LITHIA MOTORS INC Form 10-Q April 30, 2010 Table of Contents

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

**WASHINGTON, D.C. 20549** 

# **FORM 10-Q**

(Mark One)

x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2010

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from\_\_\_\_\_ to\_\_\_\_

Commission file number: 001-14733

# LITHIA MOTORS, INC.

(Exact name of registrant as specified in its charter)

Oregon (State or other jurisdiction of

93-0572810 (I.R.S. Employer

incorporation or organization)

Identification No.)

360 E. Jackson Street, Medford, Oregon (Address of principal executive offices)

97501 (Zip Code)

Registrant s telephone number, including area code: 541-776-6899

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No "

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes "No"

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer "

Accelerated filer

37

Non-accelerated filer "(Do not check if a smaller reporting company)

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes "No x

Indicate the number of shares outstanding of each of the issuer s classes of common stock, as of the latest practicable date.

Class A common stock without par value Class B common stock without par value

22,214,702 3,762,231

(Class)

(Outstanding at April 30, 2010)

# LITHIA MOTORS, INC.

# FORM 10-Q

# **INDEX**

		Page
PART I	FINANCIAL INFORMATION	
Item 1.	Financial Statements	
	Consolidated Balance Sheets (Unaudited) March 31, 2010 and December 31, 2009	2
	Consolidated Statements of Operations (Unaudited) Three Months Ended March 31, 2010 and 2009	3
	Consolidated Statements of Cash Flows (Unaudited) Three Months Ended March 31, 2010 and 2009	4
	Condensed Notes to Consolidated Financial Statements (Unaudited)	5
Item 2.	Management s Discussion and Analysis of Financial Condition and Results of Operations	18
Item 3.	Quantitative and Qualitative Disclosures About Market Risk	29
Item 4.	Controls and Procedures	29
PART II	OTHER INFORMATION	
Item 1.	<u>Legal Proceedings</u>	29
Item 1A.	Risk Factors	29
Item 6.	<u>Exhibits</u>	30
Signature	S	31

1

#### PART I FINANCIAL INFORMATION

# **Item 1. Financial Statements**

# LITHIA MOTORS, INC. AND SUBSIDIARIES

# CONSOLIDATED BALANCE SHEETS

(In thousands)

(Unaudited)

	March 31, 2010	December 31, 2009
Assets		
Current Assets:		
Cash and cash equivalents	\$ 11,421	\$ 12,776
Contracts in transit	26,046	21,940
Trade receivables, net of allowance for doubtful accounts of \$235 and \$218	34,635	30,157
Inventories, net	360,025	328,726
Vehicles leased to others, current portion	7,638	7,384
Prepaid expenses and other	2,667	5,387
Assets held for sale	2,202	11,693
Total Current Assets	444,634	418,063
Land and buildings, net of accumulated depreciation of \$27,334 and \$25,495	323,194	326,625
Equipment and other, net of accumulated depreciation of \$60,729 and \$57,979	56,975	59,429
Other intangible assets, net of accumulated amortization of \$100 and \$93	42,639	42,496
Other non-current assets	8,584	7,752
Deferred income taxes	45,474	40,735
Total Assets	\$ 921,500	\$ 895,100
Liabilities and Stockholders' Equity		
Current Liabilities:		
Floorplan notes payable	\$ 71,839	\$ 68,907
Floorplan notes payable: non-trade	165,084	141,581
Current maturities of line of credit		24,000
Current maturities of other long-term debt	23,837	14,303
Trade payables	26,345	18,782
Accrued liabilities	55,032	47,518
Deferred income taxes	546	1,036
Liabilities related to assets held for sale	2,140	5,050
Total Current Liabilities	344,823	321,177
Real estate debt, less current maturities	231,285	230,265
Other long-term debt, less current maturities	2,763	2,800
Deferred revenue	19,067	17,981
Other long-term liabilities	15,084	15,839
Total Liabilities	613,022	588,062

Stockholders' Equity:		
Preferred stock no par value; authorized 15,000 shares; none outstanding		
Class A common stock no par value; authorized 100,000 shares; issued and outstanding 22,111 and 22,036	282,077	280,880
Class B common stock no par value; authorized 25,000 shares; issued and outstanding 3,762 and 3,762	468	468
Additional paid-in capital	9,955	10,501
Accumulated other comprehensive loss	(4,328)	(3,850)
Retained earnings	20,306	19,039
Total Stockholders' Equity	308,478	307,038
Total Liabilities and Stockholders' Equity	\$ 921,500	\$ 895,100

The accompanying notes are in integral part of these consolidated statements.

# LITHIA MOTORS, INC. AND SUBSIDIARIES

# CONSOLIDATED STATEMENTS OF OPERATIONS

(In thousands, except per share amounts)

# (Unaudited)

	Thi	ree months e 2010	nded l	March 31, 2009
Revenues:		~	_	101010
New vehicle sales	\$	217,447	\$	194,318
Used vehicle sales		160,688		126,230
Finance and insurance		14,740		13,646
Service, body and parts		69,696		73,878
Fleet and other		806		573
Total revenues		463,377		408,645
Cost of sales:				
New vehicle sales		198,913		177,470
Used vehicle sales		141,615		112,190
Service, body and parts		35,784		38,809
Fleet and other		451		214
Total cost of sales		376,763		328,683
Gross profit		86,614		79,962
Asset impairment charges		1,491		1,653
Selling, general and administrative		71,881		69,832
Depreciation buildings		1,581		1,228
Depreciation and amortization other		3,170		2,886
Operating income		8,491		4,363
Other income (expense):				
Floorplan interest expense		(2,783)		(2,929)
Other interest expense		(3,588)		(3,987)
Other income, net		66		1,165
Total other expense		(6,305)		(5,751)
Income (loss) from continuing operations before income taxes		2,186		(1,388)
Income tax (expense) benefit		(844)		615
Income (loss) from continuing operations, net of tax		1,342		(773)
Income (loss) from discontinued operations, net of tax		(75)		2,102
Net income	\$	1,267	\$	1,329
Basic income (loss) per share from continuing operations	\$	0.05	\$	(0.04)
Basic income (loss) per share from discontinued operations	Ψ	(0.00)	Ψ	0.10
Zaste meetie (1035) per siture from discontinued operations		(0.00)		0.10
Basic net income per share	\$	0.05	\$	0.06

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Shares used in basic per share calculations	25,895	20,750
Diluted income (loss) per share from continuing operations	\$ 0.05	\$ (0.04)
Diluted income (loss) per share from discontinued operations	(0.00)	0.10
Diluted net income per share	\$ 0.05	\$ 0.06
•		
Shares used in diluted per share calculations	26,019	20,750

The accompanying notes are an integral part of these consolidated statements.

# LITHIA MOTORS, INC. AND SUBSIDIARIES

# CONSOLIDATED STATEMENTS OF CASH FLOWS

(In thousands)

(Unaudited)

	Three months end 2010	led March 31, 2009	
Cash flows from operating activities:			
Net income	\$ 1,267	\$ 1,329	
Adjustments to reconcile net income to net cash provided by (used in) operating activities:			
Asset impairments	1,491	1,653	
Depreciation and amortization	4,751	4,114	
Depreciation and amortization within discontinued operations	2	214	
Amortization of debt discount		48	
Stock-based compensation	441	564	
Gain on early extinguishment of debt		(1,086)	
(Gain) loss on disposal of other assets	(300)	(747)	
(Gain) loss from disposal activities within discontinued operations	17	(5,853)	
Deferred income taxes	(5,264)	1,225	
Excess tax deficits from share-based payment arrangements	329	77	
(Increase) decrease, net of effect of divestitures:			
Trade receivables, net	(4,478)	5,374	
Contracts in transit	(4,106)	4,210	
Inventories	(24,330)	33,017	
Vehicles leased to others	(569)	448	
Prepaid expenses and other	2,332	17,916	
Other non-current assets	(832)	434	
Increase (decrease), net of effect of divestitures:			
Floorplan notes payable	4,163	(60,504)	
Trade payables	7,563	607	
Accrued liabilities	7,234	788	
Other long-term liabilities and deferred revenue	(160)	11,898	
Net cash provided by (used in) operating activities	(10,449)	15,726	
Cash flows from investing activities:			
Capital expenditures:	(502)	(1.014)	
Non-financeable Eigenstate State Sta	(583)	(1,914)	
Financeable	(206)	(7,131)	
Proceeds from sale of other assets	2,144	5,551	
Proceeds from sale of stores	421	11,642	
Net cash provided by investing activities	1,776	8,148	
Cash flows from financing activities:		,,	
Borrowings (repayments) under floorplan notes payable: non-trade	20,615	(16,111)	
Borrowings on lines of credit	<b>12.1</b> .00=:	15,000	
Repayments on lines of credit	(24,000)	(26,000)	
Principal payments on long-term debt, scheduled	(2,038)	(2,794)	
Principal payments on long-term debt and capital leases, other	(13,361)	(19,476)	
Proceeds from issuance of long-term debt	25,893	23,216	
Proceeds from issuance of common stock	554	599	

