GENESEE & WYOMING INC Form 10-K February 29, 2008 Table of Contents

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

Form 10-K

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Fiscal Year Ended December 31, 2007

or

" TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from

Commission File No. 0-20847

to

GENESEE & WYOMING INC.

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of

incorporation or organization)

66 Field Point Road,

Greenwich, Connecticut (Address of principal executive offices)

(203) 629-3722

(Telephone No.)

06-0984624 (I.R.S. Employer

Identification No.)

06830 (Zip Code)

Securities registered pursuant to Section 12(b) of the Act:

Title of Each Class Name of Each Exchange on Which Registered Class A Common Stock, \$0.01 par value NYSE Securities registered pursuant to Section 12(g) of the Act:

None.

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. b Yes "No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. "Yes b No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days. \flat Yes " No

Indicate by check mark if disclosure of delinquent filers to Item 405 of Regulations S-K (§229.405 of this chapter) is not contained herein and will not be contained, to the best of registrant s knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of accelerated filer, large accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer b Accelerated filer " Non-accelerated filer " Smaller reporting company "

(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12-b of the Act). "Yes b No

Aggregate market value of Class A Common Stock held by non-affiliates based on the closing price as reported by the New York Stock Exchange on the last business day of Registrant s most recently completed second fiscal quarter: \$996,681,424. Shares of Class A Common Stock held by each executive officer and director have been excluded in that such persons may be deemed to be affiliates. The determination of affiliate status is not necessarily a conclusive determinant for other purposes.

Shares of common stock outstanding as of the close of business on February 22, 2008:

Class Class A Common Stock Class B Common Stock DOCUMENTS INCORPORATED BY REFERENCE Number of Shares Outstanding 31,353,008 3,975,178

Portions of the registrant s definitive proxy statement to be filed pursuant to Regulation 14A not later than 120 days after the end of the fiscal year are incorporated by reference in Part III hereof and made a part hereof.

Genesee & Wyoming Inc.

FORM 10-K

For The Fiscal Year Ended December 31, 2007

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Unless the context otherwise requires, when used in this Annual Report on Form 10-K, the terms Genesee & Wyoming, we, our and us refer to Genesee & Wyoming Inc. and its subsidiaries and affiliates and when we use the term ARG we are referring to the Australian Railroad Group Pty Ltd and its subsidiaries. Up until June 1, 2006, ARG was our 50% owned affiliate based in Perth, Western Australia. All references to currency amounts included in this Annual Report on Form 10-K, including the financial statements, are in United States dollars unless specifically noted otherwise.

Cautionary Statement Regarding Forward-Looking Statements

The information contained in this Annual Report on Form 10-K (Annual Report), including Management s Discussion and Analysis of Financial Condition and Results of Operations in Item 7, contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, regarding future events and future performance of Genesee & Wyoming Inc. Words such as anticipates, intends, plans, believes, seeks, expects, estimates, variations of these words and expressions are intended to identify these forward-looking statements. These statements are not guarantees of future performance and are subject to certain risks, uncertainties and assumptions that are difficult to forecast. Actual results may differ materially from those expressed or forecast in these forward-looking statements. Examples of forward-looking statements include all statements that are not historical in nature, including statements regarding:

our operations, competitive position, growth strategy and prospects;

industry conditions, including downturns in the general economy;

the effects of economic, political or social conditions and changes in foreign exchange policy or rates;

our ability to complete, integrate and benefit from acquisitions, joint ventures and strategic alliances;

governmental policies affecting our railroad operations, including laws and regulations regarding environmental liabilities;

our funding needs and financing sources; and

the outcome of pending legal proceedings.

These statements are not guarantees of future performance and are subject to certain risks, uncertainties and assumptions that are difficult to forecast. Forward-looking statements may be influenced by risks which exist in the following areas, among others:

our ability to fund, consummate and integrate acquisitions and investments;

our relationships with Class I railroads and other connecting carriers for our operations;

our ability to obtain railcars and locomotives from other providers on which we are currently dependent;

competition from numerous sources, including those relating to geography, substitute products, other types of transportation and other rail operators;

legislative and regulatory developments, including rulings by the Surface Transportation Board (STB);

strikes or work stoppages by our employees and our ability to attract and employ a sufficient number of skilled employees;

our transportation of hazardous materials by rail as a common carrier;

the occurrence of losses or other liabilities which are not covered by insurance or which exceed our insurance limits;

rising fuel costs;

customer retention and contract continuation;

our susceptibility to downturns in the general economy;

our susceptibility to severe weather conditions and other natural occurrences;

our ability to obtain funding for capital projects;

the imposition of operational restrictions as the result of covenants in our credit facilities;

acts of terrorism and anti-terrorism measures;

our susceptibility to various legal claims and lawsuits; and

our susceptibility to risks associated with doing business in foreign countries.

The areas in which there is risk and uncertainty are further described under the caption Risk Factors in Item 1A, as well as in documents that we file from time to time with the United States Securities and Exchange Commission (the SEC), which contain additional important factors that could cause actual results to differ from current expectations and from the forward-looking statements contained herein. Readers of this document are cautioned that our forward-looking statements are not guarantees of future performance and the actual results or developments may differ materially from the expectations expressed in the forward-looking statements.

In light of the risks, uncertainties and assumptions associated with forward-looking statements, you should not place undue reliance on any forward-looking statements. Additional risks that we may currently deem immaterial or that are not presently known to us could also cause the forward-looking events discussed in this Annual Report not to occur. Except as otherwise required by applicable securities laws, we undertake no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events, changed circumstances or any other reason after the date of this Annual Report.

The Private Securities Litigation Reform Act of 1995 provides a safe harbor for forward-looking statements to encourage companies to provide prospective information about their companies without fear of litigation. We are taking advantage of the safe harbor provisions of the Private Securities Litigation Reform Act in connection with the forward-looking statements included in this document.

Information set forth in Item 1 as well as in Item 2 should be read in conjunction with Management s Discussion and Analysis of Financial Condition and Results of Operations in Item 7 and the discussion of risk factors in Item 1A.

PART I

Item 1. Business

OVERVIEW

We are a leading owner and operator of short line and regional freight railroads in the United States, Australia and Canada and own a minority interest in a railroad in Bolivia. In addition, we provide freight car switching and rail-related services to industrial companies in the United States and Australia. The Company s corporate predecessor was founded in 1899 as a 14-mile rail line serving a single salt mine in upstate New York and since 1977, we have completed 30 acquisitions.

By focusing our corporate and regional management teams on improving our return on invested capital, we intend to continue to increase our earnings and cash flow. In addition, we expect that acquisitions will adhere to our return on capital targets and that existing operations will strive to improve year-over-year financial returns and safety performance.

As of December 31, 2007, we operated over approximately 5,800 miles of owned and leased track and approximately 3,000 additional miles under track access arrangements. We operate in 27 states in the United States, four Australian states, and two Canadian provinces and serve 12 United States ports and five Australian ports. Based on track miles, we believe that we are the second largest operator of short line and regional freight railroads in North America.

During 2007, we ceased operations in Mexico. Results of our Mexican operations are now included in results from discontinued operations.

GROWTH STRATEGY

We intend to increase our earnings and cash flow through the execution of our disciplined acquisition strategy for both domestic and international opportunities. When acquiring railroads in our existing regions, we target contiguous or nearby rail properties where our local management teams are best able to identify opportunities to reduce operating costs and increase equipment utilization. In new regions, we target rail properties that have adequate size to establish a presence in the region, provide a platform for growth in the region and attract qualified management. To help ensure accountability for the projected financial results of our potential acquisitions, we typically include the regional manager who would operate the rail property after the acquisition as part of our due diligence team.

We derive our acquisition, investment and long-term lease opportunities from the following five sources:

rail lines of industrial companies, such as Bethlehem Steel Corporation and Georgia-Pacific Corporation (GP);

branch lines of Class I railroads, such as Burlington Northern Santa Fe Corporation (BNSF) and CSX Corporation (CSX);

other regional railroads or short line railroads, such as Rail Management Corporation (RMC) and Maryland Midland Railway, Inc. (Maryland Midland);

foreign government-owned railroads that are being privatized, such as those in Australia; and

new rail and infrastructure and/or equipment associated with greenfield industrial and mineral development, such as potential new mining projects in the United States and South Australia.

We believe that additional acquisition opportunities in the United States exist among the more than 500 short line and regional railroads operating approximately 45,100 miles of track, as well as additional lines expected to be sold or leased by Class I railroads. We also believe that there are additional acquisition candidates in Australia, Europe, Canada, South America and other markets outside the United States. We believe that we are well-positioned to capitalize on additional acquisition opportunities.

OPERATING STRATEGY

We intend to increase our earnings and cash flow through the execution of our operating strategy for both our domestic and international operations. Our railroads operate under strong local management, with centralized administrative support and oversight. As of December 31, 2007, our continuing operations were organized in eight businesses, which we refer to as regions. In the United States these regions were Illinois, New York/Pennsylvania, Oregon, Rail Link (which includes industrial switching and port operations in various geographic locations), Rocky Mountain and Southern (principally consisting of railroads in the Southern part of the United States). Outside the United States these regions were Australia and Canada (which includes certain adjacent properties located in the United States).

In each of our regions, we seek to encourage the entrepreneurial drive, local knowledge and customer service that we view as prerequisites for us to achieve our financial goals. At the regional level, our operating strategy consists of the following four principal elements:

Focused Regional Marketing. We build each regional rail system on a base of large industrial customers, seek to grow that business through marketing efforts and pursue additional revenues by attracting new customers and providing ancillary rail services. These ancillary rail services include railcar switching, repair, storage, cleaning, weighing and blocking and bulk transfer, which enable shippers and Class I carriers to move freight more easily and cost-effectively.

Lower Operating Costs. We focus on lowering operating costs and historically have been able to operate acquired rail lines more efficiently than the companies and governments from whom we acquired these properties. We typically achieve efficiencies by lowering administrative overhead, consolidating equipment and track maintenance contracts, reducing transportation costs and selling surplus assets.

Efficient Use of Capital. We invest in track and rolling stock to ensure that we operate safe railroads that meet the needs of our customers. At the same time, we seek to maximize our return on invested capital by focusing on cost effective capital programs. For example, we rebuild older locomotives rather than purchase new ones and invest in track at levels appropriate for traffic type and density. In addition, because of the importance of certain of our customers and railroads to the regional economies, we are able, in some instances, to obtain state and/or federal grants to upgrade track. Typically, we seek government funds to support investments that would not otherwise be economically viable for us to fund on a stand alone basis.

Continuous Safety Improvement. We believe that a safe work environment is essential for our employees and customers and the long-term success of our business. Each year we establish stringent safety targets as part of our safety program. Through the execution of our safety program, we have reduced our injury frequency rate from 5.89 injuries per 200,000 man-hours worked in 1998 to 1.67 in 2007.

INDUSTRY

According to the Association of American Railroads (AAR), there are 559 railroads in the United States operating over 139,000 miles of track. The AAR segments railroads operating in the United States into one of three categories based on the amount of revenues and track miles. Class I railroads, those with over \$346.8 million in revenues, represent approximately 93% of total rail revenues. Regional and local railroads operate approximately 45,100 miles of track in the United States. The primary function of these smaller railroads is to provide feeder traffic to the Class I carriers. Regional and local railroads combined account for approximately 7% of total rail revenues. We operate one regional and 42 local (short line) railroads in the United States.

The following table shows the breakdown of railroads operating in the United States by classification.

| Classification of Railroads | Number | Aggregate Miles Operated | Revenues and Miles Operated |
|-----------------------------|--------|--------------------------------|--|
| Class I (1) | 7 | 94,801 | Over \$346.8 million |
| Regional | 33 | 16,713 | \$40.0 to \$346.7 million and /or 350 or more miles operated |
| Local | 519 | 28,415 | Less than \$39.9 million and less than 350 miles operated |
| Total | 559 | 139,929 | |

 Includes CSX Transportation (CSXT), BNSF Railway Co. (BNSF), Norfolk Southern (NS), Kansas City Southern Railway Company (KCS), Union Pacific (UP), Canadian National Railway (CN) and Canadian Pacific Railroad Co. (CP)
 Source: Association of American Railroads, *Railroad Facts*, 2007 Edition.

The railroad industry in the United States has undergone significant change since the passage of the Staggers Rail Act of 1980 (Staggers Act), which deregulated the pricing and types of services provided by railroads. Following the passage of the Staggers Act, Class I railroads in the United States took steps to improve profitability and recapture market share lost to other modes of transportation, primarily trucks. In furtherance of that goal, Class I railroads focused their management and capital resources on their core long-haul systems, and some of them sold branch lines to smaller and more cost-efficient rail operators willing to commit the resources necessary to meet the needs of the customers located on these lines. Divestiture of branch lines enabled Class I carriers to minimize incremental capital expenditures, concentrate traffic density, improve operating efficiency and avoid traffic losses associated with rail line abandonment.

Although the acquisition market is competitive in the railroad industry, we believe we will continue to find opportunities to acquire rail properties in the United States and Canada from Class I railroads, industrial companies and independent local and regional railroads. We also believe we will continue to find additional acquisition opportunities in markets outside of North America. For additional information, see the discussion under Item 1A. Risk Factors.

OPERATIONS

As of December 31, 2007, we through our subsidiaries and unconsolidated affiliate, owned, leased or operated 48 short line and regional freight railroads with approximately 5,800 miles of track in the United States, Australia, Canada and Bolivia. We generate revenues primarily from the haulage of freight by rail over relatively short distances. Freight revenues represented 63.8%, 69.1% and 72.9% of our total revenues in 2007, 2006 and 2005, respectively.

Customers

As of December 31, 2007, our operations served more than 770 customers. Freight revenue from our 10 largest freight revenue customers accounted for approximately 22%, 24% and 25% of our revenues in 2007, 2006

and 2005, respectively. Four of our 10 largest freight customers operated in the paper and forest products industry. We typically handle freight pursuant to transportation contracts between us, our connecting carriers and the customer. These contracts are in accordance with industry norms and vary in duration, with terms ranging from less than one year to 10 years. These contracts establish a price or, in the case of longer term contracts, a methodology for determining price, but do not typically obligate the customer to move any particular volume and are not typically linked to the prices of the commodities being shipped.

Commodities

Our railroads transport a wide variety of commodities. Some of our railroads have a diversified commodity mix while others transport one or two principal commodities. Our pulp and paper commodity revenues accounted for 13%, 15% and 17% of our total revenues in the years ended December 31, 2007, 2006 and 2005, respectively. Our coal, coke and ores commodity revenues accounted for 12%, 13% and 15% of our total revenues in the years ended December 31, 2007, 2006 and 2005, respectively. For a comparison of freight revenues, carloads and average freight revenues per carload by commodity group for the years ended December 31, 2007, 2006 and 2005, see the discussion under Item 7. Management s Discussion and Analysis of Financial Condition and Results of Operations.

Commodity Group Descriptions

The Pulp and Paper commodity group consists primarily of inbound shipments of pulp and outbound shipments of newsprint and finished papers and container board.

The Coal, Coke and Ores commodity group consists primarily of shipments of coal to power plants and industrial customers.

The Metals commodity group consists primarily of scrap metal, finished steel products, coated pipe, slab and ingots.

The Minerals and Stone commodity group consists primarily of gypsum, salt used in highway ice control, limestone and sand.

The Lumber and Forest Products commodity group consists primarily of export logs, finished lumber, plywood, oriented strand board and particle board used in construction and furniture manufacturing and wood chips and pulpwood used in paper manufacturing.

The Farm and Food Products commodity group consists primarily of wheat, barley, corn and other grains.

The Chemicals-Plastics commodity group consists primarily of chemicals used in manufacturing, particularly in the paper industry.

The Petroleum Products commodity group consists primarily of liquefied petroleum gases, asphalt and crude oil.

The Autos and Auto Parts commodity group consists primarily of finished automobiles and stamped auto parts.

The Intermodal commodity group consists of various commodities shipped in trailers or containers on flat cars.

The Other commodity group consists of all freight moved not included in the commodity groups set forth above.

Non-Freight Revenues

We generate non-freight revenues primarily through the following activities:

Railcar switching, which includes:

intra-plant switching revenues earned by providing services dedicated to the movement of railcars within industrial plants; and

intra-terminal switching revenues earned for the movement of customer railcars from one track to another track on the same railroad, primarily at United States ports.

Fuel sales to third parties revenues earned by Genesee & Wyoming Australia Pty Ltd (GWA) in South Australia from the sale of diesel fuel to other rail operators.

Car hire and rental services charges paid by other railroads for the use of our railcars.

Demurrage and storage charges to customers for holding or storing their railcars.

Car repair services charges for repairing freight cars owned by others, either under contract or in accordance with AAR rules. In 2007, 2006 and 2005, non-freight revenues constituted 36.2%, 30.9% and 27.1%, respectively, of our total operating revenues with railcar switching representing 40.3%, 46.2% and 51.3%, respectively, of total non-freight revenues. For a comparison of non-freight revenues for the years ended December 31, 2007, 2006 and 2005, see the discussion under Item 7. Management s Discussion and Analysis of Financial Condition and Results of Operations.

Geographic Information

For financial information with respect to each of our geographic areas, see Note 16 to our Consolidated Financial Statements set forth in Part IV, Item 15 of this Annual Report.

Traffic

Rail traffic shipped on our rail lines can be categorized as interline, local or overhead traffic. Interline traffic either originates or terminates with customers located along a rail line and is interchanged with other rail carriers. Local traffic both originates and terminates on the same rail line and does not involve other carriers. Overhead traffic passes over the line from one connecting rail carrier to another without the carload originating or terminating on the line. Unlike overhead traffic, interline and local traffic provide us with a more stable source of revenue, because this traffic represents shipments to and/or from customers located along our rail lines and is less susceptible to competition from other rail routes or other modes of transportation. In 2007, revenues generated from interline and local traffic constituted approximately 96% of our freight revenues.

Seasonality of Operations

Typically, we experience relatively lower revenues in the first and fourth quarters of each year as the winter season and colder weather in North America tend to reduce shipments of certain products such as construction materials. In addition, due to adverse winter weather conditions, we also tend to incur higher operating costs during the first and fourth quarters. We typically initiate capital projects in North America in the second and third quarters when weather conditions are more favorable. However, certain of our traffic, such as salt for road de-icing, often benefits from particularly cold and inclement weather.

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Employees

As of December 31, 2007, our railroads and industrial switching locations had 2,307 full time employees. Of this total, 1,371 railroad employees are members of national labor organizations. Our railroads have 36

contracts with these national labor organizations, 10 of which are currently in negotiation. We also entered into collective employee bargaining agreements with an additional 73 employees who are not represented by a national labor organization. The Railway Labor Act (RLA) governs the labor relations of employers and employees engaged in the railroad industry in the United States. The RLA establishes the right of railroad employees to organize and bargain collectively along craft or class lines and imposes a duty upon carriers and their employees to exert every reasonable effort to make and maintain collective bargaining agreements. Le Code Canadian du Travail and the Federal Workplace Relations Act govern the labor relations of employers and employees engaged in the railroad industry in Canada and Australia, respectively. The RLA and foreign labor regulations contain detailed procedures that must be exhausted before a lawful work stoppage may occur. We believe our relationship with our employees is good.

SAFETY

Our safety program involves all employees and focuses on the prevention of accidents and injuries. Operating personnel are trained and certified in train operations, the transportation of hazardous materials, safety and operating rules and governmental rules and regulations. We also participate in safety committees of the AAR, governmental and industry sponsored safety programs and the American Short Line and Regional Railroad Association Safety Committee. Our reportable injury frequency ratio, which is defined by the Federal Railroad Administration (FRA) as reportable injuries per 200,000 man hours worked, was 1.67 and 1.95 in 2007 and 2006, respectively.

INSURANCE

We maintain insurance coverage for losses arising from personal injury and for property damage in the event of derailments or other accidents or occurrences. The liability policies have self-insured retentions of up to \$0.5 million per occurrence. In addition, we maintain excess liability policies that provide supplemental coverage for losses in excess of primary policy limits. Our property policies generally exclude track and roadbed damages associated with floods, as such coverage is not available on commercially reasonable terms. With respect to the transportation of hazardous commodities, our liability policy covers sudden releases of hazardous materials, including expenses related to evacuation. Personal injuries associated with grade crossing accidents are also covered under our liability policies. The property damage policies have self-insured retentions ranging from \$0.1 million to \$0.8 million, depending on the category of incident.

Employees of our United States railroads are covered by the Federal Employers Liability Act (FELA), a fault-based system under which claims resulting from injuries and deaths of railroad employees are settled by negotiation or litigation. FELA-related claims are covered under our liability insurance policies. Employees of our industrial switching business are covered under workers compensation policies.

Employees of our Canadian railroads are covered by the applicable provincial workers compensation policy. Similarly, employees of GWA are covered by the respective state-based workers compensation legislation.

We believe our insurance coverage is adequate in light of our experience and the experience of the rail industry.

COMPETITION

Each of our railroads is typically the only rail carrier directly serving our customers. However, our railroads compete directly with other modes of transportation, principally highway competition from motor carriers and, on some routes, ship, barge and pipeline operators. Competition is based primarily upon the rate charged and the transit time required, as well as the quality and reliability of the service provided. Most of the freight we handle is interchanged with other railroads prior to reaching its final destination. As a result, to the extent other rail carriers are involved in transporting a shipment, we cannot necessarily control the cost and quality of such service. To the extent highway competition is involved, the effectiveness of that competition is affected by government policy with respect to fuel and other taxes, highway tolls and permissible truck sizes and weights.

To a lesser degree, we also face competition with similar products made in other areas, a kind of competition commonly known as geographic competition. For example, a paper producer may choose to increase or decrease production at a specific plant served by one of our railroads depending on the relative competitiveness of that plant versus paper plants in other locations. In some instances, we face product competition, where commodities we transport are exposed to competition from substitutes.

In acquiring rail properties, we generally compete with other short line and regional railroad operators, and more recently with financial institutions, including private equity firms operating in conjunction with short line rail operators. Competition for rail properties is based primarily upon price and the seller s assessment of the buyer s railroad operating expertise and financing capability. We believe our established reputation as a successful acquirer and operator of short line rail properties, combined with our managerial and financial resources, effectively positions us to take advantage of acquisition opportunities.

REGULATION

United States

In addition to environmental laws, securities laws and other regulations generally applicable to many businesses, our United States railroads are subject to regulation by:

the Surface Transportation Board (STB);

the FRA;

federal agencies, including the Department of Homeland Security (DHS) and Department of Transportation (DOT);

state departments of transportation; and

some state and local regulatory agencies.

The STB is the successor to certain regulatory functions previously administered by the Interstate Commerce Commission (ICC). Established by the ICC Termination Act of 1995, the STB has jurisdiction over, among other things, certain freight rates (where there is no effective competition), extension or abandonment of rail lines, the acquisition of rail lines and consolidation, merger or acquisition of control of rail common carriers. In limited circumstances, the STB may condition its approval of an acquisition over safety, which includes the regulation of equipment standards, track maintenance, handling of hazardous shipments, locomotive and rail car inspection, repair requirements, operating practices and crew qualifications.

Canada

St. Lawrence & Atlantic Railroad (Quebec) is a federally regulated railroad and falls under the jurisdiction of the Canada Transportation Agency (CTA) and Transport Canada (TC) and is subject to the Railway Safety

Act. The CTA regulates construction and operation of federally regulated railways, financial transactions of federally regulated railway companies, all aspects of rates, tariffs and services and the transferring and discontinuing of the operation of railway lines. TC administers the Railway Safety Act, which ensures that federally regulated railway companies abide by all regulations with respect to engineering standards governing the construction or alteration of railway works and the operation and maintenance standards of railway works and equipment.

Quebec Gatineau Railway and Huron Central Railway are subject to the jurisdiction of the provincial governments of Quebec and Ontario, respectively. Provincially regulated railways operate only within one province and hold a Certificate of Fitness delivered by a provincial authority. In the Province of Quebec, the Fitness Certificate is delivered by the Ministère des Transports du Quebec, while in Ontario, under the Short Line Railways Act, a license must be obtained from the Registrar of Short Line Railways. Construction, operation and discontinuance of operation are regulated, as well as railway services.

Acquisitions of additional railroad operations in Canada, whether federally or provincially regulated, may be subject to review under the Investment Canada Act (ICA), a federal statute that applies to the acquisition of a Canadian business or establishment of a new Canadian business by a non-Canadian. In the case of an acquisition that is subject to review, a non-Canadian investor must observe a statutory waiting period prior to completion and satisfy the Minister responsible for the administration of the ICA that the investment will be of net benefit to Canada, considering certain evaluative factors set out in the legislation.

Any contemplated acquisitions may also be subject to Canada s Competition Act, which contains provisions relating to pre-merger notification as well as substantive merger provisions.

Australia

In Australia, regulation of rail safety is generally governed by state legislation and administered by state regulatory agencies. GWA s assets are subject to the regulatory regimes governing safety in each of the states in which it operates. Regulation of track access is governed by overriding federal legislation with state-based regimes operating in compliance with the federal legislation. As a result, with respect to rail infrastructure access, GWA s Australian assets are also subject to state-based access regimes and Part IIIA of the Trade Practices Act 1974.

GWA s interstate access includes the standard gauge tracks in South Australia, as well as connecting standard gauge tracks in Victoria and the Northern Territory. The interstate network is part of the larger standard gauge network linking all capital cities in Australia from Brisbane to Perth, as well as Broken Hill in New South Wales and Alice Springs in the Northern Territory. Certain parts of this larger standard gauge network that are not covered by the interstate network are governed by the various state access regimes and the national access regime.

