 Inducement Plan expired on May 31, 2013 and the 2014 Inducement Plan expired on June 9, 2015. For descriptions of the 2012 Inducement Plan and the 2014 Inducement Plan, see Note 16 to our financial statements for the year ended December 31, 2015, included in the Company's Annual Report on Form 10-K for the year ended December 31, 2015, as filed with the SEC on February 29, 2016.

Amount reflects reduction of securities available for issuance pursuant to the 2006 Plan, such that each service-based RSU and performance- and market-based RSU granted on or after May 12, 2010 but prior to May 15, 2013 reduces the shares available for issuance under the 2006 Plan by 1.62 shares, and each service-based RSU and performance- and market-based RSU granted on or after May 15, 2013 reduces the shares available for issuance under the 2006 Plan by 1.92 shares. Furthermore, amount includes 755,218 shares available for future issuance (4) under the ESPP, including an estimated 246,000 shares subject to purchase during the current ESPP offering period that commenced November 1, 2016 and ends April 30, 2017. The Company issues shares under the ESPP once every six months based on employee elections in the preceding six months. Pursuant to the terms of the ESPP, the number of shares to be issued and the price per share is not determined until immediately before the date of issuance.

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### **Additional Information**

#### **Questions and Answers about these Proxy Materials and Voting**

##### **Why did I receive a one-page notice in the mail regarding the Internet availability of proxy materials instead of a full set of proxy materials?**

Pursuant to rules adopted by the SEC, we have elected to provide access to our proxy materials over the Internet. Accordingly, we are sending an Important Notice Regarding the Availability of Proxy Materials (the Proxy Availability Notice) to our stockholders of record. All stockholders will have the ability to access the proxy materials on the website referred to in the Proxy Availability Notice free of charge or request to receive a printed set of the proxy materials for the Annual Meeting. Instructions on how to access the proxy materials over the Internet or to request a printed copy may be found in the Proxy Availability Notice.

We intend to mail the Proxy Availability Notice on or about April 25, 2017 to all stockholders of record entitled to vote at the Annual Meeting. We expect that this Proxy Statement and the other proxy materials will be available to stockholders on or about April 25, 2017.

##### **What does it mean if I receive more than one Proxy Availability Notice?**

If you receive more than one Proxy Availability Notice, your shares may be registered in more than one name or in different accounts. Please follow the voting instructions on each Proxy Availability Notice to ensure that all of your shares are voted.

##### **How do I attend the Annual Meeting?**

The Annual Meeting will be held on Tuesday, June 6, 2017 at 9:00 a.m. (Pacific Daylight Time), at the Company's offices in the Seminar Room, 770 Lindero Street, San Rafael, CA 94901. You may contact Investor Relations at [IR@bmrn.com](mailto:IR@bmrn.com) to obtain directions to the Annual Meeting. Information on how to vote in person at the Annual Meeting is discussed below. If you plan to attend the Annual Meeting, please note that attendance will be limited to stockholders as of April 10, 2017, the Record Date. Each stockholder may be asked to present valid photo identification, such as a driver's license or passport. Stockholders holding stock in brokerage accounts or by a bank or other nominee may be required to show a brokerage statement or account statement reflecting stock ownership as of the Record Date. Cameras, recording devices, and other electronic devices will not be permitted at the Annual Meeting.

##### **Who can vote at the Annual Meeting?**

Only stockholders of record at the close of business on the Record Date will be entitled to vote at the Annual Meeting. On the Record Date, there were 173,352,133 shares of common stock outstanding and entitled to vote.

##### **Stockholder of Record: Shares Registered in Your Name**

If on the Record Date your shares were registered directly in your name with BioMarin's transfer agent, Computershare Inc., then you are a stockholder of record. As a stockholder of record, you may vote in person at the Annual Meeting or vote by proxy. Whether or not you plan to attend the Annual Meeting, we urge you to vote by proxy over the telephone, or on the Internet as instructed below, or complete, date, sign and return the proxy card mailed to you to ensure your vote is counted.

##### **Beneficial Owner: Shares Registered in the Name of a Broker, Bank or Other Nominee**

If on the Record Date your shares were held, not in your name, but rather in an account at a brokerage firm, bank, dealer or other similar organization, then you are the beneficial owner of shares held in street name and the Proxy Availability Notice is being forwarded to you by that organization. The organization holding your account is considered to be the stockholder of record for purposes of voting at the Annual Meeting. As a beneficial owner, you have the right to direct your broker, bank or other nominee

##### **Explanation of Responses:**

## Edgar Filing: BLAKE DONALD M - Form 4

regarding how to vote the shares in your account. You are also invited to attend the Annual Meeting. However, since you are not the stockholder of record, you may not vote your shares in person at the Annual Meeting unless you request and obtain a valid proxy from your broker, bank or other nominee.

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[Additional Information](#)

### [What am I voting on?](#)

There are six matters scheduled for a vote:

1. To elect the nine nominees for director to serve until the next Annual Meeting and until their successors are duly elected and qualified;
2. To ratify the selection of KPMG LLP as our independent registered public accounting firm for the fiscal year ending December 31, 2017;
3. To approve, on an advisory basis, the frequency of the stockholders' advisory approval of the compensation of the Company's NEOs as disclosed in this Proxy Statement;
4. To approve, on an advisory basis, the compensation of the Company's NEOs as disclosed in this Proxy Statement;
5. To approve the 2017 Equity Incentive Plan; and

To approve amendments to BioMarin's Amended and Restated Certificate of Incorporation, as amended, to (i) increase the total number of authorized shares of common stock from 250,000,000 shares to 500,000,000 shares, and (ii) make certain minor administrative changes.

### [What if another matter is properly brought before the Annual Meeting?](#)

The Board knows of no other matters that will be presented for consideration at the Annual Meeting. If any other matters are properly brought before the Annual Meeting, the persons named in the accompanying proxy will vote on those matters in accordance with their best judgment.

### [What is the Board's voting recommendation?](#)

The Board recommends that you vote your shares:

- For the election of all nine nominees for director;
- For the ratification of the selection of KPMG LLP as our independent registered public accounting firm for BioMarin for its fiscal year ending December 31, 2017;
- For the approval, on an advisory basis, of the frequency of the stockholders' advisory approval of the compensation of the Company's NEOs as disclosed in this Proxy Statement;
- For the approval, on an advisory basis, of the compensation of the Company's NEOs as disclosed in this Proxy Statement;
- For the approval of the 2017 Equity Incentive Plan; and
- For the approval of the amendments to BioMarin's Amended and Restated Certificate of Incorporation, as amended, to (i) increase the total number of authorized shares of common stock from 250,000,000 shares to 500,000,000 shares, and (ii) make certain minor administrative changes.

### [How do I vote?](#)

With regard to the election of directors, you may vote For all the nominees to the Board or you may Withhold your vote for all the nominees or any individual nominee you specify. With regard to the advisory vote on the frequency of advisory votes on executive compensation, you may vote for every 1 Year, 2 Years, 3 Years or abstain from voting. With regard to each of the other matters to be voted on, you may vote For or Against or abstain from voting.

The procedures for voting depend on whether your shares are registered in your name or are held by a bank, broker or other nominee:

Stockholder of Record: Shares Registered in Your Name

If you are a stockholder of record, you may vote in person at the Annual Meeting, vote by proxy over the telephone, vote by proxy through the Internet, or vote by proxy using a proxy card that you may request or that we may elect to deliver at a later time. Whether or not you plan to attend the Annual Meeting, we urge you to vote by proxy to ensure your vote is counted. You may still attend the Annual Meeting and vote in person even if you have already voted by proxy.

To vote over the telephone, dial toll-free 1-800-690-6903 using a touch-tone phone and follow the recorded instructions. You will be asked to provide the company number and control number from the Proxy Availability Notice. Your vote must be received by 11:59 p.m., Eastern Daylight Time on June 5, 2017 to be counted.

To vote through the Internet, go to <http://www.proxyvote.com> to complete an electronic proxy card. You will be asked to provide the company number and control number from the Proxy Availability Notice. Your vote must be received by 11:59 p.m., Eastern Daylight Time, on June 5, 2017 to be counted.

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### [Additional Information](#)

To vote using the proxy card, simply complete, sign and date the proxy card that may be delivered to you and return it promptly in the envelope provided. If you return your signed proxy card to us and we receive it before the Annual Meeting, we will vote your shares as you direct.

To vote in person, come to the Annual Meeting and we will give you a ballot when you arrive.

### [Beneficial Owner: Shares Registered in the Name of Broker, Bank or Other Nominee](#)

If you are a beneficial owner of shares registered in the name of your broker, bank, or other nominee, you should have received a Proxy Availability Notice containing voting instructions from that organization rather than from BioMarin. Simply follow the voting instructions in the Proxy Availability Notice to ensure that your vote is counted. To vote in person at the Annual Meeting, you must obtain a valid proxy from your broker, bank or other nominee. Follow the instructions from your broker, bank or other nominee included with these proxy materials, or contact your broker, bank or other nominee to request a proxy form.

**Internet proxy voting may be provided to allow you to vote your shares online, with procedures designed to ensure the authenticity and correctness of your proxy vote instructions. However, please be aware that you must bear any costs associated with your Internet access, such as usage charges from Internet access providers and telephone companies.**

### [How many votes do I have?](#)

On each matter to be voted upon, you have one vote for each share of common stock you own as of the Record Date.

### [What if I return a proxy card or otherwise vote but do not make specific choices?](#)

If you return a signed and dated proxy card or otherwise vote without marking voting selections, your shares will be voted, as applicable, For the election of all nine nominees for director, For the ratification of KPMG as the Company's independent registered public accounting firm, for 1 Year as the preferred frequency of the stockholder advisory votes on the compensation of the NEOs, For the advisory approval of the compensation of the NEOs, For the approval of the 2017 Equity Incentive Plan and For the approval of the amendments to our Amended and Restated Certificate of Incorporation, as amended. If any other matter is properly presented at the Annual Meeting, your proxy holder (one of the individuals named on your proxy card) will vote your shares using his or her best judgment.

### [Will my vote be kept confidential?](#)

Proxies, ballots and voting tabulations are handled on a confidential basis to protect your voting privacy. This information will not be disclosed, except as required by law.

### [Who is paying for this proxy solicitation?](#)

The accompanying proxy is solicited on behalf of the Board for use at the Annual Meeting. Accordingly, the Company will pay for the entire cost of soliciting proxies. In addition to these proxy materials, our directors and employees and Morrow Sodali LLC may also solicit proxies in person, by telephone, or by other means of communication. Directors and employees of the Company will not be paid any additional compensation for soliciting proxies, but Morrow Sodali LLC will be paid its customary fee of approximately \$7,500 plus out-of-pocket expenses if it solicits proxies. We may also reimburse brokerage firms, banks and other nominees for the cost of forwarding proxy materials to beneficial owners.

### [Can I change my vote after submitting my proxy?](#)

Yes. You can revoke your proxy at any time before the final vote at the Annual Meeting. If you are the record holder of your shares, you may revoke your proxy in any one of the following ways:

You may submit another properly completed proxy card with a later date.

You may grant a subsequent proxy by telephone or through the Internet.

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You may send a timely written notice that you are revoking your proxy to the Company's Secretary at BioMarin Pharmaceutical Inc., Attention: G. Eric Davis, 105 Digital Drive, Novato, CA 94949. Such notice will be considered timely if it is received at the indicated address by close of business on Monday, June 5, 2017.



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You may attend the Annual Meeting and vote in person. Simply attending the Annual Meeting will not, by itself, revoke your proxy.

Your most current proxy card or telephone or Internet proxy is the one that is counted, so long as it is provided within the applicable deadline. If your shares are held by your broker, banker or other nominee, you should follow the instructions provided by your broker, bank or other nominee.

### [When are stockholder proposals for inclusion in our proxy statement for next year's Annual Meeting due?](#)

Stockholders wishing to present proposals for inclusion in our proxy statement for the 2018 Annual Meeting pursuant to Rule 14a-8 of the Exchange Act must submit their proposals so that they are received by us at our principal executive offices no later than December 26, 2017. However, if our 2018 Annual Meeting is not held between May 7, 2018 and July 6, 2018, then the deadline will be a reasonable time prior to the time that we begin to print and mail our proxy materials. Proposals for inclusion in our proxy statement for the 2018 Annual Meeting should be sent to the Company's Secretary at BioMarin Pharmaceutical Inc., Attention: G. Eric Davis, Executive Vice President, General Counsel and Secretary, 105 Digital Drive, Novato, CA 94949.

### [When are other proposals and stockholder nominations for directors for next year's Annual Meeting due?](#)

With respect to proposals and nominations other than those to be included in our proxy statement pursuant to Rule 14a-8 of the Exchange Act, our Bylaws provide that stockholders who wish to nominate a director or propose other business to be brought before the stockholders at the Annual Meeting must notify our Secretary by a written notice, which notice must be received at our principal executive offices not less than 90 days nor more than 120 days prior to the anniversary date of the immediately preceding year's Annual Meeting of stockholders.

For the 2018 Annual Meeting, stockholders wishing to present nominations for director or proposals for consideration under these provisions of our Bylaws must submit their nominations or proposals so that they are received at our principal executive offices not earlier than February 6, 2018 and not later than March 8, 2018 in order to be considered. In the event that the 2018 Annual Meeting is to be held on a date that is not within 25 days before or 60 days after June 6, 2018, then a stockholder's notice must be received by the Secretary no later than the close of business on the 10th day following the day on which notice of the date of the 2018 Annual Meeting was mailed or the day we make a public announcement of the date of the 2018 Annual Meeting, whichever first occurs.

In addition, with respect to nominations for directors, if the number of directors to be elected at the 2018 Annual Meeting is increased effective at the 2018 Annual Meeting and there is no public announcement by us naming the nominees for the additional directorships at least 100 days prior to June 6, 2018, a stockholder's notice will also be considered timely, but only with respect to nominees for the additional directorships, if it is delivered to our Secretary at our principal executive offices not later than the close of business on the 10th day following the day on which such public announcement is first made by us.

Nominations or proposals should be sent in writing to the Company's Secretary at BioMarin Pharmaceutical Inc., Attention: G. Eric Davis, 105 Digital Drive, Novato, CA 94949. A stockholder's notice to nominate a director or bring any other business before the 2016 Annual Meeting or the 2017 Annual Meeting must set forth certain information, which is specified in our Bylaws. A complete copy of our Bylaws may be found in the Corporate Governance section of the Investors section of our website at [www.bmrn.com](http://www.bmrn.com). Information on our website is NOT incorporated by reference in this Proxy Statement.