Repurchase of common stock		(16)		(1)
Excess tax deficits from share-based payment arrangements		(329)		(77)
Net cash provided by (used in) financing activities		7,318		(25,644)
F-07-11-12-13 (13-11-11-13-11-11-13-11-11-11-11-11-11-1		. ,		(==,=:,)
Decrease in cash and cash equivalents		(1,355)		(1,770)
Cash and cash equivalents:				
Beginning of period		12,776		10,874
End of period	\$	11,421	\$	9,104
Zild of period	Ψ	11,121	Ψ	,,101
Supplemental disclosure of cash flow information:				
Cash paid during the period for interest	\$	(6,392)	\$	(8,789)
Cash refunded during the period for income taxes, net		1,180		17,891
Supplemental schedule of non-cash investing and financing activities:				
Floorplan debt paid in connection with store disposals	\$		\$	13,061

The accompanying notes are in integral part of these consolidated statements.

#### LITHIA MOTORS, INC. AND SUBSIDIARIES

#### CONDENSED NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

#### **Note 1. Interim Financial Statements**

#### **Basis of Presentation**

These condensed consolidated financial statements contain unaudited information as of March 31, 2010 and for the three-month periods ended March 31, 2010 and 2009. The unaudited interim financial statements have been prepared pursuant to the rules and regulations for reporting on Form 10-Q. Accordingly, certain disclosures required by accounting principles generally accepted in the United States of America for annual financial statements are not included herein. In management s opinion, these unaudited financial statements include all adjustments necessary for a fair presentation of the information when read in conjunction with our 2009 audited consolidated financial statements and the related notes thereto. The financial information as of December 31, 2009 is derived from our 2009 Annual Report on Form 10-K. The interim condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and the notes thereto included in our 2009 Annual Report on Form 10-K. The results of operations for the interim periods presented are not necessarily indicative of the results to be expected for the full year.

#### **Concentrations of Risk and Uncertainties Regarding Manufacturers**

We purchase substantially all of our new vehicles and inventory from various manufacturers at the prevailing prices charged by auto makers to all franchised dealers. Our overall sales could be impacted by the auto manufacturers inability or unwillingness to supply the dealerships with an adequate supply of popular models.

We enter into agreements ( Franchise Agreements ) with the manufacturers. Each Franchise Agreement generally limits the location of the dealership and provides the auto manufacturer approval rights over changes in dealership management and ownership. The auto manufacturers are also entitled to terminate the Franchise Agreements if the dealerships are in material breach of the terms. Our ability to expand operations depends, in part, on obtaining consents of the manufacturers for the acquisition of additional dealerships.

We are subject to a concentration of risk in the event of financial distress, including potential reorganization or bankruptcy, of a major vehicle manufacturer. We purchase substantially all of our new vehicles from various manufacturers or distributors at the prevailing prices available to all franchised dealers. Our sales volume could be materially adversely impacted by the manufacturers or distributors inability to supply the stores with an adequate supply of vehicles and related financing. Our Chrysler, General Motors (GM) and Ford (collectively, the Domestic Manufacturers) stores represented approximately 28%, 18% and 6% of our new vehicle sales for the first three months of 2010, respectively, and approximately 31%, 17% and 5% for all of 2009, respectively.

We receive incentives and rebates from our manufacturers, including cash allowances, financing programs, discounts, holdbacks and other incentives. These incentives are recorded as receivables on our balance sheet until payment is received. Our financial condition could be materially adversely impacted by the manufacturers or distributors inability to continue to offer these incentives and rebates at substantially similar terms, or to pay our outstanding receivables. Total receivables from Domestic Manufacturers were \$9.0 million and \$7.2 million as of March 31, 2010 and December 31, 2009, respectively.

We currently have relationships with a number of manufacturers or their affiliated finance companies, including GMAC LLC, Daimler Financial, Toyota Financial Services, Ford Motor Credit Company, VW Credit, Inc., American Honda Finance Corporation, Nissan Motor Acceptance Corporation and BMW Financial Services NA, LLC. These companies provide new vehicle floorplan financing for their respective brands. GMAC LLC serves as the primary lenders for all other brands. At March 31, 2010,

#### **Table of Contents**

GMAC was the floorplan provider on approximately 68.9% of the floorplan notes payable outstanding. Certain of these companies have incurred significant losses and are operating under financial constraints. Other companies may incur losses in the future or undergo funding limitations. As a result, credit that has typically been extended to us by the companies may be modified with terms unacceptable to us or revoked entirely. If these events were to occur, we may not be able to pay our floorplan debts or borrow sufficient funds to refinance the vehicles. Even if new financing were available, it may not be on terms acceptable to us.

Most manufacturers have experienced significant declines in sales due to the current economic recession. Many have disclosed substantial operating losses over the recent past. Two of these manufacturers, Chrysler and GM, filed a petition for Chapter 11 bankruptcy protection in the second quarter of 2009. Both succeeded in receiving approval for the transfer and sale of key operating assets into new companies with reduced debt, improved operating efficiencies, new ownership and resized operations.

In connection with its reorganization, the Chrysler entity emerging from bankruptcy protection (New Chrysler) assumed most Dealer Sales and Service (franchise) Agreements but elected to reject certain franchise agreements to reduce its dealer count. Two of our Chrysler stores (Omaha, NE Chrysler Jeep Dodge and Colorado Springs, CO Chrysler Jeep) were not assumed and those dealerships have ceased operations. Five of our existing Dodge dealerships were awarded additional franchises to sell either the Chrysler or Jeep brands, or both.

GM undertook a similar process in its reorganization, and selected certain dealerships within its network for termination. The terminated dealerships were offered agreements winding down their operations with a final termination no later than October 2010. The GM closure list was not made public, and each terminated dealership signed a non-disclosure agreement with respect to its closure. We received franchise agreement modification documents that terminate all operations at three locations, terminate Cadillac franchises at two Chevrolet/Cadillac stores, and terminate heavy truck franchises at two Chevrolet franchises. We have also received notification that our one Saturn franchise would not be continued by GM, and we terminated the franchise in December 2009.

Federal legislation was passed in December 2009 which provides terminated Chrysler dealers and GM dealers who have closed or have signed wind-down letters, the opportunity to pursue reinstatements through an arbitration proceeding. The legislation provides that the arbitrator, under the auspices of the American Arbitration Association, shall balance the economic interest of the covered dealership, the economic interest of the manufacturer and the economic interest of the public at large and shall decide, based upon that balancing, whether or not the covered dealership should be reinstated in the dealer network.

We filed notice of arbitration with respect to our previous Colorado Springs, CO Chrysler Jeep store; however, we withdrew the notice in the first quarter of 2010. We also filed notice of arbitration with respect to three GM stores. We continue to negotiate with GM for the full reinstatement of these stores.

As a result of this legislation, it is possible that we could lose the recently awarded additional brands at the five Chrysler stores or have competing points reinstated in these markets. Further, such reinstatements could add additional costs and burdens on the reorganized manufacturers, reducing their competitiveness. We are unable to predict the ultimate financial impact on our business, if any.

As evidenced by the recent bankruptcy proceedings of both Chrysler and GM, state dealer laws do not afford continued protection from manufacturer terminations or non-renewal of franchise agreements under federal bankruptcy laws. While we do not believe additional bankruptcy filings are probable, no assurances can be given that a manufacturer will not seek protection under bankruptcy laws, or that, in this event, they will not seek to terminate franchise rights held by us.

