

ROWAN COMPANIES PLC  
Form 10-Q  
May 04, 2016  
UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D. C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d)  
OF THE SECURITIES EXCHANGE ACT OF 1934  
FOR THE QUARTERLY PERIOD ENDED MARCH 31, 2016

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d)  
OF THE SECURITIES EXCHANGE ACT OF 1934  
FOR THE TRANSITION PERIOD FROM \_\_\_\_\_ TO \_\_\_\_\_

1-5491  
Commission File Number  
Rowan Companies plc  
(Exact name of registrant as specified in its charter)

England and Wales 98-1023315  
(State or other jurisdiction of (I.R.S. Employer  
incorporation or organization) Identification No.)

2800 Post Oak Boulevard, Suite 5450, Houston, Texas 77056-6189  
(Address of principal executive offices) (Zip Code)  
(713) 621-7800  
(Registrant's telephone number, including area code)

Inapplicable  
(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company

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Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The number of Class A ordinary shares, \$0.125 par value, outstanding at April 30, 2016, was 125,385,989, which excludes 561,435 shares held by an affiliated employee benefit trust.

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ROWAN COMPANIES PLC

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FORWARD-LOOKING STATEMENTS

Statements contained in this report regarding future financial performance, results of operations and other statements that are not historical facts are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended (the "Securities Act"), and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"). Forward-looking statements include words or phrases such as "anticipate," "believe," "estimate," "expect," "intend," "plan," "project," "could," "may," "might," "should," "will," "forecast," "potential," "outlook," "scheduled," "predict," "continue," "will likely result," and similar words and specifically include statements regarding expected financial performance; dividend and share repurchases or debt retirement; growth strategies; expected utilization, day rates, revenues, operating expenses, contract terms, contract backlog, capital expenditures, tax rates and positions, insurance coverages, access to financing and funding sources; the availability, delivery, mobilization, contract commencement, relocation or other movement of rigs and the timing thereof; future rig construction (including construction in progress and completion thereof), enhancement, upgrade or repair and costs and timing thereof; the suitability of rigs for future contracts; general market, business and industry conditions, trends and outlook; rig demand; future operations; the impact of increasing regulatory requirements and complexity; expected contributions from our new rigs and our entry into the ultra-deepwater market; divestiture of selected assets; expense management; the likely outcome of legal proceedings or insurance or other claims and the timing thereof; activity levels in the offshore drilling market; customer drilling programs; and commodity prices. Such statements are subject to numerous risks, uncertainties and assumptions that may cause actual results to vary materially from those indicated, including:

- prices of oil and natural gas and industry expectations about future prices and impacts of global financial or economic downturns;

- changes in the offshore drilling market, including fluctuations in worldwide rig supply and demand, competition or technology;

- variable levels of drilling activity and expenditures, whether as a result of actions by OPEC, global capital markets and liquidity, prices of oil and natural gas or otherwise, which may cause us to idle or stack additional rigs;

- drilling permit and operations delays, moratoria or suspensions, new and future regulatory, legislative or permitting requirements (including requirements related to certification and testing of blowout preventers and other equipment or otherwise impacting operations), future lease sales, changes in laws, rules and regulations that have or may impose increased financial responsibility, additional oil spill contingency plan requirements and other governmental actions that may result in claims of force majeure or otherwise adversely affect our existing drilling contracts;

- governmental regulatory, legislative and permitting requirements affecting drilling operations or compliance obligations in the areas in which our rigs operate;

- tax matters, including our effective tax rates, tax positions, results of audits, changes in tax laws, treaties and regulations, tax assessments and liabilities for taxes;

- downtime, lost revenue and other risks associated with drilling operations, operating hazards, or rig relocations and transportation, including rig or equipment failure, collisions, damage and other unplanned repairs, the limited availability of transport vessels, hazards, self-imposed drilling limitations and other delays due to weather conditions or otherwise, and the limited availability or high cost of insurance coverage for certain offshore perils or associated removal of wreckage or debris and other losses;

- access to spare parts, equipment and personnel to maintain, upgrade and service our fleet;

possible cancellation or suspension of drilling contracts as a result of economic conditions in the industry, force majeure, mechanical difficulties, delays, performance or other reasons;

potential cost overruns and other risks inherent to construction, repair, inspections or enhancement of drilling units, unexpected delays in rig and equipment delivery and engineering or design issues following shipyard delivery, delays in acceptance by our customers, or delays in the dates our drilling units will enter a shipyard, be transported and delivered, enter service or return to service;

changes or delays in actual contract commencement dates; contract terminations, contract option exercises, contract revenues, contract awards; the termination of contracts or renegotiation of contract terms by customers or payment or operational delays by our customers;

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operating hazards, including environmental or other liabilities, risks, expenses or losses, whether related to well-control issues, or storm or hurricane damage, losses or liabilities (including wreckage or debris removal), collisions, or otherwise;

our ability to retain highly skilled personnel on commercially reasonable terms, whether due to competition from other contract drillers, labor regulations or otherwise; our ability to seek and receive visas for our personnel to work in our areas of operation in a timely manner;

governmental action and political and economic uncertainties, including uncertainty or instability resulting from civil unrest, political demonstrations, strikes, or outbreak or escalation of armed hostilities or other crises in oil or natural gas producing areas in which we operate, which may result in extended business interruptions, suspended operations, or claims by our customers of a force majeure situation and payment disputes;

terrorism, piracy, cyber-breaches, outbreaks of any disease or epidemic and other related travel restrictions, political instability, hostilities, acts of war, nationalization, expropriation, confiscation or deprivation of our assets or military action impacting our operations, assets or financial performance in any of our areas of operations;

the outcome of legal proceedings, or other claims or contract disputes, including any inability to collect receivables or resolve significant contractual or day rate disputes, any purported renegotiation, nullification, cancellation or breach of contracts with customers or other parties, and any failure to negotiate or complete definitive contracts following announcements of receipt of letters of intent;

potential for asset impairments;

impacts of any global financial or economic downturn;

volatility in currency exchange rates and limitations on our ability to use or convert illiquid currencies through governmental licensing or other procedures;

effects of accounting changes and adoption of accounting policies;

costs and uncertainties associated with our 2012 redomestication from the United States to the United Kingdom, or changes in laws that could reduce or eliminate the anticipated benefits of the transaction;

potential unplanned expenditures and funding requirements, including investments in pension plans and other benefit plans; and

other important factors described from time to time in the reports filed by us with the Securities and Exchange Commission and the New York Stock Exchange.

Such risks and uncertainties are beyond our ability to control, and in many cases we cannot predict the risks and uncertainties that could cause our actual results to differ materially from those indicated by the forward-looking statements. Should one or more of these risks or uncertainties materialize or should our underlying assumptions prove incorrect, actual results may vary materially from those indicated. You should not place undue reliance on forward-looking statements. In addition to the risks, uncertainties and assumptions described above, you should also carefully read and consider the risk factors and forward-looking statement disclosure contained in our Annual Report on Form 10-K for the year ended December 31, 2015. We disclaim any obligation to update or revise any forward-looking statements except as required by applicable law or regulation.



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## PART I. FINANCIAL INFORMATION

## Item 1. Financial Statements

ROWAN COMPANIES PLC AND SUBSIDIARIES  
CONDENSED CONSOLIDATED BALANCE SHEETS

(In thousands, except shares)

(Unaudited)

|  | March 31,<br>2016  | December<br>31, 2015 |
|--|--------------------|----------------------|
| <b>CURRENT ASSETS:</b>   |                    |                      |
| Cash and cash equivalents  | \$595,200          | \$484,228            |
| Receivables - trade and other  | 426,909            | 410,519              |
| Prepaid expenses and other current assets  | 19,735             | 26,528               |
| Total current assets   | 1,041,844          | 921,275              |
| <b>PROPERTY, PLANT AND EQUIPMENT:</b>  |                    |                      |
| Drilling equipment   | 8,951,655          | 8,930,434            |
| Other property and equipment   | 137,763            | 137,659              |
| Property, plant and equipment - gross  | 9,089,418          | 9,068,093            |
| Less accumulated depreciation and amortization   | 1,757,294          | 1,662,261            |
| Property, plant and equipment - net  | 7,332,124          | 7,405,832            |
| Other assets   | 18,159             | 20,160               |
| <b>TOTAL ASSETS</b>  | <b>\$8,392,127</b> | <b>\$8,347,267</b>   |
| <b>CURRENT LIABILITIES:</b>  |                    |                      |
| Current portion of long-term debt  | \$21,278           | \$—                  |
| Accounts payable - trade   | 87,071             | 109,574              |
| Deferred revenues  | 30,523             | 33,062               |
| Accrued liabilities  | 160,385            | 186,035              |
| Total current liabilities  | 299,257            | 328,671              |
| Long-term debt, less current portion   | 2,655,043          | 2,692,419            |
| Other liabilities  | 352,398            | 357,923              |
| Deferred income taxes - net  | 185,396            | 195,795              |
| Commitments and contingent liabilities (Note 4)  |                    |                      |
| <b>SHAREHOLDERS' EQUITY:</b>   |                    |                      |
| Class A Ordinary Shares, \$0.125 par value, 125,947,424 shares issued at March 31, 2016, and December 31, 2015 | 15,743             | 15,743               |
| Additional paid-in capital   | 1,456,998          | 1,458,532            |
| Retained earnings  | 3,632,596          | 3,509,792            |
| Cost of 702,275 and 1,129,440 treasury shares at March 31, 2016, and December 31, 2015, respectively           | (8,434)            | (12,223)             |
| Accumulated other comprehensive loss   | (196,870)          | (199,385)            |
| Total shareholders' equity   | 4,900,033          | 4,772,459            |



|                              |             |             |
|------------------------------|-------------|-------------|
| TOTAL LIABILITIES AND EQUITY | \$8,392,127 | \$8,347,267 |
|------------------------------|-------------|-------------|

See Notes to Unaudited Condensed Consolidated Financial Statements.

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CONDENSED CONSOLIDATED STATEMENTS OF INCOME

(In thousands, except per share amounts)

(Unaudited)

|  | Three months ended<br>March 31, |                   |
|--|---------------------------------|-------------------|
|  | 2016                            | 2015              |
| REVENUES   | \$ 500,180                      | \$ 547,039        |
| <b>COSTS AND EXPENSES:</b>                         |                                 |                   |
| Direct operating costs (excluding items below)     | 204,832                         | 255,734           |
| Depreciation and amortization                      | 98,852                          | 89,690            |
| Selling, general and administrative                | 26,930                          | 27,586            |
| Loss (gain) on disposals of property and equipment | 2,177                           | (513 )            |
| Total costs and expenses                           | 332,791                         | 372,497           |
| <b>INCOME FROM OPERATIONS</b>                      | <b>167,389</b>                  | <b>174,542</b>    |
| <b>OTHER INCOME (EXPENSE):</b>                     |                                 |                   |
| Interest expense, net of interest capitalized      | (38,924 )                       | (32,746 )         |
| Gain on extinguishment of debt                     | 577                             | —                 |
| Interest income                                    | 444                             | 155               |
| Other - net  | (2,577 )                        | (1,041 )          |
| Total other income (expense) - net                 | (40,480 )                       | (33,632 )         |
| <b>INCOME BEFORE INCOME TAXES</b>                  | <b>126,909</b>                  | <b>140,910</b>    |
| Provision for income taxes                         | 4,110                           | 17,241            |
| <b>NET INCOME</b>                                  | <b>\$ 122,799</b>               | <b>\$ 123,669</b> |
| <b>NET INCOME PER SHARE - BASIC</b>                | <b>\$0.98</b>                   | <b>\$0.99</b>     |
| <b>NET INCOME PER SHARE - DILUTED</b>              | <b>\$0.98</b>                   | <b>\$0.99</b>     |
| <b>CASH DIVIDENDS DECLARED PER SHARE</b>           | <b>\$—</b>                      | <b>\$0.10</b>     |

See Notes to Unaudited Condensed Consolidated Financial Statements.

