

PIONEER CORP  
Form 6-K  
December 21, 2005

**Table of Contents**

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549  
**FORM 6-K**  
**Report of Foreign Private Issuer**  
**Pursuant to Rule 13a-16 or 15d-16**  
**Under the Securities Exchange Act of 1934**  
For the month of December, 2005  
Commission File Number 1-7616

**PIONEER CORPORATION**

(Translation of registrant's name into English)

**4-1, MEGURO 1-CHOME, MEGURO-KU, TOKYO 153-8654, JAPAN**

(Address of principal executive offices)

Indicate by check mark whether the registrant files or will file annual reports under cover Form 20-F or Form 40-F:  
Form 20-F  Form 40-F

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T  
Rule 101(b)(1):

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T  
Rule 101(b)(7):

Indicate by check mark whether by furnishing the information contained in this Form, the registrant is also thereby  
furnishing the information to the Commission pursuant to Rule 12g3-2(b) under the Securities Exchange Act of 1934.  
Yes  No

If Yes is marked, indicate below the file number assigned to the registrant in connection with Rule 12g3-2(b):  
82- \_\_\_\_\_

---

**TABLE OF CONTENTS**

**SIGNATURES**

**Notice Regarding Amendments to Semiannual Business Results for Fiscal 2006 (60th Accounting Period)**

---

**Table of Contents**

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

**PIONEER CORPORATION**  
(Registrant)

Date: December 21, 2005

By /s/ Kaneo Ito  
Kaneo Ito  
President and Representative Director

This report on Form 6-K contains the followings:

1. The notice that the Company has amended certain amounts in its consolidated and non-consolidated financial statements for the period ended September 30, 2005, related to the 60th semiannual business report.
-

**Table of Contents**

**Notice Regarding Amendments to  
Semiannual Business Results for Fiscal 2006 (60th Accounting Period)**

The Company has amended certain amounts in its consolidated and non-consolidated financial statements for the period ended September 30, 2005. We therefore include here the amended version of the financial statements relating to the 60th semiannual business report. These amendments are in line with the business restructuring plans resolved at the Company's board of directors' meeting on December 8, 2005, as follows.

**I. Planned Business Restructuring**

1. Reforms for the Entire Pioneer Group

(1) Improve management efficiency through organizational restructuring

We will enhance management efficiency through organizational restructuring, including dismantling the current internal company system as of January 1, 2006.

(2) Reduction of fixed costs

We will reduce fixed costs for the entire group through such steps as consolidating our worldwide production sites and listing our shares solely on the Tokyo Stock Exchange.

(3) Review the number of our employees

We will streamline staffing, such as readjusting employment levels by about 600 personnel at the Pioneer Group in Japan.

(4) Reduce the number of directors/executive officers and cut salaries

In line with consolidating and streamlining our organization, we will reduce the number of directors/executive officers. We have already started reducing the compensation of directors/executive officers and the salaries of managers.

2. Restructuring of Display Businesses

(1) Plasma display business

We intend to minimize dependence on our OEM (original equipment manufacturing) operations, being the main cause of this fiscal year's poor performance, and will focus on selling Pioneer brand products. By optimizing the balance of our output and cost reduction, we will endeavor to lower our deficit from this business.

(2) Organic light-emitting diode (OLED) business

Mass-producing active-matrix OLED displays will be discontinued. However, as for the passive-matrix OLED display business, we will boost adoption of this display for use with our products and focus on attracting new customers.

3. Future Business Plans — Enhancing Profitability by Reorganizing Business Strategies

In addition to the business restructuring plans explained above, in our mobile entertainment business, we will strengthen the after-market car audio business



**Table of Contents**

and expand the after-market car navigation system and OEM businesses. In the home entertainment business, we will concentrate on introducing home theater systems focusing on high-resolution plasma displays, strengthening sales of DVD recorder drive units and reactivating the home audio business. By implementing these plans, we intend to insure stable profits.