ENVIRONMENTAL MATTERS

Our operations are subject to various federal, state, provincial and local laws and regulations relating to the protection of the environment. In the United States, these environmental laws and regulations, which are implemented principally by the Environmental Protection Agency and comparable state agencies, govern the management of hazardous wastes, the discharge of pollutants into the air and into surface and underground waters and the manufacture and disposal of certain substances. Similarly, in Canada, these functions are administered at the federal level by Environment Canada and the Ministry of Transport and comparable agencies at the provincial level. In Australia, these functions are administered primarily by the Department of Transport at the federal level and by environmental protection agencies at the state level.

The Commonwealth of Australia has acknowledged that certain portions of the leasehold and freehold land acquired from them contain contamination arising from activities associated with previous operators. The Commonwealth has carried out certain remediation work to meet existing South Australian environmental standards.

There are no material environmental claims currently pending or, to our knowledge, threatened against us or any of our railroads. In addition, we believe our railroads operate in material compliance with current environmental laws and regulations. We estimate any expenses incurred in maintaining compliance with current environmental laws and regulations will not have a material effect on our earnings or capital expenditures.

DISCONTINUED OPERATIONS

In October 2005, our Mexican subsidiary, Compañía de Ferrocarriles Chiapas-Mayab, S.A. de C.V. (FCCM), was struck by Hurricane Stan which destroyed or damaged approximately 70 bridges and washed out segments of track in the State of Chiapas between the town of Tonalá and the Guatemalan border, rendering approximately 175 miles of rail line inoperable. We believe the Mexican government had the obligation to fund the reconstruction plan for the damaged portion of the rail line.

On June 25, 2007, FCCM formally notified the Secretaria de Comunicaciones y Transportes (SCT) of its intent to exercise its right to resign its 30-year concession from the Mexican government and to cease its rail operations. The decision to cease FCCM s operations was made on June 22, 2007, and was due to the failure of the Mexican government to fulfill their obligation to fund the Chiapas reconstruction. Without reconstruction of the hurricane-damaged line, FCCM was not a viable business. During the third quarter of 2007, FCCM ceased its rail operations and initiated formal liquidation proceedings. There were no remaining employees of FCCM as of September 30, 2007. The SCT has contested the resignation of the concession and has seized substantially all of FCCM s operating assets in response to the resignation. Additional information on the SCT s claims is set forth under Item 3. Legal Proceedings Mexico. We believe the SCT s actions were unlawful and we are pursuing appropriate legal remedies to recover FCCM s operating assets. Results of our Mexican operations are now included in results from discontinued operations.

AVAILABLE INFORMATION

We were incorporated in Delaware on September 1, 1977. We completed our initial public offering in June 1996 and since September 27, 2002, our shares have been listed on the New York Stock Exchange. Our principal executive offices and corporate headquarters are located at 66 Field Point Road, Greenwich, Connecticut, 06830, and our telephone number is (203) 629-3722.

Our Internet website address is www.gwrr.com. We make available free of charge, on or through our Internet website, our annual reports on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K and all amendments to those reports as soon as reasonably practicable after those materials are electronically filed with or furnished to the SEC. Also, filings made pursuant to Section 16 of the Exchange Act with the SEC by our executive officers, directors and other reporting persons with respect to our common shares are made available, free of charge, through our Internet website. Our Internet website also contains hyperlinks to charters for each of the committees of our Board of Directors, our corporate governance guidelines and our Code of Ethics. Our Code of Ethics applies to all directors, officers and employees, including our chief executive officer, our chief financial officer, our principal accounting officer and our controller. We will post any amendments to the Code of Ethics, and any waivers that are required to be disclosed by the rules of either the SEC or the New York Stock Exchange, Inc. (NYSE), on our Internet website.

In addition, you may read and copy any materials we file with the SEC at the SEC s Public Reference Room at 100 F Street, NE, Washington, D.C. 20549 and may obtain information on the operation of the Public Reference Room by calling the SEC at 1-800-SEC-0330. The SEC maintains an Internet website that contains reports, proxy and information statements and other information regarding issuers that file electronically. The SEC Internet website address is www.sec.gov.

The information regarding our Internet website and its content is for your convenience only. The information contained on or connected to our Internet website is not deemed to be incorporated by reference in this Annual Report or filed with the SEC.

Item 1A. Risk Factors

Our operations and financial condition are subject to certain risks that could cause actual operating and financial results to differ materially from those expressed or forecast in our forward-looking statements, including the risks described below and the risks that may be identified in future documents that are filed or furnished with the SEC.

GENERAL RISKS ASSOCIATED WITH OUR BUSINESS

If we are unable to consummate additional acquisitions or investments, we may not be able to implement our growth strategy successfully.

Our growth strategy is based to a large extent on the selective acquisition, development and investment in rail properties, both in new regions and in regions in which we currently operate. The success of this strategy will depend on, among other things:

the availability of suitable opportunities;

the level of competition from other companies that may have greater financial resources;

our ability to value acquisition and investment candidates accurately and negotiate acceptable terms for those acquisitions and investments;

our ability to identify and enter into mutually beneficial relationships with venture partners; and

the availability of management resources to oversee the integration and operation of the new businesses. If we are not successful in implementing our growth strategy, the market price for our Class A common stock may be adversely affected.

We may need additional capital to fund our acquisitions. If we are unable to obtain additional capital, we may be required to forego potential acquisitions, which would impair the execution of our growth strategy.

Since January 1, 1996, we have acquired interests in 39 railroads, the majority of which were purchased for cash. As of December 31, 2007, we had undrawn revolver capacity of \$188.9 million and \$46.7 million of cash and cash equivalents available for acquisitions or other activities. We intend to continue to review acquisition candidates and potential purchases of railroad assets and to attempt to acquire companies and assets that meet our investment criteria. We expect that, as in the past, we will pay cash for some or all of the purchase price of any acquisitions or purchases that we make. Depending on the number of acquisitions or purchases and the prices thereof, we may not generate enough cash from operations to pay for the acquisitions or purchases. We may, therefore, need to raise substantial additional capital to fund our acquisitions. To the extent that we raise additional capital through the sale of equity or convertible debt securities, the issuance of such securities could result in dilution of our existing stockholders. If we raise additional funds through the issuance of debt securities, the terms of such debt could impose additional restrictions and costs on our operations. Additional capital, if required, may not be available on acceptable terms or at all. If we are unable to obtain additional capital, we may be required to forego potential acquisitions, which could impair the execution of our growth strategy.

Our inability to integrate acquired businesses successfully or to realize the anticipated cost savings and other benefits could have adverse consequences to our business.

We have experienced significant growth through acquisitions and we expect to continue to grow through additional acquisitions. Acquisitions generally result in increased operating and administrative costs and, to the extent financed with debt, additional interest costs. We may not be able to manage or integrate the acquired

companies or businesses successfully. The process of combining acquired businesses may be disruptive to our business and may cause an interruption or reduction of our business as a result of the following factors, among others:

loss of key employees or customers;

possible inconsistencies in or conflicts between standards, controls, procedures and policies among the combined companies and the need to implement company-wide financial, accounting, information technology and other systems;

failure to maintain the quality of services that have historically been provided;

integrating employees of rail lines acquired from Class I railroads, governments or other entities into our regional railroad culture;

failure to coordinate geographically diverse organizations; and

the diversion of management s attention from our day-to-day business as a result of the need to manage any disruptions and difficulties and the need to add management resources to do so.

These disruptions and difficulties, if they occur, may cause us to fail to realize the cost savings, revenue enhancements and other benefits that we expect to result from integrating acquired companies and may cause material adverse short- and long-term effects on our operating results, financial condition and liquidity.

Even if we are able to integrate the operations of acquired businesses into our operations, we may not realize the full benefits of the cost savings, revenue enhancements or other benefits that we may have expected at the time of acquisition. The expected revenue enhancements and cost savings are based on analyses completed by members of our management. These analyses necessarily involve assumptions as to future events, including general business and industry conditions, the longevity of specific customer plants and factories served, operating costs and competitive factors, most of which are beyond our control and may not materialize. While we believe these analyses and their underlying assumptions to be reasonable, they are estimates that are necessarily speculative in nature. In addition, even if we achieve the expected benefits, we may not be able to achieve them within the anticipated time frame. Also, the cost savings and other synergies from these acquisitions may be offset by costs incurred in integrating the companies, increases in other expenses or problems in the business unrelated to these acquisitions.

Many of our recent acquisitions have involved the purchase of stock of existing companies. These acquisitions, as well as acquisitions of substantially all of the assets of a company may expose us to liability for actions taken by an acquired business and its management before the acquisition. The due diligence we conduct in connection with an acquisition and any contractual guarantees or indemnities that we receive from the sellers of acquired companies may not be sufficient to protect us from, or compensate us for, actual liabilities. In connection with our GP Railroads and Rail Partners acquisitions, most of the representations made by the sellers, other than certain representations related to fundamental matters, such as ownership of capital stock, have either expired (in the case of GP) or will expire on or before June 2008 (in the case of Rail Partners). A material liability associated with an acquisition, especially where there is no right to indemnification, could adversely affect our financial condition and operating results.

Because we depend on Class I railroads and other connecting carriers for a majority of our operations, our operating results, financial condition and liquidity may be adversely affected if our relationships with these carriers deteriorate.

The railroad industry in the United States and Canada is dominated by seven Class I carriers that have substantial market control and negotiating leverage. In 2007, approximately 88% of our total carloads in the United States and Canada were interchanged with Class I carriers. A decision by any of these Class I carriers to use alternate modes of transportation, such as motor carriers, or to cease certain freight movements, could have a

material adverse effect on our operating results, financial condition and liquidity. The quantitative impact of such a decision would depend on which Class I carrier made such a decision and which of our routes and freight movements were affected.

Our ability to provide rail service to customers in the United States and Canada depends in large part upon our ability to maintain cooperative relationships with connecting carriers with respect to, among other matters, freight rates, revenue divisions, fuel surcharges, car supply, reciprocal switching, interchange and trackage rights. Deterioration in the operations of or service provided by those connecting carriers or in our relationship with those connecting carriers could adversely affect our operating results and financial condition.

Class I carriers also have traditionally been significant sources of business for us, as well as sources of potential acquisition candidates as they divest branch lines to smaller rail operators. We lease several railroads from Class I carriers under long-term lease arrangements, which collectively accounted for approximately 13% of our 2007 revenues. In addition, we own several railroads that also lease portions of the track or right of way upon which they operate from Class I railroads. Expiration of these leases or failure of our railroads to comply with the terms of these leases and agreements in all material respects could result in the loss of operating rights with respect to those rail properties, which would adversely affect our operating results and financial condition.

We face competition from numerous sources, including those relating to geography, substitute products, other types of transportation and other rail operators.

Each of our railroads is typically the only rail carrier directly serving our customers. Our railroads, however, compete directly with other modes of transportation, principally motor carriers and, on some routes, ship, barge and pipeline operators. Transportation providers such as motor carriers and barges utilize public rights-of-way that are built and maintained by governmental entities, while we must build and maintain our network. In addition, other rail operators may build new rail lines to access certain of our customers. If competition from these alternative methods of transportation materially increases, or if legislation is passed providing materially greater opportunity for motor carriers with respect to size or weight restrictions, we could suffer a material adverse effect on our operating results, financial condition and liquidity.

We are also subject to geographic and product competition. For example, a customer could shift production to a region where we do not have operations or could substitute one commodity for another commodity that is not transported by rail. In either case, we would lose a source of revenues, which could have a material adverse effect on our operating results, financial condition and liquidity.

The extent of this competition varies significantly among our railroads. Competition is based primarily upon the rate charged, the relative costs of substitutable products and the transit time required. In addition, competition is based on the quality and reliability of the service provided. Because a significant portion of our carloads in the United States and Canada involve interchange with another carrier, we have only limited control over the total price, transit time or quality of such service. Any future improvements or expenditures materially increasing the quality of these alternative modes of transportation in the locations in which we operate or legislation granting materially greater latitude for other modes of transportation could have a material adverse effect on our operating results, financial condition and liquidity.

It is difficult to quantify the potential impact of competition on our business, since not only each customer, but also each customer location and each product shipped from such location is subject to different types of competition.

The loss of important customers or contracts may adversely affect our operating results, financial condition and liquidity.

Our operations served more than 770 customers in 2007. Freight revenue from our 10 largest freight revenue customers accounted for approximately 22% of our revenues in 2007. As of December 31, 2007, four of our 10

largest customers operated in the paper and forest products industry. In 2007, our largest freight revenue customer was a company in the paper and forest products industry, freight revenue from which accounted for approximately 6% of our revenues in 2007. We typically handle freight pursuant to transportation contracts between us, our connecting carriers and the customer. These contracts are in accordance with industry norms and vary in duration. These contracts establish price or, in the case of longer term contracts, a methodology for determining price, but do not typically obligate the customer to move any particular volume and are not typically linked to the prices of the commodities being shipped. In addition, GWA s largest freight customer, AWB Limited (AWB), is the subject of a government investigation and is expected to lose its exclusive bulk wheat exporter status in 2008. Should AWB lose its exclusive exporter status, it has the right to re-negotiate the terms of the contracts with GWA, which could affect our operating results, financial condition and liquidity. Substantial reduction in business with or loss of important customers or contracts could have a material adverse affect on our operating results, financial condition and liquidity.

We are subject to significant governmental regulation of our railroad operations. The failure to comply with governmental regulations could have a material adverse effect on our operating results, financial condition and liquidity.

We are subject to governmental regulation with respect to our railroad operations and a variety of health, safety, security, labor, environmental and other matters by a significant number of federal, state and local regulatory authorities. In the United States, these agencies include the STB, the Department of Transportation (DOT), the FRA of the DOT, other federal agencies (including the Department of Homeland Security) and state departments of transportation. In Australia, we are subject to both Commonwealth and state regulations. In Canada, we are subject to regulation by the Canada Transportation Agency, Transport Canada and the regulatory departments of the provincial governments of Quebec and Ontario. In Mexico, we are subject to regulation by the SCT. Our failure to comply with applicable laws and regulations could have a material adverse effect on our operating results, financial condition and liquidity.

Rising fuel costs could materially adversely affect our operating results, financial condition and liquidity.

Fuel costs constitute a significant portion of our total operating expenses. Fuel costs for fuel used in operations were 10.9% of our operating expenses for each of the years ended December 31, 2007 and 2006. Fuel prices and supplies are influenced by factors beyond our control, such as international political and economic circumstances. If Class I railroads change their policies regarding fuel surcharges, the compensation we receive for increases in fuel costs may decrease. In addition, if diesel fuel prices increase dramatically or if a fuel supply shortage were to arise from production curtailments, a disruption of oil imports or otherwise, these events could have a material adverse affect on our operating results, financial condition and liquidity.

Changes to the regulatory environment, if adopted, could have a significant impact on our railroad operations.

There are various legislative actions being considered in the United States that modify or increase regulatory oversight of the rail industry. The majority of the actions under consideration are directed at Class I railroads; however, specific initiatives recently introduced in Congress associated with competition, safety, security and labor regulations could significantly affect our operations and the cost of compliance with the proposed rules and regulations could be significant. In addition, proposed regulations may require us to obtain and maintain various licenses, permits and other authorizations, and we may not be able to do so. Federal, state and local regulatory authorities may change the regulatory framework without providing us with any recourse for the adverse effects that the changes may have on our operations. As a result, changes to the regulatory environment could have a material adverse effect on our operating results, financial condition and liquidity.

We could incur significant costs for violations of, or liabilities under, environmental laws and regulations.

Our railroad operations and real estate ownership are subject to extensive foreign, federal, state and local environmental laws and regulations concerning, among other things, emissions to the air, discharges to waters,

the handling, storage, transportation and disposal of waste and other materials and cleanup of hazardous material or petroleum releases. We may incur environmental liability from conditions or practices at properties previously owned or operated by us, properties leased by us and other properties owned by third parties, (for example, properties at which hazardous substances or wastes for which we are responsible have been treated, stored, spilled or disposed), as well as at properties currently owned by us. Under some environmental statutes, such liability may be without regard to whether we were at fault and may also be joint and several, whereby we are responsible for all the liability at issue even though we (or the entity that gives rise to our liability) may be only one of a number of entities whose conduct contributed to the liability.

Environmental liabilities may arise from claims asserted by owners or occupants of affected properties or other third parties affected by environmental conditions (for example, contractors and current or former employees) seeking to recover in connection with alleged damages to their property or with personal injury or death, as well as by governmental authorities seeking to remedy environmental conditions or to enforce environmental obligations. Environmental requirements and liabilities could obligate us to incur significant costs, including significant expenses to investigate and remediate environmental contamination, which could have a material adverse effect on our operating results, financial condition and liquidity.

Some of our employees belong to labor unions, and strikes or work stoppages could adversely affect our operating results, financial condition and liquidity.

We are a party to collective bargaining agreements with various labor unions in the United States, Australia, Canada and Bolivia. We are party to 36 contracts with national labor organizations. We are currently engaged in negotiations with respect to 10 of those agreements. We have also entered into employee bargaining agreements with an additional 73 employees who represent themselves. GWA has a collective enterprise bargaining agreement covering the majority of its employees. Our inability to negotiate acceptable contracts with these unions could result in, among other things, strikes, work stoppages or other slowdowns by the affected workers. If the unionized workers were to engage in a strike, work stoppage or other slowdown or other employees were to become unionized or the terms and conditions in future labor agreements were renegotiated, we could experience a significant disruption of our operations and/or higher ongoing labor costs, which, in either case, could materially adversely affect our operating results, financial condition and liquidity. To date, we have experienced no material strikes or work stoppages. We are also subject to the risk of the unionization of our non-unionized employees, which could result in higher employee compensation and restrictive working condition demands that could increase our operating costs or constrain our operating flexibility. In addition, work interruptions may be threatened, which could cause customers to seek other transportation alternatives, with a corresponding adverse financial impact.

If we are unable to employ a sufficient number of skilled workers, our operating results, financial condition and liquidity may be materially adversely affected.

We believe that our success depends upon our ability to employ and retain skilled workers that possess the ability to operate and maintain our equipment and facilities. The operation and maintenance of our equipment and facilities involve complex and specialized processes and often must be performed in harsh conditions, resulting in a high employee turnover rate when compared to many other industries. In addition, our ability to expand our operations depends in part on our ability to attract and retain skilled workers. Our number of employees has increased 22.4% from 1,885 at December 31, 2005 to 2,307 at December 31, 2007. Within the next five years, we estimate approximately 12% of the current workforce will become eligible for retirement. Approximately three-fourths of these workers hold key operating positions, such as conductors, engineers and mechanics. In addition, the demand for workers with these types of skills has increased, especially from Class I railroads, which can usually offer higher wages and better benefits. A significant increase in the wages paid by competing employers could result in a reduction of our skilled labor force or an increase in the wage rates that we must pay or both. If either of these events were to occur, our cost structure could increase, our margins could decrease and our growth potential could be impaired, each of which could have a material adverse effect on our operating results, financial condition and liquidity.

Our operations are dependent on our ability to obtain railcars and locomotives from other providers.

In 2007, approximately 63% of our railcars were leased. If the number of available railcars is insufficient or if the cost of obtaining these railcars increases, we might not be able to obtain replacement railcars on favorable terms, or at all, and shippers may seek alternate forms of transportation. In addition, in some cases we use third-party locomotives to provide transportation services to our customers. Without these third-party locomotives, we would need to invest additional capital in locomotives.

As a common carrier by rail, we are required to transport hazardous materials, regardless of risk.

Transportation of certain hazardous materials could create catastrophic losses in terms of personal injury and property damage costs and compromise critical parts of our railroads. Legislation introduced in Congress in early 2005 would give federal regulators increased authority to conduct investigations and levy substantial fines and penalties in connection with railroad accidents. Federal regulators also would be required to prescribe new regulations governing railroads transportation of hazardous materials. If enacted, such legislation and regulations could impose significant additional costs on railroads. Additionally, regulations adopted by the Department of Transportation and the Department of Homeland Security could significantly increase the costs associated with moving hazardous materials on our railroads. Further, certain local governments have sought to enact ordinances banning hazardous materials moving by rail within their borders. Some legislators have contemplated pre-notification requirements for hazardous materials shipments. If promulgated, such ordinances could require the re-routing of hazardous materials shipments, with the potential for significant additional costs. Increases in our costs could have a material adverse affect on our operating results, financial condition and liquidity.

The occurrence of losses or other liabilities that are either not covered by insurance or that exceed our insurance limits could materially adversely affect our operating results, financial condition and liquidity.

We have obtained for each of our railroads insurance coverage for losses arising from personal injury and for property damage in the event of derailments or other accidents or occurrences. On certain of the rail lines over which we operate, freight trains are commingled with passenger trains. Unexpected or catastrophic circumstances such as accidents involving passenger trains or spillage of hazardous materials could cause our liability to exceed our insurance limits. Insurance is available from only a very limited number of insurers, and we may not be able to obtain insurance protection at our current levels or obtain it on terms acceptable to us. In addition, subsequent adverse events directly and indirectly applicable to us may result in additional increases in our insurance premiums and/or our self insured retentions and could result in limitations to the coverage under our existing policies. The occurrence of losses or other liabilities that are not covered by insurance or that exceed our insurance limits could have a material adverse affect on our operating results, financial condition and liquidity.

We may be subject to various claims and lawsuits that could result in significant expenditures.

The nature of our business exposes us to the potential for various claims and litigation related to labor and employment, personal injury, freight loss and other property damage and other matters, including, without limitation, claims and lawsuits associated with FCCM s resignation of its operating concession in Mexico. For example, United States job-related personal injury and occupational claims are subject to FELA, which is applicable only to railroads. FELA s fault-based tort system produces results that are unpredictable and inconsistent as compared with a no-fault worker s compensation system. The variability inherent in this system could result in actual costs being very different from the liability recorded.

Any material changes to current litigation trends or a catastrophic rail accident involving material freight loss or property damage, personal injury and environmental liability could have a material adverse effect on our operating results, financial condition and liquidity to the extent not covered by insurance. We have obtained commercial insurance for potential losses for third-party liability and first-party property damages. Specified levels of risk are retained by us. Insurance is available from a limited number of insurers and may not continue to be available or, if available, may not be obtainable on terms acceptable to us.

Our results of operations are susceptible to downturns in the general economy as well as cyclicality of certain products.

In any given year, we, like other railroads, are susceptible to changes in the economic conditions of the industries and geographic areas that produce and consume the freight we transport. For instance, a downturn in the general economy may adversely impact housing starts, which would decrease our lumber and forest products traffic. In addition, many of the goods and commodities carried by us experience cyclicality in their demand. Our results of operations can be expected to reflect this cyclicality, and because of the significant fixed costs inherent in railroad operations the impact could be material. Should an economic slowdown or recession occur in the countries in which we operate, the volume of rail shipments carried by us is likely to be affected.

Our results of operations are susceptible to severe weather conditions and other natural occurrences.

We are susceptible to adverse weather conditions, including floods, fires, hurricanes, droughts, earthquakes and other natural occurrences. For example:

Our minerals and stone revenues, which include salt, may be reduced by mild winters in the Northeastern United States, which lessen demand for road salt.

Our coal, coke and ores revenue may be reduced by mild winters in the Midwestern United States, which lessen demand for coal.

GWA s revenues are susceptible to the impact of drought conditions on the South Australian grain harvest. Bad weather and natural disasters, such as blizzards in Eastern Canada and the Northeastern United States and hurricanes in the Southeastern United States, could cause a shutdown or substantial disruption of operations, which could have a material adverse effect on our operating results, financial condition and liquidity. In addition, GWA derives a significant portion of its rail freight revenues from shipments of grain. For the year ended December 31, 2007, grain shipments generated approximately 17% of GWA s operating revenues. A decrease in grain shipments as a result of adverse weather or other negative agricultural conditions could have a material adverse effect on GWA s operating results, financial condition and liquidity.

Even if a material adverse weather or other condition does not directly affect our operations, it can impact the operations of our customers or connecting carriers. Such weather conditions could cause our customers or connecting carriers to reduce or suspend their operations, which could have a material adverse effect on our results of operations, financial condition and liquidity. Furthermore, our expenses could be adversely impacted by weather, including, for example, higher track maintenance and overtime costs in the winter in our New York/Pennsylvania and Canada Regions related to snow removal and mandated work breaks.

Certain of our capital projects may be impacted by our ability to obtain government funding.

Certain of our existing capital projects are and certain of our future capital projects may be partially dependent on our ability to obtain government funding. During 2007, we obtained government funding for 32 separate projects that were partially funded by United States federal, state and municipal agencies. These funds represented approximately 39% of our total capital expenditures during 2007. Government funding for our projects is limited, and there is no guarantee that budget pressure at the federal, state and local level or changing governmental priorities will not eliminate future funding availability. In addition, competition for government funding from other short line railroads, Class I railroads and other companies is significant, and the receipt of government funds is often contingent on the acceptance of contractual obligations that may not be strictly profit maximizing. In certain jurisdictions, the acceptance of government funds may impose additional legal obligations on our operations, such as compliance with prevailing wage requirements.

Our credit facilities contain numerous covenants that impose certain restrictions on the way we operate our business.

Our credit facilities contain numerous covenants that impose restrictions on our ability to, among other things:

incur additional debt;

create liens on our assets;

make certain types of investments;

repurchase shares or pay dividends;

make expenditures for capital projects;

merge or consolidate with others;

make asset acquisitions other than in the ordinary course of business;

dispose of assets or use asset sale proceeds;

enter into sale and leaseback transactions; and

enter into transactions with affiliates.

Our credit facilities also contain financial covenants that require us to meet a number of financial ratios and tests. Our failure to comply with the obligations in our credit facilities could result in events of default under the credit facilities, which, if not cured or waived, could permit acceleration of our indebtedness, allowing our senior lenders to foreclose on our assets.

Acts of terrorism or anti-terrorism measures may adversely affect us.

Our rail lines, port operations and other facilities and equipment, including rail cars carrying hazardous materials that we are required to transport under federal law as a common carrier, could be direct targets or indirect casualties of terrorist attacks. Any terrorist attack or other similar event could cause significant business interruption and may adversely affect our operating results, financial condition and liquidity. In addition, regulatory measures designed to control terrorism could impose substantial costs upon us and could result in impairment to our service, which could also adversely affect our operating results, financial condition and liquidity.

