

CASTLE A M & CO  
Form DEF 14A  
March 22, 2018  
UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

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SCHEDULE 14A

(RULE 14a-101)

INFORMATION REQUIRED IN PROXY STATEMENT

SCHEDULE 14A INFORMATION

PROXY STATEMENT PURSUANT TO SECTION 14(a) OF THE  
SECURITIES EXCHANGE ACT OF 1934

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Filed by the Registrant    Filed by a Party Other Than the Registrant

Check the appropriate box:

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Confidential,  
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Pursuant to  
Section  
240.14a-12

A.M. Castle & Co.

(Name of Registrant as Specified In Its Charter)

(Name of Person(s) Filing Proxy Statement, if Other Than the Registrant)

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(2) Aggregate  
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securities to  
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(3) Per unit  
price or  
other  
underlying  
value of  
transaction  
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pursuant to  
Exchange  
Act Rule  
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(4) Proposed  
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## Our Values

### **Integrity & Safety Ownership**

We strive to do the right thing to support our customers, shareholders, suppliers, communities, and one another. We reinforce a culture of safety and well-being to protect our most valuable asset: our people.

Every employee is expected to embody an entrepreneurial spirit. If a process isn't working, we change it. We understand that each of us has the opportunity to make a meaningful difference in our everyday actions.

### **Service**

Service is in our DNA. We go above and beyond to meet the needs of our stakeholders, without compromising our standards of integrity. We support each other to ensure our customers are satisfied. Customer service is not a department, it's an attitude.

### **Quality**

Every action we take is guided by the goal of providing value-added processing, on-time delivery, and outstanding service. If a decision compromises our standard of quality, we reject it. We are proud of the role we all play in supporting the value chain at

### **Inclusion**

We value the unique background and perspective each employee brings to Castle. We are open to healthy debate and discussion while working together toward our common goals. At every level, we are committed to

Castle. recruiting and investing in top talent from all communities.

**The Elements of Our Culture**

**Achieving Business Targets**

- Profitability
- Operating efficiency
- Sales growth
- Comprehensive management of assets

**Driving Innovation and Value**

- Dynamic customer partnerships
- Strategic inventory investments
- Cutting-edge equipment
- Strong mill relationships

**Empowering Our Branches**

- Investment in people, equipment, and inventory at the branch level
- Local leadership
- Entrepreneurial spirit

**Investing in Talent and Culture**

- Commitment to values
- Employee engagement
- Career development
- Constant communication

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## **Letter to Stockholders**

Dear Fellow Stockholder:

Three years ago, A.M. Castle embarked on a journey to fortify our business, right-size our branch network, empower our people, and invest in our target markets. This comprehensive restructuring plan had two parts – one operational, and one financial. We completed the operational portion of our plan in less than eighteen months, by August 2016. Building on that accomplishment, and in partnership with our key stakeholders, last fall we efficiently completed a comprehensive financial restructuring that reduced our debt burden, now enabling us to aggressively pursue significant growth across our business.

**Steve  
Scheinkman  
President  
and CEO**

To put it simply: our achievements represent the beginning of a new era for A.M. Castle and its employees, customers, suppliers, and stakeholders.

Now, with the restructuring behind us, A.M. Castle is operationally and financially fit for growth. In 2018 and beyond we will continue to shape a brighter future for our Company and build on our goal to re-establish our place as an industry leader. As part of this effort, we have refreshed the Company’s mission, vision, and values to better represent who A.M. Castle is today:

Our mission is to build unparalleled value for our customers, suppliers, employees and stakeholders. In doing so, we will foster a culture of entrepreneurship and innovation that empowers and challenges our people to help A.M. Castle achieve our goals through their everyday actions.

Our vision is to lead the market as the most trusted, efficient, and innovative partner in specialty metal and supply chain solutions.

Our values represent the foundational beliefs and behaviors that inform our decisions: Integrity & Safety, Ownership, Service, Quality and Inclusion.

These are more than just words on a page – our mission, vision, and values represent who we are, what we stand for, and where our Company is headed. Going forward, every decision will be guided by our commitment to achieve our business targets, drive innovation and value, empower our branches, and invest in our talent and culture. We will continue to enhance our reputation as best-in-class and to prove that A.M. Castle is a competitive player, reliable partner, and strategic investment opportunity.

On behalf of the Executive Team, I want to thank you for your unwavering support these past years. Your overwhelming belief in our business helped us navigate through times of uncertainty, and we should all feel incredibly

proud of what we accomplished together. I look forward to reporting on our further success this time next year.

Sincerely,

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Notice of Annual Meeting

We are pleased to invite you to join A. M. Castle & Co.'s ("Castle" or the "Company") Board of Directors and senior management at Company's 2018 Annual Meeting of Stockholders ("Annual Meeting").

**Voting Information**

As of the close of business on March 1, 2018, the record date established for determining the stockholders entitled to notice of and to vote at the Annual Meeting, there were 3,734,109 outstanding shares of the Company's common stock. Each share of common stock outstanding on the record date is entitled to one vote on all matters submitted at the Annual Meeting.

**Vote on the internet**

Visit [www.proxyvote.com](http://www.proxyvote.com) by 11:59 P.M. ET on April 24, 2018 for shares held directly and by 11:59 P.M. ET on April 22, 2018 for shares held in a retirement plan.

**Vote by telephone**

Call (800) 690-6903 and vote 24 hours a day, seven days a week by 11:59 P.M. E.T on April 24, 2018 for shares held directly and by 11:59 P.M. E.T on April 22, 2018 for shares held in a retirement plan.

**Vote by mail**

Mark, sign, date and return the enclosed proxy card to the address listed on the proxy card by April 11, 2018.

**Vote in person**

All stockholders of record may vote in person at the Annual Meeting.

If you plan to attend the meeting in person, refer to the Other Information section on page 35 for important details on admission requirements.

<b>Date and Time</b>	<b>Location</b>
Wednesday, April 25, 2018 10:00 a.m. C.S.T	1420 Kensington Road Suite 220 Oak Brook, Illinois 60523

The items of business for the meeting will be:

1. Election of directors;
2. To approve the Company's executive compensation on an advisory (non-binding) basis;

3. To approve the frequency of Say-on-Pay voting;
4. To ratify the appointment of the Company's independent registered public accounting firm for the fiscal year ending December 31, 2018; and
5. To conduct any other business that may properly come before the Annual Meeting.

The Board of Directors of the Company established the close of business on March 1, 2018, as the record date for the determination of stockholders entitled to notice of, and to vote at, the Annual Meeting. On or about March 22, 2018, a full set of proxy materials, including a copy of the Proxy Statement, the annual report and a proxy card, was first made available to the Company's stockholders of record. The Board of Directors of Castle is soliciting the enclosed proxy for use at the Company's Annual Meeting and any adjournments or postponements thereof.

If any other matters are properly presented at the Annual Meeting for consideration, the persons named in the enclosed form of proxy will have discretion to vote on those matters to the same extent as the person signing the proxy would be entitled to vote. It is not currently anticipated that any other matters will be raised at the Annual Meeting.

Whether or not you plan to attend the Annual Meeting, we hope you will vote as soon as possible. You may vote over the Internet, as well as by telephone, or by mailing a proxy card in the enclosed envelope, which requires no postage if mailed in the United States. Please review the instructions on each of your voting options described on the enclosed proxy card.

By Order of the Board of Directors

Marec E. Edgar

Oak Brook, Illinois  
March 22, 2018

Executive Vice President, General Counsel,

Secretary & Chief Administrative Officer

Proposal No. 1: Election of Directors

Stockholders are being asked to elect six director nominees to serve until the 2019 Annual Meeting of Stockholders. Following the recommendation of the Company's Governance Committee (the "Governance Committee"), the Company's Board has nominated each individual presently serving as a director for election at this Annual Meeting.

Abstentions and broker non-votes, if any, will not be counted as votes cast and will have no effect on the result of the vote for the election of directors, although they will be considered present for the purpose of determining the presence of a quorum.

Board Structure

Previously the Board was divided into three classes, each elected for a three-year term. As of September 1, 2017, the Company's new Board structure and governance procedures require each director nominee to be approved by the stockholders at each Annual Meeting. Each director elected at the Annual Meeting will hold office until the next succeeding annual meeting of stockholders and until their successor is duly elected and qualified, or until their earlier death, resignation, or removal. Each nominee listed below has consented to be named in this Proxy Statement and has agreed to serve as a director, if elected, and the Company expects each nominee to be able to serve, if elected.

If any nominee is unable or unwilling to accept their election or is unavailable to serve for any reason, the persons named as proxies will have authority, according to their judgment, to vote or refrain from voting for such alternate nominee as may be designated by the Board.

2017 Board Membership Changes

On February 3, 2017, Mr. Gary Masse resigned from his positions as Chairperson and member of the Board.

On February 9, 2017, the Board accepted Mr. Masse's resignation and appointed Ms. Pamela Forbes Lieberman as Chairperson of the Board.

On August 31, 2017, the Company completed its voluntary Chapter 11 proceedings and emerged from bankruptcy. Upon emergence a new Board was created that consisted of the following: Messrs. Steven W. Scheinkman (Chairperson), Jeffrey A. Brodsky, Jonathan B. Mellin, Jacob Mercer, and Jonathan Segal, and resulted in the departure of Mr. Howard Brod Brownstein, Ms. Pamela Forbes Lieberman, and Mr. Michael J. Sheehan.

On October 6, 2017, the Board re-appointed Mr. Sheehan as a director.

#### Board Membership Criteria

The Company's Corporate Governance Guidelines set forth the process by which its Governance Committee identifies, evaluates, and recommends candidates for nomination to the Board. In making its recommendations of nominees to the Board, the Governance Committee may also consider any advice and recommendations offered by the Chief Executive Officer, directors, the stockholders of the Company, or any advisors the Governance Committee may retain. Stockholders wishing to suggest director candidates should submit their suggestions in writing to the attention of the Corporate Secretary of the Company, providing the candidate's name and qualifications for service as a Board member, a document signed by the candidate indicating the candidate's willingness to serve, if elected, and evidence of the stockholder's ownership of the Company's stock. Any stockholder who wishes to formally recommend individuals for nomination to the Board may do so in accordance with the Company's Bylaws, which require advance notice to the Company and certain other information. If you are interested in recommending a director candidate, you may request a free copy of the Company's Bylaws by writing to the Corporate Secretary of the Company at 1420 Kensington Road, Suite 220, Oak Brook, Illinois 60523.

The current membership of the Board represents a diverse mix of directors in terms of background and expertise. In considering whether to recommend persons to be nominated for directors, the Governance

Committee will apply the criteria set forth in the Company's Corporate Governance Guidelines, which include but are not limited to:

- Business experience;
- Integrity;
- Absence of conflict or potential conflict of interest;
- Ability to make independent analytical inquiries;
- Understanding of the Company's business environment; and
- Willingness to devote adequate time to Board duties.

While the Company's Corporate Governance Guidelines do not prescribe specific diversity standards, they do provide that the Board will seek a diversified membership for the Board as a whole, in terms of both the personal characteristics of individuals involved and their various experiences and areas of expertise. When identifying and evaluating candidates, the Governance Committee, as a matter of practice, also considers whether there are any evolving needs of the Board that require experience in a particular field, and may consider additional factors it deems appropriate. The Governance Committee does not assign specific weights to particular criteria and no particular criterion is necessarily applicable to all prospective nominees. The Governance Committee also conducts regular reviews of current directors who may be proposed for re-election and their past contributions to the Board.

Under the Company's Corporate Governance Guidelines, no director may be nominated for re-election following their 72nd birthday. On the recommendation of the Governance Committee, the Board may waive this requirement as to any director if it deems a waiver to be in the best interests of the Company. The Corporate Governance Guidelines are made available on the Company's website.

#### Director Resignation Policy

In an uncontested election (i.e., an election where the number of nominees is not greater than the number of directors to be elected), any nominee for director who receives a greater number of votes "withheld" from his or her election than votes "for" such election (a "Majority Withheld Vote") shall promptly tender his or her resignation following certification of the stockholder vote. The Governance Committee shall promptly consider the resignation offer and make a recommendation to the Board. The Board will act on the Governance Committee's recommendation within 90 days following certification of the stockholder vote. Thereafter, the Board will promptly publicly disclose its decision regarding whether to accept the director's resignation offer. Any director who tenders his or her resignation shall not participate in the Governance Committee recommendation or Board action regarding whether to accept the resignation offer. However, if each member of the Governance Committee received a Majority Withheld Vote at the same election, then all non-employee directors on the Board who did not receive a Majority Withheld Vote shall appoint a committee amongst themselves to consider the resignation offers and recommend to the Board whether to accept them.

