TEAM FINANCIAL INC /KS Form 10-K April 02, 2007

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

**WASHINGTON, D.C. 20549** 

# **FORM 10-K**

- x Annual report pursuant to section 13 or 15(d) of the Securities Exchange Act of 1934 for the fiscal year ended December 31, 2006 or
- o Transition report pursuant to section 13 or 15(d) of the Securities Exchange Act of 1934 for the transition period from

to

Commission File Number: 000-26335

# TEAM FINANCIAL, INC.

(Exact name of registrant as specified in its charter)

#### KANSAS

48-1017164

(State or other jurisdiction of incorporation or organization)

(I.R.S. Employer Identification No.)

8 West Peoria, Suite 200, Paola, Kansas, 66071 (Address of principal executive offices) (Zip Code)

Registrant s telephone, including area code: (913) 294-9667

Securities registered pursuant to Section 12(b) of the Act:

None

Securities registered pursuant to Section 12(g) of the Act:

Common stock, no par value (Title of class)

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes o No x

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes o No x

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No o.

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulations S-K is not contained herein, and will not be contained, to the best of the registrant s knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Act. (Check one):

Large accelerated filer o Accelerated filer o Non-accelerated filer x

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes o No x

The aggregate market value of the voting and non-voting common equity held by non-affiliates of the registrant, based upon the closing price of \$15.00 per share as reported on June 30, 2006 on the Nasdaq Global Market, was \$35,608,125.

There were 3,573,459 shares of the Registrant s common stock, no par value, outstanding as of March 30, 2007.

# DOCUMENTS TO BE INCORPORATED BY REFERENCE

Portions of Registrant s definitive proxy statement for its 2007 Annual Meeting of Shareholders to be filed within 120 days of December 31, 2006 will be incorporated by reference into Part III of this Form 10-K.

# **Table of Contents**

|                   |  | Page |
|-------------------|--|------|
|                   | Part I   |      |
| Item 1.           | <u>Business</u>  | 2    |
| Item 1A.          | Risk Factors   | 15   |
| Item 1B.          | <u>Unresolved Staff Comments</u>   | 19   |
| Item 2.           | <u>Properties</u>  | 20   |
| Item 3.           | <u>Legal Proceedings</u>   | 21   |
| <u>Item 4.</u>    | Submission of Matters to a Vote of Security Holders                        | 22   |
|                   | Part II  |      |
| <u>Item 5.</u>    | Market for Registrant s Common Equity, Related Stockholder Matters and     |      |
|                   | Issuer Purchases of Equity Securities                                      | 22   |
| Item 6.           | Selected Financial Data  | 24   |
| Item 7.           | Management s Discussion and Analysis of Financial Condition and Results of | ıf   |
|                   | <u>Operations</u>  | 25   |
| Item 7A.          | Quantitative and Qualitative Disclosures about Market Risk                 | 48   |
| Item 8.           | Financial Statements and Supplementary Data                                | 51   |
| <u>Item 9.</u>    | Changes in and Disagreements with Accountants on Accounting and Financia   | 1    |
|                   | <u>Disclosures</u>   | 89   |
| Item 9A.          | Controls and Procedures  | 89   |
| Item 9B.          | Other Information  | 89   |
|                   | Part III   |      |
| <u>Item 10.</u>   | Directors, Executive Officers and Corporate Governance                     | 89   |
| <u>Item 11.</u>   | Executive Compensation   | 89   |
| <u>Item 12.</u>   | Security Ownership of Certain Beneficial Owners and Management and         |      |
|                   | Related Stockholder Matters  | 89   |
| <u>Item 13.</u>   | Certain Relationships and Related Transactions and Director Independence   | 89   |
| <u>Item 14.</u>   | Principal Accounting Fees and Services                                     | 90   |
|                   | Part IV  |      |
| <u>Item 15.</u>   | Exhibits, Financial Statement Schedules                                    | 90   |
| <u>Signatures</u> |  | 93   |

#### PART I

#### Item 1. Business

#### The Company and Subsidiaries

Team Financial, Inc. (the Company, management, we, our, us) is a financial holding company as defined under the Bank Holding Company of 1956, incorporated in the State of Kansas. Our principal executive offices are located at 8 West Peoria, Paola, Kansas 66071. The Company presently owns all of the outstanding capital stock of its two wholly owned banking subsidiaries, TeamBank, N.A. (TeamBank) and Colorado National Bank. Our common stock is listed on the Nasdaq Global Market under the symbol TFIN.

We offer a broad range of community banking and financial services through 18 locations in Kansas, Missouri, Nebraska and Colorado through our banking subsidiaries, TeamBank and Colorado National Bank. Our presence in Kansas consists of seven locations in the Kansas City metropolitan area and three locations in southeast Kansas. We operate two locations in western Missouri, three in metropolitan Omaha, Nebraska, and three in metropolitan Colorado Springs, Colorado. We intend to open at least two new branches in 2007, one in Falcon, Colorado during the second quarter, and one in Lee s Summit, Missouri during the third quarter.

We were formed in 1986 when our founders, along with an Employee Stock Ownership Plan (ESOP), purchased a one-bank holding company in Paola, Kansas, in a leveraged transaction. Since formation, we have grown from \$85 million in assets to \$756 million in assets as of December 31, 2006. This growth was achieved through a combination of bank and branch acquisitions, the establishment of new branches and by internal growth. In 1999 our common stock began trading on the Nasdaq National Market, now known as the Nasdaq Global Market, upon completion of a public offering of our common stock.

The ESOP owned 24.7% of our outstanding common stock as of December 31, 2006. Management believes the ESOP reflects our corporate culture in that employees are the integral component of a financial institution. Management intends to continue the ESOP, as it is a significant incentive to attract and retain qualified employees.

We serve the needs and cater to the economic strengths of the local communities in which we operate and strive to provide a high level of personal and professional customer service. We offer a variety of financial services to our retail and commercial banking customers including personal and corporate banking services, mortgage banking, trust and estate planning, and personal investment financial counseling services.

Our assortment of lending services includes:

- mortgages for multi-family real estate;
- commercial real estate loans;
- commercial loans to businesses, including revolving lines of credit and term loans;
- real estate development loans;
- construction lending;
- agricultural lending;
- a broad array of residential mortgage products, both fixed and adjustable rate;
- consumer loans, including home equity lines of credit, auto loans, recreational vehicle, and other secured and unsecured loans; and

specialized financing programs to support community development.

Our assortment of deposit instruments include:

- multiple checking and NOW accounts for both personal and business accounts;
- various savings accounts, including those for minors;
- money market accounts;
- tax qualified deposit accounts such as Health Savings Accounts and Individual Retirement Accounts; and
- a broad array of certificate of deposit products.

We also support our customers by providing services such as:

- telephone and internet banking;
- debit cards and credit cards;
- functioning as a federal tax depository;
- access to merchant bankcard services; and
- various forms of electronic funds transfer.

Through our trust and estate planning and our investment financial counseling services, we offer a wide variety of mutual funds, equity investments, and fixed and variable annuities.

We participate in the wholesale capital markets through the management of our investment securities portfolio and our use of various forms of wholesale funding. Our investment securities portfolio contains a variety of instruments, including callable debentures, taxable and nontaxable debentures, fixed and adjustable rate mortgage backed securities and collateralized mortgage obligations.

Our results of operations depend primarily on net interest income, which is the difference between interest income from interest-earning assets and interest expense on interest-bearing liabilities. Our operations are also affected by non-interest income, such as service charges, trust fees, and gains and losses from the sale of mortgage loans. Our principal operating expenses, aside from interest expense, consist of compensation and employee benefits, data processing expenses, occupancy costs, and provisions for loan losses.

# **Recent Developments**

On February 25, 2005, we completed the sale of Team Insurance Group, Inc., our insurance agency subsidiary. This subsidiary was operated as a subsidiary of TeamBank from December of 2002 until December 2004 and offered employee benefit insurance and property and casualty insurance to businesses and individuals. We sold all the issued and outstanding shares of the subsidiary to an unaffiliated third party, for total cash consideration of \$6.8 million. Our investment in this subsidiary as of February 25, 2005 was approximately \$7.0 million. As a result of the sale, the operations related to this subsidiary have been reclassified in discontinued operations in the consolidated financial statements and related notes in this report. A loss on the sale of the subsidiary of approximately \$164,000 was recorded in the second quarter of 2005 upon finalization of the selling price and is presented in our consolidated financial statements, net of tax, in loss from discontinued operations. The sale was effective December 31, 2004 and, therefore, the operating activities of the insurance subsidiary during 2005 were assumed by the new owners. Pursuant to the notice provisions of the agreement, the buyer had until August 25, 2006 to present any breach of warranty or representations claims. The buyer did present breach of warranty and representation claims within the allotted timeframe; however, we disagree with the buyer on the validity of those claims.

On February 6, 2007, a complaint was filed by the buyer in the United States District Court for the Northern District of Oklahoma against the Company and certain officers of the Company, claiming breach of contract, negligent misrepresentation, fraud and misrepresentation and civil conspiracy in connection with the sale of the insurance agency subsidiary that was sold to the buyer. Damages sought from the defendants include not less than \$10 million in actual damages, not less than \$10 million for consequential, and not less than \$10 million for punitive damages. We believe the claims are without merit, and we are pursuing a vigorous defense as well as available counterclaims against the plaintiff.

During the second quarter of 2006, we redeemed all of the Team Financial Capital Trust I 9.50% Trust Preferred Securities, due August 10, 2031, at a redemption price equal to 100% of the principal amount of the Trust, or \$15.5 million, plus interest accrued and unpaid through September 17, 2006. As a result of the redemption of the securities, we incurred a pretax charge, recorded as trust preferred securities redemption amortization to earnings of approximately \$823,000. This charge was the unamortized portion of the offering cost that was being amortized over the original 30-year life of the debentures.

To fund the redemption, we replaced the called debentures on September 14, 2006 with Team Financial Capital Trust II, a pooled trust preferred security of \$22.0 million at a variable rate of 1.65% above the 90-day LIBOR. The new trust preferred securities have a 30-year term maturing on October 7, 2035 with a call option five years after the issuance date. The new trust preferred securities did not have a placement or annual trustee fee associated with it. The Company expects to save approximately \$338,000 annually, based on the reduction in interest rates at the time of restructuring.

We plan to open at least two de novo branches in 2007. We expect to open our new location in Falcon, Colorado during the second quarter of 2007 and our Lee s Summit, Missouri branch is expected to open during the third quarter of 2007. The opening of these branches is part of our strategy to continue our expansion in the Colorado Springs and Kansas City metropolitan areas.

#### Competition

The banking industry nationally and in our market areas is highly competitive. In our market areas, there are numerous small banks and several national and regional financial banking groups. We also compete with savings and loan associations, credit unions, leasing companies, mortgage companies, and other financial service providers. Many of these competitors have capital resources and legal lending limits substantially in excess of our capital resources and legal lending limits.

We compete for loans and deposits principally based on the availability and quality of services provided, responsiveness to customers, interest rates, loan fees and office locations. We actively solicit deposit customers and compete by offering them high quality customer service, a complete product line and competitive interest rates and terms. We believe our personalized customer service, broad product line, competitive pricing and our banking franchise enables us to compete effectively in our market areas.

In order to compete with other financial service providers, we rely upon local community involvement, personal service, and the resulting personal relationships of our staff and customers, and the development and sale of products and services tailored to meet our customers needs.

We face competition for our personnel. We compete for our personnel by offering competitive wages and benefit packages in our respective markets and by offering a pleasant work environment through our emphasis on a community banking culture. Management also believes that the ESOP contributes to our ability to effectively retain personnel in our market areas because it provides incentives for employees to continue their employment and motivation to enhance shareholder value.

We also face significant competition from other financial institutions for any potential acquisitions. This competition can increase purchase prices to levels beyond our financial capability or to levels that would not result in economical returns on our investment.

We have two wholly owned bank subsidiaries. The table below presents information concerning these subsidiaries.

| Name of Bank                   | Number of locations | Legal<br>Lending Limit<br>(In millions) | Asset size at<br>December 31, 2006 |
|--------------------------------|---------------------|---|------------------------------------|
| TeamBank, N.A.                 | 15                  | \$ 8.2                                  | \$ 636                             |
| Paola, Kansas                  |                     |   |                                    |
| a national banking association |                     |   |                                    |
| Colorado National Bank         | 3                   | 1.5                                     | 124                                |
| Colorado Springs, Colorado,    |                     |   |                                    |
| a national banking association |                     |   |                                    |

#### Market Areas Served

#### **TeamBank**

TeamBank has banking locations in Kansas, Missouri, and Nebraska. TeamBank s primary Kansas service area is in the Kansas City metropolitan area.

TeamBank s Miami County branches are located in Paola, the county seat of Miami County, Osawatomie, the second largest city in the county and Spring Hill, a community developed across the Miami County and Johnson County border. TeamBank s Johnson County branches are located in Prairie Village and De Soto, Kansas. TeamBank also operates a branch in Ottawa, Kansas, the county seat of adjoining Franklin County; Iola, Kansas, the county seat of Allen County; and operates two locations in Parsons, Kansas of Labette County. TeamBank s Missouri service areas are in Barton and Vernon counties, which adjoin each other and are located in the southwest section of Missouri near the Kansas-Missouri border. TeamBank. also operates three facilities in the Omaha, Nebraska metropolitan area. The primary Nebraska service areas are in Washington and Sarpy Counties.

#### Colorado National Bank

Colorado National Bank, located in Colorado Springs, Colorado, serves El Paso County and Teller County, which are located along the front range of the Colorado Rocky Mountains. The bank operates two full service branches in Colorado Springs and a third branch located in Monument, Colorado, which is a community located between Denver and Colorado Springs, along the growing Interstate 25 corridor. During the second quarter of 2007, we expect to open our new location in Falcon, Colorado, which is situated just east of Colorado Springs on Highway 24.

### **Growth and Operating Strategies**

Our operating strategy is to serve the needs and cater to the economic strengths of the local communities in which we operate and strive to provide a high level of personal and professional customer service. Our banks do this by offering a variety of financial products and services to our retail and commercial banking customers.

Our growth strategy is focused on our expansion in our existing markets through internal growth, establishing new branches and a combination of mergers and acquisitions.

# Mergers and Acquisitions and Branch Location Expansion

Management believes that the consolidation in the banking industry, along with the easing of legal requirements of branch banking throughout Kansas, Missouri, Nebraska, and Colorado, increased regulatory requirements, and concerns about technology, are likely to lead owners of community banks

within these areas to explore the possibility of sale or combination with broader-based financial service companies such as ourselves. In addition, branching opportunities can arise from time to time as a result of divestiture of branches by large national and regional bank holding companies of certain overlapping branches resulting from consolidations. As a result, branch locations have become available for purchase. We completed three branch acquisitions and three bank holding company acquisitions from 1997 through 2003.

Management s strategy in assimilating mergers or acquisitions is to emphasize revenue growth and to continuously review the operations of the combined entities and streamline operations where feasible. Management does not believe that implementing wholesale cost reductions in combined institutions after an acquisition is beneficial to our long-term growth, because significant changes in community banks can have an adverse impact on customer satisfaction in the institution s community. However, from time to time, management has determined that certain human resource, operations, and accounting functions can be consolidated immediately upon acquisition to achieve greater efficiencies without compromising customer service.

