VERSAR INC
Form 10-Q
May 08, 2015

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 10-Q

(Mark One)

þ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934.

For the Quarterly Period Ended

March 27, 2015

¨ Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the transition period from _______ to _______

Commission File Number 1-9309

(Exact name of registrant as specified in its charter)

DELAWARE (State or other jurisdiction of incorporation or organization)	54-0852979 (I.R.S. Employer Identification No.)
6850 Versar Center Springfield, Virginia	22151

(Address of principal executive offices) (Zip Code)

Registrant's telephone number, including area code (703) 750-3000

Not Applicable
(Former name, former address and former fiscal year, if changed since last report.)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes þ No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes þ No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer", "accelerated filer", and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer ¨	Accelerated filer ¨
Non-accelerated filer ¨ (Do not check if a smaller reporting company)	Smaller reporting company þ

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes ¨ No þ

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practical date.

Class of Common Stock	Outstanding at May 5, 2015
$.01 par value	9,809,124

VERSAR, INC. AND SUBSIDIARIES

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VERSAR, INC. AND SUBSIDIARIES

Condensed Consolidated Balance Sheets

(In thousands, except share amounts)

	As of March 27, 2015 (Unaudited)	June 27, 2014
ASSETS		
Current assets		
Cash and cash equivalents	$1,122	$9,674
Accounts receivable, net	39,296	25,983
Inventory, net	1,406	1,294
Prepaid expenses and other current assets	2,389	1,303
Deferred income taxes	2,083	2,254
Income tax receivable	2,139	2,325
Total current assets	48,435	42,833
Property and equipment, net	2,195	2,389
Deferred income taxes, non-current	563	533
Goodwill	15,808	8,073
Intangible assets, net	4,874	2,930
Other assets	1,092	1,003
Total assets	$72,967	$57,761
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current liabilities		
Accounts payable	$19,671	$11,272
Accrued salaries and vacation	2,796	2,912
Other current liabilities	1,746	3,568
Notes payable, current	1,932	958
Total current liabilities	26,145	18,710
Notes payable, non-current	7,600	156
Other long-term liabilities	1,070	1,110
Total liabilities	34,815	19,976
Commitments and contingencies		
Stockholders' equity		
Common stock $.01 par value; 30,000,000 shares authorized; 10,124,548 shares issued and 9,802,387 shares outstanding as of March 27, 2015, 9,849,773 shares issued and 9,708,107 shares outstanding as of June 27, 2014.	101	100
Capital in excess of par value	30,695	30,393

Retained earnings	9,484	9,032
Treasury stock, at cost	(1,453)	(1,396)
Accumulated other comprehensive loss	(675)	(344)
Total stockholders' equity	38,152	37,785
Total liabilities and stockholders' equity	$72,967	$57,761

The accompanying notes are an integral part of these condensed consolidated financial statements.

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VERSAR, INC. AND SUBSIDIARIES

Condensed Consolidated Statements of Operations

(Unaudited - in thousands, except per share amounts)

	For the Three Months Ended		For the Nine Months Ended	
	March 27, 2015	March 28, 2014	March 27, 2015	March 28, 2014
GROSS REVENUE	$ 39,785	$ 28,225	$ 103,533	$ 85,383
Purchased services and materials, at cost	22,330	14,322	51,588	43,091
Direct costs of services and overhead	14,083	12,458	42,516	34,687
GROSS PROFIT	3,372	1,445	9,429	7,605
Selling, general and administrative expenses	2,749	2,258	8,365	7,418
Other operating income	-	(327)	-	(327)
OPERATING INCOME (LOSS)	623	(486)	1,064	514
OTHER EXPENSE				
Interest income	(1)	(1)	(1)	(14)
Interest expense	134	36	332	103
INCOME (LOSS) BEFORE INCOME TAXES, from continuing operations	490	(521)	733	425
Income tax expense (benefit)	228	(301)	280	63
NET INCOME (LOSS) from continuing operations	$ 262	$ (220)	$ 453	$ 362
Income from discontinued operations, net of tax expense of $60 and $120	-	89	-	265
NET INCOME (LOSS)	262	(131)	453	627
NET INCOME (LOSS) PER SHARE-BASIC and DILUTED				
Continuing operations	$ 0.03	$ (0.02)	$ 0.05	$ 0.04
Discontinued operations	-	0.01	-	0.03
NET INCOME PER SHARE-BASIC and DILUTED	$ 0.03	$ (0.01)	$ 0.05	$ 0.07
WEIGHTED AVERAGE NUMBER OF SHARES OUTSTANDING-BASIC	9,802	9,702	9,761	9,645
WEIGHTED AVERAGE NUMBER OF SHARES OUTSTANDING-DILUTED	9,808	9,702	9,775	9,703

The accompanying notes are an integral part of these condensed consolidated financial statements

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VERSAR, INC. AND SUBSIDIARIES

Condensed Consolidated Statements of Comprehensive Income (Loss)

(Unaudited - in thousands)

	For the Three Months Ended		For the Nine Months Ended	
	March 27, 2015	March 28, 2014	March 27, 2015	March 28, 2014
COMPREHENSIVE INCOME (LOSS)				
Net income (Loss)	$ 262	$ (131)	$ 453	$ 627
Foreign currency translation adjustments	(117)	(3)	(331)	(25)
TOTAL COMPREHENSIVE INCOME (LOSS)	$ 145	$ (134)	$ 122	$ 602

The accompanying notes are an integral part of these condensed consolidated financial statements.