#### Director Nominees Qualifications and Experience

Below is certain biographical and other information regarding the persons nominated for election as directors, which is based upon statements made or confirmed to us by or on behalf of these nominees, except to the extent certain information appears in the Company's records. Ages shown for all nominees are as of the date of the Annual Meeting. Following each nominee's biographical information, the Company has also provided additional information regarding the particular experience, qualifications, attributes and skills that caused the Governance Committee and the Board to determine that such nominee should serve as a director.

The Company's directors have a variety of qualifications, skills and experience that contribute to an effective and well-functioning Board, including the following key characteristics:

- Wealth of leadership experience;
- Demonstrated business acumen and an ability to exercise sound business judgment;
- Extensive board and/or financial experience; and
- Reputation for integrity, honesty and adherence to the highest ethical standards.

Director Nominees

Age: 59  
Jeffrey A. Brodsky Director since 2017  
Independent  
Audit (Chair) and Governance Committees

Background:

Mr. Brodsky is a co-founder and Managing Director of Quest Turnaround Advisors, LLC where he provides advisory and interim management services to boards of directors, senior management and creditors of companies. Currently, Mr. Brodsky leads Quest's activities as plan administrator for Adelpia Communications Corporation (2007 – Present), a now delisted cable television company, and trust administrator for the Adelpia Recovery Trust (2007 – Present), a Delaware Statutory Trust. He also serves as a director of Her Justice (2010 – Present), a non-profit organization that provides free

legal assistance to women living in poverty in New York City. Recently, Mr. Brodsky oversaw Quest's activities as liquidating trust manager of the ResCap Liquidating Trust (2013 – 2015), a Liquidating Trust formed in connection with Residential Capital, LLC's Plan of Reorganization under Chapter 11 of the United States Bankruptcy Code, where he led all activities relating to ResCap's emergence and management of its operations, including the distribution of over \$2.2 billion to beneficiaries. Previously, Mr. Brodsky has served in roles as a lead director, a non-executive chairman, or a director of various entities.

Current Public Company Directorships:

None

Other Public Company Directorships during Past Five Years:

Broadview Networks, Inc. (2012-2017) (publicly registered debt)  
 Horizon Lines, Inc. (2011-2015) (delisted)  
 Euramax Holdings, Inc. (2009-2015) (publicly registered debt)

Skills and Qualifications:

Mr. Brodsky's individual qualifications and skills as a director include his extensive experience in financing, mergers, acquisitions, investments, strategic transactions, and turnaround/performance management. Mr. Brodsky holds a Bachelor in Science from New York University College of Business and Public Administration and a Master of Business Administration from New York University Graduate School of Business. He is also a Certified Public Accountant.

Jonathan B. Mellin      Age: 54  
Director since 2014  
Independent  
Governance (Chair) and Audit Committees

Background:

Mr. Mellin is President and Chief Executive Officer of Simpson Estates, Inc., a private asset management firm. Mr. Mellin became President of Simpson Estates, Inc. in 2012, prior to being appointed President and Chief Executive Officer in 2013. Mr. Mellin previously served as CFO for the Connors Family group of companies, from 2005 to 2012.

Current Public Company Directorships:      Angelo Gordon Energy Fund II (registered investment company)

Other Public Company Directorships during Past Five Years:      None

Skills and Qualifications:

Mr. Mellin's individual qualifications and skills as a director include his extensive financial background, annual business planning, forecasting, and expense reduction expertise with a strong background and experience in strategic transactions. Mr. Mellin is also a Certified Public Accountant and has served as Chief Financial Officer of large private companies and subsidiaries of publicly-held companies.

Age: 43

Jake Mercer  
Director since 2017  
Independent

Governance and Human Resources Committees

Background:

Mr. Mercer is the Head of Special Situations and Restructuring for Whitebox Advisors LLC (2007 – Present), an employee-owned hedge fund sponsor. He also serves as a director on Malamute Energy, Inc.'s (2016 – Present), a controlling interest in the Umiat Project, director and a Manager of Jerritt Canyon LLC (2015 – Present), a private mid-tier gold producer and was a director for Piceance Energy, LLC (2012 – 2015) a subsidiary of Laramie Energy II, LLC a Denver based company focused on developing unconventional oil and gas reserves within the U.S. Rocky Mountains Piceance Basin. Mr. Mercer previously worked for Xcel Energy (2005 – 2007), a western and mid-western state energy provider, as Assistant Treasurer.

Current Public Company Directorships:

Hycroft Mining Corporation (2010 - Present) (OTCMKTS: HYCT)  
SAExploration Holdings Inc. (2016-present) (NASDAQ: SAEX)  
Adanac Molybdenum Corporation (2015-present) (formerly TSX  
Venture: AUA)  
White Forest Resources, formerly Xinergy Ltd. (2016-present) (formerly  
TSX: XRG)

Other Public Company Directorships during  
Past Five Years:

Platinum Energy Solutions (2013-2017) (formerly NYSE: FRAC)  
Par Pacific Holdings, Inc., formerly Par Petroleum Corporation  
(2012-2015) (NYSE American: PARR)  
Ceres Global Ag (2013-2014) (TSE: CRP)

Skills and Qualifications:

Mr. Mercer's individual qualifications and skills as a director include his extensive investment and financial expertise, particularly in public and private debt restructuring, as well as significant turnaround and performance improvement experience. He has served on a number of public and private company boards and received a BA in Finance and Economics from St. John's University. Mr. Mercer is also a Chartered Financial Analyst.

Age: 64

Steven W. Scheinkman  
Director since 2015  
Chairperson

Background:

Mr. Scheinkman is the President, Chief Executive Officer (2015 – Present) and Chairperson of the Board of the Company since August 2017. Mr. Scheinkman previously served as President, Chief Executive Officer and director of Innovative Building Systems LLC (2010 – 2015), a leading customer modular home producer; as President, Chief Executive Officer, and director of Transtar Metals Corp. (1999-2006), a supply chain manager/distributor of high alloy metal products for the transportation, aerospace and defense industries; and following Transtar's acquisition by the Company in September 2006, he served as President of Transtar Metals Holdings Inc. until September 2007 and thereafter served as its advisor until December 2007. He served as a director of Claymont Steel Holdings, Inc. (2006 – 2008), a manufacturer of custom discrete steel plate.

Current Public Company Directorships: None

Other Public Company Directorships during Past Five Years: None

**Skills and Qualifications:**

Mr. Scheinkman's individual qualifications and skills as a director include his extensive experience serving as an executive of various metal products companies, his significant financial expertise, and his deep experience in strategic transactions. He also successfully led the development and implementation of the Company's current long-term strategy, turning around the business and successfully restructuring its capital structure.

Jonathan Segal Age: 36  
 Director since 2017  
 Lead Independent Director  
 Audit and Human Resources (Chair) Committees

Background:

Mr. Segal is managing director and portfolio manager of Highbridge Capital Management, LLC (2007 – Present), a leading global alternative investment firm. Before joining Highbridge, Mr. Segal previously worked as a Research Analyst at Sanford C. Bernstein & Co., LLC (2005 – 2007), an indirect wholly-owned subsidiary of AllianceBernstein L.P.

Current Public Company Directorships: Hycroft Mining Corporation (2015 - Present) (OTCMKTS: HYCT)

Other Public Company Directorships during Past Five Years: Contura Energy (2016-2018) (OTCMKTS: CNTE)

Skills and Qualifications:

Mr. Segal’s individual qualifications and skills as a director include his extensive capital markets, investment, and financial expertise, his significant experience in public and private debt restructuring, and his turnaround and performance improvement experience. He has served on a number of public and private company boards and received a Bachelor of Arts degree in urban studies from the University of Pennsylvania.

Michael J. Sheehan Age: 57  
 Director since October 6, 2017  
 Human Resources Committee

Background:

Mr. Sheehan is the Managing Member of Whitecap Performance LLC (2013 – Present), a marketing consultancy and Whitecap Aviation (2013 – Present), an aircraft charter operation. Mr. Sheehan is a Partner of Vermont Donut Enterprises (2013 – Present), a privately-held holding company with related interests in the food purveying businesses. He also serves on the Board of South Shore Bank (2012 – Present), a full service mutual savings bank in Massachusetts. Mr. Sheehan is the former Chief Executive Officer of Boston Globe Media Partners (2014 – 2017), a leading media company. He previously served as Chairman, Chief Executive Officer, President, and Chief Creative Officer of Hill Holliday (2000 – 2014), a full-service marketing and communications agency, and served as Executive Vice President and Executive Creative Director for DDB Chicago (1999 – 2000), a full-service advertising agency. He also serves on the Boards of Harvard University’s American Repertory Theater (2011 – Present), a professional not-for-profit theater, Catholic Charities of the Archdiocese of Boston (2006 – Present), part of the Catholic Charities network, and Newport Festivals (2017 – Present), a music festival foundation.

Current Public Company Directorships: None

Other Public Company Directorships during Past Five Years: None

Skills and Qualifications:

Mr. Sheehan's individual qualifications and skills as a director include his extensive experience in managing large public and private companies and in sales and marketing leadership. He attended the United States Naval Academy and graduated from Saint Anselm College in 1982 with a B.A. in English. Mr. Sheehan previously served as a Director of the Company from July 27, 2016, to August 31, 2017.

**ü Our Board recommends that you vote FOR the proposed director nominees.**

Corporate Governance

**Board Leadership**

The Company has no policy that requires the combination or separation of the roles of Chairperson or Chief Executive Officer. Presently, Mr. Scheinkman, the Company's Chief Executive Officer and President, serves as Chairperson of the Board, and Mr. Segal, a non-employee independent director, has served as Lead Independent Director since November 10, 2017. In his role as Lead Independent Director, Mr. Segal presides over executive sessions of the independent directors and presides over meetings of the full Board in the absence of the Chairperson. The Company has historically separated the positions of Chief Executive Officer and Chairperson of the Board, allowing its Chief Executive Officer to focus on the day-to-day business, while allowing the Chairperson to lead the Board in its fundamental role of providing advice to, and independent oversight of, management. Upon emergence from Chapter 11 bankruptcy, Mr. Scheinkman, who was serving as Chief Executive Officer and President, assumed the role of Chairperson of the Board.

Due to Mr. Scheinkman's familiarity with the Company's business and his knowledge of the Company's industry, the Board believes that combining the roles of Chief Executive Officer and Chairperson of the Board uniquely positions Mr. Scheinkman to identify strategic priorities and to lead the Board in discussions regarding strategy, business planning, and operations during this critical post-restructuring period. This structure also allows for efficient decision making and provides a unified strategic vision and clear leadership for the Company in this crucial time.

The Chairperson of the Board:

- Provides strategic leadership and guidance;
- Establishes the agendas for Board meetings, with advice from executive and senior management teams;
- Advises and consults with the executive and senior management teams regarding strategies, risks, opportunities, and other matters; and
- Presides over meetings of the full Board.

While the Board believes the Company's leadership model provides appropriate oversight and an effective governance structure, it recognizes that, depending on the circumstances, other leadership models, such as separating the roles of Chief Executive Officer and Chairperson of the Board, might be appropriate. Accordingly, the Board periodically reviews its leadership structure.

**Standing Board Committees**

The Board has three standing committees: the Audit Committee, the Governance Committee and the Human Resources Committee. Each committee has a written charter adopted by the Board, copies of which are posted under the "**Corporate Governance**" section of the Company's website at

<https://castlemetals.com/investors/corporate-governance>.

Each Committee reviews the appropriateness of its charter and performs a self-evaluation at least annually. The Board will review the composition of each committee in light of the expected changes to the Board's composition as a result of the annual meeting of stockholders each year.

The following summarizes the current membership and responsibilities of each of the Company's three standing Board Committees:

**Audit Committee**

The Company's Audit Committee reviews the Company's audited financial statements with management, reviews the qualifications, performance and independence of the Company's independent registered public accountants, approves audit fees and fees for the preparation of the Company's tax returns, reviews the Company's accounting policies and internal control procedures and considers and appoints the Company's independent registered public accountants. The Audit Committee has the authority to engage the services of independent outside experts and advisors as it deems necessary or appropriate to carry out its duties and responsibilities.

The Audit Committee oversees the annual risk management assessments, monitors reports received on the Company's incident reporting hotline, oversees the Company's compliance program, including an annual review of the Code of Conduct, and prepares the "Report of the Audit Committee" for its stockholders on page 32.