On an ongoing basis, management reviews opportunities to expand through the acquisition of branches or developing de novo branches. Because of the economic growth over the past several years in the Omaha, Nebraska area, the Colorado Springs, Colorado area, as well as the Kansas City metropolitan area, management may consider further branch expansion in these areas. However, we will not rule out branch expansion in other areas experiencing economic growth.

Management considers a variety of criteria when evaluating potential merger or acquisition candidates or branching opportunities. These include:

- the market location of the potential merger or acquisition target or branch and demographics of the surrounding community;
- the financial soundness of a potential target;
- opportunities to improve the efficiency and/or asset quality of a target;
- the effect of the transaction on income per share and book value, generally seeking only those transactions that will be accretive to income within 18 months:
- whether we have sufficient management and other resources to integrate the operations of the target or branch; and
- the investment required for, and opportunity costs of, the merger or acquisition or branch.

#### **Internal Growth**

We believe that our largest source of internal growth is through our ongoing solicitation practices conducted by bank presidents, market leaders and lending officers, followed by referrals from customers. The primary reason for referrals is positive customer feedback regarding our products, customer service and response time.

Our goal in continuing our expansion is to maintain a profitable, customer-focused financial institution. We believe that our existing structure, management, data and operational systems are sufficient to achieve further internal growth in asset size, revenues, and capital without proportionate increases in operating costs. This internal growth should also allow us to increase the legal lending limits of our banks, thereby enabling us to increase our ability to serve the needs of existing and new customers. Our operating strategy has always been to provide high quality community banking services to our customers and increase market share through active solicitation of new business, repeat business, referrals from customers, and continuation of selected promotional strategies.

For the most part, our banking customers seek a banking relationship with a service-oriented community banking organization. Our operational systems have been designed to facilitate personalized service. Management believes our banking locations have an atmosphere which facilitates personalized services and decision-making, yet are of sufficient financial size with broad product lines to meet customers needs. Management also believes that economic expansion in our market areas will continue to contribute to internal growth. Through our primary emphasis on customer service and our management s banking experience, we intend to continue internal growth by attracting customers and focusing on the following:

- *Products Offered* We offer personal and corporate banking services, trust and estate planning, mortgage origination, mortgage servicing, personal investment, and financial counseling services as well as internet and telephone banking. We offer a broad range of commercial banking services, checking accounts, ATMs, savings accounts, money market accounts, certificates of deposit, NOW accounts, Health Savings Accounts, Individual Retirement Accounts, brokerage and residential mortgage services, branch banking, and debit and credit cards. We also offer installment loans, including auto, recreational vehicle, and other secured and unsecured loans sourced directly by our branches. See Loans below for a discussion of products we provide.
- *Operational Efficiencies* We seek to maximize operational and support efficiencies consistent with maintaining high quality customer service. Our banks share a common information system designed to enhance customer service and improve efficiencies by providing system-wide voice and data communication connections. We have consolidated loan processing, bank administration, financial reporting, investment management, information systems, payroll and benefit management, loan review, and audits in order to operate more efficiently.
- *Marketing Activities* We focus on a proactive solicitation program for new business, as well as identifying and developing products and services that satisfy customer needs. We actively sponsor community events within our branch areas. We believe that active community involvement contributes to our long-term success.

#### Loans

We provide a broad range of commercial and retail lending services. Our banks follow a uniform credit policy, which contains underwriting and loan administration criteria, levels of loan commitment, loan types, credit criteria, concentration limits, loan administration, loan review and grading and related matters. In addition, we provide ongoing loan officer training and operate a centralized processing and servicing center for loans. Each loan portfolio is subject to loan review on a regular basis in accordance with our loan review process. At December 31, 2006, substantially all loans outstanding were to customers within our market areas.

#### Loan Administration

We maintain a loan committee approach to lending, which we believe yields positive results in both responsiveness to customer needs and asset quality. Each of our subsidiary banks and some branches have a loan committee, which meets at least once per week to review and discuss loans. Each bank and some branches also have a loan level threshold, which, if exceeded, requires the approval of our holding company loan committee, which meets on an on-call basis. Interest rates charged on loans vary with the degree of risk, maturity, costs associated with underwriting and servicing, loan amount, and the extent of other banking relationships maintained with the customer. Interest rates are further subject to competitive pressures, availability of funds and applicable government regulations.

#### **Commercial Loans**

These loans consist primarily of loans to businesses for various purposes, including revolving lines of credit, equipment financing, and accounts receivable factoring. Commercial loans secured by collateral other than real estate generally mature within one year, have adjustable interest rates and are secured by inventory, accounts receivable, machinery, government guarantees, or other commercial assets. Revolving lines of credit are generally for business purposes, mature annually and have adjustable interest rates. The primary repayment risk of commercial loans is the failure of the borrower s business.

#### **Real Estate Loans**

These loans include various types of loans for which we hold real property as collateral. Interest rates on these loans typically adjust annually. Real estate construction loans include commercial and residential real estate construction loans, but are principally made to builders to construct business buildings or single and multi-family residences. Real estate construction loans typically have maturities of six to 12 months, and are charged origination fees. Terms may vary depending upon many factors, including the type of project and financial condition of the borrower. It is our standard practice in making commercial loans to receive real estate as collateral in addition to other appropriate collateral. Therefore, loans categorized in the other real estate loan category can be characterized as commercial loans which are secured by real estate. The primary risks of real estate mortgage loans include the borrower s inability to pay, deterioration in real estate value and increased government planning and zoning activity that may negatively affect the value of real estate that is held as collateral.

#### **Agricultural Loans**

We make a variety of agricultural loans which are included in real estate and commercial loans. These loans relate to equipment, livestock, crops, and farmland. The primary risks of agricultural loans include the fluctuating prices of crops and livestock, as well as weather conditions.

#### **Installment Loans**

Installment loans are primarily to individuals, are typically secured by the financed assets, generally have terms of two to five years and bear interest at fixed rates. These loans usually are secured by motor vehicles or other personal assets and in some instances are unsecured. The primary risk of these loans relates to the personal financial circumstances of the borrower.

#### **Letters of Credit**

In the ordinary course of business, we issue letters of credit. See note 18 to Item 8 Financial Statements. We apply the same credit standards to these commitments as we use in all our lending activities and have included these commitments in our lending risk evaluations. Our exposure to credit loss under letters of credit is represented by the amount of these commitments.

### **Employees**

As of December 31, 2006, we had approximately 235 full-time equivalent employees. We provide a variety of benefit programs including participation in our Employee s Stock Ownership Plan (ESOP), a 401K plan, group life, health, accident, and other insurance. Certain employees also participate in a salary continuation plan and a deferred compensation plan. Neither the Company nor any of our subsidiaries is a party to any collective bargaining agreement.

### Executive Officers of the Company

The Board of Directors elects executive officers annually. The following is a list of all executive officers of the Company:

| Name                 | Age | Position                                       | Years Served |
|----------------------|-----|--|--------------|
| Robert J. Weatherbie | 60  | Chairman of the Board, Chief Executive Officer | 34           |
| Richard J. Tremblay  | 55  | Chief Financial Officer                        | 1            |
| Sandra J. Moll       | 43  | Chief Operating Officer                        | 15           |

#### Directors of the Company

| Name                 | Age | Principal Occupation  | <b>Director Since</b> |
|----------------------|-----|---|-----------------------|
| Robert J. Weatherbie | 60  | Chairman of the Board, Chief Executive Officer                            | 1986                  |
| Michael L. Gibson    | 60  | President, Corporate Development  | 1986                  |
| Carolyn S. Jacobs    | 63  | Senior Vice President and Trust Officer                                   | 1986                  |
| Denis A. Kurtenbach  | 71  | Retired, construction management  | 1995                  |
| Keith B. Edquist     | 62  | Owner/operator of North Omaha Airport                                     | 2002                  |
| Kenneth L. Smith     | 64  | President/owner of G.K. Smith & Sons, Inc., a mechanical contracting firm | 2004                  |
| Jerry D. Wiesner     | 50  | Administrator, VP/COO of Miami County Medical Center                      | 2005                  |
| Gregory D. Sigman    | 57  | Certified Public Accountant, owner/CEO of Sigman & Co., PC                | 2006                  |
| Harold G. Sevy       | 56  | President of W.H. Debrick Co., a construction company                     | 2006                  |

# Principal Sources of Revenue

Our results of operations depend primarily on net interest income, which is the difference between interest income from interest-earning assets and interest expense on interest-bearing liabilities. Our operations are also affected by non-interest income, such as service charges, trust fees, and gains and losses from the sale of mortgage loans. Our principal operating expenses, aside from interest expense, consist of compensation and employee benefits, occupancy costs, data processing expense, and provisions for loan losses.

# Supervision and Regulation

#### **Government Regulation**

The Company is a financial holding company and is regulated under federal and state law. These laws and regulations are primarily intended to protect depositors and the deposit insurance fund of the Federal Deposit Insurance Corporation, not our shareholders. The following information is qualified in its entirety by reference to the particular statutory and regulatory provisions. Any change in applicable laws, regulations or regulatory policies may have a material effect on our business, operations, and prospects. We are unable to predict the nature or extent of the effects that fiscal or monetary policies, economic controls or new federal or state legislation may have on our business and earnings in the future.

# The Company

## General

The Company operates as a financial holding company registered with the Federal Reserve Board under the Gramm-Leach-Bliley Act (GLBA). This law permits former bank holding companies that have registered as financial holding companies to affiliate with securities firms and insurance companies and engage in other activities that are financial in nature.

No regulatory approval is required for a financial holding company to acquire a company, other than a bank or savings association, engaged in activities that are financial in nature or incidental to activities that are financial in nature, as determined by the Federal Reserve Board. The GLBA defines financial in nature to include securities underwriting, dealing, and market making; sponsoring mutual funds and investment companies; insurance underwriting and agency; merchant banking activities; and activities that the Federal Reserve Board has determined to be closely related to banking. A national bank also may engage, subject to limitations on investment, in activities that are financial in nature, other than insurance underwriting, insurance company portfolio investment, real estate development and real estate investment, through a financial subsidiary of the bank, if the bank is well capitalized, well managed and has at least a satisfactory Community Reinvestment Act (CRA) rating.

Although it preserves the Federal Reserve Board as the umbrella supervisor of financial holding companies, the GLBA defers the administration of the non-banking activities to the customary regulators of insurers, broker-dealers, investment companies and banks. Thus, the various state and federal regulators of a financial holding company s operating subsidiaries would retain their jurisdiction and authority over such operating entities. As the umbrella supervisor, however, the Federal Reserve Board has the potential to affect the operations and activities of financial holding companies subsidiaries through its power over the financial holding company parent. The GLBA contains restrictions on financial institutions regarding the sharing of customer nonpublic personal information with nonaffiliated third parties unless the customer has had an opportunity to opt out of the disclosure. The GLBA also imposes periodic disclosure requirements concerning a financial institution s policies and practices regarding data sharing with affiliated and nonaffiliated parties.

Subsidiary banks of a financial holding company or national banks with financial subsidiaries must continue to be well capitalized and well managed in order to continue to engage in activities that are financial in nature without regulatory actions or restrictions, which could include divestiture of the subsidiary or subsidiaries. In addition, a financial holding company or a bank may not acquire a company that is engaged in activities that are financial in nature unless each of the subsidiary banks of the financial holding company or the bank has CRA rating of satisfactory or better. Our subsidiary banks received a satisfactory rating in their last CRA examinations.

# **Mergers and Acquisitions**

As a financial holding company, we are required to obtain the prior approval of the Federal Reserve Board before acquiring direct or indirect ownership or control of more than 5% of the voting shares of a bank or financial holding company. The Federal Reserve Board will not approve any acquisition, merger, or consolidation that would have a substantial anti-competitive effect, unless the anti-competitive effects of the proposed transaction are outweighed by a greater public interest in meeting the needs and convenience of the community. The Federal Reserve Board also considers managerial resources, current and projected capital positions and other financial factors in acting on acquisition or merger applications.

#### **Capital Adequacy**

The Federal Reserve Board monitors the regulatory capital adequacy of financial holding companies. As discussed below, our banks are also subject to the regulatory capital adequacy requirements of the Federal Deposit Insurance Corporation and the Comptroller of the Currency, as applicable. The Federal Reserve Board uses a combination of risk-based guidelines and leverage ratios to evaluate our regulatory capital adequacy.

The Federal Reserve Board has adopted a system using risk-based capital adequacy guidelines to evaluate the regulatory capital adequacy of financial holding companies. The guidelines apply on a consolidated basis to financial holding companies with consolidated assets of at least \$150 million. Under the risk-based

capital guidelines, different categories of assets are assigned to different risk categories based generally on the perceived credit risk of the asset. The risk weights of the particular category are multiplied by the corresponding asset balances and added together to determine a risk-weighted asset base. Some off-balance sheet items, such as loan commitments in excess of one year, mortgage loans sold with recourse and letters of credit, are added to the risk-weighted asset base by converting them to a credit equivalent and assigning them to the appropriate risk category. For purposes of the Federal Reserve Board s regulatory risk-based capital guidelines, total capital is defined as the sum of core and secondary capital elements, with secondary capital being limited to 100% of core capital. For financial holding companies, core capital, also known as Tier 1 capital, generally includes common shareholders equity, perpetual preferred stock and minority interests in consolidated subsidiaries, less goodwill and other intangible assets. No more than 25% of core capital elements may consist of cumulative preferred stock. Secondary capital, also known as Tier 2 capital, generally includes the allowance for loan losses limited to 1.25% of weighted risk assets, certain forms of perpetual preferred stock, as well as hybrid capital instruments. The Federal Reserve Board s regulatory guidelines require a minimum ratio of qualifying total capital to weighted risk assets of 8%, of which at least 4% should be in the form of core capital. At December 31, 2006, our core capital was \$55.4 million.

In addition to the risk-based capital guidelines, the Federal Reserve Board, the Federal Deposit Insurance Corporation and the Comptroller of the Currency use a leverage ratio as an additional tool to evaluate capital adequacy. The leverage ratio is defined by the Federal Reserve Board to be a company s core capital divided by its average total consolidated assets, and the Comptroller of the Currency s and Federal Deposit Insurance Corporation s definitions are similar. Based upon our current capital status, the applicable minimum required leverage ratio is 4%.

The table below presents certain capital ratios at December 31, 2006.

|                                       |         | Minimum  |
|---------------------------------------|---------|----------|
| Ratio                                 | Actual  | required |
| Total capital to risk weighted assets | 10.83 % | 8.00 %   |
| Core capital to risk weighted assets  | 9.82 %  | 4.00 %   |
| Core capital to average assets        | 7.90 %  | 4.00 %   |

Failure to meet the regulatory capital guidelines may result in the initiation by the Federal Reserve Board of appropriate supervisory or enforcement actions, including but not limited to delaying or denying pending or future applications to acquire additional financial or bank holding companies.