### [How can I recommend a director nominee for consideration by the CGN Committee?](#)

In order for a stockholder to have a candidate considered by the CGN Committee, a stockholder should submit a written recommendation that includes: (i) the name and record address of the stockholder (and beneficial owner, if any, on whose behalf the nomination is made) and evidence of the stockholder's and beneficial owner's ownership of our stock, including the number of shares owned and the length of time of ownership; (ii) a description of any agreement, arrangement or understanding with respect to the nomination between or among such stockholder and/or such beneficial owner and affiliates



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or others acting together; (iii) a description of any agreement, arrangement or understanding (including any derivative or short positions, profit interests, options, warrants, convertible securities, stock appreciation or similar rights, hedging transactions, and borrowed or loaned shares) that has been entered into as of the date of the stockholder's notice by, or on behalf of, such stockholder and/or such beneficial owners; (iv) a representation that the stockholder and/or any beneficial owner intends to appear in person or by proxy at the meeting to nominate the persons named in its notice; (v) whether the stockholder or any beneficial owner intends or is part of a group that intends to deliver a proxy statement and/or form of proxy to holders of at least the percentage of our outstanding capital stock required to elect the nominee and/or otherwise to solicit proxies from stockholders in support of such nomination; and (vi) any other information relating to such stockholder that would be required to be disclosed in a proxy statement or other filings required to be made in connection with solicitation of proxies for election of directors pursuant to Section 14 of the Exchange Act. With respect to each person whom the stockholder proposes to nominate for election as a director, the stockholder must include (1) the name, age, business address and residence address of the director candidate, (2) the candidate's resume or a listing of his or her qualifications to be a director (including principal occupation or employment), (3) the class or series and number of shares of stock which are owned beneficially or of record by the candidate, and (4) any other information relating to the candidate that would be required to be disclosed in a proxy statement or other filings required to be made in connection with solicitation of proxies for election of directors pursuant to Section 14 of the Exchange Act. The notice must also be accompanied by a written consent of each proposed nominee to being named as a nominee if selected by the CGN Committee and nominated by the Board. Stockholder recommendations should be addressed to the Corporate Governance and Nominating Committee at 105 Digital Drive, Novato, CA 94949, c/o G. Eric Davis, Executive Vice President, General Counsel and Secretary.

### [How are votes counted?](#)

Votes will be counted by the inspector of election appointed for the Annual Meeting, who will separately count, For, Withhold and broker non-votes for the proposal to elect directors; for 1 Year, 2 Years, 3 Years, Abstain and broker non-votes for the proposal regarding the advisory vote on the frequency of advisory votes on executive compensation; and with respect to other proposals, votes For, Against, Abstain and broker non-votes, if applicable.

### [What are broker non-votes ?](#)

Broker non-votes occur when a beneficial owner of shares held in street name does not give instructions to the broker, bank or other nominee holding the shares as to how to vote. Generally, if shares are held in street name, the beneficial owner of the shares is entitled to give voting instructions to the broker, bank or other nominee holding the shares. If the beneficial owner does not provide voting instructions, the broker, bank or other nominee can still vote the shares with respect to matters that are considered to be routine, but cannot vote the shares with respect to non-routine matters. Under the rules and interpretations of the New York Stock Exchange (the NYSE), which generally apply to all brokers, bank or other nominees, on voting matters characterized by the NYSE as routine, NYSE member firms have the discretionary authority to vote shares for which their customers do not provide voting instructions. On non-routine proposals, such uninstructed shares may not be voted by member firms. Only Proposal No. Two Ratification of the selection of our independent registered public accounting firm and Proposal No. Six Approval of amendments to our Amended and Restated Certificate of Incorporation, as amended, are considered routine matters for this purpose, and brokers, banks or other nominees will generally have discretionary voting power with respect to such proposals.

### [What is the effect of abstentions and broker non-votes?](#)

*Abstentions:* Under Delaware law (under which BioMarin is incorporated), abstentions are counted as shares present and entitled to vote at the Annual Meeting, and therefore counted as present for the purpose of determining whether a quorum is present, but they are not counted as shares cast. Our Amended and Restated Bylaws provide that a stockholder action (other than the election of directors and unless otherwise required by applicable laws, regulations or stock exchange rules) shall be decided by the vote of the holders of a majority of the total number of votes of the Company's capital stock cast on the matter. Therefore, abstentions will have no effect on Proposal No. Two Ratification of the selection of KPMG as our independent registered public accounting firm, Proposal No. Three Advisory vote on the frequency of advisory votes on executive compensation, Proposal No. Four Advisory vote on executive compensation, or Proposal No. Five Approval of the



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2017 Equity Incentive Plan. Under Delaware law, amendments to a company’s certificate of incorporation must be approved by a majority of the outstanding capital stock entitled to vote thereon. Therefore, abstentions will have the same effect as an Against vote on Proposal No. Six Approval of amendments to our Amended and Restated Certificate of Incorporation, as amended.

*Broker Non-Votes:* The non-routine matters on the agenda for the Annual Meeting for which brokers, banks and other nominees will not be able to vote uninstructed shares include Proposal No. One Election of directors, Proposal No. Three Advisory vote on the frequency of advisory votes on executive compensation, Proposal No. Four Advisory vote on executive compensation and Proposal No. Five Approval of the 2017 Equity Incentive Plan.

Broker non-votes will be counted as present at the Annual Meeting for the purpose of determining whether a quorum is present at the Annual Meeting. However, because broker non-votes are not considered under Delaware law to be votes cast, they will have no effect on the outcome of the vote on: Proposal No. One Election of directors, Proposal No. Three Advisory vote on the frequency of advisory votes on executive compensation, Proposal No. Four Advisory vote on executive compensation or Proposal No. Five Approval of the 2017 Equity Incentive Plan. As a result, if you hold your shares in street name and you do not instruct your broker, bank or other nominee how to vote your shares on these proposals, no votes will be cast on your behalf on these proposals. **Therefore, it is critical that you indicate your vote on these proposals if you want your vote to be counted.** Proposal No. Two Ratification of the selection of KPMG as our independent registered public accounting firm and Proposal No. Six Approval of amendments to our Amended and Restated Certificate of Incorporation, as amended, are considered routine matters. Therefore, your broker, bank or other nominee will be able to vote on these proposals even if it does not receive instructions from you, so long as it holds your shares in its name.

[How many votes are needed to approve each proposal?](#)

| Proposal   | Vote Required        | Broker Discretionary Voting Allowed? |
|--|----------------------|--------------------------------------|
| No. One. Election of Directors   | Plurality            | No                                   |
| No. Two. Ratification of Independent Registered Public Accounting Firm                           | Majority Cast        | Yes                                  |
| No. Three. Advisory Vote on the Frequency of Advisory Votes on Executive Compensation            | Majority Cast        | No                                   |
| No. Four. Advisory Vote on Executive Compensation  | Majority Cast        | No                                   |
| No. Five. Approval of 2017 Equity Incentive Plan   | Majority Cast        | No                                   |
| No. Six. Approval of Amendments to Amended and Restated Certificate of Incorporation, as amended | Majority Outstanding | Yes                                  |

A Plurality, with regard to the election of directors, means that the nine nominees who receive the most For votes cast by the holders of shares either present in person or represented by proxy and entitled to vote will be elected to our Board. A Majority Cast, with regard to the ratification of our independent registered public accounting firm, the advisory vote on the frequency of advisory votes on executive compensation, the advisory vote on executive compensation, and the approval of the 2017 Equity Incentive Plan, means that a majority of the votes cast on the proposal must be voted For the proposal. A Majority Outstanding, with regard to approval of the amendments to our Amended and Restated Certificate of Incorporation, as amended, means that a majority of our shares of capital stock outstanding on the Record Date and entitled to vote on the matter, whether or not present or represented by proxy at the Annual Meeting, must be voted For the proposal.

Accordingly:

Proposal No. One: For the election of directors, the nine nominees receiving the most For votes cast by the holders of shares present in person or represented by proxy and entitled to vote on Proposal No. One will be elected. Only votes For or Withheld will affect the outcome. Broker non-votes will have no effect. Pursuant to our Corporate Governance Principles, any nominee for director who receives a greater number of votes withheld from his or her election than votes for his or her election in an uncontested election at a stockholders’ meeting should promptly tender his or her resignation to the Chaithe Board following

certification of the stockholder vote.

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Proposal No. Two: To be approved, a majority of the total votes cast on Proposal No. Two must be voted For the ratification of the selection of KPMG LLP as our independent registered public accounting firm for the fiscal year ending December 31, 2017.

Abstentions and broker non-votes will not be considered votes cast on Proposal No. Two and will have no effect; however, the ratification of KPMG is a matter on which a broker, bank or other nominee has discretionary voting authority, and thus, we do not expect any broker non-votes with respect to Proposal No. Two.

Proposal No. Three: The option among the choices of frequencies that receives a majority of the total votes cast on Proposal No. Three will be deemed to be the frequency preferred by the stockholders. Abstentions and broker non-votes will not be considered votes cast on Proposal No. Three and will have no effect.

Proposal No. Four: To be approved, a majority of the total votes cast on Proposal No. Two must be voted For the approval of the compensation of the Company NEOs. Abstentions and broker non-votes will not be considered votes cast on Proposal No. Four and will have no effect.

Proposal No. Five: To be approved, a majority of the total votes cast on Proposal No. Five must be voted For the approval of the 2017 Plan. Abstentions and broker non-votes will not be considered votes cast on Proposal No. Five and will have no effect.

Proposal No. Six: To be approved, a majority of our shares of capital stock outstanding on the Record Date and entitled to vote on the matter must be voted For the amendments to our Amended and Restated Certificate of Incorporation, as amended.

Abstentions and broker non-votes will have the same effect as Against votes; however, the approval of the amendments to our Amended and Restated Certificate of Incorporation, as amended, is a matter on which a broker, bank or other nominee has discretionary voting authority, and thus, we do not expect any broker non-votes with respect to Proposal No. Six.

### [What is the quorum requirement?](#)

A quorum of stockholders is necessary to hold a valid stockholder meeting. A quorum will be present if stockholders holding at least a majority of the outstanding shares entitled to vote are present in person or represented by proxy at the Annual Meeting. On the Record Date, there were 173,352,133 shares outstanding and entitled to vote. Thus, the holders of at least 86,676,067 shares must be present in person or represented by proxy at the Annual Meeting to have a quorum.

Your shares will be counted towards the quorum only if you submit a valid proxy by mail, over the phone or through the Internet (or one is submitted on your behalf by your broker, bank or other nominee) or if you attend the Annual Meeting.

Abstentions and broker non-votes will be counted towards the quorum requirement. If there is no quorum, then the holders entitled to vote thereat, present at the Annual Meeting in person or represented by proxy, by a majority of the votes cast, may adjourn the meeting to another date. At any adjourned Annual Meeting at which a quorum is present, any business may be transacted that might have been transacted at the Annual Meeting as originally notified. If the adjournment is for more than 30 days, or if after that adjournment a new record date is fixed for the adjourned Annual Meeting, a notice of the adjourned Annual Meeting shall be given to each stockholder of record entitled to vote at the adjourned Annual Meeting.

### [How can I find out the results of the voting at the Annual Meeting?](#)

Preliminary voting results will be announced at the Annual Meeting. In addition, final voting results will be published in a current report on Form 8-K that we expect to file with the SEC within four business days after the Annual Meeting. If final voting results are not available to us in time to file a Form 8-K with the SEC within four business days after the Annual Meeting, we intend to file a Form 8-K to publish the preliminary results within four business days after the Annual Meeting and file an amended Form 8-K to publish the final results within four business days after the final results are known to us.

**If you have any questions or need assistance in voting your shares, please call the following firm, which is assisting the Company in the solicitation of proxies:**

Morrow Sodali LLC  
470 West Avenue  
Stamford, CT 06902  
1-800-662-5200





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## Householding of Proxy Materials

The SEC has adopted rules that permit companies and intermediaries (*e.g.*, brokers) to satisfy the delivery requirements for the Proxy Availability Notice or other Annual Meeting materials with respect to two or more stockholders sharing the same address by delivering a single Proxy Availability Notice or other Annual Meeting Materials addressed to those stockholders. This process, which is commonly referred to as householding, potentially provides extra convenience for stockholders and cost savings for companies. Stockholders who participate in householding will continue to be able to access and receive separate proxy cards.

This year, a number of brokers with account holders who are our stockholders will be householding our proxy materials. A Proxy Availability Notice or proxy materials will be delivered in one single envelope to multiple stockholders sharing an address unless contrary instructions have been received from one or more of the affected stockholders. Once you have received notice from your broker that they will be householding communications to your address, householding will continue until you are notified otherwise or until you revoke your consent. If, at any time, you no longer wish to participate in householding and would prefer to receive a separate Proxy Availability Notice or proxy materials, please notify your broker or contact Broadridge Financial Solutions, Inc. in writing at: Attn: Householding Department, 51 Mercedes Way, Edgewood, NY 11717; or by telephone: (866) 540-7095. Stockholders who currently receive multiple copies of the Proxy Availability Notice or proxy materials at their address and would like to request householding of their communications should contact their broker. In addition, we will promptly deliver, upon written or oral request to the address or telephone number above, a separate copy of the Proxy Availability Notice or proxy materials to a stockholder at a shared address to which a single copy of the documents was delivered.

## Other Matters

The Board knows of no other matters that will be presented for consideration at the Annual Meeting. If any other matters are properly brought before the Annual Meeting, it is the intention of the persons named in the accompanying proxy to vote on such matters in accordance with their best judgment.

## Special Note Regarding Forward-Looking Statements

This Proxy Statement and other materials we are sending you or that are available on our website in connection with the Annual Meeting (the Other Materials) contain forward-looking statements as defined under federal securities laws. Many of these statements can be identified by the use of terminology such as believes, expects, intends, anticipates, plans, may, will, continues, estimates, potential, opportunity or the negative versions of these terms and other similar expressions. These forward-looking statements may be found in the sections of this Proxy Statement titled Proxy Overview, Executive Compensation, Proposal No. Five Approval of the 2017 Equity Compensation Plan, Proposal No. Six Approval of Amendments to the Amended and Restated Certificate of Incorporation, as Amended, and other sections of this Proxy Statement, as well as the Other Materials. These forward-looking statements are based on our current expectations and assumptions, and are subject to risks and uncertainties that could cause our actual results or experience and the timing of events to differ significantly from the forward-looking statements. Factors that could cause or contribute to these differences include those discussed in the Company's Annual Report on Form 10-K for the year ended December 31, 2016, as filed with the SEC on February 27, 2017 under Risk Factors, Management's Discussion and Analysis of Financial Condition and Results of Operations and elsewhere in the Annual Report. You should carefully consider that information before voting.