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VERSAR, INC. AND SUBSIDIARIES

Condensed Consolidated Statements of Cash Flows

(Unaudited - in thousands)

	For the Nine Months Ended	
	March 27, 2015	March 28, 2014
Cash flows from operating activities:		
Net income	$ 453	$ 627
Adjustments to reconcile net income to net cash (used in) provided by operating activities:		
Depreciation and amortization	1,949	1,792
Loss (gain) on sale of property and equipment	56	(287)
Change in contingent notes	-	(327)
Recovery for doubtful accounts receivable	(58)	(851)
Gain on life insurance policy cash surrender value	(30)	(57)
Deferred income taxes	139	(334)
Share based compensation	302	390
Changes in assets and liabilities:		
(Increase) decrease in accounts receivable	(8,495)	4,908
(Increase) decrease in prepaid and other assets	(656)	229
(Increase) decrease in inventories	(294)	165
Increase (decrease) in accounts payable	6,853	(915)
Decrease in accrued salaries and vacation	(1,474)	(715)
Increase (decrease) in income tax payable	188	(262)
Decrease in other assets and liabilities	(992)	(1,716)
Net cash (used in) provided by operating activities	(2,059)	2,647
Cash flows from investing activities:		
Purchase of property and equipment	(609)	(493)
Payment for JMWA acquisition, net of cash acquired	(6,544)	-
Payment for GMI acquisition, net of cash acquired	-	(2,787)
Premiums paid on life insurance policies	(23)	(24)
Net cash used in investing activities	(7,176)	(3,304)
Cash flows from financing activities:		
Proceeds from exercise of stock options	-	98
Loan for JMWA Purchase	4,000	-
Repayment of Loan for JMWA Purchase	(998)	-
Repayments of notes payable	(2,367)	(1,463)
Purchase of treasury stock	(58)	(171)
Net cash provided by (used in) financing activities	577	(1,536)
Effect of exchange rate changes on cash and cash equivalents	106	95
Net decrease in cash and cash equivalents	(8,552)	(2,098)
Cash and cash equivalents at the beginning of the period	9,674	8,728

Cash and cash equivalents at the end of the period	$ 1,122	$ 6,630
Supplemental disclosure of cash and non-cash activities:		
Promissory notes-payable issued in connection with JMWA acquisition	$ 6,000	$ -
Promissory notes-payable issued in connection with GMI acquisition	$ -	$ 1,250
Cash paid for interest	$ 332	$ 103
Cash paid for income taxes	$ 20	$ 587

The accompanying notes are an integral part of these condensed consolidated financial statements.

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VERSAR, INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

NOTE A – BASIS OF PRESENTATION

The condensed consolidated financial statements of Versar, Inc. and its wholly-owned subsidiaries (“Versar” or the “Company”) presented in this report are unaudited, but reflect all normal recurring adjustments that, in the opinion of management, are necessary for the fair presentation of the results of the interim periods reflected. All intercompany balances and transactions have been eliminated in consolidation. Certain information and footnote disclosures normally included in the consolidated financial statements prepared in accordance with accounting principles generally accepted in the United States of America (“GAAP”) have been omitted pursuant to applicable rules and regulations of the Securities and Exchange Commission (“SEC”). Therefore, these condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in the Company’s Annual Report on Form 10–K for the fiscal year ended June 27, 2014. The results of operations for the three-month and nine-month periods reported herein are not necessarily indicative of results that may be expected for the full year. The fiscal year-end balance sheet data included in this report was derived from audited financial statements. The Company’s fiscal year is based upon a 52 - 53 week calendar, and ends on the last Friday of the fiscal period. The three-month and nine-month periods ended March 27, 2015 and March 28, 2014 each included 13 weeks and 39 weeks, respectively. Fiscal year 2015 and 2014 both include 52 weeks.

Recent Accounting Pronouncements

On May 28, 2014, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2014-09, Revenue from Contracts with Customers. ASU 2014-09 supersedes existing revenue recognition guidance, including Accounting Standards Codification (ASC) No. 605-35, Revenue Recognition - Construction-Type and Production-Type Contracts. ASU 2014-09 outlines a single set of comprehensive principles for recognizing revenue under U.S. GAAP. Among other things, it requires companies to identify contractual performance obligations and determine whether revenue should be recognized at a specific point in time or over time. These concepts, as well as other aspects of ASU 2014-09, may change the method and/or timing of revenue recognition for certain of our contracts. ASU 2014-09 will be effective January 1, 2017, and may be applied either retrospectively or through the use of a modified-retrospective method. We are currently evaluating both methods of adoption, as well as the potential effect ASU 2014-09 will have on the Company’s consolidated financial position, results of operations and cash flows.