#### Sarbanes-Oxley Act

The Sarbanes-Oxley Act (the Act), signed into law in 2002, addresses issues related to corporate governance of publicly traded companies. The Act requires, among other items, certification of the quality of financial reporting by the Chief Executive Officer and Chief Financial Officer, enhanced and timely disclosure of financial reporting and strengthens the rules regarding auditor and audit committee independence. Certain provisions of the Act were effective immediately and others became effective or are in process of becoming effective through Securities and Exchange Commission rules. As of the end of fiscal year 2007, the Company expects to be subject to all provisions of the Act with the exception of the auditor s attestation report on internal control over financial reporting, which is expected to be required for fiscal year 2008. The Company anticipates increased future expenditures in order to comply with the provisions of the Act.

#### The Banks

#### General

We own and operate two national chartered banks. TeamBank and Colorado National Bank, as national banks, are subject to regulations by the Office of the Comptroller of the Currency. The deposits of the banks are insured by the Federal Deposit Insurance Corporation.

#### **Community Reinvestment Act**

Under the federal Community Reinvestment Act (CRA), financial institutions have a continuing and affirmative obligation, consistent with safe and sound operations of such institutions, to serve the convenience and needs of the communities in which they are chartered to do business, including low and moderate-income neighborhoods. The Community Reinvestment Act currently requires that regulators consider an applicant s CRA record when evaluating certain applications, including charters, branches, and relocations, as well as mergers and consolidations. The applicable federal regulators regularly conduct CRA examinations to assess the performance of financial institutions and assign one of four ratings to the institution s records of meeting the credit needs of its community. During their last examinations, ratings of at least satisfactory were received by all of our banks. As a result, management believes that the performance of our banks under the CRA will not impede regulatory approvals of any proposed acquisitions or branching opportunities.

#### **Dividend Restrictions**

Dividends paid by our subsidiary banks to us provide a substantial amount of our operating and investing cash flow. During 2006, our subsidiary banks paid \$3,500,000 in dividends to us and could have paid an additional \$4,100,000 without prior regulatory approval.

With respect to national banks, the directors may declare dividends of as much of the bank s undivided profits as they deem necessary, except until the bank s surplus fund equals its common capital at which time, no dividends may be declared unless the bank has carried to the surplus fund at least one-tenth of the bank s net income of the preceding half year in the case of quarterly or semiannual dividends, or at least one-tenth of its net income of the preceding two consecutive half-year periods in the case of annual dividends. However, the Comptroller of the Currency s approval is required if the total of all dividends declared by a bank in any calendar year exceeds the total of its net income of that year combined with its retained net income of the preceding two years, less any required transfers to surplus or a fund for the retirement of any preferred stock.

#### **Examinations**

The primary federal banking regulators examine our banks from time to time. Based upon an evaluation, the examining regulator may revalue a bank s assets and require that it establish specific reserves to compensate for the difference between the value determined by the regulator and the book value of the assets.

### **Capital Adequacy**

The Federal Deposit Insurance Corporation and the Comptroller of the Currency have adopted regulations establishing minimum requirements for the capital adequacy of insured institutions. The requirements address both risk-based capital and leverage capital, with risk-based assets and core and secondary capital being determined in basically the same manner as described above for financial holding companies. The Federal Deposit Insurance Corporation or the Comptroller of the Currency may establish

higher minimum requirements if, for example, a bank has previously received special attention or has a high susceptibility to interest rate risk.

The Comptroller of the Currency risk-based capital guidelines require national banks to maintain a minimum ratio of total capital, after deductions, to weighted risk assets of 8%, and national banks and state nonmember banks must have and maintain core capital in an amount equal to at least 3% of adjusted total assets; but for all except the most highly rated banks, the minimum core leverage ratio is to be 3% plus an additional cushion of at least 100 to 200 basis points. The applicable guideline for TeamBank and Colorado National Bank is 4%.

The table below presents the regulatory capital ratios of TeamBank and Colorado National Bank at December 31, 2006.

|                                       | TeamBank | TeamBank |         | Colorado National Bank |  |  |
|---------------------------------------|----------|----------|---------|------------------------|--|--|
|                                       |          | Minimum  |         | Minimum                |  |  |
| Ratio                                 | Actual   | Required | Actual  | Required               |  |  |
| Total capital to risk weighted assets | 11.48 %  | 8.00 %   | 11.25 % | 8.00 %                 |  |  |
| Core capital to risk weighted assets  | 10.45 %  | 4.00 %   | 10.32 % | 4.00 %                 |  |  |
| Core capital to average assets        | 8.39 %   | 4.00 %   | 8.02 %  | 4.00 %                 |  |  |

Banks with regulatory capital ratios below the required minimum are subject to administrative actions, including the termination of deposit insurance upon notice and hearing, or a temporary suspension of insurance without a hearing in the event the institution has no tangible capital.

The Federal Deposit Insurance Corporation and Comptroller of the Currency have adopted regulations that define five capital levels: well capitalized, adequately capitalized, undercapitalized, severely undercapitalized and critically undercapitalized. Currently, our banks are well capitalized. An institution is well capitalized if it has a total risk-based capital ratio of 10% or greater, core risk-based capital ratio of 6% or greater, and a leverage ratio of 5% or greater, and the institution is not subject to an order, written agreement, capital directive, or prompt corrective action directive to meet and maintain a specific capital level for any capital measure. An institution is adequately capitalized if it has a total risk-based capital ratio of 8% or greater, a core risk-based capital ratio of 4% or greater, and a leverage ratio of 4% or greater. An institution is critically undercapitalized if it has a tangible equity to total assets ratio that is equal to or less than 2%.

The Federal Deposit Insurance Corporation Improvement Act requires the federal banking regulators to take prompt corrective action to resolve the problems of insured depository institutions, including capital-deficient institutions. In addition to requiring the submission of a capital restoration plan, the Federal Deposit Insurance Corporation Improvement Act contains broad restrictions on activities of institutions that are not adequately capitalized involving asset growth, acquisitions, branch establishment, and expansion into new lines of business. With limited exceptions, an insured depository institution is prohibited from making capital distributions, including dividends, and is prohibited from paying management fees to control persons if the institution would be undercapitalized after any distribution or payment.

As an institution s capital decreases, the powers of the federal regulators become greater. A significantly undercapitalized institution is subject to mandated capital raising activities, restrictions on interest rates paid and transactions with affiliates, removal of management, and other restrictions. The regulators have limited discretion in dealing with a critically undercapitalized institution and are virtually required to appoint a receiver or conservator if the capital deficiency is not promptly corrected.

#### **Real Estate Lending Evaluations**

The federal banking regulators have adopted uniform standards for the evaluation of loans secured by real estate or made to finance improvements to real estate. Banks are required to establish and maintain written internal real estate lending policies consistent with safe and sound banking practices and appropriate to the size of the institution and the nature and scope of its operations. The regulations establish loan to value ratio limitations on real estate loans, which generally are equal to or greater than the loan to value limitations established by our banks.

### **Deposit Insurance Premiums**

Deposits of our banks are insured up to the regulatory limit by the FDIC and are subject to deposit assessments. Beginning in 2007, institutions will be placed in one of four risk categories using a two-step process based first on capital ratios and then on other relevant information. The assessment schedule for banks ranges from 5 to 43 cents per \$100 of deposits, based on capital and supervisory factors. The banks insured deposits are subject to assessment payable to the Bank Insurance Fund. An institution s assessment is based on the assignment of the institution by the Federal Deposit Insurance Corporation to one of three capital groups and to one of three supervisory subgroups. The capital groups are well capitalized, adequately capitalized and undercapitalized. The three supervisory subgroups are Group A, for financially solid institutions with only a few minor weaknesses, Group B, for those institutions with weaknesses which, if uncorrected could cause substantial deterioration of the institution and increase the risk to the deposit insurance fund, and Group C, for those institutions with a substantial probability of loss to the fund absent effective corrective action. Currently, both of our banks are in the lowest risk category, Risk Category I. Beginning in 2007, we will be assessed premiums for FDIC insurance as a result of the new assessment schedule. However, to offset the new assessment, eligible insured institutions, including ours, were granted a one-time credit to be used against premiums due which may partially or totally offset the new premiums. The Company s one-time credit is approximately \$493 thousand.

#### **Interstate Banking Legislation**

The Riegle-Neal Interstate Banking and Branching Efficiency Act of 1994 eliminated many of the historical barriers to the acquisition of banks by out-of-state financial holding companies. This law facilitates the interstate expansion and consolidation of banking organizations by permitting: (1) financial holding companies that are adequately capitalized and managed, subject to certain limitations, to acquire banks located in states outside their home states regardless of whether acquisitions are authorized under the laws of the host state; (2) the interstate merger of banks after June 1, 1997, subject to the right of individual states either to pass legislation providing for earlier effectiveness of mergers or to opt out of this authority prior to that date; (3) banks to establish new branches on an interstate basis provided that this action is specifically authorized by the laws of the host state; (4) foreign banks to establish, with approval of the appropriate regulators in the United States, branches outside their home states to the same extent that national or state banks located in that state would be authorized to do so; and (5) banks to receive deposits, renew time deposits, close loans, service loans and receive payments on loans and other obligations as agent for any bank or thrift affiliate, whether the affiliate is located in the same or different state.

### Item 1A. Risk Factors

There are many risks and uncertainties that can affect our business, financial performance or share price. Set forth below are the material risks which we believe could cause our future business, operating results, financial condition or share price to be different than our expectations.

Changing regulatory structure Industry regulators such as the Federal Reserve, the Comptroller of the Currency and the Federal Deposit Insurance Corporation may modify current regulations applicable to our operations. Additionally, future changes in legislation, including legislation governing publicly traded companies could impact our operations. We cannot predict the impact of implementing any future regulatory changes on the results of our operations or financial condition.

Monetary policy and economic environment The policies of regulatory authorities, including the monetary policy of the Federal Reserve, have a significant effect on the operating results of financial holding companies and their subsidiaries. Among the means available to the Federal Reserve to affect the money supply are open market operations in U.S. Government securities, changes in the discount rate on member bank borrowings, and changes in reserve requirements against member bank deposits. These means are used in varying combinations to influence overall growth and distribution of bank loans, investments and deposits, and their use may affect interest rates charged on loans or paid on deposits.

The Federal Reserve s monetary policies have materially affected the operating results of commercial banks in the past and are expected to continue to do so in the future. The nature of future monetary policies and the effect of these policies on our business and earnings cannot be predicted.

Our growth strategy involves operating and merger and acquisition risks that may negatively impact our profits We face risks in our growth strategy, including the risks that we will be unable to expand our business through the merging with or acquisition of other financial institutions or bank branches or by internal growth, including the opening of new branch offices. Our ability to grow profitably through the opening of new branches involves risks that the growth depends primarily on our ability to identify attractive markets and acquire or establish branch locations in those markets at reasonable costs. In addition, we must attract the necessary deposits and generate sound loans in those markets.

Merging with or acquiring other financial institutions or bank branches involves these same risks, as well as additional risks, including:

- adverse change in the results of operations of the acquired entities;
- unforeseen liabilities or asset quality problems of the acquired entities;
- greater than anticipated costs of integration;
- adverse personnel relations;
- loss of customers; and
- deterioration of local economic conditions.

The risks discussed above may inhibit or restrict our strategy to grow through mergers or acquisitions and branch expansion, and may negatively impact our revenue growth and ultimately reduce profits.

If we are unable to successfully integrate mergers or acquisitions, our earnings could decrease In connection with mergers or acquisitions of other banks, bank branches or other financial service providers, we face risks in integrating and managing these businesses. We have a history of growth through acquisitions and plan to continue this strategy. We may also consider various merger proposals in the future. To integrate a merger or an acquisition operationally, we

# must:

• centralize and standardize policies, procedures, practices, and processes;

- combine employee benefit plans;
- implement a unified investment policy and adjust the combined investment portfolio to comply with the policy;
- implement a unified loan policy and confirm lending authority;
- implement a standard loan management system; and
- implement a loan loss reserve policy.

Integrating a merger or an acquisition may detract attention from our day-to-day business and may result in unexpected costs.

Once a business is integrated, our future prospects will be subject to a number of risks, including, among others:

- our ability to compete effectively in new market areas;
- our successful retention of earning assets, including loans;
- our ability to generate new earning assets;
- our ability to attract deposits;
- our ability to achieve cost savings. Historically, we have not implemented wholesale cost cutting after acquisitions, preferring to adjust operational costs on an ongoing basis in order to preserve market share and each acquired entity s standing in its community; and
- our ability to attract and retain qualified management and other appropriate personnel.

An inability to manage these factors may have a material adverse effect on our financial condition, results of operations or share price.

Our growth may require us to raise additional capital in the future, but sufficient capital may not be available when it is needed We are required by federal and state regulatory authorities to maintain adequate levels of capital to support our operations. We anticipate that our existing capital resources will satisfy our immediate foreseeable capital requirements. However, to the extent that we further expand our asset base, primarily through loan growth, we will be required to support this growth by increasing our capital. Accordingly, we may need to raise additional capital in the future to support continued asset growth.

Our ability to raise additional capital to support future loan growth will depend on conditions in the capital markets, which are outside of our control, and on our financial performance. Accordingly, we cannot assure our ability to raise additional capital when needed or on economical terms. If we cannot raise additional capital when needed, we will be subject to increased regulatory supervision and the imposition of restrictions on our growth and our business. Also, these restrictions could negatively impact our ability to further expand our operations through acquisitions or the establishment of additional branches and result in increases in operating expenses and reductions in revenues that would negatively affect our operating results.

We rely heavily on our management team, and the unexpected loss of key managers may adversely affect our operations Much of our success to date has been influenced strongly by our ability to attract and retain senior management experienced in banking and financial services. Our ability to retain executive officers, the current management teams and loan officers of our operating subsidiaries will continue to be important to the successful implementation of our strategies. It is also critical to be able to attract and retain qualified additional management and loan officers. The unexpected loss of services of any key

management personnel, or the inability to recruit and retain qualified personnel in the future, could have an adverse effect on our business, financial condition and results of operations.

We may not be able to successfully implement our strategy to enter new markets. Our strategic plan includes expansion into growing markets by merger, acquisition or by establishing new offices. Expansion requires a significant expenditure of capital in order to prepare the facilities for operation and additional expense in order to staff these new facilities. As our new offices mature and grow, we are able to spread our overhead costs over a broader asset base. While our new offices are generating loan activity, we may encounter unanticipated difficulties that could adversely affect future profitability. In addition, we cannot ensure that we will be able to operate and manage our operations in new markets successfully or recover our initial capital investment in these operations. To the extent that we expand, we may experience the negative effects of higher operating expenses relative to operating income from the new offices.

We may not be successful in implementing our internal growth strategy due to numerous factors, which would negatively affect earnings. We intend to continue pursuing an internal growth strategy, the success of which is subject to our ability to generate an increasing level of loans and deposits at acceptable risk levels without corresponding increases in non-interest expenses. We may not be successful in our internal growth strategies due to competition, delays, and other impediments resulting from regulatory oversight, lack of qualified personnel, scarcity of branch sites or deficient site selection of bank branches. In addition, the success of our internal growth strategy will depend on maintaining sufficient regulatory capital levels and on positive economic conditions in our primary market areas.

