INVACARE CORP Form 10-Q August 08, 2007

Yes\_\_\_ No \_X\_

### UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

## **FORM 10-Q**

[X] QUARTERLY REPORT PURSUANT T OF 1934	O SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT
For the quarterly period ended June 30, 200	7
	OR
[ ] TRANSITION REPORT PURSUANT OF 1934	TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT
For the transition period from to	
Comi	mission File Number 001-15103
IN	VACARE CORPORATION
(Exact name	of registrant as specified in its charter)
Ohio	95-2680965
(State or other jurisdiction of incorporation or organization)	(IRS Employer Identification No)
One Invacare Way, P.O. Box 4028, Elyria, Ohio	44036
(Address of principal executive offices)	(Zip Code)
(440) 329	9-6000
(Registrant's telephone num	ber, including area code)
(Former name, former address and former	fiscal year, if changed since last report)
the Securities Exchange Act of 1934 (the "Ex	(1) has filed all reports required to be filed by Section 13 or 15 (d) of change Act") during the preceding 12 months (or for such shorter period ports), and (2) has been subject to such filing requirements for the past
	nt is a large accelerated filer, an accelerated filer, or a non-accelerated and large accelerated filer" in Rule 12b-2 of the Exchange Act (Checked filer Non-accelerated filer
Indicate by check mark whether the registrant	is a shell company (as defined in Rule 12b-2 of the Exchange Act).

As of August 6, 2007, the company had 30,857,451 Common Shares and 1,110,565 Class B Common Shares outstanding.

## INVACARE CORPORATION

## **INDEX**

<u>Part I. FINANCIAL INFORMATION:</u>	<u>Page No.</u>
Item 1. Financial Statements (Unaudited)	C
Condensed Consolidated Balance Sheets - June 30, 2007 and December 31, 2006	3
Condensed Consolidated Statement of Operations – Three and Six Months Ended June 30,	
2007 and 2006	4
Condensed Consolidated Statement of Cash Flows - Six Months Ended June 30, 2007 and	
<u>2006</u>	5
Notes to Condensed Consolidated Financial Statements - June 30, 2007	6
Item 2. Management's Discussion and Analysis of Financial Condition and Results of	
<u>Operations</u>	20
Item 3. Quantitative and Qualitative Disclosures About Market Risk	30
Item 4. Controls and Procedures	31
Part II. OTHER INFORMATION:	
Item 1A. Risk Factors	31
Item 2. Unregistered Sales of Equity Securities and Use of Proceeds	31
Item 4. Submission of Matters to a Vote of Security Holders	32
Item 6. Exhibits	32
<u>SIGNATURES</u>	33

## **Part I. FINANCIAL INFORMATION**

### **Item 1.** Financial Statements.

### INVACARE CORPORATION AND SUBSIDIARIES

Condensed Consolidated Balance Sheets

Condensed Consolidated Balance Shoels				December
		June 30,		31,
		2007		2006
	,	(unaudited)		2000
ASSETS	,	(In thou	sar	nds)
CURRENT ASSETS		(211 1110 1	541	103)
Cash and cash equivalents	\$	35,546	\$	82,203
Marketable securities		274		190
Trade receivables, net		264,322		261,606
Installment receivables, net		9,973		7,097
Inventories, net		197,144		201,756
Deferred income taxes		13,365		13,512
Other current assets		70,478		89,394
TOTAL CURRENT ASSETS		591,102		655,758
OTHER ASSETS		84,888		67,443
OTHER INTANGIBLES		100,739		102,876
PROPERTY AND EQUIPMENT, NET		167,491		173,945
GOODWILL		506,640		490,429
TOTAL ASSETS	\$	1,450,860	\$	1,490,451
LIABILITIES AND SHAREHOLDERS' EQUITY				
CURRENT LIABILITIES				
Accounts payable	\$	139,229	\$	163,041
Accrued expenses		133,354		147,776
Accrued income taxes		1,861		12,916
Short-term debt and current maturities of long-term obligations		5,161		124,243
TOTAL CURRENT LIABILITIES		279,605		447,976
LONG-TERM DEBT		565,721		448,883
OTHER LONG-TERM OBLIGATIONS		116,528		108,228
SHAREHOLDERS' EQUITY				
Preferred shares		-		-
Common shares		8,013		8,013
Class B common shares		278		278
Additional paid-in-capital		144,945		143,714
Retained earnings		258,502		276,750
Accumulated other comprehensive earnings		119,987		99,188
Treasury shares		(42,719)		(42,579)
TOTAL SHAREHOLDERS' EQUITY		489,006		485,364
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	\$	1,450,860	\$	1,490,451

See notes to condensed consolidated financial statements.

