GENERAL ELECTRIC CO Form 10-Q October 31, 2006

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 10-Q

(Mark One)

þ QUARTERLY REPORT PURSUANT TO
SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2006

OR

"TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to ____

Commission file number 1-35

GENERAL ELECTRIC COMPANY

(Exact name of registrant as specified in its charter)

New York

(State or other jurisdiction of incorporation or organization)

14-0689340

(I.R.S. Employer Identification No.)

3135 Easton Turnpike, Fairfield, CT

(Address of principal executive offices)

06828 - 0001

(Zip Code)

(Registrant's telephone number, including area code) (203) 373-2211

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes b No "

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer b Accelerated filer " Non-accelerated filer "

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes "No b

There were 10,308,102,000 shares of common stock with a par value of \$0.06 per share outstanding at September 30, 2006.

(1)

General Electric Company

Part I - Financial Information	Page
Item 1. Financial Statements	
Condensed Statement of Earnings	
Three Months Ended September 30, 2006	3
Nine Months Ended September 30, 2006	4
Condensed Statement of Financial Position	5
Condensed Statement of Cash Flows	6
Summary of Operating Segments	7
Notes to Condensed, Consolidated Financial Statements (Unaudited)	8
Item 2. Management's Discussion and Analysis of Financial Condition and Results	21
of Operations	
Item 4. Controls and Procedures	34
Part II - Other Information	
Item 1. Legal Proceedings	34
Item 2. Purchases of Equity Securities by the Issuer and Affiliated Purchasers	35
<u>Item 6. Exhibits</u>	35
<u>Signatures</u>	36

Forward-Looking Statements

This document contains "forward-looking statements" - that is, statements related to future, not past, events. In this context, forward-looking statements often address our expected future business and financial performance, and often contain words such as "expects," "anticipates," "intends," "plans," "believes," "seeks," or "will." Forward-looking statements nature address matters that are, to different degrees, uncertain. For us, particular uncertainties which could adversely or positively affect our future results include: the behavior of financial markets, including fluctuations in interest rates and commodity prices; strategic actions, including dispositions; future integration of acquired businesses; future financial performance of major industries which we serve, including, without limitation, the air and rail transportation, energy generation, media, real estate and healthcare industries; unanticipated loss development in our insurance businesses; and numerous other matters of national, regional and global scale, including those of a political, economic, business, competitive and regulatory nature. These uncertainties may cause our actual future results to be materially different than those expressed in our forward-looking statements. We do not undertake to update our forward-looking statements.

(2)

Part I. Financial Information

Item 1. Financial Statements

Condensed Statement of Earnings General Electric Company and consolidated affiliates

	Three months ended September 30 (Unaudited) Financial														
		Consol	ida	ted		G	E			Services (GECS)					
(In millions; per-share amounts in dollars)		2006		2005		2006		2005		2006		2005			
Sales of goods	\$	15,656	\$	14,346	\$	15,255	\$	13,823	\$	519	\$	543			
Sales of services		9,134	·	7,673	·	9,223		7,744	·	_	·	_			
Other income		570		347		613		367		_		_			
GECS earnings from continuing operations		-		-		2,704		2,600		-		-			
GECS revenues from services		15,496		14,002		_		_		15,756		14,323			
Total revenues		40,856		36,368		27,795		24,534		16,275		14,866			
Cost of goods sold		12,705		11,247		12,343		10,764		480		505			
Cost of services sold		5,763		4,754		5,852		4,825		-		-			
Interest and other financial charges Investment contracts, insurance losses and		5,143		3,715		507		339		4,802		3,508			
insurance annuity benefits		822		874		_		_		867		926			
Provision for losses on financing receivables		965		1,095		-		-		965		1,095			
Other costs and expenses Minority interest in net earnings of		9,233		8,749		3,262		3,200		6,063		5,704			
consolidated affiliates		215		230		158		146		57		84			
Total costs and expenses		34,846		30,664		22,122		19,274		13,234		11,822			
Earnings from continuing operations															
before income taxes		6,010		5,704		5,673		5,260		3,041		3,044			
Provision for income taxes		(951)		(1,112)		(614)		(668)		(337)		(444)			
Earnings from continuing operations Earnings (loss) from discontinued operations,		5,059		4,592		5,059		4,592		2,704		2,600			
net of taxes		(95)		85		(95)		85		(95)		85			
Net earnings	\$	4,964	\$	4,677	\$	4,964	\$	4,677	\$	2,609	\$	2,685			
Per-share amounts Per-share amounts - earnings from continuing operations Diluted earnings per share	\$	0.49	\$	0.43											
Diffued carnings per snare	Ψ	0.77	Ψ	U.TJ											

Basic earnings per share	\$ 0.49	\$ 0.43
Per-share amounts - net earnings	0.40	0.44
Diluted earnings per share	\$ 0.48	\$ 0.44
Basic earnings per share	\$ 0.48	\$ 0.44
Dividends declared per share	\$ 0.25	\$ 0.22

See notes to condensed, consolidated financial statements. Separate information is shown for "GE" and "Financial Services (GECS)." Transactions between GE and GECS have been eliminated from the "Consolidated" columns.

(3)

Table of Contents

Condensed Statement of Earnings
General Electric Company and consolidated affiliates

Dividends declared per share

General Electric Company and co	nse	olidated aff	filia	ites								
			N	line month	s er	nded Sept	eml	ber 30 (U	nau	dited)		
						•		`		Fina	ncia	ıl
		Consol	ida	ted		G	\mathbf{E}			Services	(G	ECS)
(In millions; per-share amounts in												
dollars)		2006		2005		2006		2005		2006		2005
Sales of goods	\$	46,715	\$	42,751	\$	45,274	\$	40,912	\$	1,786	\$	1,881
Sales of services		26,456		23,662		26,738		23,896		-		-
Other income		1,678		1,260		1,787		1,321		-		-
GECS earnings from continuing operations		-		-		7,474		6,491		-		-
GECS revenues from services		43,728		39,584		_		_		44,477		40,551
Total revenues		118,577		107,257		81,273		72,620		46,263		42,432
Total Tevenues		110,577		107,237		01,273		72,020		40,203		72,732
Cost of goods sold		37,188		33,278		35,881		31,553		1,652		1,768
Cost of services sold		17,084		14,861		17,366		15,095		_		_
Interest and other financial charges		14,037		11,172		1,377		1,056		13,111		10,525
Investment contracts, insurance												
losses and		2 264		2.500						2.502		2.642
insurance annuity benefits		2,364		2,500		-		-		2,503		2,642
Provision for losses on financing receivables		2,683		2,955		-		-		2,683		2,955
Other costs and expenses		27,676		26,338		10,305		9,777		17,639		17,037
Minority interest in net earnings of		.,		- ,		- ,		,,,,,,,		.,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
consolidated affiliates		688		736		507		581		181		155
Total costs and expenses		101,720		91,840		65,436		58,062		37,769		35,082
Earnings from continuing operations	S	16 057		15 417		15 027		14550		0.404		7.250
before income taxes		16,857		15,417		15,837		14,558		8,494		7,350
Provision for income taxes	_	(2,902)		(2,889)		(1,882)		(2,030)		(1,020)		(859)
Earnings from continuing operations	S	13,955		12,528		13,955		12,528		7,474		6,491
Earnings from discontinued		166		761		166		761		166		761
operations, net of taxes	\$	14 121	Φ	12 200	Φ	14 121	¢	12 200	ф	7.640	Φ	7 252
Net earnings	Ф	14,121	\$	13,289	Ф	14,121	\$	13,289	\$	7,640	\$	7,252
Per-share amounts												
Per-share amounts - earnings from												
continuing operations												
Diluted earnings per share	\$	1.34	\$	1.18								
Basic earnings per share	\$	1.34	\$	1.18								
Per-share amounts - net earnings												
Diluted earnings per share	\$	1.36	\$	1.25								
Basic earnings per share	\$	1.36	\$	1.25								
6. I			+									

\$ 0.75 \$ 0.66

See notes to condensed, consolidated financial statements. Separate information is shown for "GE" and "Financial Services (GECS)." Transactions between GE and GECS have been eliminated from the "Consolidated" columns.

(4)

Table of Contents

Condensed Statement of Financial Position
General Electric Company and consolidated affiliates

						Financial				
	Conso	lida	ted	G	E		Services (GECS)			
(In millions; except share amounts)	9/30/06		12/31/05	9/30/06		12/31/05	9/30/06		12/31/05	
Cash and equivalents \$	13,782	\$	8,825	\$ 1,739	\$	2,015	\$ 12,144	\$	7,130	
Investment securities	45,626		42,148	425		461	45,208		41,710	
Current receivables	12,535		14,851	12,771		15,058	_		-	
Inventories	11,855		10,474	11,681		10,315	174		159	
Financing receivables - net	310,231		287,639	_		-	310,258		287,639	
Other GECS receivables	16,359		14,332	_		-	20,741		18,625	
Property, plant and equipment (including										
equipment leased to others) - net	72,246		67,528	15,834		16,504	56,412		51,024	
Investment in GECS	-		-	51,050		50,815	-		-	
Intangible assets - net	85,468		81,630	60,129		57,839	25,339		23,791	
All other assets	98,458		84,849	39,232		36,752	60,426		49,461	
Assets of discontinued operations	15,540		61,066	-		-	15,540		61,066	
Total assets \$	682,100	\$	673,342	\$ 192,861	\$	189,759	\$ 546,242	\$	540,605	
Short-term borrowings \$	167,206	\$	158,156	\$ 2,679	\$	1,127	\$ 165,073	\$	157,672	
Accounts payable, principally trade accounts	18,788		21,183	10,500		11,870	12,069		13,043	
Progress collections and price	4,949		4,456	4,949		4,456	-		-	
adjustments accrued										
Other GE current liabilities	20,430		21,042	20,430		21,059	-		-	
Long-term borrowings	242,927		212,281	9,010		9,081	235,123		204,397	
Investment contracts, insurance liabilities										
and insurance annuity benefits	34,570		33,097	-		-	34,894		33,387	
All other liabilities	41,849		39,966	23,803		23,273	18,142		16,787	
Deferred income taxes	16,484		16,226	4,183		3,733	12,301		12,493	
Liabilities of discontinued operations	15,289		49,527	-		-	15,289		49,763	
Total liabilities	562,492		555,934	75,554		74,599	492,891		487,542	
Minority interest in equity of consolidated affiliates	8,211		8,054	5,910		5,806	2,301		2,248	
Common stock (10,308,102,000										
and 10,484,268,000										
shares outstanding at September 30, 2006 and										
December 31, 2005, respectively) Accumulated gains (losses) - net	669		669	669		669	1		1	
Investment securities	1,253		1,831	1,253		1,831	1,188		1,754	
Currency translation adjustments	4,748		2,532	4,748		2,532	3,774		2,287	
Cash flow hedges	(498)		(822)	(498)		(822)	(465)		(813)	
Cubit How Houges	(470)		(022)	(470)		(022)	(403)		(013)	

Minimum pension liabilities	(895)	(874)	(895)	(874)	(193)	(179)
Other capital	25,344	25,227	25,344	25,227	12,538	12,386
Retained earnings	104,452	98,117	104,452	98,117	34,207	35,379
Less common stock held in	(23,676)	(17,326)	(23,676)	(17,326)	-	-
treasury						
Total shareowners' equity	111,397	109,354	111,397	109,354	51,050	50,815
Total liabilities and equity	\$ 682,100	\$ 673,342 \$	192,861	\$ 189,759	\$ 546,242	\$ 540,605

The sum of accumulated gains (losses) on investment securities, currency translation adjustments, cash flow hedges and minimum pension liabilities constitutes "Accumulated nonowner changes other than earnings," and amounted to \$4,608 million and \$2,667 million at September 30, 2006, and December 31, 2005, respectively.