We face intense competition in all phases of our business from other banks and financial institutions We compete for deposits with a large number of depository institutions including commercial banks, savings and loan associations, credit unions, money market funds and other financial institutions and financial intermediaries serving our operating areas. Principal competitive factors with respect to deposits include interest rates paid on deposits, customer service, convenience, and location.

We compete for loans with other banks located in our operating areas, with loan production offices of large banks headquartered in other states, as well as with savings and loan associations, credit unions, finance companies, mortgage bankers, leasing companies and other institutions. Competitive factors with respect to loans include interest rates charged, customer service and responsiveness in tailoring financial products to the needs of customers.

We face significant competition from other financial institutions in completing any potential mergers or acquisitions. Many of our competitors have substantially greater monetary resources than we do, as well as the ability to issue marketable equity securities with significantly greater value than we can to pay for part or all of the purchase price in the case of an acquisition. Many of the entities that we compete with are substantially larger in size, and many non-bank financial intermediaries are not subject to the regulatory restrictions applicable to our bank subsidiaries.

Our allowance for loan losses may prove to be insufficient to absorb losses in our loan portfolio. We establish an allowance for loan losses in consultation with management of our bank subsidiaries and maintain it at a level considered adequate by management to absorb loan losses that are inherent in our loan portfolio. The amount of future loan losses is susceptible to changes in economic, operating and other conditions, including changes in interest rates that may be beyond our control and these losses may exceed current estimates. Although management believes that our allowance for loan losses is adequate to absorb losses on any existing loans that may become uncollectible, we cannot predict loan losses with certainty, and we cannot ensure that our allowance for loan losses will prove sufficient to cover actual loan losses in the future. Loan losses in excess of our allowance for loan losses may adversely affect our business, financial condition and results of operations.

Changes in interest rates could affect our earnings Our net interest income is our largest source of revenue. Net interest income is the difference between interest earned on loans and investments and interest paid on deposits and other borrowings. We cannot predict or control changes in interest rates, which are affected by regional and local economic conditions and the policies of regulatory authorities. While we continually take measures designed to manage the risks from changes in market interest rate, changes in interest rates can still have a material adverse effect on our earnings.

If economic conditions in general and in our primary market areas deteriorate, our revenues could decrease Our financial results may be adversely affected by changes in prevailing economic conditions, including declines in real estate values, adverse employment conditions and the monetary and fiscal policies of the federal government. Because we have a significant amount of real estate loans, declines in real estate values could adversely affect the value of property used as collateral.

In addition, substantially all of our loans are to individuals and businesses in the Kansas City metropolitan area, Eastern Kansas, Western Missouri, the Colorado Springs metropolitan area, and the Omaha, Nebraska metropolitan area. Any decline in the economy of these market areas could have an adverse impact on our revenues. There can be no assurance that positive trends or developments discussed in this report will continue or that negative trends or developments will not have significant downward effects on our revenues.

Our business is subject to credit risks, which may adversely affect our earnings Our loan customers may not repay their loans according to their terms, and collateral securing their loans, if any, may not have a value equal to amounts owed under their loans. Should the economic climate deteriorate, borrowers may experience difficulty in repaying their loans, and the level of non-performing loans, charge-offs, and delinquencies could rise and require further increases in the provision for loan losses which would cause our net income to decline.

## Forward-Looking Statements

Certain statements contained in this Annual Report on Form 10-K, which are not statements of historical fact, constitute forward-looking statements within the meaning of the Private Securities Litigation Reform Act (the Act), including, without limitation, the statements specifically identified as forward-looking statements within this document. In addition, certain statements in our future filings with the Securities and Exchange Commission, press releases or oral and written statements made by or with our approval, which are not statements of historical fact, constitute forward-looking statements within the meaning of the Act. Examples of forward-looking statements include, but are not limited to:
(i) projections of revenue, income or loss, income or loss per share, the payment or nonpayment of dividends, capital structure and other financial items, (ii) statements of plans and objectives of the Company s, management or board of directors, including those relating to products or services, (iii) statements of future economic performance and (iv) statements such as anticipates, expects, intends, plans, targets, and simil expressions are intended to identify forward-looking statements but are not the exclusive means of identifying such statements.

Forward-looking statements involve risks and uncertainties, which may cause actual results to differ materially from those in such statements. Factors that could cause actual results to differ from those discussed in the forward-looking statements include, but are not limited to: (i) the strength of the U.S. economy in general and the strength of the local economies in which operations are conducted; (ii) the effects of and changes in trade, monetary and fiscal policies and laws, including interest rate policies of the Federal Reserve Board; (iii) inflation, interest rates, market and monetary fluctuations; (iv) the timely development of and acceptance of new products and services and perceived overall value of these products and services by users; (v) changes in consumer spending, borrowing, and savings habits; (vi) technological changes; (vii) mergers and acquisitions and our ability to assimilate them; (viii) the ability to increase

market share and control expenses; (ix) the effect of changes in laws and regulations (including laws and regulations concerning taxes, banking, and securities) with which we must comply; (x) the effect of changes in accounting policies and practices, as may be adopted by the regulatory agencies as well as the Financial Accounting Standards Board, (xi) changes in our organization, compensation, and benefits plans; (xii) the costs and effects of litigation and of unexpected or adverse outcomes in such litigation; (xiii) the risks discussed above under Item 1A. Risk Factors and (xiv) our success at managing risks involved in the foregoing.

Such forward-looking statements speak only as of the date on which such statements are made, and we undertake no obligation to update any forward-looking statement to reflect events or circumstances after the date on which such statement is made to reflect the occurrence of unanticipated events.

None.

# Item 2. Properties

The table below presents property information concerning our offices at December 31, 2006.

| Name and Address of Office   | Type of<br>Interest | Lease<br>Expiration | Square<br>Footage of<br>Facility |
|--|---------------------|---------------------|----------------------------------|
| Team Financial, Inc.   | Owned               | NA                  | 5,000                            |
| 8 West Peoria  |                     |                     | 2,000                            |
| Paola, Kansas 66071  |                     |                     |                                  |
| TeamBank, N.A., Paola Branch (Main Office)                             | Owned               | NA                  | 17,951                           |
| 1 South Pearl  |                     |                     |                                  |
| Paola, Kansas 66071  |                     |                     |                                  |
| The Investment Center at TeamBank, N.A.                                | Owned               | NA                  | 4,500                            |
| 11 South Pearl   |                     |                     |                                  |
| Paola, Kansas 66071 Team Bank, N.A., East Bank, Paola Branch           | Owned               | NA                  | 9.630                            |
| 1515 Baptiste Drive  | Owned               | NA                  | 9,030                            |
| Paola, Kansas 66071  |                     |                     |                                  |
| TeamBank, N.A., DeSoto Branch  | Owned               | NA                  | 6,800                            |
| 34102 Commerce Drive   |                     |                     |                                  |
| DeSoto, Kansas 66018   |                     |                     |                                  |
| TeamBank, N.A., Lamar Branch   | Leased              | 2007                | 2,650                            |
| 1011 Gulf Street   |                     |                     |                                  |
| Lamar, Missouri 64759  | 0 1                 | NTA                 | 16,000                           |
| TeamBank, N.A., Nevada Branch  | Owned               | NA                  | 16,000                           |
| 201 East Cherry  |                     |                     |                                  |
| Nevada, Missouri 64772<br>TeamBank, N.A., Osawatomie Branch            | Owned               | NA                  | 4,756                            |
| 6th and Brown  | Owned               | NA                  | 4,730                            |
| Osawatomie, Kansas 66064   |                     |                     |                                  |
| TeamBank, N.A., Ottawa Branch  | Owned               | NA                  | 8,000                            |
| 421 South Hickory  |                     |                     |                                  |
| Ottawa, Kansas 66067   |                     |                     |                                  |
| TeamBank, N.A., Spring Hill Branch                                     | Owned               | NA                  | 2,800                            |
| 22330 Harrison Street  |                     |                     |                                  |
| Spring Hill, Kansas 66083  | 0 1                 | NTA                 | 12.760                           |
| TeamBank, N.A., Iola Branch  | Owned               | NA                  | 13,768                           |
| 119 East Madison   |                     |                     |                                  |
| Iola, Kansas 66749 TeamBank, N.A., Parsons Branch (including drive in) | Owned               | NA                  | 11,000                           |
| 1902 Main  | Owned               | INA                 | 11,000                           |
| Parsons, Kansas 66357  |                     |                     |                                  |
| 20   |                     |                     |                                  |
|  |                     |                     |                                  |

| TeamBank, N.A., Prairie Village Branch<br>5206 West 95th Street | Owned  | NA   | 3,602 |
|---|--------|------|-------|
| Prairie Village, Kansas 66207                                   |        |      |       |
| TeamBank, N.A., Omaha Branch (Main Office)<br>1902 Harlan Drive | Leased | 2007 | 4,679 |
| Bellevue, Nebraska 68005  |        |      |       |
| TeamBank, N.A., Bellevue Branch                                 | Leased | 2007 | 1,980 |
| 7001 South 36th   |        |      |       |
| Bellevue, Nebraska 68147  |        |      |       |
| TeamBank, N.A., Fort Calhoun Branch                             | Owned  | NA   | 4,250 |
| 101 N. 14th Street  |        |      |       |
| Fort Calhoun, Nebraska 68023                                    |        |      |       |
| Colorado National Bank, Colorado Springs Branch (Main Office)   | Owned  | NA   | 7,859 |
| 3110 North Nevada Avenue  |        |      |       |
| Colorado Springs, Colorado 80907                                |        |      |       |
| Colorado National Bank, Colorado Springs Branch                 | Owned  | NA   | 4,600 |
| 601 North Nevada Avenue   |        |      |       |
| Colorado Springs, Colorado 80907                                |        |      |       |
| Colorado National Bank, Monument Branch                         | Owned  | NA   | 5,150 |
| 581 Highway 105   |        |      |       |
| Monument, Colorado 80132  |        |      |       |

All of the leased properties are leased from unrelated third parties.

Management intends to relocate our Ottawa branch during the second quarter of 2007 to 2040 South Princeton, Ottawa, KS 66067.

### Item 3. Legal Proceedings

On September 15, 2005, a summary judgment was entered against the Company and its subsidiaries by the District Court of Douglas County, Nebraska in litigation that began in 2004 regarding a contract provision in the Company s 1999 acquisition of Ft. Calhoun State Bank, a wholly owned subsidiary of Ft. Calhoun Investment Company (FCIC), now operated as part of TeamBank. The motion for summary judgment was filed by plaintiff John C. Mitchell, acting on behalf of FCIC. The motion for summary judgment was on the basis that the Company failed to provide Mitchell with quarterly interest payments and status reports on one problem loan that had specific purchase contract provisions associated with it. Mitchell sought relief of \$170,000 plus interest accrued from March 24, 2000, the closing date of the acquisition. Although this judgment is currently on appeal, it did result in a charge of \$214,000 to other non-interest expense in the third quarter of 2005. We do not anticipate that any interest that may be accruing on this amount until the appeal is settled will be material to our financial position or operating results.

On February 6, 2007, a complaint was filed by International Insurance Brokers, LTD in the United States District Court for the Northern District of Oklahoma against the Company and certain officers of the Company, claiming breach of contract, negligent misrepresentation, fraud and misrepresentation and civil conspiracy in connection with the sale of the insurance agency subsidiary that was sold to International Insurance Brokers effective December 31, 2004. Damages sought from the defendants include not less than \$10 million in actual damages, not less than \$10 million for consequential, and not less than \$10 million for punitive damages. We believe the claims are without merit, and is pursuing a vigorous defense as well as available counterclaims against the plaintiff.

We do not believe that any other pending litigation to which we are a party will have a material adverse effect on our liquidity, financial condition, or results of operations.

# **Item 4.** Submission of Matters to a Vote of Security Holders

There were no matters submitted to a vote of our security holders during the fourth quarter of 2006.

#### **PART II**

# Item 5. Market for Registrant s Common Stock, Related Stockholder Matters and Issuer Purchases of Equity Securities

Our common stock is traded on the Nasdaq Global Market ( NASDAO ) under the symbol TFIN .

The following table sets forth, for the periods indicated, the amount of cash dividends paid on our common stock and the high and low closing prices per share of our common stock as reported by NASDAQ.

|                    | Dividends<br>Declared | Common Sto | ock      |
|--------------------|-----------------------|------------|----------|
| Quarter Ended      | per Share             | High       | Low      |
| 2006:              |                       |            |          |
| December 31, 2006  | \$                    | \$ 16.24   | \$ 15.04 |
| September 30, 2006 | 0.08                  | 16.00      | 14.01    |
| June 30, 2006      | 0.08                  | 15.10      | 13.50    |
| March 31, 2006     | 0.08                  | 14.98      | 13.34    |
| Year               | \$ 0.24               |            |          |
| 2005:              |                       |            |          |
| December 31, 2005  | \$ 0.08               | \$ 15.16   | \$ 13.86 |
| September 30, 2005 | 0.08                  | 16.00      | 13.81    |
| June 30, 2005      | 0.08                  | 15.00      | 13.35    |
| March 31, 2005     | 0.08                  | 15.05      | 12.33    |
| Year               | \$ 0.32               |            |          |

At March 1, 2007 we had approximately 220 holders of record of our common stock; management estimates that the number of beneficial owners is significantly greater.

The following table summarizes information about the shares of common stock we repurchased during the fourth quarter of 2006:

|                         |              |                | Total                | Maximum           |
|-------------------------|--------------|----------------|----------------------|-------------------|
|                         |              |                | Number of Shares     | Number of Shares  |
|                         | Total Number |                | Purchased as Part of | That May Yet      |
|                         | of Shares    | Average Price  | Publicly Announced   | Be purchased      |
| Period                  | Purchased    | Paid per Share | Program              | Under The Program |
| October 1-October 31    |              | \$             |                      | 307,673           |
| November 1-November 31  | 4,000        | 15.60          | 4,000                | 303,673           |
| December 1- December 31 |              |                |                      | 303,673           |
| Total                   | 4,000        | \$ 15.60       | 4,000                |                   |

The Board of Directors approved a stock repurchase program, announced October 14, 2004, authorizing the repurchase of up to 400,000 shares of our common stock. There is no expiration date on this program.

During 2006 we repurchased a total of 73,457 shares of our common stock under our stock repurchase program at an average price of \$14.10 per share. Pursuant to the repurchase plan authorized by the Board of Directors, 303,673 shares of our common stock remain to be purchased under this program.

Under a separate repurchase authorization of the Board of Directors, on May 16, 2006, the Company entered into an agreement to repurchase 377,200 shares of our common stock from an unaffiliated third party for approximately \$6.2 million, or \$16.50 per share. The repurchase was completed on June 1, 2006. This repurchase was funded with borrowings under the Company s existing line of credit.

We have paid cash dividends on our common stock each year since 1987. Although we currently intend to continue the payment of dividends, we cannot give any assurance that we will continue to pay or declare dividends on our common stock in the future.

Kansas law permits us to pay dividends on our common stock when we are solvent and when dividend payments would not render us insolvent. Under Kansas law, dividends may be declared and paid only out of the unsecured, unrestricted earned surplus of a corporation.