ADDITIONAL RISKS ASSOCIATED WITH OUR FOREIGN OPERATIONS

We are subject to the risks of doing business in foreign countries.

Some of our significant subsidiaries transact business in foreign countries, namely in Australia and Canada, and we have a minority investment in Bolivia. In addition, we may consider acquisitions or other investments in other foreign countries in the future. The risks of doing business in

foreign countries include:

adverse renegotiation or modification of existing agreements or arrangements with governmental authorities;

adverse changes or greater volatility in the economies of those countries;

adverse effects of currency exchange controls;

adverse currency movements that make goods produced in those countries that are destined for export markets less competitive;

adverse changes to the regulatory environment of those countries;

adverse changes to the tax laws and regulations of those countries;

restrictions on the withdrawal of foreign investment and earnings;

the nationalization of the businesses that we operate, such as threatened nationalization in Bolivia;

the actual or perceived failure by us to fulfill commitments under concession agreements;

the potential instability of foreign governments, including from domestic insurgency; and

the challenge of managing a culturally and geographically diverse operation. Because some of our significant subsidiaries and affiliates transact business in foreign currencies and because a significant portion of our net income comes from the operations of our foreign subsidiaries, future exchange rate fluctuations may adversely affect us and may affect the comparability of our results between financial periods.

Our operations in Australia and Canada accounted for 18% and 11% of our consolidated operating revenues, respectively, for the year ended December 31, 2007. The results of operations of our foreign entities are reported in the local currency the Australian dollar, and the Canadian dollar and then translated into United States dollars at the applicable exchange rates for inclusion in our consolidated financial statements. As a result, any appreciation or depreciation of these currencies against the United States dollar can impact our results of operations. The exchange rates between these currencies and the United States dollar have fluctuated significantly in recent years and may continue to do so in the future. For instance, in the year ended December 31, 2007, the Australian dollar and Canadian dollar appreciated 11% and 6%, respectively, relative to the United States dollar.

We cannot assure that we will be able to effectively manage our exchange rate risks, and the volatility in currency exchange rates may have a material adverse effect on our operating results, financial condition and liquidity. In addition, because our financial statements are stated in United States dollars, such fluctuations may affect our results of operations and financial position and may affect the comparability of our results between financial periods.

Failure to meet concession commitments with respect to operations of our rail lines could result in the loss of our investment and a related loss of revenues.

Through our subsidiaries and unconsolidated affiliates we have entered into long-term concession and/or lease agreements with governmental authorities in South Australia and Bolivia. These concession and lease agreements are subject to a number of conditions, including those relating to the maintenance of certain standards with respect to safety, service, price and the environment. These concession and lease agreements also typically carry with them a commitment to maintain the condition of the railroad and to make a certain level of capital expenditures. Our failure to meet these commitments under the long-term concession and lease agreements could result in the loss of those concession or lease agreements. The loss of any concession or lease agreement could result in the loss of our entire investment relating to that concession or lease agreement and the related revenues and income.

Australia s open access regime could lead to additional competition for GWA s business and decreased revenues and profit margins.

Australia s open access regime could lead to additional competition for GWA s business, which could result in decreased revenues and profit margins. The legislative and regulatory framework in Australia allows third-party rail operators to gain access to GWA s railway infrastructure and in turn governs GWA s access to track owned by others. Access charges are paid for access onto the track of other companies, and access charges under state and federal regimes continue to evolve because privatization of railways in Australia is recent. Where GWA pays access fees to others, if those fees were increased, GWA s operating margins could be negatively affected.

In addition, if the federal government or respective state regulators were to alter a regulatory regime or determine that access fees charged to current or prospective third-party rail freight operators by GWA did not meet competitive standards, then GWA s income from those fees could be negatively affected.

When GWA operates over track networks owned by others, including Commonwealth-owned and State-owned networks, the owners of the network rather than the operators are responsible for scheduling the use of the tracks as well as for determining the amount and timing of the expenditures necessary to maintain the network in satisfactory condition. Therefore, in areas where GWA operates over tracks owned by others, it is subject to train scheduling set by the owners as well as the risk that the network will not be adequately maintained. Either risk could affect GWA.

GWA is subject to several contractual restrictions on its ability to compete.

As a result of our June 2006 ARG Sale, GWA is subject to (a) a five-year non-compete in the State of Western Australia, the Melbourne to Adelaide corridor and certain areas within the State of New South Wales historically served by ARG; (b) a right of first refusal for the benefit of Queensland Rail on the sale of (i) GWA or a majority of the ownership of GWA, (ii) a number of high horse-power locomotives and intermodal wagons owned or operated by GWA and (iii) assets of GWA s yard and facilities at Port Augusta; and (c) a restriction on hiring of ARG employees who remain employed by ARG after the sale. These contractual restrictions may place limits on our ability to grow GWA s business, which could have a material adverse effect on GWA s operating results, financial condition and liquidity.

Item 1B. Unresolved Staff Comments None.

Item 2. Properties

Genesee & Wyoming, through our subsidiaries and our unconsolidated affiliate in Bolivia, currently has interests in 48 short line and regional freight railroads, of which 43 are located in the United States, three are located in Canada, one is located in Australia and one is located in Bolivia. These rail properties typically consist of the track and the underlying land. Real estate adjacent to the railroad rights-of-way is generally retained by the sellers, and our holdings of such real estate are not material. Similarly, the seller typically retains mineral rights and rights to grant fiber optic and other easements in the properties acquired by us. Several of our railroads are operated under leases or operating licenses in which we do not assume ownership of the track and the underlying land.

Our railroads operate over approximately 5,800 miles of track that is owned, jointly owned or leased by us or our affiliate. We also operate, through various trackage rights agreements, over more than 3,000 miles of track that is owned or leased by others. The track miles listed below exclude 794 miles of sidings and yards located in the United States (642 miles), Canada (87 miles), and Australia (65 miles).

²³

The following table sets forth certain information as of December 31, 2007, with respect to our and our affiliate s railroads, excluding 998 miles associated with our discontinued operations in Mexico:

| RAILROAD AND LOCATION UNITED STATES: | YEAR ACQUIRED | TRACK MILES | NOTES | STRUCTURE | CONNECTING CARRIERS (1) |
|---|------------------|----------------|-------|--------------|-------------------------------|
| Genesee and Wyoming Railroad Company | 1899 | 27 | (2) | Owned | CP, DMM, RSR, NS, CSX |
| (GNWR) New York | | | | | |
| The Dansville & Mount Morris | 1985 | 8 | (2) | Owned | GNWR |
| Railroad Company | | | | | |
| (DMM) New York | | | | | |
| Rochester & Southern Railroad, Inc. | 1986 | 51 | (3) | Owned | BPRR, CP, GNWR, CSX, LAL |
| (RSR) New York | | | | | |
| Louisiana & Delta Railroad, Inc. | 1987 | 86 | (4) | Owned/Leased | UP, BNSF |
| (LDRR) Louisiana | | | | | |
| Bradford Industrial Rail, Inc. | 1988 | 4 | (5) | Owned | BPRR |
| (BR) Pennsylvania | | | | | |
| Buffalo & Pittsburgh Railroad, Inc. | 1988 | 391 | (6) | Owned/Leased | ALY, BR, CN, CP, CSX, NS |
| (BPRR) New York, Pennsylvania | | | | | PS, RSR, AVR, SB, SBOR |
| Allegheny & Eastern Railroad, Inc. | 1992 | 128 | (7) | Owned | BPRR, NS, CSX |
| (ALY) Pennsylvania | | | | | |
| Willamette & Pacific Railroad, Inc. | 1993 | 184 | (8) | Leased | UP, PNWR, HLSC, AERC |
| (WPRR) Oregon | | | | | |
| Portland & Western Railroad, Inc. | 1995 | 288 | (9) | Owned/Leased | BNSF, UP, WPRR, POTB, |
| (PNWR) Oregon | | | | | AERC |
| Pittsburg & Shawmut Railroad, Inc. | 1996 | 111 | (10) | Owned/Leased | BPRR, NS |
| (PS) Pennsylvania | | | | | |
| Illinois & Midland Railroad, Inc. | 1996 | 97 | (11) | Owned | BNSF, IAIS, CN, NS, |
| | | | | | |
| (IMR) Illinois Commonwealth Railway, Inc. | 1996 | 17 | (12) | Owned/Leased | TZPR, TPW, UP, KCS NS, CSX |
| | | | | | |
| (CWRY) Virginia Talleyrand Terminal Railroad Company, Inc. | 1996 | 2 | (13) | Leased | NS, CSX |
| | | _ | () | | , |
| (TTR) Florida Corpus Christi Terminal Railroad, Inc. | 1997 | 23 | (14) | Leased | UP, BNSF, TM |
| - | 1771 | 23 | (14) | Leasen | 51, D101, 114 |
| (CCPN) Texas | 1009 | 12 | (15) | Ownod/Lassad | CSY NS |
| Golden Isles Terminal Railroad, Inc. | 1998 | 13 | (15) | Owned/Leased | CSX, NS |

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| (GITM) Georgia Savannah Port Terminal Railroad, Inc. | 1998 | 18 | (16) | Leased | CSX, NS |
|---|------|-----|------|--------------|------------------------|
| (SAPT) Georgia South Buffalo Railway Company | 2001 | 54 | (17) | Owned | BPRR, CSX, NS |
| (SB) New York St. Lawrence & Atlantic Railroad Company | 2002 | 157 | (18) | Owned/Leased | CP, CN GRS, SLQ |
| (SLR) Maine, New Hampshire and Vermont York Railway Company | 2002 | 42 | (18) | Owned | CSX, NS |
| (YRC) Pennsylvania Utah Railway Company | 2002 | 47 | (19) | Owned | UP, BNSF |
| (URC) Utah Salt Lake City Southern Railroad Company | 2002 | 2 | (20) | Owned | UP, BNSF |
| (SLCS) Utah Chattahoochee Industrial Railroad | 2003 | 15 | (21) | Owned | CSX, NS, CHAT |
| (CIRR) Georgia Arkansas Louisiana and Mississippi Railroad Company | 2003 | 53 | (21) | Owned | UP, KCS, F&P |
| (ALM) Arkansas, Louisiana Fordyce and Princeton R.R. Co. | 2003 | 57 | (21) | Owned | UP, KCS, ALM |
| (F&P) Arkansas Tazewell & Peoria Railroad, Inc. | 2004 | 24 | (22) | Leased | CN, UP, NS, BNSF, TPW |
| (TZPR) Illinois | | | | | IAIS, IMRR, CIRY, KJRY |

| RAILROAD AND LOCATION | YEAR ACQUIRED | TRACK MILES | NOTES | STRUCTURE | CONNECTING CARRIERS (1) |
|--|------------------|----------------|-------|--------------|-------------------------|
| Golden Isles Terminal Wharf (GITW) Georgia | 2004 | 7 | (23) | Owned | CSX |
| First Coast Railroad Inc. | 2005 | 32 | (24) | Leased | CSX, SM |
| (FCRD) Florida, Georgia | | | | | |
| AN Railway, L.L.C. (AN) Florida | 2005 | 96 | (25) | Leased | CSX |
| Atlantic & Western Railway, L.P. | 2005 | 11 | (25) | Owned | CSX, NS |
| | | | | | |
| (ATW) North Carolina | | | | | |
| The Bay Line Railroad, L.L.C. | 2005 | 108 | (25) | Owned | CSX, NS, CHAT |
| (BAYL) Alabama, Florida | | | | | |
| East Tennessee Railway, L.P. | 2005 | 14 | (25) | Owned/Leased | CSX, NS |
| | | | | | |
| (ETRY) Tennessee | 2005 | (| (25) | Orren e d | |
| Evansville Belt Railroad, Inc. | 2005 | 6 | (25) | Owned | |
| (EBLR) Indiana | | | | | |
| Galveston Railroad, L.P. | 2005 | 38 | (25) | Leased | BNSF, UP |
| | | | | | |
| (GVSR) Texas | | | | | |
| Georgia Central Railway, L.P. | 2005 | 171 | (25) | Owned/Leased | CSX, NS |
| (GC) Georgia | | | | | |
| KWT Railway, Inc. | 2005 | 69 | (25) | Owned | CSX |
| | | | | | |
| (KWT) Kentucky, Tennessee | | | | | |
| Little Rock & Western Railway, L.P. | 2005 | 79 | (25) | Owned | BNSF, UP |
| (LRWN) Arkansas | | | | | |
| Meridian & Bigbee Railroad, L.L.C. | 2005 | 148 | (25) | Owned/Leased | CSX, KCS, NS, AGR, BNSF |
| | | | | | |
| (MNBR) Alabama, Mississippi | 2005 | 10 | | | CON |
| Riceboro Southern Railway, L.L.C. | 2005 | 18 | (25) | Leased | CSX |
| (RSOR) Georgia | | | | | |
| Tomahawk Railway, L.P. | 2005 | 6 | (25) | Owned | CN |
| | | | | | |
| (TR) Wisconsin Valdosta Railway, L.P. | 2005 | 10 | (25) | Owned | CSX, NS |
| valuosta Kaliway, L.F. | 2005 | 10 | (23) | Owned | CSA, NS |
| (VR) Georgia | | | | | |
| Western Kentucky Railway, L.L.C. | 2005 | 21 | (25) | Owned | CSX |
| | | | | | |
| (WKRL) Kentucky | 2005 | | (0.5) | . . | CON |
| Wilmington Terminal Railroad, L.L.C. | 2005 | 17 | (25) | Leased | CSX |
| (WTRY) North Carolina | | | | | |
| Chattahoochee Bay Railroad, Inc. | 2006 | 26 | (26) | Owned | BAYL, NS, CIRR, CSX |
| (CIIAT) Coordia | | | | | |

(CHAT) Georgia

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| Edgar Filing: GENESEE & WYOMING INC - Form 10-K | | | | | | | | |
|---|------|-----|------|--------------|-------------------|--|--|--|
| Maryland Midland Railway, Inc. | 2007 | 70 | (27) | Owned | CSX | | | |
| (MMID) Maryland | | | | | | | | |
| CANADA: | 1997 | 173 | (28) | Leased | CP, CN | | | |
| Huron Central Railway Inc. | | | | | | | | |
| (HCR) Canada | | | | | | | | |
| Quebec Gatineau Railway Inc. | 1997 | 313 | (29) | Owned/Leased | CP, CN | | | |
| (QGRY) Canada | | | | | | | | |
| St. Lawrence & Atlantic Railroad | 2002 | 95 | (18) | Owned | CP, CN, MMA, SLR | | | |
| (Quebec) Inc. (SLQ) Canada | | | | | | | | |
| AUSTRALIA: | 2006 | 791 | (30) | Leased | | | | |
| Genesee & Wyoming Australia Pty Ltd | | | | | | | | |
| (GWA) | | | | | | | | |
| BOLIVIA (Minority Investment): | 2000 | 773 | (31) | Leased | General Belgrano, | | | |
| Ferroviaria Oriental, S.A. | | | | | Novoeste | | | |
| (Oriental) | | | | | | | | |

(1) See Legend of Connecting Carriers following this table.

(2) Includes 13 miles of track obtained in 1982. The GNWR and DMM are now operated by RSR.

(3) In addition, RSR has haulage contracts over 52 miles of CP and 70 miles of CSX.

(4) Includes 3 miles under a lease with M.A. Patout & Sons expiring in 2011. If the lease terminates, the lessor is obligated to reimburse us for leasehold improvements based upon stipulations in the agreement. In addition, LDRR operates by trackage rights over 91 miles of UP under an agreement terminable by either party and has a haulage contract with M.A. Patout & Sons over 4 miles of track.

(5) In addition, BR operates by trackage rights over 14 miles of BPRR. BR merged with BPRR on January 1, 2004.

- (6) Includes 92 miles under perpetual leases and 41 miles, 9 miles and 24 miles under leases with CSX expiring in 2027, 2090 and 2024, respectively, and 36 miles under a lease with NS expiring in 2027. In addition, BPRR operates by trackage rights over 14 miles of CSX under an agreement expiring in 2018 and 8 miles of NS under an agreement expiring in 2027. We are seeking to sell or abandon approximately 25 miles of owned track that parallels track under the NS trackage rights agreement.
- (7) ALY operates by trackage rights over 3 miles of NS. ALY merged with BPRR on January 1, 2004.
- (8) All under lease with UP expiring in 2013, with renewal options subject to both parties consent. If the lease terminates, the lessor is obligated to reimburse us for leasehold improvements based upon stipulations in the agreement. In addition, WPRR operates over 41 miles of UP under a concurrent trackage rights agreement.
- (9) Includes 59 miles under lease with UP expiring in 2015 with a 10-year renewal unless terminated by either party, 56 miles formerly under lease which was purchased in November 1997 and is operated under a rail service easement, 92 miles purchased in July 1997 and 76 miles under lease with BNSF expiring in 2017. If the leases terminate, the lessor is obligated to reimburse us for leasehold improvements based upon stipulations in the agreements. In addition, PNWR operates by trackage rights over 2 miles of UP and 4 miles of POTB. PNWR also has haulage service contracts over 49 miles of UP, 13 miles of BNSF and 2 miles of PTR.
- (10) In addition, PS operates over 11 miles pursuant to an operating contract. PS merged with BPRR on January 1, 2004. In 2005, we sold approximately 30 miles of owned track that duplicates service provided by BPRR.
- (11) In addition, IMR operates by trackage rights over 15 miles of CN, 9 miles of TZPR and 48 miles of UP.
- (12) Exercised an option to purchase 12.5 miles of previously leased rail line from Norfolk Southern Corp. on August 25, 2006.
- (13) All under lease with Jacksonville Port Authority expiring in 2008.
- (14) All under lease with Port of Corpus Christi Authority of Nucces County Texas expiring in 2012. If the lease terminates, the lessor is obligated to reimburse us for leasehold improvements based upon stipulations in the agreement.
- (15) Includes 13 miles which are under lease with Georgia Port Authority expiring in 2010. If the lease terminates, the lessor is obligated to reimburse us for leasehold improvements based upon stipulations in the agreement.
- (16) All under lease expiring in 2010. If the lease terminates, the lessor is obligated to reimburse us for leasehold improvements based upon stipulations in the agreement.
- (17) SB was acquired on October 1, 2001 from Bethlehem Steel.
- (18) Subsidiary of Emons Transportation Group, Inc., acquired on February 22, 2002.
- (19) URC was acquired on August 28, 2002. In addition, URC operates by trackage rights over 349 miles of UP.
- (20) Subsidiary of Utah Railway Company, acquired on August 28, 2002. In addition, SLCS operates by trackage rights over 34 miles of UP.
- (21) All acquired on December 31, 2003 from Georgia Pacific Corporation.
- (22) All under lease with Peoria and Pekin Union Railway (PPU) expiring in 2024. In addition, TZPR operates by trackage rights over 4 miles of UP.
- (23) The Company purchased the Golden Isles Terminal Wharf in August 2004.
- (24) All under lease with CSX expiring in 2025.
- (25) All acquired on June 1, 2005 from RMC. Includes certain lines under leases with CSX, Port of Galveston, the City of Wilmington, NC and the St. Joe Company.
- (26) CHAT purchased the Chattahoochee & Gulf Railroad Co., Inc. and the H&S Railroad Company, Inc. on August 25, 2006 from Gulf & Ohio Railways.
- (27) The Company purchased 87.4% of MMID on December 31, 2007.
- (28) All under lease with CP expiring in 2017, with renewal options subject to both parties consent.
- (29) Consists of 295 miles that are owned and 18 miles that are under lease expiring in 2017, with renewal options subject to both parties consent. In addition, QGRY operates by trackage rights over 65 miles of CP.
- (30) Acquired a 50-year lease from South Australia, which expires in 2047.
- (31) All under a 40-year concession agreement expiring in 2036 operating on track structure that is owned by the state-owned rail company Red Ferroviario
- Oriental.

Legend of Connecting Carriers

- AERC Albany & Eastern Railroad
- AGR Alabama & Gulf Coast Railway LLC
- AVR Allegheny Valley Railroad
- BNSF Burlington Northern Santa Fe Railway Company
- CIRY Central Illinois Railway
- CN Canadian National
- CP Canadian Pacific Railway
- CSX CSX Transportation, Inc.
- GRS Guilford Rail System
- HLSC Hampton Railway
- IAIS Iowa Interstate Railroad, Ltd.
- KCS Kansas City Southern
- KJRY Keokuk Junction Railway
- LAL Livonia, Avon & Lakeville Railroad Corp.
- MMA Montreal, Maine & Atlantic Railway, Ltd.
- NS Norfolk Southern Corp.

- POTB Port of Tillamook Bay Railroad
- SBORBuffalo Southern RailroadSMSt. Mary s Railroad
- TM The Texas Mexican Railway Company
- TPW Toledo, Peoria & Western Railway Company
- UP Union Pacific Railroad Company

EQUIPMENT

As of December 31, 2007, the rolling stock of our continuing operations consisted of 515 locomotives, of which 444 were owned and 71 were leased, and 11,435 freight cars, of which 4,240 were owned and 7,195 were leased. A breakdown of the types of freight cars owned and leased by our continuing operations is set forth in the table below. As of December 31, 2007, our discontinued operations in Mexico owned 39 locomotives and 206 freight cars.

Rail Cars by Car Type:

| | Owned | Leased | Totals |
|--------------------|-------|--------|--------|
| Box | 1,013 | 4,818 | 5,831 |
| Hoppers | 1,115 | 685 | 1,800 |
| Flats | 1,607 | 398 | 2,005 |
| Gondolas | 192 | 473 | 665 |
| Covered Hoppers | 246 | 821 | 1,067 |
| Tank Cars | 29 | | 29 |
| Maintenance of Way | 25 | | 25 |
| Auto Racks | 13 | | 13 |
| | | | |
| | 4,240 | 7,195 | 11,435 |

Item 3. Legal Proceedings

Mexico. On June 25, 2007, FCCM formally notified the SCT of its intent to exercise its right to resign its 30-year concession from the Mexican government and to cease its rail operations. In response to this notification, on July 24, 2007, the SCT issued an official letter informing FCCM that the SCT did not accept the resignation of the concession. On August 8, 2007, the SCT issued another official letter to initiate a proceeding to impose sanctions on FCCM. The amount of the sanctions has not been specified. The proposed sanctions are based, in part, on allegations that FCCM has violated the Railroad Service Law in Mexico and the terms of its concession. On August 30, 2007, FCCM filed a brief with the SCT that challenged the proposed sanctions and introduced evidence supporting FCCM s right to resign its concession. On September 21, 2007, FCCM also filed a proceeding in the Tax and Administrative Federal Court in Mexico seeking an annulment of the SCT s July 24, 2007, official letter and recognition of FCCM s right to resign its concession. The SCT has also seized substantially all of FCCM s operating assets in response to FCCM s resignation of the concession. On September 19, 2007, FCCM filed a proceeding in the Second District Court in Merida (District Court) challenging the SCT s seizure of its operating assets as unconstitutional. The District Court admitted the proceeding on October 11, 2007, and issued a provisional ruling upholding the seizure, pending a full review of the constitutional grounds for the seizure and the legality of the SCT s actions. In addition to the allegations made by the SCT, FCCM is subject to claims and lawsuits from aggrieved customers as a result of its cessation of rail operations and the initiation of formal liquidation proceedings. We believe the SCT and customer actions are without merit and unlawful and we will continue to pursue appropriate legal remedies to support FCCM s resignation of the concession and to recover FCCM s operating assets. As of December 31, 2007, there was a net liability of \$1.7 million remaining on our balance sheet associated with our Mexican operations.

M&B Arbitration. Meridian & Bigbee Railroad LLC (M&B), our subsidiary, CSX and KCS are parties to a Haulage Agreement governing the movement of traffic between Meridian, Mississippi, and Burkeville, Alabama. On November 17, 2007, M&B initiated arbitration with the American Arbitration Association against CSX in an effort to collect on outstanding claims under the Haulage Agreement. To date, our total claims against CSX under the Haulage Agreement are \$7.1 million, which amount could increase pending receipt of additional information and resolution of pending legal actions. On December 7, 2007, CSX filed an arbitration response, answering statement and counterclaim. CSX alleges it has suffered damages in an amount to be determined. We plan to vigorously defend ourselves against CSX s claims, which we believe to be without merit, and will pursue

insurance recovery as appropriate. Although we believe we are entitled to payment for our claims, and that we have meritorious defenses against CSX s claims, arbitration is inherently uncertain, and it is possible that an unfavorable ruling could have a material adverse impact on our results of operations, financial position or liquidity as of and for the period in which the determination occurs.

Sheperdsville, Kentucky Litigation. On January 16, 2007, CSX s freight train Q502-15 derailed in Sheperdsville, Kentucky. The derailment involved approximately 13 railcars carrying a variety of chemicals. As a consequence of this derailment, we were named as a defendant in two personal injury lawsuits and one class action lawsuit. On January 15, 2008, Mr. John Goodwin filed an action against General Electric Capital Services, Inc. (GECS), General Electric Rail Service Corp. (GERS) and Genesee & Wyoming Inc. (GWI), and on January 16, 2008, Mr. Bobby Stearns and Ms. Betty Lou Stearns filed an action against GECS, General Electric Railcar Services Corp. (GE Rail, collectively with GECS and GERS, GE) and GWI. On January 16, 2008, Roberta Green, individually and on behalf of a class of similarly situated persons, filed a class action lawsuit against GECS, GE Rail and GWI. All actions are pending in the United States District Court for the Western District of Kentucky at Louisville. The plaintiffs in these lawsuits allege that the derailment was caused by one or more defective components on a railcar owned by GE, which railcar bears the railroad operating marks of one of our subsidiaries. The complaints allege causes of action against GWI for (i) nuisance; (ii) trespass; and (iii) negligence (with respect to transportation/operations and duty to warn); and seek compensatory and punitive damages. We believe we are indemnified for these claims by GE. We plan to vigorously defend ourselves against the claims made in these lawsuits, which we believe to be without merit, and will pursue indemnification and insurance recovery as appropriate. Although we believe we have meritorious defenses against these claims, litigation is inherently uncertain, and it is possible that an unfavorable ruling could have a material adverse impact on our results of operations, financial position or liquidity as of and for the period in which the ruling occurs.