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ROWAN COMPANIES PLC AND SUBSIDIARIES  
 CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME  
 (In thousands)  
 (Unaudited)

|  | Three months ended<br>March 31, |            |
|--|---------------------------------|------------|
|  | 2016                            | 2015       |
| NET INCOME   | \$ 122,799                      | \$ 123,669 |
| OTHER COMPREHENSIVE INCOME:  |                                 |            |
| Net reclassification adjustment for amounts recognized in net income as a component of net periodic benefit cost, net of income tax expense of \$1,349 and \$1,808, respectively | 2,515                           | 3,386      |
| COMPREHENSIVE INCOME   | \$ 125,314                      | \$ 127,055 |

See Notes to Unaudited Condensed Consolidated Financial Statements.

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CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(In thousands)

(Unaudited)

|   | Three months ended<br>March 31, |                   |
|---|---------------------------------|-------------------|
|   | 2016                            | 2015              |
| <b>CASH PROVIDED BY OPERATIONS:</b>                                     |                                 |                   |
| Net income  | \$122,799                       | \$123,669         |
| Adjustments to reconcile net income to net cash provided by operations: |                                 |                   |
| Depreciation and amortization   | 98,852                          | 90,564            |
| Deferred income taxes   | (12,568 )                       | (7,541 )          |
| Provision for pension and other postretirement benefits                 | 4,756                           | 7,844             |
| Share-based compensation expense  | 8,203                           | 5,190             |
| Loss (gain) on disposals of property, plant and equipment               | 2,177                           | (513 )            |
| Other postretirement benefit claims paid                                | (3,018 )                        | (1,115 )          |
| Contributions to pension plans  | (3,135 )                        | (375 )            |
| Noncash loss on debt extinguishment                                     | 86                              | —                 |
| Changes in current assets and liabilities:                              |                                 |                   |
| Receivables - trade and other   | (16,390 )                       | 42,053            |
| Prepaid expenses and other current assets                               | 6,793                           | 4,350             |
| Accounts payable  | (17,215 )                       | 6,894             |
| Accrued income taxes  | 5,247                           | 12,300            |
| Deferred revenues   | (2,539 )                        | 1,163             |
| Other current liabilities   | (30,914 )                       | (47,075 )         |
| Net changes in other noncurrent assets and liabilities                  | (3,083 )                        | 7,358             |
| Net cash provided by operations   | 160,051                         | 244,766           |
| <b>CASH USED IN INVESTING ACTIVITIES:</b>                               |                                 |                   |
| Capital expenditures  | (32,908 )                       | (514,265 )        |
| Proceeds from disposals of property, plant and equipment                | 299                             | 1,680             |
| Net cash used in investing activities                                   | (32,609 )                       | (512,585 )        |
| <b>CASH PROVIDED BY (USED IN) FINANCING ACTIVITIES:</b>                 |                                 |                   |
| Reductions of long-term debt  | (16,470 )                       | —                 |
| Dividends paid  | —                               | (12,562 )         |
| Excess tax benefit from share-based compensation                        | —                               | (1,981 )          |
| Net cash used in financing activities                                   | (16,470 )                       | (14,543 )         |
| <b>INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS</b>                 | <b>110,972</b>                  | <b>(282,362 )</b> |
| <b>CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD</b>                   | <b>484,228</b>                  | <b>339,154</b>    |
| <b>CASH AND CASH EQUIVALENTS, END OF PERIOD</b>                         | <b>\$595,200</b>                | <b>\$56,792</b>   |

See Notes to Unaudited Condensed Consolidated Financial Statements.

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ROWAN COMPANIES PLC AND SUBSIDIARIES  
 CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY  
 (In thousands)  
 (Unaudited)

|  | Shares<br>outstanding | Class A<br>ordinary<br>shares/<br>Common<br>stock | Additional<br>paid-in<br>capital | Retained<br>earnings | Treasury<br>shares | Accumulated<br>other<br>comprehensive<br>income (loss) | Total<br>shareholders'<br>equity |
|--|-----------------------|---|----------------------------------|----------------------|--------------------|--|----------------------------------|
| Balance, January 1, 2015   | 124,564               | \$ 15,604   | \$ 1,436,910                     | \$ 3,466,993         | \$(7,990 )         | \$ (220,118 )  | \$ 4,691,399                     |
| Net shares issued (acquired)<br>under share-based<br>compensation plans  | 199                   | 137   | —                                | —                    | (3,463 )           | —  | (3,326 )                         |
| Share-based compensation   | —                     | —   | 5,761                            | —                    | —                  | —  | 5,761                            |
| Excess tax benefit (shortfall)<br>from share-based<br>compensation plans | —                     | —   | (1,981 )                         | —                    | —                  | —  | (1,981 )                         |
| Retirement benefit<br>adjustments, net of taxes of<br>\$1,808            | —                     | —   | —                                | —                    | —                  | 3,386  | 3,386                            |
| Dividends  | —                     | —   | —                                | (12,562 )            | —                  | —  | (12,562 )                        |
| Net income   | —                     | —   | —                                | 123,669              | —                  | —  | 123,669                          |
| Balance, March 31, 2015  | 124,763               | \$ 15,741   | \$ 1,440,690                     | \$ 3,578,100         | \$(11,453)         | \$ (216,732 )  | \$ 4,806,346                     |
| Balance, January 1, 2016   | 124,818               | \$ 15,743   | \$ 1,458,532                     | \$ 3,509,792         | \$(12,223)         | \$ (199,385 )  | \$ 4,772,459                     |
| Net shares issued (acquired)<br>under share-based<br>compensation plans  | 427                   | —   | (6,637 )                         | —                    | 3,789              | —  | (2,848 )                         |
| Share-based compensation   | —                     | —   | 5,923                            | —                    | —                  | —  | 5,923                            |
| Excess tax benefit (shortfall)<br>from share-based<br>compensation plans | —                     | —   | (820 )                           | —                    | —                  | —  | (820 )                           |
| Retirement benefit<br>adjustments, net of taxes of<br>\$1,349            | —                     | —   | —                                | —                    | —                  | 2,515  | 2,515                            |
| Dividends  | —                     | —   | —                                | 5                    | —                  | —  | 5                                |
| Net income   | —                     | —   | —                                | 122,799              | —                  | —  | 122,799                          |
| Balance, March 31, 2016  | 125,245               | \$ 15,743   | \$ 1,456,998                     | \$ 3,632,596         | \$(8,434 )         | \$ (196,870 )  | \$ 4,900,033                     |

See Notes to Unaudited Condensed Consolidated Financial Statements.

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ROWAN COMPANIES PLC AND SUBSIDIARIES

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

Note 1 – Nature of Operations and Basis of Presentation

Rowan Companies plc, a public limited company incorporated under the laws of England and Wales, is a global provider of offshore contract drilling services to the international oil and gas industry. Our fleet currently consists of 31 mobile offshore drilling units, including 27 self-elevating jack-up drilling units and four ultra-deepwater drillships. We contract our drilling rigs, related equipment and work crews primarily on a day-rate basis in markets throughout the world, currently including the United States Gulf of Mexico (US GOM), the United Kingdom (U.K.) and Norwegian sectors of the North Sea, the Middle East and Trinidad.

The financial statements included in this Form 10-Q are presented in United States (U.S.) dollars and include the accounts of Rowan Companies plc (“Rowan plc”) and its direct and indirect subsidiaries. Unless the context otherwise requires, the terms “Rowan,” “Company,” “we,” “us” and “our” are used to refer to Rowan plc and its consolidated subsidiaries. Intercompany balances and transactions have been eliminated in consolidation.

The financial statements included in this Form 10-Q have been prepared without audit in accordance with accounting principles generally accepted in the United States of America (US GAAP) for interim financial information and the applicable rules and regulations of the U.S. Securities and Exchange Commission (SEC). Certain information and notes have been condensed or omitted as permitted by those rules and regulations. Management believes the accompanying financial statements contain all adjustments, which are of a normal recurring nature unless otherwise noted, necessary for a fair statement of the results for the interim periods presented. The Company’s results of operations and cash flows for the interim periods are not necessarily indicative of results to be expected for the full year. These financial statements should be read in conjunction with the audited consolidated financial statements and notes included in the Company’s Annual Report on Form 10-K for the year ended December 31, 2015.

New Accounting Standards

Revenue Recognition – In May 2014, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2014-09, Revenue from Contracts with Customers, which sets forth a global standard for revenue recognition and replaces most existing industry-specific guidance. We will be required to adopt the new standard in annual and interim periods beginning January 1, 2018. The amendments may be applied retrospectively to each prior period presented or retrospectively with the cumulative effect recognized as of the date of initial application. We are evaluating the standard and have not yet determined our implementation method upon adoption or what impact adoption will have on our financial statements.

Presentation of Deferred Taxes – In November 2015, the FASB issued ASU No. 2015-17, Balance Sheet Classification of Deferred Taxes, which requires entities to present deferred tax assets and deferred tax liabilities in balance sheets as noncurrent. We will be required to adopt the new standard in annual and interim periods beginning January 1, 2017. The amendments in this ASU may be applied either prospectively to all deferred tax liabilities and assets or retrospectively to all periods presented. We are evaluating the standard and have not yet determined our implementation method.

Lease Accounting – In February 2016, the FASB issued ASU No. 2016-02, Leases, which requires the balance sheet recognition of lease assets and lease liabilities by lessees for leases previously classified as operating leases under prior GAAP. We will be required to adopt the new standard in annual and interim periods beginning January 1, 2019.

Lessees and lessors will be required to recognize and measure leases at the beginning of the earliest period presented using a modified retrospective approach, including a number of optional practical expedients that entities may elect to apply. We have not yet evaluated the standard nor determined our implementation method upon adoption or what impact adoption will have on our financial statements.