See notes to condensed, consolidated financial statements. Separate information is shown for "GE" and "Financial Services (GECS)." September 30, 2006, data are unaudited. Transactions between GE and GECS have been eliminated from the "Consolidated" columns.

(5)

Table of Contents

Condensed Statement of Cash Flows General Electric Company and consolidated affiliates

	Nine months ended September 30 (Unaudited)												
		Time months	s chaca Septer	inder 30 (C)	Financial								
	Consoli	dated	GE		Services (
(In millions)	2006	2005	2006	2005	2006	2005							
Cash flows - operating activities													
Net earnings \$,		\$ 14,121 \$	13,289	. ,	\$ 7,252							
Earnings from discontinued operations	(166)	(761)	-	-	(166)	(761)							
Adjustments to reconcile net earnings													
to cash													
provided from operating activities													
Depreciation and amortization of													
property, plant and equipment	6,672	6,483	1,935	1,867	4,737	4,616							
Earnings retained by GECS	0,072	0,403	1,031	(1,740)	4,737	4,010							
Deferred income taxes	1,509	(809)	754	(1,740)	755	(663)							
Decrease in GE current receivables	2,337	1,766	2,307	1,857	-	(003)							
Decrease (increase) in inventories	(1,908)	(919)	(1,893)	(934)	(15)	15							
Increase (decrease) in accounts payable	(1,508)	(1,096)	(435)	(1,198)	(1,022)	468							
Increase in GE progress collections	469	395	469	395	-	-							
Provision for losses on GECS financing	2,683	2,955	-	-	2,683	2,955							
receivables													
All other operating activities	(2,450)	4,071	196	1,307	501	3,118							
Cash from operating activities -	21,759	25,374	18,485	14,697	15,113	17,000							
continuing operations													
Cash from (used for) operating	(64)	3,888	-	-	(64)	3,888							
activities - discontinued operations													
Cash from operating activities	21,695	29,262	18,485	14,697	15,049	20,888							
Cash flows - investing activities													
Additions to property, plant and	(11,045)	(9,666)	(2,450)	(1,616)	(8,595)	(8,050)							
equipment	4 420	4 422			4.420	4 422							
Dispositions of property, plant and	4,429	4,433	-	-	4,429	4,433							
equipment	(24.170)	(5.512)			(24,179)	(5.512)							
Net increase in GECS financing receivables	(24,179)	(5,513)	-	-	(24,179)	(5,513)							
Payments for principal businesses	(10,966)	(10,527)	(4,068)	(3,784)	(6,898)	(6,743)							
purchased	(10,700)	(10,327)	(4,000)	(3,704)	(0,070)	(0,743)							
Proceeds from sales of discontinued	8,112	6,690	_	_	8,112	6,690							
operations	0,112	0,000			3,112	0,020							
All other investing activities	1,224	(1,347)	1,405	819	(3,483)	(2,937)							
Cash used for investing activities -	(32,425)	(15,930)	(5,113)	(4,581)	(30,614)	(12,120)							
continuing operations			•	•	•	•							
Cash used for investing activities -	(2,469)	(5,250)	-	-	(2,469)	(5,250)							
discontinued operations													
Cash used for investing activities	(34,894)	(21,180)	(5,113)	(4,581)	(33,083)	(17,370)							

Edgar Filing: GENERAL ELECTRIC CO - Form 10-Q

Cash flows - financing activities						
Net increase (decrease) in borrowings	600	(9,871)	1,596	(493)	(1,089)	(7,680)
(maturities of 90 days or less)						
Newly issued debt (maturities longer	60,745	48,289	88	151	60,665	48,159
than 90 days)						
Repayments and other reductions	(29,754)	(40,866)	(111)	(819)	(29,643)	(40,047)
(maturities longer than 90 days)						
Net purchases of GE treasury shares	(7,390)	(1,868)	(7,390)	(1,868)	-	-
Dividends paid to shareowners	(7,831)	(7,015)	(7,831)	(7,015)	(8,671)	(5,512)
All other financing activities	(747)	(1,401)	-	-	(747)	(1,401)
Cash from (used for) financing	15,623	(12,732)	(13,648)	(10,044)	20,515	(6,481)
activities - continuing operations						
Cash from (used for) financing	(257)	249	-	-	(257)	249
activities - discontinued operations						
Cash from (used for) financing	15,366	(12,483)	(13,648)	(10,044)	20,258	(6,232)
activities						
Increase (decrease) in cash and	2,167	(4,401)	(276)	72	2,224	(2,714)
equivalents						
Cash and equivalents at beginning of	11,801	15,328	2,015	3,155	10,106	12,367
year						
Cash and equivalents at September 30	13,968	10,927	1,739	3,227	12,330	9,653
Less cash and equivalents of						
discontinued						
operations at September 30	186	2,154	-	-	186	2,154
Cash and equivalents of continuing	\$ 13,782	\$ 8,773	\$ 1,739	\$ 3,227	\$ 12,144	\$ 7,499
operations at September 30						

See notes to condensed, consolidated financial statements. Separate information is shown for "GE" and "Financial Services (GECS)." Transactions between GE and GECS have been eliminated from the "Consolidated" columns.

(6)

Summary of Operating Segments General Electric Company and consolidated affiliates

	Three mor Septem (Unau		onths ended 30 (Unaudited)			
(In millions)	2006	2005		2006		2005
Revenues						
Infrastructure	\$ 12,104	\$ 10,128	\$	33,588	\$	29,723
Industrial	8,526	8,257		25,454		24,178
Healthcare	3,897	3,578		11,712		10,667
NBC Universal	3,631	3,038		11,971		10,497
Commercial Finance	6,006	5,414		17,017		15,415
GE Money (a)	5,590	4,913		15,948		14,530
Total segment revenues	39,754	35,328		115,690		105,010
Corporate items and eliminations	1,102	1,040		2,887		2,247
Consolidated revenues	\$ 40,856	\$ 36,368	\$	118,577	\$	107,257
Segment profit (b)						
Infrastructure	\$ 2,336	\$ 1,880	\$	6,146	\$	5,336
Industrial	692	629		2,021		1,790
Healthcare	700	589		1,991		1,670
NBC Universal	542	603		2,078		2,291
Commercial Finance	1,290	1,212		3,521		3,010
GE Money (a)	916	810		2,632		2,280
Total segment profit	6,476	5,723		18,389		16,377
Corporate items and eliminations	(296)	(124)		(1,175)		(763)
GE interest and other financial charges	(507)	(339)		(1,377)		(1,056)
GE provision for income taxes	(614)	(668)		(1,882)		(2,030)
Earnings from continuing operations	5,059	4,592		13,955		12,528
Earnings (loss) from discontinued						
operations,						
net of taxes	(95)	85		166		761
Consolidated net earnings	\$ 4,964	\$ 4,677	\$	14,121	\$	13,289

⁽a) Formerly known as Consumer Finance.

⁽b) Segment profit always excludes the effects of principal pension plans, results reported as discontinued operations and accounting changes, and may exclude matters such as charges for restructuring; rationalization and other similar expenses; in-process research and development and certain other acquisition-related charges and balances; technology and product development costs; certain gains and losses from dispositions; and litigation settlements or other charges, responsibility for which preceded the current management team. Segment profit excludes or includes interest and other financial charges and income taxes according to how a particular segment's

management is measured - excluded in determining segment profit, which we refer to as "operating profit," for Healthcare, NBC Universal and the industrial businesses of the Infrastructure and Industrial segments; included in determining segment profit, which we refer to as "net earnings," for Commercial Finance, GE Money, and the financial services businesses of the Infrastructure segment (Aviation Financial Services, Energy Financial Services and Transportation Finance) and the Industrial segment (Equipment Services).

(7)

Notes to Condensed, Consolidated Financial Statements (Unaudited)

- 1. The accompanying condensed, consolidated financial statements represent the consolidation of General Electric Company and all companies that we directly or indirectly control, either through majority ownership or otherwise. See note 1 to the consolidated financial statements included in the Annual Report on Form 10-K for the year ended December 31, 2005. That note discusses consolidation and financial statement presentation. As used in this report on Form 10-Q (Report) and in the Annual Report on Form 10-K, "GE" represents the adding together of all affiliated companies except General Electric Capital Services, Inc. (GECS or financial services), which is presented on a one-line basis; GECS consists of General Electric Capital Services, Inc. and all of its affiliates; and "Consolidated" represents the adding together of GE and GECS with the effects of transactions between the two eliminated. We reclassified certain prior-period amounts to conform to the current period's presentation. Unless otherwise indicated, information in these notes to condensed, consolidated financial statements relates to continuing operations.
- 2. The condensed, consolidated financial statements and notes thereto are unaudited. These statements include all adjustments (consisting of normal recurring accruals) that we considered necessary to present a fair statement of our results of operations, financial position and cash flows. The results reported in these condensed, consolidated financial statements should not be regarded as necessarily indicative of results that may be expected for the entire year. We label our quarterly information using a calendar convention, that is, first quarter is labeled as ending on March 31, second quarter as ending on June 30, and third quarter as ending on September 30. It is our longstanding practice to establish interim quarterly closing dates using a fiscal calendar, which requires our businesses to close their books on either a Saturday or Sunday, depending on the business. The effects of this practice are modest and only exist within a reporting year. The fiscal closing calendar from 1993 through 2013 is available on our website, www.ge.com/secreports.
- 3. We classified GE Life, Genworth Financial, Inc. (Genworth) and most of GE Insurance Solutions Corporation (GE Insurance Solutions) as discontinued operations. Associated results of operations, financial position and cash flows are separately reported for all periods presented.