**Governance Committee**

The Company's Governance Committee oversees all aspects relating to corporate governance, including acting as an independent committee evaluating transactions between the Company and directors and officers of the Company, governance policies and practices, reviews governance-related legal and regulatory matters that could impact the Company, reviews and makes recommendations on the overall size and composition of the Board and its Committees, oversees Board recruitment, including identification of potential director candidates, evaluating candidates, and recommending nominees for membership to the full Board, and leads the annual self-evaluation of the Board and its Committees and reports the results. The Governance Committee has the authority to engage the services of outside consultants and advisors as it deems necessary or appropriate to carry out its duties and responsibilities.

**Human Resources Committee**

The Company's Human Resources Committee assists the Board in the discharge of its responsibilities with respect to employee compensation including the adoption, periodic review and oversight of the Company's compensation strategy, policies and plans. The Human Resources Committee approves and administers the incentive compensation and equity-based plans of the Company. The Human Resources Committee has the authority to engage the services of outside experts and advisors as it deems necessary or appropriate to carry out its duties and responsibilities.

### **Director Independence; Financial Expert**

While the Company's current listing exchange, the OTCQB market, does not provide any guidance in its listing standards, the Company has adopted governance standards substantially similar to the NASDAQ listing standards. The Board has affirmatively determined that each current board member, except for Mr. Scheinkman, is "independent" within the definitions contained in the current NASDAQ listing standards and the standards set by the Board in the Company's Corporate Governance Guidelines. Furthermore, the Board has determined that all members of the Company's Audit Committee meet the financial sophistication requirements of the NASDAQ listing standards. The Board has determined that Mr. Brodsky qualifies as an "audit committee financial expert" for purposes of the SEC rules.



## Board Meetings and Attendance

During 2017, the Board held eleven meetings. The Board's non-employee directors met in regularly scheduled executive sessions to evaluate the performance of the Chief Executive Officer and to discuss other corporate matters. Mr. Gary Masse, the Chairperson of the Board from January 1, 2017 to February 9, 2017, presided as the chair at the only meeting of the Board held during his chairpersonship. Ms. Pamela Forbes Lieberman, the Chairperson of the Board from February 9, 2017, to August 31, 2017, presided as the chair at all of the eight meetings of the Board held during her chairpersonship. Mr. Steven Scheinkman, the Chairperson of the Board from September 1, 2017, to December 31, 2017, presided as the chair at both of the two meetings of the Board held during his chairpersonship. Additionally, during 2017, there were four meetings of the Audit Committee, four meetings of the Governance Committee, and three meetings of the Human Resources Committee. Each of the directors attended 75% or more of all the meetings of the Board and the Committees on which he or she served. The Company did not hold an Annual Meeting of Stockholders in 2017 as a result of its restructuring.

## Non-Employee Director Compensation

### Cash Compensation

The Company's director compensation program provides that the cash compensation paid to, or earned by, its non-employee directors will be comprised of the following components:

<b>Role</b>	<b>Annual Retainers*</b>
Director	\$60,000
Non-Employee Board Chairperson	\$40,000
Audit Committee Chairperson	\$10,000
Governance Committee Chairperson	\$5,000
Human Resources Committee Chairperson	\$7,500

\*Retainers are paid in quarterly installments.

The Company also maintained a Directors Deferred Compensation Plan, until its termination on November 10, 2017, under which a director was permitted to defer receipt of up to 100% of his or her board compensation for the following year. A director was permitted to defer board compensation into either an interest or a stock equivalent investment option. Compensation held in the interest account was credited with interest at the rate of 6% per year compounded annually. Compensation deferred in the stock equivalent accounts were divided by the closing price of the Company's common stock on the day as of which such compensation would otherwise have been paid to the director to yield a number of stock equivalent units.

Disbursement of the interest account and the stock equivalent unit account would be made only upon a director's resignation, retirement, or death as a lump sum or in installments on one or more distribution dates at the director's

election made at the time of the election to defer compensation.

### Equity-Based Compensation

Historically, directors have received an annual restricted stock award in an amount valued at \$70,000, based upon the 60-day trailing average stock price on the date of grant. The Company did not make any restricted stock awards to the directors in 2017. At its March 2018 meeting, following its restructuring, and after consultation with its executive compensation consultant and consideration of certain director compensation benchmarking and other relevant data, the Board approved amendment of the yearly restricted stock grant to \$90,000, based upon the 60-day trailing average stock price on the date of grant.

### Other Compensation

Reimbursement is made for travel and accommodation expenses incurred to attend meetings and participate in other corporate functions and for the cost of attending one director continuing education program annually. For each director, the Company pays and maintains coverage for personal excess liability, business travel accident, and director and officer liability insurance policies.

**Director Compensation Table – Fiscal Year 2017**

The following table summarizes the compensation paid to or earned by the non-employee directors for 2017. Employees of the Company who serve as directors receive no additional compensation for service as a director.

Name	Fees Earned or Paid in Cash (\$)	Stock Awards (\$)(1)	Change in Pension Value and Nonqualified Deferred Compensation Earnings (\$)	All Other Compensation (\$)	Total (\$)
Howard Brod Brownstein <sup>(2)</sup>	40,109	–	–	–	40,109
Jeffrey A. Brodsky <sup>(3)(4)</sup>	22,554	–	–	–	22,554
Pamela Forbes	69,088	–	–	–	69,088
Lieberman <sup>(2)</sup>					
Gary Masse <sup>(5)</sup>	11,111	–	–	–	11,111
Jonathan Mellin <sup>(2)(3)</sup>	64,755	–	–	–	64,755
Jacob Mercer <sup>(3)(6)</sup>	–	–	–	–	–
Jonathan Segal <sup>(3)(7)</sup>	21,929	–	–	–	21,929
Michael Sheehan <sup>(2)(8)</sup>	59,307	–	–	–	59,307

**Stock Awards.** There were no restricted stock awards granted in 2017.

(1) As of December 31, 2017, the following number of shares were subject to outstanding unvested stock awards:

- Mr. Mellin – 230 shares

**Chapter 11 Bankruptcy Plan.** In accordance with the Plan, all of the

(2) Company's then-existing directors were deemed to have resigned from the Board as of August 31, 2017.

**Chapter 11 Bankruptcy Plan.** In accordance with the Plan, all of the

(3) Company's current directors other than Mr. Sheehan were appointed to the Company's Board on August 31, 2017.

(4) **Mr. Brodsky** elected to have his cash compensation paid to Jeffrey Brodsky & Associates, of which he is Managing Director.

(5) **Mr. Gary Masse** resigned from the Board on February 9, 2017.

- (6) **Mr. Jacob Mercer** waived his cash compensation for 2017.
- (7) **Mr. Segal** elected to have his cash compensation paid to Highbridge Capital Management, LLC.
- (8) **Mr. Michael Sheehan** was re-appointed to the Board on October 6, 2017.

## Oversight of Risk Management

The Board is actively involved in oversight of risks that could affect the Company. The Board implements its risk oversight function as a whole and through delegation to Committees, which meet regularly and report back to the full Board. The risk management role of each of the Committees is detailed further below:

### Board of Directors

<b>Audit Committee</b>	<b>Governance Committee</b>	<b>Human Resources Committee</b>
Oversees risk related to the Company's financial statements, financial reporting process and accounting and legal matters; internal audit function, the Company's compliance program and monitors the Company's cyber security action plans; reviews outcome of the Company's periodic Enterprise Risk Assessment, which identifies and evaluates potential material	Oversees governance-related risk, including development of the Company's policies and practices, and Board succession planning	Oversees risks associated with the Company's compensation programs; reviews and approves compensation features that mitigate risk and align pay to performance with the interests of its executives and its stockholders; oversees the Company's succession-planning process for key executive and managerial roles

risks that  
could affect  
the  
Company  
and  
identifies  
appropriate  
mitigation  
measures

The full Board retains responsibility for general oversight of risks. Key risks to the Company's business strategy are considered by the Board as part of the Company's annual strategy review. Additional information regarding the risks faced by the Company is included in its Annual Report on Form 10-K for the year ended December 31, 2017, filed with the SEC on March 14, 2018.

### **Code of Conduct**

The Board has adopted a Code of Conduct for Directors and a Code of Conduct for Officers. A copy of each Code of Conduct policy can be found on the "**Corporate Governance**" section of the Company's website at <https://castlemetals.com/investors/corporate-governance>.

Every Director and Officer is required to read and follow the Code(s) that is/are applicable to their role. Any waiver of either Code of Conduct requires the approval of the Governance Committee, and must be promptly disclosed to the Company's stockholders and the public. The Company intends to disclose on the "**Corporate Governance**" section of its website any material amendments to, or waivers from, the Code of Conduct.

### **Related Parties**

The Company's Related-Party Transactions Policy governs the review, approval and ratification of transactions involving the Company and related persons where the amount involved exceeds \$120,000. Related persons include:

- Directors;
- Director nominees;
- Executive officers;
- 5% stockholders;
- Immediate family members of the above persons; and
- Entities in which the above persons have a direct or indirect material interest.

Potential related-party transactions are reviewed by the General Counsel. The Chief Financial Officer would review any potential transactions that involve the General Counsel. If the General Counsel or Chief Financial Officer determines that the proposed transaction is a related-party transaction for such purposes, the proposed transaction is then submitted to the Governance Committee for review.

The Governance Committee considers all of the relevant facts and circumstances available, including but not limited to:

- whether the proposed transaction is on terms that are fair to the Company and no less favorable to the Company than terms that could have been reached with an unrelated third party;
- the purpose of, and the potential benefits to, the Company of entering into the proposed transaction;
- the impact on a director's independence, in the event such person is an outside director; and
- whether the proposed transaction would present an improper conflict of interest.

In the event that the Company becomes aware of a related-party transaction that has not been previously approved or ratified by the Governance Committee, a similar process will be undertaken by the Governance Committee in order to determine if the existing transaction should continue or be terminated.

A copy of the Company's Related-Party Transactions Policy can be found on the "**Corporate Governance**" section of its website at <https://castlemetals.com/investors/corporate-governance>.

## **Related-Party Transactions and Relationships**

### **Emergence from Bankruptcy**

As previously disclosed, on June 18, 2017 (the "Petition Date"), the Company and four of its subsidiaries (together with the Company, the "Debtors") filed voluntary petitions for reorganization under chapter 11 of the United States Bankruptcy Code (the "Bankruptcy Code") with the United States Bankruptcy Court for the District of Delaware in Wilmington, Delaware (the "Bankruptcy Court"). Also on June 18, 2017, the Debtors filed their Prepackaged Joint Chapter 11 Plan of Reorganization with the Bankruptcy Court and on July 25, 2017, the Debtors filed their Amended Prepackaged Joint Chapter 11 Plan of Reorganization (the "Plan") with the Bankruptcy Court. On August 2, 2017, the Bankruptcy Court entered an order confirming the Plan. On August 31, 2017 (the "Effective Date"), the Plan became effective pursuant to its terms and the Debtors emerged from their chapter 11 cases. On February 6, 2018, the Bankruptcy Court entered a final order closing the chapter 11 cases of the Debtors.

Pursuant to the Plan, on the Effective Date, the Company entered into an Indenture with Wilmington Savings Fund Society, FSB, as trustee and collateral agent and, pursuant thereto, issued approximately \$164.9 million in aggregate original principal amount of its 5.00% / 7.00% Convertible Senior Secured PIK Toggle Notes due 2022 (the "Second Lien Notes").

The Second Lien Notes are five year senior obligations of the Company and certain of its subsidiaries, secured by a lien on all or substantially all of the assets of the Company, its domestic subsidiaries, and certain of its foreign

subsidiaries. The Second Lien Notes are convertible into shares of the Company's common stock at any time at the initial conversion price of \$3.77 per share, which rate is subject to adjustment as set forth in the Second Lien Notes Indenture. Interest on the Second Lien Notes accrues at the rate of 5.00%, except that the Company may, in certain circumstances, pay at the rate of 7.00% in kind.

All outstanding indebtedness of the Debtors under the Company's 12.75% Senior Secured Notes due 2018 and the Indenture dated February 8, 2016, by and between the Company, as issuer, its guarantors, and U.S. Bank National Association, as trustee, and all outstanding indebtedness of the Debtors under the Company's 5.25% Convertible Senior Secured Notes due 2019 and the Indenture dated May 19, 2016, by and between the Company, as issuer, its guarantors, and U.S. Bank National Association, as trustee, was discharged and canceled in exchange for Second Lien Notes and new common stock in the Company.