Stock Compensation – In March 2016, the FASB issued ASU No. 2016-09, Improvements to Employee Share-based Payment Accounting, which simplifies several aspects of accounting for employee share-based payment awards, including the accounting for income taxes, withholding taxes and forfeitures, as well as classification on the statement of cash flows. We will be required to adopt the amended guidance in annual and interim reports beginning January 1, 2017, with early adoption permitted. We are in the process of determining the method of adoption and the impact this amendment will have on our consolidated financial statements.

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## ROWAN COMPANIES PLC AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)

## Note 2 – Earnings Per Share

The following table sets forth a reconciliation of basic and diluted shares (in thousands):

|  | Three months<br>ended March 31, |         |
|--|---------------------------------|---------|
|  | 2016                            | 2015    |
| Average common shares outstanding                        | 124,962                         | 124,294 |
| Effect of dilutive securities - share-based compensation | 840                             | 806     |
| Average shares for diluted computations                  | 125,802                         | 125,100 |

There were no adjustments to net income required for purposes of computing diluted earnings per share.

Share options, appreciation rights and restricted share units granted under share-based compensation plans are antidilutive and excluded from diluted earnings per share when the hypothetical number of shares that could be repurchased under the treasury stock method exceeds the number of shares that can be exercised, or when the Company reports a net loss from continuing operations. Antidilutive shares, which could potentially dilute earnings per share in the future, are set forth below (in thousands):

|                                       | Three<br>months<br>ended<br>March 31, |       |
|---------------------------------------|---------------------------------------|-------|
|                                       | 2016                                  | 2015  |
| Share options and appreciation rights | 1,740                                 | 1,456 |
| Restricted share units                | 2,245                                 | 1,533 |
| Total potentially dilutive shares     | 3,985                                 | 2,989 |

## Note 3 – Pension and Other Postretirement Benefits

The Company provides defined-benefit pension, health care and life insurance benefits upon retirement for certain full-time employees.

Net periodic pension cost recognized during the periods included the following components (in thousands):

|                                      | Three months<br>ended March 31, |          |
|--------------------------------------|---------------------------------|----------|
|                                      | 2016                            | 2015     |
| Service cost                         | \$3,781                         | \$4,189  |
| Interest cost                        | 6,502                           | 7,860    |
| Expected return on plan assets       | (9,915 )                        | (10,414) |
| Amortization of net loss             | 5,108                           | 6,311    |
| Amortization of prior service credit | (1,245 )                        | (1,115 ) |



|                        |         |         |
|------------------------|---------|---------|
| Total net pension cost | \$4,231 | \$6,831 |
|------------------------|---------|---------|

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## ROWAN COMPANIES PLC AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)

Other postretirement benefit cost recognized during the periods included the following components (in thousands):

|   | Three months<br>ended March<br>31,<br>2016 2015 |         |
|---|---|---------|
| Service cost                            | \$114   | \$320   |
| Interest cost                           | 509   | 695     |
| Amortization of net loss                | (1 )  | (2 )    |
| Amortization of prior service credit    | (96 )   | —       |
| Total other postretirement benefit cost | \$526   | \$1,013 |

During the three months ended March 31, 2016, the Company contributed \$6.2 million to its pension and other postretirement benefit plans and expects to make additional contributions to such plans totaling approximately \$23.3 million for the remainder of 2016.

## Note 4 – Commitments and Contingent Liabilities

Uncertain tax positions – We have been advised by the U.S. Internal Revenue Service of proposed unfavorable tax adjustments for the open tax years 2009 through 2012 that primarily relate to 2009 tax benefits recognized as a result of applying the facts of a third-party tax case that provided favorable tax treatment for certain foreign contracts entered into in prior years to the company’s situation; transfer pricing; domestic production activity deduction; and a change in tax accounting method related to tax depreciation, including applicable penalties and interest. We are presently analyzing the facts and circumstances and evaluating the potential impact, if any, regarding these issues. In years subsequent to 2012, we have similar positions that could be subject to similar adjustments for the open years. We have provided for amounts that we believe will be ultimately payable under the proposed adjustments and intend to vigorously defend our positions; however, if we determine the provisions for these matters to be inadequate due to new information or we are required to pay a significant amount of additional U.S. taxes and applicable penalties and interest in excess of amounts that have been provided for these matters, our consolidated results of operations and cash flows could be materially and adversely affected.

Letters of credit – We periodically employ letters of credit in the normal course of our business, and had outstanding letters of credit of approximately \$4.3 million at March 31, 2016.

We are involved in various other legal proceedings incidental to our business and are vigorously defending our position in all such matters. Although the outcome of such proceedings cannot be predicted with certainty, we do not expect resolution of these matters to have a material effect on our financial position, results of operations or cash flows.

## Note 5 – Share-Based Compensation

On February 25, 2016, the Company granted restricted share units (RSUs) to employees for annual incentive awards pursuant to our long-term incentive plan with a grant-date fair value aggregating \$19.3 million. The awards vest ratably over three years except to the extent they may vest earlier under our retirement policy. The aggregate grant-date fair value, net of estimated forfeitures, was \$18.2 million, which will be recognized as compensation

expense over a weighted-average period of 2.6 years from the grant date.

Additionally, on February 25, 2016, the Company granted to certain members of management performance units (P-Units) that have a target value of \$100 per unit. The amount ultimately earned with respect to the P-Units will depend on the Company's total shareholder return (TSR) ranking compared to a group of peer companies over a three-year period ending December 31, 2018, and could range from zero to \$200 per unit depending on performance. Twenty-five percent of the P-Units' value is determined by the Company's relative TSR ranking for each one-year period ended December 31, 2016, 2017, and 2018, respectively, and 25% of the P-Units' value is determined by the relative TSR ranking for the three-year period ending December 31, 2018. Vesting and settlement of any P-Units would not occur until the third anniversary following the grant date. Settlement may be in cash or shares at the discretion of the Company.

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## ROWAN COMPANIES PLC AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)

The grant-date fair value of the P-Units was estimated to be \$8.6 million. Fair value was estimated using a Monte Carlo simulation model, which considers the probabilities of the Company's TSR ranking at the end of each performance period and the amount of the payout at each rank to determine the probability-weighted expected payout. The Company uses liability accounting to account for the P-Units. Compensation is recognized on a straight-line basis over a maximum period of three years from the grant date and is adjusted for changes in fair value through the vesting date.

Estimated liabilities for P-Units as of March 31, 2016, included \$7.9 million and \$5.5 million classified as short- and long-term, respectively, compared to \$7.6 million and \$11.4 million, respectively, at December 31, 2015.

At March 31, 2016, estimated unrecognized share-based compensation totaled approximately \$51.6 million, which is expected to be recognized as compensation expense over a remaining weighted-average period of 2.0 years.

## Note 6 – Fair Value Measurements

Fair value is defined as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. The fair value hierarchy prescribed by US GAAP requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The three levels of inputs that may be used to measure fair value are:

Level 1 – Quoted prices for identical instruments in active markets;

Level 2 – Quoted market prices for similar instruments in active markets; quoted prices for identical instruments in markets that are not active, and model-derived valuations in which all significant inputs and significant value drivers are observable in active markets; and

Level 3 – Valuations derived from valuation techniques in which one or more significant inputs or significant value drivers are unobservable, such as those used in pricing models or discounted cash flow methodologies, for example.

The applicable level within the fair value hierarchy is the lowest level of any input that is significant to the fair value measurement.

## Assets and Liabilities Measured at Fair Value on a Recurring Basis

Assets and liabilities measured at fair value on a recurring basis are summarized below (in thousands):

|                           | Carrying value | Estimated fair value measurements         |   |   |
|---------------------------|----------------|---|---|---|
|                           |                | Quoted prices in active markets (Level 1) | Significant other observable inputs (Level 2) | Significant other unobservable inputs (Level 3) |
| March 31, 2016:           |                |   |   |   |
| Assets - cash equivalents | \$583,546      | \$583,546                                 | \$ —  | —   |
| Other assets              | 11,690         | 11,690                                    | —   | —   |

December 31, 2015:

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|                           |           |           |    |   |    |   |
|---------------------------|-----------|-----------|----|---|----|---|
| Assets - cash equivalents | \$465,388 | \$465,388 | \$ | — | \$ | — |
| Other assets              | 13,508    | 13,508    | —  | — |    |   |

At March 31, 2016 and December 31, 2015, we held Egyptian pounds in the amount of \$11.7 million and \$13.5 million, respectively, which are classified as other noncurrent assets. We ceased drilling operations in Egypt in 2014, and are currently working to obtain access to the funds for use outside Egypt to the extent they are not utilized. We can provide no assurance we will be able to convert or utilize such funds in the future.

Trade receivables and trade payables, which are required to be measured at fair value, have carrying values that approximate their fair values due to their short maturities.

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## ROWAN COMPANIES PLC AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)

## Other Fair Value Measurements

Financial instruments not required to be measured at fair value consist of the Company's publicly traded debt securities. Our publicly traded debt securities had a carrying value of \$2.676 billion at March 31, 2016, and an estimated fair value at that date aggregating \$1.943 billion, compared to a carrying and fair value of \$2.692 billion and \$2.072 billion, respectively, at December 31, 2015. Fair values of our publicly traded debt securities were provided by a broker who makes a market in such securities and were measured using a market-approach valuation technique. Fair value was determined by adding a spread based on actual trades for that security (or a trader quote where actual trades were unavailable) to the applicable benchmark Treasury security with a comparable maturity in order to derive a current yield. The yield is then used to determine a price given the individual security's coupon rate and maturity. Such inputs are considered "significant other observable inputs" which are categorized as Level 2 inputs in the fair value hierarchy.