6

While New Chrysler and GM have both emerged from bankruptcy protection and completed their reorganizations, and much of the near-term risk to the viability of the suppliers has been mitigated, the future remains uncertain. The success of the reorganizations and Chrysler s integration with Fiat S.p.A., are unknown. The future financial condition of GM and New Chrysler, and their ability to provide products that result in sales and profits consistent with historical results is at risk. Resizing operations could negatively impact the volume of vehicles produced and made available to dealers. Shortages in inventory for any manufacturer as a result of production delays, recalls or other factors could also have a negative impact on our sales volumes and financial results. As such, no assurances can be given that our financial condition, results of operations and cash flows will not be adversely impacted in the future.

#### **Note 2. Inventories**

Inventories are valued at the lower of market value or cost, using a pooled approach for vehicles and the specific identification method for parts. The cost of new and used vehicle inventories includes the cost of any equipment added, reconditioning and transportation. Inventories consisted of the following (in thousands):

	March 31, 2010	De	cember 31, 2009
New and program vehicles	\$ 264,259	\$	238,814
Used vehicles	75,157		70,819
Parts and accessories	20,609		19,093
	\$ 360 025	¢	328 726

#### **Note 3. Credit Facility Amendment**

In January 2010, we executed the eighth amendment to our Credit Facility, which increased the amount allowable for letters of credit to \$2.0 million. In February 2010, we executed the ninth amendment to our Credit Facility, which altered the definition of vehicle equity in the agreement to allow more vehicles to be included in the borrowing base calculation.

We had \$0 and \$24.0 million outstanding on our Credit Facility as of March 31, 2010 and December 31, 2009, respectively. The Credit Facility matures in October 2010.

## **Note 4. Contingencies**

#### Litigation

We are party to numerous legal proceedings arising in the normal course of our business. While we cannot predict with certainty the outcomes of these matters, we do not anticipate that the resolution of these two proceedings will have a material adverse effect on our business, results of operations, financial condition, or cash flows.

#### Phillips/Allen/Aripe Cases

On November 25, 2003, Aimee Phillips filed a lawsuit in the U.S. District Court for the District of Oregon (Case No. 03-3109-HO) against Lithia Motors, Inc. and two of its wholly-owned subsidiaries alleging violations of state and federal RICO laws, the Oregon Unfair Trade Practices Act (UTPA) and common law fraud. Ms. Phillips seeks damages, attorney s fees and injunctive relief. Ms. Phillips complaint stems from her purchase of a Toyota Tacoma pick-up truck on July 6, 2002. On May 14, 2004, we filed an answer to Ms. Phillips Complaint. This case was consolidated with the Allen case described below and has a similar current procedural status.

On April 28, 2004, Robert Allen and 29 other plaintiffs (Allen Plaintiffs) filed a lawsuit in the U.S. District Court for the District of Oregon (Case No. 04-3032-HO) against Lithia Motors, Inc. and three of its wholly-owned subsidiaries alleging violations of state and federal RICO laws, the Oregon UTPA and common law fraud. The Allen Plaintiffs seek damages, attorney s fees and injunctive relief. The Allen Plaintiffs Complaint stems from vehicle purchases made at Lithia stores between July 2000 and April 2001. On August 27, 2004, we filed a Motion to Dismiss the Complaint. On May 26, 2005, the

Court entered an Order granting Defendants Motion to Dismiss plaintiffs state and federal RICO claims with prejudice. The Court declined to exercise supplemental jurisdiction over plaintiffs UTPA and fraud claims. Plaintiffs filed a Motion to Reconsider the dismissal Order. On August 23, 2005, the Court granted Plaintiffs Motion for Reconsideration and permitted the filing of a Second Amended Complaint (SAC). On September 21, 2005, the Allen Plaintiffs, along with Ms. Phillips, filed the SAC. In this complaint, the Allen plaintiffs seek actual damages that total less than \$500,000, trebled, approximately \$3.0 million in mental distress claims, trebled, punitive damages of \$15.0 million, attorney s fees and injunctive relief. The SAC added as defendants certain officers and employees of Lithia. In addition, the SAC added a claim for relief based on the Truth in Lending Act (TILA). On November 14, 2005 we filed a second Motion to Dismiss the Complaint and a Motion to Compel Arbitration. In two subsequent rulings, the Court has dismissed all claims except those under Oregon s Unfair Trade Practices Act and a single fraud claim for a named individual. We believe the actions of the court have significantly narrowed the claims and potential damages sought by the plaintiffs. Discovery is completed and a resolution of the case is expected by the end of 2010.

On September 23, 2005, Maria Anabel Aripe and 19 other plaintiffs ( Aripe Plaintiffs ) filed a lawsuit in the U.S. District Court for the District of Oregon (Case No. 05-3083-HO) against Lithia Motors, Inc., 12 of its wholly-owned subsidiaries and certain officers and employees of Lithia, alleging violations of state and federal RICO laws, the Oregon UTPA, common law fraud and TILA. The Aripe Plaintiffs seek actual damages of less than \$600,000, trebled, approximately \$3.7 million in mental distress claims, trebled, punitive damages of \$12.6 million, attorney s fees and injunctive relief. The Aripe Plaintiffs Complaint stems from vehicle purchases made at Lithia stores between May 2001 and August 2005 and is substantially similar to the allegations made in the Allen case. On July 27, 2009, we filed a Motion to Dismiss all claims with the Arbitrators hearing the dispute. On September 30, 2009, the Chief Arbitrator issued an Order acknowledging the voluntary withdrawal of the federal RICO claims by the Plaintiff and dismissed the claim for emotional distress damages. Further motions are pending, but the most significant monetary exposures have been removed from the case.

Alaska Service and Parts Advisors and Managers Overtime Suit

On March 22, 2006, seven former employees in Alaska brought suit against Lithia (Dunham, et al. v. Lithia Support Services, et al., 3AN-06-6338 Civil, Superior Court for the State of Alaska) seeking overtime wages, additional liquidated damages and attorney s fees. The complaint was later amended to include a total of 11 named plaintiffs. The court ordered the dispute to arbitration. In February 2008, the arbitrator granted the plaintiffs request to establish a class of plaintiffs consisting of all present and former service and parts department employees totaling approximately 150 individuals who were paid on a commission basis. We have filed a motion requesting reconsideration of this class certification, but the arbitrator died before issuing his opinion. The reconsideration sought a ruling whether these employees or some of these employees are exempt from the applicable state law that provides for the payment of overtime under certain circumstances. The replacement arbitrator has now been appointed and recently ruled to remove all service and parts managers from the case. A class action opt-out notice was mailed to the service and parts employees in October 2009. No arbitration date has been set.

We intend to vigorously defend all matters noted above, and to assert available defenses. We cannot make an estimate of the likelihood of negative judgment in any of these cases at this time. The ultimate resolution of the above noted cases is not expected to result in any significant settlement amounts. However, the results of these matters cannot be predicted with certainty, and an unfavorable resolution of one or more of these matters could have a material adverse effect on our results of operations, financial condition or cash flows.

8

#### **Note 5. Comprehensive Income**

Comprehensive income for the three-month periods ended March 31, 2010 and 2009 included the change in the fair value of cash flow hedging instruments that are reflected in stockholders equity, net of tax, instead of net income. The following table sets forth the calculation of comprehensive income (in thousands):

	ee Months I 2010	Iarch 31, 2009
Net income	\$ 1,267	\$ 1,329
Cash flow hedges:		
Derivative gain (loss), net of tax effect of \$294 and \$(483),		
respectively	(478)	831
Comprehensive income	\$ 789	\$ 2,160

#### Note 6. 2003 Stock Incentive Plan

At our 2010 Annual Meeting of Shareholders in April 2010, our shareholders amended and restated the 2003 Stock Incentive Plan (the 2003 Plan ), increasing the number of shares issuable by 600,000 shares to 2,800,000 shares.

#### Note 7. Reclassifications

The results of operations of stores classified as discontinued operations have been presented on a comparable basis for all periods presented in the accompanying consolidated statements of operations. See also Note 13.