In April 2015, the FASB issued ASU No. 2015-03, Interest—Imputation of Interest (Sub Topic 835-30) The Amendments in ASU 2015-03 require that debt issuance costs related to a recognized debt liability be presented in the balance sheet as a direct deduction from the carrying amount of that debt liability, consistent with debt discounts. The recognition and measurement guidance for debt issuance costs are not affected by the amendments in this update. The guidance is effective for the annual period ending after December 15, 2015, and for annual and interim periods thereafter. Early application is permitted. We do not believe the adoption of this guidance will have a significant impact on our consolidated financial statements.

Other accounting standards updates effective after March 27, 2015, are not expected to have a material effect on the Company's consolidated financial position or its annual results of operations and cash flows.

NOTE B – BUSINESS SEGMENTS

The Company is organized into three reportable segments: Engineering and Construction Management ("ECM"), Environmental Services ("ESG"), and Professional Services ("PSG"), all described below.

· ECM

This business segment performs Title I Design Services, Title II Construction Management Services, and Title III Construction Services. This business segment also provides other related engineering and construction type services both in the United States and internationally and provides national security services in several markets that require ongoing services and support and which have received funding priority from the federal government. Additionally, Versar's subsidiary Professional Protective Systems Limited ("PPS"), a leading United Kingdom manufacturer and distributor of decontamination equipment and personal protective equipment, operates within this business segment.

· ESG

This business segment provides full-service environmental solutions and includes the Company's remediation and compliance, exposure and risk assessment, natural resources, unexploded ordnance ("UXO")/military munitions response program ("MMRP"), air, greenhouse gas, and cultural resources services. Clients include a wide-range of federal and state agencies, as well as some commercial clients.

· PSG

This business segment provides onsite environmental management, planning and engineering services to the Department of Defense ("DOD") installations and to the U.S. Department of Commerce ("DOC"). Versar provides on-site or staff augmentation services that enhance the customer's mission through the use of subject matter experts who are fully dedicated to accomplish mission objectives. These services are particularly attractive as the DOD shifts emphasis to its core military mission and downsizes due to increasing budgetary pressure. Primarily at the U.S. Army Installation level or DOD Joint Base level (two or more DOD facilities realigning management functions to establish a single entity), this segment also supports government clients in areas where their capabilities and capacities are lacking.

Presented below is summary operating information by segment for the Company for the three-month and nine-month periods ended March 27, 2015 and March 28, 2014.

	For the Three Months Ended		For the Nine Months Ended	
	March 27, 2015 (in thousands)	March 28, 2014	March 27, 2015 (in thousands)	March 28, 2014
GROSS REVENUE				
ECM	$ 23,242	$ 15,304	$ 52,266	$ 41,199
ESG	11,361	10,162	34,041	35,038
PSG	5,182	2,759	17,226	9,146
	$ 39,785	$ 28,225	$ 103,533	$ 85,383
GROSS PROFIT (a)				
ECM	$ 2,120	$ 1,616	$ 5,719	$ 4,990
ESG	831	(272)	1,786	1,514
PSG	421	101	1,924	1,101
	$ 3,372	$ 1,445	$ 9,429	$ 7,605
Selling, general and administrative expenses	2,749	2,258	8,365	7,418
Other operating income	-	(327)	-	(327)
OPERATING INCOME (LOSS)	$ 623	$ (486)	$ 1,064	$ 514

(a) - Gross profit is defined as gross revenues less purchased services and materials, at cost, less direct costs of services and overhead allocated on a proportional basis. During fiscal year 2015, the Company's management changed the method of allocating business development ("BD") costs to the reportable segments in order to refine the information used by our Chief Operating Decision Maker ("CODM"). The new methodology allocates BD costs to the selling, general, and administrative expense line, while the old methodology allocated BD costs to contract costs. The presentation for fiscal year 2014 has been reclassified to conform to fiscal year 2015 presentation. Approximately $0.3 and $1.2 million has been recast for the three and nine-month periods ended March 28, 2014, respectively.