## Note 7 – Shareholders' Equity

Reclassifications from Accumulated Other Comprehensive Loss – The following table sets forth the significant amounts reclassified out of each component of accumulated other comprehensive loss and their effect on net income for the period (in thousands):

|  | Three months<br>ended March 31, |           |
|--|---------------------------------|-----------|
|  | 2016                            | 2015      |
| Amounts recognized as a component of net periodic pension and other postretirement benefit cost: |                                 |           |
| Amortization of net loss   | \$(5,105)                       | \$(6,309) |
| Amortization of prior service credit   | 1,241                           | 1,115     |
| Total before income taxes  | (3,864 )                        | (5,194 )  |
| Income tax benefit   | 1,349                           | 1,808     |
| Total reclassifications for the period, net of income taxes                                      | \$(2,515)                       | \$(3,386) |

## Note 8 – Other Financial Statement Disclosures

Accounts Receivable – The following table sets forth the components of Receivables - trade and other (in thousands):

|                                     | March 31, December 31, |            |
|-------------------------------------|------------------------|------------|
|                                     | 2016                   | 2015       |
| Trade                               | \$411,754              | \$ 395,694 |
| Income tax                          | 4,947                  | 4,463      |
| Other                               | 10,208                 | 10,362     |
| Total receivables - trade and other | \$426,909              | \$ 410,519 |

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## ROWAN COMPANIES PLC AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)

Accrued Liabilities – The following table sets forth the components of accrued liabilities (in thousands):

|   | March 31,<br>2016 | December 31,<br>2015 |
|---|-------------------|----------------------|
| Pension and other postretirement benefits | \$ 26,675         | \$ 31,389            |
| Compensation and related employee costs   | 55,958            | 73,628               |
| Interest                                  | 34,155            | 44,338               |
| Income taxes                              | 29,174            | 23,927               |
| Other                                     | 14,423            | 12,753               |
| Total accrued liabilities                 | \$ 160,385        | \$ 186,035           |

Long-term Debt – Long-term debt consisted of the following (in thousands):

|  | March 31,<br>2016 | December 31,<br>2015 |
|--|-------------------|----------------------|
| 5% Senior Notes, due September 2017 (\$359.6 million and \$366.6 million principal amount, respectively; 5.1% effective rate)  | \$ 358,682        | \$ 365,494           |
| 7.875% Senior Notes, due August 2019 (\$426.0 million and \$435.5 million principal amount, respectively; 8.0% effective rate) | 423,650           | 432,870              |
| 4.875% Senior Notes, due June 2022 (\$700 million principal amount; 4.6% effective rate)                                       | 705,994           | 706,236              |
| 4.75% Senior Notes, due January 2024 (\$400 million principal amount; 4.8% effective rate)                                     | 397,160           | 397,069              |
| 5.4% Senior Notes, due December 2042 (\$400 million principal amount; 5.5% effective rate)                                     | 394,769           | 394,720              |
| 5.85% Senior Notes, due January 2044 (\$400 million principal amount; 5.9% effective rate)                                     | 396,066           | 396,030              |
| Total carrying value   | 2,676,321         | 2,692,419            |
| Less: amounts classified as current  | 21,278            | —                    |
| Long-term debt, less current portion   | \$ 2,655,043      | \$ 2,692,419         |

In the first quarter of 2016, we paid \$15.9 million in cash to retire \$16.5 million aggregate principal amount of the 5% Notes due 2017 and 7.875% Notes due 2019, plus accrued interest, and recognized a \$0.6 million gain on early extinguishment of debt.

Also during the quarter, we repurchased an additional \$21.4 million aggregate principal amount (\$21.3 million carrying value) of the 5% and 7.875% Notes, which settled in April 2016 and which will result in the recognition of a \$1.2 million gain on debt extinguishment in the second quarter. Such amount has been classified as short-term debt at March 31, 2016.

In April 2016 we repurchased \$10.0 million aggregate principal amount of the 7.875% Notes which will result in the recognition of a \$0.6 million gain on debt extinguishment in the second quarter.

Supplemental Cash Flow Information – Accrued capital expenditures, which are excluded from capital expenditures in the Condensed Consolidated Statements of Cash Flows until settlement, totaled \$27.0 million and \$57.1 million at March 31, 2016 and 2015, respectively. Interest capitalized in connection with rig construction projects totaled \$7.5 million for the three months ended March 31, 2015. We did not capitalize any interest in the three months ended March 31, 2016.

Income Taxes – In accordance with US GAAP for interim reporting, the Company estimates its full-year effective tax rate and applies this rate to its year-to-date pretax income. In addition, the Company separately calculates the tax impact of unusual items, if any. We provide for income taxes based upon the tax laws and rates in effect in the countries in which we conduct operations. The amounts of our provisions are impacted by such laws and rates and the availability of deductions, credits and other benefits in each of the various jurisdictions. Our overall effective tax rate may therefore vary considerably from quarter to quarter and from year to year based on the actual or projected location of operations and other factors.



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## ROWAN COMPANIES PLC AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)

Our effective tax rate was 3.2% for the three months ended March 31, 2016, compared to 12.2% for the comparable prior-year period. The lower effective tax rate for the three months ended March 31, 2016, was primarily due to a combination of higher income in low-tax jurisdictions and lower income in higher tax jurisdictions.

The Company has not provided for deferred income taxes on undistributed earnings of its non-U.K. subsidiaries, including non-U.S. entities under Rowan Companies, Inc. (RCI). It is the Company's policy and intention to permanently reinvest outside the U.S. the earnings of non-U.S. entities directly or indirectly owned by RCI. Generally, earnings of non-U.K. entities in which RCI does not have a direct or indirect ownership interest can be distributed to the Company without imposition of either U.K. or local country tax.

## Note 9 – Segment Information

We operate in two principal operating segments – deepwater, which consists of our drillship operations, and jack-ups. Both segments provide one service – contract drilling. The Company evaluates performance primarily based on income from operations.

Depreciation and amortization and selling, general and administrative expenses related to our corporate and other administrative offices have not been allocated to our operating segments for purposes of measuring segment operating income and are included in the column "Unallocated costs and other." "Other operating items" consists of gains and losses on equipment sales.

Segment information for the three months ended March 31 is set forth below (in thousands):

|  | Deepwater  | Jack-ups   | Segment total | Unallocated costs and other | Consolidated |
|--|------------|------------|---------------|-----------------------------|--------------|
| 2016:  |            |            |               |                             |              |
| Revenues from external customers               | \$ 222,534 | \$ 277,646 | \$ 500,180    | \$ —                        | \$ 500,180   |
| Operating expenses:                            |            |            |               |                             |              |
| Direct operating costs (excluding items below) | 66,982     | 137,850    | 204,832       | —                           | 204,832      |
| Depreciation and amortization                  | 27,348     | 68,354     | 95,702        | 3,150                       | 98,852       |
| Selling, general and administrative            | —          | —          | —             | 26,930                      | 26,930       |
| Other operating items                          | 297        | 1,896      | 2,193         | (16 )                       | 2,177        |
| Income (loss) from operations                  | \$ 127,907 | \$ 69,546  | \$ 197,453    | \$ (30,064 )                | \$ 167,389   |
| 2015:  |            |            |               |                             |              |
| Revenues from external customers               | \$ 146,871 | \$ 400,168 | \$ 547,039    | \$ —                        | \$ 547,039   |
| Operating expenses:                            |            |            |               |                             |              |
| Direct operating costs (excluding items below) | 59,027     | 196,707    | 255,734       | —                           | 255,734      |
| Depreciation and amortization                  | 17,663     | 69,033     | 86,696        | 2,994                       | 89,690       |
| Selling, general and administrative            | —          | —          | —             | 27,586                      | 27,586       |
| Other operating items                          | —          | —          | —             | (513 )                      | (513 )       |
| Income (loss) from operations                  | \$ 70,181  | \$ 134,428 | \$ 204,609    | \$ (30,067 )                | \$ 174,542   |

## Note 10 – Guarantees of Registered Securities

RCI, a 100%-owned Delaware subsidiary of Rowan plc, is the issuer of all of our publicly traded debt securities consisting of the following series: 5% Senior Notes due 2017; 7.875% Senior Notes due 2019; 4.875% Senior Notes due 2022; 4.75% Senior Notes due 2024; 5.4% Senior Notes due 2042; and 5.85% Senior Notes due 2044 (the “Senior Notes”). The Senior Notes and amounts outstanding under our revolving credit facility are guaranteed by Rowan plc on a full, unconditional and irrevocable basis.

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## ROWAN COMPANIES PLC AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)

The condensed consolidating financial information that follows is presented on the equity method of accounting in accordance with Rule 3-10 of Regulation S-X in connection with Rowan plc's guarantee of the Senior Notes.

Rowan Companies plc and Subsidiaries  
Condensed Consolidating Balance Sheets  
March 31, 2016  
(in thousands)  
(unaudited)

|  | Rowan plc<br>(Parent) | RCI<br>(Issuer) | Non-guarantor<br>subsidiaries | Consolidating<br>adjustments | Consolidated |
|--|-----------------------|-----------------|-------------------------------|------------------------------|--------------|
| <b>CURRENT ASSETS:</b>                         |                       |                 |                               |                              |              |
| Cash and cash equivalents                      | \$13,494              | \$88,146        | \$493,560                     | \$—                          | \$595,200    |
| Receivables - trade and other                  | 110                   | 1,593           | 425,206                       | —                            | 426,909      |
| Other current assets                           | 172                   | 12,778          | 6,785                         | —                            | 19,735       |
| Total current assets                           | 13,776                | 102,517         | 925,551                       | —                            | 1,041,844    |
| Property, plant and equipment - gross          | —                     | 605,741         | 8,483,677                     | —                            | 9,089,418    |
| Less accumulated depreciation and amortization | —                     | 250,793         | 1,506,501                     | —                            | 1,757,294    |
| Property, plant and equipment - net            | —                     | 354,948         | 6,977,176                     | —                            | 7,332,124    |
| Investments in subsidiaries                    | 4,895,578             | 6,117,073       | —                             | (11,012,651 )                | —            |
| Due from affiliates                            | 40                    | 970,885         | 13,601                        | (984,526 )                   | —            |
| Other assets                                   | —                     | 5,526           | 12,633                        | —                            | 18,159       |
|  | \$4,909,394           | \$7,550,949     | \$7,928,961                   | \$(11,997,177)               | \$8,392,127  |
| <b>CURRENT LIABILITIES:</b>                    |                       |                 |                               |                              |              |
| Current portion of long-term debt              | \$—                   | \$21,278        | \$—                           | \$—                          | \$21,278     |
| Accounts payable - trade                       | 207                   | 17,404          | 69,460                        | —                            | 87,071       |
| Deferred revenues                              | —                     | —               | 30,523                        | —                            | 30,523       |
| Accrued liabilities                            | 467                   | 94,385          | 65,533                        | —                            | 160,385      |
| Total current liabilities                      | 674                   | 133,067         | 165,516                       | —                            | 299,257      |
| Long-term debt, less current portion           | —                     | 2,655,043       | —                             | —                            | 2,655,043    |
| Due to affiliates                              | 4,036                 | 12,789          | 967,701                       | (984,526 )                   | —            |
| Other liabilities                              | 4,651                 | 304,297         | 43,450                        | —                            | 352,398      |
| Deferred income taxes - net                    | —                     | 529,308         | 143,677                       | (487,589 )                   | 185,396      |
| Shareholders' equity                           | 4,900,033             | 3,916,445       | 6,608,617                     | (10,525,062 )                | 4,900,033    |
|  | \$4,909,394           | \$7,550,949     | \$7,928,961                   | \$(11,997,177)               | \$8,392,127  |

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## ROWAN COMPANIES PLC AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)