Completed sale of GE Insurance Solutions

In June 2006, we completed the sale of the property and casualty insurance and reinsurance businesses and the European life and health operations of GE Insurance Solutions to Swiss Reinsurance Company (Swiss Re) for \$9,297 million, including the assumption of \$1,700 million of debt. We received \$5,359 million in cash and \$2,238 million of newly issued Swiss Re common stock, representing a 9% interest in Swiss Re, that we are not permitted to sell before June 4, 2007, under the agreement we have with Swiss Re. GE Insurance Solutions loss from discontinued operations, net of taxes, for the third quarter of 2006 was \$25 million and earnings from discontinued operations, net of taxes, for the first nine months of 2006 were \$211 million.

Completed sale of Genworth

In March 2006, we completed the sale of our remaining 18% investment in Genworth through a secondary public offering of 71 million shares of Class A Common Stock and direct sale to Genworth of 15 million shares of Genworth Class B Common Stock. As a result, we recognized a pre-tax gain of \$516 million (\$300 million after tax) in the first quarter of 2006.

(8)

Planned sale of GE Life

On October 13, 2006, Swiss Re agreed to purchase GE Life, our U.K.-based life insurance operation, for 465 million pounds (approximately \$863 million). Operating results through closing will be controlled by us and be for our benefit, subject to certain restrictions with respect to conducting the operation being sold. Effective at closing, all policyholder and other customer contracts will be the responsibility of Swiss Re. We expect this transaction to close in the fourth quarter of 2006, subject to regulatory approvals and customary closing conditions. GE Life revenues for the third quarter and first nine months of 2006 were \$490 million and \$1,352 million, respectively; its earnings from operations for the third quarter and first nine months of 2006 were \$12 million and \$29 million, respectively. We have provided for our best estimate of loss on the sale. We made no such provision in the third quarter of 2006. We have provided \$320 million (\$285 million after tax) for the first nine months of 2006.

Summarized financial information for discontinued operations

Summarized financial information for discontinued operations is set forth below. Gain (loss) on disposal included both actual (GE Insurance Solutions and Genworth) and estimated (GE Life) effects.

		Three mon Septem			Nine months ended September 30					
(In millions)		2006		2005		2006		2005		
Operations										
Revenues from services	\$	489	\$	5,137	\$	4,171	\$	15,367		
Earnings from discontinued operations										
before	\$	9	\$	47	\$	391	\$	1,381		
minority interest and income taxes Minority interest	Ф	<i>9</i>	φ	150	Ф	391	φ	394		
Earnings (loss) from discontinued		_		130		_		3)4		
operations										
before income taxes		9		(103)		391		987		
Income tax expense		(4)		(66)		(86)		(566)		
Earnings (loss) from discontinued		()		(00)		(00)		()		
operations										
before disposal, net of taxes	\$	5	\$	(169)	\$	305	\$	421		
Disposal										
Gain (loss) on disposal before income taxe	s\$	(163)	\$	420	\$	(152)	\$	576		
Income tax benefit (expense)		63		(166)		13		(236)		
Gain (loss) on disposal, net of taxes	\$	(100)	\$	254	\$	(139)	\$	340		
Earnings (loss) from discontinued operations,										
net of taxes	\$	(95)	\$	85	\$	166	\$	761		
		` ′								

Table of Contents

		At	
(In millions)	9/30/06		12/31/05
Assets			
Cash and equivalents	\$ 186	\$	2,976
Investment securities	12,107		37,633
Other receivables	467		13,915
Other	2,780		6,542
Assets of discontinued operations	\$ 15,540	\$	61,066
		At	
(In millions)	9/30/06		12/31/05
Liabilities and equity			
Investment contracts, insurance liabilities and insurance annuity	\$ 13,403	\$	43,378
benefits			
Other	1,886		6,385
Liabilities of discontinued operations	15,289		49,763
Eliminations	-		(236)
Total	\$ 15,289	\$	49,527
Total accumulated nonowner changes other than earnings	\$ 194	\$	652

4. GECS revenues from services are summarized in the following table.

	Three mor		Nine months ended September 30					
(In millions)	2006	2005		2006		2005		
Interest on loans	\$ 5,586	\$ 4,843	\$	16,555	\$	14,944		
Operating lease rentals	3,410	3,006		9,477		8,562		
Fees	1,002	1,126		3,018		2,944		
Financing leases	1,176	962		3,203		3,030		
Investment income	687	895		1,913		2,137		
Premiums earned by insurance activities	536	563		1,512		1,686		
Other income	3,359	2,928		8,799		7,248		
Total	\$ 15,756	\$ 14,323	\$	44,477	\$	40,551		

(10)

Table of Contents

5. We sponsor a number of pension and retiree health and life insurance benefit plans. Principal pension plans include the GE Pension Plan and the GE Supplementary Pension Plan. Principal retiree benefit plans generally provide health and life insurance benefits to employees who retire under the GE Pension Plan with 10 or more years of service. Other pension plans include the U.S. and non-U.S. pension plans whose pension assets or obligations exceeded \$50 million. Smaller pension plans and other retiree benefit plans are not material individually or in the aggregate. The effect on operations of the pension and retiree benefit plans follows.

	Principal Pension Plans											
	1	Three mor Septem			Nine months ended September 30							
(In millions)		2006	ibei 3	2005		2006	ibei .	2005				
Expected return on plan assets	\$	(953)	\$	(971)	\$	(2,858)	\$	(2,911)				
Service cost for benefits earned		338		407		1,027		1,057				
Interest cost on benefit obligation		576		564		1,728		1,684				
Prior service cost		69		63		184		187				
Net actuarial loss recognized		181		90		550		261				
Cost of pension plans	\$	211	\$	153	\$	631	\$	278				

	Other Pension Plans											
	T	Three mon	ths e	Nine months ended September 30								
		Septem	ber 3									
(In millions)		2006		2005		2006		2005				
Expected return on plan assets	\$	(101)	\$	(87)	\$	(298)	\$	(267)				
Service cost for benefits earned		81		66		247		212				
Interest cost on benefit obligation		96		89		283		274				
Prior service cost		1		1		3		5				
Net actuarial loss recognized		42		29		120		86				
Cost of pension plans	\$	119	\$	98	\$	355	\$	310				

	Principal Retiree Health and											
	Life Insurance Plans											
	T	Three mon	ths e	nded	Nine months ended							
		Septem	ber 3	0		September 30						
(In millions)		2006		2005		2006		2005				
Expected return on plan assets	\$	(31)	\$	(34)	\$	(95)	\$	(103)				
Service cost for benefits earned		50		92		158		199				
Interest cost on benefit obligation		114		127		342		380				
Prior service cost		101		75		247		224				
Net actuarial loss recognized		16		18		52		54				
Cost of principal retiree benefit plans	\$	250	\$	278	\$	704	\$	754				

(11)

6. GE's authorized common stock consists of 13,200,000,000 shares having a par value of \$0.06 each. Information related to the calculation of earnings per share follows.

Three months ended September 30 2006 2005								
	Diluted		Basic		Diluted		Basic	
\$	5,060	\$	5,059	\$	4,592	\$	4,592	
\$	(95) 4,965	\$	(95) 4,964	\$	82 4,674	\$	85 4,677	
	10,317		10,317		10,585		10,585	
	10,348		10,317		10,623		10,585	
\$	0.49 (0.01)	\$ \$	0.49 (0.01)	\$ \$	0.43 0.01	\$ \$	0.43 0.01	
\$	0.48	\$	0.48	\$	0.44	\$	0.44	
		Nine months ended September 30						
		06	Basic			005	Basic	
\$	13,956	\$	13,955	\$	12,528	\$	12,528	
\$	166 14,122	\$	166 14,121	\$	753 13,281	\$	761 13,289	
	10,380		10,380		10,591		10,591	
	35 10,415		10,380		42 10,633		- 10,591	
\$ \$	1.34 0.02	\$ \$	1.34 0.02	\$ \$	1.18 0.07	\$ \$	1.18 0.07	
	\$ \$ \$ \$ \$ \$ \$	Diluted \$ 5,060 \$ 5,060 \$ (95) \$ 4,965 10,317 31 10,348 \$ 0.49 \$ (0.01) \$ 0.48 National Properties of the content of th	2006 Diluted \$ 5,060 \$ \$ (95) \$ \$ 4,965 \$ 10,317 31,10,348 \$ 0.49 \$ \$ (0.01) \$ \$ 0.48 \$ Nine m 2006 Diluted \$ 13,956 \$ \$ 166 \$ 14,122 \$ 10,380 35,10,415 \$ 1.34 \$	2006 Diluted Basic \$ 5,060 \$ 5,059 \$ (95) \$ (95) \$ 4,965 \$ 4,964 \$ 10,317 \$ 10,317 \$ 0.49 \$ 0.49 \$ (0.01) \$ (0.01) \$ 0.48 \$ 0.48 Nine months end 2006 Basic \$ 13,956 \$ 13,955 \$ 166 \$ 14,121 \$ 10,380 \$ 10,380 \$ 35 \$ 10,415 \$ 1.34 \$ 1.34	Diluted Basic \$ 5,060 \$ 5,059 \$ \$ (95) \$ (95) \$ \$ 4,965 \$ 4,964 \$ 10,317 10,317 31 - 10,348 10,317 \$ 0.49 \$ 0.49 \$ \$ (0.01) \$ (0.01) \$ \$ 0.48 \$ 0.48 \$ Nine months ended S 2006 Diluted Basic \$ 13,956 \$ 13,955 \$ \$ 166 166 166 \$ 14,122 \$ 14,121 \$ 10,380 10,380 35 - 10,415 10,380 \$ 1.34 \$ 1.34 \$	2006 20 Diluted Basic Diluted \$ 5,060 \$ 5,059 \$ 4,592 \$ (95) (95) 82 \$ 4,965 \$ 4,964 \$ 4,674 10,317 10,317 10,585 31 - 38 10,348 10,317 10,623 \$ 0.49 \$ 0.49 \$ 0.43 \$ (0.01) \$ (0.01) \$ 0.01 \$ 0.48 \$ 0.48 \$ 0.44 Nine months ended September 2006 Diluted Basic Diluted \$ 13,956 \$ 13,955 \$ 12,528 \$ 166 166 753 \$ 14,122 \$ 14,121 \$ 13,281 10,380 10,380 10,591 35 - 42 10,415 10,380 10,633 \$ 1.34 \$ 1.34 \$ 1.18	2006 Diluted Basic Basic Diluted \$ 5,060 \$ 5,059 \$ 4,592 \$ \$ (95) (95) 82 \$ \$ 4,965 \$ 4,964 \$ 4,674 \$ \$ 10,317 10,585 31 - 38 \$ 10,348 \$ 10,317 \$ 10,623 \$ \$ 0.49 \$ 0.49 \$ 0.43 \$ \$ (0.01) \$ (0.01) \$ 0.01 \$ \$ 0.48 \$ 0.48 \$ 0.44 \$ Nine months ended September 30 2005 2005 Diluted Basic Diluted \$ 13,956 \$ 13,955 \$ 12,528 \$ \$ 166 166 753 \$ \$ 14,122 \$ 14,121 \$ 13,281 \$ \$ 10,380 10,380 10,591 35 - 42 \$ 10,415 \$ 10,380 10,633 \$ 10,633	

Net earnings \$ 1.36 \$ 1.25 \$ 1.25

- (a) Including dividend equivalents.
- (b) Including dilutive effects of subsidiary-issued stock-based awards in 2005.