Canada. As previously discussed, in February 2002, Mr. Paquin, an individual living adjacent to the Outremont rail yard, filed a motion for authorization of class certification in the Quebec Superior Court in Canada in connection with a claim against two of the Company s subsidiaries, Genesee Rail-One Inc. (now Genesee & Wyoming Canada Inc.) and Quebec-Gatineau Railway Inc., as well as Canadian Pacific Railways (CP) (collectively, the Parties). Mr. Paquin alleged that the noise emanating from the Outremont rail yard causes significant nuisance problems to the residents living near the rail yard. The rail yard is owned by CP, part of which is leased and operated by Quebec-Gatineau Railway Inc. The plaintiff described the proposed class as comprised of all owners and tenants of dwellings who have lived within a defined section of the Outremont neighborhood in Montreal, which is adjacent to the rail yard. In December 2007 a settlement agreement for all outstanding claims was approved by all Parties and the Quebec Superior Court. Neither Genesee & Wyoming Canada Inc. nor Quebec-Gatineau Railway made any material financial contribution in connection with the settlement agreement.

Bolivia. As previously disclosed, we indirectly have a 12.52% equity interest in Ferroviaria Oriental S.A. (Oriental) through its interest in Genesee & Wyoming Chile S.A. (GWC). GWC is an obligor of non-recourse debt of \$12.0 million, which debt is secured by a lien on GWC s 12.52% indirect equity interest in Oriental held through GWC s subsidiary, Inversiones Ferroviarias Bolivianas Ltda (IFB). This non-recourse debt became due and payable on November 2, 2003. In 2006, certain creditors of GWC, including Banco de Crédito e Inversiones and Banco de Chile, commenced court proceedings before the 4th and 9th Civil Tribunals of Santiago to (i) collect on their share of the debt and (ii) exercise their rights pursuant to the lien. Additional information on the value of our 12.52% equity interest in Oriental is set forth in Item 7. Management s Discussion and Analysis of Financial Condition and Results of Operations Changes in Operations South America. In addition, we hold a 10.37% indirect interest in Oriental through other companies. We do not expect these court proceedings to have any impact on this remaining 10.37% interest, nor do we expect these proceedings to have any additional effect on our financial statements.

Other. In addition to the lawsuits set forth above, from time to time we are a defendant in certain lawsuits resulting from our operations. Management believes there are adequate provisions in the financial statements for any expected liabilities that may result from disposition of pending lawsuits. Nevertheless, litigation is subject to inherent uncertainties, and unfavorable rulings could occur. Were an unfavorable ruling to occur, there exists the possibility of a material adverse impact to our results of operations, financial position or liquidity as of and for the period in which the ruling occurs.

Item 4. Submission of Matters to a Vote of Security Holders. None.

PART II

Item 5. *Market for Registrant s Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities. Stock Market Results.* Our Class A common stock publicly trades on the New York Stock Exchange under the trading symbol GWR. On February 14, 2006, we announced a three-for-two common stock split in the form of a 50% stock dividend distributed on March 14, 2006, to shareholders of record on February 28, 2006. All share and per share amounts presented herein have been restated to reflect the retroactive effect of this stock split as well as any previous stock splits.

The tables below show the range of high and low actual trade prices for our Class A common stock during each quarterly period of 2007 and 2006.

| Year Ended December 31, 2007 | High | Low |
|------------------------------|----------|----------|
| 4th Quarter | \$ 29.95 | \$ 24.08 |
| 3rd Quarter | \$ 31.57 | \$ 24.57 |
| 2nd Quarter | \$ 33.40 | \$ 25.80 |
| 1st Quarter | \$ 28.60 | \$ 24.20 |
| | | |
| Year Ended December 31, 2006 | High | Low |
| 4th Quarter | \$ 29.00 | \$ 22.32 |
| 3rd Quarter | \$ 35.69 | \$ 21.00 |
| 2nd Quarter | \$ 36.75 | \$ 26.36 |
| 1st Quarter | \$ 32.57 | \$24.17 |

Our Class B Common Stock is not publicly traded.

Number of Holders. On February 22, 2008, there were 198 Class A common stock record holders and 8 Class B common stock record holders.

Dividends. We did not pay cash dividends in 2007 and 2006. We do not intend to pay cash dividends for the foreseeable future and intend to retain earnings, if any, for future operation and expansion of our business. Any determination to pay dividends in the future will be at the discretion of our Board of Directors. For more information on contractual restrictions on our ability to pay dividends, see Item 7. Management s Discussion and Analysis of Financial Condition and Results of Operations Liquidity and Capital Resources Senior United States and Canadian Credit Facilities.

See Item 12. Security Ownership of Certain Beneficial Owners and Management below for the required equity compensation plan table.

Recent Sales of Unregistered Securities.

None.

Issuer Purchases of Equity Securities

| 2007 | (a) Total Number of Shares (or Units) Purchased | (b) Average Price Paid per Share | (c) Total Number of Shares (or Units) Purchased as Part of Publicly announced Plans or Programs | (d) Maximum Number of Shares (or Units) that May Yet Be Purchased Under the Plans or Programs |
|---------------------------|---|---|---|---|
| October 1 to October 31 | 151,070 | \$ 29.27 | 151,070 | |
| November 1 to November 30 | | | | |
| December 1 to December 31 | | | | |

We announced on February 13, 2007 and August 1, 2007, that our Board of Directors authorized the repurchase of up to 2,000,000 shares and 4,000,000 shares, respectively, of our Class A common stock, which was in addition to 538,500 shares available for repurchase under a previous authorization in November 2004. The Board granted management the authority to make purchases in any amount and manner legally permissible, which, in the aggregate, would offset dilution caused by the issuance of shares in connection with employee and director stock plans that may occur over time. During the year ended December 31, 2007, we repurchased 6,538,500 shares of our Class A common stock at an average cost of \$26.81 per share. As of December 31, 2007, we had fully exhausted all of our existing authorizations to repurchase shares.

Item 6. Selected Financial Data

The following selected consolidated income statement data and selected consolidated balance sheet data of Genesee & Wyoming as of and for the years ended December 31, 2007, 2006, 2005, 2004 and 2003, have been derived from our consolidated financial statements. Historical information has been reclassified to conform to the 2007 presentation of discontinued operations. All of the information should be read in conjunction with the consolidated financial statements and related notes included elsewhere in this Annual Report on Form 10-K and Item 7. Management s Discussion and Analysis of Financial Condition and Results of Operations.

| INCOME STATEMENT DATA: Operating revenues \$ \$ 56,167 \$ \$ 450,683 \$ 350,401 \$ 270,550 \$ 213,224 Operating expenses 419,339 369,026 280,000 224,438 180,962 Income from operations 96,828 81,657 69,441 46,112 32,262 Gain on sale of equity investment in ARG 218,845 10,252 14,224 21,044 12,574 Interest income 7,813 7,839 249 165 180 Interest income 7,813 7,839 29,5 (162) 698 Income from continuing operations before income taxes 90,795 275,956 70,674 57,893 39,301 Provision for income taxes 21,548 103,309 20,163 21,264 12,136 Income from continuing operations available to common stockholders 69,247 172,647 < | | | 2007 | In tl | Year En 2006 housands, e | | Decembe 2005 ot per sha | | 2004 | | 2003 |
|---|--|------|-------------|-------|--------------------------------|-----|-------------------------------|-----------------|---------|-----------------|---------|
| Operating expenses 419,339 369,026 280,960 224,438 180,962 Income from operations 96,828 81,657 69,441 46,112 32,262 Gain on sale of equity investment in ARG 218,845 1 1 32,262 Investment loss Bolivia (10,752) 14,224 21,044 12,574 Interest income 7,813 7,839 249 165 180 Interest income 7,813 7,839 249 165 180 Interest income 7,813 7,839 249 165 180 Interest income 14,735) (16,007) (13,335) (9,266) 6(4,13) Other income (expense), net 889 252 95 (162) 698 Income from continuing operations before income taxes 90,795 275,956 70,674 57,893 39,301 Provision for income taxes 21,548 103,309 20,163 21,264 12,136 Income from continuing operations available to common stockholders 69,247 | INCOME STATEMENT DATA: | | | | | | | | | | |
| Income from operations 96,828 81,657 69,441 46,112 32,262 Gain on sale of equity investment in ARG 218,845 218,845 1 Investment loss Bolivia (10,752) 14,224 21,044 12,574 Equity (loss) income of unconsolidated international affiliates (10,752) 14,224 21,044 12,574 Interest income 7,813 7,839 249 165 180 Interest income (expense), net 889 252 95 (162) 698 Income from continuing operations before income taxes 90,795 275,956 70,674 57,893 39,301 Provision for income taxes 21,548 103,309 20,163 21,264 12,136 Income from continuing operations available to common stockholders 69,247 172,647 50,511 36,150 25,895 (Loss) income from discontinued op | Operating revenues | \$ | 516,167 | \$ | 450,683 | \$3 | 350,401 | \$2 | 270,550 | \$2 | 213,224 |
| Gain on sale of equity investment in ARG218,845Investment loss Bolivia(5,878)Equity (loss) income of unconsolidated international affiliates(10,752)Interest income7,813Interest expense(14,735)(14,735)(16,007)(13,335)(9,266)(6,413)Other income (expense), net88925295(162)698Income from continuing operations before income taxes90,795275,95670,67457,89339,301Provision for income taxes90,795275,95670,67457,89339,301Provision for income taxes90,795275,95670,67457,89339,301Provision for income taxes90,795275,95670,67457,89339,301Provision for income taxes90,247172,64750,51136,62927,165Preferred stock dividends and cost accretion4791,270Income from continuing operations, net of tax(14,072)(14,072)(38,644)(376)9901,554Net income available to common stockholders\$ 55,175\$ 134,003\$ 50,1358 37,140\$ 27,449Basic earnings per common share:Earnings per common shareEarnings per common share:Earnings per common share:Earnings per common share:Earnings per common share:Earnings per common share: <tr< td=""><td>Operating expenses</td><td></td><td>419,339</td><td></td><td>369,026</td><td>2</td><td>280,960</td><td>2</td><td>224,438</td><td>1</td><td>80,962</td></tr<> | Operating expenses | | 419,339 | | 369,026 | 2 | 280,960 | 2 | 224,438 | 1 | 80,962 |
| Gain on sale of equity investment in ARG218,845Investment loss Bolivia(5,878)Equity (loss) income of unconsolidated international affiliates(10,752)Interest income7,813Interest expense(14,735)(14,735)(16,007)(13,335)(9,266)(6,413)Other income (expense), net88925295(162)698Income from continuing operations before income taxes90,795275,95670,67457,89339,301Provision for income taxes90,795275,95670,67457,89339,301Provision for income taxes90,795275,95670,67457,89339,301Provision for income taxes90,795275,95670,67450,51136,62927,165Preferred stock dividends and cost accretion4791,270Income from continuing operations available to common stockholders(14,072)(38,644)(376)9901,554Net income available to common stockholders\$ 55,175\$ 134,003\$ 50,135\$ 37,1408 200\$ 4.598 21,5448 200\$ 4.599 21,554Net income available to common stockholders8 200\$ 4.599 21,5549 21,5549 21,5549 21,5549 21,5549 21,5549 21,5549 21,554 | | | | | | | | | | | |
| Gain on sale of equity investment in ARG218,845Investment loss Bolivia(5,878)Equity (loss) income of unconsolidated international affiliates $(10,752)$ $14,224$ $21,044$ $12,574$ Interest income7,8137,839 249 165 180 Interest expense $(14,735)$ $(16,007)$ $(13,335)$ $(9,266)$ $(6,413)$ Other income (expense), net889 252 95 (162) 698 Income from continuing operations before income taxes $90,795$ $275,956$ $70,674$ $57,893$ $39,301$ Provision for income taxes $21,548$ $103,309$ $20,163$ $21,264$ $12,136$ Income from continuing operations $69,247$ $172,647$ $50,511$ $36,629$ $27,165$ Preferred stock dividends and cost accretion 479 $1,270$ $1,270$ $1,2647$ $50,511$ $36,150$ $25,895$ (Loss) income from discontinued operations, net of tax $(14,072)$ $(38,644)$ (376) 990 $1,554$ Net income available to common stockholders $$5,51,75$ $$134,003$ $$5,0,135$ $$7,140$ $$2,744$ Basic earnings per common share: $$2,00$ $$4,59$ $$1,37$ $$1,00$ $$0,73$ Weighted average shares $39,148$ $42,417$ $41,712$ $41,013$ $40,152$ BALANCE SHEET DATA AT YEAR-END: $$1,077,801$ $$1,141,064$ $$980,598$ $$677,251$ $$627,173$ Total assets $$1,077,801$ $$1,141,064$ $$980,598$ $$677,251$ | Income from operations | | 96,828 | | 81,657 | | 69,441 | | 46,112 | | 32,262 |
| Investment loss Equity (loss) income of unconsolidated international affiliates $(5,878)$ Equity (loss) income of unconsolidated international affiliates $(10,752)$ $14,224$ $21,044$ $12,574$ Interest income7,8137,839249165180Interest expense $(14,735)$ $(16,007)$ $(13,335)$ $(9,266)$ $(6,413)$ Other income (expense), net88925295 (162) 698Income from continuing operations before income taxes90,795275,956 $70,674$ $57,893$ $39,301$ Provision for income taxes21,548 $103,309$ $20,163$ $21,264$ $12,136$ Income from continuing operations $69,247$ $172,647$ $50,511$ $36,629$ $27,165$ Preferred stock dividends and cost accretion 479 $1,270$ 479 $1,270$ Income from continuing operations, net of tax $(14,072)$ $(38,644)$ (376) 990 $1,554$ Net income available to common stockholders\$ 55,175\$ 134,003\$ 50,135\$ 37,140\$ 27,449Basic earnings per common share:EEarnings per common share: 8 2.00 \$ 4.59 \$ 1.37 \$ 1.00 \$ 0.73 Weighted average shares $34,625$ $37,609$ $36,907$ $36,207$ $35,489$ Diluted earnings per common share: 1.21 1.21 1.21 1.21 1.21 Earnings per common share: 1.277 1.477 $1.41,104$ $40,152$ BALANCE SHEET DATA AT YEAR-E | | | | | | | | | | | |
| Interest income7,8137,839249165180Interest expense $(14,735)$ $(16,007)$ $(13,335)$ $(9,266)$ $(6,413)$ Other income (expense), net88925295 (162) 698Income from continuing operations before income taxes90,795275,956 $70,674$ $57,893$ 39,301Provision for income taxes21,548103,30920,16321,26412,136Income from continuing operations69,247172,647 $50,511$ $36,629$ 27,165Preferred stock dividends and cost accretion4791,270Income from continuing operations available to common stockholders $69,247$ $172,647$ $50,511$ $36,150$ 25,895(Loss) income from discontinued operations, net of tax $(14,072)$ $(38,644)$ (376) 990 $1,554$ Net income available to common stockholders\$ $55,175$ \$ $134,003$ \$ $50,135$ \$ $37,140$ \$ $27,449$ Basic earnings per common shareEarnings per common share from continuing operations\$ 2.00 \$ 4.59 \$ 1.37 \$ 1.00 \$ 0.73 Weighted average shares $34,625$ $37,609$ $36,907$ $36,207$ $35,489$ Diluted earnings per common share 8 1.77 4.07 \$ 1.21 8.088 0.64 Weighted average shares $39,148$ $42,417$ $41,712$ $41,103$ $40,152$ BALANCE SHEET DATA AT YEAR-END:Total debt $272,766$ $38,531$ $132,237$ $158,022$ Mandatoril | Investment loss Bolivia | | | | (5,878) | | | | | | |
| Interest expense $(14,735)$ $(16,007)$ $(13,335)$ $(9,266)$ $(6,413)$ Other income (expense), net88925295 (162) 698Income from continuing operations before income taxes90,795275,956 $70,674$ $57,893$ $39,301$ Provision for income taxes21,548103,30920,16321,26412,136Income from continuing operations $69,247$ $172,647$ $50,511$ $36,629$ $27,165$ Preferred stock dividends and cost accretion 479 $1,270$ Income from continuing operations available to common stockholders $69,247$ $172,647$ $50,511$ $36,150$ $25,895$ (Loss) income from discontinued operations, net of tax $(14,072)$ $(38,644)$ (376) 990 $1,554$ Net income available to common stockholders\$ $55,175$ \$ $134,003$ \$ $50,135$ \$ $37,140$ \$ $27,449$ Basic earnings per common share: E E E E E E Earnings per common share: E E E $36,627$ $35,489$ Diluted earnings per common share: E $39,148$ $42,417$ $41,712$ $41,003$ $40,152$ BALANCE SHEET DATA AT YEAR-END: $10,77,801$ $$1,141,064$ $$980,598$ $$67,251$ $$627,173$ Total debt $272,766$ $245,685$ $33,83,51$ $132,237$ $158,022$ Mandatorily redeemable convertible prefered stock $272,766$ $245,685$ $338,351$ $132,239$ | Equity (loss) income of unconsolidated international affiliates | | | | (10,752) | | 14,224 | | 21,044 | | 12,574 |
| Other income (expense), net 889 252 95 (162) 698 Income from continuing operations before income taxes 90,795 275,956 70,674 57,893 39,301 Provision for income taxes 21,548 103,309 20,163 21,264 12,136 Income from continuing operations 69,247 172,647 50,511 36,629 27,165 Preferred stock dividends and cost accretion 479 1,270 Income from continuing operations available to common stockholders 69,247 172,647 50,511 36,150 25,895 (Loss) income from discontinued operations, net of tax (14,072) (38,644) (376) 990 1,554 Net income available to common stockholders \$ 55,175 \$ 134,003 \$ 50,135 \$ 37,140 \$ 27,449 Basic earnings per common share: Earnings per common share: Earnings per common share: 5 50,073 \$ 6,607 36,207 35,489 Diluted earnings per common share: Earnings per common share: Earnings per common share: Earnings per common share: 5 1,21 \$ 0.88 \$ 0.64 Weighted average shares 39,148< | Interest income | | 7,813 | | 7,839 | | 249 | | 165 | | 180 |
| Income from continuing operations before income taxes $90,795$ $275,956$ $70,674$ $57,893$ $39,301$ Provision for income taxes $21,548$ $103,309$ $20,163$ $21,264$ $12,136$ Income from continuing operations $69,247$ $172,647$ $50,511$ $36,629$ $27,165$ Preferred stock dividends and cost accretion 479 $1,270$ Income from continuing operations available to common stockholders $69,247$ $172,647$ $50,511$ $36,150$ $25,895$ (Loss) income from discontinued operations, net of tax $(14,072)$ $(38,644)$ (376) 990 $1,554$ Net income available to common stockholders $$55,175$ $$134,003$ $$50,135$ $$37,140$ $$27,449$ Basic earnings per common share:Earnings per common share from continuing operations $$2.00$ $$4,59$ $$1.37$ $$1.00$ $$0.73$ Weighted average shares $34,625$ $37,609$ $36,907$ $36,207$ $35,489$ Diluted earnings per common share: E E E Earnings per common share: E E E BALANCE SHEET DATA AT YEAR-END: $39,148$ $42,417$ $41,712$ $41,103$ $40,152$ BALANCE SHEET DATA AT YEAR-END: $72,766$ $245,685$ $338,511$ $132,237$ $158,022$ Mandatorily redeemable convertible preferred stock $272,766$ $245,685$ $338,511$ $132,237$ $158,022$ | Interest expense | | (14,735) | | (16,007) | (| (13,335) | | (9,266) | | (6,413) |
| Provision for income taxes $21,548$ $103,309$ $20,163$ $21,264$ $12,136$ Income from continuing operations $69,247$ $172,647$ $50,511$ $36,629$ $27,165$ Preferred stock dividends and cost accretion $69,247$ $172,647$ $50,511$ $36,150$ $25,895$ Income from continuing operations available to common stockholders $69,247$ $172,647$ $50,511$ $36,150$ $25,895$ (Loss) income from discontinued operations, net of tax $(14,072)$ $(38,644)$ (376) 990 $1,554$ Net income available to common stockholders\$ $55,175$ \$ $134,003$ \$ $50,135$ \$ $37,140$ \$ $27,449$ Basic earnings per common share:Earnings per common share from continuing operations\$ 2.00 \$ 4.59 \$ 1.37 \$ 1.00 \$ 0.73 Weighted average sharesDiluted earnings per common share:Earnings per common share:< | Other income (expense), net | | 889 | | 252 | | 95 | | (162) | | 698 |
| Provision for income taxes $21,548$ $103,309$ $20,163$ $21,264$ $12,136$ Income from continuing operations $69,247$ $172,647$ $50,511$ $36,629$ $27,165$ Preferred stock dividends and cost accretion $69,247$ $172,647$ $50,511$ $36,150$ $25,895$ Income from continuing operations available to common stockholders $69,247$ $172,647$ $50,511$ $36,150$ $25,895$ (Loss) income from discontinued operations, net of tax $(14,072)$ $(38,644)$ (376) 990 $1,554$ Net income available to common stockholders\$ $55,175$ \$ $134,003$ \$ $50,135$ \$ $37,140$ \$ $27,449$ Basic earnings per common share:Earnings per common share from continuing operations\$ 2.00 \$ 4.59 \$ 1.37 \$ 1.00 \$ 0.73 Weighted average sharesDiluted earnings per common share:Earnings per common share:< | | | | | | | | | | | |
| Provision for income taxes $21,548$ $103,309$ $20,163$ $21,264$ $12,136$ Income from continuing operations $69,247$ $172,647$ $50,511$ $36,629$ $27,165$ Preferred stock dividends and cost accretion $69,247$ $172,647$ $50,511$ $36,150$ $25,895$ Income from continuing operations available to common stockholders $69,247$ $172,647$ $50,511$ $36,150$ $25,895$ (Loss) income from discontinued operations, net of tax $(14,072)$ $(38,644)$ (376) 990 $1,554$ Net income available to common stockholders\$ $55,175$ \$ $134,003$ \$ $50,135$ \$ $37,140$ \$ $27,449$ Basic earnings per common share:Earnings per common share from continuing operations\$ 2.00 \$ 4.59 \$ 1.37 \$ 1.00 \$ 0.73 Weighted average sharesDiluted earnings per common share:Earnings per common share:< | Income from continuing operations before income taxes | | 90,795 | | 275,956 | | 70,674 | | 57,893 | | 39,301 |
| Income from continuing operations Preferred stock dividends and cost accretion $69,247$ $172,647$ $50,511$ $36,629$ $27,165$ Income from continuing operations available to common stockholders (Loss) income from discontinued operations, net of tax $69,247$ $172,647$ $50,511$ $36,150$ $25,895$ Net income available to common stockholders 8 $55,175$ $$134,003$ $$50,135$ $$37,140$ $$27,449$ Basic earnings per common share: Earnings per common share: Basic earnings per common share: Earnings per common share: | | | | | , | | | | , | | |
| Preferred stock dividends and cost accretion 479 1,270Income from continuing operations available to common stockholders $69,247$ $172,647$ $50,511$ $36,150$ $25,895$ (Loss) income from discontinued operations, net of tax $(14,072)$ $(38,644)$ (376) 990 $1,554$ Net income available to common stockholders\$ $55,175$ \$ $134,003$ \$ $50,135$ \$ $37,140$ \$ $27,449$ Basic earnings per common share: 459 \$ 1.37 \$ 1.00 \$ 0.73 Weighted average shares $34,625$ $37,609$ $36,907$ $36,207$ $35,489$ Diluted earnings per common share: 1.77 4.07 \$ 1.21 \$ 0.88 \$ 0.64 Weighted average shares $39,148$ $42,417$ $41,712$ $41,103$ $40,152$ BALANCE SHEET DATA AT YEAR-END: $1.077,801$ $$1,141,064$ $$980,598$ $$677.251$ $$627,173$ Total debt $272,766$ $245,685$ $338,351$ $132,237$ $158,022$ Mandatorily redeemable convertible preferred stock $23,994$ | | | , | | , | | - | | | | |
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| Income from continuing operations available to common stockholders $69,247$ $172,647$ $50,511$ $36,150$ $25,895$ (Loss) income from discontinued operations, net of tax $(14,072)$ $(38,644)$ (376) 990 $1,554$ Net income available to common stockholders\$ $55,175$ \$ $134,003$ \$ $50,135$ \$ $37,140$ \$ $27,449$ Basic earnings per common share:Earnings per common share from continuing operations\$ 2.00 \$ 4.59 \$ 1.37 \$ 1.00 \$ 0.73 Weighted average sharesDiluted earnings per common share:Earnings per com | | | <i>。</i> ,, | | , | | , | | , | | |
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| Net income available to common stockholders \$ 55,175 \$ 134,003 \$ 50,135 \$ 37,140 \$ 27,449 Basic earnings per common share: Earnings per common share from continuing operations \$ 2.00 \$ 4.59 \$ 1.37 \$ 1.00 \$ 0.73 Weighted average shares 34,625 37,609 36,907 36,207 35,489 Diluted earnings per common share: Earnings per common share from continuing operations \$ 1.77 \$ 4.07 \$ 1.21 \$ 0.88 \$ 0.64 Weighted average shares 39,148 42,417 41,712 41,103 40,152 BALANCE SHEET DATA AT YEAR-END: Total assets \$ 1,077,801 \$ 1,141,064 \$ 980,598 \$ 677,251 \$ 627,173 Total debt 272,766 245,685 338,351 132,237 158,022 Mandatorily redeemable convertible preferred stock 23,994 | | | , . | | | |)- | | , | | -) |
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| Basic earnings per common share: Earnings per common share from continuing operations $\$$ 2.00 $\$$ 4.59 $\$$ 1.37 $\$$ 1.00 $\$$ 0.73Weighted average shares $34,625$ $37,609$ $36,907$ $36,207$ $35,489$ Diluted earnings per common share $=$ $=$ $=$ $=$ Earnings per common share from continuing operations $\$$ 1.77 $\$$ 4.07 $\$$ 1.21 $\$$ 0.88 $\$$ 0.64Weighted average shares $=$ $=$ $=$ $=$ $=$ $=$ BALANCE SHEET DATA AT YEAR-END: $=$ $=$ $=$ $=$ $=$ Total assets $\$1,077,801$ $\$1,141,064$ $\$980,598$ $\$677,251$ $\$627,173$ Total debt $272,766$ $245,685$ $338,351$ $132,237$ $158,022$ Mandatorily redeemable convertible preferred stock $=$ $=$ $=$ $=$ | Net income available to common stockholders | \$ | 55 175 | \$ | 13/1003 | \$ | 50 135 | \$ | 37 140 | \$ | 27 149 |
| Earnings per common share from continuing operations\$ 2.00\$ 4.59\$ 1.37\$ 1.00\$ 0.73Weighted average shares $34,625$ $37,609$ $36,907$ $36,207$ $35,489$ Diluted earnings per common share 8 1.77 \$ 4.07\$ 1.21\$ 0.88\$ 0.64Weighted average shares $39,148$ $42,417$ $41,712$ $41,103$ $40,152$ BALANCE SHEET DATA AT YEAR-END: $1,077,801$ \$ 1,141,064\$ 980,598\$ 677,251\$ 627,173Total assets $272,766$ $245,685$ $338,351$ $132,237$ $158,022$ Mandatorily redeemable convertible preferred stock $23,994$ | Net meonie available to common stockholders | ψ | 55,175 | ψ | 134,005 | ψ | 50,155 | ψ | 57,140 | ψ | 27,449 |
| Earnings per common share from continuing operations\$ 2.00\$ 4.59\$ 1.37\$ 1.00\$ 0.73Weighted average shares $34,625$ $37,609$ $36,907$ $36,207$ $35,489$ Diluted earnings per common share 8 1.77 \$ 4.07\$ 1.21\$ 0.88\$ 0.64Weighted average shares $39,148$ $42,417$ $41,712$ $41,103$ $40,152$ BALANCE SHEET DATA AT YEAR-END: $1,077,801$ \$ 1,141,064\$ 980,598\$ 677,251\$ 627,173Total assets $272,766$ $245,685$ $338,351$ $132,237$ $158,022$ Mandatorily redeemable convertible preferred stock $23,994$ | | | | | | | | | | | |
| Weighted average shares 34,625 37,609 36,907 36,207 35,489 Diluted earnings per common share: 36,907 36,207 35,489 Diluted earnings per common share from continuing operations \$ 1.77 \$ 4.07 \$ 1.21 \$ 0.88 \$ 0.64 Weighted average shares 39,148 42,417 41,712 41,103 40,152 BALANCE SHEET DATA AT YEAR-END: \$ 627,173 Total assets \$ 1,077,801 \$ 1,141,064 \$ 980,598 \$ 677,251 \$ 627,173 Total debt 272,766 245,685 338,351 132,237 158,022 Mandatorily redeemable convertible preferred stock 23,994 | | ድ | 2.00 | ድ | 4.50 | ¢ | 1.27 | ¢ | 1.00 | ¢ | 0.72 |
| Diluted earnings per common share: Earnings per common share from continuing operations \$ 1.77 \$ 4.07 \$ 1.21 \$ 0.88 \$ 0.64 Weighted average shares 39,148 42,417 41,712 41,103 40,152 BALANCE SHEET DATA AT YEAR-END: Total assets \$ 1,077,801 \$ 1,141,064 \$ 980,598 \$ 677,251 \$ 627,173 Total debt 272,766 245,685 338,351 132,237 158,022 Mandatorily redeemable convertible preferred stock > 23,994 | | \$ | | \$ | | \$ | | \$ | | \$ | |
| Earnings per common share from continuing operations \$ 1.77 \$ 4.07 \$ 1.21 \$ 0.88 \$ 0.64 Weighted average shares 39,148 42,417 41,712 41,103 40,152 BALANCE SHEET DATA AT YEAR-END: | | | 34,023 | | 37,009 | | 30,907 | | 36,207 | | 55,489 |
| Weighted average shares 39,148 42,417 41,712 41,103 40,152 BALANCE SHEET DATA AT YEAR-END: Total assets \$1,077,801 \$1,141,064 \$980,598 \$677,251 \$627,173 Total debt 272,766 245,685 338,351 132,237 158,022 Mandatorily redeemable convertible preferred stock 23,994 | | | | | | | | | | | |
| BALANCE SHEET DATA AT YEAR-END: Total assets \$1,077,801 \$1,141,064 \$980,598 \$677,251 \$627,173 Total debt 272,766 245,685 338,351 132,237 158,022 Mandatorily redeemable convertible preferred stock 23,994 | | \$ | | \$ | | | | \$ | | \$ | |
| Total assets \$ 1,077,801 \$ 1,141,064 \$ 980,598 \$ 677,251 \$ 627,173 Total debt 272,766 245,685 338,351 132,237 158,022 Mandatorily redeemable convertible preferred stock 23,994 | Weighted average shares | | 39,148 | | 42,417 | | 41,712 | | 41,103 | | 40,152 |
| Total debt 272,766 245,685 338,351 132,237 158,022 Mandatorily redeemable convertible preferred stock 23,994 23,994 23,994 | BALANCE SHEET DATA AT YEAR-END: | | | | | | | | | | |
| Total debt 272,766 245,685 338,351 132,237 158,022 Mandatorily redeemable convertible preferred stock 23,994 23,994 23,994 | Total assets | \$ 1 | ,077,801 | \$ | 1,141,064 | \$9 | 980,598 | \$ (| 577,251 | \$ (| 527,173 |
| Mandatorily redeemable convertible preferred stock 23,994 | Total debt | | 272,766 | | 245,685 | | | | | | |
| | Mandatorily redeemable convertible preferred stock | | | | | | | | | | 23,994 |
| | Stockholders equity | | 430,981 | | 520,187 | 3 | 397,820 | 3 | 341,700 | 2 | 267,086 |