Our ability to pay cash dividends on our common stock largely depends on the amount of cash dividends paid to us by our subsidiary banks. Capital distributions, including dividends by financial institutions such as our subsidiary banks, are subject to restrictions tied to the institutions earnings and capital. Generally, without prior bank regulatory approval, the subsidiary banks cannot pay dividends during any calendar year in excess of the sum of their earnings during that year and the two previous years, less any other distributions during that period. At December 31, 2006, our subsidiaries could have paid additional dividends to Team Financial, Inc. of approximately \$4,100,000 without prior regulatory approval.

The following table summarizes the securities authorized for issuance under our equity compensation plans as of December 31, 2006. We have no equity compensation plans that have not been approved by our shareholders.

### **Equity Compensation Plan Information**

|  | (a)  | <b>(b)</b>                             | (c)  |
|--|--|--|--|
|  |  |  | Number of securities remaining available                     |
|  | Number of securities                               | Weighted average                       | for future issuance under                                    |
|  | to be issued upon exercise of outstanding options, | exercise price of outstanding options, | equity compensation plans<br>(excluding securities reflected |
| Plan category                                  | warrants and rights                                | warrants and rights                    | in column (a)  |
| Equity compensation plans approved by security |  |  |  |
| holders  | 367,700  | \$ 11.06                               | 45,250   |

# Item 6. Selected Financial Data

The selected consolidated information presented below should be read in conjunction with our consolidated financial statements and notes presented elsewhere in this report.

|  | Years ended December 31<br>2006 2005<br>(Dollars in thousands, except per share |  |   |         |           |         |        | 2003    | 2003    |        |        | 2002   |        |        |   |
|--|---|--|---|---------|-----------|---------|--------|---------|---------|--------|--------|--------|--------|--------|---|
| Consolidated statement of operations data:   | (20   |  |   | -u.s, c | acept per |         |        | .)      |         |        |        |        |        |        |   |
| Interest income  | \$  | 45,139                                       |   | \$      | 36,609    |         | \$     | 31,975  |         | \$     | 31.579 |        | \$     | 37,113 |   |
| Interest expense   | 21,0  | 081  |   | 15,2    | 243       |         | 12,5   | -       |         | 13,5   | 523    |        | 16.4   | 127    |   |
| Net interest income  | 24,0  | )58  |   | 21,3    | 866       |         | 19,3   | 84      |         | 18,0   | )56    |        | 20,6   | 686    |   |
| Provision for loan losses  | 951   |  |   | 820     |           |         | 1,46   | 5       |         | 1,79   | 90     |        | 1,43   | 34     |   |
| Non-interest income  | 7,21  | 2  |   | 7,70    | )6        |         | 8,15   |         |         | 9,808  |        |        | 9,839  |        |   |
| Non-interest expenses  | 25,2  | 284  |   | 23,2    | 230       |         | 22,0   | 51      |         | 21,674 |        |        | 21,964 |        |   |
| Income taxes   | 1,05  | 50   |   | 944     |           |         | 222    |         |         | 958    |        |        | 2,41   | .8     |   |
| Net income from continuing operations, net of tax  | 3,98  | 35   |   | 4,07    | 78        |         | 3,79   | 6       |         | 3,44   | 12     |        | 4,70   | )9     |   |
| Net income (loss) from discontinued operations, net of tax   | (   |  |   | (108    | 3         | )       | (218   | ;       | )       | 350    |        |        | (3     |        | ) |
| Net income   | 3,98  | 35   |   | 3,97    | 70        |         | 3,57   | 8       |         | 3,79   | 92     |        | 4,70   | )6     |   |
| Consolidated statements of financial condition data:   |   |  |   |         |           |         |        |         |         |        |        |        |        |        |   |
| Total assets   | 756   | ,428   |   | 696     | ,529      |         | 664,   | 083     |         | 649,   | ,796   |        | 656    | ,349   |   |
| Loans receivable   | 486   | ,497   |   | 420.    | ,181      |         | 378,   | 771     |         | 348,   | ,095   |        | 340    | ,986   |   |
| Allowance for loan losses  | 5,71  | .5   |   | 5,42    | 24        |         | 4,89   | 8       |         | 4,50   | )6     |        | 4,61   | .1     |   |
| Investment securities available for sale   | 170   | ,079   |   | 181.    | ,740      |         | 183,   | 499     |         | 212,   | ,371   |        | 216    | ,690   |   |
| Non-performing assets(1)   | 10.179  |  |   | 5,037   |           |         | 3,16   | 2       |         | 8,37   | 7      |        | 6,34   | 16     |   |
| Deposits   | 562,882   |  |   | 507,878 |           |         | 467,   | 950     |         | 446,   | ,159   |        | 455    | ,605   |   |
| Long-term borrowings   | 98,0  | 069  |   | 108.    | ,131      | 1       |        | 106,295 |         | 101.   | ,184   |        | 108    | ,301   |   |
| Subordinated debt  | 22,6  | 681  |   | 16,0    | 16,005    |         | 16,005 |         |         | 16,005 |        |        | 16,005 |        |   |
| Stockholders equity  | \$  | 50,517                                       |   | \$      | 53,349    |         | \$     | 52,854  |         | \$     | 52,404 |        | \$     | 51,828 |   |
| Per common share:  |   |  |   |         |           |         |        |         |         |        |        |        |        |        |   |
| Shares applicable to basic income per share  | 3,76  | 5,118  |   | 4,03    | 88,097    |         | 4,06   | 0,587   |         | 4,09   | 5,903  |        | 4,14   | 5,820  |   |
| Shares applicable to diluted income per share  | 3,85  | 59,442                                       |   | 4,09    | 4,793     |         | 4,09   | 4,714   |         | 4,13   | 31,381 |        | 4,16   | 5,400  |   |
| Basic income per share from continuing operations  | \$  | \$ 1.06                                      |   | \$ 1.01 |           | \$ 0.93 |        | 0.93    | \$ 0.84 |        | 0.84   | \$ 1.1 |        | 1.14   |   |
| Diluted income per share from continuing operations  | 1.03  | }  |   | 1.00    | )         |         | 0.93   |         |         | 0.83   | 3      |        | 1.13   | }      |   |
| Basic income (loss)per share from discontinued operation<br>Diluted income (loss)per share from discontinued | S   |  |   | (0.0)   | 3         | )       | (0.0)  | 5       | )       | 0.09   | )      |        |        |        |   |
| operations   |   |  |   | (0.0)   | 3         | )       | (0.0)  | 5       | )       | 0.09   | )      |        |        |        |   |
| Basic income per share   | 1.06  | <u>,                                    </u> |   | 0.98    | }         |         | 0.88   |         |         | 0.93   | 3      |        | 1.14   | ļ      |   |
| Diluted income per share   | 1.03  | }  |   | 0.97    | 7         |         | 0.87   |         |         | 0.92   | 2      |        | 1.13   | ;      |   |
| Book value per share   | 14.0  | )5   |   | 13.22   |           | 13.10   |        |         | 12.78   |        |        | 12.62  |        |        |   |
| Tangible book value per share  | 10.4  | 13   |   | 9.87    |           |         | 8.01   |         |         | 7.81   |        | 7.59   |        | )      |   |
| Dividends paid per common share  | \$  | 0.24   |   | \$      | 0.32      |         | \$     | 0.32    |         | \$     | 0.27   |        | \$     | 0.22   |   |
| Dividend payout ratio  | 22.6  | 54   | % | 32.6    | 55        | %       | 36.3   | 6       | %       | 29.0   | )3     | %      | 19.3   | 80     | % |
| Key ratios:  |   |  |   |         |           |         |        |         |         |        |        |        |        |        |   |
| Net interest margin(2)   | 3.80  | )  | % | 3.64    |           | %       | 3.49   |         | %       | 3.30   | )      | %      | 3.76   | ,<br>) | % |
| Return on average assets   | 0.55  | i  | % | 0.59    | )         | %       | 0.55   |         | %       | 0.59   | )      | %      | 0.71   |        | % |
| Return on average stockholders equity  | 7.98  | 3  | % | 7.46    | Ó         | %       | 6.84   |         | %       | 7.28   | }      | %      | 9.57   | '      | % |
| Efficiency Ratio   | 80.8  | 36   | % | 79.9    | 1         | %       | 83.5   | 6       | %       | 79.1   | 4      | %      | 72.2   | .9     | % |
| Core risk based capital ratio  | 9.82  | !  | % | 11.6    | 50        | %       | 10.7   | 0       | %       | 11.0   | )8     | %      | 11.0   | 00     | % |
| Total risk based capital ratio   | 10.8  | 33   | % | 12.7    | 2         | %       | 11.8   | 1       | %       | 12.1   | 6      | %      | 12.1   | .7     | % |
| Leverage ratio   | 7.90  | )  | % | 8.42    | 2         | %       | 7.43   |         | %       | 7.46   | ó      | %      | 6.88   | }      | % |
| Non-performing assets to total assets  | 1.35  | i  | % | 0.72    | 2         | %       | 0.48   |         | %       | 1.29   | )      | %      | 0.97   | '      | % |
| Non-performing loans to total loans  | 1.92  | 2  | % | 1.09    | )         | %       | 0.73   |         | %       | 2.09   | )      | %      | 1.34   | ļ      | % |
| Allowance for loan losses to total loans   | 1.17  | 1  | % | 1.29    | )         | %       | 1.29   |         | %       | 1.29   | )      | %      | 1.35   | i      | % |
| Allowance for loan losses to non-performing loans  | 57.1  | .3   | % | 118.    | .38       | %       | 177.   | 85      | %       | 62.1   | 0      | %      | 100    | .76    | % |

<sup>(1)</sup> Includes loans 90 days or more delinquent and still accruing interest, non-accrual loans, restructured loans, and other real estate owned.

<sup>(2)</sup> On a tax equivalent basis using a federal tax rate of 34%.

# **Item 7.** Management s Discussion and Analysis of Financial Condition and Results of Operations

#### **Business Environment and Risk Factors**

Management's discussion and analysis should be read in conjunction with the consolidated financial statements contained within this report, including the notes thereto. Our future operating results may be affected by various trends and factors that are beyond our control. These include the factors set forth in Risk Factors and Forward-Looking Statements. Accordingly, past results and trends may not be reliable indicators of future results or trends. With the exception of historical information, the matters discussed below include forward-looking statements that involve risks and uncertainties. We caution readers that a number of important factors discussed in this report could affect our actual results and cause actual results to differ materially from those in the forward-looking statements.

#### Overview

We are a financial holding company offering a broad range of community banking and financial services through locations in Kansas, Missouri, Nebraska and Colorado through our wholly owned banking subsidiaries, TeamBank and Colorado National Bank. Our presence in Kansas consists of seven locations in the Kansas City metropolitan area and three locations in southeast Kansas. We operate two locations in western Missouri, three in metropolitan Omaha, Nebraska, and three in the Colorado Springs, Colorado metropolitan area. In 2007, we plan to open two new locations, one in Falcon, Colorado and one in Lee s Summit, Missouri. Our total assets over the past ten years have grown from \$260.3 million at January 1, 1996 to \$756.4 million at December 31, 2006.

The growth in assets and the corresponding increase in earnings were achieved primarily through purchases of branches of large banks, purchases of community banks, and branch expansions. Our branch expansion includes growth at existing branches, primarily through the addition of loan officers at those locations, as well as the opening of new branches. Accompanying the acquisition growth were increased operating expenses as well as increases in provisions for loan losses and amortization expense of intangible assets related to acquisitions, and in some instances, issuance of our common stock in conjunction with the acquisitions. Our experience is that it takes 12 to 18 months to realize meaningful net income improvements from acquisitions due to our emphasis on retaining key employees rather than the immediate implementation of cost reduction measures.

At December 31, 2006 total assets were \$756.4 million, an increase of \$59.9 million, or 8.6%, from \$696.5 million at December 31, 2005. The increase in total assets was primarily due to an increase in loans receivable of \$66.0 million. The increase in loans was offset by a decrease in investment securities of \$11.3 million. At December 31, 2005 total assets were \$696.5 million, an increase of \$32.4 million, or 4.9%, from \$664.1 million at December 31, 2004. The increase in total assets during 2005 was primarily due to an increase in loans receivable of \$41.4 million offset by a decrease in assets of discontinued operations of \$8.3 million.

Net income from continuing operations totaled \$4.0 million for the year ended December 31, 2006 versus \$4.1 million for the year ended December 31, 2005. The decrease of \$100,000, or 2.4%, was primarily the result of an increase in net interest income of \$2.7 million, or 12.6%, offset by a decrease in non-interest income of \$494,000, or 6.4%, and an increase in non-interest expense of \$2.1 million, or 8.8%. The \$2.1 million increase in non-interest expense was largely due to an \$823,000 charge relating to the restructuring of the trust preferred securities. See *Note 12 Subordinated Debentures* in the Notes to the consolidated financial statements for more information on the restructuring of the trust preferred securities and the related charge.

Net income from continuing operations totaled \$4.1 million for the year ended December 31, 2005 versus \$3.8 million for the year ended December 31, 2004. The increase of \$300,000, or 7.9%, was primarily the

result of an increase in net interest income of \$2.0 million, or 10.3%, a decrease in the provision for loan losses of \$645,000, or 44.0%, offset by a decrease in non-interest income of \$444,000, or 5.4%, an increase in non-interest expense of \$1.2 million, or 5.4%, and an increase in income tax expense of \$722,000, or 325.2%.

On February 25, 2005, we sold our interest in the insurance agency subsidiary. Financial information as of and for the years ended December 31, 2006, 2005 and 2004 presents the assets, liabilities and operating results of this subsidiary in discontinued operations. As a result of the sale, the operations related to the insurance agency subsidiary have been reclassified as discontinued operations in the consolidated financial statements and related notes.

For the year ended December 31, 2005, discontinued operations resulted in a net loss of \$108,000 compared to a net loss of \$218,000 for the year ended December 31, 2004. During the second quarter of 2005, a loss on the sale of the insurance agency subsidiary of approximately \$164,000 was recorded upon finalization of the selling price and is presented, net of the tax effect, in discontinued operations in the accompanying consolidated financial statements and related notes. The sale was effective December 31, 2004 and, therefore, the operations of the insurance subsidiary during 2005 were assumed by the new owners. Pursuant to the notice provisions of the agreement, the buyer presented its breach of warranty and representation claims in August, 2006, and in February 2007, filed a complaint in the United States District Court for the Northern District of Oklahoma against Team Financial, Inc., TeamBank, N.A. Asset Corporation, Mystic Capital Advisors Group, LLC, Robert J. Weatherbie, Michael L. Gibson and Kevin Donoghue. The complaint asserts claims for breach of contract, negligent misrepresentation, fraud and misrepresentation and civil conspiracy in connection with the sale of the insurance agency subsidiary that was sold to the buyer, effective December 31, 2004. The Company believes the claims are without merit, and it will pursue a vigorous defense as well as pursue available counterclaims against the plaintiff. See our discussion under *Discontinued Operations* and *Litigation* for further information.