#### Stockholders Agreement

Pursuant to the Plan, on August 31, 2017, the Company entered into a Stockholders Agreement (the "Stockholders Agreement") with Highbridge Capital Management, LLC ("Highbridge"), Whitebox Advisors LLC ("Whitebox"), SGF, Inc. ("SGF"), Corre Partners Management, LLC ("Corre"), Wolverine Flagship Fund Trading Limited ("WFF"), and certain members of the Company's management. The Stockholders Agreement includes certain customary board designation rights, preemptive rights, transfer restrictions, and tag-along and drag-along rights. For additional information on the terms of the Stockholders Agreement, see the Company's Registration Statement on Form 8-A filed with the SEC on August 31, 2017.

## Registration Rights Agreement

Pursuant to the Plan, on the Effective Date, the Company entered into a Registration Rights Agreement (the “Registration Rights Agreement”) with Highbridge, Whitebox, SGF, Corre and WFF. Under the Registration Rights Agreement, the Company has granted registration rights to those recipients who are party to the Registration Rights Agreement with respect to certain securities of the Company. For additional information on the terms of the Registration Rights Agreement, see the Company’s Registration Statement on Form 8-A filed with the SEC on August 31, 2017.

### Highbridge Capital Management, LLC

One of the Company’s directors, Jonathan Segal, serves as a managing director of, and portfolio manager for, Highbridge. Pursuant to the Plan and the Stockholders Agreement, Highbridge has the right to designate one member of the Board. Mr. Segal was selected by Highbridge. Furthermore, on the Effective Date, in connection with the transactions described above Highbridge and/or one or more of its affiliates received approximately \$49.7 million in aggregate principal amount of the Second Lien Notes, 509,105 shares of the Company’s new common stock and a cash payment of \$4.0 million.

Highbridge received interest payments, in the amount of \$1,159,765, in 2017 with respect to its Second Lien Notes and will receive interest payments with respect to the Second Lien Notes in 2018, in each case commensurate with other holders thereof.

### Whitebox Advisors LLC

One of the Company’s directors, Jacob Mercer, is the Head of Restructuring and Special Situations at Whitebox. Pursuant to the Plan and the Stockholders Agreement, Whitebox and/or its affiliates have the right to designate one member of the New Board. Mr. Mercer was selected by Whitebox. Furthermore, on the Effective Date, in connection with the transactions described above Whitebox and/or one or more of its affiliates received approximately \$46.0 million in aggregate principal amount of Second Lien Notes, 400,876 shares of the Company’s new common stock and a cash payment of \$3.6 million.

Whitebox received interest payments, in the amount of \$1,074,844, in 2017 with respect to its Second Lien Notes and will receive interest payments with respect to the Second Lien Notes in 2018, in each case commensurate with other holders thereof.

Simpson Estates, Inc.

One of the Company's current directors, Mr. Mellin serves as the President, Chief Executive Officer and Chief Investment Officer of Simpson Estates. Pursuant to the Plan and the Stockholders Agreement, Simpson Estates and/or its affiliates have the right to designate one member of the Board. Simpson Estates selected Mr. Mellin. Furthermore, on the Effective Date, in connection with the transactions described above Simpson Estates and/or one or more of its affiliates received approximately \$24.9 million in aggregate principal amount of the Second Lien Notes, 206,557 shares of the Company's new common stock and a cash payment of \$2.0 million.

Simpson received interest payments, in the amount of \$167,004, in 2017 with respect to its Second Lien Notes and will receive interest payments with respect to the Second Lien Notes in 2018, in each case commensurate with other holders thereof.

Corre Partners Management, LLC

On the Effective Date, in connection with the transactions described above Corre and/or one or more of its affiliates received approximately \$24.2 million in aggregate principal amount of the Second Lien Notes, 234,554 shares of the Company's new common stock and a cash payment of \$3.1 million.

Corre received interest payments, in the amount of \$567,961, in 2017 with respect to its Second Lien Notes and will receive interest payments with respect to the Second Lien Notes in 2018, in each case commensurate with other holders thereof.

## Wolverine Flagship Fund Trading Limited

On the Effective Date, in connection with the transactions described above WFF and/or one or more of its affiliates received approximately \$8.5 million in aggregate principal amount of the Second Lien Notes, 70,905 shares of the Company's new common stock and a cash payment of \$.7 million.

WFF received interest payments, in the amount of \$198,687, in 2017 with respect to its Second Lien Notes and will receive interest payments with respect to the Second Lien Notes in 2018, in each case commensurate with other holders thereof.

Pursuant to the Plan and Stockholders Agreement, Corre and WFF have the right by mutual agreement to designate one member of the Board provided that such individual who qualifies as an "independent director" under NASDAQ Marketplace Rule 5605(a)(2). Mr. Brodsky was selected by Corre and WFF.

**Stock Ownership**

## Directors, Director Nominees and Management

The following table sets forth the number of shares and percentage of the Company's common stock that was owned beneficially as of March 1, 2018, by each of the Company's directors and director nominees, each current member of Executive Management set forth in the Summary Compensation Table, and by all directors, director nominees and executive officers as a group, with each person having sole voting and dispositive power except as indicated:

Beneficial Owner	Shares of Common Stock Beneficially Owned(1)	Percentage of Common Stock(2)	Additional Information
<b>Directors and Director Nominees</b>			
Jeffrey A. Brodsky	0	*	
Jonathan Mellin	1,896	*	(3)
Jacob Mercer	0	*	

Jonathan Segal	0	*	
Michael Sheehan	1,666	*	
<b>Management</b>			
Steven Scheinkman, President & Chief Executive Officer	607,127	16.3%	(4)
Patrick Anderson, Executive Vice President, Chief Financial Officer & Treasurer	321,142	8.6%	(5)
Marc Edgar, Executive Vice President, General Counsel, Secretary & Chief Administrative Officer	320,964	8.6%	(5)
Ronald Knopp, Executive Vice President & Chief Operating Officer	321,051	8.6%	(5)
All directors, director nominees and executive officers as a group (12 persons)	1,573,846	42.1%	(6)

\* Percentage of shares owned equals less than 1%.

(1) Excludes a total of 589,888 shares of common stock owned by Executive Management which may be acquired upon conversion of the Company's Second Lien Notes, because the mode of payment is determined in the sole discretion of the Company and each beneficial owner's right to obtain shares is therefore subject to a material contingency beyond such beneficial owner's control.

(2) Based on 3,734,109 shares of common stock issued and outstanding as of March 1, 2018.

(3) Represents 1,896 shares held by Mr. Mellin individually. Excludes 325,521 shares Mr. Mellin may be deemed to beneficially own in his capacity as trustee, officer or general partner of certain trusts and other entities established for the benefit of members of the Simpson family. See Note (5) under the "Principal Stockholders" table below. Also excludes 6,608,760 shares of common stock which may be acquired upon conversion of the Company's Second Lien Notes, because the mode of payment is determined in the sole discretion of the Company and the beneficial owner's right to obtain shares is therefore subject to a material contingency beyond his control.

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Excludes 222,908 shares of common stock which may be acquired upon conversion of the Company's Second Lien (4)Notes, because the mode of payment is determined in the sole discretion of the Company and the beneficial owner's right to obtain shares is therefore subject to a material contingency beyond his control.

Excludes 117,823 shares of common stock which may be acquired upon conversion of the Company's Second Lien (5)Notes, because the mode of payment is determined in the sole discretion of the Company and the beneficial owner's right to obtain shares is therefore subject to a material contingency beyond his control.

Excludes 576,377 shares of common stock which may be acquired upon conversion of the Company's Second Lien (6)Notes, because the mode of payment is determined in the sole discretion of the Company and each beneficial owner's right to obtain shares is therefore subject to a material contingency beyond such beneficial owner's control.

**Principal Stockholders**

The only persons who held of record or, to the Company's knowledge (based on the review of Schedules 13D, 13F and 13G, and amendments thereto), owned beneficially more than 5% of the outstanding shares of the Company's common stock as of March 1, 2018, are set forth below, with each person having sole voting and dispositive power except as indicated:

<b>Name and Address of Beneficial Owner</b>	<b>Shares of Common Stock Beneficially Owned</b>	<b>Percentage of Common Stock (1)</b>
Highbridge Capital Management, LLC/1992 MSF International Ltd. 40 West 57th Street, 32nd Floor New York, New York 10019 Whitebox Advisors LLC/Whitebox General Partner LLC	509,102	(2)(6) 13.6%
3033 Excelsior Boulevard, Suite 300 Minneapolis, Minnesota 55416	400,870	(3)(6) 10.7%

Corre Partners  
Advisors,  
LLC/Corre  
Partners  
Management,  
LLC/  
John

Barrett/Eric	233,472	(4)(6)6.3%
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Soderlund  
1370 Avenue of  
the Americas,  
29th Floor  
New York,  
New York  
10019

W.B. & Co  
FOM  
Corporation  
SGF, LLC  
The Northern  
Trust Company

Jonathan B. Mellin Reuben S.	348,083	(5)(6)9.3%
------------------------------------	---------	------------

Donnelley  
30 North  
LaSalle Street,  
Suite 1232  
Chicago,  
Illinois  
60602-2504

Based on  
3,734,109  
shares of  
common stock  
(1) issued and  
outstanding as  
of March 1,  
2018.

(2)Highbridge  
Capital  
Management,  
LLC (“HCM”),  
the trading  
manager of  
1992 MSF  
International  
Ltd. and 1992  
Tactical Credit

Master Fund, L.P. (together, the "1992 Funds"), may be deemed to be the beneficial owner of the shares held by the 1992 Funds. The 1992 Funds disclaim any beneficial ownership of these shares. The business address of HCM is 40 West 57th Street, 32nd Floor, New York, New York 10019 and the business address of the 1992 Funds is c/o HedgeServ (Cayman) Ltd., Willow House, Cricket Square Floor 3, George Town, Grand Cayman KY1-1104, Cayman Islands.

(3) Whitebox Advisors LLC may be deemed to be the beneficial owner of 400,870 shares of common stock, constituting 10.7% of the Company's outstanding

shares of  
common stock.  
Whitebox  
General  
Partner LLC  
may be  
deemed to be  
the beneficial  
owner of  
400,870 shares  
of common  
stock,  
constituting  
10.7% of the  
Company's  
outstanding  
shares of  
common stock.  
These shares  
are directly  
owned by  
Pandora Select  
Partners, L.P.,  
Whitebox  
Asymmetric  
Partners, L.P.,  
Whitebox  
Credit  
Partners, L.P.,  
Whitebox GT  
Fund, LP,  
Whitebox  
Institutional  
Partners, L.P.,  
Whitebox  
Multi-Strategy  
Partners, L.P.  
and Whitebox  
Term Credit  
Fund I, L.P.  
(together, the  
"Private Funds")  
and may be  
deemed to be  
beneficially  
owned by  
(a) Whitebox  
Advisors LLC  
by virtue of its  
role as the  
investment

manager of the  
Private Funds  
and  
(b) Whitebox  
General  
Partner LLC  
by virtue of its  
role as the  
general partner  
of the Private  
Funds. The  
address of  
Whitebox  
Advisors LLC  
and Whitebox  
General  
Partner LLC is  
3033 Excelsior  
Blvd, Suite  
300,  
Minneapolis,  
MN 55416.  
Each of the  
foregoing  
persons  
disclaims  
beneficial  
ownership of  
these shares  
except to the  
extent of his  
pecuniary  
interest therein.

(4) Corre Partners Advisors, LLC (the “General Partner”) serves as the general partner of Corre Opportunities Fund, LP, Corre Opportunities Qualified Master Fund, LP and Corre Opportunities II Master Fund, LP (together, the “Corre Funds”), which directly own the shares of common stock. The General Partner has delegated investment authority over the assets of the Funds to Corre Partners Management, LLC (the “Investment Advisor”). Each of Mr. John Barrett and Mr. Eric Soderlund serve as a managing member of the General Partner. The address for each of the General Partner, the Investment Advisor, Mr. Barrett,

Mr. Soderlund and the Corridor Funds is 12 East 49th Street, Suite 4003, New York, NY 10017. As a result of the relationships described in this footnote (4), each of the General Partner, the Investment Advisor, Mr. Barrett and Mr. Soderlund may be deemed to be the beneficial owner of 233,472 shares of common stock, constituting 6.3% of the Company's outstanding shares of common stock. Each of the foregoing persons disclaims beneficial ownership of these shares except to the extent of his pecuniary interest therein.