(12)

Table of Contents

Earnings-per-share amounts are computed independently each quarter for earnings from continuing operations, earnings from discontinued operations and net earnings. As a result, the sum of each quarter's per-share amount may not equal the total per-share amount for the respective year-to-date period; and the sum of per-share amounts from continuing operations and discontinued operations does not always equal the total per-share net earnings for the respective quarters.

7. Inventories consisted of the following.

	At							
(In millions)		9/30/06		12/31/05				
Raw materials and work in process	\$	6,724	\$	5,527				
Finished goods		5,339		5,311				
Unbilled shipments		426		333				
		12,489		11,171				
Less revaluation to LIFO		(634)		(697)				
Total	\$	11,855	\$	10,474				

8. GECS financing receivables - net, consisted of the following.

	At					
(In millions)		9/30/06		12/31/05		
Loans, net of deferred income	\$	246,494	\$	227,923		
Investment in financing leases, net of deferred income		68,278		64,309		
		314,772		292,232		
Less allowance for losses		(4,514)		(4,593)		
Financing receivables - net	\$	310,258	\$	287,639		

Included in the above are the financing receivables of consolidated, liquidating securitization entities as follows (see note 14):

	At						
(In millions)		9/30/06		12/31/05			
Loans, net of deferred income	\$	12,444	\$	15,868			
Investment in financing leases, net of deferred income		213		769			
		12,657		16,637			
Less allowance for losses		(29)		(22)			
Financing receivables - net	\$	12,628	\$	16,615			

(13)

Table of Contents

9. Property, plant and equipment (including equipment leased to others) - net, consisted of the following.

	At						
(In millions)		9/30/06		12/31/05			
Original cost	\$	117,847	\$	111,729			
Less accumulated depreciation and amortization		(45,601)		(44,201)			
Property, plant and equipment - net	\$	72,246	\$	67,528			

10. Intangible assets - net, consisted of the following.

	At						
(In millions)		9/30/06		12/31/05			
Goodwill	\$	72,472	\$	69,611			
Intangible assets subject to amortization		10,690		9,932			
Indefinite-lived intangible assets ^(a)		2,306		2,087			
Total	\$	85,468	\$	81,630			

(a) Indefinite-lived intangible assets principally comprised trademarks, tradenames and U.S. Federal Communications Commission licenses.

Changes in goodwill balances follow.

(In millions)		Acquisitions/ purchase Balance accounting 1/1/06 adjustments		Currency exchange and other		Balance 9/30/06		
Infrastructure	\$ 10	0,166	\$	643	\$	124	\$	10,933
Industrial	:	8,702		297		(855)		8,144
Healthcare	1.	3,404		1,407		19		14,830
NBC Universal	1'	7,534		768		(372)		17,930
Commercial Finance	10	0,621		378		63		11,062
GE Money	9	9,184		224		165		9,573
Total	\$ 69	9,611	\$	3,717	\$	(856)	\$	72,472

Goodwill balances increased \$3,692 million in 2006 as a result of new acquisitions. The largest goodwill balance increases this year arose from acquisitions of IDX Systems Corporation (\$1,111 million at Healthcare), ZENON Membrane Solutions (\$514 million at Infrastructure) and iVillage Inc. (\$468 million at NBC Universal). During 2006, we increased goodwill associated with previous acquisitions by \$25 million. Also during 2006, goodwill balances declined as a result of reclassifying the Advanced Materials business to assets held for sale (\$930 million at Industrial) and the sale of television stations (\$304 million at NBC Universal).

(14)

Intangible assets subject to amortization

						A	t						
		9/30/06						12/31/05					
(In millions)	ca	Gross arrying mount		umulated ortization		Net	ca	Gross arrying mount		umulated ortization		Net	
Patents, licenses and trademarks	\$	5,058	\$	(1,559)	\$	3,499	\$	5,311	\$	(1,406)	\$	3,905	
Capitalized software		6,057		(3,553)		2,504		5,586		(3,059)		2,527	
All other		6,298		(1,611)		4,687		4,737		(1,237)		3,500	
Total	\$	17,413	\$	(6,723)	\$	10,690	\$	15,634	\$	(5,702)	\$	9,932	

Consolidated amortization expense related to intangible assets subject to amortization amounted to \$458 million and \$311 million for the quarters ended September 30, 2006 and 2005, respectively, and \$1,358 million and \$1,036 million for the nine months ended September 30, 2006 and 2005, respectively.

(15)

Table of Contents

11. GECS borrowings are summarized in the following table.

	At				
(In millions)		9/30/06		12/31/05	
Short-term borrowings					
Commercial paper					
U.S.					
Unsecured	\$	65,208	\$	67,643	
Asset-backed (a)		6,927		9,267	
Non-U.S.		24,137		20,456	
Current portion of long-term debt (b)(c)		49,659		41,792	
Other		19,142		18,514	
Total		165,073		157,672	
Long-term borrowings					
Senior notes					
Unsecured		211,911		180,546	
Asset-backed (d)		6,181		6,845	
Extendible notes (e)		11,991		14,022	
Subordinated notes (f)		5,040		2,984	
Total		235,123		204,397	
Total borrowings	\$	400,196	\$	362,069	

- (a) Entirely obligations of consolidated, liquidating securitization entities. See note 14.
- (b) Included short-term borrowings by consolidated, liquidating securitization entities of \$497 million and \$697 million at September 30, 2006, and December 31, 2005, respectively. See note 14.
- (c) Included \$250 million of subordinated notes guaranteed by GE at both September 30, 2006, and December 31, 2005.
- (d) Included asset-backed senior notes issued by consolidated, liquidating securitization entities of \$5,024 million and \$6,845 million at September 30, 2006, and December 31, 2005, respectively. See note 14.
- (e) Included \$38 million of obligations of consolidated, liquidating securitization entities at December 31, 2005. See note 14.
- (f) Included \$750 million of subordinated notes guaranteed by GE at both September 30, 2006, and December 31, 2005.
- 12. A summary of increases (decreases) in shareowners' equity, net of income taxes, that did not result directly from transactions with shareowners follows.

Edgar Filing: GENERAL ELECTRIC CO - Form 10-Q

		Three months ended September 30				Nine months ended September 30			
(In millions)		2006		2005		2006		2005	
Net earnings	\$	4,964	\$	4,677	\$	14,121	\$	13,289	
Investment securities - net		800		(1,078)		(578)		(402)	
Currency translation adjustments - net		481		473		2,216		(3,200)	
Cash flow hedges - net		(262)		84		324		282	
Minimum pension liabilities - net		22		3		(21)		27	
Total	\$	6,005	\$	4,159	\$	16,062	\$	9,996	

(16)

13. We adopted the 2004 revision to Statement of Financial Accounting Standards 123, *Share-Based Payment* (SFAS 123R), on January 1, 2006, using the modified prospective method. Among other things, SFAS 123R requires expensing the fair value of stock options, a previously optional accounting method that we adopted voluntarily in 2002. The transitional effects of this provision of SFAS 123R consisted of reductions in net earnings of \$3 million and \$10 million for the three months and nine months ended September 30, 2006, respectively, to expense the unvested portion of options granted in 2001.

A comparison of reported net earnings for 2006 and 2005, and pro-forma net earnings for 2005, including effects of expensing stock options, follows.

	Three months ended September 30				Nine months ended September 30			
(In millions; per-share amounts in dollars)	2006		2005		2006		2005	
Net earnings, as reported	\$ 4,964	\$	4,677	\$	14,121	\$	13,289	
Earnings per share, as reported								
Diluted	0.48		0.44		1.36		1.25	
Basic	0.48		0.44		1.36		1.25	
Stock option expense included in net earnings	27		26		77		84	
Total stock option expense	27		41 ^(a)		77		141 ^(a)	
Pro-forma effects								
Net earnings, on pro-forma basis			4,662				13,232	
Earnings per share, on pro-forma basis								
Diluted			0.44				1.24	
Basic			0.44				1.25	

Other share-based compensation expense recognized in net earnings amounted to \$34 million and \$26 million for the three months ended September 30, 2006 and 2005, respectively. The total income tax benefit recognized in earnings for all share-based compensation arrangements amounted to \$31 million and \$28 million for the three months ended September 30, 2006 and 2005, respectively. Other share-based compensation expense recognized in net earnings amounted to \$91 million and \$77 million for the nine months ended September 30, 2006 and 2005, respectively. The total income tax benefit recognized in earnings for all share-based compensation arrangements amounted to \$87 million for the nine months ended September 30, 2006, the same as in the 2005 time period.

(a) As if we applied SFAS 123R to expense stock options in all periods. Included amounts we actually recognized in earnings.

SFAS 123R also required us to change the statement of cash flows classification of certain tax benefits from share-based compensation deductions beginning on January 1, 2006. As a result, we classified \$111 million as cash from financing activities rather than cash from operating activities for the nine months ended September 30, 2006.

(17)

Other Stock-Related Information

We grant stock options, restricted stock units (RSUs) and performance share units (PSUs) to employees under the 1990 Long-Term Incentive Plan as described in our current Proxy Statement. In addition, we grant options and RSUs in limited circumstances to consultants, advisors and independent contractors (primarily non-employee talent at NBC Universal) under a plan approved by our Board of Directors in 1997 (the consultants' plan). There are outstanding grants under two separate shareowner-approved option plans for non-employee directors. Share requirements for all plans may be met from either unissued or treasury shares. Stock options expire 10 years from the date they are granted and vest over service periods that range from one to five years. RSUs give recipients the right to receive shares of our stock upon the lapse of their related restrictions. Restrictions on RSUs lapse in various increments and at various dates, beginning after three years from date of grant through grantee retirement. Although the plan permits us to issue RSUs settleable in cash, we have only issued RSUs settleable in shares of our stock. PSUs give recipients the right to receive shares of our stock upon the achievement of certain performance targets.

All grants of GE options under all plans must be approved by the Management Development and Compensation Committee, which consists entirely of independent directors.