Rowan Companies plc and Subsidiaries  
Condensed Consolidating Balance Sheets  
December 31, 2015  
(in thousands)

|  | Rowan plc<br>(Parent) | RCI<br>(Issuer) | Non-guarantor<br>subsidiaries | Consolidating<br>adjustments | Consolidated |
|--|-----------------------|-----------------|-------------------------------|------------------------------|--------------|
| <b>CURRENT ASSETS:</b>                         |                       |                 |                               |                              |              |
| Cash and cash equivalents                      | \$17,297              | \$9,506         | \$ 457,425                    | \$—                          | \$ 484,228   |
| Receivables - trade and other                  | 110                   | 1,369           | 409,040                       | —                            | 410,519      |
| Other current assets                           | 394                   | 19,230          | 6,904                         | —                            | 26,528       |
| Total current assets                           | 17,801                | 30,105          | 873,369                       | —                            | 921,275      |
| Property, plant and equipment - gross          | —                     | 592,809         | 8,475,284                     | —                            | 9,068,093    |
| Less accumulated depreciation and amortization | —                     | 242,665         | 1,419,596                     | —                            | 1,662,261    |
| Property, plant and equipment - net            | —                     | 350,144         | 7,055,688                     | —                            | 7,405,832    |
| Investments in subsidiaries                    | 4,763,306             | 6,028,242       | —                             | (10,791,548 )                | —            |
| Due from affiliates                            | 629                   | 1,218,233       | 55,751                        | (1,274,613 )                 | —            |
| Other assets                                   | —                     | 4,999           | 15,161                        | —                            | 20,160       |
|  | \$4,781,736           | \$7,631,723     | \$ 7,999,969                  | \$(12,066,161)               | \$ 8,347,267 |
| <b>CURRENT LIABILITIES:</b>                    |                       |                 |                               |                              |              |
| Accounts payable - trade                       | \$960                 | \$19,111        | \$ 89,503                     | \$—                          | \$ 109,574   |
| Deferred revenues                              | —                     | 6               | 33,056                        | —                            | 33,062       |
| Accrued liabilities                            | 778                   | 119,388         | 65,869                        | —                            | 186,035      |
| Total current liabilities                      | 1,738                 | 138,505         | 188,428                       | —                            | 328,671      |
| Long-term debt                                 | —                     | 2,692,419       | —                             | —                            | 2,692,419    |
| Due to affiliates                              | 2,880                 | 55,750          | 1,215,983                     | (1,274,613 )                 | —            |
| Other liabilities                              | 4,659                 | 304,709         | 48,555                        | —                            | 357,923      |
| Deferred income taxes - net                    | —                     | 522,927         | 150,822                       | (477,954 )                   | 195,795      |
| Shareholders' equity                           | 4,772,459             | 3,917,413       | 6,396,181                     | (10,313,594 )                | 4,772,459    |
|  | \$4,781,736           | \$7,631,723     | \$ 7,999,969                  | \$(12,066,161)               | \$ 8,347,267 |

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## ROWAN COMPANIES PLC AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)

Rowan Companies plc and Subsidiaries  
Condensed Consolidating Income Statements  
Three months ended March 31, 2016  
(in thousands)  
(unaudited)

|  | Rowan plc<br>(Parent) | RCI<br>(Issuer) | Non-guarantor<br>subsidiaries | Consolidating<br>adjustments | Consolidated |
|--|-----------------------|-----------------|-------------------------------|------------------------------|--------------|
| REVENUES                                       | \$—                   | \$20,788        | \$ 499,411                    | \$ (20,019 )                 | \$ 500,180   |
| COSTS AND EXPENSES:                            |                       |                 |                               |                              |              |
| Direct operating costs (excluding items below) | —                     | 976             | 222,358                       | (18,502 )                    | 204,832      |
| Depreciation and amortization                  | —                     | 4,195           | 94,339                        | 318                          | 98,852       |
| Selling, general and administrative            | 7,027                 | —               | 21,738                        | (1,835 )                     | 26,930       |
| Loss on disposals of property and equipment    | —                     | 10              | 2,167                         | —                            | 2,177        |
| Total costs and expenses                       | 7,027                 | 5,181           | 340,602                       | (20,019 )                    | 332,791      |
| INCOME (LOSS) FROM OPERATIONS                  | (7,027 )              | 15,607          | 158,809                       | —                            | 167,389      |
| OTHER INCOME (EXPENSE):                        |                       |                 |                               |                              |              |
| Interest expense, net of interest capitalized  | —                     | (38,924 )       | (1,942 )                      | 1,942                        | (38,924 )    |
| Interest income                                | 15                    | 1,975           | 396                           | (1,942 )                     | 444          |
| Gain on debt extinguishment                    | —                     | 577             | —                             | —                            | 577          |
| Other - net                                    | 5,357                 | (5,333 )        | (2,601 )                      | —                            | (2,577 )     |
| Total other income (expense) - net             | 5,372                 | (41,705 )       | (4,147 )                      | —                            | (40,480 )    |
| INCOME (LOSS) BEFORE INCOME TAXES              | (1,655 )              | (26,098 )       | 154,662                       | —                            | 126,909      |
| Provision (benefit) for income taxes           | —                     | 11,477          | 2,472                         | (9,839 )                     | 4,110        |
| Equity in earnings of subsidiaries, net of tax | 124,454               | 26,594          | —                             | (151,048 )                   | —            |
| NET INCOME (LOSS)                              | \$122,799             | \$(10,981)      | \$ 152,190                    | \$ (141,209 )                | \$ 122,799   |

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## ROWAN COMPANIES PLC AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)

Rowan Companies plc and Subsidiaries  
Condensed Consolidating Income Statements  
Three months ended March 31, 2015  
(in thousands)  
(unaudited)

|  | Rowan plc<br>(Parent) | RCI<br>(Issuer) | Non-guarantor<br>subsidiaries | Consolidating<br>adjustments | Consolidated |
|--|-----------------------|-----------------|-------------------------------|------------------------------|--------------|
| REVENUES                                       | \$—                   | \$15,046        | \$ 547,351                    | \$(15,358)                   | \$ 547,039   |
| COSTS AND EXPENSES:                            |                       |                 |                               |                              |              |
| Direct operating costs (excluding items below) | —                     | 1,697           | 268,291                       | (14,254)                     | 255,734      |
| Depreciation and amortization                  | —                     | 4,580           | 84,861                        | 249                          | 89,690       |
| Selling, general and administrative            | 4,212                 | 642             | 24,085                        | (1,353)                      | 27,586       |
| Gain on disposals of property and equipment    | —                     | (342)           | (171)                         | —                            | (513)        |
| Total costs and expenses                       | 4,212                 | 6,577           | 377,066                       | (15,358)                     | 372,497      |
| INCOME (LOSS) FROM OPERATIONS                  | (4,212)               | 8,469           | 170,285                       | —                            | 174,542      |
| OTHER INCOME (EXPENSE):                        |                       |                 |                               |                              |              |
| Interest expense, net of interest capitalized  | —                     | (32,746)        | (2,449)                       | 2,449                        | (32,746)     |
| Interest income                                | 134                   | 2,467           | 3                             | (2,449)                      | 155          |
| Other - net                                    | 5,604                 | (5,523)         | (1,122)                       | —                            | (1,041)      |
| Total other income (expense) - net             | 5,738                 | (35,802)        | (3,568)                       | —                            | (33,632)     |
| INCOME (LOSS) BEFORE INCOME TAXES              | 1,526                 | (27,333)        | 166,717                       | —                            | 140,910      |
| Provision (benefit) for income taxes           | —                     | 390             | 28,749                        | (11,898)                     | 17,241       |
| Equity in earnings of subsidiaries, net of tax | 122,143               | 22,078          | —                             | (144,221)                    | —            |
| NET INCOME (LOSS)                              | \$123,669             | \$(5,645)       | \$ 137,968                    | \$(132,323)                  | \$ 123,669   |

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## ROWAN COMPANIES PLC AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)

Rowan Companies plc and Subsidiaries  
 Statements of Comprehensive Income  
 Three months ended March 31, 2016  
 (in thousands)  
 (unaudited)

|   | Rowan<br>plc<br>(Parent) | RCI<br>(Issuer) | Non-guarantor<br>subsidiaries | Consolidating<br>adjustments | Consolidated |
|---|--------------------------|-----------------|-------------------------------|------------------------------|--------------|
| NET INCOME (LOSS)   | \$ 122,799               | \$(10,981)      | \$ 152,190                    | \$(141,209 )                 | \$ 122,799   |
| OTHER COMPREHENSIVE INCOME:   |                          |                 |                               |                              |              |
| Net reclassification adjustments for amount<br>recognized in net income as a component of net<br>periodic benefit cost, net of income taxes | 2,515                    | 2,515           | —                             | (2,515 )                     | 2,515        |
| COMPREHENSIVE INCOME (LOSS)   | \$ 125,314               | \$(8,466 )      | \$ 152,190                    | \$(143,724 )                 | \$ 125,314   |

Rowan Companies plc and Subsidiaries  
 Statements of Comprehensive Income  
 Three months ended March 31, 2015  
 (in thousands)  
 (unaudited)

|   | Rowan<br>plc<br>(Parent) | RCI<br>(Issuer) | Non-guarantor<br>subsidiaries | Consolidating<br>adjustments | Consolidated |
|---|--------------------------|-----------------|-------------------------------|------------------------------|--------------|
| NET INCOME (LOSS)   | \$ 123,669               | \$(5,645)       | \$ 137,968                    | \$(132,323 )                 | \$ 123,669   |
| OTHER COMPREHENSIVE INCOME:   |                          |                 |                               |                              |              |
| Net reclassification adjustments for amount recognized<br>in net income as a component of net periodic benefit<br>cost, net of income taxes | 3,386                    | 3,386           | —                             | (3,386 )                     | 3,386        |
| COMPREHENSIVE INCOME (LOSS)   | \$ 127,055               | \$(2,259)       | \$ 137,968                    | \$(135,709 )                 | \$ 127,055   |





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## ROWAN COMPANIES PLC AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)

Rowan Companies plc and Subsidiaries  
 Consolidating Statements of Cash Flows  
 Three months ended March 31, 2016  
 (in thousands)  
 (unaudited)

|  | Rowan<br>plc<br>(Parent) | RCI<br>(Issuer) | Non-guaranteed<br>subsidiaries | Consolidating<br>adjustments | Consolidated |
|--|--------------------------|-----------------|--------------------------------|------------------------------|--------------|
| NET CASH PROVIDED BY (USED IN) OPERATING<br>ACTIVITIES   | \$(2,504 )               | \$(46,553 )     | \$ 208,584                     | \$ 524                       | \$ 160,051   |
| INVESTING ACTIVITIES:                                    |                          |                 |                                |                              |              |
| Property, plant and equipment additions                  | —                        | (9,134 )        | (23,774 )                      | —                            | (32,908 )    |
| Proceeds from disposals of property, plant and equipment | —                        | 244             | 55                             | —                            | 299          |
| Collections on subsidiary notes receivables              | —                        | 248,795         | —                              | (248,795 )                   | —            |
| Investments in consolidated subsidiaries                 | (200 )                   | (59,949 )       | —                              | 60,149                       | —            |
| Net cash provided by (used in) investing activities      | (200 )                   | 179,956         | (23,719 )                      | (188,646 )                   | (32,609 )    |
| FINANCING ACTIVITIES:                                    |                          |                 |                                |                              |              |
| Advances (to) from affiliates                            | (1,099 )                 | (38,293 )       | 39,916                         | (524 )                       | —            |
| Contributions from parent                                | —                        | —               | 60,149                         | (60,149 )                    | —            |
| Repayments of borrowings                                 | —                        | (16,470 )       | (248,795 )                     | 248,795                      | (16,470 )    |
| Net cash provided by (used in) financing activities      | (1,099 )                 | (54,763 )       | (148,730 )                     | 188,122                      | (16,470 )    |
| (DECREASE) INCREASE IN CASH AND CASH<br>EQUIVALENTS      | (3,803 )                 | 78,640          | 36,135                         | —                            | 110,972      |
| CASH AND CASH EQUIVALENTS,<br>BEGINNING OF PERIOD        | 17,297                   | 9,506           | 457,425                        | —                            | 484,228      |
| CASH AND CASH EQUIVALENTS, END OF PERIOD                 | \$ 13,494                | \$ 88,146       | \$ 493,560                     | \$ —                         | \$ 595,200   |