#### Note 8. Earnings (Loss) Per Share

We compute net income per share of Class A and Class B common stock using the two-class method. Under this method, basic net income per share is computed using the weighted average number of common shares outstanding during the period excluding unvested common shares subject to repurchase or cancellation. Diluted net income per share is computed using the weighted average number of common shares and, if dilutive, potential common shares outstanding during the period. Potential common shares consist of the incremental common shares issuable upon the exercise of stock options, warrants, conversion of any convertible senior subordinated notes and unvested common shares subject to repurchase or cancellation. The dilutive effect of outstanding stock options and warrants is reflected in diluted earnings per share by application of the treasury stock method. The computation of the diluted net income per share of Class A common stock assumes the conversion of Class B common stock, while the diluted net income per share of Class B common stock does not assume the conversion of those shares.

Except with respect to voting rights, the rights of the holders of our Class A and Class B common stock are identical. Our Articles of Incorporation require that the Class A and Class B common stock must share equally in any dividends, liquidation proceeds or other distribution with respect to our common stock and the Articles of Incorporation can only be amended by a vote of the shareholders. Additionally, Oregon law provides that amendments to our Articles of Incorporation, which would have the effect of adversely altering the rights, powers or preferences of a given class of stock, must be approved by the class of stock adversely affected by the proposed amendment. As a result, the undistributed earnings for each year are allocated based on the contractual participation rights of the Class A and Class B common shares as if the earnings for the year had been distributed. As the liquidation and dividend rights are identical, the undistributed earnings are allocated on a proportionate basis. Further, as we assume the conversion of Class B common stock in the computation of the diluted net income per share of Class A common stock, the undistributed earnings are equal to net income for that computation.

Following is a reconciliation of the income (loss) from continuing operations and weighted average shares used for our basic earnings per share ( EPS ) and diluted EPS for the three months ended March 31, 2010 and 2009 (in thousands, except per share amounts):

Three Months Ended March 31,	201		200	-
Basic EPS	Class A	Class B	Class A	Class B
Numerator: Income (loss) from continuing operations applicable to common stockholders Distributed income applicable to common stockholders	\$ 1,147	\$ 195	\$ (633)	\$ (140)
Basic undistributed (loss) income from continuing operations applicable to common stockholders	\$ 1,147	\$ 195	\$ (633)	\$ (140)
Denominator:				
Weighted average number of shares outstanding used to calculate basic income per share	22,133	3,762	16,988	3,762
Basic distributed income per share applicable to common stockholders	\$	\$	\$	\$
Basic undistributed income (loss) per share applicable to common stockholders	0.05	0.05	(0.04)	(0.04)
Basic income (loss) per share applicable to common stockholders	\$ 0.05	0.05	\$ (0.04)	\$ (0.04)
Three Months Ended March 31, Diluted EPS	201 Class A	10 Class B	200 Class A	9 Class B
Diluted EPS Numerator:				-
Diluted EPS				-
<b>Diluted EPS</b> Numerator:  Distributed income applicable to common stockholders  Reallocation of distributed income as a result of conversion of dilutive stock	Class A	Class B	Class A	Class B
Diluted EPS  Numerator:  Distributed income applicable to common stockholders  Reallocation of distributed income as a result of conversion of dilutive stock options  Reallocation of distributed income due to conversion of Class B to Class A common shares outstanding	Class A	Class B	Class A	Class B
Diluted EPS  Numerator:  Distributed income applicable to common stockholders  Reallocation of distributed income as a result of conversion of dilutive stock options  Reallocation of distributed income due to conversion of Class B to Class A	Class A	Class B	Class A	Class B
Diluted EPS Numerator:  Distributed income applicable to common stockholders Reallocation of distributed income as a result of conversion of dilutive stock options Reallocation of distributed income due to conversion of Class B to Class A common shares outstanding  Diluted distributed income applicable to common stockholders  Undistributed income (loss) from continuing operations applicable to common stockholders  Reallocation of undistributed income as a result of conversion of dilutive stock options	Class A	Class B	Class A	Class B
Diluted EPS Numerator:  Distributed income applicable to common stockholders Reallocation of distributed income as a result of conversion of dilutive stock options Reallocation of distributed income due to conversion of Class B to Class A common shares outstanding  Diluted distributed income applicable to common stockholders  Undistributed income (loss) from continuing operations applicable to common stockholders Reallocation of undistributed income as a result of conversion of dilutive	\$ \$ 1,147	Class B \$ \$ \$ 195	Class A	Class B

Denominator:				
Weighted average number of shares outstanding used to calculate basic income				
per share	22,133	3,762	16,988	3,762
Weighted average number of shares from stock options	124			
Conversion of Class B to Class A common shares outstanding	3,762		3,762	
Weighted average number of shares outstanding used to calculate diluted				
income per share	26,019	3,762	20,750	3,762
Diluted distributed income per share applicable to common stockholders	\$	\$	\$	\$
Diluted undistributed income (loss) per share applicable to common				
stockholders	0.05	0.05	(0.04)	(0.04)
Diluted income (loss) per share available to common stockholders	\$ 0.05	\$ 0.05	\$ (0.04)	\$ (0.04)
Three Months Ended Moveh 21	201		200	

Three Months Ended March 31,	201	10	2009	
Diluted EPS	Class A	Class B	Class A	Class B
Antidilutive Securities				
2 7/8% convertible senior subordinated notes			1,177	
Shares issuable pursuant to stock options not included since they were				
antidilutive	734		1,858	

#### **Note 9. Asset Impairment Charges**

Long-lived assets classified as held and used and definite-lived intangible assets are reviewed for impairment whenever events or circumstances indicate that the carrying amount of assets may not be recoverable. If estimated future undiscounted net cash flows are not sufficient to recover the carrying value of the assets, an impairment charge is recorded for the amount by which the carrying value of the asset exceeds its fair value.

In the first quarter of 2010, due to changes in specific facts and circumstances on three properties held for future development, we tested certain long-lived assets for recoverability. As a result of the test, we recorded an impairment of \$1.5 million as a component of asset impairment charges on our Consolidated Statements of Operations mainly related to a property for which a preliminary agreement to sell was entered into in March 2010. See also Note 12.

#### Note 10. Stock-Based Compensation

In the first quarter of 2010, we issued restricted stock units covering 309,000 shares of our Class A common stock to certain employees. The restricted stock units are not participating and fully vest on the fourth anniversary of the grant date. Total estimated compensation expense to be recognized over the vesting period related to these stock-based awards, calculated using a fair value methodology, is \$1.5 million, of which approximately \$0.3 million will be recognized in 2010.

### **Note 11. Derivative Instruments**

We enter into interest rate swaps to manage the variability of our interest rate exposure, thus fixing a portion of our interest expense in a rising or falling rate environment. We do not enter into derivative instruments for any purpose other than to manage interest rate exposure of the 1-month LIBOR benchmark. That is, we do not engage in interest rate speculation using derivative instruments.

Typically, we designate all interest rate swaps as cash flow hedges and, accordingly, we record the change in fair value of these interest rate swaps in other comprehensive income rather than net income until the underlying hedged transaction affects net income. If a swap is no longer accounted for as a cash flow hedge and the forecasted transaction remains probable or reasonably possible of occurring, the gain or loss recorded in accumulated other comprehensive income is recognized in income as the forecasted transaction occurs. If the forecasted transaction is not probable of occurring, the gain or loss recorded in accumulated other comprehensive income is recognized in income immediately.

At March 31, 2010 and December 31, 2009, the net fair value of all of our agreements totaled a loss of \$7.7 million and \$6.9 million, respectively, which was recorded on our balance sheet as a component of accrued liabilities and other long-term liabilities. The estimated amount expected to be reclassified into earnings within the next twelve months was \$2.8 million at March 31, 2010.

As of March 31, 2010, we had outstanding the following interest rate swaps with U.S. Bank Dealer Commercial Services:

effective June 16, 2006 a ten year, \$25 million interest rate swap at a fixed rate of 5.587% per annum, variable rate adjusted on the 1st and 16th of each month;

effective January 26, 2008 a five year, \$25 million interest rate swap at a fixed rate of 4.495% per annum, variable rate adjusted on the 26<sup>th</sup> of each month;

effective May 1, 2008 a five year, \$25 million interest rate swap at a fixed rate of 3.495% per annum, variable rate adjusted on the 1 st and 16<sup>th</sup> of each month; and

effective May 1, 2008 a five year, \$25 million interest rate swap at a fixed rate of 3.495% per annum, variable rate adjusted on the 1 st and 16<sup>th</sup> of each month.

