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ORACLE CORP  
Form PX14A6G  
October 09, 2013

U.S. Securities and Exchange Commission  
Washington, DC 20549

NOTICE OF EXEMPT SOLICITATION

1. Name of the Registrant:

ORACLE CORPORATION

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2. Name of the person relying on exemption:

CTW INVESTMENT GROUP

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3. Address of the person relying on exemption:

1900 L STREET, NW, SUITE 900 WASHINGTON, DC 20036

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4. Written materials. Attach written materials required to be submitted pursuant to Rule 14a6(g)(1):

CTW INVESTMENT GROUP

Please Vote "No" on Say on Pay proposal at Oracle Corporation's (NYSE:ORCL) Annual Meeting on October 31

Dear Oracle Shareholder,

We urge you to vote No on the Advisory Vote To Approve Executive Compensation ("Say on Pay"), and to Withhold support for the re-election of the three directors serving on the Oracle board's Compensation Committee: Bruce R. Chizen, George H. Conrades, and Naomi O. Seligman at the Oracle Corporation annual meeting on October 31, 2013. Despite the majority vote opposing the board's compensation plan at last year's annual meeting, following the strong level of opposition registered at the 2011 meeting, Oracle's board and Compensation Committee insist that "significant changes to our executive compensation program [are] not warranted." We disagree, for the following reasons:

- \* Oracle CEO Lawrence J. Ellison's compensation, as well as that of the other named executive officers, far outstrips that of its self-identified peers, even though Oracle's total shareholder returns for the past 5, 3, and 1 year periods are below the mean and median for this peer group. (see Figure 1, 2, and 3 on reverse). While the company insists that Ellison's high pay is justified by his founder-CEO status, we note the stark contrast to other technology founder-CEOs, including Jeffrey Bezos, Lawrence Page, and the late Steve Jobs, who have received only minimal cash or stock-based compensation for many years.
- \* The size of Oracle's stock option grants to Ellison are not tied to any performance measure, vest automatically without reference to performance, and payout on exercise without any adjustment for overall market or industry benchmarks.

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- \* Oracle's top-heavy distribution of pay, and particularly with a much larger share of options going to its named executive officers than its peers, indicates that the board and Compensation Committee need to take a broader view of human capital management (see Figure 4, reverse).
- \* Oracle continues to provide personal security for Mr. Ellison at a cost of \$1.5 million a year, and Mr. Ellison has again increased the number of shares pledged to cover personal indebtedness, to 215 million shares from 139 million in 2012 and 40 million in 2011.
- \* After 43.5% of non-insider shareholders rejected its Say on Pay resolution in 2011, the Compensation Committee did not alter Oracle's compensation program. In 2012, 86% of non-insider shareholders rejected Oracle's Say on Pay resolution, a majority of non-insider shareholders withheld support from Compensation Committee Chairman Chizen, and roughly 49% of non-insider shareholders withheld from directors Conrades and Seligman. Nonetheless, the board and Compensation Committee again declined to make "significant changes" to its compensation program (see Figure 5, reverse).

Given the unwillingness of the board and the Compensation Committee to make significant changes to its executive compensation practices despite the clear signs of shareholder disapproval at each of the past two annual meetings, shareholders have no option but to oppose the re-election of Compensation Committee directors.

The CtW Investment Group works with union sponsored pension funds to enhance long-term shareholder returns through active ownership. These funds have \$250 billion in assets under management and are substantial Oracle shareholders.

Sincerely,

/s/

Dieter Waizenegger  
Executive Director

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[THE FOLLOWING IS A TEXT VERSION OF FIVE GRAPHS.]

Figure 1: CEO (OR TOP NAMED EXECUTIVE OFFICER)  
TOTAL COMPENSATION

	2008	2009	2010	2011	2012	2013
Oracle	\$84,598,700	\$84,501,759	\$70,143,075	\$77,559,820	\$96,160,696	\$78,440,657
Peer Group Mean	\$21,331,859	\$19,420,815	\$21,853,529	\$42,658,106	\$29,167,259	\$37,795,690
Peer Group	\$15,576,355	\$13,996,589	\$15,652,500	\$16,104,847	\$17,675,554	\$17,473,207

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Median

Figure 2: NAMED EXECUTIVE OFFICERS TOTAL COMPENSATION

	2008	2009	2010	2011	2012	2013
Oracle	\$165,361,304	\$190,232,806	\$182,911,077	\$282,932,050	\$252,979,118	\$213,031,987
Peer Group Mean	\$ 50,102,637	\$ 42,991,201	\$ 53,665,850	\$ 81,548,369	\$ 78,881,424	\$ 64,472,206
Peer Group Median	\$ 50,473,457	\$ 41,716,672	\$ 40,398,121	\$ 53,682,600	\$ 63,625,937	\$ 64,472,206

Figure 3: TOTAL SHAREHOLDER RETURN

	1 Year	2 Year	5 Year
Oracle	5.7%	8.7%	12.4%
Peer Group Mean	12.8%	14.6%	12.5%
Peer Group Median	10.7%	16.4%	12.7%

Figure 4: OPTIONS GOING TO NEOs VS. TOTAL GRANT

	2013/12	2012/11	2011/10
Oracle	19.1%	20.5%	29.8%
Peer Group Average	7.7%	5.95	5.0%
Peer Group Median	7.5%	5.5%	4.3%

Figure 5: OPPOSITION VOTES CAST AS % OF NON-INSIDER VOTES

	2011	2012
Chizen	12.4%	56.2%
Conrades	14.0%	49.3%
Seligman	14.1%	45.0%
Say on Pay	47.6%	86.0%