You should not place undue reliance on these statements, which speak only as of the date that they were made. These cautionary statements should be considered in connection with any written or oral forward-looking statements that we may make in the future. We do not undertake any obligation to release publicly any revisions to these forward-looking statements to reflect later events or circumstances or to reflect the occurrence of unanticipated events.



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**APPROVAL**

The contents of this Proxy Statement and the sending thereof to the stockholders have been authorized by the Board.

By Order of the Board of Directors  
G. Eric Davis  
Executive Vice President, General Counsel and Secretary

April 25, 2017

**A copy of our Annual Report on Form 10-K for the year ended December 31, 2016, as filed with the SEC on February 27, 2017, is available without charge upon written request to Investor Relations, BioMarin Pharmaceutical Inc., 105 Digital Drive, Novato, CA 94949 or by accessing a copy on BioMarin's website at [www.bmrn.com](http://www.bmrn.com) in the Investors section under Financial Information SEC Filings.**

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Appendix A

BioMarin Pharmaceutical Inc.

2017 Equity Incentive Plan

Adopted by the Compensation Committee of the Board of Directors:  
April 10, 2017

Approved by the Shareholders: \_\_\_\_\_, 2017

**1. General.**

**(a) Successor to and Continuation of Prior Plan.** The Plan is intended as the successor to and continuation of the Company's 2006 Share Incentive Plan, as amended and restated on April 16, 2015 (the **2006 Plan**). From and after 12:01 a.m. Pacific Time on the Effective Date, no additional awards will be granted under the 2006 Plan. All Awards granted on or after 12:01 a.m. Pacific Time on the Effective Date will be granted under this Plan. All awards granted under the 2006 Plan or under the Company's 1997 Stock Plan or the Company's 1998 Director Option Plan (collectively, with the 2006 Plan, the **Prior Plans**), will remain subject to the terms of the Prior Plans.

**(i)** Any shares that would otherwise remain available for future grants under the 2006 Plan as of 12:01 a.m. Pacific Time on the Effective Date (the **2006 Plan's Available Reserve**) will cease to be available under the 2006 Plan at such time. Instead, that number of shares of Common Stock equal to the 2006 Plan's Available Reserve will be added to the Share Reserve (as further described in Section 3(a) below) and will be immediately available for grants and issuance pursuant to Stock Awards hereunder, up to the maximum number set forth in Section 3(a) below.

**(ii)** In addition, from and after 12:01 a.m. Pacific Time on the Effective Date, any shares subject, at such time, to outstanding stock awards granted under the 2006 Plan that (i) expire or terminate for any reason prior to exercise or settlement; or (ii) are forfeited because of the failure to meet a contingency or condition required to vest such shares (such shares the **Returning Shares**) will immediately be added to the Share Reserve (as further described in Section 3(a) below) as and when such shares become Returning Shares, up to the maximum number set forth in Section 3(a) below.

**(b) Eligible Award Recipients.** Employees, Directors and Consultants are eligible to receive Awards.

**(c) Available Awards.** The Plan provides for the grant of the following Awards: (i) Incentive Stock Options, (ii) Nonstatutory Stock Options, (iii) Stock Appreciation Rights, (iv) Restricted Stock Awards, (v) Restricted Stock Unit Awards, (vi) Performance Stock Awards, (vii) Performance Cash Awards, and (viii) Other Stock Awards.

**(d) Purpose.** The Plan, through the grant of Awards, is intended to help the Company secure and retain the services of eligible award recipients, provide incentives for such persons to exert maximum efforts for the success of the Company and any Affiliate, and provide a means by which the eligible recipients may benefit from increases in value of the Common Stock.

**2. Administration.**

**(a) Administration by Board.** The Board will administer the Plan. The Board may delegate administration of the Plan to a Committee or Committees, as provided in Section 2(c).

**(b) Powers of Board.** The Board will have the power, subject to, and within the limitations of, the express provisions of the Plan:

(i) To determine: (A) who will be granted Awards; (B) when and how each Award will be granted; (C) what type of Award will be granted; (D) the provisions of each Award (which need not be identical), including when a person will be permitted to exercise or otherwise receive cash or Common Stock under the Award; (E) the number of shares of Common Stock subject to, or the cash value of, an Award; and (F) the Fair Market Value applicable to a Stock Award.

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(ii) To construe and interpret the Plan and Awards granted under it, and to establish, amend and revoke rules and regulations for administration of the Plan and Awards. The Board, in the exercise of these powers, may correct any defect, omission or inconsistency in the Plan or in any Award Agreement or in the written terms of a Performance Cash Award, in a manner and to the extent it will deem necessary or expedient to make the Plan or Award fully effective.

(iii) To settle all controversies regarding the Plan and Awards granted under it.

(iv) To accelerate, in whole or in part, the time at which an Award may be exercised or vest (or the time at which cash or shares of Common Stock may be issued in settlement thereof).

(v) To suspend or terminate the Plan at any time. Except as otherwise provided in the Plan or an Award Agreement, suspension or termination of the Plan will not materially impair a Participant's rights under the Participant's then-outstanding Award without the Participant's written consent, except as provided in subsection (viii) below.

(vi) To amend the Plan in any respect the Board deems necessary or advisable, including, without limitation, by adopting amendments relating to Incentive Stock Options and certain nonqualified deferred compensation under Section 409A of the Code and/or bringing the Plan or Awards granted under the Plan into compliance with the requirements for Incentive Stock Options or ensuring that they are exempt from, or compliant with, the requirements for nonqualified deferred compensation under Section 409A of the Code, subject to the limitations, if any, of applicable law. If required by applicable law or listing requirements, and except as provided in Section 9(a) relating to Capitalization Adjustments, the Company will seek shareholder approval of any amendment of the Plan that (A) materially increases the number of shares of Common Stock available for issuance under the Plan, (B) materially expands the class of individuals eligible to receive Awards under the Plan, (C) materially increases the benefits accruing to Participants under the Plan, (D) materially reduces the price at which shares of Common Stock may be issued or purchased under the Plan, (E) materially extends the term of the Plan, or (F) materially expands the types of Awards available for issuance under the Plan. Except as otherwise provided in the Plan or an Award Agreement, no amendment of the Plan will materially impair a Participant's rights under an outstanding Award without the Participant's written consent.

(vii) To submit any amendment to the Plan for shareholder approval, including, but not limited to, amendments to the Plan intended to satisfy the requirements of (A) Section 162(m) of the Code regarding the exclusion of performance-based compensation from the limit on corporate deductibility of compensation paid to Covered Employees, (B) Section 422 of the Code regarding incentive stock options or (C) Rule 16b-3.

(viii) To approve forms of Award Agreements for use under the Plan and to amend the terms of any one or more Awards, including, but not limited to, amendments to provide terms more favorable to the Participant than previously provided in the Award Agreement, subject to any specified limits in the Plan that are not subject to Board discretion (including, without limitation, the limits set forth in Sections 8(c) and 8(m) below); *provided, however*, that a Participant's rights under any Award will not be impaired by any such amendment unless (A) the Company requests the consent of the affected Participant, and (B) such Participant consents in writing. Notwithstanding the foregoing, (1) a Participant's rights will not be deemed to have been impaired by any such amendment if the Board, in its sole discretion, determines that the amendment, taken as a whole, does not materially impair the Participant's rights, and (2) subject to the limitations of applicable law, if any, the Board may amend the terms of any one or more Awards without the affected Participant's consent (A) to maintain the qualified status of the Award as an Incentive Stock Option under Section 422 of the Code; (B) to change the terms of an Incentive Stock Option, if such change results in impairment of the Award solely because it impairs the qualified status of the Award as an Incentive Stock Option under Section 422 of the Code; (C) to clarify the manner of exemption from, or to bring the Award into compliance with, Section 409A of the Code; or (D) to comply with other applicable laws or listing requirements.

(ix) Generally, to exercise such powers and to perform such acts as the Board deems necessary or expedient to promote the best interests of the Company and that are not in conflict with the provisions of the Plan or Awards.

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To adopt such procedures and sub-plans as are necessary or appropriate to permit participation in the Plan by Employees, Directors or Consultants who are foreign nationals or employed outside the United States (provided that Board approval will not be necessary for immaterial modifications to the Plan or any Award Agreement that are required for compliance with the laws of the relevant foreign jurisdiction).

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Appendix A

**(c) Delegation to Committee.**

**(i) General.** The Board may delegate some or all of the administration of the Plan to a Committee or Committees. If administration of the Plan is delegated to a Committee, the Committee will have, in connection with the administration of the Plan, the powers theretofore possessed by the Board that have been delegated to the Committee, including the power to delegate to a subcommittee of the Committee any of the administrative powers the Committee is authorized to exercise (and references in this Plan to the Board will thereafter be to the Committee or subcommittee, as applicable). Any delegation of administrative powers will be reflected in resolutions, not inconsistent with the provisions of the Plan, adopted from time to time by the Board or Committee (as applicable). The Board may retain the authority to concurrently administer the Plan with the Committee and may, at any time, revert in the Board some or all of the powers previously delegated.

**(ii) Section 162(m) and Rule 16b-3 Compliance.** The Committee shall consist solely of two or more directors that qualify as Outside Directors, in accordance with Section 162(m) of the Code, and Non-Employee Directors, in accordance with Rule 16b-3.

**(d) Delegation to an Officer.** To the extent permissible under applicable law, the Board may delegate to one (1) or more Officers the authority to do one or both of the following (i) designate Employees who are not Officers to be recipients of Options and SARs (and, to the extent permitted by applicable law, other Stock Awards) and, to the extent permitted by applicable law, the terms of such Awards, and (ii) determine the number of shares of Common Stock to be subject to such Stock Awards granted to such Employees; *provided, however*, that the Board resolutions regarding such delegation will specify the total number of shares of Common Stock that may be subject to the Stock Awards granted by such Officer and that such Officer may not grant a Stock Award to himself or herself. Any such Stock Awards will be granted on the form of Stock Award Agreement most recently approved for use by the Committee or the Board, unless otherwise provided in the resolutions approving the delegation authority. The Board may not delegate authority to an Officer who is acting solely in the capacity of an Officer (and not also as a Director) to determine the Fair Market Value pursuant to Section 13(y)(iii) below.

**(e) Effect of Board's Decision.** All determinations, interpretations and constructions made by the Board in good faith will not be subject to review by any person and will be final, binding and conclusive on all persons.

**(f) No Repricing of Awards.** Neither the Board nor any Committee will have the authority to (i) reduce the exercise or strike price of any outstanding Option or SAR or (ii) cancel any outstanding Option or SAR that has an exercise or strike price (per share) greater than the then-current Fair Market Value of the Common Stock in exchange for cash or other Stock Awards under the Plan, unless the stockholders of the Company have approved such an action within twelve (12) months prior to such an event.

**3. Shares Subject to the Plan.**

**(a) Share Reserve.** Subject to Section 9(a) relating to Capitalization Adjustments, the aggregate number of shares of Common Stock that may be issued pursuant to Stock Awards will not exceed 20,880,015 shares (the **Share Reserve**), which number is the sum of (i) 5,250,000 new shares, *plus* (ii) the number of shares subject to the 2006 Plan's Available Reserve *plus* (iii) the number of shares that are Returning Shares, as such shares become available from time to time (in the case of (ii) and (iii), up to an aggregate maximum of 15,630,015 shares). For every one share of Common Stock that is subject to a Stock Award other than an Option or SAR, the shares available for issuance under the Plan shall be reduced by 1.92 shares. For every one share of Common Stock that is subject to an Option or SAR, the shares available for issuance under the Plan shall be reduced by one share. The issuance of Substitute Awards will not reduce the number of shares available for issuance under the Plan.

**(b) Reversion of Shares to the Share Reserve.**

**(i) Shares Available for Subsequent Issuance.** The following shares of Common Stock will become available again for issuance under the Plan: (A) any shares subject to a Stock Award that are not issued because such Stock Award or any portion thereof expires or otherwise terminates without all of the shares covered by such Stock Award having been issued; (B) any shares issued pursuant to a Stock Award that are forfeited back to or repurchased by the Company because of the failure to meet a contingency or condition required for the vesting of such shares. Any shares that again become available for issuance pursuant to this



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paragraph shall be added back as (a) one (1) share for every one (1) share that is subject to an Award granted under the 2006 Plan prior to May 12, 2010; (b) one (1) share for every one (1) share that is subject to an Option granted under the 2006 Plan on or after May 12, 2010; (c) 1.62 shares for every one (1) share that is subject to any Award granted under the 2006 Plan on or

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after May 12, 2010 and prior to May 15, 2013 other than an Option; (d) 1.92 shares for every one (1) share that is subject to any Award granted under the 2006 Plan on or after May 15, 2013 other than an Option; (e) one (1) share for every one (1) share that is subject to an Option or SAR granted under this Plan; and (f) 1.92 Shares for every one (1) share that is subject to an Award granted under this Plan other than an Option or SAR.

**(ii) Shares Not Available for Subsequent Issuance.** The following shares of Common Stock will not become available again for issuance under the Plan: (A) any shares that are reacquired or withheld (or not issued) by the Company to satisfy the exercise, strike or purchase price of a Stock Award granted under the Plan or a stock award granted under the Prior Plans (including any shares subject to such award that are not delivered because such award is exercised through a reduction of shares subject to such award (*i.e.*, net exercised )); (B) any shares that are reacquired or withheld (or not issued) by the Company to satisfy a tax withholding obligation in connection with a Stock Award granted under the Plan or a stock award granted under the Prior Plans; (C) any shares repurchased by the Company on the open market with the proceeds of the exercise, strike or purchase price of a Stock Award granted under the Plan or a stock award granted under the Prior Plans; and (D) in the event that a Stock Appreciation Right granted under the Plan or a stock appreciation right granted under the Prior Plans is settled in shares of Common Stock, the gross number of shares of Common Stock subject to such award.

**(c) Incentive Stock Option Limit.** Subject to the provisions of Section 9(a) relating to Capitalization Adjustments, the aggregate maximum number of shares of Common Stock that may be issued pursuant to the exercise of Incentive Stock Options will be equal to 41,760,030.

**(d) Section 162(m) Limitations.** Subject to the provisions of Section 9(a) relating to Capitalization Adjustments, at such time as the Company may be subject to the applicable provisions of Section 162(m) of the Code, the following limitations shall apply.