### INVACARE CORPORATION AND SUBSIDIARIES

Condensed Consolidated Statement of Operations - (unaudited)

	Three Months Ended June 30,			Six Month June 3			
(In thousands except per share data)		2007		2006	2007		2006
Net sales	\$	393,267	\$	371,764	\$ 768,172	\$	733,468
Cost of products sold		283,321		266,199	559,170		526,607
Gross profit		109,946		105,565	209,002		206,861
Selling, general and administrative expense		93,851		88,369	181,617		171,976
Charge related to restructuring activities		1,661		2,840	4,813		5,997
Charges, interest and fees associated with debt refinancing		8		-	13,381		-
Interest expense		11,770		8,224	22,113		15,919
Interest income		(523)		(716)	(997)		(1,316)
Earnings (loss) before income taxes		3,179		6,848	(11,925)		14,285
Income taxes		3,125		1,895	5,525		4,125
NET EARNINGS (LOSS)	\$	54	\$	4,953	\$ (17,450)	\$	10,160
DIVIDENDS DECLARED PER COMMON SHARE		.0125		.0125	.0250		.0250
Net earnings (loss) per share – basic	\$	0.00	\$	0.16	\$ (0.55)	\$	0.32
Weighted average shares outstanding - basic		31,838		31,789	31,832		31,760
Net earnings (loss) per share – assuming dilution	\$	0.00	\$	0.15	\$ (0.55)	\$	0.32
Weighted average shares outstanding - assuming dilution		31,844		32,113	31,832		32,155

See notes to condensed consolidated financial statements.

### INVACARE CORPORATION AND SUBSIDIARIES

Condensed Consolidated Statement of Cash Flows - (unaudited)

		Six Mont		
		2007	30	2006
OPERATING ACTIVITIES		(In thou	ıçar	
Net earnings (loss)	\$	(17,450)		10,160
Adjustments to reconcile net earnings (loss) to net cash provided by operating activities:	Ψ	(17,150)	Ψ	10,100
Debt finance charges, interest and fees associated with debt refinancing		13,381		_
Depreciation and amortization		21,880		19,096
Provision for losses on trade and installment receivables		4,100		4,224
Provision for other deferred liabilities		1,371		1,919
Provision for deferred income taxes		1,583		1,790
Gain on disposals of property and equipment		281		558
Changes in operating assets and liabilities:				
Trade receivables		(2,299)		3,591
Installment sales contracts, net		(4,192)		(2,569)
Inventories		7,874		(9,632)
Other current assets		21,126		(992)
Accounts payable		(25,061)		6,239
Accrued expenses		(25,188)		(10,909)
Other deferred liabilities		336		1,338
NET CASH (USED) PROVIDED BY OPERATING ACTIVITIES		(2,258)		24,813
				,
INVESTING ACTIVITIES				
Purchases of property and equipment		(7,770)		(9,789)
Proceeds from sale of property and equipment		462		63
Other long term assets		(187)		62
Other		(1,590)		(912)
NET CASH USED FOR INVESTING ACTIVITIES		(9,085)		(10,576)
FINANCING ACTIVITIES				
Proceeds from revolving lines of credit, securitization facility and long-term borrowings		550,940		430,840
Payments on revolving lines of credit, securitization facility and long-term debt and				
capital lease obligations		(566,215)		(468,507)
Proceeds from exercise of stock options		-		1,835
Payment of financing costs		(20,384)		-
Payment of dividends		(798)		(795)
NET CASH USED BY FINANCING ACTIVITIES		(36,457)		(36,627)
Effect of exchange rate changes on cash		1,143		(2,500)
Decrease in cash and cash equivalents		(46,657)		(24,890)
Cash and cash equivalents at beginning of period		82,203		25,624
Cash and cash equivalents at end of period	\$	35,546	\$	734
See notes to condensed consolidated financial statements. 5				

#### **Table of Contents**

#### INVACARE CORPORATION AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements (Unaudited) June 30, 2007

**Nature of Operations -** Invacare Corporation is the world's leading manufacturer and distributor in the \$8.0 billion worldwide market for medical equipment used in the home based upon its distribution channels, breadth of product line and net sales. The company designs, manufactures and distributes an extensive line of health care products for the non-acute care environment, including the home health care, retail and extended care markets.