(5) Includes:

(i) shares held by W.B & Co. on behalf of certain members of an extended

family group and various trusts, estates and estate planning vehicles established by certain deceased and surviving family members (together, the “Simpson Estate Members”); (ii) shares held by SGF; (iii) shares held by Mr. Donnelley individually, shares held by a member of his household, and shares beneficially owned by Mr. Donnelley in his capacity as general partner of a Simpson Estate member; (iv) shares held by Mr. Mellin individually and shares beneficially owned by Mr. Mellin in his capacity as trustee, officer or general partner of certain Simpson Estate Members; (v) shares held by FOM Corporation (“FOM”) on behalf of

certain  
Simpson Estate  
Members and  
shares  
beneficially  
owned by  
FOM  
Corporation in  
its capacity as  
trustee , trust  
administrator  
or custodian of  
certain  
Simpson Estate  
Members; and  
(vi) shares held  
by The  
Northern Trust  
Company in its  
capacity as  
trustee of  
certain  
Simpson Estate  
Members.  
SGF, FOM,  
W.B. & Co.,  
Mr. Mellin,  
Mr. Donnelley  
and The  
Northern Trust  
Company may  
be deemed to  
constitute a  
group pursuant  
to  
Rule 13d-5(b)  
of the  
Securities  
Exchange Act  
of 1934, as  
amended. Each  
beneficial  
owner  
disclaims  
beneficial  
ownership of  
any shares held  
by any other  
beneficial  
owner, except  
to the extent of

any pecuniary  
interest it may  
have.

(6) Excludes shares of common stock which may be acquired upon conversion of the Second Lien Notes, because the mode of payment is determined in the sole discretion of the Company and the beneficial owner's right to obtain shares is therefore subject to a material contingency beyond its control. The beneficial owner disclaims beneficial ownership of any shares of common stock that they might receive upon conversion of the Second Lien Notes. Because of the relationship between the beneficial owner and the other stockholders of the Company party to the Stockholders

Agreement, the beneficial owner may be deemed, pursuant to Rule 13d-3 under the Securities Act, to beneficially own a total of 3,156,383 shares of common stock, which represents the aggregate number of shares of common stock beneficially owned by the parties to the Stockholders Agreement. The beneficial owner disclaims beneficial ownership of any shares of common stock held by any other party to the Stockholders Agreement, except to the extent of any pecuniary interest it may have.

**Section 16(a) Beneficial Ownership Reporting Compliance**

Section 16(a) of the Securities Exchange Act of 1934, as amended, requires the Company's executive officers and directors and beneficial owners of more than 10% of the Company's common stock to file reports of ownership of the Company's common stock with the SEC and to furnish the Company with a copy of those reports.

Based on the Company's review of the reports and upon the written confirmation that the Company received from each of its executive officers and directors, the Company believes that all Section 16(a) reports were timely filed in 2017.

Proposal No. 2: Advisory Vote to Approve  
Executive Compensation

Stockholders are being asked to approve, on an advisory non-binding basis, the compensation of the Named Executive Officers as described in this Proxy Statement.

Abstentions and broker non-votes, if any, will not be counted as votes cast and will have no effect on the result of the vote for the non-binding, advisory stockholder vote on the compensation of the Named Executive Officers, although they will be considered present for the purpose of determining the presence of a quorum.

The Company seeks to closely align the interests of the Named Executive Officers with the interests of the Company's stockholders. Pay for performance is an essential element of the Company's compensation philosophy. The Company's compensation programs are designed to reward the Named Executive Officers for the achievement of short-term and long-term strategic and operational goals, while at the same time avoiding the encouragement of unnecessary or excessive risk-taking.

As a result of its restructuring, the Company did not hold an annual meeting of stockholders in 2017 and, therefore, there was no advisory vote to approve the Company's executive compensation last year. The Company currently conducts annual advisory votes on executive compensation.

This Proposal 2, commonly known as a "say-on-pay" proposal, is not intended to address any specific element of compensation; rather, your vote relates to the overall compensation structure of the Named Executive Officers, as described in this Proxy Statement. The Company asks you to support the following resolution:

"RESOLVED, that the stockholders APPROVE, on an advisory basis, the compensation paid to the Company's named executive officers, as disclosed pursuant to Item 402 of Regulation S-K, including the compensation tables, and narrative discussion."

**ü Our Board recommends that you vote FOR the advisory vote to approve executive compensation.**

## **Executive Compensation**

In this section, the Company describes its compensation programs and policies and the material elements of compensation for the year ended December 31, 2017 for its Chief Executive Officer, the principal executive officer (“PEO”) and its two most highly compensated executive officers serving as executive officers at the end of 2017, other than the PEO, whose total compensation was in excess of \$100,000. The Company refers to all individuals whose executive compensation is disclosed in this proxy statement as its Named Executive Officers (collectively, the “Named Executive Officers”).

## **Compensation Consultant**

The Human Resources Committee engaged Willis Towers Watson (“Willis”) during the fiscal year ended December 31, 2017, to consult regarding executive officer and director compensation.

Most recently in March 2018, the Human Resources Committee conducted an independence review regarding its engagement of Willis and concluded that Willis is independent.

The Company’s compensation consultant provides advice to the Human Resources Committee as follows:

- Reviews the Company’s executive compensation program designs and levels, including the mix of total compensation elements, compared to industry peer groups and broader market practices.
- Provides information on emerging trends and legislative developments in executive compensation and implications for the Company.
- Reviews the Company’s executive stock ownership guidelines, compared to industry peer groups and broader market practices.
- Reviews the Company’s director compensation program compared to industry peer groups and broader market practices.

## **Summary Compensation Table**

The table below includes the total compensation paid to or earned by each of the Named Executive Officers for the fiscal years ended December 31, 2017, and 2016.

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<b>Name and Principal Position</b>	<b>Year</b>	<b>Salary (\$)</b>	<b>Bonus (\$)(1)</b>	<b>Stock Awards (\$)(2)</b>	<b>Option Award (3)</b>	<b>Non-Equity Incentive Plan Compensation (\$)(4)</b>	<b>Change in Pension Value and Nonqualified Deferred Compensation Earnings (\$)(5)</b>	<b>All Other Compensation (\$)(6)</b>	<b>Total (\$)</b>
Steven Scheinkman, President and Chief Executive Officer	2017	650,000	476,775	1,906,090		513,744		968,977	4,515,586
Patrick Anderson, EVP, Chief Financial Officer & Treasurer	2016	650,000			814,240	1,218,750		187,848	2,870,838
Marec Edgar, EVP, General Counsel, Secretary & CAO	2017	300,000	270,050	1,007,504		142,268	1,049	484,864	2,205,735
	2016	300,000			170,240	247,500	701	43,890	761,630
	2017	404,404	311,738	1,007,504		201,546		505,213	2,430,405
	2016	340,000			192,640	280,500		47,376	860,516

(1) The amounts in this column reflect Restructuring Awards paid to the Named Executive Officers upon the successful completion of the Company's chapter 11 restructuring in August 2017.

The amounts in this column for 2017 reflect the aggregate grant date fair value of stock-based awards (other than stock options) granted in the year pursuant to the Company's 2017 MIP, computed in accordance with FASB ASC (2) Topic 718. These amounts are not paid or realized by the officer. Additional information about these values is included in Note 9 to the Company's audited consolidated financial statements contained in the Annual Report on Form 10-K for the year ended December 31, 2017.

The amounts reported in this column reflect the aggregate grant date fair value of stock options granted under the 2016-2018 Long Term Compensation Plan (the "2016-2018 LTCP") computed in accordance with ASC Topic 718. (3) Additional information about these values is included in Note 9 to the Company's audited consolidated financial statements contained in the Annual Report on Form 10-K for the year ended December 31, 2017. The 2016-2018 LTCP and awards thereunder were terminated upon the Company's emergence from bankruptcy on August 31, 2017.

(4) Reflects the cash awards under the Company's STIP (amounts earned during the applicable fiscal year but paid after the end of that fiscal year).

Reflects the actuarial change in the present value of the Named Executive Officer's benefits under the Salaried Pension Plan determined using assumptions consistent with those used in the Company's financial statements. Pension accruals ceased for all Named Executive Officers in 2008, and Named Executive Officers hired after that date are not eligible for coverage under any pension plan. Accordingly, the amounts reported for the Named (5) Executive Officers do not reflect additional accruals but reflect the fact that each of them is one year closer to "normal retirement age" as defined under the terms of the Salaried Pension Plan as well as changes to other actuarial assumptions. For 2017, there was an actuarial increase in the present value of the benefits under the Salaried Pension Plan for Mr. Anderson in the amount of \$1,049.

(6) The amounts shown are detailed in the supplemental "All Other Compensation Table – Fiscal Year 2017" below.

#### All Other Compensation Table – Fiscal Year 2017

The table below provides additional information about the amounts that appear in the "All Other Compensation" column in the Summary Compensation Table above:

Name	Note Award (1)	401(k) Plan Company Matching Contributions (\$)	Deferred Plan Company Matching Contributions (\$)	Housing Reimbursement (\$)	Miscellaneous (\$)(2)	Total All Other Compensation (\$)
Steven Scheinkman	860,051	22,200		73,941	12,785	968,977
Patrick Anderson	454,600	13,800			16,464	484,864
Marec Edgar	454,600	13,057	21,092		16,464	505,213

The amounts reported in this column reflect the aggregate grant date fair value of Second Lien Notes granted under the 2017 MIP computed in accordance with ASC Topic 718. Additional information about (1) these values is included in Note 9 to the Company's audited consolidated financial statements contained in the Annual Report on Form 10-K for the year ended December 31, 2017, and the amounts paid in PIK interest pursuant to the terms of the Second Lien Notes during 2017.

- (2) Includes the cost, including insurance, fuel and lease payments, of a Company-provided automobile or vehicle stipend, a cellular telephone allowance, and personal excess liability insurance premiums paid by the Company.

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## Elements of Compensation

The Company has three elements of total direct compensation: base salary, annual incentives, and long-term incentives, which are described in the following table. The Company also provides the Named Executive Officers with limited perquisites and standard retirement and benefit plans (see the sections below entitled “Retirement Benefits” and “Perquisites and Other Personal Benefits”).

### 2017 Total Compensation Pay Mix<sup>(1)</sup>

Reflects target annual total direct compensation (e.g., excludes special one-time awards and equity grants such as promotional/hire on grants or the restructuring awards received in 2017). Only tranche A of the 2017 MIP, over its three year life, was included in this analysis. Any awards that may be made in the future from tranche B have not been included. For more information on the MIP see below section titled “2017 Management Incentive Plan.”

In the past year, the Company has made significant enhancements to its compensation program to further align leadership performance by focusing on future stock price appreciation to increase value to the Company’s stockholders.

Pay Element	Description and Purpose	Actions and Recent Enhancements	Link to Business and Talent Retention
<b>Base Salary</b>	<ul style="list-style-type: none"> <li>Fixed compensation recognizes individual performance, seniority, scope of responsibilities, leadership skills, experience, and succession planning considerations.</li> </ul>	<ul style="list-style-type: none"> <li>Mr. Edgar’s salary increase implemented under new consolidated management structure in May 2017 to recognize superior performance and enhanced role and responsibilities.</li> </ul>	<ul style="list-style-type: none"> <li>Competitive base salaries help attract and retain executive talent.</li> <li>Increases are not automatic or guaranteed.</li> </ul>
<b>Annual Incentives</b>	<ul style="list-style-type: none"> <li>Reviewed annually.</li> <li>Variable compensation based on performance against annually established targets and individual performance.</li> <li>Designed to reward executives for annual performance on key operational and financial measures, as well as individual performance.</li> </ul>	<ul style="list-style-type: none"> <li>Focused programs on branch, function, and whole-Company profitability as well as individual employee performance; for 2017, the Company’s main focuses were to successfully complete its restructuring and effectuate immediate improvements to its capital structure while simultaneously achieving improved operating performance.</li> </ul>	<ul style="list-style-type: none"> <li>Metrics and targets are evaluated each year for alignment with business strategy.</li> <li>Consistent with strategy to focus on capital structure improvements, incentive was based on the executive management team’s individual efforts in successfully restructuring the Company’s capital structure while simultaneously driving improved operating performance.</li> </ul>



<b>Pay Element</b>	<b>Description and Purpose</b>	<b>Actions and Recent Enhancements</b>	<b>Link to Business and Talent Retention</b>
<b>Long-Term Incentives</b>	<ul style="list-style-type: none"> <li>· Variable equity compensation; payable in the form of equity or other securities of the Company.</li> <li>· Designed to drive sustainable performance that delivers long-term value to stockholders and directly ties the interests of executive to those of stockholders.</li> <li>· The Human Resources Committee reviews the equity metrics annually.</li> </ul>	<ul style="list-style-type: none"> <li>· For 2017, the equity as provided is in the Management Incentive Plan, generally a mix of restricted stock and other securities of the Company.</li> <li>· Reduced number of participants eligible to participate to align with market approach for similar programs.</li> </ul>	<ul style="list-style-type: none"> <li>· The Company's long-term incentive program is designed to focus on stock price appreciation.</li> </ul>

#### Base Salary

With the exception of the CEO, whose compensation was reviewed and recommended by the Human Resources Committee and approved by the independent members of the Board, the Human Resources Committee reviewed and approved the base salaries of the Named Executive Officers in 2017. In each case, the Human Resources Committee took into account the CEO's recommendation, as well as experience, internal equity, the performance of each Named Executive Officer during the year, and external competitive compensation data, among other factors. Fixed compensation recognizes individual performance, seniority, scope of responsibilities, leadership skills, experience, and succession planning considerations. The Board did approve an increase in the base salary of Mr. Edgar in 2017 as compared to 2016.