Stock Option Activity

	Shares (in thousands)	Weighted- Average Exercise Price	Weighted- Average Remaining Contractual Term (in years)	Aggregate Intrinsic Value (in millions)
Outstanding at January 1, 2006	259,116	\$ 33.07		
Granted	20,403	34.00		
Exercised	(30,761)	16.09		
Forfeited	(3,514)	32.36		
Expired	(4,768)	41.28		
Outstanding at September 30, 2006	240,476	\$ 35.18	4.9	\$ 796
Exercisable at September 30, 2006	190,131	\$ 35.83	4.0	\$ 665
Options expected to vest	44,902	\$ 32.61	8.3	\$ 121

We measure the fair value of each stock option grant at the date of grant using a Black-Scholes option pricing model. The weighted-average grant-date fair value of options granted during the nine months ended September 30, 2006 and 2005, amounted to \$7.99 and \$8.87, respectively. The following assumptions were used in arriving at the fair value of options granted during the nine months ended September 30, 2006 and 2005, respectively: risk-free interest rates of 4.8% and 4.1%; dividend yields of 2.9% and 2.6%; expected volatility factors of 24% and 28%; and expected lives of 6 years and 6 years. Risk free interest rates reflect the yield on zero-coupon U.S. Treasury securities. Expected dividend yields presume a set dividend rate. Expected volatilities are based on implied volatilities from traded options and historical volatility of our stock. The expected option lives are based on our historical experience of employee exercise behavior.

The total intrinsic value of options exercised during the nine months ended September 30, 2006 and 2005, amounted to \$725 million and \$696 million, respectively. As of September 30, 2006, there was \$227 million of total unrecognized compensation cost related to nonvested options. That cost is expected to be recognized over a weighted average period of 4 years and 1 month.

(18)

RSU activity

	Shares (in thousands)	Weighted- Average Remaining Contractual Term (in years)	Aggregate Intrinsic Value (in millions)
Outstanding at January 1, 2006	33,078		
Granted	8,689		
Vested	(4,602)		
Forfeited	(2,378)		
Outstanding at September 30, 2006	34,787	5.9	\$ 1,228
RSUs expected to vest	31,211	5.1	\$ 1,102

The fair value of each restricted stock unit is the market price of our stock on the date of grant. The weighted-average grant-date fair value of RSUs granted during the nine months ended September 30, 2006 and 2005, amounted to \$33.86 and \$34.71, respectively. The total intrinsic value of RSUs vested during the nine months ended September 30, 2006 and 2005, amounted to \$123 million and \$82 million, respectively. As of September 30, 2006, there was \$586 million of total unrecognized compensation cost related to nonvested RSUs. That cost is expected to be recognized over a weighted average period of 5 years and 2 months.

PSU activity

As of September 30, 2006, 1.4 million PSUs with a weighted-average remaining contractual term of 2 years and 3 months, an aggregate intrinsic value of \$49 million and \$20 million of unrecognized compensation cost were outstanding.

(19)

Table of Contents

14. The following table represents assets in securitization entities, both consolidated and off-balance sheet.

	At					
(In millions)		9/30/06		12/31/05		
Receivables secured by:						
Equipment	\$	9,640	\$	12,949		
Commercial real estate		11,467		13,010		
Residential real estate		7,726		8,882		
Other assets		14,758		12,869		
Credit card receivables		12,853		10,039		
Trade receivables, principally GE		3,647		3,960		
Total securitized assets	\$	60,091	\$	61,709		
			At			
(In millions)		9/30/06		12/31/05		
Off-balance sheet ^{(a)(b)}	\$	46,435	\$	43,805		
On-balance sheet ^(c)		13,656		17,904		
Total securitized assets	\$	60,091	\$	61,709		

- (a) At September 30, 2006, and December 31, 2005, liquidity support amounted to \$1,737 million and \$1,931 million, respectively. These amounts are net of \$3,162 million and \$3,786 million, respectively, participated or deferred beyond one year. Credit support amounted to \$4,977 million and \$5,988 million at September 30, 2006, and December 31, 2005, respectively.
- (b) Liabilities for recourse obligations related to off-balance sheet assets amounted to \$74 million and \$93 million at September 30, 2006, and December 31, 2005, respectively.
- (c) At September 30, 2006, and December 31, 2005, liquidity support amounted to \$7,315 million and \$10,044 million, respectively. These amounts are net of \$21 million and \$138 million, respectively, participated or deferred beyond one year. Credit support amounted to \$3,535 million and \$4,780 million at September 30, 2006, and December 31, 2005, respectively.

Assets in consolidated, liquidating securitization entities are shown in the following captions in the Condensed Statement of Financial Position.

	At			
(In millions)	9/30/06		12/31/05	
Financing receivables - net (note 8)	\$ 12,628	\$	16,615	
All other assets	1,028		1,289	
Total	\$ 13,656	\$	17,904	

(20)

Table of Contents

15. As part of our continuing review of our derivatives and hedging activities, we made immaterial adjustments in the third quarter of 2006 for certain prior-period activities. The largest such adjustment related to termination of hedge accounting for commercial paper swaps associated with the 2004 disposal of Genworth. This correction comprised a reduction of \$79 million, net of tax, in our gain on the Genworth disposition and an adjustment of \$45 million, net of tax, for the subsequent net increase in value of the stand-alone swaps.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

A. Results of Operations

General Electric Company's consolidated financial statements represent the combination of the industrial manufacturing and product services businesses of General Electric Company (GE) and the financial services businesses of General Electric Capital Services, Inc. (GECS or financial services).

In the accompanying analysis of financial information, we sometimes use information derived from consolidated financial information but not presented in our financial statements prepared in accordance with U.S. generally accepted accounting principles (GAAP). Certain of these data are considered "non-GAAP financial measures" under the U.S. Securities and Exchange Commission (SEC) rules. For such measures, we have provided supplemental explanations and reconciliations in Exhibit 99 to this report on Form 10-Q.

Unless otherwise indicated, we refer to captions such as revenues and earnings from continuing operations simply as "revenues" and "earnings" throughout this Management's Discussion and Analysis. Similarly, discussion of other matters in our consolidated financial statements relates to continuing operations unless otherwise indicated.

Overview

General Electric Company earnings increased 10% to \$5.059 billion in the third quarter of 2006 compared with \$4.592 billion in 2005. Earnings per share (EPS) were \$0.49 in the third quarter of 2006, up 14% from last year's \$0.43. Four of our six segments contributed double-digit earnings growth for the quarter.

For the first nine months of 2006, earnings increased 11% to \$13.955 billion compared with \$12.528 billion in 2005. EPS were \$1.34 in the first nine months of 2006, up 14% from last year's \$1.18.

Loss from discontinued operations was \$0.1 billion in the third quarter of 2006 compared with earnings of \$0.1 billion in 2005 and included the results of Genworth Financial, Inc. (Genworth), GE Life and most of GE Insurance Solutions Corporation (GE Insurance Solutions).

Earnings from discontinued operations were \$0.2 billion for the first nine months of 2006 compared with \$0.8 billion in 2005.

Net earnings increased 6% to \$4.964 billion and EPS increased 9% to \$0.48 in the third quarter of 2006 compared with \$4.677 billion and \$0.44, respectively, in 2005.

For the first nine months of 2006, net earnings increased 6% to \$14.121 billion compared with \$13.289 billion in 2005, and EPS increased 9% to \$1.36, compared with last year's \$1.25.

Table of Contents

Revenues of \$40.9 billion in the third quarter of 2006 were 12% higher reflecting strong organic revenue growth of 10%. A reconciliation between reported and organic revenues is shown in Exhibit 99. Industrial sales increased 13% to \$24.5 billion, primarily reflecting organic growth. Sales of product services (including sales of spare parts and related services) increased 11% to \$7.4 billion in the third quarter of 2006. Financial services revenues grew 9% to \$16.3 billion, reflecting organic revenue growth and the effects of acquisitions.

Revenues for the first nine months of 2006 rose 11% to \$118.6 billion, compared with \$107.3 billion last year. Industrial sales of \$72.0 billion were 11% higher than in 2005 reflecting strong organic growth, the effects of the first quarter 2006 Olympics broadcasts and acquisitions. Financial Services revenues for the first nine months of 2006 were \$46.3 billion, a \$3.8 billion, or 9%, increase over the first nine months of last year. Revenues increased as a result of acquisitions and organic revenue growth, partially offset by dispositions and the strengthening U.S. dollar.

Acquisitions contributed \$0.9 billion and \$1.1 billion to consolidated revenues in the third quarters of 2006 and 2005, respectively. Our consolidated net earnings included approximately \$0.1 billion from acquired businesses in the third quarters of both 2006 and 2005. We integrate acquisitions as quickly as possible. Only revenues and earnings from the date we complete the acquisition through the end of the fourth following quarter are attributed to such businesses. Dispositions also affected our results through lower revenues of approximately \$0.2 billion and \$0.1 billion in the third quarters of 2006 and 2005, respectively, and higher earnings of approximately \$0.1 billion in the third quarters of both 2006 and 2005.

Acquisitions contributed \$2.6 billion and \$8.6 billion to consolidated revenues in the first nine months of 2006 and 2005, respectively. Our consolidated net earnings in the first nine months of 2006 and 2005 included approximately \$0.3 billion and \$0.8 billion, respectively, from acquired businesses. Dispositions also affected our results through lower revenues of approximately \$0.7 billion and \$0.5 billion and increased earnings of approximately \$0.2 billion and \$0.3 billion in the first nine months of 2006 and 2005, respectively.

The most significant acquisitions affecting 2006 results were:

- · Infrastructure Ionics, Inc. and ZENON Membrane Solutions
- · Industrial Edwards System Technology and SBS Technology
 - · Healthcare IDX Systems Corporation
- · NBC Universal controlling interest resulting in consolidation of MSNBC
- · Commercial Finance Transportation Financial Services Group of CitiCapital, Antares Capital Corp. and the custom fleet business of National Australia Bank Ltd.
 - · GE Money (formerly Consumer Finance) joint ventures with Garanti Bank and Hyundai Card Company

In total, these acquisitions contributed \$0.5 billion and \$0.1 billion to third quarter 2006 revenues and earnings, respectively. Contributions to revenues and earnings for the first nine months of 2006 were \$1.6 billion and \$0.3 billion, respectively.

(22)

Table of Contents

Segment Operations

Operating segments comprise our six businesses focused on the broad markets they serve: Infrastructure, Industrial, Healthcare, NBC Universal, Commercial Finance and GE Money. For segment reporting purposes, certain GECS businesses are included in the industrial operating segments that actively manage such businesses and report their results for internal performance measurement purposes. These include Aviation Financial Services, Energy Financial Services and Transportation Finance reported in the Infrastructure segment, and Equipment Services reported in the Industrial segment.