**II. Revision of Business Forecasts for fiscal 2006 and Amendments to Semiannual Business Results for Fiscal 2006**

As for the consolidated business forecasts for fiscal 2006, ending March 31, 2006, loss before income taxes and net loss have been revised downward, mainly as a result of (i) impairment losses of ¥32 billion recognized for the property, plant and equipment for plasma display production in connection with our decision to reduce such production capacity, (ii) costs of ¥11 billion related to employment adjustments, (iii) losses of ¥23 billion related to the decision to stop mass-producing active-matrix OLED displays, and (iv) valuation allowances of ¥18 billion made for deferred tax assets of the parent company. These revisions have been made in connection with the business restructuring plans explained above.

Revised consolidated business forecasts for fiscal 2006 project ¥770,000 million in operating revenue, a ¥73,000 million loss before income taxes, and an ¥87,000 million net loss.

The Company, after consulting its Accounting Auditors, has also amended certain amounts in its semiannual business results for the period ended September 30, 2005, in connection with the business restructuring plans explained above. Please refer to pages 3 to 8 for the amended financial statements.

Therefore, the amended consolidated semiannual business results show loss before income taxes of ¥43,869 million and net loss of ¥58,044 million, compared to ¥11,954 million and ¥12,261 million, respectively, previously reported.

As we have already announced, Mr. Tamihiko Sudo, currently Executive Vice President and Representative Director, will assume the office of President and Representative Director, effective January 1, 2006.

Under the new President, we will expedite business restructuring and seek to improve our business performance as soon as possible. We sincerely hope that you, our shareholders, will continue in your understanding and support of Pioneer.

Very truly yours,

Kaneo Ito

President and Representative Director

Pioneer Corporation

December 21, 2005

Business forecasts for fiscal 2006 are based on management's assumptions and beliefs in light of the information currently available to it, and we caution that a number of important risks and uncertainties could cause actual results to differ materially from those described above.

**Table of Contents****CONSOLIDATED FINANCIAL STATEMENTS****Pioneer Corporation and Subsidiaries**

The Company has amended certain amounts in its consolidated financial statements for the six-month period, ended September 30, 2005, as follows. The amendments were mainly due to impairment losses recognized for the property, plant and equipment for plasma display production, losses related to the decision to withdraw from active-matrix OLED business, and additional valuation allowances made for deferred tax assets.

**(1) Consolidated Balance Sheets**

(In millions of yen)

|   | September 30 |           |
|---|--------------|-----------|
|   | 2005         | 2004      |
| <b>Assets</b>   |              |           |
| Current assets:   |              |           |
| Cash and cash equivalents                                   | ¥ 107,198    | ¥ 123,936 |
| Trade receivables, less allowance                           | 126,981      | 119,863   |
| Inventories   | 126,594      | 135,504   |
| Others  | 73,878*      | 74,711    |
| Total current assets  | 434,651*     | 454,014   |
| Investments and long-term receivables                       | 25,268       | 29,553    |
| Property, plant and equipment, less depreciation            | 171,893*     | 208,964   |
| Intangible assets   | 22,723*      | 25,590    |
| Other assets  | 44,518*      | 39,015    |
| Total assets  | ¥ 699,053*   | ¥ 757,136 |
| <b>Liabilities and Shareholders' Equity</b>                 |              |           |
| Current liabilities:  |              |           |
| Short-term borrowings and current portion of long-term debt | ¥ 55,560     | ¥ 40,615  |
| Trade payables  | 104,831      | 103,031   |
| Others  | 122,463*     | 104,554   |
| Total current liabilities                                   | 282,854*     | 248,200   |
| Long-term debt  | 79,512       | 87,397    |
| Other long-term liabilities                                 | 41,225*      | 58,909    |
| Minority interests  | 14,202*      | 18,281    |
| Shareholders' equity:                                       |              |           |
| Common stock  | 49,049       | 49,049    |
| Capital surplus   | 82,834       | 82,612    |
| Retained earnings   | 201,204*     | 276,334   |
| Accumulated other comprehensive loss                        | (39,390)     | (53,185)  |
| Treasury stock  | (12,437)     | (10,461)  |
| Total shareholders' equity                                  | 281,260*     | 344,349   |
| Total liabilities and shareholders' equity                  | ¥ 699,053*   | ¥ 757,136 |