#### Annual Incentives

Annual incentives are awarded under the Company's Short-Term Incentive Program ("STIP") and are subject to the terms of the A. M. Castle & Co. 2017 Management Incentive Plan ("MIP"). The purpose of the STIP is to provide variable compensation based on Company performance against annually established key operational and financial measures, as well as individual performance. Metrics and targets under the STIP are evaluated each year for alignment with business strategy.

#### 2017 STIP Payouts

For the 2017 STIP, the Board approved a plan for the Named Executive Officers that focused on three metrics: (1) profitability as measured by EBITDA; (2) working capital management as measured by free cash flow from operations; and (3) sales volume increases as measured in total pounds of metal sold. Because the 2017 STIP was

approved prior to the Board's decision to pursue a comprehensive restructuring of the Company's balance sheet, the plan also provided that it could be amended in the event of a "material change," including restructuring or refinancing activities. As a result, in March 2018, the Human Resources Committee and the full Board reviewed performance under the 2017 STIP, found that the restructuring efforts undertaken during the year materially impacted the performance of the Company in 2017, and therefore the structure and metrics originally provided for in the 2017 STIP, and that adjustment of the plan was necessary and equitable to the Named Executive Officers, and in the best interest of the Company, its stockholders, and other stakeholders. As a result, the Human Resources Committee and the full Board unanimously voted to amend the 2017 STIP to adjust the weighting and measurement of the performance metrics provided in the plan, and approved the following payouts under the 2017 STIP based on those updated metrics: Mr. Scheinkman, \$513,744; Mr. Anderson, \$142,268; and Mr. Edgar, \$201,546, each representing 63.23% of target individual incentive opportunities.

## 2017 Management Incentive Plan

At the Company's emergence from restructuring proceedings on August 31, 2017, the MIP became effective. The Human Resources Committee administers the MIP and has broad authority under the MIP, among other things, to: (i) select participants; (ii) determine the terms and conditions, not inconsistent with the MIP, of any award granted under the MIP; (iii) determine the number of shares of the Company's common stock to be covered by each award granted under the MIP; and (iv) to determine the fair market value of awards granted under the MIP. Persons eligible to receive awards under the MIP include officers and employees of the Company and its subsidiaries. The types of awards that may be granted under the MIP include stock options, stock appreciation rights, restricted stock, restricted stock units, performance units, performance shares, and other forms of cash or stock based awards.

The Company grants long-term incentive awards under the MIP to the Named Executive Officers to reward performance over a multi-year time period. Equity-based compensation remains an important component of the Company's overall compensation strategy to align the interests of the Named Executive Officers with the interests of its stockholders and serves as an important tool for the Company with respect to attracting and retaining executive talent.

### Grant of Tranche A of the 2017 MIP

At the Company's emergence from restructuring proceedings on August 31, 2017, the Named Executive Officers received awards of restricted stock under the Tranche A of the MIP which fully vest on their three year anniversary. The Named Executive Officers also received convertible notes under Tranche A of the MIP, which also vest and become convertible on their three year anniversary: Mr. Scheinkman, was awarded 607,035 shares of restricted stock and 222,908 shares of common stock upon conversion of the convertible notes; Mr. Anderson, was awarded 320,861 shares of restricted stock and 117,823 shares of common stock upon conversion of the convertible notes; and Mr. Edgar, was awarded 320,861 shares of restricted stock and 117,823 shares of common stock upon conversion of the convertible notes.

### Retirement Benefits

The following retirement plans are generally available to all non-union, salaried employees, including the Named Executive Officers:

- **Salaried Pension Plan.** The Company maintains the Salaried Employees Pension Plan (the "Salaried Pension Plan"), a qualified, noncontributory defined benefit pension plan covering eligible salaried employees who meet certain age and service requirements. As of June 30, 2008, the benefits under the Salaried Pension Plan were frozen. There are no enhanced pension formulas or benefits available to the Named Executive Officers. Of the current Named

Executive Officers, only Mr. Anderson is eligible to receive benefits under the Salaried Pension Plan.

**401(k) Savings and Retirement Plan.** The Company maintains the 401(k) Savings and Retirement Plan (the “401(k) Plan”), a qualified defined contribution plan, for its employees in the United States who work full-time. There are no enhanced 401(k) benefits available to the Named Executive Officers. Refer to the All Other Compensation Table above for the Company’s contributions to each Named Executive Officer under the 401(k) Plan.

The Company also maintains the following plan that is available to a limited number of senior management employees, including the Named Executive Officers:

**Supplemental 401(k) Savings and Retirement Plan.** The Company maintains an unfunded, nonqualified, deferred compensation plan, the Supplemental 401(k) Plan (the “Supplemental 401(k) Plan”), for its executive officers and senior management. The Supplemental 401(k) Plan has investment options that mirror the Company’s 401(k) Plan and provide participants with the ability to save for retirement with additional tax-deferred funds that otherwise would have been limited due to IRS compensation and benefit limitations. Refer to the All Other Compensation Table above for the Company’s contributions to each participating Named Executive Officer under the Supplemental 401(k) Plan.

## Perquisites and Other Personal Benefits

The Company provides the following limited perquisites to the Named Executive Officers: automobile usage or stipends; phone allowances; personal excess liability coverage policy; reimbursement of spousal travel expenses on Company business in certain limited instances; and medical, dental, life insurance, short-term, and long-term disability coverage (standard benefits available to most of its employees). From January 1, 2017, through September 30, 2017, the Company provided reimbursement of certain housing costs to Mr. Scheinkman, who was required to maintain a residence in the Chicago area when he was appointed CEO. Beginning October 1, 2017, Mr. Scheinkman was provided a monthly living allowance towards living expenses.

## Employment-Related Agreements

To assure stability and continuity of management, the Company has entered into Amended and Restated Employment Agreements dated May 15, 2017, with each of the Named Executive Officers.

## Executive Compensation Philosophy

Each year, the Human Resources Committee reviews and approves the Company's overall Compensation Philosophy and Strategy. Pay for performance is an essential element of the Company's executive compensation philosophy. The Company's executive compensation programs are designed so that a significant portion of an executive's compensation is dependent upon the performance of the Company. Measures of financial performance for short-term and long-term incentive programs, and the use of equity, are intended to align compensation with the creation of stockholder value. Threshold, target, and maximum performance goals under incentive programs are selected so as to generate minimum, target, or maximum payouts, commensurate with performance, respectively.

These programs are designed to provide a total compensation opportunity for the Named Executive Officers that is competitive with the total compensation opportunity offered to executives with similar responsibilities at comparable companies, also known as the "market median guideline." Actual compensation will differ from the targeted opportunity based on actual Company performance. Total compensation is the aggregate of the following categories: (i) base salary; (ii) short-term incentive compensation; and (iii) long-term incentive compensation. In reviewing the Named Executive Officers' target total cash compensation and total direct compensation opportunities, the Human Resources Committee generally uses the fiftieth percentile of the competitive market data ("market median," as described below) as a guideline. In 2017, based on Company performance, the comprehensive Restructuring completed, and corresponding incentive plan achievement, the actual total cash compensation and actual total direct compensation of the Named Executive Officers was consistent with this market median evaluation. Other factors considered by the Human Resources Committee in setting each Named Executive Officer's opportunity are experience, internal equity (rational linkage between job responsibilities and total compensation opportunities across all jobs within the Company), individual executive performance, and the alignment between Company performance and executive pay.

## **Executive Compensation Process**

### **Oversight of the Executive Compensation Programs**

The Human Resources Committee oversees the Company's executive compensation programs, operating under a charter that is reviewed annually and approved by the Board. All members of the Human Resources Committee are required to be independent under the NASDAQ listing standards definitions of "Independence". The Human Resources Committee operates with the assistance of an executive compensation consultant, who is engaged on an annual basis and is also independent of the Company and management.

### **Process for the CEO**

Early each year, the Board meets in executive session with the CEO to discuss the CEO's prior year performance, and to identify tentative goals for the upcoming year.

As with the process for the other Named Executive Officers, the Human Resources Committee considers individual performance, Company performance, and the analysis of its compensation consultant when setting the CEO's compensation. The Human Resources Committee develops recommendations for CEO compensation for the upcoming year for consideration by the Board.

The Board meets annually, without the CEO present, to consider the recommendations of the Human Resources Committee, determine any compensation adjustments applicable to the CEO, and finalize the CEO's goals and objectives for the upcoming year. The independent members of the Board then meet with the CEO.

#### Process for Executives other than the CEO

The Company utilizes a formal performance management process to establish goals for its executive officers, including the Named Executive Officers, and to evaluate management performance. The Human Resources Committee annually reviews the performance of the executive officers with the CEO and the CEO's recommendation for any changes in the executive officers' compensation.

The CEO's performance review of the executive officers addresses each executive's performance relative to established financial and personal objectives and specific project assignments, and includes a review of the following leadership competencies:

- Strategic leadership;
- Driving execution;
- Cross-functional alignment and collaboration;
- Decision making;
- Talent management;
- Engaging and influencing others; and
- Business, financial, and other relevant subject matter acumen.

In addition to the reviews of individual executive performance, the Human Resources Committee takes into account the overall performance of the Company (as related to the short term and long term incentive plans), as well as the analysis and findings of its executive compensation consultant regarding market pay levels and practices.

The Human Resources Committee also reviews and approves the material terms of any employment, severance, and change-in-control agreements with the Named Executive Officers, with a view to approving terms that are competitive in the marketplace and that serve to attract, motivate and retain executives.

#### **Benchmarking**

In order to establish the market median guideline, the Human Resources Committee reviews competitive market compensation data on an annual basis, including the compensation practices of selected similar companies (the "Compensation Peer Group"), and broader industry compensation data provided by its executive compensation consultant.

The Compensation Peer Group consists of publicly-traded corporations that operate either in the metals industry or in the distribution of industrial products, with a focus on those that have similar business models to the Company. The Compensation Peer Group for 2017 included eighteen companies as listed below:

Ampco-Pittsburgh	Kaiser Aluminum
Applied Industrial Tech, Inc.	Kaman Corporation
Carpenter Technology Corp.	L.B. Foster
DXP Enterprises	Lawson Products, Inc.
Gibraltar Industries, Inc.	Olympic Steel Inc.
Global Brass and Copper Holdings	RTI International Metals
Handy & Harman	Schnitzer Steel Industries, Inc.
Haynes International, Inc.	Shiloh Industries, Inc.
Houston Wire & Cable	Worthington Industries, Inc.

**Additional Executive Compensation Information and Policies**

## Stock Ownership Guidelines

The Company maintains an executive stock ownership guideline for ownership of the Company's stock by the Named Executive Officers. The program is designed to further strengthen alignment between the interests of executive management and those of the Company's stockholders. The guidelines currently provide the following:

- Named Executive Officers must reach stock ownership levels (provided in table below) within five years of their appointment as an officer.

Until the Named Executive Officer meets the stock ownership requirement, the Named Executive Officer must

- retain 100% of the after-tax shares of vested restricted stock and 100% of the net after-tax shares of an option exercise.

After the Named Executive Officer meets the stock ownership requirement, the Named Executive Officer must

- retain at least 50% of the after-tax shares of vested restricted stock and 100% of the net after-tax shares of an option exercise for a period of six months.

- Compliance reports are presented to the Human Resources Committee on an annual basis.

Shares owned outright and beneficially, shares held in nonqualified retirement plans, performance-based shares earned but not yet paid, time-based restricted stock and restricted stock units, and vested stock options count toward satisfaction of the ownership guidelines. Unexercised, vested stock options are valued at the amount recognized by the Company for financial statement reporting purposes.