#### Critical Accounting Policies

Our accounting and reporting policies conform to accounting principles generally accepted in the United States of America. In preparing the consolidated financial statements and related notes, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities as of the date of the statement of financial condition and revenues and expenses for the period presented. Actual results could differ significantly from those estimates.

#### Allowance for Loan Losses

One of our critical accounting policies relates to the allowance for loan losses and involves significant management valuation judgments. We perform periodic and systematic detailed reviews considering historical loss experience, the volume and type of lending conducted, the status of past due principal and interest payments, an evaluation of economic conditions, particularly as such conditions relate to our market areas, and other factors related to the collectibility of our loan portfolio. Based upon these factors, management makes various assumptions and judgments about the ultimate collectibility of the loan portfolio and provides an allowance for probable loan losses based upon a percentage of the outstanding balances and for specific loans if their ultimate collectibility is considered questionable. Since certain lending activities involve greater risks, the percentage applied to specific loan types may vary. The allowance provided is subject to review by our regulators. Management believes that the allowance is adequate for probable loan losses inherent in the loan portfolio. Though management uses available information to provide appropriate allowances for inherent losses on loans, future additions to the allowance may be necessary based on borrowers circumstances and changes in economic conditions.

#### Impairment of Goodwill Analysis

The provisions of Statement of Financial Accounting Standards No. 142, *Goodwill and Other Intangible Assets* (SFAS 142), require that goodwill be evaluated for impairment annually or more frequently if conditions indicate impairment may have occurred. The evaluation of possible impairment of intangible assets involves judgment based upon short-term and long-term projections of future performance. The Company has completed its most recent evaluation of goodwill of continuing operations and determined that no impairment exists for the year ended December 31, 2006. There was no impairment of goodwill in 2005. Net loss from discontinued operations included an impairment of goodwill of \$174,000 during the year ended December 31, 2004 as a result of the annual impairment testing and the sale of the insurance agency.

#### **Deferred Income Taxes**

The provisions of Statement of Financial Accounting Standards, No. 109, Accounting for Income Taxes (SFAS 109), establishes financial accounting and reporting standards for the effect of income taxes. The objectives of accounting for income taxes are to recognize the amount of taxes payable or refundable for the current year and deferred tax liabilities and assets for the future tax consequences of events that have been recognized in an entity s financial statements or tax returns related to deferred income. Judgment is required in assessing the future tax consequences of events that have been recognized in our consolidated financial statements or tax returns. A valuation allowance is established to reduce deferred tax assets if it is more likely than not that a deferred tax asset will not be realized.

#### **Analysis of the Results of Operations**

# Net Interest Income from Continuing Operations

Our income is derived primarily from net interest income, which is the difference between interest income, principally from loans, investment securities, federal funds sold, and interest bearing deposits, and interest expense, principally on customer deposits and other borrowings. Changes in net interest income result from changes in volume and interest rates earned and expensed. Volume refers to the average dollar levels of interest-earning assets and interest-bearing liabilities.

The following tables set forth the average balances of interest-earning assets and interest-bearing liabilities associated with continuing operations, as well as the amount of interest income or interest expense from continuing operations and the average rate for each category of interest-earning assets and interest-bearing liabilities on a tax-equivalent basis assuming a 34% tax rate for the periods indicated.

| Rate   Balance   Rate   Rate   Balance   Rate   Balance   Rate   Rate   Balance   Rate   Balance   Rate   |                                  | Year ended December 31, 2006 |           |                 |                    | December 31, |                 | Year ended December 31, 2004 |           |                 |  |  |
|--|----------------------------------|------------------------------|-----------|-----------------|--------------------|--------------|-----------------|------------------------------|-----------|-----------------|--|--|
| Interest earning assets:   |                                  | Average<br>Balance           | Interest  | Average<br>Rate | Average<br>Balance | Interest     | Average<br>Rate | Average<br>Balance           | Interest  | Average<br>Rate |  |  |
| Loans receivable, net(1)(2)(3)   \$458,102   \$35,761   7.81 % \$403,234   \$27,778   6.89 % \$365,587   \$23,308   6.38 %     Investment securities-taxable   156,319   7.832   5.01 %   165,320   7.352   4.45 %   176,571   7.364   4.17 %     Investment securities-taxable   28,217   1,794   6.36 %   30,135   1,968   6.53 %   31,765   2,064   6.50 %     Federal funds sold and interest-bearing deposits   9,328   459   4.92 %   9,367   266   2.84 %   5,227   54   1.03 %     Other assets   545   49   8.99 %   480   45   9,38 %   480   46   9,58 %     Total interest earning assets   562,511   \$45,895   7.03 %   \$608,536   \$37,409   6.15 %   \$579,630   \$32,836   5.67 %     Time deposits   626,696   11,059   4.21 %   226,889   6.823   3.01 %   198,123   4.630   2.34 %     Federal funds purchase and securities sold under agreements to repurchase   4,496   171   3.80 %   5,347   136   2.54 %   10,481   143   1.36 %     Subordinated debentures   18,174   1,588   8,74 %   16,005   1,553   9,70 %   16,005   1,553   9,70 %     Total interest bearing liabilities   584,595   \$21,081   3,61 %   \$42,452   \$15,243   2.81 %   \$524,730   \$1,2591   2.40 %     Retirects tax earning assets   584,595   \$21,081   3,64 %   \$42,452   \$15,243   2.81 %   \$524,730   \$1,2591   2.40 %     Retirects tax earning assets   5,69,16   \$3,42 %   \$3,42 %   \$3,44 %   \$3                    |                                  | (Dollars in t                | housands) |                 |                    |              |                 |                              |           |                 |  |  |
| Investment securities-taxable   156,319   7,832   5.01 %   165,320   7,352   4.45 %   176,571   7,364   4.17 %   | Interest earning assets:         |                              |           |                 |                    |              |                 |                              |           |                 |  |  |
| Investment   Securities-nontaxable(4)   28,217   1,794   6.36 %   30,135   1,968   6.53 %   31,765   2,064   6.50 %   76   6.50 %   76   76   76   76   76   76   76   | Loans receivable, $net(1)(2)(3)$ | \$ 458,102                   | \$ 35,761 | 7.81 %          | \$ 403,234         | \$ 27,778    | 6.89 %          | \$ 365,587                   | \$ 23,308 | 6.38 %          |  |  |
| Securities-nontaxable(4)   28,217   1,794   6.36 %   30,135   1,968   6.53 %   31,765   2,064   6.50 %     Federal funds sold and interest-bearing deposits   9,328   459   4.92 %   9,367   266   2.84 %   5,227   54   1.03 %     Other assets   545   49   8.99 %   480   45   9,38 %   480   46   9,58 %     Total interest earning assets   652,511   \$45,895   7.03 %   \$608,536   \$37,409   6.15 %   \$579,630   \$32,836   5.67 %     Interest bearing liabilities:   Savings deposits and interest bearing ehecking   \$188,365   \$3,582   1.90 %   \$181,265   \$1,973   1.09 %   \$184,916   \$1,275   0.69 %     Time deposits   262,696   11,059   4.21 %   226,889   6.823   3.01 %   198,123   4.630   2.34 %     Federal funds purchased and securities sold under agreements to repurchase   4,496   171   3.80 %   5,347   136   2.54 %   10,481   143   1.36 %     Notes payable and Federal Home Loan   Loan   Subbordinated debentures   18,174   1,588   8.74 %   16,005   1,553   9,70 %   16,005   1,553   9,70 %     Total interest bearing liabilities   \$84,595   \$21,081   3.61 %   \$542,452   \$15,243   2.81 %   \$524,730   \$12,591   2.40 %     Net interest agread   \$24,814   \$3,82  | Investment securities-taxable    | 156,319                      | 7,832     | 5.01 %          | 165,320            | 7,352        | 4.45 %          | 176,571                      | 7,364     | 4.17 %          |  |  |
| Federal funds sold and interest-bearing deposits   | Investment                       |                              |           |                 |                    |              |                 |                              |           |                 |  |  |
| Interest-bearing deposits  | securities-nontaxable(4)         | 28,217                       | 1,794     | 6.36 %          | 30,135             | 1,968        | 6.53 %          | 31,765                       | 2,064     | 6.50 %          |  |  |
| Other assets         545         49         8.99 %         480         45         9.38 %         480         46         9.58 %           Total interest earning assets         \$ 652,511         \$ 45,895         7.03 %         \$ 608,536         \$ 37,409         6.15 %         \$ 579,630         \$ 32,836         5.67 %           Interest bearing liabilities:         Savings deposits and interest           bearing checking         \$ 188,365         \$ 3,582         1.90 %         \$ 181,265         \$ 1,973         1.09 %         \$ 184,916         \$ 1,275         0.69 %           Time deposits         262,696         11,059         4.21 %         226,889         6,823         3.01 %         198,123         4,630         2.34 %           Federal funds purchased and securities sold under agreements to repurchase         4,496         171         3.80 %         5,347         136         2.54 %         10,481         143         1.36 %           Notes payable and Federal Home         Loan           Bank advances         110,864         4,681         4.22 %         112,946         4,758         4.21 %         115,205         4,990         4.33 %           Subordinated debentures         18,174         1,588         8.74 %         16,005  | Federal funds sold and           |                              |           |                 |                    |              |                 |                              |           |                 |  |  |
| Total interest earning assets  | interest-bearing deposits        | 9,328                        | 459       | 4.92 %          | 9,367              | 266          | 2.84 %          | 5,227                        | 54        | 1.03 %          |  |  |
| Interest bearing liabilities:   Savings deposits and interest bearing checking   \$188,365   \$3,582   1.90 %   \$181,265   \$1,973   1.09 %   \$184,916   \$1,275   0.69 %   \$1 modeposits   \$262,696   11,059   4.21 %   226,889   6.823   3.01 %   198,123   4,630   2.34 %   \$1 modeposits   \$262,696   11,059   4.21 %   226,889   6.823   3.01 %   198,123   4,630   2.34 %   \$1 modeposits   \$1 modeposits | Other assets                     |                              | 49        | 8.99 %          |                    |              |                 |                              | 46        |                 |  |  |
| Savings deposits and interest bearing checking \$188,365 \$3,582 1.90 % \$181,265 \$1,973 1.09 % \$184,916 \$1,275 0.69 % Time deposits 262,696 11,059 4.21 % 226,889 6,823 3.01 % 198,123 4,630 2.34 % Federal funds purchased and securities sold under agreements to repurchase 4,496 171 3.80 % 5,347 136 2.54 % 10,481 143 1.36 % Notes payable and Federal Home Loan  Bank advances 110,864 4,681 4.22 % 112,946 4,758 4.21 % 115,205 4,990 4.33 % Subordinated debentures 18,174 1,588 8.74 16,005 1,553 9,70 % 16,005 1,553 9,70 % Total interest bearing liabilities \$584,595 \$21,081 3.61 % \$542,452 \$15,243 2.81 % \$524,730 \$12,591 2.40 % Net interest arraing assets \$67,916 \$3.42 % \$3.42 % \$3.34 % \$3.27 % Net interest earning assets \$67,916 \$3.80 % \$66,084 \$54,000 \$3.64 % \$3.49 % Ratio of average interest bearing liabilities to average interest bearing liabilities and the state of the sta  | Total interest earning assets    | \$ 652,511                   | \$ 45,895 | 7.03 %          | \$ 608,536         | \$ 37,409    | 6.15 %          | \$ 579,630                   | \$ 32,836 | 5.67 %          |  |  |
| bearing checking \$ 188,365 \$ 3,582 \$ 1.90 % \$ 181,265 \$ 1,973 \$ 1.09 % \$ 184,916 \$ 1,275 \$ 0.69 % Time deposits 262,696 \$ 11,059 \$ 4.21 % 226,889 \$ 6,823 \$ 3.01 % 198,123 \$ 4,630 \$ 2.34 % Federal funds purchased and securities sold under agreements to repurchase \$ 4,496 \$ 171 \$ 3.80 % 5,347 \$ 136 \$ 2.54 % 10,481 \$ 143 \$ 1.36 % Notes payable and Federal Home Loan \$ 110,864 \$ 4,681 \$ 4.22 % 112,946 \$ 4,758 \$ 4.21 % 115,205 \$ 4,990 \$ 4.33 % Subordinated debentures \$ 18,174 \$ 1,588 \$ 8.74 % 16,005 \$ 1,553 \$ 9.70 % 16,005 \$ 1,553 \$ 9.70 % Total interest bearing liabilities \$ 584,595 \$ 21,081 \$ 3.61 % \$ 542,452 \$ 15,243 \$ 2.81 % \$ 524,730 \$ 12,591 \$ 2.40 % Net interest rare spread \$ 3.42 % \$ 3.34 % \$ 3.27 % Net interest earning assets \$ 67,916 \$ \$ 3.80 % \$ 3.66,084 \$ 3.64 % \$ 3.49 % Ratio of average interest bearing liabilities to average interest  |                                  |                              |           |                 |                    |              |                 |                              |           |                 |  |  |
| Time deposits 262,696 11,059 4.21 % 226,889 6,823 3.01 % 198,123 4,630 2.34 % Federal funds purchased and securities sold under agreements to repurchase 4,496 171 3.80 % 5,347 136 2.54 % 10,481 143 1.36 % Notes payable and Federal Home Loan  Bank advances 110,864 4,681 4.22 % 112,946 4,758 4.21 % 115,205 4,990 4.33 % Subordinated debentures 18,174 1,588 8.74 % 16,005 1,553 9.70 % 16,005 1,553 9.70 % Total interest bearing liabilities \$584,595 \$21,081 3.61 % \$542,452 \$15,243 2.81 % \$524,730 \$12,591 2.40 % Net interest income (tax equivalent) \$24,814 \$3.42 % \$22,166 \$3.34 % \$3.27 % Net interest earning assets \$67,916 \$3.80 % \$3.80 % \$3.80 % \$3.49 % Ratio of average interest bearing liabilities to average interest   | Savings deposits and interest    |                              |           |                 |                    |              |                 |                              |           |                 |  |  |
| Federal funds purchased and securities sold under agreements to repurchase 4,496 171 3.80 % 5,347 136 2.54 % 10,481 143 1.36 % Notes payable and Federal Home Loan  Bank advances 110,864 4,681 4.22 % 112,946 4,758 4.21 % 115,205 4,990 4.33 % Subordinated debentures 18,174 1,588 8.74 % 16,005 1,553 9.70 % 16,005 1,553 9.70 % Total interest bearing liabilities \$584,595 \$21,081 3.61 % \$542,452 \$15,243 2.81 % \$524,730 \$12,591 2.40 % Net interest income (tax equivalent) \$24,814 \$22,166 \$3.34 % 3.27 % Net interest earning assets \$67,916 \$3.80 % 3.80 % 3.66,084 \$54,900 \$3.49 % Ratio of average interest bearing liabilities to average interest   | bearing checking                 | \$ 188,365                   | \$ 3,582  | 1.90 %          | \$ 181,265         | \$ 1,973     | 1.09 %          | \$ 184,916                   | \$ 1,275  | 0.69 %          |  |  |
| Securities sold under agreements to repurchase   |                                  | 262,696                      | 11,059    | 4.21 %          | 226,889            | 6,823        | 3.01 %          | 198,123                      | 4,630     | 2.34 %          |  |  |
| to repurchase 4,496 171 3.80 % 5,347 136 2.54 % 10,481 143 1.36 % Notes payable and Federal Home Loan  Bank advances 110,864 4,681 4.22 % 112,946 4,758 4.21 % 115,205 4,990 4.33 % Subordinated debentures 18,174 1,588 8.74 % 16,005 1,553 9.70 % 16,005 1,553 9.70 % Total interest bearing liabilities \$584,595 \$21,081 3.61 % \$542,452 \$15,243 2.81 % \$524,730 \$12,591 2.40 % Net interest income (tax equivalent) \$24,814 \$22,166 \$20,245 Interest rate spread 3.42 % 3.34 % 3.27 % Net interest earning assets \$67,916 \$66,084 \$54,900 \$3.49 % Ratio of average interest bearing liabilities to average interest bearing liabilities to average interest   | Federal funds purchased and      |                              |           |                 |                    |              |                 |                              |           |                 |  |  |
| Notes payable and Federal Home Loan  Bank advances 110,864 4,681 4.22 % 112,946 4,758 4.21 % 115,205 4,990 4.33 % Subordinated debentures 18,174 1,588 8.74 % 16,005 1,553 9.70 % 16,005 1,553 9.70 % Total interest bearing liabilities \$584,595 \$21,081 3.61 % \$542,452 \$15,243 2.81 % \$524,730 \$12,591 2.40 % Net interest income (tax equivalent) \$24,814 \$22,166 \$20,245 Interest rate spread 3.42 % 3.34 % 3.27 % Net interest earning assets \$67,916 \$66,084 \$54,900 Ratio of average interest bearing liabilities to average interest  | _                                |                              |           |                 |                    |              |                 |                              |           |                 |  |  |
| Loan       Bank advances       110,864       4,681       4.22 %       112,946       4,758       4.21 %       115,205       4,990       4.33 %         Subordinated debentures       18,174       1,588       8.74 %       16,005       1,553       9.70 %       16,005       1,553       9.70 %         Total interest bearing liabilities       \$ 584,595       \$ 21,081       3.61 %       \$ 542,452       \$ 15,243       2.81 %       \$ 524,730       \$ 12,591       2.40 %         Net interest income       (tax equivalent)       \$ 24,814       \$ 22,166       \$ 20,245       \$ 20,245         Interest rate spread       3.42 %       3.34 %       \$ 54,900         Net interest earning assets       \$ 67,916       \$ 66,084       \$ 54,900         Ratio of average interest bearing liabilities to average interest bearing liabilities to average interest       3.80 %       3.64 %       3.64 %  |                                  | 4,496                        | 171       | 3.80 %          | 5,347              | 136          | 2.54 %          | 10,481                       | 143       | 1.36 %          |  |  |
| Bank advances       110,864       4,681       4.22 %       112,946       4,758       4.21 %       115,205       4,990       4.33 %         Subordinated debentures       18,174       1,588       8.74 %       16,005       1,553       9.70 %       16,005       1,553       9.70 %         Total interest bearing liabilities       \$ 584,595       \$ 21,081       3.61 %       \$ 542,452       \$ 15,243       2.81 %       \$ 524,730       \$ 12,591       2.40 %         Net interest income       (tax equivalent)       \$ 24,814       \$ 22,166       \$ 22,166       \$ 20,245         Interest rate spread       3.42 %       3.34 %       3.27 %         Net interest earning assets       \$ 67,916       \$ 66,084       \$ 54,900         Ratio of average interest bearing liabilities to average interest bearing liabilities to average interest       3.80 %       3.64 %       3.64 %  | Notes payable and Federal Home   |                              |           |                 |                    |              |                 |                              |           |                 |  |  |
| Subordinated debentures       18,174       1,588       8.74 %       16,005       1,553       9.70 %       16,005       1,553       9.70 %         Total interest bearing liabilities       \$ 584,595       \$ 21,081       3.61 %       \$ 542,452       \$ 15,243       2.81 %       \$ 524,730       \$ 12,591       2.40 %         Net interest income (tax equivalent)       \$ 24,814       \$ 22,166       \$ 20,245       \$ 20,245         Interest rate spread       3.42 %       3.34 %       3.27 %         Net interest earning assets       \$ 67,916       \$ 66,084       \$ 54,900         Net interest margin(4)       3.80 %       3.64 %       3.64 %         Ratio of average interest bearing liabilities to average interest       3.49 %   | Loan                             |                              |           |                 |                    |              |                 |                              |           |                 |  |  |
| Total interest bearing liabilities         \$ 584,595         \$ 21,081         3.61%         \$ 542,452         \$ 15,243         2.81%         \$ 524,730         \$ 12,591         2.40%           Net interest income (tax equivalent)         \$ 24,814         \$ 22,166         \$ 20,245         \$ 20,245           Interest rate spread         3.42%         3.34%         \$ 54,900           Net interest earning assets         \$ 67,916         \$ 66,084         \$ 54,900           Net interest margin(4)         3.80%         3.64%         3.49%           Ratio of average interest bearing liabilities to average interest         3.49%   |                                  |                              | ,         |                 |                    |              |                 |                              |           |                 |  |  |
| Net interest income         \$ 24,814         \$ 22,166         \$ 20,245           Interest rate spread         3.42 %         3.34 %         3.27 %           Net interest earning assets         \$ 67,916         \$ 66,084         \$ 54,900           Net interest margin(4)         3.80 %         3.64 %         3.49 %           Ratio of average interest bearing liabilities to average interest         3.64 %         3.49 %  | Subordinated debentures          | -, -                         |           |                 | -,                 | ,            |                 | -,                           | ,         |                 |  |  |
| (tax equivalent)         \$ 24,814         \$ 22,166         \$ 20,245           Interest rate spread         3.42 %         3.34 %         3.27 %           Net interest earning assets         \$ 67,916         \$ 66,084         \$ 54,900           Net interest margin(4)         3.80 %         3.64 %         3.49 %           Ratio of average interest bearing liabilities to average interest         3.80 %         3.64 %         3.49 %  | e                                | \$ 584,595                   | \$ 21,081 | 3.61 %          | \$ 542,452         | \$ 15,243    | 2.81 %          | \$ 524,730                   | \$ 12,591 | 2.40 %          |  |  |
| Interest rate spread 3.42 % 3.34 % 3.27 %  Net interest earning assets \$ 67,916 \$ 66,084 \$ 54,900  Net interest margin(4) 3.80 % 3.64 % 3.49 %  Ratio of average interest bearing liabilities to average interest   | Net interest income              |                              |           |                 |                    |              |                 |                              |           |                 |  |  |
| Net interest earning assets \$ 67,916 \$ 66,084 \$ 54,900  Net interest margin(4) 3.80 % 3.64 % 3.49 %  Ratio of average interest bearing liabilities to average interest  | 1 /                              |                              | \$ 24,814 |                 |                    | \$ 22,166    |                 |                              | \$ 20,245 |                 |  |  |
| Net interest margin(4) 3.80 % 3.64 % 3.49 % Ratio of average interest bearing liabilities to average interest  | Interest rate spread             |                              |           | 3.42 %          |                    |              | 3.34 %          |                              |           | 3.27 %          |  |  |
| Ratio of average interest bearing liabilities to average interest  | 2                                | \$ 67,916                    |           |                 | \$ 66,084          |              |                 | \$ 54,900                    |           |                 |  |  |
| liabilities to average interest  | E ( )                            |                              |           | 3.80 %          |                    |              | 3.64 %          |                              |           | 3.49 %          |  |  |
|  | 2                                |                              |           |                 |                    |              |                 |                              |           |                 |  |  |
| earning assets 80.50 % 80.14 % 00.53 %   | _                                |                              |           |                 |                    |              |                 |                              |           |                 |  |  |
| Carning assets 07.37 /0 07.14 /0 90.33 /0  | earning assets                   | 89.59                        | %         |                 | 89.14              | %            |                 | 90.53                        | %         |                 |  |  |