Segment profit is determined based on internal performance measures used by the Chief Executive Officer to assess the performance of each business in a given period. In connection with that assessment, the Chief Executive Officer may exclude matters such as charges for restructuring; rationalization and other similar expenses; in-process research and development and certain other acquisition-related charges and balances; technology and product development costs; certain gains and losses from dispositions; and litigation settlements or other charges, responsibility for which preceded the current management team.

Segment profit always excludes the effects of principal pension plans, results reported as discontinued operations and accounting changes. Segment profit excludes or includes interest and other financial charges and income taxes according to how a particular segment's management is measured - excluded in determining segment profit, which we refer to as "operating profit," for Healthcare, NBC Universal and the industrial businesses of the Industrial and Infrastructure segments; included in determining segment profit, which we refer to as "net earnings," for Commercial Finance, GE Money, and the financial services businesses of the Infrastructure segment (Aviation Financial Services, Energy Financial Services and Transportation Finance) and the Industrial segment (Equipment Services).

We have reclassified certain prior-period amounts to conform to the current period's presentation. In addition to providing information on segments in their entirety, we have also provided supplemental information for certain businesses within the segments.

(23)

Infrastructure

	Three months ended September 30			Nine months ended September 30				
(In millions)		2006		2005		2006		2005
Revenues	\$	12,104	\$	10,128	\$	33,588	\$	29,723
Segment profit	\$	2,336	\$	1,880	\$	6,146	\$	5,336
Revenues								
Aviation	\$	3,157	\$	3,007	\$	9,489	\$	8,568
Aviation Financial Services		1,075		964		2,990		2,600
Energy		5,055		3,681		13,332		11,516
Energy Financial Services		524		379		1,189		989
Oil & Gas		1,029		906		2,895		2,310
Transportation		1,016		910		3,041		2,558
Segment profit								
Aviation	\$	706	\$	604	\$	2,079	\$	1,821
Aviation Financial Services		261		195		777		543
Energy		747		584		1,872		1,786
Energy Financial Services		234		177		497		450
Oil & Gas		161		107		324		209
Transportation		196		161		565		344

Infrastructure revenues increased 20%, or \$2.0 billion, in the third quarter of 2006 reflecting higher volume (\$1.7 billion), higher prices (\$0.1 billion) and the effect of the weakening U.S. dollar (\$0.1 billion) at the industrial businesses of the segment. Volume increased at Energy (primarily Wind equipment), Aviation (commercial, partially offset by military), Transportation (primarily locomotives and services) and Oil & Gas (new equipment and services). Higher prices were primarily at Energy, especially Wind equipment. The effect of the weakening U.S. dollar was primarily at Oil & Gas. Revenues also increased as a result of organic revenue growth at Energy Financial Services (\$0.1 billion) and Aviation Financial Services (\$0.1 billion). Intra-segment revenues, which increased \$0.1 billion, were eliminated from total Infrastructure revenues.

Segment profit rose 24%, or \$0.5 billion, in the third quarter as higher volume (\$0.3 billion) and higher prices (\$0.1 billion) more than offset lower productivity (\$0.1 billion) and higher material and other costs (\$0.1 billion) at the industrial businesses of the segment. Segment profit from the financial services businesses increased as a result of core growth at Aviation Financial Services (\$0.1 billion), including growth in lower-taxed earnings from global operations that were more than offset by lower one-time benefits from our aircraft leasing reorganization, and Energy Financial Services (\$0.1 billion).

(24)

Table of Contents

Infrastructure revenues rose 13% to \$33.6 billion for the nine months ended September 30, 2006, as higher volume (\$3.6 billion) and higher prices (\$0.1 billion) were partially offset by the effects of the overall strengthening U.S. dollar over the nine months (\$0.1 billion) at the industrial businesses of the segment. The increase in volume reflected increased sales of power generation equipment at Energy, commercial and military services and commercial engines at Aviation, equipment at Oil & Gas, and locomotives at Transportation. Revenues also increased as a result of organic revenue growth at Aviation Financial Services (\$0.4 billion) and Energy Financial Services (\$0.2 billion). Intra-segment revenues, which increased \$0.5 billion, were eliminated from total Infrastructure revenues.

Segment profit for the nine months ended September 30, 2006, rose 15% to \$6.1 billion, compared with \$5.3 billion in 2005, as higher volume (\$0.6 billion) and higher prices (\$0.1 billion) were partially offset by higher material and other costs (\$0.2 billion) at the industrial businesses of the segment. Volume increases were primarily at Energy and Aviation. Higher material and other costs were primarily at Aviation. Segment profit from the financial services businesses increased \$0.3 billion primarily as a result of core growth at Aviation Financial Services (\$0.2 billion), including growth in lower-taxed earnings from global operations that were more than offset by lower one-time benefits from our aircraft leasing reorganization.

Industrial

	Three months ended September 30				Nine months ended September 30			
(In millions)		2006		2005		2006		2005
Revenues	\$	8,526	\$	8,257	\$	25,454	\$	24,178
Segment profit	\$	692	\$	629	\$	2,021	\$	1,790
Revenues								
Consumer & Industrial	\$	3,533	\$	3,522	\$	10,919	\$	10,359
Equipment Services		1,848		1,709		5,279		4,935
Plastics		1,677		1,663		5,005		4,951
Segment profit								
Consumer & Industrial	\$	283	\$	196	\$	821	\$	588
Equipment Services		91		66		167		112
Plastics		152		197		560		645

Industrial revenues rose 3%, or \$0.3 billion, in the third quarter of 2006 as higher volume (\$0.2 billion) was partially offset by lower prices (\$0.1 billion) at the industrial businesses in the segment. The increase in volume and decrease in prices was primarily at Plastics. Revenues in the third quarter of 2006 were also approximately \$0.3 billion lower as a result of the sale of GE Supply during the quarter. Revenues also increased at Equipment Services as a result of the second quarter 2006 consolidation of GE SeaCo, an entity previously accounted for using the equity method (\$0.1 billion) and organic revenue growth (\$0.1 billion).

Segment profit rose 10%, or \$0.1 billion, in the third quarter of 2006 as productivity (\$0.4 billion), primarily at Consumer & Industrial and Plastics, was partially offset by higher material and other costs (\$0.3 billion), primarily at Consumer & Industrial and Plastics, and lower prices (\$0.1 billion), primarily at Plastics.

Table of Contents

Industrial revenues rose 5% for the nine months ended September 30, 2006 as higher volume (\$1.2 billion) was partially offset by the effects of the strengthening U.S. dollar (\$0.1 billion) and lower prices (\$0.1 billion) at the industrial businesses in the segment. Volume increases were primarily at Consumer & Industrial and Plastics. Revenues also increased at Equipment Services as a result of organic revenue growth (\$0.2 billion) and the consolidation of GE SeaCo (\$0.2 billion).

Segment profit rose 13% for the nine months ended September 30, 2006, as productivity (\$0.8 billion), primarily at Consumer & Industrial and Plastics, and higher volume (\$0.1 billion) were partially offset by higher material and other costs (\$0.6 billion), primarily at Consumer & Industrial and Plastics, and lower prices (\$0.1 billion). Lower prices at Plastics were partially offset by higher prices at Consumer & Industrial. See Corporate items and eliminations for a discussion of items not allocated to this segment.

Healthcare revenues rose \$0.3 billion, or 9%, in the third quarter of 2006 as higher volume (\$0.4 billion) more than offset the effect of lower prices (\$0.1 billion). The rise in volume related to increases in healthcare services, including the effects of the 2006 acquisition of IDX, and stronger equipment sales. Operating profit of \$0.7 billion in the third quarter of 2006 was 19% higher than in 2005 as the effects of productivity (\$0.2 billion) and higher volume (\$0.1 billion) more than offset the effect of lower prices (\$0.1 billion).

Healthcare revenues rose 10% to \$11.7 billion in the first nine months of 2006 as higher volume (\$1.4 billion) more than offset the effect of lower prices (\$0.3 billion) and the effects of the strengthening U.S. dollar (\$0.1 billion). The rise in volume related to increases in healthcare services, including the effects of the 2006 acquisition of IDX and stronger equipment sales. Operating profit of \$2.0 billion in the first nine months of 2006 was 19% higher than in 2005 as productivity (\$0.4 billion) and the effects of higher volume (\$0.2 billion) more than offset the effects of lower prices (\$0.3 billion) and higher material and other costs (\$0.1 billion).

NBC Universal reported revenues of \$3.6 billion in the third quarter of 2006, 20% higher than the third quarter of 2005, reflecting higher film revenues (\$0.3 billion) and improvements in the cable business (\$0.2 billion), including \$0.1 billion from consolidating MSNBC. Segment profit declined 10%, or \$0.1 billion, in the third quarter of 2006 as \$0.1 billion lower earnings from network and station operations were only partially offset by higher earnings of the film and cable businesses.

NBC Universal reported revenues of \$12.0 billion in the first nine months of 2006, a 14% increase from 2005, resulting primarily from absence of a prior-year counterpart to the 2006 Olympic Games broadcasts (\$0.7 billion), improvements in the film business (\$0.4 billion), improvements in the cable business (\$0.4 billion) and the effects of exiting a film distribution agreement (\$0.2 billion), partially offset by the effects of lower ratings on network and station ad sales (\$0.3 billion). We also realized a \$0.1 billion increase from the net effects of certain strategic actions, including 2006 gains from sale of four television stations and a favorable settlement compared with the gain on acquisition of preferred shares net of effects of an impairment in 2005. Segment profit declined 9%, or \$0.2 billion, in the first nine months of 2006 as the effects of lower earnings from network and station operations (\$0.3 billion), including the 2006 Olympics broadcasts (\$0.1 billion), and lower earnings from the film business (\$0.1 billion), including the \$0.1 billion favorable effects of the film distribution exit, were partially offset by higher earnings from the cable business (\$0.1 billion) and the net effects of the above-mentioned strategic actions (\$0.1 billion). See Corporate items and eliminations for a discussion of items not allocated to this segment.