**(i)** A maximum of 1,000,000 shares of Common Stock subject to Options, SARs and Other Stock Awards whose value is determined by reference to an increase over an exercise or strike price of at least 100% of the Fair Market Value on the date the Stock Award is granted may be granted to any one Participant during any one calendar year.

**(ii)** A maximum of 1,000,000 shares of Common Stock subject to Performance Stock Awards may be granted to any one Participant during any one calendar year (whether the grant, vesting or exercise is contingent upon the attainment during the Performance Period of the Performance Goals).

**(iii)** A maximum of \$10,000,000 may be granted as a Performance Cash Award to any one Participant during any one calendar year.

**(e) Limitation on Grants to Non-Employee Directors.** The (i) maximum number of shares of Common Stock subject to Stock Awards granted under the Plan or otherwise during any one calendar year (beginning with the 2018 calendar year) to any Non-Employee Director, taken together with the (ii) cash fees paid by the Company to such Non-Employee Director during such calendar year, and in both cases for service on the Board, will not exceed \$1,000,000 in total value (calculating the value of any such Stock Awards based on the grant date fair value of such Stock Awards for financial reporting purposes), or, with respect to the calendar year in which a Non-Employee Director is first appointed or elected to the Board, \$1,500,000.

**(f) Source of Shares.** The stock issuable under the Plan will be shares of authorized but unissued or reacquired Common Stock, including shares repurchased by the Company on the open market or otherwise.

#### **4. Eligibility.**

**(a) Eligibility for Specific Stock Awards.** Incentive Stock Options may be granted only to employees of the Company or a parent corporation or subsidiary corporation thereof (as such terms are defined in Sections 424(e) and 424(f) of the Code). Stock Awards other than Incentive Stock Options may be granted to Employees, Directors and Consultants; *provided, however*, that Stock Awards may not be granted to Employees, Directors and Consultants who are providing Continuous Service only to any parent of

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the Company, as such term is defined in Rule 405 of the Securities Act, unless (i) the stock underlying such Stock Awards is treated as service recipient stock under Section 409A of the Code (for example, because the Stock Awards are granted pursuant to a corporate transaction such as a spin off transaction), (ii) the Company, in consultation with its legal counsel, has determined that such Stock Awards are otherwise exempt from Section 409A of the Code, or (iii) the Company, in consultation with its legal counsel, has determined that such Stock Awards comply with the distribution requirements of Section 409A of the Code.

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**(b) Ten Percent Shareholders.** A Ten Percent Shareholder will not be granted an Incentive Stock Option unless the exercise price of such Option is at least 110% of the Fair Market Value on the date of grant and the Option is not exercisable after the expiration of five years from the date of grant.

## **5. Provisions Relating to Options and Stock Appreciation Rights.**

Each Option or SAR will be in such form and will contain such terms and conditions as the Board deems appropriate. All Options will be separately designated Incentive Stock Options or Nonstatutory Stock Options at the time of grant, and, if certificates are issued, a separate certificate or certificates will be issued for shares of Common Stock purchased on exercise of each type of Option. If an Option is not specifically designated as an Incentive Stock Option, or if an Option is designated as an Incentive Stock Option but some portion or all of the Option fails to qualify as an Incentive Stock Option under the applicable rules, then the Option (or portion thereof) will be a Nonstatutory Stock Option. The provisions of separate Options or SARs need not be identical; *provided, however*, that each Award Agreement will conform to (through incorporation of provisions hereof by reference in the applicable Award Agreement or otherwise) the substance of each of the following provisions:

**(a) Term.** Subject to the provisions of Section 4(b) regarding Ten Percent Shareholders, no Option or SAR will be exercisable after the expiration of ten years from the date of its grant or such shorter period specified in the Award Agreement.

**(b) Exercise Price.** Subject to the provisions of Section 4(b) regarding Ten Percent Shareholders and except in the case of Substitute Awards, the exercise or strike price of each Option or SAR will be not less than 100% of the Fair Market Value of the Common Stock subject to the Option or SAR on the date the Award is granted. Notwithstanding the foregoing, an Option or SAR may be granted with an exercise or strike price lower than 100% of the Fair Market Value of the Common Stock subject to the Award if such Award is granted pursuant to an assumption of or substitution for another option or stock appreciation right pursuant to a Corporate Transaction and in a manner consistent with the provisions of Section 409A of the Code and, if applicable, Section 424(a) of the Code. Each SAR will be denominated in shares of Common Stock equivalents.

**(c) Purchase Price for Options.** The purchase price of Common Stock acquired pursuant to the exercise of an Option may be paid, to the extent permitted by applicable law and as determined by the Board in its sole discretion, by any combination of the methods of payment set forth below. The Board will have the authority to grant Options that do not permit all of the following methods of payment (or otherwise restrict the ability to use certain methods) and to grant Options that require the consent of the Company to use a particular method of payment. The permitted methods of payment are as follows:

**(i)** by cash, check, bank draft or money order payable to the Company;

**(ii)** pursuant to a program developed under Regulation T as promulgated by the Federal Reserve Board that, prior to the issuance of the stock subject to the Option, results in either the receipt of cash (or check) by the Company or the receipt of irrevocable instructions to pay the aggregate exercise price to the Company from the sales proceeds;

**(iii)** by delivery to the Company (either by actual delivery or attestation) of shares of Common Stock;

**(iv)** if an Option is a Nonstatutory Stock Option, by a net exercise arrangement pursuant to which the Company will reduce the number of shares of Common Stock issuable upon exercise by the largest whole number of shares with a Fair Market Value that does not exceed the aggregate exercise price; *provided, however*, that the Company will accept a cash or other payment from the Participant to the extent of any remaining balance of the aggregate exercise price not satisfied by such reduction in the number of whole shares to be issued. Shares of Common Stock will no longer be subject to an Option and will not be exercisable thereafter to the extent that (A) shares issuable upon exercise are used to pay the exercise price pursuant to the net exercise, (B) shares are delivered to the Participant as a result of such exercise, and (C) shares are withheld to satisfy tax withholding obligations; or

**(v)** in any other form of legal consideration that may be acceptable to the Board and specified in the applicable Award Agreement.

**(d) Exercise and Payment of a SAR.** To exercise any outstanding SAR, the Participant must provide written notice of exercise to the Company in compliance with the provisions of the Stock Appreciation Right Agreement evidencing such SAR. The appreciation distribution payable on the exercise of a SAR will be not greater than an amount equal to the excess of (A) the aggregate Fair Market Value (on the date of the exercise of the SAR) of a number of shares of Common Stock equal to the number of Common

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Stock equivalents in which the Participant is vested under such SAR, and with respect to which the Participant is exercising the SAR

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on such date, over (B) the aggregate strike price of the number of Common Stock equivalents with respect to which the Participant is exercising the SAR on such date. The appreciation distribution may be paid in Common Stock, in cash, in any combination of the two or in any other form of consideration, as determined by the Board and contained in the Award Agreement evidencing such SAR.

**(e) Transferability of Options and SARs.** The Board may, in its sole discretion, impose such limitations on the transferability of Options and SARs as the Board will determine. In the absence of such a determination by the Board to the contrary, the following restrictions on the transferability of Options and SARs will apply:

**(i) Restrictions on Transfer.** An Option or SAR will not be transferable except by will or by the laws of descent and distribution (or pursuant to subsections (ii) and (iii) below), and will be exercisable during the lifetime of the Participant only by the Participant. The Board may permit transfer of the Option or SAR in a manner that is not prohibited by applicable tax and securities laws. Except as explicitly provided in the Plan, neither an Option nor a SAR may be transferred for consideration.

**(ii) Domestic Relations Orders.** Subject to the approval of the Board or a duly authorized Officer, an Option or SAR may be transferred pursuant to the terms of a domestic relations order, official marital settlement agreement or other divorce or separation instrument as permitted by Treasury Regulations Section 1.421-1(b)(2). If an Option is an Incentive Stock Option, such Option may be deemed to be a Nonstatutory Stock Option as a result of such transfer.

**(iii) Beneficiary Designation.** Subject to the approval of the Board or a duly authorized Officer, a Participant may, by delivering written notice to the Company, in a form approved by the Company (or the designated broker), designate a third party who, on the death of the Participant, will thereafter be entitled to exercise the Option or SAR and receive the Common Stock or other consideration resulting from such exercise. In the absence of such a designation, upon the death of the Participant, the executor or administrator of the Participant's estate will be entitled to exercise the Option or SAR and receive the Common Stock or other consideration resulting from such exercise. However, the Company may prohibit designation of a beneficiary at any time, including due to any conclusion by the Company that such designation would be inconsistent with the provisions of applicable laws.

**(f) Vesting Generally.** The total number of shares of Common Stock subject to an Option or SAR may vest and become exercisable in periodic installments that may or may not be equal. The Option or SAR may be subject to such other terms and conditions on the time or times when it may or may not be exercised (which may be based on the satisfaction of Performance Goals or other criteria) as the Board may deem appropriate. The vesting provisions of individual Options or SARs may vary. The provisions of this Section 5(f) are subject to any Option or SAR provisions governing the minimum number of shares of Common Stock as to which an Option or SAR may be exercised.

**(g) Termination of Continuous Service.** Except as otherwise provided in the applicable Award Agreement or other agreement between the Participant and the Company, if a Participant's Continuous Service terminates (other than for Cause and other than upon the Participant's death or Disability), the Participant may exercise his or her Option or SAR (to the extent that the Participant was entitled to exercise such Award as of the date of termination of Continuous Service) within the period of time ending on the earlier of (i) the date three months following the termination of the Participant's Continuous Service (or such longer or shorter period specified in the applicable Award Agreement), and (ii) the expiration of the term of the Option or SAR as set forth in the Award Agreement. If, after termination of Continuous Service, the Participant does not exercise his or her Option or SAR (as applicable) within the applicable time frame, the Option or SAR will terminate.

**(h) Extension of Termination Date.** If the exercise of an Option or SAR following the termination of the Participant's Continuous Service (other than for Cause and other than upon the Participant's death or Disability) would be prohibited at any time solely because the issuance of shares of Common Stock would violate the registration requirements under the Securities Act, then the Option or SAR will terminate on the earlier of (i) the expiration of a total period of time (that need not be consecutive) equal to the applicable post termination exercise period after the termination of the Participant's Continuous Service during which the exercise of the Option or SAR would not be in violation of such registration requirements, and (ii) the expiration of the term of the Option or SAR as set forth in the applicable Award Agreement. In addition, unless otherwise provided in a Participant's Award Agreement, if the sale of any Common Stock received on exercise of an Option or SAR following the termination of the Participant's Continuous Service (other than for Cause) would violate the Company's insider trading policy, then the Option or SAR will terminate on the

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earlier of (i) the expiration of a period of months (that need not be consecutive) equal to the applicable post-termination exercise period after the termination of the Participant's Continuous Service during which the sale of the Common Stock received upon exercise of the Option or SAR would not be in violation of the Company's insider trading policy, or (ii) the expiration of the term of the Option or SAR as set forth in the applicable Award Agreement.

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**(i) Disability of Participant.** Except as otherwise provided in the applicable Award Agreement or other agreement between the Participant and the Company, if a Participant's Continuous Service terminates as a result of the Participant's Disability, the Participant may exercise his or her Option or SAR (to the extent that the Participant was entitled to exercise such Option or SAR as of the date of termination of Continuous Service), but only within such period of time ending on the earlier of (i) the date 12 months following such termination of Continuous Service (or such longer or shorter period specified in the Award Agreement), and (ii) the expiration of the term of the Option or SAR as set forth in the Award Agreement. If, after termination of Continuous Service, the Participant does not exercise his or her Option or SAR within the applicable time frame, the Option or SAR (as applicable) will terminate.

**(j) Death of Participant.** Except as otherwise provided in the applicable Award Agreement or other agreement between the Participant and the Company, if (i) a Participant's Continuous Service terminates as a result of the Participant's death, or (ii) the Participant dies within the period (if any) specified in the Award Agreement for exercisability after the termination of the Participant's Continuous Service for a reason other than death, then the Option or SAR may be exercised (to the extent the Participant was entitled to exercise such Option or SAR as of the date of death) by the Participant's estate, by a person who acquired the right to exercise the Option or SAR by bequest or inheritance or by a person designated to exercise the Option or SAR upon the Participant's death, but only within the period ending on the earlier of (i) the date 12 months following the date of death (or such longer or shorter period specified in the Award Agreement), and (ii) the expiration of the term of such Option or SAR as set forth in the Award Agreement. If, after the Participant's death, the Option or SAR is not exercised within the applicable time frame, the Option or SAR (as applicable) will terminate.

**(k) Termination for Cause.** Except as explicitly provided otherwise in a Participant's Award Agreement or other individual written agreement between the Company or any Affiliate and the Participant, if a Participant's Continuous Service is terminated for Cause, the Option or SAR will terminate immediately upon such Participant's termination of Continuous Service, and the Participant will be prohibited from exercising his or her Option or SAR from and after the time of such termination of Continuous Service.

**(l) Non-Exempt Employees.** If an Option or SAR is granted to an Employee who is a non-exempt employee for purposes of the Fair Labor Standards Act of 1938, as amended, the Option or SAR will not be first exercisable for any shares of Common Stock until at least six months following the date of grant of the Option or SAR (although the Award may vest prior to such date). Consistent with the provisions of the Worker Economic Opportunity Act, (i) if such non-exempt Employee dies or suffers a Disability, (ii) upon a Corporate Transaction in which such Option or SAR is not assumed, continued, or substituted, (iii) upon a Change in Control, or (iv) upon the Participant's retirement (as such term may be defined in the Participant's Award Agreement in another agreement between the Participant and the Company, or, if no such definition, in accordance with the Company's then current employment policies and guidelines), the vested portion of any Options and SARs may be exercised earlier than six months following the date of grant. The foregoing provision is intended to operate so that any income derived by a non-exempt employee in connection with the exercise or vesting of an Option or SAR will be exempt from his or her regular rate of pay. To the extent permitted and/or required for compliance with the Worker Economic Opportunity Act to ensure that any income derived by a non-exempt employee in connection with the exercise, vesting or issuance of any shares under any other Stock Award will be exempt from the employee's regular rate of pay, the provisions of this Section 5(l) will apply to all Stock Awards and are hereby incorporated by reference into such Stock Award Agreements.