**Principles of Consolidation -** The consolidated financial statements include the accounts of the company, its majority owned subsidiaries and a variable interest entity for which the company is the primary beneficiary. Certain foreign subsidiaries, represented by the European segment, are consolidated using a May 31 quarter end in order to meet filing deadlines. No material subsequent events have occurred related to the European segment, which would require disclosure or adjustment to the company's financial statements. All significant intercompany transactions are eliminated.

**Reclassifications** - Certain reclassifications have been made to the prior years' consolidated financial statements to conform to the presentation used for the period ended June 30, 2007.

**Use of Estimates -** The consolidated financial statements are prepared in conformity with accounting principles generally accepted in the United States, which require management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from these estimates.

**Business Segments -** The company operates in five primary business segments: North America / Home Medical Equipment ("NA/HME"), Invacare Supply Group, Institutional Products Group, Europe and Asia/Pacific. The five reportable segments represent operating groups, which offer products to different geographic regions.

The NA/HME segment sells each of three primary product lines, which includes: standard, rehab and respiratory products. Invacare Supply Group sells branded medical supplies including ostomy, incontinence, diabetic, wound care, urology and miscellaneous home medical products as well as home medical equipment aids for daily living. The Institutional Products Group sells health care furnishings including beds, case goods and patient handling equipment for the long-term care market as well as accessory products. Europe and Asia/Pacific sell the same product lines with the exception of distributed products. Each business segment may sell to the home health care, retail and extended care markets.

The company evaluates performance and allocates resources based on profit or loss from operations before income taxes for each reportable segment. The accounting policies of each segment are the same as those described in the summary of significant accounting policies for the company's consolidated financial statements. Intersegment sales and transfers are based on the costs to manufacture plus a reasonable profit element. Therefore, intercompany profit or loss on intersegment sales and transfers is not considered in evaluating segment performance.

#### **Table of Contents**

The information by segment is as follows (in thousands):

	Three Months Ended June 30,				Six Mont June		
	2007		2006		2007		2006
Revenues from external customers							
North America / HME	\$ 166,351	\$	171,198	\$	327,883	\$	342,892
Invacare Supply Group	62,696		56,165		124,372		111,250
Institutional Products Group	21,746		22,743		45,470		45,939
Europe	119,213		104,687		226,243		200,233
Asia/Pacific	23,261		16,971		44,204		33,154
Consolidated	\$ 393,267	\$	371,764	\$	768,172	\$	733,468
Intersegment Revenues							
North America / HME	\$ 11,098	\$	11,736	\$	22,389	\$	25,808
Invacare Supply Group	35		68		121		81
Europe	2,496		2,906		4,904		5,675
Asia/Pacific	7,409		9,256		13,498		17,282
Consolidated	\$ 21,038	\$	23,966	\$	40,912	\$	48,846
Charge related to restructuring before income taxes							
North America / HME	\$ 381	\$	2,034	\$	2,811	\$	4,840
Invacare Supply Group	(29)		-		14		-
Institutional Products Group	5		-		9	25	
Europe	1,155		1,100		1,941		1,438
Asia/Pacific	277		482		283		766
Consolidated	\$ 1,789	\$	3,616	\$	5,058	\$	7,069
Earnings (loss) before income taxes							
North America / HME	\$ 2,341	\$	6,190	\$	(567)	\$	12,468
Invacare Supply Group	556		1,447		1,611		2,786
Institutional Products Group	538		952		1,133		2,505
Europe	6,596		5,941		10,520		9,633
Asia/Pacific	(909)		(1,967)		(2,019)		(3,365)
All Other *	(5,943)		(5,715)		(22,603)		(9,742)
Consolidated	\$ 3,179	\$	6,848	\$	(11,925)	\$	14,285

<sup>&</sup>quot;All Other" consists of unallocated corporate selling, general and administrative costs and intercompany profits, which do not meet the quantitative criteria for determining reportable segments. In addition, the "All Other" earnings (loss) before income taxes for the first half of 2007 includes debt finance charges, interest and fees associated with debt refinancing.