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## ROWAN COMPANIES PLC AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)

Rowan Companies plc and Subsidiaries  
 Consolidating Statements of Cash Flows  
 Three months ended March 31, 2015  
 (in thousands)  
 (unaudited)

|   | Rowan<br>plc<br>(Parent) | RCI<br>(Issuer) | Non-guarantor<br>subsidiaries | Consolidating<br>adjustments | Consolidated |
|---|--------------------------|-----------------|-------------------------------|------------------------------|--------------|
| NET CASH PROVIDED BY (USED IN) OPERATING<br>ACTIVITIES        | \$(3,615)                | \$(19,741)      | \$ 266,064                    | \$ 2,058                     | \$ 244,766   |
| INVESTING ACTIVITIES:   |                          |                 |                               |                              |              |
| Property, plant and equipment additions                       | —                        | (1,758 )        | (512,507 )                    | —                            | (514,265 )   |
| Proceeds from disposals of property,<br>plant and equipment   | —                        | 1,198           | 482                           | —                            | 1,680        |
| Net cash used in investing activities                         | —                        | (560 )          | (512,025 )                    | —                            | (512,585 )   |
| FINANCING ACTIVITIES:   |                          |                 |                               |                              |              |
| Advances (to) from affiliates                                 | (28,837)                 | (23,352 )       | 54,247                        | (2,058 )                     | —            |
| Dividends paid  | (12,562)                 | —               | —                             | —                            | (12,562 )    |
| Excess tax benefit (deficit) from share-based<br>compensation | —                        | (1,981 )        | —                             | —                            | (1,981 )     |
| Net cash provided by (used in) financing activities           | (41,399)                 | (25,333 )       | 54,247                        | (2,058 )                     | (14,543 )    |
| DECREASE IN CASH AND CASH EQUIVALENTS                         | (45,014)                 | (45,634 )       | (191,714 )                    | —                            | (282,362 )   |
| CASH AND CASH EQUIVALENTS,<br>BEGINNING OF PERIOD             | 45,909                   | 48,580          | 244,665                       | —                            | 339,154      |
| CASH AND CASH EQUIVALENTS,<br>END OF PERIOD                   | \$895                    | \$2,946         | \$ 52,951                     | \$ —                         | \$ 56,792    |

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ROWAN COMPANIES PLC AND SUBSIDIARIES

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Management's Discussion and Analysis of Financial Condition and Results of Operations should be read in conjunction with the accompanying unaudited condensed consolidated financial statements as of and for the three months ended March 31, 2016, included in this Form 10-Q and with our annual report on Form 10-K for the year ended December 31, 2015. The following discussion and analysis contains forward-looking statements that involve risks and uncertainties. Our actual results may differ materially from those anticipated in these forward-looking statements as a result of certain factors, including those set forth under "Risk Factors" in Item 1A of our annual report, as may be updated in our subsequent quarterly reports. See "Forward-Looking Statements."

OVERVIEW

Rowan plc is a global provider of offshore contract drilling services to the international oil and gas industry, with a focus on high-specification and premium jack-up rigs and ultra-deepwater drillships. Our fleet currently consists of 31 mobile offshore drilling units, including 27 self-elevating jack-up rigs and four ultra-deepwater drillships. Our fleet operates worldwide, including the United States Gulf of Mexico, the United Kingdom and Norwegian sectors of the North Sea, the Middle East and Trinidad.

As of April 20, 2016, the date of our most recent Fleet Status Report, all four of our drillships were under contract in the US GOM. Additionally, we had five jack-up rigs under contract in the North Sea, ten under contract in the Middle East, three under contract in South America, including two in Trinidad and one in Suriname, and one under contract in the US GOM. We had an additional five marketed jack-up rigs without contracts and three cold-stacked.

We contract our drilling rigs, related equipment and work crews primarily on a "day rate" basis. Under day rate contracts, we generally receive a fixed amount per day for each day we are performing drilling or related services. In addition, our customers may pay all or a portion of the cost of moving our equipment and personnel to and from the well site. Contracts generally range in duration from one month to multiple years.

CURRENT BUSINESS ENVIRONMENT

The business environment for offshore drillers continues to be challenging as commodity prices and demand for drilling services remain low, and the supply of offshore drilling rigs significantly outweighs demand. Following the decline in the price of crude oil which began in 2014, operators worldwide have reduced capital expenditures, cut operating costs and postponed drilling programs resulting in reduced demand for offshore drilling services, downward pressure on day rates and rig utilization, and the cold-stacking and retirement of rigs in the worldwide fleet. In response to jack-up market conditions, we have reduced day rates on certain drilling contracts, some in exchange for extended contract duration; experienced significant idle time on several units; sold three of our oldest jack-ups, and cold-stacked three other jack-up rigs. Given the current outlook, we expect day rates to remain low, and we expect to continue to experience extended periods of idle time on some rigs. Additionally, customers may continue to seek to renegotiate or terminate existing contracts. As market and credit conditions continue to deteriorate in the oil and gas industry, there is an increased risk of a customer default or a termination of contract.

A significant contributing factor to the softness in the offshore drilling market has been the influx of 217 newbuild jack-ups and 156 newbuild floaters delivered since the beginning of the current newbuild cycle in early 2006. The addition of newbuild units, combined with numerous rigs that have rolled off contracts in past months, has continued to increase competition, putting additional downward pressure on day rates and utilization. Further, as of April 20, 2016, there were approximately 122 jack-up rigs under construction worldwide for delivery through 2020 (35% of the

currently utilized jack-up fleet of approximately 349 rigs), and approximately 69 floaters under construction worldwide for delivery through 2020 (36% of the currently utilized floater fleet of approximately 191 rigs). Only fourteen jack-ups and thirty-two floaters currently under construction have contracts.

We expect the business environment for 2016 to remain challenging and, in the absence of a recovery in commodity prices, may deteriorate further. However, we believe that Rowan is well-positioned strategically given our status as a strong and stable financial counterparty to our customers, current backlog of \$3.1 billion as of April 20, 2016, solid operational reputation, and a modern fleet of high-specification jack-ups and state-of-the-art ultra-deepwater drillships. While challenging market conditions persist, we continue to focus on operating efficiencies and cost control, which could include cold-stacking or retiring additional drilling rigs.

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## RESULTS OF OPERATIONS

The following table presents certain key performance indicators by rig classification:

|                                  | Three months ended |           |   |
|----------------------------------|--------------------|-----------|---|
|                                  | March 31,          |           |   |
|                                  | 2016               | 2015      |   |
| Revenues (in thousands):         |                    |           |   |
| Deepwater                        | \$221,318          | \$142,676 |   |
| Jack-ups                         | 272,933            | 393,855   |   |
| Subtotal - Day rate revenues     | 494,251            | 536,531   |   |
| Other revenues <sup>(1)</sup>    | 5,929              | 10,508    |   |
| Total revenues                   | \$500,180          | \$547,039 |   |
| Revenue-producing days:          |                    |           |   |
| Deepwater                        | 361                | 226       |   |
| Jack-ups                         | 1,497              | 2,185     |   |
| Total revenue-producing days     | 1,858              | 2,411     |   |
| Average day rate: <sup>(2)</sup> |                    |           |   |
| Deepwater                        | \$612,433          | \$631,949 |   |
| Jack-ups                         | \$182,345          | \$180,233 |   |
| Total fleet                      | \$265,988          | \$222,532 |   |
| Utilization: <sup>(3)</sup>      |                    |           |   |
| Deepwater                        | 99                 | % 94      | % |
| Jack-ups                         | 61                 | % 81      | % |
| Total fleet                      | 66                 | % 82      | % |

(1) Other revenues, which are primarily revenues received for contract reimbursable costs, are excluded from the computation of average day rate.

(2) Average day rate is computed by dividing day rate revenues by the number of revenue-producing days, including fractional days. Day rate revenues include the contractual rates and amounts received in lump sum, such as for rig mobilization or capital improvements, which are amortized over the initial term of the contract. Revenues attributable to reimbursable expenses are excluded from average day rates.

(3) Utilization is the number of revenue-producing days, including fractional days, divided by the aggregate number of calendar days in the period, or, with respect to new rigs entering service, the number of calendar days in the period from the date the rig was placed in service.



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Three months ended March 31, 2016, compared to three months ended March 31, 2015

A summary of our consolidated results of operations follows (in thousands):

|  | Three months ended<br>March 31, |           |
|--|---------------------------------|-----------|
|  | 2016                            | 2015      |
| Revenues                                       | \$500,180                       | \$547,039 |
| Direct operating costs (excluding items below) | 204,832                         | 255,734   |
| Depreciation and amortization                  | 98,852                          | 89,690    |
| Selling, general and administrative            | 26,930                          | 27,586    |
| Other operating items                          | 2,177                           | (513 )    |
| Operating income                               | 167,389                         | 174,542   |
| Other income (expense), net                    | (40,480 )                       | (33,632 ) |
| Provision for income taxes                     | 4,110                           | 17,241    |
| Net income                                     | \$122,799                       | \$123,669 |

## Revenues

Revenues for the first quarter of 2016 decreased by 9% to \$500.2 million from \$547.0 million in first quarter of 2015. The lower revenues in 2016 were primarily due to lower jack-up utilization, partially offset by the commencement of operations of the Rowan Reliance and Rowan Relentless drillships in February and June of 2015, respectively.

An analysis of the net changes in revenues for the three months ended March 31, 2016, compared to three months ended March 31, 2015, are set forth below (in millions):

|   | Increase<br>(decrease) |
|---|------------------------|
| Lower jack-up utilization                                   | \$ (122.6 )            |
| Addition of the Rowan Reliance and Rowan Relentless in 2015 | 78.1                   |
| Higher average day rates                                    | 3.0                    |
| Lower reimbursable revenues and other                       | (5.3 )                 |
| Net decrease  | \$ (46.8 )             |

## Direct operating costs

Direct operating costs for the first quarter of 2016 decreased by 20% to \$204.8 million from \$255.7 million in first quarter of 2015 as a result of the following (in millions):

|   | Increase<br>(decrease) |
|---|------------------------|
| Addition of the Rowan Reliance and Rowan Relentless | \$ 13.7                |
| Decrease due to idle or cold-stacked rigs           | (33.3 )                |
| Reduction of regional shore bases                   | (6.5 )                 |
| Reimbursable costs                                  | (5.7 )                 |
| Other, net  | (19.1 )                |
| Net decrease  | \$ (50.9 )             |

## Depreciation and amortization

Depreciation and amortization for the first quarter of 2016 increased by 10% to \$98.9 million from \$89.7 million in first quarter of 2015 due to the addition of the drillships.