NOTE C – ACQUISITIONS

On July 1, 2014, Versar acquired all of the issued and outstanding capital stock of J.M. Waller Associates, Inc. (“JMWA”), a Virginia corporation. JMWA was a service disabled veteran owned small business providing architectural, design, planning, construction management, environmental, facilities, and logistical consulting services to federal, state, municipal and commercial clients. The outstanding capital stock of JMWA was acquired by Versar pursuant to a Stock Purchase Agreement by and among Versar, JMWA, and the stockholders of JMWA and entered into on June 30, 2014 (the “Stock Purchase Agreement”). The aggregate purchase price for the outstanding capital stock of JMWA was $13.0 million, which was comprised of: (i) cash in the amount of $7.0 million paid pro rata in accordance with each stockholder’s ownership interest in JMWA at closing; and (ii) three seller notes with an aggregate principal amount of $6.0 million issued by Versar to the JMWA stockholders, pro rata in accordance with each stockholders’ ownership interest in JMWA at closing. The seller notes bear interest at a rate of 5.00% per annum and mature on the third business day of January 2019. The purchase price is subject to a post-closing adjustment based on an agreed target net working capital of JMWA as of the date of closing. The Stock Purchase Agreement contains customary representations and warranties and requires the JMWA stockholders to indemnify Versar for certain liabilities arising under the agreement, subject to certain limitations and conditions.

The preliminary purchase price allocation in the table below reflects the Company’s estimate of the fair value of the assets acquired and liabilities assumed on the July 1, 2014 acquisition date. Goodwill has been preliminarily allocated between our ECM, ESG, and PSG segments based on a percentage of segment specific JMWA revenue dollars for the first nine months of fiscal year 2015. Goodwill represents the value in excess of fair market value that the Company paid to acquire JMWA, less identified intangible assets. The Company incurred approximately $0.1 million in transaction costs related to the JMWA acquisition. During the second quarter of fiscal year 2015, the Company recorded measurement period adjustments totaling approximately $0.2 million related to accounts receivable, intangible assets, goodwill, accounts payable, and other liabilities. The Company will continue to assess the purchase price allocation and anticipates completing the final purchase price allocation by the end of the current fiscal year. As of the date of the filing of this Form 10-Q, the Company intends to elect to treat the acquisition of JMWA as an asset purchase for tax purposes under Section 338(h)(10) of the Internal Revenue Code.

Description	Amount (in thousands)
Cash	$ 456
Accounts receivable	4,996
Property and equipment	382
Other assets	147
Intangibles	2,833
Goodwill	7,735
Assets Acquired	16,549
Account payable	1,603
Other liabilities	1,946
Liabilities Assumed	3,549

Purchase Price	$ 13,000

The table below summarizes the unaudited pro forma statements of operations for the three months and nine months ended March 28, 2014, assuming the JMWA acquisition had been completed as of the first day of each three-month and nine-month period. These pro forma statements do not include any adjustments that may have resulted from synergies derived from the acquisition or for amortization of intangibles other than during the period the acquired entity was part of the Company. For the three and nine months ended March 27, 2015, JMWA contributed approximately $7.6 million and $21.9 million of revenue and approximately $5.6 million and $16.4 million of expenses to operations, respectively.

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	For the Three Months ended March 28, 2014 (in thousands)			For the Nine Months ended March 28, 2014 (in thousands)		
	Versar	JMWA	Pro Forma Combined	Versar	JMWA	Pro Forma Combined
GROSS REVENUE	$28,225	15,013	43,238	$85,383	23,857	109,240
Purchased services and materials, at cost	14,322	2,146	16,468	43,091	3,625	46,716
Direct costs of services and overhead	12,458	9,924	22,382	34,687	15,446	50,133
GROSS PROFIT	1,445	2,943	4,388	7,605	4,786	12,391
Selling, general and administrative expenses	2,258	1,853	4,111	7,418	2,986	10,404
Other operating income	(327)		(327)	(327)		(327)
OPERATING (LOSS) INCOME	(486)	1,090	604	514	1,800	2,314
OTHER EXPENSE						
Interest income	(1)	(14)	(15)	(14)	(58)	(72)
Interest expense	36	63	99	103	63	166
INCOME (LOSS) BEFORE INCOME TAXES, from continuing operations	(521)	1,041	520	425	1,795	2,220
Income tax (benefit) expense	(301)	396	95	63	682	745
NET (LOSS) INCOME from continuing operations	$(220)	645	425	$362	1,113	1,475
Income from discontinued operations, net of tax (expense) benefit of $(105)	89	-	89	265	-	265
NET (LOSS) INCOME	$(131)	645	514	$627	1,113	1,740

NOTE D – FAIR VALUE MEASUREMENT

Versar applies ASC 820 – *Fair Value Measurements and Disclosures* in determining the fair value to be disclosed for financial and nonfinancial assets and liabilities.

ASC 820 defines fair value as the price that would be received to sell an asset or paid to transfer a liability (an exit price) in an orderly transaction between market participants at the measurement date. It establishes a fair value hierarchy and a framework which requires categorizing assets and liabilities into one of three levels based on the assumptions (inputs) used in valuing the asset or liability. Level 1 provides the most reliable measure of fair value, while Level 3 generally requires significant management judgment.

Level 1 inputs are unadjusted, quoted market prices in active markets for identical assets or liabilities.