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We have completed a number of acquisitions and a disposition during the periods reported. Because of variations in the structure, timing and size of these acquisitions and disposition, our results of operations in any reporting period may not be directly comparable to our results of operations in other reporting periods. See Note 3 of the Notes to Consolidated Financial Statements included elsewhere in this Annual Report for a complete description of our most recent acquisitions and disposition.

Item 7. Management s Discussion and Analysis of Financial Condition and Results of Operations

The following discussion should be read in conjunction with the Consolidated Financial Statements and related notes included elsewhere in this Annual Report on Form 10-K. The results of operations for the years ended December 31, 2007, 2006 and 2005, were determined in accordance with accounting principles generally accepted in the United States (GAAP). Historical information has been reclassified to conform to the 2007 presentation of discontinued operations.

Outlook for 2008

There are certain noteworthy trends that we expect to affect our 2008 results of operations.

In 2008, we expect same railroad carload volumes to be modestly higher than 2007. First, we expect a reduction in the commodity other traffic due to the discontinuation of haulage traffic on the M&B. Second, we expect reduced grain traffic at GWA as a result of back to back droughts in Australia. Third, we expect continued weakness in paper and forest product carloads due to general economic weakness in the United States economy, the depressed housing market as well as the strong Canadian dollar, which decreases the competitiveness of Canadian exports to the United States. However, we expect these reductions in same railroad carloads to be offset by the commencement of new projects in four of our eight operating regions.

We anticipate the continuation of a favorable rail pricing environment in the United States and Canada, albeit with more moderate gains than those experienced in 2007. Consequently, we expect an increase in freight revenues in 2008.

Same railroad operating expenses are expected to increase in 2008 primarily due to three factors. First, we anticipate significantly higher fuel prices in 2008 versus 2007. Second, we expect depreciation expense to increase given the higher levels of capital spending in 2007. Third, transportation costs are expected to increase primarily due to increases in freight, switching and crewing services in Australia.

The American Jobs Creation Act (P.L. 108-357) has historically provided a tax credit for Class II and Class III railroads as an offset to their federal income tax based on qualified railroad track maintenance expenditures (the Short Line Tax Credit). The Short Line Tax Credit expired as of December 31, 2007. Since fiscal year 2004, the Short Line Tax Credit has lowered our effective income tax rate on continuing operations by as much as 9%. Absent congressional approval of an extension package for the Short Line Tax Credit, we expect a significant increase in our effective income tax rate in 2008.

Overview

We are a leading owner and operator of short line and regional freight railroads in the United States, Australia and Canada and own a minority interest in a railroad in Bolivia. In addition, we provide freight car switching and rail-related services to industrial companies in the United States and Australia.

We commenced the liquidation of our hurricane-damaged operations in Mexico on June 25, 2007, and had no remaining employees in Mexico as of September 30, 2007. Results from our Mexican operations are now included in results from discontinued operations.

Net income in the year ended December 31, 2007, was \$55.2 million, compared with a net income of \$134.0 million in the year ended December 31, 2006. Our diluted earnings per share (EPS) in the year ended December 31, 2007, was \$1.41 with 39.1 million weighted average shares outstanding, compared with diluted EPS of \$3.16 with 42.4 million weighted average shares outstanding in the year ended December 31, 2006.

Income from continuing operations in the year ended December 31, 2007, was \$69.2 million, compared with income from continuing operations of \$172.6 million in the year ended December 31, 2006. Our diluted EPS

from continuing operations in the year ended December 31, 2007, was \$1.77 with 39.1 million weighted average shares outstanding, compared with diluted EPS from continuing operations of \$4.07 with 42.4 million weighted average shares outstanding in the year ended December 31, 2006. Income from continuing operations in the year ended December 31, 2007, included a net tax benefit of \$3.7 million (or \$0.09 per diluted share) associated with the sale of the Western Australia operations and certain other assets of ARG to Queensland Rail and Babcock & Brown Limited (ARG Sale) in 2006. Income from continuing operations in the year ended December 31, 2006, included a net gain from the ARG Sale of \$114.5 million after-tax (\$2.70 per diluted share), partially offset by an investment loss in Bolivia of \$5.9 million (\$0.14 per diluted share), which together increased diluted EPS by \$2.56.

When we discuss same railroad revenues, we are referring to the change in our revenues period-over-period associated with our existing operations (i.e., excluding the impact of acquisitions). Operating revenues in the year ended December 31, 2007 were \$516.2 million, compared with \$450.7 million in the year ended December 31, 2006. The increase in our year-over-year revenues was due to \$35.1 million from new operations, primarily GWA (presented as an acquired business through June 1, 2007 and a part of our same railroad business thereafter), and an increase in same railroad revenues of \$30.4 million, or 6.7%.

Same railroad freight revenues increased \$6.8 million, or 2.2%, in the year ended December 31, 2007, compared with the year ended December 31, 2006, primarily due to an increase in average freight revenues per carload of 9.6%, partially offset by a 6.8% decrease in carloads. Same railroad non-freight revenues increased \$23.5 million, or 16.9%, in the year ended December 31, 2007, compared with the year ended December 31, 2006, primarily due to our GWA operations.

Our operating income in the year ended December 31, 2007, was \$96.8 million, compared with \$81.7 million in the year ended December 31, 2006. The operating ratio was 81.2% in the year ended December 31, 2007, compared with an operating ratio of 81.9% in the year ended December 31, 2006.

During the year ended December 31, 2007, we experienced a \$193.5 million net decrease in cash and cash equivalents. We generated \$34.5 million in cash from operating activities of continuing operations which was net of the payment of \$95.6 million in Australian taxes related to the ARG Sale. Also during the year ended December 31, 2007, we repurchased 6,538,500 shares of our Class A common stock at an average cost of \$26.81 per share for a total of \$175.3 million. We purchased \$61.8 million of property and equipment, net of \$29.9 million received from current year government grants and \$4.4 million in cash received from government grants for capital spending completed in 2006, and we purchased Maryland Midland for \$19.4 million. We received \$1.7 million in insurance proceeds for bridge reconstruction completed in 2006 and \$9.4 million in cash proceeds from the disposition of property and equipment.

Discontinued Operations

During the third quarter of 2007, we ceased our Mexican rail operations and initiated formal liquidation proceedings of FCCM. The SCT has contested our resignation of the concession and has seized substantially all of FCCM s operating assets in response to the resignation. We believe the SCT s actions were unlawful and we are pursuing appropriate legal remedies to recover FCCM s operating assets. As a result of these actions, we recorded a pre-tax loss in the year ended December 31, 2007, of \$25.4 million, including non-cash charges of \$15.0 million. The non-cash charges included \$8.9 million related to the write-down of FCCM s operating assets and a \$5.5 million loss from the cumulative foreign currency translation into United States dollars of the original investment and FCCM s reported earnings since 1999. This pre-tax loss was partially offset by a United States tax benefit of \$11.3 million, primarily related to a worthless stock and bad debt deductions to be claimed in the United States.

Loss from discontinued operations, net of tax, was \$14.1 million in the year ended December 31, 2007, compared with a loss from discontinued operations, net of tax, of \$38.6 million in the year ended December 31, 2006. The loss from discontinued operations in the year ended December 31, 2006, included a non-cash charge

of \$33.1 million (\$34.1 million after-tax) reflecting the write-down of non-current assets and related effects of FCCM. The loss from discontinued operations reduced diluted EPS by \$0.36 in the year ended December 31, 2007, compared with a \$0.91 negative impact on diluted EPS in the year ended December 31, 2006.

Changes in Operations

United States

Maryland Midland Railway, Inc.: On December 31, 2007, we acquired 87.4% of Maryland Midland for cash consideration of approximately \$19.4 million (net of \$7.5 million cash received). An additional \$3.6 million was paid in the first quarter of 2008 to reflect adjustments for final working capital. The purchase price was preliminarily allocated as follows: current assets (\$9.2 million, including cash received), property and equipment (\$46.6 million), less current liabilities (\$5.4 million), debt assumed (\$1.5 million), deferred income tax liabilities assumed (\$17.5 million) and minority interest (\$0.8 million). The 12.6% minority shareholder of Maryland Midland has the option to sell its interest to us for \$4.4 million at its discretion over the next five years. Headquartered 50 miles northwest of Baltimore, the Maryland Midland operates over 63 miles of track between Glyndon and Highfield, Maryland (near the Pennsylvania border), and between Walkersville and Taneytown, Maryland. Maryland Midland has 30 employees, 10 locomotives and is an interline carrier with CSX.

Chattahoochee Bay Railroad, Inc.: On August 25, 2006, our newly formed subsidiary, the Chattahoochee Bay Railroad, Inc. (CHAT), acquired the assets of the Chattahoochee & Gulf Railroad Co., Inc. and the H&S Railroad Company, Inc. for \$6.1 million in cash. The purchase price was allocated between property and equipment (\$5.1 million) and intangible assets (\$1.0 million). The rail assets acquired by CHAT connect our Bay Line Railroad and our Chattahoochee Industrial Railroad.

Commonwealth Railway, Inc.: On August 25, 2006, we exercised an option to purchase 12.5 miles of previously leased rail line from Norfolk Southern Corp. (NS) for \$3.6 million, of which, approximately \$2.1 million is expected to be funded by the Commonwealth of Virginia. The 12.5 mile rail line runs through Portsmouth, Chesapeake and Suffolk, VA. Our subsidiary, the Commonwealth Railway (CWRY), will own and continue to operate the line upon the final execution of the contract with the Commonwealth of Virginia. In July 2007, we completed a \$13.2 million improvement project (including \$6.6 million in government grants) to meet the projected capacity needs of a customer s new container terminal in Portsmouth.

Rail Partners: On June 1, 2005, we acquired from Rail Management Corporation (RMC) substantially all of its rail operations (collectively, Rail Partners) for \$238.2 million in cash (net of \$4.9 million cash received), the assumption of \$1.4 million of non-interest bearing debt and \$1.8 million in acquisition costs. During the three months ended June 30, 2006, we completed our allocation of the purchase price from this acquisition. In the final allocation, the purchase price was allocated to current assets (\$19.4 million, including \$4.9 million in cash received), property and equipment (\$186.0 million), intangible assets (\$53.8 million) and goodwill (\$6.6 million), less current liabilities (\$21.3 million) and debt assumed (\$1.4 million). The intangible assets consist of customer contracts and relationships with a weighted average amortization period of 27 years.

First Coast Railroad Inc: On April 8, 2005, our subsidiary, the First Coast Railroad Inc. (FCRD), signed a 20-year agreement to lease 31 miles of rail line between Seals, Georgia and Fernandina, Florida from CSX Transportation, Inc. (CSX). FCRD commenced operations on April 9, 2005.

Australia

Effective June 1, 2006, we and our former 50% partner in ARG, Wesfarmers Limited (Wesfarmers), completed the ARG Sale generating a net gain of \$218.8 million during the year ended December 31, 2007. Simultaneous with the ARG Sale, we purchased Wesfarmers 50% ownership of the remaining operations of

ARG, which are principally located in South Australia, for \$15.1 million (GWA Purchase). The GWA Purchase was accounted for under the purchase method of accounting. However, because we previously held a 50% share of these assets through our ownership interest in ARG, we applied a step-method to the allocation of value among the assets and liabilities of GWA. Because the \$15.1 million purchase price for Wesfarmers 50% share was lower than 50% of the book value ARG had historically recorded on these assets, we recorded a non-cash loss of \$16.2 million (\$11.3 million, net of tax), representing our 50% share of the impairment loss recorded by ARG, which was included in equity loss of unconsolidated international affiliates in the consolidated statement of operations in the year ended December 31, 2006. GWA commenced operations on June 1, 2006. Accordingly, we have included 100% of the value of GWA s net assets (\$30.1 million) in our consolidated balance sheet since June 1, 2006. We completed our allocation of purchase price for this acquisition during the second quarter of 2007 without material adjustment to our preliminary allocation.

South America

As previously disclosed, we indirectly have a 12.52% equity interest in Oriental through our interest in GWC, an unconsolidated affiliate. In addition, we hold a 10.37% indirect equity interest in Oriental through other companies.

During 2006, due to heightened political and economic unrest and uncertainties in Bolivia, GWC advised its creditors that it was ceasing its efforts to restructure its \$12.0 million non-recourse debt obligation. Also in 2006, the Bolivian government issued a Presidential decree ordering the nationalization of Bolivia s oil and gas industry. The government further announced in 2006 that it intends to nationalize, take a partial ownership stake in or restructure the operations of other local companies, including Oriental.

Accordingly, we determined that our indirect investment in Oriental had suffered an other-than-temporary decline in value. Based on our assessment of fair value, our \$8.9 million investment was written down by \$5.9 million with a corresponding charge to earnings in the second quarter of 2006.

As of June 1, 2006, we discontinued equity accounting for the remaining \$3.0 million investment in Oriental. Since then, we have accounted for this investment under the cost method. Historically, Oriental s results of operations have not had a material impact on our results of operations. We will continue to monitor the political situation in Bolivia.

Results from Continuing Operations

When comparing our results from continuing operations from one reporting period to another, you should consider, in addition to the acquisitions and dispositions discussed above, that we have historically experienced fluctuations in revenues and expenses due to one-time freight moves, weather related impacts such as hurricanes or droughts, customer plant expansions and shut-downs, sales of land and equipment, accidents and derailments. In periods when these events occur, results of operations are not easily comparable to other periods. Recent transactions include acquisitions in the United States and Australia and the divestiture of our 50% equity investment in ARG. Because of variations in the structure, timing and size of these transactions, our operating results in any reporting period may not be directly comparable to our operating results in other reporting periods.

Certain of our railroads have commodity shipments that are sensitive to general economic conditions in the countries in which we operate, including paper products in Canada and lumber and forest products in the United States. However, shipments of other commodities are less affected by economic conditions and are more closely affected by other factors, such as weather and inventory levels maintained at a customer power plant (coal), snow and ice in the winter (salt) and seasonal rainfall (South Australian grain).

Year Ended December 31, 2007 Compared with Year Ended December 31, 2006

Operating Revenues

Overview

Operating revenues were \$516.2 million in the year ended December 31, 2007, compared with \$450.7 million in the year ended December 31, 2006, an increase of approximately \$65.5 million or 14.5%. The \$65.5 million increase in operating revenues consisted of approximately \$35.1 million in revenues from new operations and an increase of approximately \$30.4 million, or 6.7%, in revenues on existing operations. New operations consist of current year results of operations from recent acquisitions that did not exist in our financial results for a comparable period in the prior year. The \$30.4 million increase in revenues on existing operations included \$6.8 million in freight revenues and \$23.5 million in non-freight revenues. Operating revenues in the year ended December 31, 2007, benefited \$11.8 million from the appreciation of the Australian dollar and Canadian dollar relative to the United States dollar. The following table breaks down our operating revenues into new operations and existing operations for the years ended December 31, 2007 (dollars in thousands):

| | | 2007 | | 2006 | 2007-2006 Variance Information | | | | |
|--------------------------|---------------------|-------------------|------------------------|---------------------|---------------------------------|---------------------------------------|--|--|--|
| | Total Operations | New Operations | Existing Operations | Total Operations | Increase in Total Operations | Increase in Existing Operations | | | |
| Freight revenues | \$ 329,184 | \$ 11,056 | \$ 318,128 | \$ 311,310 | \$ 17,874 5.7% | \$ 6,818 2.2% | | | |
| Non-freight revenues | 186,983 | 24,074 | 162,909 | 139,373 | 47,610 34.2% | 23,536 16.9% | | | |
| Total operating revenues | \$ 516,167 | \$ 35,130 | \$ 481,037 | \$ 450,683 | \$65,484 14.5% | \$ 30,354 6.7% | | | |

Freight Revenues

The following table compares freight revenues, carloads and average freight revenues per carload for the years ended December 31, 2007 and 2006 (dollars in thousands, except average freight revenues per carload):

Freight Revenues and Carloads Comparison by Commodity Group

Years Ended December 31, 2007 and 2006

| | | Freight R % of | evenues | % of | | Carlo % of | ads | % of | Fre Reve | rage ight enues arload |
|--------------------------|------------|-------------------|------------|--------|---------|---------------|---------|--------|-------------|---------------------------------|
| Commodity Group | 2007 | Total | 2006 | Total | 2007 | Total | 2006 | Total | 2007 | 2006 |
| Pulp & Paper | \$ 69,598 | 21.1% | \$ 69,049 | 22.2% | 122,706 | 15.3% | 136,128 | 16.6% | \$ 567 | \$ 507 |
| Coal, Coke & Ores | 60,164 | 18.3% | 59,367 | 19.1% | 195,393 | 24.4% | 198,075 | 24.1% | 308 | 300 |
| Metals | 36,569 | 11.1% | 35,558 | 11.4% | 78,191 | 9.8% | 82,938 | 10.1% | 468 | 429 |
| Farm & Food Products | 36,561 | 11.1% | 27,355 | 8.8% | 74,095 | 9.3% | 75,574 | 9.2% | 493 | 362 |
| Lumber & Forest Products | 35,967 | 10.9% | 34,714 | 11.2% | 85,309 | 10.6% | 90,017 | 11.0% | 422 | 386 |
| Minerals and Stone | 30,932 | 9.4% | 25,995 | 8.4% | 122,006 | 15.2% | 95,759 | 11.7% | 254 | 271 |
| Chemicals-Plastics | 26,014 | 7.9% | 24,708 | 7.9% | 40,928 | 5.1% | 42,680 | 5.2% | 636 | 579 |
| Petroleum Products | 16,319 | 5.0% | 14,460 | 4.6% | 25,750 | 3.2% | 24,873 | 3.0% | 634 | 581 |
| Autos & Auto Parts | 7,096 | 2.2% | 6,281 | 2.0% | 13,853 | 1.7% | 12,839 | 1.6% | 512 | 489 |
| Intermodal | 1,060 | 0.3% | 1,651 | 0.5% | 2,108 | 0.3% | 3,936 | 0.5% | 503 | 419 |
| Other | 8,904 | 2.7% | 12,172 | 3.9% | 40,930 | 5.1% | 58,203 | 7.0% | 218 | 209 |
| Total freight revenues | \$ 329,184 | 100.0% | \$ 311,310 | 100.0% | 801,269 | 100.0% | 821,022 | 100.0% | 411 | 379 |

Total carloads decreased by 19,753 carloads, or 2.4%, from 2006 to 2007. The decrease consisted of a decrease of 55,514 carloads, or 6.8%, from existing operations, partially offset by 35,761 carloads from new operations.

The overall average revenues per carload increased 8.3% to \$411 from 2006 to 2007. Average freight revenues per carload from existing operations increased 9.6% to \$416.