(26)

Commercial Finance

	Three months ended September 30			Nine months ended September 30				
(In millions)		2006		2005		2006		2005
Revenues	\$	6,006	\$	5,414	\$	17,017	\$	15,415
Segment profit	\$	1,290	\$	1,212	\$	3,521	\$	3,010
(In millions)		9/30/06		At 9/30/05		12/31/05		
Total assets	\$	215,276	\$	183,139	\$	190,546		
		Three mor				Nine mon		
(In millions)		2006		2005		2006		2005
Revenues Capital Solutions Real Estate	\$	3,101 1,328	\$	2,834 1,022	\$	8,968 3,450	\$	8,579 2,664
Segment profit Capital Solutions Real Estate	\$	525 440	\$	444 343	\$	1,297 1,215	\$	1,055 893
(In millions)		9/30/06		At 9/30/05		12/31/05		
Assets Capital Solutions Real Estate	\$	92,560 48,525	\$	83,724 34,845	\$	87,306 35,323		

(27)

Commercial Finance revenues and net earnings increased 11% and 6%, respectively, in the third quarter of 2006. Revenues for 2006 included \$0.2 billion from acquisitions. Revenues for the third quarter also increased as a result of organic revenue growth (\$0.3 billion) and the effects of the weakening U.S. dollar (\$0.1 billion). The increase in net earnings resulted primarily from core growth (\$0.1 billion), including growth in lower-taxed earnings from global operations.

Commercial Finance revenues and net earnings increased 10% and 17%, respectively, in the first nine months of 2006. Revenues for the first nine months of 2006 and 2005 included \$0.6 billion and \$0.1 billion from acquisitions, respectively, and in 2006 were reduced by dispositions (\$0.2 billion). Revenues for the first nine months also increased as a result of organic revenue growth (\$1.5 billion), partially offset by the strengthening U.S. dollar (\$0.1 billion). The increase in net earnings resulted primarily from core growth (\$0.5 billion), including growth in lower-taxed earnings from global operations, and acquisitions (\$0.1 billion).

GE Money

	Three months ended September 30			Nine months ended September 30				
(In millions)		2006		2005		2006		2005
Revenues	\$	5,590	\$	4,913	\$	15,948	\$	14,530
Segment profit	\$	916	\$	810	\$	2,632	\$	2,280
				At				
(In millions)		9/30/06		9/30/05		12/31/05		
Total assets	\$	175,649	\$	153,315	\$	158,829		

GE Money revenues and net earnings increased 14% and 13%, respectively, in the third quarter of 2006. Revenues for 2006 included \$0.2 billion from acquisitions. Revenues for the third quarter also increased as a result of organic revenue growth (\$0.4 billion) and the effects of the weakening U.S. dollar (\$0.1 billion). The \$0.1 billion increase in net earnings resulted primarily from higher securitizations and acquisitions.

GE Money revenues and net earnings increased 10% and 15%, respectively, in the first nine months of 2006. Revenues for 2006 included \$0.7 billion from acquisitions. Revenues for the first nine months also increased as a result of organic revenue growth (\$1.0 billion), partially offset by the strengthening U.S. dollar (\$0.3 billion). The increase in net earnings resulted primarily from core growth (\$0.2 billion), including growth in lower-taxed earnings from global operations, acquisitions (\$0.2 billion) and higher securitizations (\$0.1 billion).

In Japan, we are evaluating the potential effects of legislative proposals to reduce the maximum allowable lending rate and limit individual consumer borrowing. We have also made provisions related to customer claims for interest refunds under Japanese law. Our future revenues and provisions for losses could be affected by both this proposed legislation and continued increases in the volume and amounts of interest refund claims.

Discontinued Insurance Operations

	Three months ended September 30					Nine months ended September 30			
(In millions)		2006		2005		2006		2005	
Earnings (loss) from discontinued operations,									
net of taxes	\$	(95)	\$	85	\$	166	\$	761	

In October 2006, Swiss Reinsurance Company (Swiss Re) agreed to purchase GE Life, our U.K.-based life insurance operation, for approximately \$0.9 billion. We have recorded a provision for our best estimate of loss on the sale of \$0.3 billion before and after tax. We expect this transaction to close in the fourth quarter of 2006, subject to regulatory approvals and customary closing conditions.

In June 2006, we completed the sale of the property and casualty insurance and reinsurance businesses and the European life and health operations of GE Insurance Solutions Corporation (GE Insurance Solutions) to Swiss Re for \$9.3 billion, including the assumption of \$1.7 billion of debt. We received \$5.4 billion in cash and \$2.2 billion of newly issued Swiss Re common stock, representing a 9% interest in Swiss Re, that we are not permitted to sell before June 4, 2007, under the agreement we have with Swiss Re.

In March 2006, we completed the sale of our remaining 18% investment in Genworth Financial, Inc. (Genworth) through a secondary public offering of 71 million shares of Class A Common Stock and direct sale to Genworth of 15 million shares of Genworth Class B Common Stock. As a result, we recognized a pre-tax gain of \$0.5 billion (\$0.3 billion after tax).

Discontinued operations comprise GE Life; the property and casualty insurance and reinsurance businesses and the European life and health operations of GE Insurance Solutions and most of its affiliates; and Genworth, our formerly wholly-owned subsidiary that conducted most of our consumer insurance business, including life and mortgage insurance operations. Results of these businesses are reported as discontinued operations for all periods presented.

Loss from discontinued operations, net of taxes, for the third quarter of 2006 was mostly the result of adjustments related to Genworth.

Earnings from discontinued operations, net of taxes, for the third quarter of 2005 reflected the gain related to Genworth's secondary public offering (\$0.3 billion) and our share of Genworth's earnings from operations (\$0.1 billion), partially offset by operations of GE Insurance Solutions (\$0.2 billion).

Earnings from discontinued operations, net of taxes, for the first nine months of 2006 reflected earnings from GE Insurance Solutions through the date of disposal (\$0.3 billion) and the gain on the sale of our remaining 18% investment in Genworth common stock (\$0.2 billion), partially offset by a provision for estimated loss on the planned sale of GE Life (\$0.3 billion) and the loss on disposal of GE Insurance Solutions (\$0.1 billion).

Earnings from discontinued operations, net of taxes, for the first nine months of 2005 reflected our share of Genworth's earnings from operations (\$0.3 billion), the gain related to Genworth's secondary public offering (\$0.3 billion) and earnings from GE Insurance Solutions (\$0.1 billion).

Table of Contents

Corporate items and eliminations expense for the third quarter of 2006 increased \$0.2 billion, reflecting the lack of a current-year counterpart to 2005 gains on sales of investment securities by continuing insurance operations (\$0.1 billion) and higher costs of our principal pension plans (\$0.1 billion).

Corporate items and eliminations expense for the nine months ended September 30, 2006, increased \$0.4 billion, principally reflecting higher pension costs.

Certain amounts included in this caption are not allocated to GE operating segments because they are excluded from the measurement of their operating performance for internal purposes. In the third quarter of 2006, these included \$0.2 billion for the gain on sale of GE Supply, partially offset by \$0.1 billion for restructuring and other charges, at Industrial. For the nine months ended September 30, 2006, such amounts included \$0.3 billion for gains on business dispositions (principally GE Supply), partially offset by \$0.1 billion for restructuring and other charges, at Industrial; and \$0.1 billion for technology and product development costs at NBC Universal.

B. Statement of Financial Position

Overview of Financial Position

Major changes in our financial position resulted from the following:

- · In October 2006, Swiss Re agreed to purchase GE Life, our U.K.-based life insurance operation. Since the first quarter of 2006, when we initiated our plan to sell GE Life, we have separately reported the assets and liabilities of GE Life as discontinued operations for all periods presented.
- During the third quarter of 2006, we completed the sale of GE Supply. This transaction reduced total assets and total liabilities by \$0.5 billion and \$0.3 billion, respectively. We also reclassified our Advanced Materials business as an asset held for sale as of September 30, 2006.
- During the second quarter of 2006, we completed the sale of the property and casualty insurance and reinsurance businesses and the European life and health operations of GE Insurance Solutions to Swiss Re. This transaction reduced assets and liabilities of discontinued operations by \$43.8 billion and \$36.0 billion, respectively.
- · During the first quarter of 2006, we completed the sale of our remaining 18% investment in Genworth common stock. We have separately reported the assets and liabilities of Genworth as discontinued operations for all periods presented.
- · During the first nine months of 2006, we completed the acquisitions of IDX Systems Corporation at Healthcare; iVillage Inc. at NBC Universal; ZENON Membrane Solutions at Infrastructure; Arden Realty, Inc., the custom fleet business of National Australia Bank Ltd. and the senior housing portfolios of Formation Capital LLC at Commercial Finance; and the private-label credit card portfolio of Hudson's Bay Co. at GE Money.
- The U.S. dollar was weaker at September 30, 2006, than it was at December 31, 2005, increasing the translated levels of our non-U.S. dollar assets and liabilities. However, on average, the U.S. dollar in the first nine months of 2006 has been stronger than during the comparable 2005 period, decreasing the translated levels of our non-U.S. dollar operations, as noted in the preceding Results of Operations section.

Table of Contents

Consolidated assets were \$682.1 billion at September 30, 2006, an increase of \$8.8 billion from December 31, 2005. GE assets increased \$3.1 billion, while financial services assets increased \$5.6 billion.

GE assets were \$192.9 billion at September 30, 2006, a \$3.1 billion increase from December 31, 2005. The increase reflects a \$2.3 billion increase in intangible assets, primarily related to the acquisitions of IDX Systems Corporation, ZENON Membrane Solutions and iVillage Inc., and a \$1.4 billion increase in inventories, partially offset by a \$2.3 billion decrease in current receivables and a \$0.7 billion decrease in property, plant and equipment. In addition, all other assets increased \$2.5 billion reflecting the reclassification of the Advanced Materials assets as held for sale.

Financial services assets were \$546.2 billion at September 30, 2006. The \$5.6 billion increase from December 31, 2005, was primarily attributable to increases in financing receivables of \$22.6 billion, other assets of \$11.0 billion, property, plant and equipment of \$5.4 billion, cash and equivalents of \$5.0 billion and investment securities of \$3.5 billion. These increases were offset by decreases in assets of discontinued operations of \$45.5 billion.

Consolidated liabilities of \$562.5 billion at September 30, 2006, were \$6.6 billion higher than the year-end 2005 balance. GE liabilities increased \$1.0 billion, while financial services liabilities increased \$5.3 billion.

GE liabilities were \$75.6 billion at September 30, 2006. Through September 30, 2006, total borrowings increased \$1.5 billion to \$11.7 billion (\$2.7 billion short term and \$9.0 billion long term) and accounts payable decreased \$1.4 billion to \$10.5 billion compared with December 31, 2005. The ratio of borrowings to total capital invested for GE at the end of the third quarter was 9.1% compared with 8.1% at the end of last year and 8.5% at September 30, 2005.

Financial services liabilities increased \$5.3 billion from year-end 2005 to \$492.9 billion reflecting an increase in total borrowings of \$38.1 billion, and investment contracts, insurance liabilities and insurance annuity benefits of \$1.5 billion, partially offset by a decrease in liabilities of discontinued operations of \$34.5 billion.