Level 2 inputs are observable inputs other than quoted prices included in Level 1, such as quoted prices for similar assets or liabilities in active markets or quoted prices for identical assets or liabilities in inactive markets.

Level 3 inputs include unobservable inputs that are supported by little, infrequent, or no market activity and reflect management's own assumptions about inputs used in pricing the asset or liability.

As a result of the acquisition of JMWA, the Company is required to report at fair value the assets and liabilities it acquired as a result of the acquisition. The valuation techniques utilized in the fair value measurement of the assets and liabilities presented were based on the definitions outlined above and the methodologies used by an external valuation firm, primarily an income approach for assigning value to the acquired intangible assets. Additionally, a market approach and an asset-based approach were used as secondary methodologies.

NOTE E – ACCOUNTS RECEIVABLE

	As of March 27, 2015	June 27, 2014
	(in thousands)	
Billed receivables		
U.S. Government	$12,579	$ 8,373
Commercial	5,403	3,484
Unbilled receivables		
U.S. Government	21,787	14,295
Commercial	111	474
Total receivables	39,880	26,626
Allowance for doubtful accounts	(584)	(643)
Accounts receivable, net	$39,296	$ 25,983

JMWA contributed approximately $5.0 million in total accounts receivable as of March 27, 2015. We have preliminarily allocated these receivables within the categories in the schedule above, and will make adjustments as we finalize the purchase price accounting for the JMWA acquisition at the end of fiscal year 2015.

Unbilled receivables represent amounts earned which have not yet been billed and other amounts which can be invoiced upon completion of fixed-price contract milestones, attainment of certain contract objectives, or completion of federal and state governments' incurred cost audits. Management anticipates that such unbilled receivables will be substantially billed and collected within one year; therefore, in accordance with industry practice, they have been presented as current assets.

NOTE F – GOODWILL AND INTANGIBLE ASSETS

Goodwill

The preliminary carrying value of goodwill at March 27, 2015 was $15.8 million and the carrying value of goodwill at June 27, 2014 was $8.1 million. The Company's goodwill balance was derived from the acquisition of JMWA in fiscal year 2015, the acquisition of Geo-Marine, Inc. ("GMI") in fiscal year 2014, the acquisition of Charron Construction Consulting, Inc. ("Charron") in fiscal year 2012, the acquisitions of PPS and ADVENT Environmental, Inc. ("ADVENT") in fiscal year 2010, and the acquisition of Versar Greenwood, Inc. in fiscal year 1998. The Company recorded a preliminary goodwill balance with a fair value of $7.7 million from the acquisition of JMWA and allocated the balance between the ECM, ESG, and PSG segments based on segment specific JMWA revenue dollars for the first nine months of fiscal year 2015 (as presented in the table below):

	Goodwill Balances			
	ECM	ESG	PSG	Total
Balance, June 27, 2014	$5,302	$2,771	$-	$8,073
JMWA Acquisition	1,781	1,488	4,465	7,735
Balance, March 27, 2015	$7,083	$4,259	$4,465	$15,808

Intangible Assets

In connection with the acquisitions of JMWA, GMI, Charron, PPS, and ADVENT, the Company identified certain intangible assets. These intangible assets were customer-related, marketing-related and technology-related. A summary of the Company's intangible asset balances as of March 27, 2015 and June 27, 2014, as well as their respective amortization periods, is as follows (in thousands):

As of March 27, 2015	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount	Amortization Period
Customer-related	$ 5,689	$ (1,505)	$ 4,184	5-15 yrs
Marketing-related	1,084	(604)	480	2-7 yrs
Technology-related	841	(631)	210	7 yrs
Total	$ 7,614	(2,740)	$ 4,874	

As of June 27, 2014	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount	Amortization Period
Customer-related	$ 3,568	$ (1,027)	$ 2,541	5-15 yrs
Marketing-related	372	(296)	76	5-7 yrs
Technology-related	841	(528)	313	7 yrs
Total	$ 4,781	(1,851)	$ 2,930	

Amortization expense for intangible assets was approximately $0.3 million and $0.9 million for the three-month and nine-month periods ending March 27, 2015, respectively. Amortization expense for intangible assets was approximately $0.1 million and $0.4 million for the three-month and nine-month periods ending March 28, 2014, respectively. Expected future amortization expense for the remainder of fiscal year 2015 and the subsequent years is as follows:

Years	Amounts (in thousands)
2015	$ 224
2016	998
2017	548
2018	455

2019		455
Thereafter		2,194
Total	$	4,874

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NOTE G – INVENTORY

The Company's inventory balance includes the following:

	As of March 27, 2015	June 27, 2014
	(in thousands)	
Raw Materials	$733	$ 886
Finished Goods	495	256
Work-in-process	178	152
Total	$1,406	$ 1,294

NOTE H – OTHER CURRENT LIABILITIES

The Company's other current liabilities balance includes the following:

	As of March 27, 2015	June 27, 2014
	(in thousands)	
Project related reserves	$57	$ 693
Non-project related reserves	-	642
Payroll related	56	483
Deferred rent	825	716
Severance accrual	31	69
Acquired capital lease liability	247	263
Other	530	702
Total	$1,746	$ 3,568

As of March 27, 2015, other accrued liabilities include accrued legal, audit, value added tax liabilities, and foreign entity obligations. Additionally, we have preliminarily allocated the current liabilities assumed from the JMWA acquisition within "Other" in the schedule and will make necessary adjustments as we finalize the purchase price accounting for the JMWA acquisition in subsequent quarters.