We receive interest on all of the interest rate swaps at the one-month LIBOR rate. The one-month LIBOR rate at March 31, 2010 was 0.2486% per annum as reported in the Wall Street Journal.

The fair value of our derivative instruments was included in our balance sheet as follows:

#### **Balance Sheet Information**

(in thousands)	Fair Value of Asset Derivatives Location in		Fair Value of Liabil	ility Derivatives		
Derivatives Designated as	Balance Sheet	March 31, 2010	Location in Balance Sheet		arch 31, 2010	
Hedging Instruments						
Interest Rate Swap	Prepaid expenses and other	\$	Accrued liabilities	\$	2,020	
Contracts						
	Other non-current assets		Other long-term liabilities		5,703	
		\$		\$	7,723	

#### **Balance Sheet Information**

(in thousands)	Fair Value of Asset Location in	Fair Value of Asset Derivatives Location in		ility Derivatives			
Derivatives Designated as	Balance Sheet	December 31, 2009	Location in Balance Sheet		ember 31, 2009		
Hedging Instruments							
Interest Rate Swap							
	Prepaid expenses		Accrued				
Contracts	and other	\$	liabilities	\$	1,668		
	Other non-current		Other long-term				
	assets		liabilities		5,212		
		\$		\$	6,880		

The effect of derivative instruments on our Consolidated Statements of Operations for the three-month periods ended March 31, 2010 and 2009 was as follows (in thousands):

Derivatives in Cash  Flow Hedging  Relationships Three Months Ended  March 31, 2010	Amount of Gain/(Loss) Recognized in OCI (Effective Portion)	Location of Gain/(Loss) Reclassified from Accumulated OCI into Income (Effective Portion)	Amount of Gain/(Loss) Reclassified from Accumulated OCI into Income (Effective Portion)	Location of Gain/(Loss) Recognized in Income on Derivative (Ineffective Portion and Amount Excluded from Effectiveness Testing)	Amount of Gain/(Loss) Recognized in Income on Derivative (Ineffective Portion and Amount Excluded from Effectiveness Testing)
		Floorplan		Floorplan	
Interest Rate Swap Contracts	\$ (1,534)	Interest expense	\$ (762)	Interest expense	\$ (318)
Three Months Ended					
March 31, 2009					
		Floorplan		Floorplan	
Interest Rate Swap Contracts	\$ 374	Interest expense	\$ (940)	Interest expense	\$ (61)
Derivatives Not Designated  as Hedging Instruments Three Months Ended	Gain Recognize	ntion of /(Loss) d in Income rivative	Amount of Gain/(Loss) Recognized in Income on Derivative		
March 31, 2010					
	Flo	orplan			
	in	terest			
Interest Rate Swap Contracts Three Months Ended	ex	pense	\$		
March 31, 2009					
	Flo	orplan			
	in	terest			
Interest Rate Swap Contracts	ex	pense	\$ (6)		
See also Notes 5 and 12.					

# Note 12. Fair Value Measurements

Effective January 1, 2010, we adopted the amended provisions of fair value measurements and disclosures. The amendment requires new disclosures about recurring and non-recurring fair value measurements, including transfers into and out of Level 1 and Level 2 fair value measurement categories. The amendment also clarifies existing fair value measurement disclosure guidance about the level of disaggregation, inputs and valuation techniques. In the initial adoption period, disclosures for previous comparative periods are not required.

Additionally, information about purchases, sales, issuances and settlements on a gross basis will be required for Level 3 fair value measurements in interim and year-end periods ending after December 15, 2010. Since this information pertains only to disclosures, we do not believe this requirement will have any impact on our financial position or results of operations.

Factors used in determining the fair value of our financial assets and liabilities are summarized into three broad categories:

Level 1 quoted prices in active markets for identical securities;

Level 2 other significant observable inputs, including quoted prices for similar securities, interest rates, prepayment speeds, credit risk, etc.; and

13

#### **Table of Contents**

Level 3 significant unobservable inputs, including our own assumptions in determining fair value.

The inputs or methodology used for valuing financial assets and liabilities are not necessarily an indication of the risk associated with investing in them.

We use the income approach to determine the fair value of our interest rate swaps using observable Level 2 market expectations at measurement date and an income approach to convert estimated future cash flows to a single present amount (discounted) assuming that participants are motivated, but not compelled to transact. Level 2 inputs for the swap valuations are limited to quoted prices for similar assets or liabilities in active markets (specifically futures contracts on LIBOR for the first two years) and inputs other than quoted prices that are observable for the asset or liability (specifically LIBOR cash and swap rates and credit risk at commonly quoted intervals). Mid-market pricing is used as a practical expedient for fair value measurements. Key inputs, including the cash rates for very short term, futures rates for up to two years and LIBOR swap rates beyond the derivative maturity are used to predict future reset rates to discount those future cash flows to present value at measurement date. Inputs are collected from Bloomberg on the last market day of the period. The same rates are used to determine the rate used to discount the future cash flows. The valuation of the interest rate swaps also takes into consideration our own, as well as the counterparty s, risk of non-performance under the contract. See also Note 11.

We estimate the fair value of our assets held for sale and liabilities related to assets held for sale based on a market valuation approach, which uses prices and other relevant information generated primarily by recent market transactions involving similar or comparable assets or liabilities, as well as our historical experience in divestitures, acquisitions and real estate transactions. When available, we use inputs from independent valuation experts, such as brokers and real estate appraisers, to corroborate our internal estimates. As these valuations contain unobservable inputs, we classified the assets held for sale and liabilities related to assets held for sale as Level 3.

In the first quarter of 2010, long-lived assets including real estate property and equipment previously classified as held for sale were reclassified to held and used at the lower of their depreciated carrying value, assuming depreciation had not ceased while classified in held for sale, or their current fair value. Additionally, other real estate property held for future development was determined to require evaluation for potential impairment during the first quarter of 2010. Based on this evaluation, certain long-lived assets were measured at their fair value. We estimate the fair value of long-lived assets based on a market valuation approach. We use prices and other relevant information generated primarily by recent market transactions involving similar or comparable assets or liabilities, as well as our historical experience in divestitures, acquisitions and real estate transactions. Additionally, we may use a cost valuation approach to value long-lived assets when a market valuation approach is unavailable. Under this approach, we determine the cost to replace the service capacity of an asset adjusted for physical and economic obsolescence. When available, we use valuation inputs from independent valuation experts, such as real estate appraisers and brokers, to corroborate our estimates of fair value. Real estate appraisers and brokers valuations are typically developed using one or more valuation techniques including market, income and replacement cost approaches. As these valuations contain unobservable inputs, we classified the long-lived assets as Level 3.

There were no changes to our valuation techniques during the three month period ended March 31, 2010.

14

The following table summarizes our non-financial assets and liabilities measured at fair value at March 31, 2010 and December 31, 2009 (in thousands):

	March	31, 2010
	Fair Value	Input Level
Assets held for sale	\$ 2,202	Level 3
Liabilities related to assets held for sale	2,140	Level 3
Long-lived assets	12,446	Level 3
	Decembe	r 31 2000
	Detembe	1 31, 2007
	Fair	1 31, 2007
		Input Level
Assets held for sale	Fair	,
Assets held for sale Liabilities related to assets held for sale	Fair Value	Input Level
	Fair Value \$ 11,693	Input Level Level 3

The following tables summarize valuation adjustments recorded in our Consolidated Statement of Operations on non-financial assets measured and recorded at fair value on a non-recurring basis for the three-month periods ended March 31, 2010 and 2009 (in thousands):

Fair Value Measurement Using				
Level 1	Level 2	Level 3	Gai	n/(Loss)
\$		9,157	\$	(1,018)
		3,289		(473)
	Level 1 \$	Level 1 Level 2	Level 1 Level 2 Level 3  \$ 9,157	Level 1 Level 2 Level 3 Gai \$ 9,157 \$ 3,289

Three Months Ended	Tun varae measurement esing					
March 31, 2009	Level 1 Level 2	Level 3	Ga	in/(Loss)		
Long-lived assets held and used	\$	440	\$	(303)		
Assets held for sale	\$	139,603	\$	(1,485)		

Valuation adjustments recorded in the three months ended March 31, 2009, for assets held for sale of \$1.4 million and \$0.1 million were included as a component of asset impairment charges and income (loss) from discontinued operations, net of tax, respectively, in our Consolidated Statements of Operations. See also Note 13.