- Unvested stock options and unearned performance shares do not help satisfy ownership requirements.

The table below describes the ownership guidelines for each Named Executive Officer actively employed as of December 31, 2017.

Name	Ownership Requirement as a % of Base Salary	Number of Shares Required <sup>(1)</sup>	Number of Shares Owned	Date to Meet Requirements
Steven Scheinkman	500%	826,972	607,127	04/16/2020
Patrick Anderson	300%	381,679	321,142	09/26/2019
Marec Edgar	100%	540,712	320,964	04/01/2019

(1) The Company's Executive Stock Ownership Guidelines provide that the ownership value will be calculated based on the executive's base salary and the "fair market value" of the stock at the time that the ownership

value is measured, rather than at the time of the initial acquisition of the stock. For purposes of the valuation, “fair market value” of the stock means the average stock price of the Company’s common stock for the 200-day period prior to the measurement date, and in the case of vested unexercised stock options the “fair market value” shall equal the dollar value of those awards recognized by the Company for financial statement reporting purposes. In connection with the Company’s reorganization and emergence from bankruptcy, all of our outstanding pre-emergence common stock and all other equity interests in the Company were cancelled. From August 31, 2017, through November 8, 2017, our new common stock traded on the OTC Pink tier of the OTC Markets Group, Inc. On November 9, 2017, our new common stock began trading on the OTCQB tier of the OTC Markets Group, Inc. under the symbol “CTAM”. For purposes of calculating the values in this column, the “fair market value” is based on the average closing price of the Company’s new common stock from and after the Company’s emergence from bankruptcy on August 31, 2017 through December 31, 2017.

## Severance and Change in Control Benefits

In order to attract and retain an appropriate caliber of talent, the Company provides the Named Executive Officers with the opportunity to be protected under severance and change in control agreements.

## Compensation Recovery Policy

The Company has adopted a compensation recovery (or “clawback”) policy that requires paid incentive compensation to be recovered by the Company to the extent such compensation would have been lower due to restated financial results. The Human Resources Committee has the authority to calculate the amount of any overpayment and, in its sole discretion, to seek to recover amounts determined to have been inappropriately received by any current or former executive of the Company.

The clawback policy provides that overpayments of compensation should be recovered within twelve months after an applicable restatement of financial results.

## Anti-Hedging and Anti-Pledging Policy

Under the Company’s Insider Trading Policy, its directors and executive officers are prohibited from (i) hedging the economic interest in the Company’s securities, and (ii) purchasing securities on margin, holding Company securities in a margin account, or pledging Company securities as collateral for a loan.

## Tax and Accounting Implications of Executive Compensation

Code 162(m) of the Internal Revenue Code of 1986, as amended (the “Code”), places a limit of \$1,000,000 on the amount of compensation that the Company may deduct in any one year with respect to each of the Named Executive Officers, with the exception of its Chief Financial Officer for the 2017 fiscal year. There is an exception to the \$1,000,000 limitation for performance-based compensation for the 2017 year that meets certain requirements. To the extent deemed necessary and appropriate by the Human Resources Committee, the Company’s short- and long-term incentive plan awards may be designed to be performance-based to meet the requirements of Section 162(m) of the Code, so that such amounts may be excluded from the \$1,000,000 cap on compensation for deductibility purposes. The following types of compensation generally do not meet the requirements of performance-based compensation under Section 162(m) of the Code:

- Base salary;
- Discretionary bonuses; and
- Restricted stock awards.

In December 2017, the Tax Cuts and Jobs Act (“Tax Act”) eliminates the exemption from Section 162(m)’s deduction limit for performance based compensation, effective for tax years beginning after December 31, 2017, unless it qualifies for transition relief applicable to certain arrangements in place as of November 2, 2017. In addition, the Tax Act broadened the list of covered persons to include the principal financial officer. As result of the Tax Act, beginning with the Company’s 2018 tax year, compensation paid to any of its named executive officers, including performance-based compensation in excess of \$1 million generally will not be deductible, with the exception of certain compensation payment arrangements in place as of November 2, 2017.

All of the Company’s incentive awards and individual incentive awards are subject to Federal income, FICA, and other tax withholding as required by applicable law. The Human Resources Committee has the discretion to adjust STIP and MIP award payments, subject to the terms of those plans and any individual employment or other relevant agreements with the affected executive(s). In doing so, the Human Resources Committee historically considers the requirements of Section 162(m) of the Code. While the Human Resources Committee generally intends to provide incentive compensation opportunities to the Company’s executives in as tax-efficient a manner as possible, the Company recognizes that at times it may be in the best interests of stockholders to provide non-deductible incentive compensation, and the Company specifically reserves the right to do so and considers this potential cost in determining compensation payments. The Company accounts for stock-based payments, including stock options, restricted stock and the performance share awards in accordance with the requirements of ASC Topic 718.

**Outstanding Equity Awards at 2017 Fiscal Year-End**

The following table sets forth information on the holdings of stock options and stock awards by the Named Executive Officers as of the end of 2017.

Name	Option Awards				Stock Awards			
	Number of Securities Underlying Un-exercised Options (#) Exercisable	Number of Securities Underlying Un-exercised Options (#) Unexercisable	Option Exercise Price (\$)	Option Expiration Date	Number of Shares or Units of Stock That Have Not Vested (#) (1)	Market Value of Shares of Stock That Have Not Vested (\$) (2)	Equity Incentive Plan Awards: Number of Shares, Units or Rights That Have Not Vested (#) (3)(4)	Equity Incentive Plan Awards: Market or Payout Value of Unearned Shares, Units or Rights That Have Not Vested (\$) (5)
Steven Scheinkman					607,035	2,252,100	228,133	846,374
Patrick Anderson					320,861	1,190,394	120,585	447,370
Marec Edgar					320,861	1,190,394	120,585	447,370

- (1) The vesting schedule for the shares included in this column for each of the Named Executive Officers is as follows:
- Mr. Scheinkman:  
607,035 will vest on August 31, 2020.
  - Mr. Anderson:  
320,861 will vest on August 31, 2020.
  - Mr. Edgar:  
320,861 will vest on August 31, 2020.

(2) Market value has been computed by multiplying the closing price of the Company's common stock on December 31, 2017, by the number of shares of stock.

(3) Represents shares of the Company's common stock which may be acquired upon conversion Second Lien Notes issued pursuant to the MIP as described in the above section entitled, "Grant of 2017 MIP," and the amounts paid in PIK interest pursuant to the terms of the Second Lien Notes during 2017.

- (4) The vesting schedule for the shares included in this column for each of the Named Executive Officers is as follows:
- Mr. Scheinkman:  
228,133 shares convertible from Second Lien Notes (and accompanying PIK interest paid pursuant to their terms) will vest on August 31, 2020.
  - Mr. Anderson:

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120,585 shares convertible from Second Lien Note (and accompanying PIK interest paid pursuant to their terms) will vest on August 31, 2020.

•Mr. Edgar:

120,585 shares convertible from Second Lien Notes (and accompanying PIK interest paid pursuant to their terms) will vest on August 31, 2020.

Market value has been computed by multiplying the closing price of the Company's common stock on December 31, 2017, \$3.71, by the number of convertible notes.

### Equity Compensation Plan Information

This table provides information regarding the equity authorized for issuance under the Company's equity compensation plans as of December 31, 2017.

<b>Plan Category</b>	<b>(a) Number of Securities to be issued upon exercise of outstanding options, warrants and rights</b>	<b>(b) Weighted-average exercise price of outstanding options, warrants and rights (\$)</b>	<b>(c) Number of securities remaining available for future issuances under equity compensation plans (excluding securities reflected in column (a))</b>
Equity compensation plans approved by security holders	651,889	(1)3.77	(2)3,300,206
Equity compensation plans not approved by security holders	N/A	N/A	N/A

(1) This number represents the gross number of underlying shares of common stock associated with the Second Lien Notes issued under the Company's the 2017 MIP, and the amounts paid in PIK interest pursuant to the terms of the Second Lien Notes during 2017. This does not include 1,734,615 shares of non-vested restricted stock issued under the 2017 MIP and outstanding as of December 31, 2017.

(2) Based on an initial conversion rate of 0.2654 shares of common stock per \$1.00 principal amount of the Company's the Second Lien Notes. The conversion rate is subject to adjustment from time to time pursuant to the terms of the

indenture governing the Second Lien Notes. Because the conversion price of the Second Lien Notes is subject to downward adjustment, the Second Lien Notes may be convertible, including in connection with a Fundamental Change (as defined in the indenture governing the Second Lien Notes), into a greater number of shares in the future. In addition, the Company may, in certain circumstances, pay interest on the Second Lien Notes in kind, which would result in additional Second Lien Notes outstanding and available for conversion.

Proposal No. 3: Advisory Vote on the Frequency  
of Say-On-Pay Votes

Stockholders are being asked to vote on an advisory (non-binding) basis, as to how frequently the Company should seek future advisory votes on the compensation of its named executive officers.

Abstentions and broker non-votes, if any, will not be counted as votes cast and will have no effect on the result of the vote for the advisory vote on the frequency of say-on-pay, although they will be considered present for the purpose of determining the presence of a quorum.

The Dodd-Frank Act provides that stockholders must be given the opportunity to vote, on an advisory (non-binding) basis, for their preference as to how frequently the Company should seek future advisory votes on the compensation of the named executive officers. By voting with respect to this Proposal 3, stockholders may indicate whether they would prefer that the Company conducts future advisory votes on executive compensation once every one, two, or three years. Shareholders also may, if they wish, abstain from casting a vote on this Proposal 3. This non-binding “frequency” vote is required at least once every six years beginning with the Company’s 2011 annual meeting. Due to the Restructuring, the Company did not hold an annual meeting of stockholders in 2017.

After careful consideration of this Proposal 3, the Company’s Board has determined that an advisory vote on executive compensation that occurs annually is the most appropriate alternative for the Company, and therefore the Board recommends that you vote for a one-year interval for the advisory vote on executive compensation.

In formulating its recommendation, the Company’s Board considered that an advisory vote on executive compensation every year will allow its stockholders to provide timely, direct input on the Company’s executive compensation philosophy, policies, and practices as disclosed in the proxy statement each year. The Board believes that an annual vote is therefore consistent with the Company’s efforts to engage in an ongoing dialogue with its stockholders on executive compensation and corporate governance matters.

You may cast your vote on your preferred voting frequency by choosing the option of one year, two years, three years, or abstain from voting when you vote in response to the resolution set forth below.

“RESOLVED, that the stockholders determine on an advisory basis, whether the preferred frequency of an advisory vote on the executive compensation of the Company’s named executive officers as set forth in the Company’s proxy statement should be every one year, every two years, or every three years.”

Because this vote is advisory and not binding on the Board in any way, the Board may decide that it is in the best interests of the Company’s stockholders and the Company to hold an advisory vote on executive compensation more or

less frequently than the option approved by its stockholders.

**ii Our Board recommends that you vote FOR a frequency of every ONE YEAR for future advisory votes on executive compensation.**

Proposal No. 4: Ratification of Appointment of Auditors

Stockholders are being asked to ratify the appointment of Deloitte & Touche LLP (“Deloitte”), a registered public accounting firm, to serve as the Company’s Independent Auditors for the fiscal year ending December 31, 2018. Although the Audit Committee has the sole authority to appoint the independent auditors, as a matter of good corporate governance, the Board submits its selection of the independent auditors to the Company’s stockholders for ratification. If the stockholders should not ratify the appointment of Deloitte, the Audit Committee will reconsider the appointment.

Abstentions and broker non-votes, if any, will not be counted as votes cast and will have no effect on the result of the vote for the ratification of the appointment of Deloitte, although they will be considered present for the purpose of determining the presence of a quorum.

Deloitte has been the Company’s independent auditor since 2002 and has been appointed by the Audit Committee as the Company’s independent registered public accounting firm for the fiscal year ending December 31, 2018. If the appointment of Deloitte as auditor for 2018 is not approved by the Company’s stockholders, the Audit Committee will consider whether it is appropriate to select another independent registered public accounting firm. Even if the selection is ratified, the Audit Committee in its discretion may select a different independent registered public accounting firm at any time during 2018 if it determines that such a change would be in the best interests of the Company and its stockholders.

A representative from Deloitte will be present at the Annual Meeting and will have the opportunity to make a statement. The representative will also be available to respond to appropriate questions.