The following table sets forth freight revenues by new operations and existing operations for the years ended December 31, 2007 and 2006 (dollars in thousands):

| | | 2007 | | 2006 | 2007-2006 Variance Information Increase in | | | | |
|--------------------------|------------|------------|------------|------------|---|---------|------------|--------|--|
| | Total | New | Existing | Total | Increase ir | n Total | Existing | | |
| Freight revenues | Operations | Operations | Operations | Operations | Operati | ions | Operations | | |
| Pulp & Paper | \$ 69,598 | \$ 555 | \$ 69,043 | \$ 69,049 | \$ 549 | 0.8% | \$ (6) | 0.0% | |
| Coal, Coke & Ores | 60,164 | 65 | 60,099 | 59,367 | 797 | 1.3% | 732 | 1.2% | |
| Metals | 36,569 | 92 | 36,477 | 35,558 | 1,011 | 2.8% | 919 | 2.6% | |
| Farm & Food Products | 36,561 | 6,555 | 30,006 | 27,355 | 9,206 | 33.7% | 2,651 | 9.7% | |
| Lumber & Forest Products | 35,967 | 23 | 35,944 | 34,714 | 1,253 | 3.6% | 1,230 | 3.5% | |
| Minerals and Stone | 30,932 | 3,515 | 27,417 | 25,995 | 4,937 | 19.0% | 1,422 | 5.5% | |
| Chemicals-Plastics | 26,014 | 82 | 25,932 | 24,708 | 1,306 | 5.3% | 1,224 | 5.0% | |
| Petroleum Products | 16,319 | 15 | 16,304 | 14,460 | 1,859 | 12.9% | 1,844 | 12.8% | |
| Autos & Auto Parts | 7,096 | | 7,096 | 6,281 | 815 | 13.0% | 815 | 13.0% | |
| Intermodal | 1,060 | | 1,060 | 1,651 | (591) | -35.8% | (591) | -35.8% | |

| Other | 8,904 | 154 | 8,750 | 12,172 | (3,268) | -26.8% | (3,422) | -28.1% |
|------------------------|------------|--------------|------------|------------|-----------|--------|----------|--------|
| Total freight revenues | \$ 329,184 | \$ 11,056 | \$ 318,128 | \$ 311,310 | \$ 17,874 | 5.7% | \$ 6,818 | 2.2% |

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The following information discusses the significant changes in freight revenues by commodity group from existing operations.

Pulp and paper revenues were flat. A decrease of \$7.6 million due to a carload decrease of 13,428, or 9.9%, was offset by a \$7.6 million increase due to a 10.9% increase in average revenues per carload. The carload decrease was primarily due to higher truck competition resulting from Class I rate increases and a weak newsprint market.

Coal, coke and ores revenues increased by \$0.7 million, or 1.2%. The increase consisted of \$1.6 million due to a 2.6% increase in average revenues per carload, partially offset by \$0.8 million due to a carload decrease of 2,682, or 1.4%. The carload decrease was primarily due to coal quality issues at two mine facilities served by us.

Metals revenues increased by \$0.9 million, or 2.6%. The increase consisted of \$3.3 million due to a 9.2% increase in average revenues per carload, partially offset by \$2.3 million due to a carload decrease of 5,018, or 6.1%. The carload decrease was primarily due to weakness in the galvanized steel market and geographic competition.

Farm and food products revenues increased by \$2.7 million, or 9.7%. The increase consisted of \$7.7 million due to a 28.0% increase in average revenues per carload, partially offset by \$5.0 million due to a carload decrease of 10,825, or 14.3%. The carload decrease was primarily due to GWA s drought-affected grain traffic. Because rates for GWA s grain traffic have both a fixed and variable component, the grain traffic decrease resulted in higher average revenues per carload.

Lumber and forest products revenues increased by \$1.2 million, or 3.5%. The increase consisted of \$3.2 million due to a 9.3% increase in average revenues per carload, partially offset by \$2.0 million due to a carload decrease of 4,719, or 5.2%. The carload decrease was primarily due to lower product demand attributable to a decline in the housing market in the United States.

Minerals and stone revenues increased by \$1.4 million, or 5.5%. The increase consisted of \$1.2 million due to a 4.5% increase in average revenues per carload and \$0.3 million due to a carload increase of 891, or 0.9%. The increase in carloads was primarily due to higher rock salt traffic in the Northeastern United States and higher gypsum at GWA.

Chemicals-plastics revenues increased by \$1.2 million, or 5.0%. The increase consisted of \$2.4 million due to a 9.7% increase in average revenues per carload, partially offset by \$1.2 million due to a carload decrease of 1,856, or 4.3%. The carload decrease was primarily due to an existing customer using more barge transportation in 2007 as compared to 2006.

Petroleum products revenues increased \$1.8 million, or 12.8%. The increase consisted of \$1.3 million due to an 8.9% increase in average revenues per carload and \$0.6 million due to a carload increase of 877, or 3.5%.

Other revenues decreased \$3.4 million, or 28.1%. The decrease consisted of \$3.9 million due to a carload decrease of 17,940, or 30.8%, partially offset by \$0.5 million due to a 3.9% increase in average revenues per carload. The carload decrease was primarily the result of the discontinuation of haulage traffic on one of our rail lines.

All remaining commodities combined increased by a net \$0.2 million, or 2.8%.

Non-Freight Revenues

Non-freight revenues were \$187.0 million in the year ended December 31, 2007, compared with \$139.4 million in the year ended December 31, 2006, an increase of \$47.6 million or 34.2%. The \$47.6 million increase in non-freight revenues consisted of \$24.1 million in revenues from new operations and an increase of \$23.5 million, or 16.9%, in revenues from existing operations.

The following table compares non-freight revenues for the years ended December 31, 2007 and 2006 (dollars in thousands):

Non-Freight Revenues Comparison

Years Ended December 31, 2007 and 2006

| | | % of | | % of |
|-----------------------------|------------|--------|------------|--------|
| | 2007 | Total | 2006 | Total |
| Railcar switching | \$ 75,399 | 40.3% | \$ 64,326 | 46.2% |
| Car hire and rental income | 27,087 | 14.5% | 21,873 | 15.7% |
| Fuel sales to third parties | 28,564 | 15.3% | 13,831 | 9.9% |
| Demurrage and storage | 16,980 | 9.1% | 13,673 | 9.8% |
| Car repair services | 6,437 | 3.4% | 5,513 | 4.0% |
| Other operating income | 32,516 | 17.4% | 20,157 | 14.4% |
| | | | | |
| Total non-freight revenues | \$ 186,983 | 100.0% | \$ 139,373 | 100.0% |

The following table sets forth non-freight revenues by new operations and existing operations for the years ended December 31, 2007 and 2006 (dollars in thousands):

| | 2007 | | | | | | 2006 | 2007-2006 Variance Information Increase in | | | | | | |
|-----------------------------|---------------------|----|-----------------|----|-----------------------|----|--------------------|---|--------|----|--------|---------------------|--|----|
| Non-freight revenues | Total Operations | On | New erations | | Existing perations | O | Total perations | Increase in Total Operations | | | | Existin Operatio | | ıg |
| Railcar switching | \$ 75,399 | \$ | 5,380 | \$ | 70,019 | \$ | 64,326 | \$ 11,073 | 17.2% | \$ | | 8.9% | | |
| Car hire and rental income | 27,087 | | 4,091 | | 22,996 | | 21,873 | 5,214 | 23.8% | | 1,123 | 5.1% | | |
| Fuel sales to third parties | 28,564 | | 9,561 | | 19,003 | | 13,831 | 14,733 | 106.5% | | 5,172 | 37.4% | | |
| Demurrage and storage | 16,980 | | 24 | | 16,956 | | 13,673 | 3,307 | 24.2% | | 3,283 | 24.0% | | |
| Car repair services | 6,437 | | | | 6,437 | | 5,513 | 924 | 16.8% | | 924 | 16.8% | | |
| Other operating income | 32,516 | | 5,018 | | 27,498 | | 20,157 | 12,359 | 61.3% | | 7,341 | 36.4% | | |
| | | | | | | | | | | | | | | |
| Total non-freight revenues | \$ 186,983 | \$ | 24,074 | \$ | 162,909 | \$ | 139,373 | \$47,610 | 34.2% | \$ | 23,536 | 16.9% | | |

The following information discusses the significant changes in non-freight revenues from existing operations.

Railcar switching revenues increased \$5.7 million, or 8.9%, of which \$4.0 million was due to an increase in iron ore services and rates at GWA and \$2.1 million was due to increased switching activity at our port terminal railroads.

Car hire and rental income increased \$1.1 million, or 5.1%, primarily due to increased locomotive and freight car rental at GWA.

Fuel sales to third parties increased \$5.2 million, or 37.4%, primarily due to a combination of higher average fuel prices and increased volumes at GWA.

Demurrage and storage increased \$3.3 million, or 24.0%, primarily due to an increase of \$3.5 million in storage, partially offset by a \$0.2 million decrease in demurrage.

Other operating income increased \$7.3 million, or 36.4%, primarily due to \$3.5 million from GWA crewing and other ancillary charges, \$0.9 million from our drayage business and an increase in all other operating revenues of approximately \$2.9 million.

Operating Expenses

Overview

Operating expenses were \$419.3 million in the year ended December 31, 2007, compared with \$369.0 million in the year ended December 31, 2006, an increase of \$50.3 million, or 13.6%. The increase was attributable to \$29.4 million from new operations and an increase of \$20.9 million on existing operations.

Operating Ratio

Our operating ratio, defined as total operating expenses divided by total operating revenues, improved to 81.2% in the year ended December 31, 2007, from 81.9% in the year ended December 31, 2006. The operating ratio for the year ended December 31, 2007, benefited from \$6.7 million of gains from the sale of assets, compared with \$3.1 million of gains from the sale of assets in the year ended December 31, 2006. The operating ratio for the year ended December 31, 2006. The operating ratio for the year ended December 31, 2006, was also impacted by ARG Sale-related expenses of \$5.8 million, a gain on an insurance settlement of \$1.9 million and charges of \$1.1 million for a litigation settlement.

The following table sets forth a comparison of our operating expenses in the years ended December 31, 2007 and 2006 (dollars in thousands):

Operating Expense Comparison

Years Ended December 31, 2007 and 2006

| | 200 \$ |)7 Percentage of Operating Revenues | 2(\$ | 006 Percentage of Operating Revenues |
|-----------------------------------|------------|--|------------|---|
| Labor and benefits | \$ 167,066 | 32.4% | \$ 152,566 | 33.9% |
| Equipment rents | 37,106 | 7.2% | 37,561 | 8.3% |
| Purchased services | 39,583 | 7.7% | 33,728 | 7.5% |
| Depreciation and amortization | 31,773 | 6.1% | 27,907 | 6.2% |
| Diesel fuel | 45,718 | 8.8% | 40,061 | 8.9% |
| Diesel fuel sold to third parties | 26,975 | 5.2% | 13,189 | 2.9% |
| Casualties and insurance | 16,179 | 3.1% | 13,062 | 2.9% |
| Materials | 23,208 | 4.5% | 19,718 | 4.4% |
| Net gain on sale of assets | (6,742) | -1.3% | (3,078) | -0.7% |
| Gain on insurance recovery | | 0.0% | (1,937) | -0.4% |
| Other expenses | 38,473 | 7.5% | 36,249 | 8.0% |
| Total operating expenses | \$ 419,339 | 81.2% | \$ 369,026 | 81.9% |

Labor and benefits expense was \$167.1 million in the year ended December 31, 2007, compared with \$152.6 million in the year ended December 31, 2006, an increase of \$14.5 million, or 9.5%. The increase was attributable to \$7.7 million from new operations and \$6.8 million from existing operations. The increase from existing operations was attributable to \$11.2 million from regular wage and benefit rate increases and the impact of approximately 44 new hires and \$2.6 million due to foreign currency changes. In the year ended December 31, 2006, labor and benefits included \$5.8 million in bonus and stock option expense related to the ARG Sale and \$1.2 million in non-cash compensation expense related to the reassessment of accounting measurement dates for certain stock options in prior years.

Purchased services expense was \$39.6 million in the year ended December 31, 2007, compared with \$33.7 million in the year ended December 31, 2006, an increase of \$5.8 million, or 17.4%. The increase was attributable to \$7.0 million from new operations, partially offset by a decrease of \$1.2 million from existing operations.

Depreciation and amortization expense was \$31.8 million in the year ended December 31, 2007, compared with \$27.9 million in the year ended December 31, 2006, an increase of \$3.9 million, or 13.9%. The increase was attributable to \$1.2 million from new operations and an increase of \$2.7 million from existing operations.

Diesel fuel expense was \$45.7 million in the year ended December 31, 2007, compared with \$40.0 million in the year ended December 31, 2006, an increase of \$5.7 million, or 14.1%. The increase was attributable to \$1.4 million from new operations and an increase of \$4.3 million from existing operations. \$3.9 million of the increase from existing operations was attributable to a 9.6% increase in fuel price per gallon and \$0.4 million of the increase was due to a 0.9% increase in fuel consumption.

Diesel fuel sold to third parties was \$27.0 million in the year ended December 31, 2007, compared with \$13.2 million in the year ended December 31, 2006, an increase of \$13.8 million. The increase was attributable to an increase in price per gallon and an increase in gallons of fuel sold to third parties at GWA as a result of the incorporation of a full year of operating results.

Casualties and insurance expense was \$16.2 million in the year ended December 31, 2007, compared with \$13.1 million in the year ended December 31, 2006, an increase of \$3.1 million, or 23.9%. The increase was due to a \$2.4 million increase in existing operations and \$0.7 million from new operations. The increase in existing operations was due to an increase of \$0.7 million in derailment expense, \$0.8 million from a tunnel fire on one of our railroads and an increase of \$0.9 million in FELA and other claims.

Materials expense was \$23.2 million in the year ended December 31, 2007, compared with \$19.7 million in the year ended December 31, 2006, an increase of \$3.5 million, or 17.7%. The increase was attributable to an increase of \$3.2 million from existing operations and \$0.3 million from new operations. The increase in existing operations was primarily due to increased track and bridge repairs.

Net gain on sale of assets was \$6.7 million in the year ended December 31, 2007, compared with \$3.1 million in the year ended December 31, 2006. The gain of \$6.7 million in the year ended December 31, 2007, included gains resulting from the sale of certain land and track related assets in the Northeastern United States.

Gain on insurance recovery of \$1.9 million in the year ended December 31, 2006, was attributable to an insurance receivable for the replacement of a bridge destroyed by fire at one of our railroads.

Other expenses were \$38.5 million in the year ended December 31, 2007, compared with \$36.3 million in the year ended December 31, 2006, an increase of \$2.2 million. The increase was primarily attributable to \$1.6 million from new operations.

Other Income (Expense) Items

Gain On Sale of ARG

We recorded a pre-tax gain of \$218.8 million in the year ended December 31, 2006, related to the ARG Sale. See Note 3 in the Notes to Consolidated Financial Statements in this report for additional information on the ARG Sale.

Investment Loss Bolivia

We recorded an investment loss of \$5.9 million in the year ended December 31, 2006, related to our South America equity investment. See Note 3 in the Notes to Consolidated Financial Statements in this report.

Equity Loss of Unconsolidated International Affiliates

In the year ended December 31, 2006, equity loss of unconsolidated international affiliates was \$10.8 million primarily due to our investment in ARG, including a \$16.2 million pre-tax impairment loss, representing

our 50% share of the impairment loss recorded by ARG. As previously disclosed, we sold our equity investment in ARG and discontinued equity accounting for our Bolivia investment during the second quarter of 2006. See Note 3 in the Notes to Consolidated Financial Statements in this report for additional information regarding the impairment.

Interest Income

Interest income was \$7.8 million in the year ended December 31, 2007, which was consistent with interest income in the year ended December 31, 2006.

Interest Expense

Interest expense was \$14.7 million in the year ended December 31, 2007, compared with \$16.0 million in the year ended December 31, 2006, a decrease of \$1.3 million, or 7.9%, primarily due to the reduction of debt resulting from the use of a portion of the cash proceeds from the ARG Sale.

Provision for Income Taxes

Our effective income tax rate in the year ended December 31, 2007, was 23.7% compared with 37.4% in the year ended December 31, 2006. The decrease in 2007 was primarily attributable to higher United States foreign tax credits of \$6.2 million associated with the ARG Sale in 2006. The determination of the amount of United States foreign tax credits was dependent upon the payment of the foreign tax and an election made concurrent with the filing of the 2006 United States tax return, which occurred in June and September 2007, respectively. In the year ended December 31, 2007, we recorded \$2.6 million of additional prior year United States taxes relative to the ARG Sale. We assessed the effect of the \$2.6 million of additional taxes on the consolidated financial statements taken as a whole and determined that the effect was not material to any period. In addition, in 2007, we benefited from the generation of track maintenance credits.

For the year ended December 31, 2007, as a result of ceasing our Mexican rail operations and initiating formal liquidation proceedings, we recorded a net United States tax benefit of \$11.3 million within the loss from discontinued operations. We also have a related capital loss carryforward that can be used to reduce the impact of future capital gains. The tax benefit associated with this carryforward of approximately \$8.7 million is almost entirely offset by a valuation allowance. This capital loss carryforward expires in 2012.

Income and Earnings Per Share from Continuing Operations

Income from continuing operations in the year ended December 31, 2007, was \$69.2 million, compared with income from continuing operations of \$172.6 million in the year ended December 31, 2006. Our diluted EPS from continuing operations in the year ended December 31, 2007, were \$1.77 with 39.1 million shares outstanding, compared with diluted EPS from continuing operations of \$4.07 with 42.4 million shares outstanding in the year ended December 31, 2006. Income from continuing operations in the year ended December 31, 2006, included a net tax benefit associated with the ARG Sale in 2006, which increased diluted EPS by \$0.09. Income from continuing operations in the year ended December 31, 2006, included a net gain from the ARG Sale of \$114.5 million after-tax (\$2.70 per diluted share), partially offset by an investment loss in Bolivia of \$5.9 million (\$0.14 per diluted share), which together increased diluted EPS by \$2.56. Basic EPS from continuing operations were \$2.00 with 34.6 million weighted average shares outstanding in the year ended December 31, 2007, compared with basic EPS from continuing operations of \$4.59 with 37.6 million weighted average shares outstanding in the year ended December 31, 2006.



Year Ended December 31, 2006 Compared with Year Ended December 31, 2005

Operating Revenues

Overview

Operating revenues were \$450.7 million in the year ended December 31, 2006, compared with \$350.4 million in the year ended December 31, 2005, an increase of \$100.3 million, or 28.6%. The \$100.3 million increase in operating revenues consisted of \$80.5 million in revenues from new operations and an increase of \$19.8 million, or 5.7%, in revenues on existing operations. New operations consist of current year results of operations from recent acquisitions that did not exist in our financial results for a comparable period in the prior year. The \$19.8 million increase in revenues and an increase of \$15.4 million in freight revenues and an increase of \$4.4 million in non-freight revenues. The following table breaks down our operating revenues into new operations and existing operations for the years ended December 31, 2006 and 2005 (dollars in thousands):

| | | 2006 | | 2005 | 2006-2005 Variance Information Increase in | | | | |
|--------------------------|------------|------------|------------|------------|---|---------------|--|--|--|
| | Total | New | Existing | Total | Increase in Total | Existing | | | |
| | Operations | Operations | Operations | Operations | Operations | Operations | | | |
| Freight revenues | \$ 311,310 | \$ 40,611 | \$ 270,699 | \$ 255,312 | \$ 55,998 21.9% | \$15,387 6.0% | | | |
| Non-freight revenues | 139,373 | 39,859 | 99,514 | 95,089 | 44,284 46.6% | 4,425 4.7% | | | |
| Total operating revenues | \$ 450,683 | \$ 80,470 | \$ 370,213 | \$ 350,401 | \$100,282 28.6% | \$19,812 5.7% | | | |

Freight Revenues

The following table compares freight revenues, carloads and average freight revenues per carload for the years ended December 31, 2006 and 2005 (in thousands, except average revenue per carload):

Freight Revenues and Carloads Comparison by Commodity Group

Years Ended December 31, 2006 and 2005

| | | Freight R % of | evenues | % of | | Carlo % of | ads | % of | Frei | rage ight enues arload |
|--------------------------|------------|-------------------|------------|--------|---------|---------------|---------|--------|--------|---------------------------------|
| Commodity Group | 2006 | Total | 2005 | Total | 2006 | Total | 2005 | Total | 2006 | 2005 |
| Pulp & Paper | \$ 69,049 | 22.2% | \$ 58,868 | 23.1% | 136,128 | 16.6% | 129,124 | 18.0% | \$ 507 | \$456 |
| Coal, Coke & Ores | 59,367 | 19.1% | 51,803 | 20.3% | 198,075 | 24.1% | 197,891 | 27.6% | 300 | 262 |
| Metals | 35,558 | 11.4% | 26,912 | 10.5% | 82,938 | 10.1% | 75,443 | 10.5% | 429 | 357 |
| Lumber & Forest Products | 34,714 | 11.2% | 34,996 | 13.7% | 90,017 | 11.0% | 96,260 | 13.5% | 386 | 364 |
| Farm & Food Products | 27,355 | 8.8% | 14,133 | 5.5% | 75,574 | 9.2% | 46,892 | 6.6% | 362 | 301 |
| Minerals and Stone | 25,995 | 8.4% | 19,192 | 7.5% | 95,759 | 11.7% | 59,614 | 8.3% | 271 | 322 |
| Chemicals-Plastics | 24,708 | 7.9% | 20,961 | 8.2% | 42,680 | 5.2% | 39,661 | 5.5% | 579 | 529 |
| Petroleum Products | 14,460 | 4.6% | 13,486 | 5.3% | 24,873 | 3.0% | 23,661 | 3.3% | 581 | 570 |
| Autos & Auto Parts | 6,281 | 2.0% | 5,831 | 2.3% | 12,839 | 1.6% | 13,092 | 1.8% | 489 | 445 |
| Intermodal | 1,651 | 0.5% | 2,151 | 0.8% | 3,936 | 0.5% | 4,805 | 0.7% | 419 | 448 |
| Other | 12,172 | 3.9% | 6,979 | 2.8% | 58,203 | 7.0% | 29,600 | 4.2% | 209 | 236 |
| Total freight revenues | \$ 311,310 | 100.0% | \$ 255,312 | 100.0% | 821,022 | 100.0% | 716,043 | 100.0% | 379 | 357 |

Total carloads increased by 104,979 carloads, or 14.7%, from 2005 to 2006 due to 126,833 carloads from new operations, partially offset by a decrease of 21,854 carloads, or 3.1%, from existing operations.

The overall average freight revenues per carload increased 6.3% to \$379, from 2005 to 2006. Average freight revenues per carload from existing operations increased 9.4% to \$390.

The following table sets forth freight revenues by new operations and existing operations for the years ended December 31, 2006 and 2005 (dollars in thousands):

| | 2006 | | | | | 2005 | 2006-2005 Variance Information Increase in | | | | |
|--------------------------|------------|----------------|----------|------------|-----------------------------|-----------|---|--------|------------|--------|--|
| | Total | Total New Exis | | Existing | | Total | Increase in Total | | Existing | | |
| Freight revenues | Operations | Op | erations | Operations | Operations Operation | | Operations | | Operations | | |
| Pulp & Paper | \$ 69,049 | \$ | 7,735 | \$ 61,314 | \$ | 5 58,868 | \$ 10,181 | 17.3% | \$ 2,446 | 4.2% | |
| Coal, Coke & Ores | 59,367 | | 1,191 | 58,176 | | 51,803 | 7,564 | 14.6% | 6,373 | 12.3% | |
| Metals | 35,558 | | 3,171 | 32,387 | | 26,912 | 8,646 | 32.1% | 5,475 | 20.3% | |
| Lumber & Forest Products | 34,714 | | 3,577 | 31,137 | | 34,996 | (282) | -0.8% | (3,859) | -11.0% | |
| Farm & Food Products | 27,355 | | 12,317 | 15,038 | | 14,133 | 13,222 | 93.6% | 905 | 6.4% | |
| Minerals and Stone | 25,995 | | 6,519 | 19,476 | | 19,192 | 6,803 | 35.4% | 284 | 1.5% | |
| Chemicals-Plastics | 24,708 | | 2,357 | 22,351 | | 20,961 | 3,747 | 17.9% | 1,390 | 6.6% | |
| Petroleum Products | 14,460 | | 387 | 14,073 | | 13,486 | 974 | 7.2% | 587 | 4.4% | |
| Autos & Auto Parts | 6,281 | | 180 | 6,101 | | 5,831 | 450 | 7.7% | 270 | 4.6% | |
| Intermodal | 1,651 | | | 1,651 | | 2,151 | (500) | -23.2% | (500) | -23.2% | |
| Other | 12,172 | | 3,177 | 8,995 | | 6,979 | 5,193 | 74.4% | 2,016 | 28.9% | |
| | | | | | | | | | | | |
| Total freight revenues | \$ 311,310 | \$ | 40,611 | \$ 270,699 | \$ | 5 255,312 | \$ 55,998 | 21.9% | \$ 15,387 | 6.0% | |

The following information discusses the significant changes in freight revenues by commodity group from existing operations.

Pulp and paper revenues increased by \$2.4 million, or 4.2%. The increase consisted of \$7.4 million due to a 12.6% increase in average revenues per carload, partially offset by \$5.0 million due to a carload decrease of 9,645, or 7.5%. The carload decrease was primarily due to the impact of Class I railroad rate increases, which caused certain shippers to move traffic from rail to other modes of transportation, principally truck.

Coal, coke and ores revenues increased by \$6.4 million, or 12.3%. The increase consisted of \$7.0 million due to a 13.5% increase in average revenues per carload, partially offset by \$0.6 million due to a carload decrease of 2,052, or 1.0%. The carload decrease was primarily due to planned maintenance at a power plant served by us in November and December of 2006.

Metals revenues increased by \$5.5 million, or 20.3%. The increase consisted of \$4.4 million due to a 16.5% increase in average revenues per carload and \$1.0 million due to a carload increase of 2,519, or 3.3%. The carload increase was primarily due to increased customer shipments of pipe and scrap metal.

Lumber and forest products revenues decreased by \$3.9 million, or 11.0%. The decrease consisted of \$6.3 million due to a carload decrease of 16,212, or 16.8%, partially offset by \$2.4 million due to a 7.0% increase in average revenues per carload. The carload decrease was primarily due to weaker product demand attributable to a decline in the housing market in the United States and customer shipments moving by truck.

Farm and food products revenues increased \$0.9 million, or 6.4%. The increase consisted of \$1.4 million due to a 9.8% increase in average revenues per carload, partially offset by \$0.5 million due to a carload decrease of 1,449, or 3.1%.