<sup>(1)</sup> Loans are net of deferred costs, less fees.

Net interest margin increased to 3.80% for the year ended December 31, 2006 compared to 3.64% and 3.49% for the years ended 2005 and 2004, respectively. The increase in net interest margin resulted from higher average rates earned on interest-earning assets than average rates paid on interest-bearing liabilities, largely due to an increase in the yield on loans receivable.

Total interest income on a tax equivalent basis from continuing operations for 2006 was \$45.9 million, representing an increase of \$8.5 million, or 22.7%, from \$37.4 million for 2005. The increase was primarily the result of an \$8.0 million increase in interest income on loans receivable.

<sup>(2)</sup> Non-accruing loans are included in the computation of average balances.

<sup>(3)</sup> Interest income includes loan fees. These fees for the years ended December 31, 2006, 2005, and 2004 were \$1,269,000, \$1,230,000, and \$967,000, respectively.

Yield is adjusted for the tax effect of tax-exempt securities. The tax effects for the years ended December 31, 2006, 2005, and 2004 were \$756,000, \$800,000, and \$861,000, respectively.

Interest income on loans receivable increased due to a 92 basis point increase in the average yield on loans receivable to 7.81% in 2006 from 6.89% in 2005, coupled with an increase of \$54.9 million in the average loan receivable balance to \$458.1 million in 2006 from \$403.2 million in 2005. The increase in the yield of loans receivable reflects the increase in the rates applied to loans that re-priced in 2006 as required by the notes terms and the pricing of newly originated loans at higher rates.

The average yield on taxable investment securities increased 56 basis points from 4.45% in 2005 to 5.01% in 2006, contributing to an \$480 thousand increase in interest income. Offsetting the increase in interest income due to higher yields was a decrease in average balances of approximately \$9.0 million, resulting in a decrease in interest income of approximately \$400 thousand. The net decrease in interest income as a result of the higher average yield and lower average balance was \$480 thousand. Cash flow from the reduction of investment securities was redirected to fund loan growth.

Total interest expense from continuing operations was \$21.1 million for 2006, a \$5.9 million, or a 38.8% increase from \$15.2 million in 2005. The increase was primarily related to the increase in average rates paid on time deposits to 4.21% in 2006 from 3.01% in 2005, representing a 120 basis point increase. Branch CD promotions contributed the majority of the increase in average balances and the corresponding increase in rates paid on those deposits. The average rates paid on interest bearing savings and checking deposits increased 81 basis points from 1.09% in 2005 to 1.90% in 2006.

As a result of the changes described above, net interest income on a tax equivalent basis from continuing operations increased to \$24.8 million during 2006, representing an increase of \$2.6 million, or 11.7%, compared to \$22.2 million in 2005.

Interest income on loans receivable increased due to a 51 basis point increase in the average yield on the loans receivable to 6.89% in 2005 from 6.38% in 2004, coupled with an increase of \$37.6 million in the average loan receivable balance to \$403.2 million in 2005 from \$365.6 million in 2004. The increase in the yield of loans receivable reflects the increase in the rates applied to loans that re-priced in 2005 as required by the notes terms and the pricing of newly originated loans at higher rates.

The average yield on taxable investment securities increased 28 basis points from 4.17% in 2004 to 4.45% in 2005, contributing to a \$500 thousand increase in interest income. Offsetting the increase in interest income due to higher yields was a decrease in average balances of approximately \$11.3 million, resulting in a decrease in interest income of approximately \$500 thousand. However, the net decrease in interest income as a result of the higher average yield and lower average balance was \$12 thousand.

Total interest expense from continuing operations was \$15.2 million for 2005, a \$2.6 million, or 20.6%, increase from \$12.6 million in 2004. The increase was primarily related to the increase in average rates paid on time deposits to 3.01% in 2005 from 2.34% in 2004, representing a 67 basis point increase. An increase of approximately \$28.8 million in the average balances of time deposits as a result of branch CD promotions also contributed to a \$673 thousand increase in interest expense. Additionally, the average rates paid on interest bearing savings and checking deposits increased from 0.69% in 2004 to 1.09% in 2005, an increase of 40 basis points.

As a result of the changes described above, net interest income on a tax equivalent basis from continuing operations increased to \$22.2 million during 2005, representing an increase of \$2.0 million, or 9.9%, compared to \$20.2 million in 2004.

The average rate paid on our subordinated debentures, which we restructured in September 2006, was 8.74% for 2006 compared to 9.70% for 2005. Pursuant to the provisions of Financial Accounting Standards Board Interpretation No. 46 Revised (FIN 46R), *Consolidation of Variable Interest Entities*, the Trust is not consolidated in the consolidated financial statements. See *Note 12 Subordinated Debentures* in the notes to the consolidated financial statements for a full discussion on the restructured trust preferred securities.

The following table presents the components of changes in our net interest income from continuing operations, on a tax equivalent basis, attributed to volume and rate. Changes in interest income or interest expense attributable to volume changes are calculated by multiplying the change in volume by the prior fiscal year s average interest rate. The changes in interest income or interest expense attributable to changes in interest rates are calculated by multiplying the change in interest rate by the prior fiscal year s average volume. The changes in interest income or interest expense attributable to the combined impact of changes in volume and change in interest rate are calculated by multiplying the change in rate by the change in volume.

|   | Year ended December 31, 2006<br>Compared To<br>Year ended December 31, 2005<br>Increase (decrease) due to<br>Volume Rate Net<br>(In thousands) |   |          |   |          | Year ende<br>Compared<br>Year ende<br>Increase (o<br>Volume<br>(In thousa |   |          |   |          |   |
|---|--|---|----------|---|----------|---|---|----------|---|----------|---|
| Interest income:                                  |  |   |          |   |          |   |   |          |   |          |   |
| Loans receivable, net(1)(2)(3)                    | \$ 3,780   |   | \$ 4,203 |   | \$ 7,983 | \$ 2,402  |   | \$ 2,068 |   | \$ 4,470 |   |
| Investment securities-taxable                     | (400   | ) | 880      |   | 480      | (469  | ) | 457      |   | (12      | ) |
| Investment securities-nontaxable(4)               | (125   | ) | (49      | ) | (174)    | (106  | ) | 10       |   | (96      | ) |
| Federal funds sold and interest-bearing deposits  | (1   | ) | 194      |   | 193      | 43  |   | 169      |   | 212      |   |
| Other assets                                      | 6  |   | (2       | ) | 4        |   |   | (1       | ) | (1       | ) |
| Total interest income                             | 3,260  |   | 5,226    |   | 8,486    | 1,870   |   | 2,703    |   | 4,573    |   |
| Interest expense:                                 |  |   |          |   |          |   |   |          |   |          |   |
| Savings deposits and interest bearing checking    | 77   |   | 1,532    |   | 1,609    | (25   | ) | 723      |   | 698      |   |
| Time deposits                                     | 1,077  |   | 3,159    |   | 4,236    | 673   |   | 1,520    |   | 2,193    |   |
| Federal funds purchased and securities sold under |  |   |          |   |          |   |   |          |   |          |   |
| agreements to repurchase                          | (22  | ) | 57       |   | 35       | (70   | ) | 63       |   | (7       | ) |
| Notes Payable and Federal Home Loan Bank Advances | (88)   | ) | 11       |   | (77)     | (98   | ) | (134     | ) | (232     | ) |
| Subordinated debentures                           | 210  |   | (175     | ) | 35       |   |   |          |   |          |   |
| Total interest expense                            | 1,254  |   | 4,584    |   | 5,838    | 480   |   | 2,172    |   | 2,652    |   |
| Net change in net interest income                 | \$ 2,006   |   | \$ 642   |   | \$ 2,648 | \$ 1,390  |   | \$ 531   |   | \$ 1,921 |   |

- (1) Loans are net of deferred costs, less fees.
- (2) Non-accruing loans are included in the computation of average balances.
- (3) Interest income includes loan fees. These fees for the years ended December 31, 2006, 2005, and 2004 were \$1,269,000, \$1,230,000 and \$967,000, respectively.
- Income is adjusted for the tax effect of tax-exempt securities. The tax effects for the years ended December 31, 2006, 2005, and 2004 were \$756,000, \$800,000 and \$861,000, respectively.