**Net Earnings Per Common Share -** The following table sets forth the computation of basic and diluted net earnings per common share for the periods indicated.

	Three Months Ended June 30,				Six Months Ended June 30,		
		2007 2006			2007	2006	
		(In the	ousa	nds, excep	t pe	r share data)	
Basic							
Average common shares outstanding		31,838		31,789		31,832	31,760
Net earnings (loss)	\$	54	\$	4,953	\$	(17,450) \$	10,160
Net earnings (loss) per common share	\$	.00	\$	.16	\$	(.55) \$	.32
Diluted							
Average common shares outstanding		31,838		31,789		31,832	31,760
Stock options and awards		6		324		-	395
Average common shares assuming dilution		31,844		32,113		31,832	32,155
Net earnings (loss)	\$	54	\$	4,953	\$	(17,450) \$	10,160
Net earnings (loss) per common share	\$	.00	\$	.15	\$	(.55) \$	.32

At June 30, 2007, 3,933,034 shares were excluded from the average common shares assuming dilution for the three months ended June 30, 2007 as they were anti-dilutive while all of the company's shares associated with stock options were anti-dilutive for the six months ended June 30, 2007 because of the company's net loss in the first half of the year. At June 30, 2006, 2,452,771 and 2,467,175 shares were excluded from the average common shares assuming dilution for the three and six months ended June 30, 2006, respectively, as they were anti-dilutive. For the three months ended June 30, 2007, the majority of the anti-dilutive shares were granted at exercise prices of \$41.87 which was higher than the average fair market value prices of \$18.25. For the three and six months ended June 30, 2006, the majority of the anti-dilutive shares were granted at an exercise price of \$41.87 which was higher than the average fair market value prices of \$28.80 and \$30.46, respectively.

Concentration of Credit Risk - The company manufactures and distributes durable medical equipment and supplies to the home health care, retail and extended care markets. The company performs credit evaluations of its customers' financial condition. Prior to December 2000, the company financed equipment to certain customers for periods ranging from 6 to 39 months. In December 2000, Invacare entered into an agreement with De Lage Landen, Inc. ("DLL"), a third party financing company, to provide the majority of future lease financing to Invacare's customers. The DLL agreement provides for direct leasing between DLL and the Invacare customer. The company retains a limited recourse obligation (\$38,343,000 at June 30, 2007) to DLL for events of default under the contracts (total balance outstanding of \$100,612,000 at June 30, 2007). FASB Interpretation No. 45, *Guarantor's Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others*, requires the company to record a guarantee liability as it relates to the limited recourse obligation. As such, the company has recorded a liability for this guarantee obligation within accrued expenses. The company monitors the collections status of these contracts and has provided amounts for estimated losses in its allowances for doubtful accounts in accordance with SFAS No. 5, *Accounting for Contingencies*. Credit losses are provided for in the financial statements.

#### **Table of Contents**

Substantially all of the company's receivables are due from health care, medical equipment dealers and long term care facilities located throughout the United States, Australia, Canada, New Zealand and Europe. A significant portion of products sold to dealers, both foreign and domestic, is ultimately funded through government reimbursement programs such as Medicare and Medicaid. In addition, the company has also seen a significant shift in reimbursement to customers from managed care entities. As a consequence, changes in these programs can have an adverse impact on dealer liquidity and profitability. In addition, reimbursement guidelines in the home health care industry have a substantial impact on the nature and type of equipment an end user can obtain as well as the timing of reimbursement and, thus, affect the product mix, pricing and payment patterns of the company's customers.

**Goodwill and Other Intangibles -** The change in goodwill reflected on the balance sheet from December 31, 2006 to June 30, 2007 was entirely the result of foreign currency translation.

All of the company's other intangible assets have definite lives and are amortized over their useful lives, except for \$33,835,000 related to trademarks, which have indefinite lives.

As of June 30, 2007 and December 31, 2006, other intangibles consisted of the following (in thousands):

		June 3	30, 2007	December 31, 2006			
	Н	listorical	Accumulated	Historical	Accumulated		
		Cost Amorti		Cost	Amortization		
Customer lists	\$	72,123	\$ 17,736	\$ 71,106	\$ 14,373		
Trademarks		33,835	-	33,034	-		
License agreements		4,560	4,247	4,489	3,821		
Developed technology		6,897	1,178	6,819			