We had \$155.0 million and \$162.4 million of long-term fixed interest rate debt outstanding as of March 31, 2010 and December 31, 2009, respectively. As of March 31, 2010, this debt had maturity dates between January 2011 and October 2029. We calculate the estimated fair value of our fixed rate debt using a discounted cash flow methodology. Using estimated current interest rates based on a similar risk profile and duration, the fixed cash flows are discounted and summed to compute the fair value of the debt. Based on this analysis, we have determined that the fair value of this long-term fixed interest rate debt was approximately \$162.2 million and \$166.8 million at March 31, 2010 and December 31, 2009, respectively. We believe the carrying value of our variable rate debt approximates fair value.

#### **Note 13. Discontinued Operations**

We perform an internal evaluation of our store performance, on a store-by-store basis, in the last month of each quarter. If a store does not meet certain return on investment criteria established by our management team, the location is included on a watch list and is considered for potential disposition. Factors we consider in reaching the conclusion to dispose of a store include: (i) actual operating results of the store over a predetermined period of time subsequent to placing the store on the watch list, including prospects for improved financial performance; (ii) extent of capital improvements and commitments thereto necessary to optimize operational efficiencies and marketability of the associated franchise; (iii) outlook as to the economic prospects for the local market and viability of the franchise within that market; and (iv) geographic location and franchise mix of our portfolio.

15

Once we have reached a decision to dispose of a store, we evaluate the following criteria as required by U.S generally accepted accounting standards:

our management team, possessing the necessary authority, commits to a plan to sell the store;

the store is available for immediate sale in its present condition;

an active program to locate buyers and other actions that are required to sell the store are initiated;

a market for the store exists and we believe its sale is likely. We also expect to record the transfer of the store as a completed sale within one year;

active marketing of the store commences at a price that is reasonable in relation to the estimated fair market value; and

our management team believes it is unlikely that changes will be made to the plan or will withdraw the plan to dispose of the store. If we determine the above criteria have been met, we classify the store assets to be disposed of, and liabilities directly associated with those assets, as held for sale in our consolidated balance sheet.

We reclassify the store s operations to discontinued operations in our consolidated statement of operations, on a comparable basis for all periods presented, provided we do not expect to have any significant continuing involvement in the store s operations after its disposal.

At December 31, 2009, two operating stores were classified as held for sale. Both were under contract to sell, and, based on our evaluation, we believe the locations met the criteria to be classified as held for sale at that time. Based on subsequent negotiations with the buyer in the first quarter of 2010, management concluded that it was no longer probable that the sale of these stores would be effected, resulting in the determination that these two operating stores no longer met all of the criteria for classification as held for sale at March 31, 2010. Therefore, in the first quarter of 2010, assets and related liabilities associated with two stores were reclassified from assets held for sale to held and used. Their associated results of operations were retrospectively reclassified from discontinued operations to continuing operations for all periods presented.

As of March 31, 2010 and December 31, 2009, we had no stores and three properties and two stores and three properties, respectively, classified as held for sale. Assets held for sale included the following (in thousands):

	March 31, 2010	Dec	ember 31, 2009
Inventories	\$	\$	8,098
Property, plant and equipment	2,202		3,572
Intangible assets			23
	\$ 2,202	\$	11,693

Liabilities related to assets held for sale included the following (in thousands):

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	March 31, 2010	ember 31, 2009
Floorplan notes payable	\$	\$ 2,888
Real estate debt	2,140	2,162
	\$ 2,140	\$ 5,050

Assets and liabilities held for sale are valued at the lower of cost or fair value less costs to sell. Estimates of fair value are based on the proceeds we expect to realize on the sale of the disposal groups.

Certain financial information related to discontinued operations was as follows (in thousands):

	Three Months l 2010	Ended March 31, 2009
Revenue	\$	\$ 44,641
Pre-tax loss from discontinued operations	\$ (105)	\$ (2,247)
Gain (loss) on disposal activities	(17)	5,853
	(122)	3,606
Income tax (expense) benefit	47	(1,504)
Gain (loss) from discontinued operations, net of tax	\$ (75)	\$ 2,102
•		
Amount of goodwill and other intangible assets disposed of	\$	\$ 1,037
Cash generated from disposal activities	\$ 421	\$ 11,642

The gain (loss) on disposal activities included the following (in thousands):

	Three Months 1 2010	Ended	March 31, 2009
Goodwill and other intangible assets	\$	\$	7,401
Property, plant and equipment	(11)		(2,398)
Inventory			917
Other	(6)		(67)
	\$ (17)	\$	5,853

Interest expense is allocated to stores classified as discontinued operations for actual flooring interest expense directly related to the new vehicles in the store. Interest expense related to our working capital, acquisition and used vehicle credit facility is allocated based on the amount of assets pledged towards the total borrowing base.

As additional market information becomes available and negotiations with prospective buyers continue, estimated fair market values may change for the assets and liabilities held for sale. These changes may require the recognition of additional losses in future periods.

## Note 14. Self-insured Medical Plan Coverage

In the first quarter of 2010, we modified our employee medical insurance plan coverage. Effective with the plan year starting January 1, 2010, we changed employee coverage from a fully insured plan to a self-insured plan, except for a population of employees in select California dealerships that remains on a fully insured plan. We carry specific stop-loss coverage insurance in the event a large claim is made under the plan. We estimate the cost to provide medical benefits for existing claims, including claims incurred but not reported, based primarily on an analysis of our historical claims experience, the design of the plan and expectations of medical cost growth factors. We monitor actual claims activity and related costs on a regular basis and evaluate their impact on our assumptions. Any changes to assumptions, including actual claims experience and medical cost factors, may result in the recognition of additional charges, which could have a material adverse impact on our financial position and results of operations.

At March 31, 2010, the self-insured medical plan reserve, net of payments made in the period, totaled \$1.7 million, and was included in accrued liabilities on our Consolidated Balance Sheets.

17

#### **Note 15. Subsequent Event**

On April 29, 2010, we announced that our Board of Directors approved a dividend of \$0.05 per share on our Class A and Class B common stock for the first quarter of 2010. The dividend will total approximately \$1.3 million and will be paid on May 28, 2010 to shareholders of record on May 14, 2010.

# Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations

#### Forward Looking Statements and Risk Factors

Some of the statements under the sections entitled Risk Factors and Management's Discussion and Analysis of Financial Condition and Results of Operations and elsewhere in this Form 10-Q constitute forward-looking statements. Generally, you can identify forward-looking statements by terms such as may, will, should, expect, plan, intend, forecast, anticipate, believe, estimate, predict, potential, and of these terms or other comparable terminology. The forward-looking statements contained in this Form 10-Q involve known and unknown risks, uncertainties and situations that may cause our actual results, level of activity, performance or achievements to be materially different from any future results, levels of activity, performance or achievements expressed or implied by these statements. Some of the important factors that could cause actual results to differ from our expectations are discussed in Part II Other Information, Item 1A. in this Form 10-Q.

While we believe that the expectations reflected in the forward-looking statements are reasonable, we cannot guarantee future results, levels of activity, performance or achievements. You should not place undue reliance on these forward-looking statements.

#### Overview

We are a leading operator of automotive franchises and retailer of new and used vehicles and services. As of April 30, 2010, we offered 26 brands of new vehicles and all brands of used vehicles in 84 stores in the United States and online at <u>Lithia.com</u>. We sell new and used cars and light trucks, replacement parts, provide vehicle maintenance, warranty, paint and repair services and arrange related financing, service contracts, protection products and credit insurance.

We have restructured our operations to align our costs with current industry vehicle sales levels. We believe that we are well positioned to benefit from an increase in new vehicle sales above current levels. We believe the actions we have taken over the past two years demonstrate the resiliency of our company. However, no assurances can be given that industry sales will not experience a further decline, or that our restructuring plan was sufficient to meet our operating objectives in a declining market.