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## Selling, general and administrative

Selling, general and administrative expenses for the first quarter of 2016 decreased by 2% to \$26.9 million from \$27.6 million in first quarter of 2015 due to reductions in headcount, partially offset by higher severance and equity compensation due to fair market adjustments to certain share-based awards recorded under the liability method of accounting.

## Other income expense, net

Other non-operating expense, net, increased by 20% to \$40.5 million in the first quarter of 2016 from \$33.6 million in the comparable prior-year period primarily due to the lack of interest capitalization in 2016 as a result of the completion of the drillship construction program in 2015.

## Provision for income taxes

The effective tax rate decreased to 3.2% in the first quarter of 2016 compared to an effective tax rate of 12.2% in the first quarter of 2015. The lower rate in 2016 was attributable to a combination of higher income in low-tax jurisdictions and lower income in higher tax jurisdictions.

## Results of Operations by Operating Segment

An analysis of our operating income by operating segment for the three months ended March 31 follows (in thousands):

|  | Deepwater  | Jack-ups   | Segment total | Unallocated costs and other | Consolidated |
|--|------------|------------|---------------|-----------------------------|--------------|
| 2016:  |            |            |               |                             |              |
| Revenues from external customers               | \$ 222,534 | \$ 277,646 | \$ 500,180    | \$ —                        | \$ 500,180   |
| Operating expenses:                            |            |            |               |                             |              |
| Direct operating costs (excluding items below) | 66,982     | 137,850    | 204,832       | —                           | 204,832      |
| Depreciation and amortization                  | 27,348     | 68,354     | 95,702        | 3,150                       | 98,852       |
| Selling, general and administrative            | —          | —          | —             | 26,930                      | 26,930       |
| Other operating items                          | 297        | 1,896      | 2,193         | (16 )                       | 2,177        |
| Income (loss) from operations                  | \$ 127,907 | \$ 69,546  | \$ 197,453    | \$ (30,064 )                | \$ 167,389   |
| 2015:  |            |            |               |                             |              |
| Revenues from external customers               | \$ 146,871 | \$ 400,168 | \$ 547,039    | \$ —                        | \$ 547,039   |
| Operating expenses:                            |            |            |               |                             |              |
| Direct operating costs (excluding items below) | 59,027     | 196,707    | 255,734       | —                           | 255,734      |
| Depreciation and amortization                  | 17,663     | 69,033     | 86,696        | 2,994                       | 89,690       |
| Selling, general and administrative            | —          | —          | —             | 27,586                      | 27,586       |
| Other operating items                          | —          | —          | —             | (513 )                      | (513 )       |
| Income (loss) from operations                  | \$ 70,181  | \$ 134,428 | \$ 204,609    | \$ (30,067 )                | \$ 174,542   |

Deepwater – Revenues from deepwater increased by 51.5% over 2015 due to the commencement of operations of the Rowan Reliance and Rowan Relentless in February and June 2015, respectively. Direct operating costs (exclusive of depreciation and other operating items) as a percentage of revenues declined to 30% of revenues in 2016 from 40% of revenues in 2015 primarily as a result of improved utilization in 2016.

Jack-ups – Revenues from jack-up operations for the first quarter of 2016 declined by 31% compared to the first quarter of 2015 due to lower utilization in 2016. Direct operating costs (exclusive of depreciation and other operating items) as a percentage of revenues was 49% in both periods.

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## Rig Utilization

The following table sets forth an analysis of time that our rigs were idle or otherwise off-rate as a percentage of in-service time:

|                      | Three<br>months<br>ended March<br>31,<br>2016 |   | 2015 |   |
|----------------------|---|---|------|---|
| Deepwater:           |   |   |      |   |
| Idle                 | —   | % | —    | % |
| Out-of-service       | 0.6   | % | —    | % |
| Operational downtime | 0.2   | % | 5.5  | % |
| Jack-up:             |   |   |      |   |
| Idle                 | 21.7  | % | 5.1  | % |
| Out-of-service       | 5.8   | % | 3.0  | % |
| Operational downtime | 0.7   | % | 1.5  | % |

Idle Days – We define idle days as the time a rig is not under contract and available to work. Idle days exclude cold-stacked rigs, which are not marketed.

Out-of-Service Days – We define out-of-service days as those days when a rig is (or is planned to be) out of service and is not able to earn revenue. The Company may be compensated for certain out-of-service days, such as for shipyard stays or for rig transit periods preceding a contract; however, recognition of any such compensation is deferred and recognized over the primary term of the drilling contract.

Operational Downtime – We define operational downtime as the unbillable time when a rig is under contract and unable to conduct planned operations due to equipment breakdowns or procedural failures.

## LIQUIDITY AND CAPITAL RESOURCES

A comparison of key balance sheet amounts and ratios follows (dollars in millions):

|                                      | March 31,<br>2016 | December 31,<br>2015 |    |   |
|--------------------------------------|-------------------|----------------------|----|---|
| Cash and cash equivalents            | \$595.2           | \$ 484.2             |    |   |
| Current assets                       | \$1,041.8         | \$ 921.3             |    |   |
| Current liabilities                  | \$299.3           | \$ 328.7             |    |   |
| Current ratio                        | 3.48              | 2.80                 |    |   |
| Long-term debt, less current portion | \$2,655.0         | \$ 2,692.4           |    |   |
| Shareholders' equity                 | \$4,900.0         | \$ 4,772.5           |    |   |
| Debt to capitalization ratio         | 35                | %                    | 36 | % |

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Sources and uses of cash and cash equivalents were as follows (in millions):

|   | Three months<br>ended March 31, |           |
|---|---------------------------------|-----------|
|   | 2016                            | 2015      |
| Net cash provided by operating activities         | \$160.1                         | \$244.8   |
| Capital expenditures                              | (32.9 )                         | (514.3 )  |
| Reductions of long-term debt                      | (16.5 )                         | —         |
| Payment of cash dividends                         | —                               | (12.6 )   |
| Proceeds from disposals of property and equipment | 0.3                             | 1.7       |
| Other   | —                               | (2.0 )    |
| Total net source (use)                            | \$111.0                         | \$(282.4) |

## Operating Cash Flows

Cash flows from operations declined to approximately \$160 million in 2016 from \$245 million in the comparable prior-year period, primarily as a result of the timing of collections on trade receivables and payments on payables.

The Company has not provided deferred income taxes on undistributed earnings of its non-U.K. subsidiaries, including RCI's non-U.S. subsidiaries. It is the Company's policy and intention to permanently reinvest earnings of non-U.S. subsidiaries of RCI outside the U.S. Generally, earnings of non-U.K. subsidiaries in which RCI does not have a direct or indirect ownership interest can be distributed to the Company without imposition of either U.K. or local country tax.

As of December 31, 2015, RCI's portion of the unremitted earnings of its non-U.S. subsidiaries that could be includable in taxable income of RCI, if distributed, was approximately \$336.8 million. Should the non-U.S. subsidiaries of RCI make a distribution from these earnings, we may be subject to additional U.S. income taxes. It is not practicable to estimate the amount of deferred tax liability related to the undistributed earnings, and RCI's non-U.S. subsidiaries have no plan to distribute earnings in a manner that would cause them to be subject to U.S., U.K. or other local country taxation.

At March 31, 2016, RCI's non-U.S. subsidiaries held approximately \$258 million of the \$595 million of consolidated cash and cash equivalents. Management believes the Company has significant net assets, liquidity, contract backlog and/or other financial resources available to meet its operational and capital investment requirements and otherwise allow us to continue to maintain its policy of reinvesting such undistributed earnings outside the U.K. and U.S. indefinitely.

## Backlog

Our backlog by geographic area as of the date of our most recent Fleet Status Report is presented below (in thousands):

|               | April 20, 2016 |             |             |
|---------------|----------------|-------------|-------------|
|               | Jack-ups       | Deepwater   | Total       |
| US GOM        | \$18,488       | \$1,201,828 | \$1,220,316 |
| Middle East   | 1,283,974      | —           | 1,283,974   |
| North Sea     | 447,329        | —           | 447,329     |
| South America | 175,675        | —           | 175,675     |
| Total backlog | \$1,925,466    | \$1,201,828 | \$3,127,294 |



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We estimate our backlog will be realized as follows (in thousands):

|                      | April 20, 2016 |             |             |
|----------------------|----------------|-------------|-------------|
|                      | Jack-ups       | Deepwater   | Total       |
| 2016                 | \$646,845      | \$620,713   | \$1,267,558 |
| 2017                 | 622,833        | 563,055     | 1,185,888   |
| 2018                 | 306,730        | 18,060      | 324,790     |
| 2019                 | 64,970         | —           | 64,970      |
| 2020 and later years | 284,088        | —           | 284,088     |
| Total backlog        | \$1,925,466    | \$1,201,828 | \$3,127,294 |

Our contract backlog represents remaining contractual terms and may not reflect actual revenue due to a number of factors such as rig downtime, estimated contract durations and possible customer concessions.

About 68% of our remaining available rig days in 2016 and 45% of available rig days in 2017 were under contract or commitment as of April 20, 2016, excluding cold-stacked rigs. As of that date, we had three jack-ups that were cold-stacked and five that were available.

In 2014 and 2015, we recognized asset impairment charges on several of our jack-up drilling units as a result of the decline in market conditions and the expectation of future demand and day rates. If market conditions deteriorate further, we could be required to recognize additional impairment charges in future periods.

## Investing Activities

Capital expenditures for the three months ended March 31, 2016, totaled \$32.9 million and included the following:

- \$24.6 million for improvements to the existing fleet, including contractually required modifications; and
- \$8.3 million for rig equipment inventory and other.

We currently estimate our 2016 capital expenditures to range from approximately \$170-\$180 million, primarily for fleet maintenance, rig equipment, spares and other. This amount excludes any contractual modifications that may arise due to our securing additional work.

We expect to fund our 2016 capital expenditures using available cash and cash flows from operations.

The capital budget reflects an appropriation of money that we may or may not spend, and the timing of such expenditures may change. We will periodically review and adjust the capital budget as necessary based upon current and forecast cash flows and liquidity, anticipated market conditions in our business, the availability of financial resources, and alternative uses of capital to enhance shareholder value.

## Financing Activities

In the first quarter of 2016, we paid \$15.9 million in cash to retire \$16.5 million aggregate principal amount of the 5% Notes due 2017 and 7.875% Notes due 2019, plus accrued interest, and recognized a \$0.6 million gain on early extinguishment of debt.

Also during the quarter, we repurchased an additional \$21.4 million aggregate principal amount of the 5% and 7.875% Notes, which settled in April 2016 and which will result in the recognition of a \$1.2 million gain on debt extinguishment in the second quarter. Such amount has been classified as short-term debt at March 31, 2016.