Minerals and stone revenues increased by \$0.3 million, or 1.5%. The increase consisted of \$2.3 million due to an 11.9% increase in average revenues per carload, partially offset by \$2.0 million due to a carload decrease of 5,570, or 9.3%. The carload decrease was primarily due to decreased customer shipments of rock salt for ice control resulting from a relatively mild 2005-2006 winter season in the Northeastern United States.

Chemicals-Plastics revenues increased by \$1.4 million, or 6.6%. The increase consisted of approximately \$1.7 million due to an 8.2% increase in average revenues per carload, partially offset by approximately \$0.3 million due to a carload decrease of 574, or 1.4%.

Other revenues increased \$2.0 million, or 28.9%. The increase consisted of \$2.6 million due to a carload increase of 12,081, partially offset by a \$0.6 million due to an 8.5% decrease in average revenues per carload. The carload increase was primarily due to increased haulage traffic on one of our rail lines.

All remaining commodities combined increased by a net \$0.4 million, or 1.7%.

Non-Freight Revenues

Non-freight revenues were \$139.4 million in the year ended December 31, 2006, compared with \$95.1 million in the year ended December 31, 2005, an increase of \$44.3 million, or 46.6%. The \$44.3 million increase in non-freight revenues consisted of \$39.9 million in revenues from new operations and an increase of approximately \$4.4 million, or 4.7%, in revenues on existing operations.

The following table compares non-freight revenues for the years ended December 31, 2006 and 2005 (dollars in thousands):

Non-Freight Revenues Comparison

Years Ended December 31, 2006 and 2005

| | 2006 | % of Total | 2005 | % of Total |
|-----------------------------|------------|---------------|-----------|---------------|
| | | | | |
| Railcar switching | \$ 64,326 | 46.2% | \$ 48,783 | 51.3% |
| Car hire and rental income | 21,873 | 15.7% | 15,648 | 16.5% |
| Fuel sales to third parties | 13,831 | 9.9% | | 0.0% |
| Demurrage and storage | 13,673 | 9.8% | 12,275 | 12.9% |
| Car repair services | 5,513 | 4.0% | 4,856 | 5.1% |
| Other operating income | 20,157 | 14.4% | 13,527 | 14.2% |
| | | | | |
| Total non-freight revenues | \$ 139,373 | 100.0% | \$ 95,089 | 100.0% |

The following table sets forth non-freight revenues by new operations and existing operations for the years ended December 31, 2006 and 2005 (dollars in thousands):

| | 2006 | | | 2005 | 2006-2005 Variance Information Increase in | | | | |
|-----------------------------|------------|------------|------------|------------|---|--------|----------|-------|--|
| | Total | New | Existing | Total | Increase in | | Existir | 8 | |
| Non-freight revenues | Operations | Operations | Operations | Operations | Operat | ions | Operati | ons | |
| Railcar switching | \$ 64,326 | \$ 10,042 | \$ 54,284 | \$ 48,783 | \$ 15,543 | 31.9% | \$ 5,501 | 11.3% | |
| Car hire and rental income | 21,873 | 7,533 | 14,340 | 15,648 | 6,225 | 39.8% | (1,308) | -8.4% | |
| Fuel sales to third parties | 13,831 | 13,831 | | | 13,831 | 100.0% | | 0.0% | |
| Demurrage and storage | 13,673 | 946 | 12,727 | 12,275 | 1,398 | 11.4% | 452 | 3.7% | |
| Car repair services | 5,513 | 337 | 5,176 | 4,856 | 657 | 13.5% | 320 | 6.6% | |
| Other operating income | 20,157 | 7,170 | 12,987 | 13,527 | 6,630 | 49.0% | (540) | -4.0% | |

| Total non-freight revenues | \$ 139,373 | \$ | 39,859 | \$ | 99,514 | \$ | 95,089 | \$44,284 | 46.6% | \$ 4,425 | 4.7% |
|----------------------------|------------|----|--------|----|--------|----|--------|----------|-------|----------|------|
|----------------------------|------------|----|--------|----|--------|----|--------|----------|-------|----------|------|

The following information discusses the significant changes in non-freight revenues from existing operations.

Railcar switching revenues increased \$5.5 million, or 11.3%, of which \$3.3 million was due to an increase from switching within industrial plants due to new customers and rate increases, and \$2.2 million was primarily due to increased switching activity at our port terminal railroads.

Car hire and rental income decreased \$1.3 million or 8.4%, primarily due to the termination of a railcar lease from which we earned off-line car hire and a net reduction of off-line time for owned and leased railcars.

All other non-freight revenues increased \$0.2 million, or 0.8%.

Operating Expenses

Overview

Operating expenses were \$369.0 million in the year ended December 31, 2006, compared with \$281.0 million in the year ended December 31, 2005, an increase of \$88.0 million or 31.3%. The increase was attributable to \$64.1 million from new operations and an increase of \$24.0 million on existing operations.

Operating Ratio

Our operating ratio, defined as total operating expenses divided by total operating revenues, increased to 81.9% in the year ended December 31, 2006, from 80.2% in the year ended December 31, 2005.

The following table sets forth a comparison of our operating expenses in the years ended December 31, 2006 and 2005 (dollars in thousands):

Operating Expense Comparison

Years Ended December 31, 2006 and 2005

| | 200 | 6 Percentage of Operating | 20 | 005 Percentage of Operating |
|-----------------------------------|------------|---------------------------------|------------|-----------------------------------|
| | \$ | Revenues | \$ | Revenues |
| Labor and benefits | \$ 152,566 | 33.9% | \$ 115,403 | 32.9% |
| Equipment rents | 37,561 | 8.3% | 31,392 | 9.0% |
| Purchased services | 33,728 | 7.5% | 21,574 | 6.2% |
| Depreciation and amortization | 27,907 | 6.2% | 22,372 | 6.4% |
| Diesel fuel | 40,061 | 8.9% | 32,110 | 9.2% |
| Diesel fuel sold to third parties | 13,189 | 2.9% | | 0.0% |
| Casualties and insurance | 13,062 | 2.9% | 15,009 | 4.3% |
| Materials | 19,718 | 4.4% | 15,470 | 4.4% |
| Net gain on sale of assets | (3,078) | -0.7% | (3,200) | -0.9% |
| Gain on insurance recovery | (1,937) | -0.4% | | 0.0% |
| Other expenses | 36,249 | 8.0% | 30,830 | 8.7% |
| Total operating expenses | \$ 369,026 | 81.9% | \$ 280,960 | 80.2% |

Labor and benefits expense was \$152.6 million in the year ended December 31, 2006, compared with \$115.4 million in the year ended December 31, 2005, an increase of \$37.2 million, or 32.2%. The increase was attributable to \$16.4 million in labor and benefits expense from new operations and an increase of \$20.7 million

from existing operations. The increase from existing operations was primarily attributable to \$5.8 million in bonus and stock option expense related to the ARG Sale, \$1.7 million in compensation expense due to the adoption of Statement of Financial Accounting Standards (SFAS) No. 123R, Share-Based Payment, (SFAS 123R) as of July 1, 2005, \$1.3 million due to foreign currency rate changes, \$1.2 million in non-cash compensation expense related to the reassessment of accounting measurement dates for certain stock options in prior years and \$10.7 million from regular wage and benefit increases and the impact of approximately 90 new hires.

Equipment rents were \$37.6 million in the year ended December 31, 2006, compared with \$31.4 million in the year ended December 31, 2005, an increase of \$6.2 million, or 19.7%. The increase was attributable to \$4.5 million from new operations and an increase of \$1.7 million from existing operations.

Purchased services expense was \$33.7 million in the year ended December 31, 2006, compared with \$21.6 million in the year ended December 31, 2005, an increase of \$12.2 million, or 56.3%. The increase was attributable to \$12.2 million from new operations primarily due to GWA s outsourcing of track, freight car and locomotive repairs.

Depreciation and amortization expense was \$27.9 million in the year ended December 31, 2006, compared with \$22.4 million in the year ended December 31, 2005, an increase of \$5.5 million, or 24.7%. The increase was attributable to \$4.4 million from new operations and an increase of \$1.2 million from existing operations.

Diesel fuel used in operations was \$40.1 million in the year ended December 31, 2006, compared with \$32.1 million in the year ended December 31, 2005, an increase of \$8.0 million, or 24.8%. The increase was attributable to \$4.2 million from new operations and an increase of \$3.8 million on existing operations. The increase on existing operations was due to a 13.0% increase in the average price per gallon, partially offset by a 1.5% decrease in fuel consumption.

Diesel fuel sold to third parties was all due to GWA operations.

Casualties and insurance expense was \$13.1 million in the year ended December 31, 2006, compared with \$15.0 million in the year ended December 31, 2005, a net decrease of \$1.9 million, or 13.0%. The net decrease was primarily attributable to declines of \$2.3 million in derailment expense and \$0.9 million in all other casualties and insurance expense on existing operations, partially offset by an increase of \$1.3 million in casualties and insurance expense from new operations. The \$0.9 million decline in all other casualties and insurance expense on existing operations was primarily due to a decline of approximately \$1.7 million in claims expense, partially offset by the \$0.8 million Galveston litigation settlement.

Materials expense was \$19.7 million in the year ended December 31, 2006, compared with \$15.5 million in the year ended December 31, 2005, an increase of \$4.2 million, or 27.5%. The increase was attributable to \$1.9 million in materials expense from new operations and an increase of \$2.4 million on existing operations primarily due to increased track and equipment maintenance.

Net gain on sale of assets was \$3.1 million in the year ended December 31, 2006, which was comparable with the year ended December 31, 2005.

Gain on insurance recovery of \$1.9 million in the year ended December 31, 2006, was attributable to insurance proceeds for the replacement of a bridge destroyed by fire at one of our railroads.

Other expenses were \$36.2 million in the year ended December 31, 2006, compared with \$30.8 million in the year ended December 31, 2005, an increase of \$5.4 million or 17.6%. The increase was attributable to \$6.0 million from new operations, partially offset by a decrease of \$0.6 million on existing operations.

Other Income (Expense) Items

Gain On Sale of ARG

We recorded a pre-tax gain of \$218.8 million in the year ended December 31, 2006, related to the ARG Sale. See Note 3 in the Notes to Consolidated Financial Statements in this report for additional information on the ARG Sale.

Investment Loss Bolivia

We recorded an investment loss of \$5.9 million in the year ended December 31, 2006, related to our South America equity investment. See Note 3 in the Notes to Consolidated Financial Statements in this report.

Equity (Loss) Income of Unconsolidated International Affiliates

Equity (loss) income of unconsolidated international affiliates was a loss of \$10.8 million in the year ended December 31, 2006, including a \$16.2 million pre-tax impairment loss, representing our 50% share of the impairment loss recorded by ARG, compared with income of \$14.2 million in the year ended December 31, 2005, primarily due to ARG. See Note 3 in the Notes to Consolidated Financial Statements in this report for additional information regarding the impairment.

Interest Income

Interest income was \$7.8 million in the year ended December 31, 2006, compared with \$0.2 million in the year ended December 31, 2005, an increase of \$7.6 million. The increase in interest income was primarily due to the investment of cash proceeds from the ARG Sale since June 2006.

Interest Expense

Interest expense was \$16.0 million in the year ended December 31, 2006, compared with \$13.3 million in the year ended December 31, 2005, an increase of \$2.7 million or 20.0%, primarily due to higher outstanding debt resulting from the June 1, 2005, acquisition of Rail Partners, partially offset by the reduction of debt in June 2006 resulting from the use of a portion of the cash proceeds from the ARG Sale.

Other Income, Net

Other income, net in the year ended December 31, 2006, was income of \$0.3 million compared with income of \$0.1 million in the year ended December 31, 2005, an increase of \$0.2 million.

Provision for Income Taxes

Our effective income tax rate in the year ended December 31, 2006 was 37.4% compared with 28.5% in the year ended December 31, 2005. The increase in our effective income tax rate in 2006 was primarily attributable to the gain on the ARG Sale. In addition, in 2006 and 2005, we benefited from the generation of track maintenance credits.

Income and Earnings Per Share from Continuing Operations

Income from continuing operations in the year ended December 31, 2006, was \$172.6 million, compared with income from continuing operations of \$50.5 million in the year ended December 31, 2005. Our diluted EPS from continuing operations in the year ended December 31, 2006, were \$4.07 with 42.4 million weighted average shares outstanding, compared with diluted EPS from continuing operations of \$1.21, with 41.7 million weighted average shares outstanding in the year ended December 31, 2005. Income from continuing operations in the year

ended December 31, 2006, included a net gain from the ARG Sale of \$114.5 million after-tax (\$2.70 per diluted share) and an investment loss in Bolivia of \$5.9 million (\$0.14 per diluted share), which increased diluted EPS by \$2.56. Basic EPS from continuing operations were \$4.59 with 37.6 million weighted average shares outstanding in the year ended December 31, 2006, compared with basic EPS from continuing operations of \$1.37 with 36.9 million weighted average shares outstanding in the year ended December 31, 2005. Basic and diluted weighted average shares in the year ended December 31, 2005, have been adjusted for the stock split announced February 14, 2006, and all previous stock splits.

Results from Discontinued Operations

In October 2005, FCCM was struck by Hurricane Stan which destroyed or damaged approximately 70 bridges and washed out segments of track in the State of Chiapas between the town of Tonalá and the Guatemalan border, rendering approximately 175 miles of rail line inoperable.

On June 25, 2007, FCCM formally notified the SCT of its intent to exercise its right to resign its 30-year concession from the Mexican government and to cease its rail operations. The decision to cease FCCM s operations was made on June 22, 2007, and was due to the failure of the Mexican government to fulfill their obligation to fund the Chiapas reconstruction. Without reconstruction of the hurricane-damaged line, FCCM was not a viable business.

During the third quarter of 2007, we ceased our rail operations and initiated formal liquidation proceedings of FCCM s operations. There were no remaining employees of FCCM as of September 30, 2007. The SCT has contested the resignation of the concession and has seized substantially all of FCCM s operating assets in response to the resignation. We believe the SCT s actions were unlawful, and we are pursuing appropriate legal remedies to recover FCCM s operating assets. As of December 31, 2007, there was a net liability of \$1.7 million remaining on our balance sheet associated with our Mexican operations.

As a result of these and other actions, we recorded a pre-tax loss in 2007 of \$25.4 million, including non-cash charges of \$15.0 million. The non-cash charges included \$8.9 million primarily related to the write-down of FCCM s operating assets and a \$5.5 million loss from the cumulative foreign currency translation into United States dollars of the original investment and FCCM s reported earnings since 1999. This pre-tax loss was partially offset by a tax benefit of \$11.3 million primarily related to worthless stock and bad debt deductions to be claimed in the United States.

Our Mexican operations described above are presented as discontinued operations and its operations are, therefore, excluded from continuing operations in accordance with SFAS No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets (SFAS 144) for the years ended December 31, 2007, 2006 and 2005. The operations and cash flows of FCCM are being eliminated from our ongoing operations, and we will not have any significant continuing involvement in the operations of FCCM.

Loss from discontinued operations in the year ended December 31, 2007, was \$14.1 million, compared with a loss from discontinued operations of \$38.6 million in the year ended December 31, 2006. The loss from discontinued operations in the year ended December 31, 2006, included a non-cash charge of \$33.1 million (\$34.1 million after-tax) reflecting the write-down of non-current assets and related effects of FCCM. Our diluted loss per share from discontinued operations in the year ended December 31, 2006, included a verage shares outstanding, compared with diluted loss per share from discontinued operations of \$0.91 with 42.4 million weighted average shares outstanding in the year ended December 31, 2007, compared with basic loss per share from discontinued operations of \$1.03 with 37.6 million weighted average shares outstanding in the year ended December 31, 2007, compared with basic loss per share from discontinued operations of \$1.03 with 37.6 million weighted average shares outstanding in the year ended December 31, 2006.

Loss from discontinued operations in the year ended December 31, 2006, was \$38.6 million, compared with a loss from discontinued operations of \$0.4 million in the year ended December 31, 2005. The loss from

discontinued operations in the year ended December 31, 2006, included a non-cash charge of \$33.1 million (\$34.1 million after-tax) reflecting the write-down of non-current assets and related effects of FCCM. Our diluted loss per share from discontinued operations in the year ended December 31, 2006, was \$0.91 with 42.4 million weighted average shares outstanding, compared with diluted loss per share from discontinued operations of \$0.01 with 41.7 million weighted average shares outstanding in the year ended December 31, 2005. Basic loss per share from discontinued operations was \$1.03 with 37.6 million weighted average shares outstanding in the year ended December 31, 2006, compared with basic loss per share from discontinued operations of \$0.01 with 36.9 million weighted average shares outstanding in the year ended December 31, 2006, compared with basic loss per share from discontinued operations of \$0.01 with 36.9 million weighted average shares outstanding in the year ended December 31, 2005.

Liquidity and Capital Resources

During 2007, 2006 and 2005, we generated \$34.5 million, \$85.2 million and \$63.9 million, respectively, of cash from operating activities from continuing operations. The decrease in 2007 from 2006 was primarily due to the June 2007 payment of \$95.6 million for Australian taxes related to the ARG Sale, partially offset by the sourcing of cash from working capital. The increase in 2006 over 2005 was primarily due to the following items: increased net income of \$83.9 million, increased depreciation and amortization of \$5.5 million, an increase from non-cash compensation expense related to equity awards of \$6.0 million, a \$5.9 million write-down of our investment in Bolivia due to an other-than-temporary decline in value, a decrease of \$17.6 million in non-cash equity earnings and an increase of \$86.4 million of Australian income taxes payable primarily as a result of the ARG Sale, partially offset by a gain on the sale of our equity investment in ARG of \$218.8 million.

During 2007 and 2005, our cash flows used in investing activities from continuing operations were \$70.0 million and \$266.8 million, respectively, and during 2006, our cash flows provided by investing activities were \$230.7 million. For 2007, primary drivers of the cash flows used in investing activities from continuing operations were \$61.8 million of cash used for capital expenditures (net of \$29.9 million received from current year government grants and \$4.4 million in cash received from government grants for capital spending completed in 2006), \$19.4 million of cash paid for acquisitions, partially offset by \$1.7 million in insurance proceeds for capital projects completed in 2006 and \$9.4 million in cash proceeds from the disposition of property and equipment. For 2006, primary drivers of the cash flows provided by investing activities from continuing operations were \$306.7 million in proceeds from the ARG Sale and \$3.4 million in proceeds from the sale of assets, partially offset by the purchase of Wesfarmers 50% ownership of the remaining ARG operations for \$15.1 million, the purchase of the cash used in investing activities from continuing operations were the purchase of Rail Partners from RMC for \$238.2 million, capital expenditures, net, of \$27.1 million and \$6.5 million paid in contingent purchase consideration for Genesee Rail-One, which were partially offset by \$4.3 million in proceeds from the sale of assets and \$0.7 million of cash received from unconsolidated international affiliates.

During 2007 and 2006, our cash flows used in financing activities from continuing operations were \$137.5 million and \$90.1 million, respectively, and during 2005, our cash flows provided by financing activities from continuing operations were \$209.4 million. For 2007, primary drivers of the financing activities from continuing operations were treasury stock purchases of \$175.6 million, which were partially offset by a net increase in outstanding debt of \$33.6 million, cash proceeds of \$3.4 million from the exercise of stock options by employees and directors and stock purchases by employees and \$1.2 million from the excess income tax benefit from share-based payment arrangements. For 2006, primary drivers of the financing activities from continuing operations were a net decrease in outstanding debt of \$90.2 million and treasury stock purchases of \$11.3 million, which were partially offset by cash proceeds of \$6.9 million from the exercise of stock options by employees and directors and stock purchases by employees and \$4.5 million from the excess income tax benefit from share-based payment arrangements. For 2005, primary drivers of the financing activities were a net increase in outstanding debt of \$206.9 million, cash proceeds of \$3.8 million from the exercise of stock options by employees and \$4.5 million from the excess income tax benefit from share-based payment arrangements. For 2005, primary drivers of the financing activities were a net increase in outstanding debt of \$206.9 million, cash proceeds of \$3.8 million from the exercise of stock options by employees and directors and stock purchases by employees and directors and stock purchases by employees and directors and stock purchases by employees and \$4.5 million from the excess income tax benefit from share-based payment arrangements. For 2005, primary drivers of the financing activities were a net increase in outstanding debt of \$206.9 million, cash proceeds of \$3.8 million from the exercise of stock options by employees and directors and stock purch

At December 31, 2007, we had long-term debt, including current portion, totaling \$272.8 million, which comprised 38.8% of our total capitalization. At December 31, 2006, we had long-term debt, including current portion, totaling \$245.7 million, which comprised 32.1% of our total capitalization.

Senior United States and Canadian Credit Facilities

In 2005, we entered into a Consent and First Amendment to the Amended and Restated Revolving Credit and Term Loan Agreement, dated November 12, 2004. The consent and amendment expanded the size of our senior revolving credit facility from \$150.0 million to \$225.0 million. It also extended the maturity date of the United States obligations to June 1, 2010. Following the consent and amendment, the amended and restated credit facilities were composed of a \$225.0 million revolving loan and a \$32.0 million (C\$38.5 million) Canadian term loan. The revolving loan is due in 2010, and the Canadian term loan is due in 2009. As of December 31, 2007, our \$225.0 million revolving credit facility consisted of \$36.0 million of outstanding debt, subsidiary letter of credit guarantees of \$0.1 million and \$188.9 million of unused borrowing capacity. Interest rates for borrowings are based on United States or Canadian LIBOR plus a margin, which varies from 0.75% to 1.375% depending on leverage. As of December 31, 2007, the revolving credit facility had an interest rate of 5.72% and the Canadian term loan had an interest rate of 5.63%. The credit facilities are unsecured, but the revolving loan is guaranteed by substantially all of our United States subsidiaries.

Financial covenants, which are measured for our United States and Canadian operations on a trailing 12-month basis and reported quarterly, are as follows:

(a) Maximum leverage of 3.5 times (measured as Funded Debt (indebtedness plus guarantees including Letters of Credit, plus the present value of operating leases) to EBITDAR (earnings before interest, taxes, depreciation, amortization and rental payments on operating leases).

(b) Minimum interest coverage of 3.5 times measured as EBITDA (earnings before interest, taxes, depreciation and amortization) divided by interest expense.

(c) Minimum consolidated tangible net worth measured as 80% of consolidated tangible net worth of the borrowers as of March 31, 2006, plus on a cumulative basis, 50% of positive consolidated net income (excluding the effect of foreign currency transaction gains or losses) for each fiscal quarter ending subsequent to March 31, 2005.

(d) Maximum annual capital expenditures (excluding acquisitions) of \$51.0 million. Fifty percent of unutilized permitted capital expenditures may be utilized in the succeeding year.

In addition, in connection with our Australia Transactions, we entered into a Consent and Second Amendment to the Amended and Restated Revolving Credit and Term Loan Agreement, dated February 13, 2006 (the Consent and Second Amendment). The Consent and Second Amendment waived compliance with the restrictions on the dispositions of assets and adjusted the consolidated tangible net worth calculation to permit our entry into the Australia Transactions. In addition, the Consent and Second Amendment permitted us to make restricted payments, consisting of stock repurchases or cash dividends, with the proceeds from the Australia Transactions through December 1, 2007, as long as certain financial covenants governing distributions were met.

The credit facilities contain a number of covenants restricting our ability to incur additional indebtedness, make certain investments, sell assets, issue subsidiary stock, restrict distributions from subsidiaries, create certain liens, enter into certain consolidations or mergers, enter into certain transactions with affiliates and pay dividends or make distributions. The credit facilities allow us to pay dividends and make distributions provided that Funded Debt to EBITDAR, including any borrowings made to fund the dividend or distribution, is less than 3.0 to 1.0. As of December 31, 2007, we were in compliance with the provisions of these covenants.

Senior Notes

In 2005, we completed a private placement of \$100.0 million of Series B senior notes and \$25.0 million of Series C senior notes. The Series B senior notes bear interest at 5.36% and are due in 2015. The Series C senior

notes have a borrowing rate of LIBOR plus 0.70% and are due in 2012. As of December 31, 2007, the Series C senior notes had an interest rate of 5.765%. On January 26, 2008, the interest rate reset to 3.94% on the Series C senior notes.

In 2004, we completed a \$75.0 million private placement of the Series A senior notes. The Series A senior notes bear interest at 4.85% and are due in 2011.

The senior notes are unsecured but are guaranteed by substantially all of our United States and Canadian subsidiaries. The senior notes contain a number of covenants limiting our ability to incur additional indebtedness, sell assets, create certain liens, enter into certain consolidations or mergers and enter into certain transactions with affiliates. Financial covenants, which must be satisfied quarterly, include (a) maximum debt to capitalization of 65% and (b) minimum fixed charge coverage ratio of 1.75 times (measured as EBITDAR for the preceding twelve months divided by interest expense plus operating lease payments for the preceding twelve months). As of December 31, 2007, we were in compliance with the provisions of these covenants.

Mexican Financings

On June 8, 2007, we entered into an assignment agreement with International Finance Corporation (IFC) and Nederlandse Financierings Maatschappij voor Ontwikkelingslanden N.V. (FMO), pursuant to which, among other things, (i) IFC and FMO demanded payment of, and we paid, approximately \$7.0 million due under the guarantee agreement related to the loan agreements and promissory notes of the Company s Mexican subsidiaries (collectively, the Loan Agreements) (ii) we purchased and assumed the remaining loan amount outstanding under the Loan Agreements for a price equal to the principal balance plus accrued interest, or approximately \$7.3 million. As a result, we recorded a \$0.6 million interest charge due to the recognition of previously deferred financing fees related to the Loan Agreements during the second quarter of 2007.

Also on June 8, 2007, we, IFC and our subsidiary GW Servicios S.A. (Servicios) entered into a put option exercise agreement pursuant to which IFC sold its 12.7% equity interest in Servicios to us for \$1.0 million. In addition, on June 8, 2007, we, IFC, FMO, Servicios and FCCM entered into a release agreement whereby the parties agreed to release and waive all claims and rights held against one another that existed or arose prior to the date thereof. Neither the payment default discussed above, nor the entering into the agreements described above and the consummation of the transactions contemplated therein, resulted in a default under our outstanding debt obligations.