We continue to believe that the fragmented nature of the automotive dealership sector provides us with the opportunity to achieve growth through consolidation. We have completed over 100 acquisitions since our initial public offering in 1996. Our acquisition strategy has been to acquire underperforming dealerships and, through the application of our centralized operating structure, improve store profitability. We believe the current economic environment provides us with attractive acquisition opportunities. Additionally, our management team possesses substantial experience, with our key management executives having an average of over 25 years experience in automotive retailing, and has demonstrated the ability to profitably operate stores and successfully integrate acquisitions.

18

## **Results of Continuing Operations**

The results of operations of stores classified as discontinued operations have been presented on a comparable basis for all periods presented in the accompanying consolidated statements of operations. The following tables set forth the changes in our operating results from continuing operations in the three-month period ended March 31, 2010 compared to the three-month period ended March 31, 2009:

(Dollars in thousands)	Three Months Ended March 31,				1,		%
					Increase		
		2010		2009	(D	ecrease)	(Decrease)
Revenues:							
New vehicle	\$	217,447	\$	194,318	\$	23,129	11.9%
Used vehicle retail		136,938		109,602		27,336	24.9
Used vehicle wholesale		23,750		16,628		7,122	42.8
Finance and insurance		14,740		13,646		1,094	8.0
Service, body and parts		69,696		73,878		(4,182)	(5.7)
Fleet and other		806		573		233	40.7
Total revenues		463,377		408,645		54,732	13.4
Cost of sales:		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		,		,,,,	
New vehicle		198,913		177,470		21,443	12.1
Used vehicle retail		118,236		95,915		22,321	23.3
Used vehicle wholesale		23,379		16,275		7,104	43.6
Service, body and parts		35,784		38,809		(3,025)	(7.8)
Fleet and other		451		214		237	110.7
Total cost of sales		376,763		328,683		48,080	14.6
Total cost of sales		370,703		320,003		10,000	11.0
C		06 614		70.062		( (5)	0.2
Gross profit		86,614		79,962		6,652	8.3
Asset impairment charges		1,491		1,653		(162)	(9.8)
Selling, general and administrative		71,881		69,832		2,049	2.9
Depreciation and amortization		4,751		4,114		637	15.5
Operating income		8,491		4,363		4,128	94.6
Floorplan interest expense		(2,783)		(2,929)		(146)	(5.0)
Other interest expense		(3,588)		(3,987)		(399)	(10.0)
Other income, net		66		1,165		(1,099)	(94.3)
Income (loss) from continuing operations before taxes		2,186		(1,388)		3,574	(257.5)
Income tax expense (benefit)		844		(615)		1,459	(237.2)
Income (loss) from continuing operations	\$	1,342	\$	(773)	\$	2,115	(273.6)

Certain key performance metrics used to manage our business were as follows for the three month periods ended March 31, 2010 and 2009:

	Percent of	Gross	Percent of Total
Three Months Ended March 31, 2010	<b>Total Revenues</b>	Margin	Gross Profit
New vehicle	46.9%	8.5%	21.4%
Used vehicle, retail	29.6	13.7	21.6
Used vehicle, wholesale	5.1	1.6	0.4
Finance and insurance (1)	3.2	100.0	17.0
Service, body and parts	15.0	48.7	39.2

Fleet and other 0.2 44.0 0.4

Three Months Ended March 31, 2009	Percent of Total Revenues	Gross Margin	Percent of Total Gross Profit
New vehicle	47.6%	8.7%	21.1%
Used vehicle, retail	26.8	12.5	17.1
Used vehicle, wholesale	4.1	2.1	0.4
Finance and insurance <sup>(1)</sup>	3.3	100.0	17.1
Service, body and parts	18.1	47.5	43.9
Fleet and other	0.1	62.7	0.4

<sup>(1)</sup> Commissions reported net of anticipated cancellations.

	Three Months Ended March 3		
	2010	2009	
Total gross margin	18.7%	19.6%	
Selling, general and administrative expenses as a % of gross profit	83.0	87.3	
Operating margin	1.8	1.1	
Pre-tax margin	0.5	(0.3)	

Same-store sales percentage increases (decreases) were as follows:

	Three months ended March 31, 2010 vs. three months ended March 31, 2009
New vehicle retail, excluding fleet	11.5%
Used vehicle retail	22.4
Used vehicle wholesale	41.9
Total vehicle sales, excluding fleet	16.8
Finance and insurance	(0.4)
Service, body and parts	(6.0)
Total sales, excluding fleet	12.1

Same-store sales are calculated for stores that were in operation as of March 31, 2010, and only including the months of operations for both comparable periods. For example, a store acquired in June 2008 would be included in same store operating data beginning in July 2009, after its first full complete comparable month of operation. Thus, operating results for same store comparisons would include only the periods of July through December of both comparable years.

Floorplan assistance is provided by manufacturers to specifically support store financing of new vehicle inventory. Under U.S. generally accepted accounting principles, floorplan assistance is recorded as a component of new vehicle gross profit when the specific vehicle is sold. However, as manufacturers provide this assistance to offset inventory carrying costs, we believe a comparison of floorplan interest expense to floorplan assistance can be used to evaluate the efficiency of our new vehicle sales relative to stocking levels. The following table details the carrying costs for new vehicles and includes new and program vehicle floorplan interest net of floorplan assistance earned (dollars in thousands):

	Three Months Ended March 31,						%
				,	In	crease	Increase
		2010		2009	(De	ecrease)	(Decrease)
Floorplan interest expense (new vehicles)	\$	2,783	\$	2,929	\$	(146)	(5.0)%
Floorplan assistance (included in cost of sales)		(2,153)		(2,156)		(3)	(0.0)
Net new vehicle carrying costs	\$	630	\$	773	\$	(143)	18.5%

#### Results of Operations

For the three months ended March 31, 2010, we realized a reported net income of \$1.3 million, or \$0.05 per diluted share. For the three months ended March 31, 2009, we realized a reported net income of \$1.3 million, or \$0.06 per diluted share.

#### Pro Forma Reconciliations

Due to the non-cash charges related to asset impairments, reserve adjustments, disposal gains and gains on extinguishment of debt, we are providing our results of operations excluding these items. We believe that each of the non-GAAP financial measures provided improves the transparency of our disclosure, by presenting our results that exclude the impact of certain items that affect their period-to-period comparability.

20

The following table reconciles certain reported GAAP income (loss) amounts per the Statements of Operations to the comparable non-GAAP income (loss) amounts:

	Three Months Ended March 31,				
	Income (In thou	. ,		come (loss) share	
	2010	2009	2010	2009	
Continuing Operations					
As reported	\$ 1,342	\$ (773)	\$ 0.05	\$ (0.04)	
Asset impairments and disposal gains, net	731	1,147	0.03	0.06	
Reserve adjustments	160		0.01		
Gain on extinguishment of debt		(607)		(0.03)	
Adjusted	\$ 2,233	\$ (233)	\$ 0.09	\$ (0.01)	
Discontinued Operations					
As reported	\$ (75)	\$ 2,102	\$	\$ 0.10	
Impairments and disposal (gain) loss, net	10	(3,469)		(0.17)	
Adjusted	\$ (65)	\$ (1,367)	\$	\$ (0.07)	
Consolidated Operations					
As reported	\$ 1,267	\$ 1,329	\$ 0.05	\$ 0.06	
Adjusted	\$ 2,168	\$ (1,600)	\$ 0.09	\$ (0.08)	

#### New Vehicle Revenues

	Three Months Ended March 31,					%	
	2010 2009				icrease ecrease)	Increase (Decrease)	
Revenue (In thousands)	\$	217,447	\$	194,318	\$	23,129	11.9%
Retail units sold		6,946		6,460		486	7.5
Average selling price per retail unit	\$	31,305	\$	30,080	\$	1,225	4.1

New vehicle sales have been at historic lows over the past two years, driven by weak consumer confidence and a lack of available credit. The first quarter of 2010 saw the first incremental improvement over the anemic sales levels experienced in recent years. We believe that the new vehicle market has stabilized and there are some indications that it may improve throughout 2010. Despite these positive trends, Chrysler experienced declining national market share, from approximately 11.2% in the first quarter of 2009 to 9.2% in the first quarter of 2010.