In April 2016, we repurchased \$10.0 million aggregate principal amount of the 7.875% Notes which will result in the recognition of a \$0.6 million gain on debt extinguishment in the second quarter.

As of March 31, 2016, we had \$2.7 billion of outstanding long-term debt consisting of \$359.6 million principal amount of 5% Senior Notes due September 2017; \$426.0 million principal amount of 7.875% Senior Notes due 2019; \$700 million principal amount of 4.875% Senior Notes due 2022; \$400 million aggregate principal amount of 4.75% Senior Notes due 2024; \$400 million principal amount of 5.4% Senior Notes due 2042; and \$400 million aggregate principal amount of 5.85% Senior Notes due 2044

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(together, the “Senior Notes”). The Senior Notes are fully and unconditionally guaranteed on a senior and unsecured basis by Rowan plc.

Interest payments on the Senior Notes currently approximate \$150 million annually, after giving effect to the repurchases made to date. No principal payments are required until each series’ final maturity date, although we may make additional repurchases depending on market prices and the availability of cash. Management believes that cash flows from operating activities, existing cash balances, and amounts available under the revolving credit facility will be sufficient to satisfy the Company’s cash requirements for the following twelve months.

Restrictive provisions in the Company’s bank credit facility agreement limit consolidated debt to 60% of book capitalization. Our consolidated debt to total capitalization ratio at March 31, 2016, was 35%.

Other provisions of our debt agreements limit the ability of the Company to create liens that secure debt, engage in sale and leaseback transactions, merge or consolidate with another company and, in the event of noncompliance, restrict investment activities and asset purchases and sales, among other things. The Company was in compliance with its debt covenants at March 31, 2016, and expects to remain in compliance over the following twelve months.

## CRITICAL ACCOUNTING POLICIES AND MANAGEMENT ESTIMATES

The Company’s significant accounting policies are presented in Note 2 of “Notes to Consolidated Financial Statements” in Item 8 of our 2015 Form 10-K. These policies, and management judgments, assumptions and estimates made in their application underlie reported amounts of assets and liabilities at the date of the financial statements and reported amounts of revenues and expenses during the reporting period. We believe that our most critical accounting policies and management estimates involve carrying values of long-lived assets, pension and other postretirement benefit liabilities and costs (specifically, assumptions used in actuarial calculations), and income taxes (particularly our estimated reserves for uncertain tax positions). Changes in such policies and/or estimates would produce significantly different amounts from those reported herein.

During the quarter ended March 31, 2016, there were no material changes to the judgments, assumptions or policies upon which our critical accounting estimates were based.

### Recent Accounting Pronouncements

**Revenue Recognition** – In May 2014, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2014-09, Revenue from Contracts with Customers, which sets forth a global standard for revenue recognition and replaces most existing industry-specific guidance. We will be required to adopt the new standard in annual and interim periods beginning January 1, 2018. The amendments may be applied retrospectively to each prior period presented or retrospectively with the cumulative effect recognized as of the date of initial application. We are evaluating the standard and have not yet determined our implementation method upon adoption or what impact adoption will have on our financial statements.

**Presentation of Deferred Taxes** – In November 2015, the FASB issued ASU No. 2015-17, Balance Sheet Classification of Deferred Taxes, which requires entities to present deferred tax assets and deferred tax liabilities in balance sheets as noncurrent. We will be required to adopt the new standard in annual and interim periods beginning January 1, 2017. The amendments in this ASU may be applied either prospectively to all deferred tax liabilities and assets or retrospectively to all periods presented. We are evaluating the standard and have not yet determined our implementation method.



Lease Accounting – In February 2016, the FASB issued ASU No. 2016-02, Leases, which requires the balance sheet recognition of lease assets and lease liabilities by lessees for leases previously classified as operating leases under prior GAAP. We will be required to adopt the new standard in annual and interim periods beginning January 1, 2019. Lessees and lessors will be required to recognize and measure leases at the beginning of the earliest period presented using a modified retrospective approach, including a number of optional practical expedients that entities may elect to apply. We have not yet evaluated the standard nor determined our implementation method upon adoption or what impact adoption will have on our financial statements.

Stock Compensation – In March 2016, the FASB issued ASU No. 2016-09, Improvements to Employee Share-based Payment Accounting, which simplifies several aspects of accounting for employee share-based payment awards, including the accounting for income taxes, withholding taxes and forfeitures, as well as classification on the statement of cash flows. We will be required to adopt the amended guidance in annual and interim reports beginning January 1, 2017, with early adoption permitted. We are in the process of determining the method of adoption and the impact this amendment will have on our consolidated financial statements.

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### Item 3. Quantitative and Qualitative Disclosures About Market Risk

Interest rate risk – Our outstanding debt at March 31, 2016, consisted entirely of fixed-rate debt with a carrying value of \$2.676 billion and a weighted-average annual interest rate of 5.6%. Due to the fixed-rate nature of our debt, management believes the risk of loss due to changes in market interest rates is not material.

Currency exchange rate risk – A substantial majority of our revenues are received in U.S. dollars, which is our functional currency. However, in certain countries in which we operate, local laws or contracts may require us to receive some payment in the local currency. We are exposed to foreign currency exchange risk to the extent the amount of our monetary assets denominated in the foreign currency differs from our obligations in that foreign currency. In order to mitigate the effect of exchange rate risk, we attempt to limit foreign currency holdings to the extent they are needed to pay liabilities in the local currency. In the past, we have entered into spot purchases or short-term derivative transactions, such as forward exchange contracts, with one-month durations. We did not enter into such transactions for the purpose of speculation, trading or investing in the market and we believe that our use of forward exchange contracts has not exposed us to material credit risk or other material market risk. Although our risk policy allows us to enter into such forward exchange contracts, we do not currently anticipate entering into such transactions in the future and had no such contracts outstanding as of March 31, 2016.

Commodity price risk – Fluctuating commodity prices affect our future earnings materially to the extent that they influence demand for our products and services.

### Item 4. Controls and Procedures

Under the supervision and with the participation of our principal executive officer and principal financial officer, management has evaluated the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rule 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934) as of the end of the period covered by this report. Based on that evaluation, our principal executive officer and our principal financial officer have concluded that our disclosure controls and procedures were effective as of March 31, 2016.

There have been no changes to our internal controls over financial reporting during the quarter ended March 31, 2016, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## PART II. OTHER INFORMATION

### Item 1. Legal Proceedings

There were no new material legal proceedings filed during the quarter, nor any material developments to proceedings reported in prior periods.

### Item 1A. Risk Factors

There are numerous factors that affect our business and results of operations, many of which are beyond our control. Security holders and potential investors in our securities should carefully consider the risk factors set forth in our Annual Report on Form 10-K for the year ended December 31, 2015, in addition to other information in such annual report and in our Quarterly Reports on Form 10-Q. These risk factors are important factors that could cause our actual results to differ materially from those currently anticipated or expected.

### Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

Issuer Purchases of Equity Securities

The following table presents information with respect to acquisitions of our shares for the first quarter of 2016:

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| Month ended       | Total number of shares acquired <sup>1</sup> | Average price paid per share <sup>1</sup> | Total number of shares purchased as part of publicly announced plans or programs <sup>2</sup> | Approximate dollar value of shares that may yet be purchased under the plans or programs <sup>2</sup> |
|-------------------|--|---|---|---|
| Balance forward   |  |   |   | \$ —  |
| January 31, 2016  | 4,081  | \$12.98                                   | —   | —   |
| February 29, 2016 | 980  | 12.27                                     | —   | —   |
| March 31, 2016    | 184,568                                      | 15.08                                     | —   | —   |
| Total             | 189,629                                      | \$15.02                                   | —   |   |

<sup>1</sup> The total number of shares acquired includes (i) shares acquired from employees by an affiliated employee benefit trust (EBT) upon forfeiture of nonvested awards or in satisfaction of tax withholding requirements and (ii) shares purchased, if any, pursuant to a publicly announced share repurchase program. The price paid for shares acquired as a result of forfeitures is the par value of \$0.125 per share. The price paid for shares acquired in satisfaction of withholding taxes is the share price on the date of the transaction. In February 2015, the Company issued 1.1 million shares to the EBT, which shares were acquired at a price equal to the par value of \$0.125 per share. There were no shares repurchased under any share repurchase program during the first quarter of 2016.

<sup>2</sup> The ability to make share repurchases is subject to the discretion of the Board of Directors and the limitations set forth in the Companies Act, which generally provide that share repurchases may only be made out of distributable reserves. In addition, U.K. law also generally prohibits a company from repurchasing its own shares through “off market purchases” without the prior approval of shareholders, which approval is valid for a maximum period of five years. Prior to and in connection with the redomestication, the Company obtained approval to purchase its own shares. To effect such repurchases, the Company entered into a purchase agreement with a specified dealer in July 2012, pursuant to which the Company may purchase up to a maximum of 50,000,000 shares over a five-year period, subject to an annual cap of 10% of the shares outstanding at the beginning of each applicable year. Subject to Board approval, share repurchases may be commenced or suspended from time to time without prior notice and, in accordance with the shareholder approval and U.K. law, any shares repurchased by the Company will be cancelled. The authority to repurchase shares terminates in April 2017 unless

otherwise reapproved by the Company's shareholders prior to that time. U.K. law prohibits the Company from conducting "on market purchases" because its shares are not traded on a recognized investment exchange in the U.K.

Item 6. Exhibits

The following is a list of exhibits filed with this Form 10-Q:

- 10.1\*\* Amendment to 2013 Rowan Companies plc Incentive Plan (effective April 28, 2016), incorporated by reference to Exhibit I to the Company's proxy statement filed on March 11, 2016 (File No. 1-5491). Form of Non-Employee Director Restricted Share Award Notice pursuant to Annex 1 to the 2013 Rowan
- 10.2\*\* Companies plc Incentive Plan, as amended, incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed on May 2, 2016 (File No. 1-5491).
- 31.1\* Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2\* Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1\* Certification of Chief Executive Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2\* Certification of Chief Financial Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 101.INS\* XBRL Instance Document.
- 101.SCH\* XBRL Taxonomy Extension Schema Document.
- 101.CAL\* XBRL Taxonomy Extension Calculation Linkbase Document.
- 101.DEF\* XBRL Taxonomy Extension Definition Linkbase Document.
- 101.LAB\* XBRL Taxonomy Extension Label Linkbase Document.
- 101.PRE\* XBRL Taxonomy Extension Presentation Linkbase Document.

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\* Filed or furnished herewith.

\*\* Executive compensatory plan or arrangement.

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ROWAN COMPANIES PLC  
(Registrant)

Date: May 4, 2016 /s/ STEPHEN M. BUTZ  
Stephen M. Butz  
Executive Vice President,  
Chief Financial Officer

Date: May 4, 2016 /s/ DENNIS S. BALDWIN  
Dennis S. Baldwin  
Chief Accounting Officer