Consolidated cash and equivalents were \$13.8 billion at September 30, 2006, an increase of \$5.0 billion during the first nine months of 2006. Cash and equivalents amounted to \$8.8 billion at September 30, 2005, a decrease of \$3.3 billion from December 31, 2004. GE cash from operating activities (CFOA) is a useful measure of performance for our non-financial services businesses and totaled \$18.5 billion in the first nine months of 2006 and \$14.7 billion in the first nine months of 2005.

With respect to GE CFOA, we believe that it is useful to supplement our GE Condensed Statement of Cash Flows and to examine in a broader context the business activities that provide and require cash.

	Nine mon Septem		
(In billions)	2006		2005
Operating cash collections Operating cash payments Cash dividends from GECS GE cash from operating activities	\$ 71.4 (61.6) 8.7 18.5	\$ \$	66.1 (56.9) 5.5 14.7

Table of Contents

The most significant source of cash in CFOA is customer-related activities, the largest of which is collecting cash following a product or services sale. GE operating cash collections increased by about \$5.3 billion during the first nine months of 2006. These increases are consistent with the changes in comparable GE operating segment revenues. Analyses of operating segment revenues discussed in the preceding Segment Operations section is the best way of understanding their customer-related CFOA.

The most significant operating use of cash is to pay our suppliers, employees, tax authorities and others for the wide range of material and services necessary in a diversified global organization. GE operating cash payments increased in the first nine months of 2006 by about \$4.7 billion, comparable to the increases in GE total costs and expenses.

Dividends from GECS represented distribution of a portion of GECS retained earnings, including proceeds from certain business sales, and are distinct from cash from continuing operating activities within the financial services businesses, which decreased in the first nine months of 2006 by \$1.9 billion to \$15.1 billion. The amount we show in CFOA is the total dividend, including the normal dividend as well as any special dividends from excess capital, primarily resulting from GECS business sales. Special dividends of \$5.7 billion were paid by GECS to GE in the first nine months of 2006; \$2.6 billion of special dividends were paid by GECS during the first nine months of 2005.

Based on past performance and current expectations, in combination with the financial flexibility that comes with a strong balance sheet and the highest credit ratings, we believe that we are in a sound position to grow dividends, continue to execute on our announced \$25 billion share repurchase program and continue making selective investments for long-term growth.

C. Financial Services Portfolio Quality

Investment securities comprise mainly available-for-sale investment-grade debt securities supporting obligations to annuitants and policyholders. We regularly review investment securities for impairment based on criteria that include the extent to which cost exceeds market value, the duration of that market decline, our intent and ability to hold to recovery and the financial health and specific prospects for the issuer. Of available-for-sale securities with unrealized losses at September 30, 2006, an immaterial amount was at risk of being charged to earnings in the next 12 months. Impairment losses for the first nine months of both 2006 and 2005 totaled \$0.1 billion. We do not believe that any of the 2006 impairment losses indicate likely future impairments in the remaining portfolio.

Financing receivables is our largest category of assets and represents one of our primary sources of revenues. The portfolio of financing receivables, before allowance for losses, amounted to \$314.8 billion at September 30, 2006, and \$292.2 billion at December 31, 2005. The related allowance for losses amounted to \$4.5 billion at September 30, 2006, and \$4.6 billion at December 31, 2005, representing our best estimate of probable losses inherent in the portfolio. A discussion of the quality of certain elements of the financing receivables portfolio follows. For purposes of that discussion, "delinquent" receivables are those that are 30 days or more past due; and "nonearning" receivables are those that are 90 days or more past due (or for which collection has otherwise become doubtful).

(32)

Table of Contents

Financing receivables, before allowance for losses, increased \$22.5 billion from December 31, 2005, primarily as a result of core growth (\$48.8 billion), the effects of the weaker U.S. dollar at September 30, 2006, (\$5.6 billion) and acquisitions (\$3.6 billion), partially offset by securitizations and sales (\$33.4 billion) and loans transferred to assets held for sale (\$1.7 billion). Related nonearning receivables were \$4.7 billion (1.5% of outstanding receivables) at September 30, 2006, compared with \$4.1 billion (1.4% of outstanding receivables) at year-end 2005. This \$0.6 billion increase was primarily related to additions from certain secured transactions in our corporate finance business at Commercial Finance and higher nonearning receivables at GE Money resulting from core growth.

Delinquency rates on managed Commercial Finance equipment loans and leases and managed GE Money financing receivables follow.

	Deli	Delinquency rates at				
	9/30/06 ^(a)	12/31/05	9/30/05			
Commercial Finance	1.33%	1.31%	1.24%			
GE Money	5.14	5.08	5.23			

(a) Subject to update.

Delinquency rates at Commercial Finance increased slightly from December 31, 2005, and September 30, 2005, to September 30, 2006, reflecting continued stable portfolio quality.

Delinquency rates at GE Money increased from December 31, 2005, to September 30, 2006, associated with the effects of the weakening U.S. dollar. The decrease from September 30, 2005, to September 30, 2006, resulted from growth in our unsecured financing businesses, which tend to experience relatively lower delinquencies than the rest of our portfolio, partially offset by the effects of the weakening U.S. dollar.

D. Debt Instruments

During the first nine months of 2006, GECS and GECS affiliates issued \$57 billion of senior, unsecured long-term debt and \$2 billion of subordinated, unsecured long-term debt. This debt was both fixed and floating rate and was issued to institutional and retail investors in the U.S. and 17 other global markets. Maturities for these issuances ranged from one to sixty years. We used the proceeds for repayment of maturing long-term debt, and to fund acquisitions and organic growth. We anticipate that we will issue between \$20 billion and \$25 billion of additional long-term debt during the remainder of 2006, mostly to repay maturing long-term debt. The ultimate amount we issue will depend on our needs and on the markets.

(33)

E. Other Information

New Accounting Standards

In July 2006, the Financial Accounting Standards Board (FASB) issued two related standards that address accounting for income taxes: FASB Interpretation No. (FIN) 48, *Accounting for Uncertainty in Income Taxes*, and FASB Staff Position (FSP) FAS 13-2, *Accounting for a Change or a Projected Change in the Timing of Cash Flows Relating to Income Taxes Generated by a Leveraged Lease Transaction*. Among other things, FIN 48 requires applying a "more likely than not" threshold to the recognition and derecognition of tax positions, while FSP FAS 13-2 requires a recalculation of returns on leveraged leases if there is a change or projected change in the timing of cash flows relating to income taxes generated by the leveraged lease. The new guidance will be effective for us on January 1, 2007. We expect the transition effects to be modest and to consist of reclassification of certain income tax-related liabilities in our Statement of Financial Position and an immaterial adjustment to the balance of retained earnings. Prior periods will not be restated as a result of this required accounting change.

In November 2005, the FASB added a project to its agenda to reconsider all accounting and disclosure requirements of its existing standards on pensions and other postretirement benefits. The initial objective of that project was to require annual measurement and recognition of an asset or liability reflecting the funded status of defined benefit postretirement plans, with current year changes in that funded status recognized through all other comprehensive income. No aspect of measuring net earnings was addressed or modified under this objective. In September 2006, FASB issued Statement of Financial Accounting Standards (SFAS) 158, *Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans*, which will be effective for us beginning December 31, 2006. Based on the December 31, 2005, funded status of our plans, we estimate that the effect of SFAS 158 at that time would have been to decrease total assets and shareowners' equity about \$8.5 billion. The actual effects will depend on the funded status of our plans at December 31, 2006, which will depend on several factors, principally 2006 returns on plan assets and December 31, 2006, discount rates.

Item 4. Controls and Procedures

Under the direction of our Chief Executive Officer and Chief Financial Officer, we evaluated our disclosure controls and procedures and internal control over financial reporting and concluded that (i) our disclosure controls and procedures were effective as of September 30, 2006, and (ii) no change in internal control over financial reporting occurred during the quarter ended September 30, 2006, that has materially affected, or is reasonably likely to materially affect, such internal control over financial reporting.

Part II. Other Information

Item 1. Legal Proceedings

In August, 2006 the New Jersey Department of Environmental Protection (DEP) issued an Administrative Order seeking a penalty of \$142,000 for violations of the Clean Air Act at General Electric Capital Corporation's Linden, New Jersey facility. The DEP has alleged that emissions from the facility exceed thresholds established in the site's permit. General Electric Capital Corporation has requested a hearing to contest the fine.

(34)

Item 2. Purchases of Equity Securities by the Issuer and Affiliated Purchasers

Period ^(a) (Shares in thousands)	Total number of shares purchased ^(b)	Average price paid per share	Total number of shares purchased as part of our share repurchase program ^(c)	Approximate dollar value of shares that may yet be purchased under our share repurchase program
2006				
July	19,695	\$32.86	15,348	
August	13,144	\$33.50	6,282	
September	15,962	\$34.84	9,801	
Total	48,801	\$33.68	31,431	\$12.9 billion

- (a) Information is presented on a fiscal calendar basis, consistent with our quarterly financial reporting.
- (b) This category includes 17,370 thousand shares repurchased from our various benefit plans, primarily the GE Savings and Security Program (the S&SP). Through the S&SP, a defined contribution plan with Internal Revenue Service Code 401(k) features, we repurchase shares resulting from changes in investment options by plan participants.
- (c) This balance represents the number of shares that were repurchased through the 2004 GE Share Repurchase Program as modified by the GE Board in November 2005 (the Program) under which we were authorized to repurchase up to \$25 billion of our common stock through 2008. The Program is flexible and shares are acquired with a combination of borrowings and free cash flow from the public markets and other sources, including GE Stock Direct, a stock purchase plan that is available to the public. As major acquisitions or other circumstances warrant, we modify the frequency and amount of share repurchases under the Program.

Item 6. Exhibits

Exhibit 11 Computation of Per Share Earnings*.

Exhibit 12 Computation of Ratio of Earnings to Fixed Charges.

Exhibit 31(a)	Certification Pursuant to Rules 13a-14(a) and 15d-14(a) under the Securities Exchange Act of 1934, as Amended.
Exhibit 31(b)	Certification Pursuant to Rules 13a-14(a) and 15d-14(a) under the Securities Exchange Act of 1934, as Amended.

Exhibit 32 Certification Pursuant to 18 U.S.C. Section 1350.

Exhibit 99 Financial Measures That Supplement Generally Accepted Accounting Principles.

*

Data required by Statement of Financial Accounting Standards No. 128, *Earnings per Share*, is provided in note 6 to the condensed, consolidated financial statements in this report.

(35)

Signatures

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

General Electric Company

(Registrant)

October 30, /s/ Philip D. Ameen

2006

Date Philip D. Ameen

Vice President and Comptroller Duly Authorized Officer and Principal

Accounting Officer

(36)