## **6. Provisions of Stock Awards other than Options and SARs.**

**(a) Restricted Stock Awards.** Each Restricted Stock Award Agreement will be in such form and will contain such terms and conditions as the Board will deem appropriate. To the extent consistent with the Company's bylaws, at the Board's election, shares of Common Stock may be (x) held in book entry form subject to the Company's instructions until any restrictions relating to the Restricted Stock Award lapse; or (y) evidenced by a certificate, which certificate will be held in such form and manner as determined by the Board. The terms and conditions of Restricted Stock Award Agreements may change from time to time, and the terms and conditions of separate Restricted Stock Award Agreements need not be identical. Each Restricted Stock Award Agreement will conform to (through incorporation of the provisions hereof by reference in the agreement or otherwise) the substance of each of the following provisions:



**(i) Consideration.** A Restricted Stock Award may be awarded in consideration for (A) cash, check, bank draft or money order payable to the Company, (B) past services to the Company or an Affiliate, or (C) any other form of legal consideration that may be acceptable to the Board, in its sole discretion, and permissible under applicable law.

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**(ii) Vesting.** Shares of Common Stock awarded under the Restricted Stock Award Agreement may be subject to forfeiture to the Company in accordance with a vesting schedule to be determined by the Board.

**(iii) Termination of Participant's Continuous Service.** If a Participant's Continuous Service terminates, the Company may receive through a forfeiture condition or a repurchase right any or all of the shares of Common Stock held by the Participant that have not vested as of the date of termination of Continuous Service under the terms of the Restricted Stock Award Agreement.

**(iv) Transferability.** Rights to acquire shares of Common Stock under the Restricted Stock Award Agreement will be transferable by the Participant only upon such terms and conditions as are set forth in the Restricted Stock Award Agreement, as the Board will determine in its sole discretion, so long as Common Stock awarded under the Restricted Stock Award Agreement remains subject to the terms of the Restricted Stock Award Agreement.

**(b) Restricted Stock Unit Awards.** Each Restricted Stock Unit Award Agreement will be in such form and will contain such terms and conditions as the Board will deem appropriate. The terms and conditions of Restricted Stock Unit Award Agreements may change from time to time, and the terms and conditions of separate Restricted Stock Unit Award Agreements need not be identical. Each Restricted Stock Unit Award Agreement will conform to (through incorporation of the provisions hereof by reference in the Agreement or otherwise) the substance of each of the following provisions:

**(i) Consideration.** At the time of grant of a Restricted Stock Unit Award, the Board will determine the consideration, if any, to be paid by the Participant upon delivery of each share of Common Stock subject to the Restricted Stock Unit Award. The consideration to be paid (if any) by the Participant for each share of Common Stock subject to a Restricted Stock Unit Award may be paid in any form of legal consideration that may be acceptable to the Board, in its sole discretion, and permissible under applicable law.

**(ii) Vesting.** At the time of the grant of a Restricted Stock Unit Award, the Board may impose such restrictions on or conditions to the vesting of the Restricted Stock Unit Award as it, in its sole discretion, deems appropriate.

**(iii) Payment.** A Restricted Stock Unit Award may be settled by the delivery of shares of Common Stock, their cash equivalent, any combination thereof or in any other form of consideration, as determined by the Board and contained in the Restricted Stock Unit Award Agreement.

**(iv) Additional Restrictions.** At the time of the grant of a Restricted Stock Unit Award, the Board, as it deems appropriate, may impose such restrictions or conditions that delay the delivery of the shares of Common Stock (or their cash equivalent) subject to a Restricted Stock Unit Award to a time after the vesting of such Restricted Stock Unit Award.

**(v) Termination of Participant's Continuous Service** Except as otherwise provided in the applicable Restricted Stock Unit Award Agreement, such portion of the Restricted Stock Unit Award that has not vested will be forfeited upon the Participant's termination of Continuous Service.

### **(c) Performance Awards.**

**(i) Performance Stock Awards.** A Performance Stock Award is a Stock Award (covering a number of shares not in excess of that set forth in Section 3(d) above) that is payable (including that may be granted, may vest or may be exercised) contingent upon the attainment during a Performance Period of certain Performance Goals. A Performance Stock Award may, but need not, require the Participant's completion of a specified period of Continuous Service. The length of any Performance Period, the Performance Goals to be achieved during the Performance Period, and the measure of whether and to what degree such Performance Goals have been attained will be conclusively determined by the Committee (or, to the extent that an Award is not intended to qualify as performance-based compensation under Section 162(m) of the Code, the Board or the Committee), in its sole discretion. In addition, to the extent permitted by applicable law and the applicable Award Agreement, the Board or the Committee may determine that cash may be used in payment of Performance Stock Awards.

**(ii) Performance Cash Awards.** A Performance Cash Award is a cash award (for a dollar value not in excess of that set forth in Section 3(d) above) that is payable contingent upon the attainment during a Performance Period of certain Performance Goals. A Performance Cash Award may also require the completion of a specified period of Continuous Service. At the time of grant of a Performance Cash Award, the length of any Performance Period, the Performance Goals to be achieved during the Performance Period, and the measure of whether and to what degree such Performance Goals have been attained will

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be conclusively determined by the Committee (or, to the extent that an Award is not intended to qualify as performance-based compensation under Section 162(m) of the Code, the Board or the Committee), in its sole discretion. The Board or the Committee may specify the form of payment of Performance Cash Awards, which may be cash or other property, or may provide for a Participant to have the option for his or her Performance Cash Award, or such portion thereof as the Board or the Committee may specify, to be paid in whole or in part in cash or other property.

**(iii) Committee and Board Discretion.** With respect to any Performance Stock Award or Performance Cash Award, the Committee (or, to the extent that an Award is not intended to qualify as performance-based compensation under Section 162(m) of the Code, the Board or the Committee) retains the discretion to reduce or eliminate the compensation or economic benefit due upon attainment of Performance Goals and to define the manner of calculating the Performance Criteria it selects to use for a Performance Period. Partial achievement of the specified criteria may result in the payment or vesting corresponding to the degree of achievement as specified in the Stock Award Agreement or the written terms of a Performance Cash Award.

**(iv) Section 162(m) Compliance.** Unless otherwise permitted in compliance with the requirements of Section 162(m) of the Code with respect to an Award intended to qualify as performance-based compensation thereunder, the Committee will establish the Performance Goals applicable to, and the formula for calculating the amount payable under, the Award no later than the earlier of (a) the date 90 days after the commencement of the applicable Performance Period, and (b) the date on which 25% of the Performance Period has elapsed, and in any event at a time when the achievement of the applicable Performance Goals remains substantially uncertain. Prior to the payment of any compensation under an Award intended to qualify as performance-based compensation under Section 162(m) of the Code, the Committee will certify the extent to which any Performance Goals and any other material terms under such Award have been satisfied (other than in cases where such Performance Goals relate solely to the increase in the value of the Common Stock). Notwithstanding satisfaction of, or completion of any Performance Goals, the number of shares of Common Stock, Options, cash or other benefits granted, issued, retainable and/or vested under an Award on account of satisfaction of such Performance Goals may be reduced by the Committee on the basis of such further considerations as the Committee, in its sole discretion, will determine.

**(d) Other Stock Awards.** Other forms of Stock Awards valued in whole or in part by reference to, or otherwise based on, Common Stock, including the appreciation in value thereof (e.g., options or stock rights with an exercise price or strike price less than 100% of the Fair Market Value of the Common Stock at the time of grant) may be granted either alone or in addition to Stock Awards provided for under Section 5 and the preceding provisions of this Section 6. Subject to the provisions of the Plan, the Board will have sole and complete authority to determine the persons to whom and the time or times at which such Other Stock Awards will be granted, the number of shares of Common Stock (or the cash equivalent thereof) to be granted pursuant to such Other Stock Awards and all other terms and conditions of such Other Stock Awards.

**7. Covenants of the Company.**

**(a) Availability of Shares.** The Company will keep available at all times the number of shares of Common Stock reasonably required to satisfy then-outstanding Awards.

**(b) Securities Law Compliance.** The Company will seek to obtain from each regulatory commission or agency having jurisdiction over the Plan such authority as may be required to grant Stock Awards and to issue and sell shares of Common Stock upon exercise of the Stock Awards; *provided, however*, that this undertaking will not require the Company to register under the Securities Act the Plan, any Stock Award or any Common Stock issued or issuable pursuant to any such Stock Award. If, after reasonable efforts and at a reasonable cost, the Company is unable to obtain from any such regulatory commission or agency the authority that counsel for the Company deems necessary for the lawful issuance and sale of Common Stock under the Plan, the Company will be relieved from any liability for failure to issue and sell Common Stock upon exercise of such Stock Awards unless and until such authority is obtained. A Participant will not be eligible for the grant of an Award or the subsequent issuance of cash or Common Stock pursuant to the Award if such grant or issuance would be in violation of any applicable securities law.

**(c) No Obligation to Notify or Minimize Taxes.** The Company will have no duty or obligation to any Participant to advise such holder as to the time or manner of exercising such Stock Award. Furthermore, the Company will have no duty or obligation to warn or otherwise advise such holder of a pending termination or expiration of an Award or a possible period in which the Award may not

be exercised. The Company has no duty or obligation to minimize the tax consequences of an Award to the holder of such Award.

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**8. Miscellaneous.**

**(a) Use of Proceeds from Sales of Common Stock.** Proceeds from the sale of shares of Common Stock pursuant to Awards will constitute general funds of the Company.

**(b) Corporate Action Constituting Grant of Awards.** Corporate action constituting a grant by the Company of an Award to any Participant will be deemed completed as of the date of such corporate action, unless otherwise determined by the Board, regardless of when the instrument, certificate, or letter evidencing the Award is communicated to, or actually received or accepted by, the Participant. In the event that the corporate records (e.g., Board consents, resolutions or minutes) documenting the corporate action constituting the grant contain terms (e.g., exercise price, vesting schedule or number of shares) that are inconsistent with those in the Award Agreement or related grant documents as a result of a clerical error in the papering of the Award Agreement or related grant documents, the corporate records will control and the Participant will have no legally binding right to the incorrect term in the Award Agreement or related grant documents.

**(c) Shareholder Rights.** No Participant will be deemed to be the holder of, or to have any of the rights of a holder with respect to, any shares of Common Stock subject to an Award unless and until (i) such Participant has satisfied all requirements for exercise of, or the issuance of shares of Common Stock under, the Award pursuant to its terms, and (ii) the issuance of the Common Stock subject to such Award has been entered into the books and records of the Company.

**(d) No Employment or Other Service Rights.** Nothing in the Plan, any Award Agreement or any other instrument executed thereunder or in connection with any Award granted pursuant thereto will confer upon any Participant any right to continue to serve the Company or an Affiliate in the capacity in effect at the time the Award was granted or will affect the right of the Company or an Affiliate to terminate (i) the employment of an Employee with or without notice and with or without cause, (ii) the service of a Consultant pursuant to the terms of such Consultant's agreement with the Company or an Affiliate, or (iii) the service of a Director pursuant to the bylaws of the Company or an Affiliate, and any applicable provisions of the corporate law of the state in which the Company or the Affiliate is incorporated, as the case may be.

**(e) Change in Time Commitment.** In the event a Participant's regular level of time commitment in the performance of his or her services for the Company and any Affiliates is reduced (for example, and without limitation, if the Participant is an Employee of the Company and the Employee has a change in status from a full-time Employee to a part-time Employee or takes an extended leave of absence) after the date of grant of any Award to the Participant, the Board has the right in its sole discretion to (x) make a corresponding reduction in the number of shares or cash amount subject to any portion of such Award that is scheduled to vest or become payable after the date of such change in time commitment, and (y) in lieu of or in combination with such a reduction, extend the vesting or payment schedule applicable to such Award. In the event of any such reduction, the Participant will have no right with respect to any portion of the Award that is so reduced or extended.

**(f) Incentive Stock Option Limitations.** To the extent that the aggregate Fair Market Value (determined at the time of grant) of Common Stock with respect to which Incentive Stock Options are exercisable for the first time by any Optionholder during any calendar year (under all plans of the Company and any Affiliates) exceeds \$100,000 (or such other limit established in the Code) or otherwise does not comply with the rules governing Incentive Stock Options, the Options or portions thereof that exceed such limit (according to the order in which they were granted) or otherwise do not comply with such rules will be treated as Nonstatutory Stock Options, notwithstanding any contrary provision of the applicable Option Agreement(s).

**(g) Investment Assurances.** The Company may require a Participant, as a condition of exercising or acquiring Common Stock under any Award, (i) to give written assurances satisfactory to the Company as to the Participant's knowledge and experience in financial and business matters and/or to employ a purchaser representative reasonably satisfactory to the Company who is knowledgeable and experienced in financial and business matters and that such Participant is capable of evaluating, alone or together with the purchaser representative, the merits and risks of exercising the Award; and (ii) to give written assurances satisfactory to the Company stating that the Participant is acquiring Common Stock subject to the Award for the Participant's own account and not with any present intention of selling or otherwise distributing the Common Stock. The foregoing requirements, and any assurances given pursuant to such requirements, will be inoperative if (A) the issuance of the shares upon the exercise or acquisition of Common Stock under the Award has been registered under a then currently effective registration statement under the

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Securities Act, or (B) as to any particular requirement, a determination is made by counsel for the Company that such requirement need not be met in the circumstances under the then applicable securities laws. The Company may, upon advice of counsel to the Company, place legends

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on stock certificates issued under the Plan as such counsel deems necessary or appropriate in order to comply with applicable securities laws, including, but not limited to, legends restricting the transfer of the Common Stock.

**(h) Withholding Obligations.** Unless prohibited by the terms of an Award Agreement, the Company may, in its sole discretion, satisfy any federal, state or local tax withholding obligation relating to an Award by any of the following means or by a combination of such means: (i) causing the Participant to tender a cash payment; (ii) withholding shares of Common Stock from the shares of Common Stock issued or otherwise issuable to the Participant in connection with the Award; *provided, however*, that no shares of Common Stock are withheld with a value exceeding an amount of tax calculated based on the maximum statutory tax rates in a Participant's applicable tax jurisdiction (or such other amount as may be necessary to avoid classification of the Stock Award as a liability for financial accounting purposes); (iii) withholding cash from an Award settled in cash; (iv) withholding payment from any amounts otherwise payable to the Participant; or (v) by such other method as may be set forth in the Award Agreement.

**(i) Electronic Delivery.** Any reference herein to a written agreement or document will include any agreement or document delivered electronically, filed publicly at [www.sec.gov](http://www.sec.gov) (or any successor website thereto) or posted on the Company's intranet (or other shared electronic medium controlled by the Company to which the Participant has access).