NOTE I – DEBT

Notes Payable

As part of the purchase price for JMWA in July 2014, the Company issued notes payable to the three JMWA stockholders with an aggregate principal balance of up to $6.0 million, which are payable quarterly over a four and a half-year period with interest accruing at a rate of 5% per year (the “JMWA Notes”). Accrued interest is recorded within the note payable line item in the condensed consolidated balance sheet. The Company also has outstanding notes payable from the acquisitions of GMI and Charron. As of March 27, 2015, the outstanding principal balance of the JMWA notes payable was $5.4 million, the principal balance of GMI notes payable was $0.3 million, the principal balance of the Charron notes payable was $0.1 million, and the principle balance for our general insurance financing notes payable was $0.7 million.

Amended and Restated Loan Agreements

In connection with the JMWA acquisition, on June 30, 2014, the Company and certain of its wholly-owned subsidiaries (“Co-borrowers”) named therein entered into a Second Amended and Restated Loan and Security Agreement (as further modified by a certain First Modification Agreement dated as of July 1, 2014 (reflecting certain payments) the “Agreement”) with United Bank (the “Bank”), providing for a term loan in the aggregate principal amount of $5 million (subsequently reduced to $4 million) to fund a portion of the acquisition purchase price and amending and restating certain provisions of the Amended and Restated Loan and Security Agreement dated September 13, 2012 (as modified by a certain Joinder Agreement dated December 12, 2013), and also executed a Second Amended and Restated Revolving Commercial Note in the aggregate principal amount of up to $15.0 million (the “Revolving Note”), amending and restating certain provisions of the Amended and Restated Revolving Commercial Note dated September 13, 2012 (as modified by a certain First Modification Agreement dated December 12, 2013). On February 27, 2015 the Agreement was amended to extend the maturity date of the Revolving Note to September 30, 2016. Interest accrues on the term loan at a rate of 4% per annum and it matures on June 30, 2019. As of March 27, 2015, the outstanding principal balance of the term loan was $3.0 million. The Company cumulatively borrowed and repaid $6.3 million and $6.9 million in funds under the Revolving Note with an interest rate of 3.5% during the three-month and nine-month periods ended March 27, 2015, respectively. The Company did not borrow any funds during the three and nine-month periods ended March 28, 2014.

As of March 27, 2015, the Company’s aggregate outstanding debt was $9.5 million, with the following maturity schedule:

Years	Amounts (in thousands)
2015	$ 1,268
2016	2,416
2017	2,150
2018	2,251
2019	1,447
Total	$ 9,532

Debt Covenants

On December 30, 2014, Versar and the Co-borrowers entered into a second modification agreement with the Bank modifying the Agreement (the “Second Modification Agreement”). The Second Modification Agreement was dated and is effective as of December 23, 2014. The Second Modification Agreement requires that the Company maintain (1) a Liabilities to Tangible Net Worth ratio of Versar’s and its Consolidated Subsidiaries Total Consolidated Liabilities to its Tangible Net Worth, each as defined by the Agreement, not exceed 2.50 to 1.00 as of the end of each fiscal quarter and (ii) a Minimum Tangible Net Worth, as defined by the Agreement, of not less than $13.5 million as of the end of any fiscal quarter, and (iii) a Minimum Current Ratio, as defined by the Agreement, of not less than 1.25 as of the end of any fiscal quarter. The Company was in compliance with the covenants under the Agreement as of March 27, 2015.

NOTE J – NET INCOME PER SHARE

Basic net income per common share is computed by dividing net income by the weighted average number of common shares outstanding during the period. Diluted net income per common share also includes common stock equivalents outstanding during the period, if dilutive. The Company's common stock equivalent shares consist of shares to be issued under outstanding stock options and unvested restricted stock units.

	For the Three Months Ended		For the Nine Months Ended	
	March 27, 2015	March 28, 2014	March 27, 2015	March 28, 2014
	(in thousands)		(in thousands)	
Weighted average common shares outstanding-basic	9,802	9,702	9,761	9,645
Effect of assumed exercise of options and vesting of restricted stock unit awards, using the treasury stock method	6	0	14	58
Weighted average common shares outstanding-diluted	9,808	9,702	9,775	9,703

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For the three-month and nine-month periods ended March 27, 2015 there were approximately 12,000 shares related to incentive options that were excluded from the computation of diluted earnings per share because the effect would be anti-dilutive.