\* Amended figures

3

---

**Table of Contents****(2) Consolidated Statements of Operations**

(In millions of yen except per share information)

|  | Six months ended<br>September 30 |           |
|--|----------------------------------|-----------|
|  | 2005                             | 2004      |
| Revenues:  |                                  |           |
| Operating revenue:                                     |                                  |           |
| Net sales  | ¥ 344,613                        | ¥ 338,308 |
| Royalty revenue  | 5,285                            | 6,739     |
| Total operating revenue                                | 349,898                          | 345,047   |
| Interest income  | 1,252                            | 790       |
| Other income   | 6,065                            | 293       |
| Total revenues   | 357,215                          | 346,130   |
| Cost and expenses:                                     |                                  |           |
| Cost of sales  | 278,393                          | 250,878   |
| Selling, general and administrative expenses           | 87,893                           | 80,771    |
| Interest expense                                       | 720                              | 689       |
| Loss on sale and disposal of fixed assets              | 443                              | 125       |
| Other deductions                                       | 33,635*                          | 1,229     |
| Total cost and expenses                                | 401,084*                         | 333,692   |
| Income (loss) before income taxes                      | (43,869)*                        | 12,438    |
| Income taxes   | (6,815)*                         | 5,544     |
| Minority interest in losses (earnings) of subsidiaries | 4,168*                           | (560)     |
| Equity in losses of affiliated companies               | (25,158)*                        | (1,525)   |
| Net income (loss)                                      | ¥ (58,044)*                      | ¥ 4,809   |
| Net income (loss) per share:                           |                                  |           |
| Basic  | ¥ (332.77)*                      | ¥ 27.41   |
| Diluted  | ¥ (332.77)*                      | ¥ 24.45   |

\* Amended figures

**Table of Contents****(3) Consolidated Statements of Cash Flows**

(In millions of yen)

|   | Six months ended<br>September 30 |           |
|---|----------------------------------|-----------|
|   | 2005                             | 2004      |
| Operating activities:   |                                  |           |
| Net income (loss)   | ¥ (58,044)*                      | ¥ 4,809   |
| Depreciation and amortization                                   | 24,122                           | 21,287    |
| Decrease in trade receivables                                   | 7,160                            | 415       |
| Increase in inventories   | (14,635)                         | (18,814)  |
| Increase in trade payables                                      | 8,016                            | 7,168     |
| Increase (decrease) in other accrued liabilities                | 2,737                            | (11,185)  |
| Other   | 31,864*                          | (7,711)   |
| Net cash provided by (used in) operating activities             | 1,220                            | (4,031)   |
| Investing activities:   |                                  |           |
| Payment for purchase of fixed assets                            | (19,282)                         | (26,284)  |
| Payment for purchase of subsidiary                              |                                  | (36,615)  |
| Other   | 7,357                            | 338       |
| Net cash used in investing activities                           | (11,925)                         | (62,561)  |
| Financing activities:   |                                  |           |
| Increase (decrease) in short-term borrowings and long-term debt | 2,866                            | (3,034)   |
| Dividends paid  | (2,180)                          | (2,193)   |
| Other   | (2,073)                          | (323)     |
| Net cash used in financing activities                           | (1,387)                          | (5,550)   |
| Effect of exchange rate changes on cash and cash equivalents    | 2,609                            | 3,659     |
| Net decrease in cash and cash equivalents                       | (9,483)                          | (68,483)  |
| Cash and cash equivalents, beginning of period                  | 116,681                          | 192,419   |
| Cash and cash equivalents, end of period                        | ¥ 107,198                        | ¥ 123,936 |

\* Amended figures

**Table of Contents**

Notes:

1. The Company's consolidated financial statements have been prepared in conformity with accounting principles generally accepted in the United States of America (U.S. GAAP).
2. The consolidated financial statements include the accounts of the parent company and 126 subsidiaries and the investments in 5 affiliated companies accounted for on an equity basis.
3. Computation of net income per share is based on Statements of Financial Accounting Standards No.128 Earnings per Share.
4. Effective from the fiscal 2005 year-end presentation, the Company changed the format of consolidated statements of operations from multiple-step form to single-step form, which shows income before taxes by deducting total expenses from total revenue. Previously reported amounts have been reclassified accordingly.
5. Effective from the fiscal 2005 year-end presentation, the Company presented Loss on sale and disposal of fixed assets separately in the consolidated statements of operations, which was previously included in Selling, general and administrative expenses. Previously reported amounts have been restated accordingly.

**Table of Contents****NON-CONSOLIDATED FINANCIAL STATEMENTS****Pioneer Corporation Parent Company Only**

The Company has amended certain amounts in its non-consolidated financial statements for the six-month period, ended September 30, 2005, as follows. The amendments were mainly due to additional valuation allowances made for deferred tax assets.

**(1) Condensed Balance Sheets**

|  | (In millions of yen) |           |
|--|----------------------|-----------|
|  | September 30         |           |
|  | 2005                 | 2004      |
| <b>Assets</b>                              |                      |           |
| Current assets:                            |                      |           |
| Cash                                       | ¥ 46,162             | ¥ 33,829  |
| Notes and accounts receivable trade        | 46,605               | 38,018    |
| Marketable securities                      |                      | 18,683    |
| Inventories                                | 29,044               | 34,733    |
| Other current assets                       | 31,020               | 64,070    |
| Total current assets                       | 152,832              | 189,336   |
| Fixed assets:                              |                      |           |
| Tangible                                   | 52,674               | 48,282    |
| Intangible                                 | 28,523               | 21,335    |
| Investments and others                     | 199,361*             | 204,768   |
| Total fixed assets                         | 280,559*             | 274,386   |
| Total assets                               | ¥ 433,392*           | ¥ 463,722 |
| <b>Liabilities and Shareholders Equity</b> |                      |           |
| Current liabilities:                       |                      |           |
| Notes and accounts payable trade           | ¥ 53,827             | ¥ 50,129  |
| Accrued expenses                           | 37,471               | 34,730    |
| Other current liabilities                  | 15,350               | 26,766    |
| Total current liabilities                  | 106,649              | 111,627   |
| Long-term liabilities                      | 73,279               | 76,100    |
| Total liabilities                          | 179,929              | 187,727   |
| Shareholders equity                        | 253,463*             | 275,995   |
| Total liabilities and shareholders equity  | ¥ 433,392*           | ¥ 463,722 |

\* Amended figures

Note: Accumulated depreciation on tangible fixed assets on September 30, 2005 and 2004 was ¥90,192 million and ¥91,727 million, respectively.



**Table of Contents****(2) Condensed Statements of Operations**

(In millions of yen except per share information)

|  | Six months ended |           |
|--|------------------|-----------|
|  | September 30     |           |
|  | 2005             | 2004      |
| Net sales                                    | ¥ 245,819        | ¥ 234,039 |
| Cost of sales                                | 213,720          | 191,874   |
| Selling, general and administrative expenses | 41,592           | 41,981    |
| Operating income (loss)                      | (9,493)          | 183       |
| Non-operating income net                     | 54               | 2,098     |
| Ordinary income (loss)                       | (9,439)          | 2,282     |
| Other income (expenses) net                  | 357              | (0)       |
| Income (loss) before income taxes            | (9,081)          | 2,281     |
| Income taxes                                 | 5,679*           | 141       |
| Net income (loss)                            | ¥ (14,761)*      | ¥ 2,140   |
| Net income (loss) per share                  | ¥ (84.63)*       | ¥ 12.19   |

\* Amended figures