**(j) Deferrals.** To the extent permitted by applicable law, the Board, in its sole discretion, may determine that the delivery of Common Stock or the payment of cash, upon the exercise, vesting or settlement of all or a portion of any Award may be deferred and may establish programs and procedures for deferral elections to be made by Participants. Deferrals by Participants will be made in accordance with Section 409A of the Code. Consistent with Section 409A of the Code, the Board may provide for distributions while a Participant is still an employee or otherwise providing services to the Company. The Board is authorized to make deferrals of Awards and determine when, and in what annual percentages, Participants may receive payments, including lump sum payments, following the Participant's termination of Continuous Service, and implement such other terms and conditions consistent with the provisions of the Plan and in accordance with applicable law.

**(k) Compliance with Section 409A of the Code.** Unless otherwise expressly provided for in an Award Agreement, the Plan and Award Agreements will be interpreted to the greatest extent possible in a manner that makes the Plan and the Awards granted hereunder exempt from Section 409A of the Code, and, to the extent not so exempt, in compliance with Section 409A of the Code. If the Board determines that any Award granted hereunder is not exempt from and is therefore subject to Section 409A of the Code, the Award Agreement evidencing such Award will incorporate the terms and conditions necessary to avoid the consequences specified in Section 409A(a)(1) of the Code, and to the extent an Award Agreement is silent on terms necessary for compliance, such terms are hereby incorporated by reference into the Award Agreement. Notwithstanding anything to the contrary in this Plan (and unless the Award Agreement specifically provides otherwise), if the shares of Common Stock are publicly traded, and if a Participant holding an Award that constitutes deferred compensation under Section 409A of the Code is a specified employee for purposes of Section 409A of the Code, no distribution or payment of any amount that is due because of a separation from service (as defined in Section 409A of the Code without regard to alternative definitions thereunder) will be issued or paid before the date that is six months following the date of such Participant's separation from service (as defined in Section 409A of the Code without regard to alternative definitions thereunder) or, if earlier, the date of the Participant's death, unless such distribution or payment can be made in a manner that complies with Section 409A of the Code, and any amounts so deferred will be paid in a lump sum on the day after such six month period elapses, with the balance paid thereafter on the original schedule.

**(l) Clawback/Recovery.** All Awards granted under the Plan will be subject to recoupment in accordance with any clawback policy that the Company is required to adopt pursuant to the listing standards of any national securities exchange or association on which the Company's securities are listed or as is otherwise required by the Dodd-Frank Wall Street Reform and Consumer Protection Act or other applicable law. In addition, the Board may impose such other clawback, recovery or recoupment provisions in an Award Agreement as the Board determines necessary or appropriate, including but not limited to a reacquisition right in respect of previously acquired shares of Common Stock or other cash or property upon the occurrence of an event constituting Cause. No recovery of compensation under such a clawback policy will be an event giving rise to a right to resign for good reason or constructive termination (or similar term) under any agreement with the Company.

**(m) Dividends and Dividend Equivalents.** Dividends and dividend equivalents may be credited in respect of shares of Common Stock covered by a Stock Award (other than Options and Stock Appreciation Rights), as determined by the Board and contained in



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the applicable Award Agreement. At the sole discretion of the Board, such dividends and dividend equivalents may be converted into additional shares of Common Stock covered by the Stock Award in such manner as determined by the Board.

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Any additional shares or cash payments covered by the Stock Award credited by reason of such dividends or dividend equivalents will be subject to all of the same terms and conditions of the underlying Award Agreement to which they relate. Notwithstanding anything to the contrary in this Plan or any Award Agreement, dividends and dividend equivalents shall not be paid in respect of shares of Common Stock covered by a Stock Award until such shares of Common Stock vest pursuant to the applicable Award Agreement.

#### **9. Adjustments upon Changes in Common Stock; Other Corporate Events.**

**(a) Capitalization Adjustments.** In the event of a Capitalization Adjustment, the Board will appropriately and proportionately adjust: (i) the class(es) and maximum number of securities subject to the Plan pursuant to Section 3(a), (ii) the class(es) and maximum number of securities that may be issued pursuant to the exercise of Incentive Stock Options pursuant to Section 3(c), (iii) the class(es) and maximum number of securities that may be awarded to any person pursuant to Sections 3(d), and (iv) the class(es) and number of securities and price per share of stock subject to outstanding Stock Awards. The Board will make such adjustments, and its determination will be final, binding and conclusive.

**(b) Dissolution.** Except as otherwise provided in the Stock Award Agreement, in the event of a Dissolution of the Company, all outstanding Stock Awards (other than Stock Awards consisting of vested and outstanding shares of Common Stock not subject to a forfeiture condition or the Company's right of repurchase) will terminate immediately prior to the completion of such Dissolution, and the shares of Common Stock subject to the Company's repurchase rights or subject to a forfeiture condition may be repurchased or reacquired by the Company notwithstanding the fact that the holder of such Stock Award is providing Continuous Service; *provided, however*, that the Board may, in its sole discretion, cause some or all Stock Awards to become fully vested, exercisable and/or no longer subject to repurchase or forfeiture (to the extent such Stock Awards have not previously expired or terminated) before the Dissolution is completed but contingent on its completion.

**(c) Transactions.** The following provisions shall apply to Stock Awards in the event of a Transaction unless otherwise provided in the instrument evidencing the Stock Award or any other written agreement between the Company or any Affiliate and the Participant or unless otherwise expressly provided by the Board at the time of grant of a Stock Award. In the event of a Transaction, then, notwithstanding any other provision of the Plan, the Board shall take one or more of the following actions with respect to Stock Awards, contingent upon the closing or completion of the Transaction:

**(i)** arrange for the surviving corporation or acquiring corporation (or the surviving or acquiring corporation's parent company) to assume or continue the Stock Award or to substitute a similar stock award for the Stock Award (including, but not limited to, an award to acquire the same consideration paid to the shareholders of the Company pursuant to the Transaction);

**(ii)** arrange for the assignment of any reacquisition or repurchase rights held by the Company in respect of Common Stock issued pursuant to the Stock Award to the surviving corporation or acquiring corporation (or the surviving or acquiring corporation's parent company);

**(iii)** accelerate the vesting, in whole or in part, of the Stock Award (and, if applicable, the time at which the Stock Award may be exercised) to a date prior to the effective time of such Transaction as the Board shall determine (or, if the Board shall not determine such a date, to the date that is five days prior to the effective date of the Transaction), with such Stock Award terminating if not exercised (if applicable) at or prior to the effective time of the Transaction;

**(iv)** arrange for the lapse, in whole or in part, of any reacquisition or repurchase rights held by the Company with respect to the Stock Award;

**(v)** cancel or arrange for the cancellation of the Stock Award, to the extent not vested or not exercised prior to the effective time of the Transaction, in exchange for such cash consideration, if any, as the Board, in its sole discretion, may consider appropriate; and

**(vi)** make a payment, in such form as may be determined by the Board equal to the excess, if any, of (A) the value of the property the Participant would have received upon the exercise of the Stock Award immediately prior to the effective time of the Transaction, over (B) any exercise price payable by such holder in connection with such exercise. For clarity, this payment may be zero (\$0) if

the value of the property is equal to or less than the exercise price. Payments under this provision may be delayed to the same extent that payment of consideration to the holders of Common Stock in connection with the Transaction is delayed as a result of escrows, earn outs, holdbacks or other contingencies.

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The Board need not take the same action or actions with respect to all Stock Awards or portions thereof or with respect to all Participants. The Board may take different actions with respect to the vested and unvested portions of a Stock Award.

**(d) Change in Control.** A Stock Award may be subject to additional acceleration of vesting and exercisability upon or after a Change in Control as may be provided in the Stock Award Agreement for such Stock Award or as may be provided in any other written agreement between the Company or any Affiliate and the Participant, but in the absence of such provision, no such acceleration will occur.

### **10. Plan Term; Earlier Termination or Suspension of the Plan.**

The Board may suspend or terminate the Plan at any time. No Incentive Stock Options may be granted after the tenth anniversary of the earlier of (i) the date the Plan is adopted by the Board (the **Adoption Date**), or (ii) the date the Plan is approved by the shareholders of the Company. No Awards may be granted under the Plan while the Plan is suspended or after it is terminated. Suspension or termination of the Plan will not impair rights and obligations under any Award granted while the Plan is in effect except with the written consent of the affected Participant or as otherwise permitted in the Plan.

### **11. Existence of the Plan.**

The Plan will become effective on the Effective Date.

### **12. Choice of Law.**

The law of the State of Delaware will govern all questions concerning the construction, validity and interpretation of this Plan, without regard to that state's conflict of laws rules.

**13. Definitions.** As used in the Plan, the following definitions will apply to the capitalized terms indicated below:

**(a) Affiliate** means, at the time of determination, any parent or subsidiary of the Company as such terms are defined in Rule 405 of the Securities Act. The Board will have the authority to determine the time or times at which parent or subsidiary status is determined within the foregoing definition.

**(b) Award** means a Stock Award or a Performance Cash Award.

**(c) Award Agreement** means a written agreement between the Company and a Participant evidencing the terms and conditions of an Award.

**(d) Board** means the Board of Directors of the Company.

**(e) Capital Stock** means each and every class of common stock of the Company, regardless of the number of votes per share.

**(f) Capitalization Adjustment** means any change that is made in, or other events that occur with respect to, the Common Stock subject to the Plan or subject to any Stock Award after the Adoption Date without the receipt of consideration by the Company through merger, consolidation, reorganization, recapitalization, reincorporation, stock dividend, dividend in property other than cash, large nonrecurring cash dividend, stock split, reverse stock split, liquidating dividend, combination of shares, exchange of shares, change in corporate structure or any similar equity restructuring transaction, as that term is used in Statement of Financial Accounting Standards Board Accounting Standards Codification Topic 718 (or any successor thereto). Notwithstanding the foregoing, the conversion of any convertible securities of the Company will not be treated as a Capitalization Adjustment.

**(g) Cause** shall have the meaning ascribed to such term in any written agreement between the Participant and the Company defining such term and, in the absence of such agreement, such term means, with respect to a Participant, the occurrence of any of

the following events: (i) such Participant's commission of any felony or any crime involving fraud, dishonesty or moral turpitude under the laws of the United States or any state thereof; (ii) such Participant's attempted commission of, or participation in, a fraud or act of dishonesty against the Company; (iii) such Participant's intentional, material violation of any contract or agreement between the Participant and the Company or of any statutory duty owed to the Company; (iv) such Participant's unauthorized use or disclosure of the Company's confidential information or trade secrets; or (v) such Participant's gross misconduct. The determination that a termination of the Participant's Continuous Service is either for Cause or without Cause shall be made by the Company, in its sole discretion. Any determination by the Company that the Continuous Service of a Participant was terminated with or without Cause for the purposes of outstanding Awards held by such Participant shall have no effect upon any determination of the rights or obligations of the Company or such Participant for any other purpose.

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**(h) Change in Control** means the occurrence, in a single transaction or in a series of related transactions, of any one or more of the following events:

**(i)** any Exchange Act Person becomes the Owner, directly or indirectly, of securities of the Company representing more than 50% of the combined voting power of the Company's then outstanding securities other than by virtue of a merger, consolidation or similar transaction. Notwithstanding the foregoing, a Change in Control will not be deemed to occur (A) on account of the acquisition of securities of the Company directly from the Company; (B) on account of the acquisition of securities of the Company by an investor, any affiliate thereof or any other Exchange Act Person that acquires the Company's securities in a transaction or series of related transactions the primary purpose of which is to obtain financing for the Company through the issuance of equity securities; or (C) solely because the level of Ownership held by any Exchange Act Person (the **Subject Person**) exceeds the designated percentage threshold of the outstanding voting securities as a result of a repurchase or other acquisition of voting securities by the Company reducing the number of shares outstanding, provided that if a Change in Control would occur (but for the operation of this sentence) as a result of the acquisition of voting securities by the Company, and after such share acquisition, the Subject Person becomes the Owner of any additional voting securities that, assuming the repurchase or other acquisition had not occurred, increases the percentage of the then outstanding voting securities Owned by the Subject Person over the designated percentage threshold, then a Change in Control will be deemed to occur;

**(ii)** there is consummated a merger, consolidation or similar transaction involving (directly or indirectly) the Company and, immediately after the consummation of such merger, consolidation or similar transaction, the shareholders of the Company immediately prior thereto do not Own, directly or indirectly, either (A) outstanding voting securities representing more than 50% of the combined outstanding voting power of the surviving Entity in such merger, consolidation or similar transaction or (B) more than 50% of the combined outstanding voting power of the parent of the surviving Entity in such merger, consolidation or similar transaction, in each case in substantially the same proportions as their Ownership of the outstanding voting securities of the Company immediately prior to such transaction;

**(iii)** there is consummated a sale, lease, exclusive license or other disposition of all or substantially all of the consolidated assets of the Company and its Subsidiaries, other than a sale, lease, license or other disposition of all or substantially all of the consolidated assets of the Company and its Subsidiaries to an Entity, more than 50% of the combined voting power of the voting securities of which are Owned by shareholders of the Company in substantially the same proportions as their Ownership of the outstanding voting securities of the Company immediately prior to such sale, lease, license or other disposition;

**(iv)** the complete dissolution or liquidation of the Company, except for a liquidation into a parent corporation;

**(v)** individuals who, on the date the Plan is adopted by the Board, are members of the Board (the **Incumbent Board**) cease for any reason to constitute at least a majority of the members of the Board; *provided, however*, that if the appointment or election (or nomination for election) of any new Board member was approved or recommended by a majority vote of the members of the Incumbent Board then still in office, such new member will, for purposes of this Plan, be considered as a member of the Incumbent Board.

Notwithstanding the foregoing definition or any other provision of the Plan, the term Change in Control will not include a sale of assets, merger or other transaction effected exclusively for the purpose of changing the domicile of the Company and the definition of Change in Control (or any analogous term) in an individual written agreement between the Company or any Affiliate and the Participant will supersede the foregoing definition with respect to Awards subject to such agreement; *provided, however*, that if no definition of Change in Control or any analogous term is set forth in such an individual written agreement, the foregoing definition will apply.

If required for compliance with Section 409A of the Code, in no event will an event be deemed a Change in Control if such event is not also a change in the ownership of the Company, a change in the effective control of the Company or a change in the ownership of a substantial portion of the assets of the Company, each as determined under Treasury Regulations Section 1.409A-3(i)(5) (without regard to any alternative definition thereunder).

**(i) Code** means the Internal Revenue Code of 1986, as amended, including any applicable regulations and guidance thereunder.