NOTE K – SHARE-BASED COMPENSATION

Restricted Stock Unit Activity

In November 2010, the stockholders approved the Versar, Inc. 2010 Stock Incentive Plan (the “2010 Plan”), under which the Company may grant incentive awards to directors, officers, and employees of the Company and its affiliates and to service providers to the Company and its affiliates. One million shares of Versar common stock were reserved for issuance under the 2010 Plan. The 2010 Plan is administered by the Compensation Committee of the Board of Directors. Through March 27, 2015, a total of 455,565 restricted stock units have been issued under the 2010 Plan. There are 547,435 shares remaining available for future issuance of awards (including restricted stock units) under the 2010 Plan.

During the nine month period ended March 27, 2015, the Company awarded 74,400 restricted stock units to certain employees, which vest over a two year period following the date of grant. The total unrecognized compensation cost, measured on the grant date, that relates to non-vested restricted stock awards at March 27, 2015, was approximately $0.4 million, which if earned, will be recognized over the weighted average remaining service period of two years. Share-based compensation expense relating to all outstanding restricted stock unit awards totaled approximately $0.1 million for the three months ended March 27, 2015 and March 28, 2014. Share-based compensation expense relating to all outstanding restricted stock unit awards totaled approximately $0.3 million and $0.2 million for the nine months ended March 27, 2015 and March 28, 2014. These expenses were included in the direct costs of services and overhead and general and administrative lines of the Company’s Condensed Consolidated Statements of Operations.

Stock Option Activity

There were approximately 500 incentive stock options outstanding and exercisable as of March 27, 2015 with a weighted average exercise price of $3.40, weighted average remaining contractual life of 0.04 years, with no intrinsic value. No stock options were issued during the three and nine months ended March 27, 2015.

Total qualified and non-qualified stock options granted under the Company’s 2010 Plan and prior stock incentive plans are as follows:

Exercisable qualified stock options outstanding at March 27, 2015 are as follows:

	Option Shares	Weighted Average Option Price Per Share		Total
	(in thousands, except share price)			
Outstanding at June 27, 2014	14.4	$	3.99	$ 58
Exercised	-		-	-
Cancelled	13.9		4.01	56
Outstanding at March 27, 2015	0.5	$	3.40	$ 2

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Exercisable non-qualified stock options outstanding at March 27, 2015 are as follows:

	Option Shares	Weighted Average Option Price Per Share		Total
	(in thousands, except share price)			
Outstanding at June 27, 2014	8	$	4.58	$ 37
Exercised	-		-	-
Cancelled	8		4.58	37
Outstanding at March 27, 2015	-	$	-	$ -

NOTE L – INCOME TAXES

As of March 27, 2015 and June 27, 2014, the Company had approximately $2.6 million and $2.8 million, respectively, in net deferred income tax assets, which are primarily related to temporary differences between financial statement and income tax reporting. Such differences included net operating loss carryforwards, depreciation, deferred compensation, accruals and reserves. The Company regularly reviews the recoverability of its deferred tax assets and establishes a valuation allowance as deemed appropriate. As of March 27, 2015 and June 27, 2014, the Company had $0.2 million and $0.6 million, respectively, recorded as a valuation allowance. The effective tax rates were approximately 38.6% and 38.3% for the first nine months of fiscal 2015 and 2014, respectively. The Company's tax returns for fiscal year 2012 are currently under audit by The Internal Revenue Service ("IRS"), as the result of an amended return filed by the Company. The Company has provided the IRS with the documentation requested to date and is waiting for a formal conclusion. We do not believe we have any material liability exposure with regards to this matter.

NOTE M – SUBSEQUENT EVENTS

In connection with the preparation of its financial statements for the three months ended March 27, 2015, the Company has evaluated events that occurred subsequent to March 27, 2015, to determine whether any of these events required recognition or disclosure in the period ended March 27, 2015. Based on this review, the Company is not aware of any subsequent events that would require recognition or disclosure in the financial statements.

ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

General Information

The following discussion and analysis relates to the Company's financial condition and results of operations for the three-month and nine-month periods ended March 27, 2015 and March 28, 2014. This discussion should be read in conjunction with the condensed consolidated financial statements and other information disclosed herein as well as the "Management's Discussion and Analysis of Financial Condition and Results of Operations" contained in our Annual Report on Form 10-K for the fiscal year ended June 27, 2014, including the critical accounting policies and estimates discussed therein. Unless this Form 10-Q indicates otherwise or the context otherwise requires, the terms "we," "our," the "Company," "us," or "Versar" as used in this Form 10-Q refer collectively to Versar, Inc. and its subsidiaries.