#### Used Vehicle Revenues

	Thi	Three Months Ended March 31,					%
		2010	2009			ncrease ecrease)	Increase (Decrease)
Retail revenue (In thousands)	\$	136,938	\$	109,602	\$	27,336	24.9%
Retail units sold		8,281		7,156		1,125	15.7
Average selling price per retail unit	\$	16,536	\$	15,316	\$	1,220	8.0
Wholesale revenue (In thousands)	\$	23,750	\$	16,628	\$	7,122	42.8

Wholesale units sold	3,320	3,196	124	3.9
Average selling price per wholesale unit	\$ 7,154 \$	5,203	\$ 1,951	37.5

Used vehicle retail unit sales have increased as consumers opt to purchase used vehicles instead of new vehicles, and as we increase the number of lower-price, higher-margin older used cars we sell. In the first quarter of 2010, we believe average selling price per retail unit increased primarily as a result of a stronger used vehicle market due to supply constraints, and due to a recent shift to selling higher-dollar, late model used vehicles to offset new vehicle inventory shortages experienced in late 2009. We have focused our store personnel on maximizing retail used vehicle sales and reducing the number of used vehicles we wholesale after acquiring via trade-in. As a result of the shift in mix to more used vehicles and fewer new vehicles sold, our used retail to new vehicle sales ratio has improved from 1.1:1 in the first quarter of 2009 to 1.2:1 in the first quarter of 2010.

#### Finance and Insurance

	Thre	Three Months Ended March 31,					
					Increas		Increase
		2010		2009	(D	ecrease)	(Decrease)
Revenue (In thousands)	\$	14,740	\$	13,646	\$	1,094	8.0%
Revenue per retail unit	\$	968	\$	1,002	\$	(34)	(3.4)

The increase in finance and insurance sales were primarily due to more vehicles sold in the first quarter of 2010 compared to the first quarter of 2009. Penetration rates were relatively flat in the comparable periods. On a per unit basis, revenue declined primarily due to a change in mix toward lower priced contracts. Also, financing restrictions on the overall loan amount to vehicle invoice cost, which can impact the ability of customers to finance the ancillary products we offer, contributed to the decline in revenue per unit.

Additionally, during the first quarter of 2009, we discontinued the transfer of the obligation related to most of our lifetime lube, oil and filter insurance contracts to a third party. As a result, beginning March 1, 2009, we no longer recognize revenue related to earned commissions at the inception of the contract but, instead, defer the full sale price of the contract and recognize the revenue over the expected life of the contract as services are provided. This change improves our cash position as we retain 100% of the contract sales price, but defers the recognition of the revenues to later periods. Assuming we did not self-insure these contracts, our revenue per retail unit would have been higher by approximately \$80 per vehicle and \$30 per vehicle for the three months ended March 31, 2010 and 2009, respectively.

Penetration rates for certain products were as follows:

	Three Months End	ed March 31,
	2010	2009
Finance and insurance	70%	71%
Service contracts	42	42
Lifetime oil change and filter	35	34

Service, Body and Parts Revenue

	Thre	e Months E	inded Mar	ch 31,	%
				Increase	Increase
		2010	2009	(Decrease)	(Decrease)
Revenue (In thousands)	\$	69,696	\$ 73.	878 \$ (4,182)	(5.7)%

The declines in new vehicle sales in 2008 and 2009 have reduced the number of units-in-operation, particularly for the domestic automotive manufacturers. This lack of late-model vehicles in operation has put downward pressure on warranty work and the opportunity to sell ancillary services during this captive customer visit. To a lesser extent, declining consumer confidence has caused customers to defer maintenance work and routine servicing for longer periods of time.

Warranty work accounted for approximately 19% of our same-store service, body and parts sales in the first quarter of 2010 compared to 20% in the first quarter of 2009, which resulted in a 13.7% decrease in same-store warranty sales in the 2010 period compared to the 2009 period. Domestic brand warranty work decreased by 23.9%, while import/luxury warranty work increased by 1.0% in the comparable periods. The customer pay service and parts business, which represented 81% of the total service, body and parts business in the first quarter of 2010, was down 4.0% on a same-store basis compared to the first quarter of 2009.

#### Gross Profit

Gross profit increased \$6.7 million in the three month period ended March 31, 2010 compared to the same period of 2009 due to an increase in total revenues, offset by decreases in our overall gross profit margin. Our gross profit margin by business line was as follows:

	Three Months En	Three Months Ended March 31,		
	2010	2009	Point Change*	
New vehicle	8.5%	8.7%	(20)bp	
Retail used vehicle	13.7	12.5	120	
Wholesale used vehicle	1.6	2.1	(50)	
Finance and insurance	100.0	100.0		
Service, body and parts	48.7	47.5	120	
Overall	18.7	19.6	(90)	

<sup>\*</sup> A basis point is equal to 1/100<sup>th</sup> of one percent.

During 2010, we continue to focus attention on maximizing retail profit opportunities on each transaction. We are also adjusting our used vehicle inventories to respond to shifts in consumer demand. We continue to increase sales to customers seeking lower priced vehicles, improving gross margins and resulting in fewer wholesale vehicle sales. These factors led to improved gross profit margins in our retail used vehicle business line. We had a greater proportion of higher-margin service work in the service, body and parts business, leading to an increase in margin compared to the prior year period. Overall, as retail vehicle sales increased, gross margin declined due to service, body and parts comprising a smaller percentage of total sales.

#### **Asset Impairment Charges**

We are required to test our indefinite-lived intangible assets for impairment at least annually or more frequently if conditions indicate that an impairment may have occurred. In addition, long-lived assets held and used by us and intangible assets with determinable lives are reviewed for impairment whenever events or circumstances indicate that the carrying amount of assets may not be recoverable.

We continue to market a number of properties we currently hold for future development, including vacant stores and undeveloped land. We seek the highest and best use for these assets, either through their sale to a third-party or our acquisition of a business that could operate at the location. In the first quarter of 2010, due to changes in specific facts and circumstances on three properties held for future development, we tested certain long-lived assets for recoverability. As a result of the testing, we recorded an impairment of \$1.5 million as a component of income from continuing operations mainly related to a property for which a preliminary agreement to sell was entered into in March 2010.

Impairment charges recorded in the first quarter of 2009 were associated with assets previously classified as held for sale. As a result of their reclassification in the fourth quarter of 2009 and first quarter of 2010, the associated impairment charges were reclassified from discontinued operations to continuing operations as a component of asset impairment charges.

Asset impairments recorded as a component of continuing operations consisted of the following (in thousands):

	Three Month	Three Months Ended March 31, 2010 2009		
Intangible assets	\$	\$	250	
Long-lived assets	1,491		1,657	
Costs to sell			(254)	
Total asset impairments	\$ 1,491	\$	1,653	

23

In addition, we recorded impairment charges on certain other assets of \$0.4 million for the three months ended March 31, 2009, as a component of selling, general and administrative expense.

## Selling, General and Administrative Expense

Selling, general and administrative expense (SG&A) includes salaries and related personnel expenses, facility lease expense, advertising (net of manufacturer cooperative advertising credits), legal, accounting, professional services and general corporate expenses.

	Three Months End	Three Months Ended March 31,	
	2010	2009	
SG&A as a % of revenue	15.5%	17.1%	
SG&A as a % of gross profit	83.0	87.3	

SG&A increased \$2.0 million in the three-month period ended March 31, 2010 compared to same period of 2009. The decrease in SG&A as a percentage of revenue was primarily due to a higher revenue base.

The increases (decreases) in dollars spent were primarily due to the following:

	2010 vs.	ns ended March 31, three months Iarch 31, 2009
Increase related to salaries, bonuses and benefits	\$	1.2 million
Increase related to sale of assets		0.8 million
Increase related to advertising expenses		1.3 million
Decrease related to utilities expense		(0.8) million
Decrease related to insurance expenses		(0.8) million
Increase in other general expenses		0.3 million
	\$	2.0 million

#### Depreciation and Amortization

Depreciation Buildings is comprised of depreciation expense related to buildings and significant remodels or betterments. Depreciation and Amortization Other, is comprised of depreciation expense related to furniture, tools and equipment and signag