**ü Our Board recommends that you vote FOR the ratification of the appointment of Deloitte & Touche LLP as independent auditors.**

**Audit Committee Matters**

## Audit and Non-Audit Fees

The following table sets forth the aggregate fees billed or expected to be billed by Deloitte for professional services incurred for the years ended December 31, 2017, and 2016, on the Company's behalf:

<b>Fee Category</b>	<b>2017</b>	<b>2016</b>
Audit Fees	\$1,677,253	\$1,722,300
Audit-Related Fees	99,700	117,000
Tax Fees	362,746	136,500
All Other Fees		
<b>Total Fees</b>	<b>\$2,139,699</b>	<b>\$1,975,800</b>

A description of the type of services provided in each category is as follows:

## Audit Fees

Consists of fees billed for professional services rendered for the audits of the Company's annual financial statements on Form 10-K and internal controls over financial reporting, review of the interim financial statements included in the Company's quarterly reports on Form 10-Q, and other services normally provided in connection with statutory and regulatory filings or engagements.

## Audit-Related Fees

Consists of fees billed for professional services rendered for assurance and related services that are reasonably related to the performance of the audit or review of the Company's financial statements.

## Tax Fees

Tax fees consist of fees billed for professional services rendered for tax compliance, tax advice, and tax planning. These services include assistance with the preparation of various tax returns.

**Pre-Approval Policy for Audit and Non-Audit Services**

The Audit Committee has adopted a policy for the pre-approval of all audit and permitted non-audit services to be provided by the Company’s independent auditor. Also, specific pre-approval by the Audit Committee is required for any proposed services exceeding pre-approved cost levels. The Audit Committee periodically reviews reports summarizing all services provided by the independent auditor. In 2017, the Audit Committee pre-approved all audit and non-audit services provided to the Company in accordance with the Audit Committee pre-approval policy.

**Report of the Audit Committee**

The Audit Committee assists the Board in fulfilling its oversight responsibilities. In addition, the Board of Directors of the Company has determined that Mr. Brodsky qualifies as an “audit committee financial expert” as defined by the rules and regulations of the SEC and meets the qualifications of “financial sophistication” under the NASDAQ listing standards. The Audit Committee acts under a written charter that is reviewed by the Audit Committee at least annually.

## Responsibilities

The Company's management team is responsible for the preparation, presentation, and integrity of its consolidated financial statements, accounting and financial reporting principles, internal controls over financial reporting, and disclosure controls.

Deloitte, the Company's independent auditor, is responsible for performing an independent audit of the Company's most recent consolidated financial statements and expressing an opinion on the conformity of those financial statements with accounting principles generally accepted in the United States of America, as well as expressing an opinion on (i) the fairness of the presentation of the Company's consolidated financial statements for the year ended December 31, 2017, and (ii) the effectiveness of the Company's internal control over financial reporting as of December 31, 2017.

## 2017 Audit Committee Actions

Held private meetings following its regularly scheduled meeting with the company's management team, internal audit lead, and Deloitte, during which candid discussions regarding financial management, legal, accounting, auditing, and internal control issues took place.

Met with the General Counsel to discuss the effectiveness of the Company's compliance program and regularly received status reports on compliance and incident hotline reporting matters.

Received regular updates from internal audit regarding the process to assess the adequacy of the Company's internal control over financial reporting, the framework used to make the assessment, and management's conclusions of the effectiveness of the internal controls over financial reporting.

Reviewed and discussed with management and Deloitte, the Company's audited financial statements, earnings releases and quarterly and annual reports on Form 10-Q and Form 10-K prior to filing with the SEC.

Reviewed the internal audit function performance and upcoming year's plan.

Reviewed with management, internal audit, and Deloitte, the overall audit scope and plans, the results of internal and external audit examinations, evaluations by management and Deloitte, and the Company's internal controls over financial reporting and the quality of the Company's financial reporting.

Reviewed with management and internal audit the significant risks and exposures identified by internal audit, the overall adequacy and effectiveness of the Company's compliance programs, the Company's code of conduct, and cyber security initiatives.

Discussed with Deloitte matters required to be discussed by the Statement on Auditing Standards No. 61, as amended (AICPA, Professional Standards, Vol. 1 AU, Section 380), as adopted by the Public Company Accounting Oversight Board in Rule 3200T.

Independent Auditor Independence

Deloitte also provided to the Audit Committee the letter and written disclosures required by applicable requirements of the Public Company Accounting Oversight Board regarding the independent registered public accounting firm's communications with the Audit Committee concerning independence, and the Audit Committee discussed the independence of the independent registered public accounting firm with management and Deloitte. The Audit Committee concluded that Deloitte's independence had not been impaired.

Based on the review and discussions described above, the Audit Committee recommended to the Board that the Company's audited consolidated financial statements be included in its Annual Report on Form 10-K for the year ended December 31, 2017, for filing with the SEC.

Audit Committee,

Jeffrey Brodsky, Chairman Jonathan Mellin Jonathan Segal

## Other Information

### **Quorum**

The presence, in person or by proxy, of the holders of a majority of the outstanding shares of common stock of the Company entitled to vote at the Annual Meeting is necessary to constitute a quorum at the Annual Meeting.

### **Abstentions**

Abstentions and broker non-votes, if any, will not be counted as votes cast and will have no effect on the result of the vote for the election of directors, the non-binding, advisory stockholder vote on the compensation of the Named Executive Officers, the frequency of say-on-pay or the ratification of the appointment of Deloitte & Touche LLP, although they will be considered present for the purpose of determining the presence of a quorum.

### **Who Can Vote**

As of the close of business on March 1, 2018, the record date established for determining the stockholders entitled to notice of and to vote at the Annual Meeting, there were 3,734,109 outstanding shares of the Company's common stock. Each share of common stock outstanding on the record date is entitled to one vote on all matters submitted at the Annual Meeting.

If your shares are registered directly in your name with the Company's transfer agent, American Stock Transfer and Trust Company, you are considered a stockholder of record with respect to those shares. If your shares are held in a bank or brokerage account, you are considered the beneficial owner of those shares.

If you are a stockholder of record, you will receive only one notice or proxy card for all the shares you hold in certificate form, book-entry form, and in any Company benefit plan.

All shares entitled to vote and represented by properly executed and unrevoked proxies will be voted at the Annual Meeting in accordance with the instructions given therein. If no instructions are indicated on a properly executed proxy (other than broker non-votes), the shares represented by that proxy will be voted as recommended by the Board.

### **Beneficial Owners**

If you are a participant in any of the Company's 401(k) or employee benefit plans, your proxy card will represent the number of shares allocated to your account under the plans and will serve as a direction to the plan's trustee as to how the shares in your account are to be voted. To allow sufficient time for voting by the plan's trustee, your voting instructions must be received by April 22, 2018.

If you are a beneficial owner, you will receive voting instruction information from the bank, broker or other nominee through which you own your shares of Common Stock.

If you are a beneficial owner and do not provide voting instructions to your bank, broker or other nominee, the following applies:

**Non-Discretionary Items.** The election of directors and the advisory approval of the Company's executive Compensation are nondiscretionary items and may not be voted on by brokers, banks or other nominees who have not received specific voting instructions from beneficial owners. This is called a "broker non-vote."

**Discretionary Items.** The ratification of the appointment of the Company's independent registered public accounting firm and frequency of say-on-pay are discretionary items. Generally, banks, brokers and other nominees that do not receive voting instructions from beneficial owners may vote on these proposals in their discretion.

#### **Attending the Annual Meeting**

You will need to provide proof that you own shares of the Company as of March 1, 2018. Attendance is limited to stockholders of record as of March 1, 2018. Please note that cameras, sound or video recording equipment,

cellular telephones, or similar electronic devices, large bags, briefcases or packages will not be allowed in the meeting room.

You will need to bring your legal proxy and hand it in with a signed ballot that will be provided to you at the meeting. You will not be able to vote your shares at the meeting without a legal proxy.

### **Tabulation and Counting of Votes**

The Company retains an independent inspector of election from its Transfer Agent, American Stock Transfer and Trust Company, to attend its Annual Meeting and to certify the results of the vote.

### **Revoking a Vote**

Any proxy given pursuant to this solicitation may be revoked by the person giving it at any time before it is voted. A proxy may be revoked in writing to the Company's Corporate Secretary, at or before taking of the vote at the Annual Meeting. A written notice of revocation or a duly executed proxy, in either case later dated than the prior proxy relating to the same shares will be treated as the final vote.

A proxy may also be revoked by attending the Annual Meeting and voting in person, although attendance at the Annual Meeting will not itself revoke a proxy. Any written notice of revocation or subsequent proxy should be sent so as to be delivered to A. M. Castle & Co., 1420 Kensington Road, Suite 220, Oak Brook, Illinois 60523, Attention: Corporate Secretary, or hand delivered to the Corporate Secretary, at or before the taking of the vote at the Annual Meeting.

### **Voting Results**

The Company will announce the preliminary voting results at the Annual Meeting . The Company will report the final results on a Current Report on Form 8-K, to be filed with the SEC within four business days following the Annual Meeting.

### **Communication with Directors**

Stockholders and others who are interested in communicating directly with the Company's chairperson, any individual director, the Board, or non-management directors as a group may do so by writing to the directors at the following address:

**A.M. Castle & Co.  
Board Communication  
1420 Kensington Road, Suite 220  
Oak Brook, Illinois 60523  
Attn: Corporate Secretary**

All written communications are received and processed by the Company prior to being forwarded to the chairperson of the board or other appropriate members of the Board. Directors generally will not be forwarded communications that are primarily commercial in nature, relate to improper or irrelevant topics, or request general information about the Company.

In addition, the Audit Committee has established both a telephonic voice call-in and electronic communication method on an independent website (<http://www.mysafeworkplace.com/>) entitled "MySafeWorkplace" which also can be accessed from the Company's website. The system provides for electronic communication, either anonymously or identified, for employees, vendors, and other interested parties to communicate concerns, including concerns with respect to the Company's accounting, internal controls or financial reporting, to the Audit Committee. Concerns may be reported via telephone at 1-800-461-9330 or via the link to [MySafeWorkplace](#) which can be found on the "Corporate Governance" section of the Company's website at: <https://castlemetals.com/investors/corporate-governance>

## Questions and Answers

How are proxies solicited and what is the cost?

All of the expenses involved in preparing, assembling, and mailing this Proxy Statement and the material enclosed herewith will be paid by the Company, including, upon request, expenses incurred in forwarding proxies and proxy statements to beneficial owners of stock held in the name of another. The Company has not retained an external proxy solicitor for 2018. Officers, directors, and employees of the Company may solicit proxies from certain stockholders; however, no additional compensation will be paid to those individuals for these activities.

What is Householding?

The SEC has adopted rules that permit companies and intermediaries, such as brokers, to satisfy the delivery requirements for proxy statements and annual reports with respect to two or more stockholders sharing the same address by delivering a single proxy statement addressed to those stockholders. This process, which is commonly referred to as “householding,” potentially means extra convenience for stockholders and cost savings for companies.

If you receive notice from your broker that it will be householding communications to your address, householding will continue until you are notified otherwise or until you revoke your consent. If, at any time, you no longer wish to participate in householding and would prefer to receive a separate proxy statement and annual report, please notify your broker directly or direct your written request to: Corporate Secretary, A. M. Castle & Co., 1420 Kensington Road, Suite 220, Oak Brook, Illinois 60523, or by phone at (847) 455-7111.

## Availability of Form 10-K and Annual Report to Stockholders

The Company will provide a copy of its Annual Report to any stockholder requesting a copy in writing. The Company will also provide copies of the Annual Report to brokers, dealers, banks, voting trustees, and their nominees for the benefit of their beneficial owners of record. Additional copies of the Annual Report, which also contains the Company’s Form 10-K for the fiscal year ended December 31, 2017, are available without charge to stockholders upon written request to the Company at 1420 Kensington Road, Suite 220, Oak Brook, Illinois 60523, Attention: Corporate Secretary.

## Stockholder Proposals

In order for proposals by stockholders to be considered for inclusion in the Company's Proxy Statement and form of proxy for the Company's 2019 Annual Meeting of Stockholders, Maryland Law, the Company's Bylaws, SEC rules and NASDAQ rules require that any stockholder proposals must be received no later than November 22, 2018. In addition, the Company's Bylaws require a stockholder who wishes to propose a nominee for election as a director or any other business matter for consideration at the 2019 Annual Meeting of Stockholders to give advance written notice to the Company between December 26, 2018, and January 25, 2019.

**A.M. Castle: Our Mission, Vision, and Values**

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