This quarterly report on Form 10-Q contains forward-looking statements in accordance with the safe harbor provisions of the Private Securities Litigation Reform Act of 1995, which are subject to risks and uncertainties. Forward-looking statements typically include assumptions, estimates or descriptions of our future plans, strategies and expectations, are generally identifiable by the use of the words "anticipate," "will," "believe," "estimate," "expect," "intend," "seek," or other si expressions. Examples of these include discussions regarding our operations and financial growth strategy, projections of revenue, income or loss, and future operations.

These forward-looking statements and our future financial performance, may be affected by a number of factors, including, but not limited to, the "Risk Factors" contained in Part I, Item 1A., "Risk Factors" of our Annual Report on Form 10-K for the fiscal year ended June 27, 2014. Actual operations and results may differ materially from those forward-looking statements expressed in this Form 10-Q.

Overview

We are a global project management company providing sustainable value oriented solutions to government and commercial clients primarily in three business segments: (1) Engineering and Construction Management ("ECM"); (2) Environmental Services ("ESG"); and (3) Professional Services ("PSG"). We also provide tailored and secure solutions in harsh environments and offer specialized abilities in classified projects and hazardous material management.

Business Segments

ECM

This business segment performs Title I Design Services, Title II Construction Management Services, and Title III Construction Services, all of which are discussed further in the initial bullet below. This business segment also provides other related engineering and construction type services both in the United States and internationally. It provides national security solutions in several product and service areas that have received funding priority and require ongoing services and support. Our services in this segment include the following:

- Title I Design Services entail a broad range of expertise including master planning; land use planning; space utilization studies; requirements definition and scoping; programming; cost estimates; infrastructure and traffic planning; privatization studies; and other feasibility studies. Title II Construction Management Services include construction oversight, inspection, job site evaluations, and construction documentation among other areas. Other related services include system optimization and commissioning, scheduling, and quality assurance/control. Title III Construction Services are actual construction services. Certain staff members in this business segment hold security clearances enabling Versar to provide services for classified construction efforts.
- This segment consists of federal, state, local, international, and commercial clients. Examples of federal work include construction and construction management services for the U.S. Air Force ("USAF") and U.S. Army, construction management and personal services including engineering, construction inspection, operations and maintenance and administrative support to the U.S. Army Corps of Engineers ("USACE") and project and construction management services for the District of Columbia Courts.
- In conjunction with our ESG business unit, ECM pursues opportunities in energy/green initiatives. Our acquisition of Geo-Marine, Inc. ("GMI") has expanded our capacity to provide such energy-related services.

- Versar's subsidiary Professional Protective Services Limited ("PPS") is a leading UK manufacturer and distributor of decontamination equipment and personal protective equipment, specializing in providing complete solution packages to a wide variety of hazard prone industries throughout the world.

ESG

This business segment provides full-service environmental solutions and includes our remediation and compliance, exposure and risk assessment, natural resources, unexploded ordnance ("UXO")/military munitions response program ("MMRP"), air, greenhouse gas, energy, and cultural resources services. Clients include a wide-range of federal, state, and commercial agencies. Some examples include the following:

- We provide support to USACE, USAF, the U.S. Navy ("USN"), and many local municipal entities assisting with environmental compliance, remediation, biological assessments, and natural resource management. This work includes performance-based remediation ("PBR") contracts for United States Air Force Civil Engineer Center ("AFCEC").

- For more than 30 years, Versar has supported the states of Virginia, Maryland, New York, Pennsylvania and Delaware on a variety of complex environmental projects. For example, we have supported the State of Maryland in the assessment of the ecological health and natural resources risk of the Chesapeake Bay. We assist several counties in Maryland and Virginia with their watershed programs, identifying impaired watersheds and providing cost-effective solutions for their restoration programs. We also provide energy feasibility review, measurement and verification to the State of New York.
- ESG provides munitions response services at two of the world's largest ranges, the National Training Center at Fort Irwin, California and one of the largest U.S. Air Force testing and training ranges, Nellis Air Force base in Nevada. Our services include operational range clearance, operations and maintenance, and range sustainment services at both installations.
- ESG is the prime contractor on three PBR Task Orders under Versar's 2009 United States Air Force Worldwide Environmental Restoration and Construction ("WERC") contract for AFCEC. Each of the three contracts provides multi-year environmental remediation programs focused on achieving site-specific performance objectives (outcomes) for numerous project sites on USAF facilities in the Southwest, Midwest and Northeast. We are also a key team member on a fourth PBR program for AFCEC providing similar services at Western USAF facilities.
- The acquisition of GMI has allowed the Company to expand its portfolio of clients to include the U.S. Navy and increased our Cultural Resources staff by more than five times and doubled our Natural Resources capabilities.
- We have supported the U.S. Environmental Protection Agency (the "EPA") for the past 30 years providing a wide-range of regulatory mandated services involving exposure assessment and regulatory review.
- The acquisition of JMWA has allowed the Company to expand its remediation capabilities and provide support to EPA Region 4 as well as expand our fence-to-fence services for our U.S. Department of Defense ("DOD") clients.

PSG

This business segment