South America

We indirectly hold a 12.52% equity interest in Oriental through an interest in GWC. GWC is an obligor of non-recourse debt of \$12.0 million, which debt is secured by a lien on GWC s 12.52% indirect equity interest in Oriental held through GWC s subsidiary, IFB. This debt became due and payable on November 2, 2003. On April 21, 2006, due to the heightened political and economic unrest and uncertainties in Bolivia, we advised the creditors of GWC that we were ceasing our efforts to restructure the \$12.0 million debt obligation. Accordingly, during the second quarter of 2006, we reduced the carrying value of our 12.52% equity interest to zero as part of an overall assessment that our investments in Oriental had suffered an other than temporary decline in value. On October 27, 2006, Banco de Crédito e Inversiones (one of GWC s creditors) commenced court proceedings before the 9th Civil Tribunal of Santiago to (i) collect on its share of the debt (approximately 24% of the \$12.0 million) and (ii) exercise its pro-rata rights pursuant to the lien. Notice of this proceeding was given to GWC and IFB on November 6, 2006. On October 26, 2006, Banco de Chile (another of GWC s creditors that holds approximately 15% of the \$12.0 million debt) commenced separate court proceedings before the 4th Civil Tribunal of Santiago with the same objectives. We do not expect these proceedings to have any additional effect on our financial statements.

We also hold a 10.37% equity interest in Oriental through other companies. We do not expect the commencement of these court proceedings to have any impact on this remaining 10.37% equity interest.

Please refer to Note 3 in the Consolidated Financial Statements in this report for additional information regarding our investment in Oriental.

Equipment and Property Leases

We are party to several cancelable leases that have automatic renewal provisions, the most significant of which extends through 2024 and currently requires an annual lease payment of \$3.0 million that is subject to adjustment based on certain economic indicators and customer operations stipulated in the agreement. If we choose not to renew these leases, we would be obligated to return the underlying rolling stock and pay aggregate fees of up to approximately \$0.5 million. In addition, we have the option, at various dates, to terminate the leases by purchasing the rolling stock. The maximum aggregate purchase price, at the next available buyout date for each qualifying lease, is approximately \$2.3 million. During 2007, we exercised our option to purchase various rolling stock for \$7.6 million.

Government Grants

Our railroads have received a number of project grants from state and federal agencies for upgrades and construction of rail lines. We use the grant funds as a supplement to our normal capital programs. In return for the grants, the railroads pledge to maintain various levels of service and improvements on the rail lines that have been upgraded or constructed. We believe that the levels of service and improvements required under the grants are reasonable. However, we can offer no assurance that government grants will continue to be available or that even if available, our railroads will be able to obtain them.

2008 Budgeted Capital Expenditures

We have budgeted \$61.0 million, net of government grants, in capital expenditures in 2008, which consist of track and equipment improvements of \$48.0 million, business development projects of \$12.0 million and equipment buyouts of \$1.0 million. We have historically relied primarily on cash generated from operations to fund working capital and capital expenditures relating to ongoing operations, while relying on borrowed funds and stock issuances to finance acquisitions and investments in unconsolidated affiliates. We believe that our cash flow from operations together with amounts available under our credit facilities will enable us to meet our liquidity and capital expenditure requirements relating to ongoing operations for at least the duration of the credit facilities.

Contractual Obligations and Commercial Commitments

As of December 31, 2007, we had contractual obligations and commercial commitments that may affect our financial condition. However, based on our assessment of the underlying provisions and circumstances of our material contractual obligations and commercial commitments, there is no known trend, demand, commitment, event or uncertainty that is reasonably likely to occur that would have a material adverse effect on our consolidated results of operations, financial condition or liquidity.



The following table represents our obligations and commitments for future cash payments under various agreements as of December 31, 2007 (dollars in thousands):

| | Payments Due By Period | | | | | | | |
|--------------------------------|------------------------|----|-----------|------------|------------|-------------|---------|--|
| | | Le | ss than 1 | | | More than 5 | | |
| | Total | | year | 1-3 years | 3-5 years | | years | |
| Contractual Obligations (1) | | | | | | | | |
| Long-Term Debt Obligations (2) | \$272,311 | \$ | 2,229 | \$ 69,388 | \$100,277 | \$ | 100,417 | |
| Interest on Long-Term Debt (3) | 71,980 | | 14,407 | 25,652 | 16,130 | | 15,791 | |
| Capital Lease Obligations | 455 | | 18 | 39 | 44 | | 354 | |
| Operating Lease Obligations | 179,935 | | 17,399 | 25,206 | 15,016 | | 122,314 | |
| Purchase Obligations (4) | 9,741 | | 7,477 | 2,264 | | | | |
| | | | | | | | | |
| Total | \$ 534,422 | \$ | 41,530 | \$ 122,549 | \$ 131,467 | \$ | 238,876 | |

- Excludes any reserves for income taxes under FIN48, Accounting for Uncertainty in Income Taxes an interpretation of FASB Statement No. 109, because we are unable to reasonably predict the ultimate amount or timing of settlement of our unrecognized tax benefits. As of December 31, 2007, our reserves for income taxes totaled approximately \$0.8 million.
- (2) Excludes capital lease obligations of \$0.5 million.
- (3) Assumes no change in variable interest rates from December 31, 2007.
- (4) Includes an obligation of \$4.4 million in existence for the next five years at the discretion of the 12.6% minority shareholder of Maryland Midland.

Off-Balance Sheet Arrangements

An off-balance sheet arrangement includes any contractual obligation, agreement or transaction involving an unconsolidated entity under which we 1) have made guarantees, 2) have a retained or contingent interest in transferred assets, or a similar arrangement, that serves as credit, liquidity or market risk support to that entity for such assets, 3) have an obligation under certain derivative instruments, or 4) have any obligation arising out of a material variable interest in such an entity that provides financing, liquidity, market risk or credit risk support to us, or that engages in leasing or hedging services with us.

Our off-balance sheet arrangements consist of operating lease obligations, which are included in the contractual obligations table above. In 2006, we entered into a guarantee agreement with the Board of Trustees of the Galveston Wharves, pursuant to which the Company guarantees the complete and timely payment of the permitted deductible associated with any potential claims under the applicable insurance policies maintained pursuant to the lease of the Galveston Wharves. The maximum amount of the obligation subject to this guarantee is \$1.0 million per occurrence or claim which expires in 2026. As of December 31, 2007, we had not paid any amounts under the guarantee.

We also guarantee performance under other lease agreements which expire in 2009 and 2017. The maximum amounts subject to these guarantees are \$5.7 million.

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Impact of Foreign Currencies on Operating Revenues

As of December 31, 2007, foreign currency translation had a positive impact on consolidated revenues due to the strengthening of the Australian and Canadian dollars relative the United States dollar. The following table sets forth the impact of foreign currency translation on reported operating revenues (dollars in thousands):

Operating Revenues

Year Ended December 31, 2007

| | As Reported | Currency Translation Impact | Revenues Excluding Currency Impact |
|-------------------------------|----------------|-----------------------------------|---|
| U.S. Operating Revenues | \$ 364,413 | \$ | \$ 364,413 |
| Australian Operating Revenues | 93,287 | (8,995) | 84,292 |
| Canada Operating Revenues | 58,467 | (2,823) | 55,644 |
| Total Operating Revenues | \$ 516,167 | \$ (11,818) | \$ 504,349 |

Critical Accounting Policies and Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to use judgment and to make estimates and assumptions that affect reported assets, liabilities, revenues and expenses during the reporting period. Management uses its judgment in making significant estimates in the areas of recoverability and useful life of assets, as well as liabilities for casualty claims and income taxes. Actual results could materially differ from those estimates.

Management has discussed the development and selection of the critical accounting estimates described below with the Audit Committee of the Board of Directors and the Audit Committee has reviewed our disclosure relating to such estimates in this Management s Discussion and Analysis of Financial Condition and Results of Operations.

Property and Equipment

We record property and equipment at historical cost and we record acquired railroad property at the allocated cost. We capitalize major renewals or improvements, but routine maintenance and repairs are expensed when incurred. We credit or charge to operating expense gains or losses on sales or other dispositions. We depreciate our property and equipment on the straight-line method over the useful lives of the road property (5-50 years) and equipment (3-30 years).

The following table sets forth the estimated useful lives of our major classes of property and equipment:

| Property: Buildings & Leasehold Improvements Bridges/Tunnels/Culverts Track Property | Estimated useful life 30 years or life of lease 20 50 years 5 50 years | | | | |
|--|---|--|--|--|--|
| Equipment: | | | | | |
| Computer Equipment | 3 years | | | | |
| Locomotives & Freight Cars | 5 20 years | | | | |
| Vehicles & Mobile Equipment | 5 10 years | | | | |
| Signals & Crossing Equipment | 5 30 years | | | | |
| Track Equipment | 5 10 years | | | | |
| Other Equipment | 5 10 years | | | | |

We continually evaluate whether events and circumstances have occurred that indicate that our long-lived tangible assets may not be recoverable. When factors indicate that an asset should be evaluated for possible impairment, we use an estimate of the related undiscounted future cash flows over the remaining life of such asset in measuring whether or not impairment has occurred. If we identify impairment of an asset, we would report a loss to the extent that the carrying value of the related asset exceeds the fair value of such asset, as determined by valuation techniques applicable in the circumstances.

Government Grants

Grants from governmental agencies are recorded as long-term liabilities and are amortized as a reduction to depreciation expense over the same period during which the underlying purchased assets are depreciated.

Goodwill and Indefinite-Lived Intangible Assets

We account for our business acquisitions using the purchase method of accounting. We allocate the total cost of an acquisition to the underlying net assets based on their respective estimated fair values. As part of this allocation process, we identify and attribute values and estimated lives to the intangible assets acquired. These determinations involve significant estimates and assumptions, including those with respect to future cash flows, discount rates and asset lives, and therefore require considerable judgment. These determinations will affect the amount of amortization expense recognized in future periods.

We review the carrying values of identifiable intangible assets with indefinite lives and goodwill at least annually to assess impairment, since these assets are not amortized. Additionally, we review the carrying value of any intangible asset or goodwill whenever such events or changes in circumstances indicate that its carrying amount may not be recoverable. We assess impairment by comparing the fair value of an intangible asset or goodwill with its carrying value. The determination of fair value involves significant management judgment. Impairments are expensed when incurred. Specifically, we test for impairments in accordance with SFAS No. 142, Goodwill and Other Intangible Assets (SFAS 142). We perform our annual impairment test as of November 30th of each year, and in 2007 no impairment was recognized for the year ended December 31, 2007, 2006 and 2005.

For intangible assets, the impairment test compares the fair value of an intangible asset with its carrying amount. If the carrying amount of an intangible asset exceeds its fair value, an impairment loss shall be recognized in an amount equal to that excess.

For goodwill, a two-step impairment model is used. We first compare the fair value of the reporting unit with its carrying amount, including goodwill. If the fair value of the reporting unit is less than the carrying

amount, goodwill would be considered impaired and we would then record the goodwill impairment as the excess of recorded goodwill over its implied fair value.

Amortizable Intangible Assets

SFAS 144 requires us to perform an impairment test on amortizable intangible assets when specific impairment indicators, as set-forth in SFAS 144, are present. We have amortizable intangible assets recorded as customer relationships or contracts. The intangible assets are generally amortized on a straight-line basis over the expected economic longevity of the customer relationship, the facility served or the length of the customer contract.

Derailment and Property Damages, Personal Injuries and Third-Party Claims

We maintain insurance, with varying deductibles up to \$0.5 million per incident for liability and up to \$0.8 million per incident for property damage, for claims resulting from train derailments and other accidents related to our railroad and industrial switching operations. Accruals for FELA claims by our railroad employees and third-party personal injury or other claims, limited when appropriate to the applicable deductible, are recorded in the period when such claims are determined to be probable and estimable. These estimates are updated in future periods as facts and circumstances change.

Pensions and Other Post-Retirement Benefits

We provide pension and defined contribution medical and life insurance benefits for union and non-union employees of two of our United States subsidiaries. In order to apply actuarial methods to value the liabilities and expenses we must make several assumptions. The critical assumptions used to measure pension obligations and expenses are the discount rate applied to future liabilities and expected future rate of return on pension assets. For other postretirement benefits, the critical assumptions are the discount rate and healthcare cost trend rate.

We evaluate our critical assumptions annually, and our assumptions are based on the following factors as of December 31, 2007:

Discount rate is based on a review of long-term bonds, including published indices. The discount rate determined on that basis was 6.25%.

Expected return on plan assets is based on an assumed long-term asset rate of return of 8.5%.

Health care cost trend rate is based on historical rates of inflation and expected market conditions and is assumed to be 9.0% in 2007 graded ratably to 5.0% over a seven-year period.

On December 31, 2006, we adopted SFAS No. 158, Employers Accounting for Defined Benefit Pension and Other Postretirement Plans, an amendment of SFAS 87, 88, 106 and 132(R). The standard, among other things, requires companies to:

Recognize the funded status of defined benefit plans in the consolidated financial statements.

Recognize as a component of other comprehensive income the previously unrecognized prior service costs/credits, gains/losses and transition assets/obligations that arise during the year and are not recognized as a component of net periodic benefit cost. Stock-Based Compensation

The Compensation Committee of our Board of Directors (Compensation Committee) has discretion to determine grantees, grant dates, amounts of grants, vesting and expiration dates for grants to our employees through its 2004 Omnibus Incentive Plan (the Plan). The Plan permits the issuance of stock options, restricted

stock and restricted stock units. Restricted stock units constitute a commitment to deliver stock at some future date as defined by the terms of the awards. Under the terms of the awards, equity grants for employees generally vest over three years and equity grants for directors vest over their respective terms as directors.

We elected to adopt SFAS 123R in the third quarter of 2005 using the Modified Prospective Application. SFAS 123R requires us to measure compensation cost for stock awards at fair value and recognize compensation over the service period for awards expected to vest. Prior to the adoption of SFAS 123R, we accounted for our stock-based compensation plans under Accounting Principles Board (APB) Opinion 25, Accounting for Stock Issued to Employees (APB 25), under which no compensation cost had been recognized, and disclosed the pro forma expense for basic and diluted earnings per share as if stock based compensation had been compiled under SFAS No. 123, Accounting for Stock-Based Compensation (SFAS 123).

The fair value of each option grant is estimated on the date of grant using the Black-Scholes pricing model and straight-line amortization of compensation expense over the requisite service period of the grant. Two assumptions in the Black-Scholes pricing model that require management judgment are the expected life and expected volatility of the stock. The expected life is based on historical experience and is estimated for each grant. The expected volatility of the stock is based on actual historical volatility and adjusted to reflect future expectations. The fair value of our restricted stock and restricted stock units is based on the closing price on the date of grant.

During the fourth quarter of 2006, we voluntarily conducted and completed a comprehensive internal review of our historical stock option practices for stock option grants made during the period from our initial public offering on June 24, 1996 through the third quarter of 2006, under the direction of the independent members of the Board of Directors. The review found no evidence of any intentional wrongdoing by our executive officers, members of our Board of Directors or any other employees. However, the internal review identified certain administrative procedural deficiencies that resulted in unintentional accounting errors. These errors principally related to situations where, as of the grant date approved by the Compensation Committee, an aggregate number of stock options to be granted was approved and the exercise price for the stock options was established, but the allocation of those stock options to certain individual employee recipients was not finalized until a later date. As a result, we determined that later measurement dates for accounting purposes for those individuals grants should have been used, and we determined that non-cash stock-based compensation expense was understated by a cumulative amount of \$1.2 million (\$0.5 million after-tax), with \$1.1 million related to grants to the general population of employees, none of whom were executive officers at the time of grant. Under the direction of the Audit Committee of the Board of Directors, the results of the internal review were evaluated by outside counsel, who concurred with the findings.

For the year ended December 31, 2007, compensation cost from equity awards was \$5.4 million pre-tax, or \$3.9 million after-tax. The total compensation cost related to non-vested awards not yet recognized is \$7.6 million, which will be recognized over the next three years with a weighted-average period of 1 year. The total income tax benefit recognized in the consolidated income statement for equity awards was \$1.5 million for the year ended December 31, 2007.

For the year ended December 31, 2006, compensation cost from equity awards was \$8.5 million pre-tax, or \$6.4 million after-tax. Of the \$8.5 million compensation cost, \$2.7 million was attributable to stock option awards that were part of the transaction bonuses related to the ARG Sale in the quarter ended June 30, 2006, and \$1.2 million was attributable to the unintentional accounting errors associated with the use of incorrect measurement dates for certain grants, as discussed above. The total income tax benefit recognized in the consolidated income statement for equity awards was \$2.1 million for the year ended December 31, 2006.

For the year ended December 31, 2005, compensation cost from equity awards was \$1.8 million pre-tax, or \$1.5 million after-tax.

Income Taxes

On January 1, 2007, we adopted Financial Accounting Standards Board (FASB) Interpretation (FIN) No. 48, Accounting for Uncertainty in Income Taxes an interpretation of FASB Statement No. 109 (FIN 48). FIN 48 prescribes a recognition threshold and measurement attributes for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. After considering our preexisting reserves for uncertain tax positions, the adoption of FIN 48 did not result in any material adjustments to our results of operations or financial position.

We account for income taxes under the provisions of SFAS No. 109, Accounting for Income Taxes (SFAS 109). SFAS 109 requires a balance sheet approach for the financial accounting and reporting of deferred income taxes. Deferred income taxes reflect the tax effect of temporary differences between book and tax basis assets and liabilities, as well as available income tax credits and net operating loss carryforwards. In our consolidated balance sheets, these deferred obligations are classified as current or non-current based on the classification of the related asset or liability for financial reporting. A deferred income tax obligation or benefit that is not related to an asset or liability for financial reporting, including deferred income tax assets related to carryforwards, is classified according to the expected reversal date of the temporary difference as of the end of the year.

No provision is made for the United States income taxes applicable to the undistributed earnings of controlled foreign subsidiaries because it is the intention of management to fully utilize those earnings in the operations of foreign subsidiaries. If the earnings were to be distributed in the future, those distributions may be subject to United States income taxes (appropriately reduced by available foreign tax credits) and withholding taxes payable to various foreign countries. The amount of undistributed earnings of our controlled foreign subsidiaries as of December 31, 2007 was \$43.8 million. In 2007, we recorded a valuation allowance of \$8.1 million, which represents amounts reserved for a capital loss carryforward, which will expire in 2012. Due to the uncertainty of realizing future capital gains, we have reduced the related deferred tax benefit with a valuation allowance.

Other Uncertainties

Our operations and financial condition are subject to certain risks that could cause actual operating and financial results to differ materially from those expressed or forecasted in our forward-looking statements. For a complete description of our general risk factors including risk factors of foreign operations, see Item 1A. Risk Factors in this Annual Report on Form 10-K.

Management believes that full consideration has been given to all relevant circumstances to which we may be currently subject, and the financial statements accurately reflect management s best estimate of our results of operations, financial condition and cash flows for the years presented.

Recently Issued Accounting Standards

In September 2006, the FASB issued SFAS No. 157, Fair Value Measurements (SFAS 157), which is effective for fiscal years beginning after November 15, 2007, and for interim periods within those years. On February 12, 2008, the FASB issued FASB Staff Position (FSP) FAS 157-2 which delayed the effective date of SFAS 157 for all nonfinancial assets and nonfinancial liabilities, except those that are recognized or disclosed at fair value in the financial statements on a recurring basis (at least annually). This FSP partially defers the effective date of SFAS 157 to fiscal years beginning after November 15, 2008, and interim periods within those fiscal years. SFAS 157 defines fair value, establishes a framework for measuring fair value and expands the related disclosure requirements. We adopted SFAS 157, except as it applies to those nonfinancial assets and nonfinancial liabilities, as noted in FSP 157-2, on January 1, 2008, and it did not have a material impact on our consolidated financial statements. We are currently evaluating the provisions of FSP 157-2.

In February 2007, the FASB issued SFAS No. 159, The Fair Value Option for Financial Assets and Financial Liabilities, including an amendment of SFAS No. 115 (SFAS 159). SFAS 159 permits, but does not require, entities to choose to measure many financial instruments and certain other items at fair value. The standard provides entities the opportunity to mitigate volatility in reported earnings caused by measuring related assets and liabilities differently without having to apply complex hedge accounting provisions. SFAS 159 is effective for fiscal years beginning after November 15, 2007, and interim periods within those years. We adopted the provisions of SFAS 159 on January 1, 2008, and it did not have a material impact on our consolidated financial statements.

In December 2007, the FASB issued SFAS No. 141R, Business Combinations (SFAS 141R). SFAS 141R retains the fundamental requirements of the original pronouncement requiring that the acquisition method be used for all business combinations. SFAS 141R defines the acquirer as the entity that obtains control of one or more businesses in the business combination, establishes the acquisition date as the date that the acquirer achieves control and requires the acquirer to recognize the assets acquired, liabilities assumed and any noncontrolling interest at their fair values as of the acquisition date. SFAS 141R also requires that acquisition-related costs are expensed as incurred. SFAS 141R is effective for fiscal years beginning after December 15, 2008, and interim periods within those years. Early adoption of SFAS 141R is prohibited. We are currently evaluating the provisions of SFAS 141R.

In December 2007, the FASB issued SFAS No. 160 Noncontrolling Interests in Consolidated Financial Statements (an amendment of ARB No. 51) (SFAS 160). SFAS 160 requires that noncontrolling (minority) interests be reported as a component of equity, that net income attributable to the parent and to the noncontrolling interest be separately identified in the income statement, that changes in a parent s ownership interest while the parent retains its controlling interest be accounted for as equity transactions, and that any retained noncontrolling equity investment upon the deconsolidation of a subsidiary be initially measured at fair value. SFAS 160 is effective for fiscal years beginning after December 18, 2008, and shall be applied prospectively. However, the presentation and disclosure requirements of SFAS 160 shall be applied retrospectively for all periods presented. We are currently evaluating the provisions of SFAS 160.

ITEM 7A. Quantitative and Qualitative Disclosures About Market Risk.

We actively monitor our exposure to interest rate and foreign currency exchange rate risks and use derivative financial instruments to manage the impact of certain of these risks. We use derivatives only for purposes of managing risk associated with underlying exposures. We do not trade or use instruments with the objective of earning financial gains on the interest rate or exchange rate fluctuations alone, nor do we use instruments where there are no underlying cash exposures. Complex instruments involving leverage or multipliers are not used. We manage our hedging positions and monitor the credit ratings of counterparties and do not anticipate losses due to counterparty nonperformance. Management believes that our use of derivative instruments to manage risk is in our best interest. However, our use of derivative financial instruments may result in short-term gains or losses and increased earnings volatility.

Interest Rate Risk

Our interest rate risk results from issuing variable rate debt obligations, since an increase in interest rates would result in lower earnings and increased cash outflows. The table below provides amounts outstanding and corresponding interest rates for our fixed and variable rate debt.

Principal Amount of Debt

(dollars in thousands)

| | December | 31, 2007 |
|---|----------|----------|
| Fixed Rate Debt | \$ | 178,647 |
| Weighted Average Fixed Interest Rate | | 5.15% |
| Variable Rate Debt | \$ | 94,119 |
| Weighted Average Variable Interest Rate | | 5.70% |
| Total Long-Term Debt | \$ | 272,766 |
| Weighted Average Interest Rate | | 5.35% |
| | | |

Table Assumptions

Variable Interest Rates: The table presents variable interest rates based on United States and Canadian LIBOR rates (as of December 31, 2007). The borrowing margin is composed of a weighted average of 0.875% for debt under our United States and Canadian credit facilities and 0.7% for our Series C senior notes.

Interest Rate Sensitivity

Based on the table above, assuming a one percentage point increase in market interest rates, annual interest expense on our variable rate debt would increase by approximately \$0.9 million.

Foreign Currency Risk

Debt related to our Canadian operations is denominated in Canadian dollars. Therefore, foreign currency risk related to debt service payments generally does not exist at our Canadian operations. However, in the event that this debt service is funded from our United States operations, we may face exchange rate risk if the Canadian dollar were to appreciate relative to the United States dollar, thereby requiring higher United States dollar equivalent cash to settle the outstanding debt, which is due in 2009.

Foreign Currency Hedge

On February 13, 2006, we entered into two foreign currency forward contracts with a total notional amount of \$190.0 million to hedge a portion of our investment in 50% of the equity of ARG. The contracts, which expired on June 1, 2006, protected a portion of our investment from exposure to large fluctuations in the United States/Australian Dollar exchange rate. At expiration, excluding the effects of fluctuations in the exchange rate on our investment, we recorded a loss of \$4.3 million from these contracts, which is included in the net gain on the sale of ARG.

Sensitivity to Diesel Fuel Prices

We are exposed to fluctuations in diesel fuel prices, since an increase in the price of diesel fuel would result in lower earnings and cash outflows. In the year ended December 31, 2007, fuel costs for fuel used in operations represented 10.9% of our total expenses. As of December 31, 2007, we had not entered into any hedging transactions to manage this diesel fuel risk. As of December 31, 2007, each one percentage point increase in the price of diesel fuel would result in a \$0.5 million increase in our annual fuel expense to the extent not offset by higher fuel surcharges.

ITEM 8. Financial Statements and Supplementary Data.

The financial statements and supplementary financial data required by this item are listed under Part IV, Item 15 and are filed herewith immediately following the signature page hereto.

ITEM 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure. None

ITEM 9A. Controls and Procedures.

We maintain disclosure controls and procedures that are designed to ensure that information required to be disclosed in our reports under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission s rules and forms and that such information is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosures. Any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives. Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of our disclosure controls and procedures as of December 31, 2007. Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures provided reasonable assurance that the disclosure controls and procedures were effective as o