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**(j) Committee** means a committee of one or more Directors to whom authority has been delegated by the Board in accordance with Section 2(c).

**(k) Common Stock** means the common stock of the Company, having one vote per share.

**(l) Company** means BioMarin Pharmaceutical Inc..

**(m) Consultant** means any person, including an advisor, who is (i) engaged by the Company or an Affiliate to render consulting or advisory services and is compensated for such services, or (ii) serving as a member of the board of directors of an Affiliate and is compensated for such services. However, service solely as a Director, or payment of a fee for such service, will not cause a Director to be considered a Consultant for purposes of the Plan. Notwithstanding the foregoing, a person is treated as a Consultant under this Plan only if a Form S-8 Registration Statement under the Securities Act is available to register either the offer or the sale of the Company's securities to such person.

**(n) Continuous Service** means that the Participant's service with the Company or an Affiliate, whether as an Employee, Director or Consultant, is not interrupted or terminated. A change in the capacity in which the Participant renders service to the Company or an Affiliate as an Employee, Consultant or Director or a change in the entity for which the Participant renders such service, provided that there is no interruption or termination of the Participant's service with the Company or an Affiliate, will not terminate a Participant's Continuous Service provided, however, that if the Entity for which a Participant is rendering services ceases to qualify as an Affiliate, as determined by the Board, in its sole discretion, such Participant's Continuous Service will be considered to have terminated on the date such Entity ceases to qualify as an Affiliate. To the extent permitted by law, the Board or the chief executive officer of the Company, in that party's sole discretion, may determine whether Continuous Service will be considered interrupted in the case of (i) any leave of absence approved by the Board or chief executive officer, including sick leave, military leave or any other personal leave, or (ii) transfers between the Company, an Affiliate, or their successors. Notwithstanding the foregoing, a leave of absence will be treated as Continuous Service for purposes of vesting in an Award only to such extent as may be provided in the Company's leave of absence policy, in the written terms of any leave of absence agreement or policy applicable to the Participant, or as otherwise required by law.

**(o) Corporate Transaction** means the consummation, in a single transaction or in a series of related transactions, of any one or more of the following events:

**(i)** a sale or other disposition of all or substantially all, as determined by the Board, in its sole discretion, of the consolidated assets of the Company and its Subsidiaries;

**(ii)** a sale or other disposition of more than 50% of the outstanding securities of the Company;

**(iii)** a merger, consolidation or similar transaction following which the Company is not the surviving corporation; or

**(iv)** a merger, consolidation or similar transaction following which the Company is the surviving corporation but the shares of Common Stock outstanding immediately preceding the merger, consolidation or similar transaction are converted or exchanged by virtue of the merger, consolidation or similar transaction into other property, whether in the form of securities, cash or otherwise.

If required for compliance with Section 409A of the Code, in no event will an event be deemed a Corporate Transaction if such event is not also a change in the ownership of the Company, a change in the effective control of the Company or a change in the ownership of a substantial portion of the assets of the Company, each as determined under Treasury Regulations Section 1.409A-3(i)(5) (without regard to any alternative definition thereunder).

**(p) Covered Employee** will have the meaning provided in Section 162(m)(3) of the Code.

**(q) Director** means a member of the Board.

**(r) Disability** means, with respect to a Participant, the inability of such Participant to engage in any substantial gainful activity by reason of any medically determinable physical or mental impairment that can be expected to result in death or that has lasted or



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can be expected to last for a continuous period of not less than 12 months, as provided in Sections 22(e)(3) and 409A(a) (2)(c)(i) of the Code, and will be determined by the Board on the basis of such medical evidence as the Board deems warranted under the circumstances.

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**(s) Dissolution** means when the Company, after having executed a certificate of dissolution with the State of Delaware (or other applicable state), has completely wound up its affairs. Conversion of the Company into a Limited Liability Company (or any other pass-through entity) will not be considered a Dissolution for purposes of the Plan.

**(t) Effective Date** means the date of the Company shareholders approve this Plan, which is the date of the annual meeting of shareholders of the Company held on June 6, 2017, provided this Plan is approved by the Company's shareholders at such meeting.

**(u) Employee** means any person employed by the Company or an Affiliate. However, service solely as a Director, or payment of a fee for such services, will not cause a Director to be considered an Employee for purposes of the Plan.

**(v) Entity** means a corporation, partnership, limited liability company or other entity.

**(w) Exchange Act** means the Securities Exchange Act of 1934, as amended, and the rules and regulations promulgated thereunder.

**(x) Exchange Act Person** means any natural person, Entity or group (within the meaning of Section 13(d) or 14(d) of the Exchange Act), except that Exchange Act Person will not include (i) the Company or any Subsidiary of the Company, (ii) any employee benefit plan of the Company or any Subsidiary of the Company or any trustee or other fiduciary holding securities under an employee benefit plan of the Company or any Subsidiary of the Company, (iii) an underwriter temporarily holding securities pursuant to a registered public offering of such securities, (iv) an Entity Owned, directly or indirectly, by the shareholders of the Company in substantially the same proportions as their Ownership of stock of the Company; or (v) any natural person, Entity or group (within the meaning of Section 13(d) or 14(d) of the Exchange Act) that, as of the Effective Date, is the Owner, directly or indirectly, of securities of the Company representing more than 50% of the combined voting power of the Company's then outstanding securities.

**(y) Fair Market Value** means, as of any date, the value of the Common Stock determined as follows:

**(i)** If the Common Stock is listed on any established stock exchange or traded on any established market, the Fair Market Value of a share of Common Stock will be, unless otherwise determined by the Board, the closing sales price for such stock as quoted on such exchange or market (or the exchange or market with the greatest volume of trading in the Common Stock) on the date of determination, as reported in a source the Board deems reliable.

**(ii)** Unless otherwise provided by the Board, if there is no closing sales price for the Common Stock on the date of determination, then the Fair Market Value will be the closing selling price on the last preceding date for which such quotation exists.

**(iii)** In the absence of such markets for the Common Stock, the Fair Market Value will be determined by the Board in good faith and in a manner that complies with Sections 409A and 422 of the Code.

**(z) Incentive Stock Option** means an option granted pursuant to Section 5 of the Plan that is intended to be, and qualifies as, an incentive stock option within the meaning of Section 422 of the Code.

**(aa) Non-Employee Director** means a Director who either (i) is not a current employee or officer of the Company or an Affiliate, does not receive compensation, either directly or indirectly, from the Company or an Affiliate for services rendered as a consultant or in any capacity other than as a Director (except for an amount as to which disclosure would not be required under Item 404(a) of Regulation S-K promulgated pursuant to the Securities Act ( **Regulation S-K** )), does not possess an interest in any other transaction for which disclosure would be required under Item 404(a) of Regulation S-K, and is not engaged in a business relationship for which disclosure would be required pursuant to Item 404(b) of Regulation S-K; or (ii) is otherwise considered a non-employee director for purposes of Rule 16b-3.

**(bb) Nonstatutory Stock Option** means any Option granted pursuant to Section 5 of the Plan that does not qualify as an Incentive Stock Option.

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(cc) **Officer** means a person who is an officer of the Company within the meaning of Section 16 of the Exchange Act.

(dd) **Option** means an Incentive Stock Option or a Nonstatutory Stock Option to purchase shares of Common Stock granted pursuant to the Plan.

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**(ee) Option Agreement** means a written agreement between the Company and an Optionholder evidencing the terms and conditions of an Option grant. Each Option Agreement will be subject to the terms and conditions of the Plan.

**(ff) Optionholder** means a person to whom an Option is granted pursuant to the Plan or, if applicable, such other person who holds an outstanding Option.

**(gg) Other Stock Award** means an award based in whole or in part by reference to the Common Stock which is granted pursuant to the terms and conditions of Section 6(d).

**(hh) Other Stock Award Agreement** means a written agreement between the Company and a holder of an Other Stock Award evidencing the terms and conditions of an Other Stock Award grant. Each Other Stock Award Agreement will be subject to the terms and conditions of the Plan.

**(ii) Outside Director** means a Director who either (i) is not a current employee of the Company or an affiliated corporation (within the meaning of Treasury Regulations promulgated under Section 162(m) of the Code), is not a former employee of the Company or an affiliated corporation who receives compensation for prior services (other than benefits under a tax-qualified retirement plan) during the taxable year, has not been an officer of the Company or an affiliated corporation, and does not receive remuneration from the Company or an affiliated corporation, either directly or indirectly, in any capacity other than as a Director, or (ii) is otherwise considered an outside director for purposes of Section 162(m) of the Code.

**(jj) Own, Owned, Owner, Ownership** means a person or Entity will be deemed to Own, to have Owned, to be the Owner of, or to have acquired Ownership of securities if such person or Entity, directly or indirectly, through any contract, arrangement, understanding, relationship or otherwise, has or shares voting power, which includes the power to vote or to direct the voting, with respect to such securities.

**(kk) Participant** means a person to whom an Award is granted pursuant to the Plan or, if applicable, such other person who holds an outstanding Stock Award.

**(ll) Performance Cash Award** means an award of cash granted pursuant to the terms and conditions of Section 6(c)(ii).

**(mm) Performance Criteria** means the one or more criteria that the Committee (or, to the extent that an Award is not intended to qualify as performance-based compensation under Section 162(m) of the Code, the Board or the Committee) will select for purposes of establishing the Performance Goals for a Performance Period. The Performance Criteria that will be used to establish such Performance Goals may be based on any one of, or combination of, the following as determined by the Committee (or Board, if applicable): (i) earnings (including earnings per share and net earnings); (ii) earnings before interest, taxes and depreciation; (iii) earnings before interest, taxes, depreciation and amortization; (iv) earnings before interest, taxes, depreciation, amortization and legal settlements; (v) earnings before interest, taxes, depreciation, amortization, legal settlements and other income (expense); (vi) earnings before interest, taxes, depreciation, amortization, legal settlements, other income (expense) and stock-based compensation; (vii) earnings before interest, taxes, depreciation, amortization, legal settlements, other income (expense), stock-based compensation and changes in deferred revenue; (viii) earnings before interest, taxes, depreciation, amortization, legal settlements, other income (expense), stock-based compensation, other non-cash expenses and changes in deferred revenue; (ix) total shareholder return; (x) return on equity or average shareholder's equity; (xi) return on assets, investment, or capital employed; (xii) stock price; (xiii) margin (including gross margin); (xiv) income (before or after taxes); (xv) operating income; (xvi) operating income after taxes; (xvii) pre-tax profit; (xviii) operating cash flow; (xix) sales or revenue targets; (xx) increases in revenue or product revenue; (xxi) expenses and cost reduction goals; (xxii) improvement in or attainment of working capital levels; (xxiii) economic value added (or an equivalent metric); (xxiv) market share; (xxv) cash flow; (xxvi) cash flow per share; (xxvii) cash balance; (xxviii) cash burn; (xxix) cash collections; (xxx) share price performance; (xxxi) debt reduction; (xxxii) implementation or completion of projects or processes (including, without limitation, clinical trial initiation, clinical trial enrollment and dates, clinical trial results, regulatory filing submissions, regulatory filing acceptances, regulatory or advisory committee interactions, regulatory approvals, and product supply); (xxxiii) shareholders' equity; (xxxiv) capital expenditures; (xxxv) debt levels; (xxxvi) operating profit or net operating profit; (xxxvii) workforce diversity; (xxxviii) growth of net income or operating income; (xxxix) billings; (xl) bookings; (xli) employee retention; (xlii) initiation of studies by specific dates; (xliii) budget management; (xliv) submission to, or approval by, a regulatory body (including, but not limited to the U.S. Food and Drug Administration) of an applicable filing or a product; (xlv) regulatory milestones; (xlvi) progress of internal research or development programs; (xlvii) acquisition of new customers; (xlviii)

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customer retention and/or repeat order rate; (xlix) improvements in sample and test processing times; (l) progress of partnered programs; (li) partner satisfaction; (lii) timely completion of clinical

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**Appendix A**

trials; (liii) submission of 510(k)s or pre-market approvals and other regulatory achievements; (liv) milestones related to research development (including, but not limited to, preclinical and clinical studies), product development and manufacturing; (lv) expansion of sales in additional geographies or markets; (lvi) research progress, including the development of programs; (lvii) strategic partnerships or transactions (including in-licensing and out-licensing of intellectual property; and (lviii) and to the extent that an Award is not intended to comply with Section 162(m) of the Code, other measures of performance selected by the Board or the Committee.

**(nn) Performance Goals** means, for a Performance Period, the one or more goals established by the Committee (or, to the extent that an Award is not intended to qualify as performance-based compensation under Section 162(m) of the Code, the Board or the Committee) for the Performance Period based upon the Performance Criteria. Performance Goals may be based on a Company-wide basis, with respect to one or more business units, divisions, Affiliates, or business segments, and in either absolute terms or relative to the performance of one or more comparable companies or the performance of one or more relevant indices. The Committee (or, to the extent that an Award is not intended to qualify as performance-based compensation under Section 162(m) of the Code, the Board or the Committee) is authorized to make appropriate adjustments in the method of calculating the attainment of Performance Goals for a Performance Period as follows; *provided, however*, that to the extent that an Award is intended to qualify as performance-based compensation under Section 162(m) of the Code, any such adjustment may be made only if such adjustment is objectively determinable and specified in the Award Agreement at the time the Award is granted or in such other document setting forth the Performance Goals for the Award at the time the Performance Goals are established: (1) to exclude restructuring and/or other nonrecurring charges; (2) to exclude exchange rate effects; (3) to exclude the effects of changes to generally accepted accounting principles; (4) to exclude the effects of any statutory adjustments to corporate tax rates; (5) to exclude the effects of any items that are unusual in nature or occur infrequently as determined under generally accepted accounting principles; (6) to exclude the dilutive effects of acquisitions or joint ventures; (7) to assume that any business divested by the Company achieved performance objectives at targeted levels during the balance of a Performance Period following such divestiture; (8) to exclude the effect of any change in the outstanding shares of common stock of the Company by reason of any stock dividend or split, stock repurchase, reorganization, recapitalization, merger, consolidation, spin-off, combination or exchange of shares or other similar corporate change, or any distributions to common shareholders other than regular cash dividends; (9) to exclude the effects of stock based compensation and the award of bonuses under the Company's bonus plans; (10) to exclude costs incurred in connection with potential acquisitions or divestitures that are required to be expensed under generally accepted accounting principles; (11) to exclude the goodwill and intangible asset impairment charges that are required to be recorded under generally accepted accounting principles; (12) to exclude the effects of the timing of acceptance for review and/or approval of submissions to the U.S. Food and Drug Administration or any other regulatory body; and (13) to the extent that an Award is not intended to qualify as performance-based compensation under Section 162(m) of the Code, to make other appropriate adjustments selected by the Board or the Committee.

**(oo) Performance Period** means the period of time selected by the Committee (or, to the extent that an Award is not intended to qualify as performance-based compensation under Section 162(m) of the Code, the Board or the Committee) over which the attainment of one or more Performance Goals will be measured for the purpose of determining a Participant's right to and the payment of a Stock Award or a Performance Cash Award. Performance Periods may be of varying and overlapping duration, at the sole discretion of the Committee (or Board, if applicable).

**(pp) Performance Stock Award** means a Stock Award granted under the terms and conditions of Section 6(c)(i).

**(qq) Plan** means this BioMarin Pharmaceutical Inc. 2017 Equity Incentive Plan.

**(rr) Restricted Stock Award** means an award of shares of Common Stock which is granted pursuant to the terms and conditions of Section 6(a).

**(ss) Restricted Stock Award Agreement** means a written agreement between the Company and a holder of a Restricted Stock Award evidencing the terms and conditions of a Restricted Stock Award grant. Each Restricted Stock Award Agreement will be subject to the terms and conditions of the Plan.

**(tt) Restricted Stock Unit Award** means a right to receive shares of Common Stock which is granted pursuant to the terms and conditions of Section 6(b).



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**(uu) Restricted Stock Unit Award Agreement** means a written agreement between the Company and a holder of a Restricted Stock Unit Award evidencing the terms and conditions of a Restricted Stock Unit Award grant. Each Restricted Stock Unit Award Agreement will be subject to the terms and conditions of the Plan.

**(vv) Rule 16b-3** means Rule 16b-3 promulgated under the Exchange Act or any successor to Rule 16b-3, as in effect from time to time.

**(ww) Securities Act** means the Securities Act of 1933, as amended.

**(xx) Stock Appreciation Right** or **SAR** means a right to receive the appreciation on Common Stock that is granted pursuant to the terms and conditions of Section 5.

**(yy) Stock Appreciation Right Agreement** means a written agreement between the Company and a holder of a Stock Appreciation Right evidencing the terms and conditions of a Stock Appreciation Right grant. Each Stock Appreciation Right Agreement will be subject to the terms and conditions of the Plan.

**(zz) Stock Award** means any right to receive Common Stock granted under the Plan, including an Incentive Stock Option, a Nonstatutory Stock Option, a Restricted Stock Award, a Restricted Stock Unit Award, a Stock Appreciation Right, a Performance Stock Award or any Other Stock Award.

**(aaa) Stock Award Agreement** means a written agreement between the Company and a Participant evidencing the terms and conditions of a Stock Award grant. Each Stock Award Agreement will be subject to the terms and conditions of the Plan.

**(bbb) Subsidiary** means, with respect to the Company, (i) any corporation of which more than 50% of the outstanding capital stock having ordinary voting power to elect a majority of the board of directors of such corporation (irrespective of whether, at the time, stock of any other class or classes of such corporation will have or might have voting power by reason of the happening of any contingency) is at the time, directly or indirectly, Owned by the Company, and (ii) any partnership, limited liability company or other entity in which the Company has a direct or indirect interest (whether in the form of voting or participation in profits or capital contribution) of more than 50%.

**(ccc) Substitute Award** means an Award issued in connection with a merger or acquisition in connection with the assumption of, or substitution for, an existing award.

**(ddd) Ten Percent Shareholder** means a person who Owns (or is deemed to Own pursuant to Section 424(d) of the Code) stock possessing more than 10% of the total combined voting power of all classes of stock of the Company or any Affiliate.

**(eee) Transaction** means a Corporate Transaction or a Change in Control.



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Appendix B

Certificate of Amendment of Amended and Restated Certificate of Incorporation of BioMarin Pharmaceutical Inc.

BioMarin Pharmaceutical Inc., a corporation organized and existing under and by virtue of the General Corporation Law of the State of Delaware (the "**Corporation**"), hereby certifies that:

1. On March 22, 2017, the Board of Directors of the Corporation duly adopted resolutions approving the following amendments to the Corporation's Amended and Restated Certificate of Incorporation, as amended (the "**Certificate of Incorporation**"), declaring said amendment to be advisable and providing for the consideration of such amendment at the Corporation's annual meeting of stockholders.
2. On June 6, 2017, the Corporation's annual meeting of stockholders was duly called and held, upon notice in accordance with Section 222 of the General Corporation Law of the State of Delaware, at which meeting the necessary number of shares required by statute were voted in favor of the amendments.
3. Said amendments were duly adopted in accordance with the provisions of Section 242 of the General Corporation Law of the State of Delaware.
4. Article IV of the Certificate of Incorporation is hereby amended and restated in its entirety to read as follows:

The Corporation is hereby authorized to issue two classes of stock to be designated, respectively, Common Stock and Preferred Stock. The number of shares of Common Stock that the Corporation is authorized to issue is Five Hundred Million (500,000,000) shares, par value \$0.001 per share (the "**Common Stock**"). The number of shares of Preferred Stock that the Corporation is authorized to issue is One Million (1,000,000) shares, par value \$0.001 per share (the "**Preferred Stock**").

Shares of Common Stock may be issued from time to time for such consideration as the Board of Directors may determine pursuant to a resolution or resolutions providing for such issue duly adopted by the Board of Directors (authority to do so being hereby expressly vested in the Board). Shares of Preferred Stock may be issued from time to time in one or more series pursuant to a resolution or resolutions providing for such issue duly adopted by the Board of Directors (authority to do so being hereby expressly vested in the Board). The Board of Directors is further authorized to determine or alter the rights, preferences, privileges and restrictions granted to or imposed upon any wholly unissued series of Preferred Stock and to fix the number of shares of any series of Preferred Stock and the designation of any such series of Preferred Stock. The Board of Directors, within the limits of and restrictions stated in any resolution or resolutions of the Board of Directors originally fixing the number of shares constituting any series, may increase or decrease (but not below the number of shares in any such series then outstanding) the number of shares of any series subsequent to the issue of shares of that series.

The Corporation shall from time to time in accordance with the laws of the State of Delaware increase the authorized amount of its Common Stock if at any time the number of shares of Common Stock remaining unissued and available for issuance shall not be sufficient to permit conversion of the Preferred Stock.

Except as otherwise required by law or herein, the holder of each share of Common Stock issued and outstanding shall have one vote with respect to such share and the holder of each share of Preferred Stock shall be entitled with respect to such share to a number of votes equal to the number of shares of Common Stock into which such share of Preferred Stock could be converted at the record date for determination of the stockholders entitled to vote on such matters, or, if no such record date is established, at the date such vote is taken, such votes to be counted together with all other shares of stock of the Corporation having general voting power and not separately as a class (except as required by the General Corporation Law of Delaware). Holders of Common Stock and Preferred Stock shall be entitled to notice of any stockholders' meeting in accordance with the Bylaws of the Corporation. Fractional votes by the holders of Preferred Stock shall not, however, be permitted and any fractional voting rights shall (after aggregating all shares into which shares of Preferred Stock held by each holder could be converted) be rounded to the nearest whole number.



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Appendix B

5. Article X of the Certificate of Incorporation is hereby amended and restated in its entirety to read as follows:

No action shall be taken by the stockholders of the Corporation except at an annual meeting of the stockholders or special meeting of the stockholders called in accordance with the Bylaws, and no action shall be taken by the stockholders by written consent. The affirmative vote of sixty-six and two-thirds percent (66 2/3%) of the then issued and outstanding voting securities of the Corporation, voting together as a single class, shall be required to amend, repeal or modify the provisions of this Article X of this Amended and Restated Certificate of Incorporation or Sections 2.3 (Special Meeting), or 2.10 (Stockholder Action by Written Consent Without a Meeting) of the Corporation's Bylaws.

6. All other provisions of the Certificate of Incorporation shall remain in full force and effect.

\* \* \*

BioMarin Pharmaceutical Inc. has caused this Certificate of Amendment to be executed by its authorized officer on this [ ] day of June, 2017.

By:

Name: G. Eric Davis

Title: Executive Vice President, General Counsel  
and Secretary

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2017

BioMarin's 20 Year Anniversary

*Two Decades of Innovation and Productivity*

|   |   |   |  |
|---|---|---|--|
| <b>\$1.12 billion</b><br>total revenue<br>for FY 2016   | <b>2,200+</b><br>global<br>employees  | <b>14 million</b><br>units of<br>product<br>manufactured<br>in 2016   | <b>5</b><br>approved<br>products   |
| <b>3<sup>rd</sup></b><br>year in a row<br>voted a top 10<br>most<br>innovative<br>Company,<br>according to<br><i>Forbes</i> | <b>5</b><br>products in<br>clinical<br>development                              | <b>27</b><br>congress<br>presentations<br>around the<br>globe in 2016 | <b>68</b><br>global markets<br>served  |
| <b>20</b><br>years of<br>scientific<br>innovation   | <b>117</b><br>abstracts<br>accepted at<br>global medical<br>meetings in<br>2016 | <b>1200+%</b><br>increase in<br>total revenue<br>from 2006 to<br>2016 | <b>5</b><br>years on<br>average from<br>IND to<br>approval for<br>all marketed<br>products |

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**BIOMARIN PHARMACEUTICAL INC.**  
**105 DIGITAL DRIVE**  
**NOVATO, CA 94949**  
**ATTN: G. ERIC DAVIS, EVP & GENERAL COUNSEL**

**VOTE BY INTERNET - [www.proxyvote.com](http://www.proxyvote.com)**

Use the Internet to transmit your voting instructions and for electronic delivery of information up until 11:59 P.M. Eastern Time the day before the cut-off date or meeting date. Have your proxy card in hand when you access the web site and follow the instructions to obtain your records and to

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create an electronic voting instruction form.

### **ELECTRONIC DELIVERY OF FUTURE PROXY MATERIALS**

If you would like to reduce the costs incurred by our company in mailing proxy materials, you can consent to receiving all future proxy statements, proxy cards and annual reports electronically via e-mail or the Internet. To sign up for electronic delivery, please follow the instructions above to vote using the Internet and, when prompted, indicate that you agree to receive or access proxy materials electronically in future years.

### **VOTE BY PHONE - 1-800-690-6903**

Use any touch-tone telephone to transmit your voting instructions up until 11:59 P.M. Eastern Time the day before the cut-off date or meeting date. Have your proxy card in hand when you call and then follow the instructions.

### **VOTE BY MAIL**

Mark, sign and date your proxy card and return it in the postage-paid envelope we have provided or return it to Vote Processing, c/o Broadridge, 51 Mercedes Way, Edgewood, NY 11717.

TO VOTE, MARK BLOCKS BELOW IN BLUE OR BLACK INK AS FOLLOWS:

KEEP THIS PORTION FOR YOUR RECORDS  
DETACH AND RETURN THIS PORTION ONLY

**THIS PROXY CARD IS VALID ONLY WHEN SIGNED AND DATED.**

**For  
All**

**Withhold  
All**

**For All  
Except**

**The Board of Directors recommends you vote  
FOR the following:**

To withhold authority to vote for any individual nominee(s), mark **For All Except** and write the number(s) of the nominee(s) on the line below.

1. Election of Directors

**Nominees**

|    |                       |    |                  |    |              |    |                  |    |      |
|----|-----------------------|----|------------------|----|--------------|----|------------------|----|------|
| 01 | Jean-Jacques Bienaimé | 02 | Willard Dere     | 03 | Michael Grey | 04 | Elaine J. Heron  | 05 | V. E |
| 06 | Alan J. Lewis         | 07 | Richard A. Meier | 08 | David Pyott  | 09 | Dennis J. Slamon |    |      |

**The Board of Directors recommends you vote FOR the following proposal:**

**For      Against      Abstain**

To ratify the selection of KPMG LLP as the independent registered public accounting firm for BioMarin for the fiscal year ending December 31, 2017.

**The Board of Directors recommends you vote 1 YEAR on the following proposal:**

**1 year    2 years    3 years    Abstain**

To approve, on an advisory basis, the frequency of the stockholders' approval, on an advisory basis, of the compensation of the Company's Named Executive Officers as disclosed in the Proxy Statement.

**The Board of Directors recommends you vote FOR proposals 4, 5 and 6.**

**For      Against      Abstain**

To approve, on an advisory basis, the compensation of the Company's Named Executive Officers as disclosed in the Proxy Statement.

To approve the 2017 Equity Incentive Plan.

Please sign exactly as your name(s) appear(s) hereon. When signing as attorney, executor, administrator, or other fiduciary, please give full title as such. Joint owners should each sign personally. All holders must sign. If a corporation or partnership, please sign in full corporate or partnership name, by authorized officer.

6 To approve amendments to BioMarin's Amended and Restated Certificate of Incorporation, as amended, to (i) increase the total number of authorized shares of common stock from 250,000,000 shares to 500,000,000 shares, and (ii) make certain minor

**For      Against      Abstain**

administrative changes.

**NOTE:** Your proxy holder will also vote on any other business properly brought before the Annual Meeting.

Signature [PLEASE SIGN WITHIN BOX]      Date

Signature (Joint Owners)      Date

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**Important Notice Regarding the Availability of Proxy Materials for the Annual Meeting:** The related Notice & Proxy Statement, Form 10-K, and CEO Stockholder Letter are available at [www.proxyvote.com](http://www.proxyvote.com)

**BIOMARIN PHARMACEUTICAL INC.  
Annual Meeting of Stockholders  
June 6, 2017 9:00 AM PDT  
This proxy is solicited by the Board of Directors**

The undersigned hereby appoints Jean-Jacques Bienaimé and G. Eric Davis, and each of them, with power to act without the other and with power of substitution, as proxies and attorneys-in-fact and hereby authorizes them to represent and vote, as provided on the other side, all the shares of BioMarin Pharmaceutical Inc. Common Stock, that the undersigned is entitled to vote, and in their discretion, to vote upon such other business as may properly come before the Annual Meeting of Stockholders of the company to be held on June 6, 2017 or at any adjournment or postponement thereof, with all powers which the undersigned would possess if present at the Annual Meeting of Stockholders.

**When properly executed, this proxy will be voted in the manner directed herein, or if no such direction is made, it will be voted in accordance with the Board of Directors' recommendations.**

This proxy is governed by the laws of the State of Delaware.

**(PLEASE DATE AND SIGN ON REVERSE SIDE)**

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