#### **Provision for Loan Losses**

A provision for losses on loans represents management s determination of the amount necessary to be charged to earnings to bring the total allowance for loan losses to a level considered appropriate by management based on historical loss experience, the volume and type of lending conducted, the status of past due principal and interest payments, general economic conditions, particularly as such conditions relate to our market areas, and other factors related to the collectibility of our loan portfolio. It is management s practice to review the allowance on a monthly basis to determine the level of provision to be recognized in the allowance, and after considering the above factors, management recorded a provision for loan losses on loans totaling \$1.0 million for the year ended 2006, \$0.8 million for the year ended 2005, and \$1.5 million for the year ended 2004. The increase in the provision recorded in 2006 compared to 2005 was primarily a result of increased loan balances in 2006 compared to 2005. Though loan balances increased proportionately more than the provision in 2006, and non-performing loans also increased, additional loan loss allowances were deemed not necessary because the additional non-performing credits are well-secured. The provision recorded for the year ended 2005 decreased from 2004 primarily as a result of the increased levels of loans secured by real estate which are secured by higher collateral values, therefore, not necessitating large amounts of loan loss reserves.

#### Non-Interest Income from Continuing Operations

The following table sets forth non-interest income from continuing operations for the indicated periods.

|   | Years ended l | Years ended December 31 |          |  |  |  |  |
|---|---------------|-------------------------|----------|--|--|--|--|
|   | 2006          | 2005                    | 2004     |  |  |  |  |
|   | (In thousands | s)                      |          |  |  |  |  |
| Service charges                                     | \$ 3,658      | \$ 3,891                | \$ 3,952 |  |  |  |  |
| Trust fees  | 720           | 702                     | 664      |  |  |  |  |
| Brokerage service revenue                           | 230           | 167                     | 234      |  |  |  |  |
| Gain on sales of mortgage loans                     | 584           | 887                     | 1,264    |  |  |  |  |
| Loss on sales of investment securities              | (157)         | (1)                     | (50)     |  |  |  |  |
| Mortgage servicing fees, net of amortization        | 204           | 248                     | 290      |  |  |  |  |
| Merchant processing fees                            | 35            | 65                      | 188      |  |  |  |  |
| ATM and debit card fees                             | 527           | 444                     | 368      |  |  |  |  |
| Income from investment in bank owned life insurance | 884           | 842                     | 821      |  |  |  |  |
| Other   | 527           | 461                     | 419      |  |  |  |  |
| Total non-interest income                           | \$ 7,212      | \$ 7,706                | \$ 8,150 |  |  |  |  |

Non-interest income from continuing operations was \$7.2 million for 2006, a \$0.5 million, or 6.4%, decrease from 2005. This decrease was primarily a result of a decrease of gain on sales of mortgage loans resulting in a \$0.3 million, or 34.2%, decrease in 2006 compared to 2005. The continued decrease in gain on sales of mortgage loans was the result of the steady decrease in volume of loans refinanced and originated and sold due to the stabilizing interest rate environment and higher rates than in previous years. We do not expect gain on sales of mortgage loans to increase materially unless interest rates decrease significantly. Further decreases in gain on sales of mortgage loans could occur in the event that long-term interest rates increase. Service charges decreased approximately \$233,000 for the year ended 2006 compared to the year ended 2005 due to decreased volume of overdraft fees and decreased service charges, primarily due to the loss of one large retail account; however, this loss also lowered the associated processing costs. The Company incurred \$157,000 loss on the sales of investment securities during 2006, due to decisions to restructure certain investments maintained in our portfolio in order to achieve higher yields in the future.

Non-interest income from continuing operations decreased \$500 thousand during 2005 to \$7.7 million, compared to \$8.2 million during 2004. The decrease was primarily the result of a \$400 thousand, or 30% decrease in gain on sales of mortgage loans as a result of the decrease in volume of loans refinanced and originated and sold due to the continued decline in mortgage banking activity as a result of the higher interest rate environment as compared to the interest rate environment of prior years. Also contributing to the decrease was a \$100 thousand, or 65%, decrease in merchant processing fees from \$188 thousand in 2004 to \$65 thousand in 2005. The decrease in merchant processing fees was a result of selling our merchant processing portfolio in the fourth quarter of 2004. Since the sale of the portfolio, all merchant processing fee income is a result of a referral program with the vendor.

#### Non-Interest Expense from Continuing Operations

The following table presents non-interest expense for the indicated periods:

|  | Years ended Dec<br>2006<br>(In thousands) | cember 31<br>2005 | 2004      |
|--|---|-------------------|-----------|
| Salaries and employee benefits                     | \$ 12,299                                 | \$ 11,406         | \$ 10,638 |
| Occupancy and equipment                            | 3,127                                     | 2,759             | 2,765     |
| Data processing                                    | 2,937                                     | 2,851             | 2,528     |
| Professional fees                                  | 1,435                                     | 1,348             | 1,179     |
| Marketing  | 408                                       | 378               | 355       |
| Supplies   | 350                                       | 322               | 378       |
| Intangible asset amortization                      | 579                                       | 616               | 798       |
| Trust preferred securities redemption amortization | 823                                       |                   |           |
| Other  | 3,326                                     | 3,550             | 3,410     |
| Total non-interest expenses                        | \$ 25,284                                 | \$ 23,230         | \$ 22,051 |

Non-interest expense from continuing operations was \$25.3 million for the year ended 2006, an increase of \$2.1 million, or 9.0%, compared to \$23.2 million for the year ended 2005. Salaries and employee benefits increased approximately \$900,000, or 7.9%, as a result of hiring additional personnel and increased compensation expense. Part of the increase in compensation expense was related to the adoption of Statement of Financial Accounting Standards No. 123(R), *Share-Based Payments*, (SFAS No. 123(R)) in January 2006. Stock-based compensation expense increased \$218,000 during 2006 compared to 2005, largely due to the adoption of this accounting standard. Occupancy and equipment increased approximately \$400,000 during 2006 primarily due to increased building and equipment maintenance and repair costs and a \$91,000 write-down of the value of one of our buildings that will be sold. The largest contribution to the increase in non-interest expense was the \$823,000 charge taken as a result of the restructuring of the Trust Preferred Securities. See *Note (12) Subordinated Debentures* in the notes to the consolidated financial statements for more information on the restructuring of the Trust Preferred Securities and the related charge.

Non-interest expense from continuing operations was \$23.2 million for the year ended 2005, an increase of \$1.2 million, or 5.4%, compared to \$22.1 million for the year ended 2004. Salaries and employee benefits increased \$768,000, or 7.2%, over 2004 primarily due to an increase in bonuses earned in 2005 of approximately \$634,000 as compared to 2004. Data processing expense increased approximately \$323,000 due to increases in computer license expense and other computer support. Additionally, professional fees increased \$169,000, or 14.3%, primarily due to increased internal audit expenses. These increases were offset by a decrease in intangible asset amortization of \$182,000, or 22.8%, primarily due to a reduction of the valuation allowance on mortgage servicing rights based on our valuation of the fair value of the mortgage servicing assets.

#### Income Tax Expense from Continuing Operations

We recorded income tax expense from continuing operations of \$1,050,000 for 2006 compared to \$944,000 for 2005, representing an increase of \$106,000. The effective tax rate from continuing operations for 2006 and 2005 was 20.9% and 18.8%, respectively. An increase in taxable income contributed to the higher effective tax rate in 2006 compared to 2005. The effective tax rate was less than the statutory federal rate of 34.0% in 2006 and 2005 primarily due to municipal interest income and non-taxable income from our investment in bank owned life insurance.

We recorded income tax expense from continuing operations of \$944,000 for the year ended 2005 compared to \$222,000 for the year ended 2004, representing an increase of \$722,000. The effective tax rate from continuing operations for 2005 and 2004 was 18.8% and 5.5%, respectively. An increase in taxable income contributed to the higher effective tax rate in 2005 compared to 2004. The lower effective tax rate in 2004 was a result of approximately \$165,000 due to the completion of the year ended December 31, 2003 income tax returns and the reconciliation of actual tax liabilities to those previously estimated in the tax provision and approximately \$291,000 due to the reversal of previously provided tax reserves from closed tax years. Otherwise, the effective tax rate was less than the statutory federal rate of 34.0% in 2005 and 2004 primarily due to municipal interest income and non-taxable income from our investment in bank owned life insurance.

## **Discontinued Operations**

On February 25, 2005, we completed the sale of our insurance agency subsidiary for \$6,836,000. Our investment in the subsidiary as of February 25, 2005 was approximately \$7,000,000. A loss on the sale of the subsidiary of approximately \$164,000 was recorded in the second quarter of 2005 upon finalization of the selling price and is presented, net of tax, as loss from discontinued operations in the accompanying consolidated financial statements. The sale was effective December 31, 2004. As a result of the sale, the insurance agency s operations have been classified as a discontinued operation in the consolidated financial statements.

The insurance agency subsidiary was purchased on December 18, 2002 and operated as a subsidiary until its sale. Total consideration paid for the insurance agency when purchased in 2002 was \$6,850,000. Cash of \$5,000,000 was paid at closing. Additional consideration of \$1,850,000 plus interest was paid to the previous owners because certain revenue contingencies were met during the years ended 2003 and 2004.

Certain revenue contingencies for both 2003 and 2004 were achieved resulting in additional cash consideration of \$925,000 plus interest paid to the previous owners during the first quarter of 2004 for the 2003 fiscal year achievement and \$925,000 was paid in the first quarter of 2005 for the 2004 fiscal year achievements. The 2005 payment was accrued at December 31, 2004 and included in the payables of TeamBank. Goodwill increased by \$1,850,000 during 2004 as a result of these contingent payments. In compliance with annual impairment testing required by Financial Accounting Standards No. 142, *Goodwill and Other Intangible Assets*, we recognized an impairment on goodwill of \$174,000 during the fourth quarter of 2004.

Summarized results of operations related to the insurance agency are as follows for the year ended December 31, 2004.

|   | Year ended<br>December 31, 2004 |
|---|---------------------------------|
|   | (In thousands)                  |
| Insurance agency commissions                              | \$ 4,153                        |
| Other income  | 193                             |
| Total income  | 4,346                           |
| Salary and employee benefits                              | 3,092                           |
| Occupancy and equipment                                   | 338                             |
| Professional fees   | 90                              |
| Marketing   | 126                             |
| Supplies  | 39                              |
| Intangible asset amortization                             | 170                             |
| Goodwill impairment                                       | 174                             |
| Intangible asset write-off                                | 119                             |
| Other   | 455                             |
| Total expenses  | 4,603                           |
| Net loss from discontinued operations before income taxes | (257 )                          |
| Income tax benefit  | (39 )                           |
| Net loss from discontinued operations, net of tax         | \$ (218 )                       |

In August, 2006, the buyer of the insurance agency presented breach of warranty and representation claims, and on February 6, 2007 filed a complaint in the United States District Court for the Northern District of Oklahoma against certain officers of the Company, Team Financial, Inc., TeamBank, N.A. Asset Corporation, Mystic Capital Advisors Group, LLC, Robert Weatherbie, Michael Gibson and Kevin Donoghue. The complaint asserts claims for breach of contract, negligent misrepresentation, fraud and misrepresentation and civil conspiracy in connection with the sale of the insurance agency subsidiary that was sold to the buyer effective December 31, 2004. The Company believes the claims are without merit, and is pursuing a vigorous defense as well as pursuing available counterclaims against the plaintiff.

# Comprehensive Income

Comprehensive income is the total of net income and other comprehensive income. Our other comprehensive income is composed of the change in equity resulting from an increase or decrease in the market value of our available for sale investment securities, due to the changes in interest rates, net of tax.

Comprehensive income was \$4.5 million for the year ended 2006, an increase of \$2.8 million from \$1.7 million for the year ended 2005. The increase was primarily the result of a \$2.7 million increase in other comprehensive income due to the increase in unrealized gains on investment securities during 2006 compared to the unrealized losses experienced during 2005.

Comprehensive income was \$1.7 million for the year ended 2005, a decrease of \$1.0 million from \$2.7 million for the year ended 2004. The decrease was primarily the result of a \$1.4 million decrease in other comprehensive income as unrealized losses experienced during 2005 increased compared to the unrealized losses experienced during 2004.

# **Analysis of Financial Condition**

#### Overview

Total assets were \$756.4 million at December 31, 2006, an increase of \$59.9 million, or 8.6%, from \$696.5 million in total assets as of December 31, 2005. The increase in total assets was primarily due to an increase in loans receivable of \$66.3 million, offset by a decrease in investment securities available for sale of \$11.7 million.

Total assets were \$696.5 million at December 31, 2005, compared to \$664.1 million as of December 31, 2004, an increase of \$32.4 million, or 4.9%. The increase in total assets was primarily due to an increase in loans receivable of \$41.4 million. Offsetting this increase was a decrease in assets of discontinued operations of \$8.3 million.

#### Loan Portfolio Composition

The following tables present the composition of our loan portfolio by type of loan at the dates indicated.

|                            | December 3     | 1         |           |           |            |          |           |          |            |          |
|----------------------------|----------------|-----------|-----------|-----------|------------|----------|-----------|----------|------------|----------|
|                            | 2006           |           | 2005      |           | 2004       |          | 2003      |          | 2002       |          |
|                            | Principal      | Percent   | Principal | Percent   | Principal  | Percent  | Principal | Percent  | Principal  | Percent  |
|                            | Balance        | of Total  | Balance   | of Total  | Balance    | of Total | Balance   | of Total | Balance    | of Total |
|                            | (Dollars in tl | nousands) |           |           |            |          |           |          |            |          |
| Loans secured by real      |                |           |           |           |            |          |           |          |            |          |
| estate                     |                |           |           |           |            |          |           |          |            |          |
| One to four family         | \$ 84,0        | 78 17.5   | % \$ 86,8 | 80 20.9 9 | % \$ 87,63 | 3 23.4 % | \$ 93,711 | 27.3 %   | \$ 102,673 | 30.5 %   |
| Construction and land      |                |           |           |           |            |          |           |          |            |          |
| development                | 136,835        | 28.5      | 80,918    | 19.5      | 49,388     | 13.2     | 43,748    | 12.7     | 38,717     | 11.5     |
| Commercial                 | 145,747        | 30.3      | 136,318   | 32.9      | 122,007    | 32.6     | 103,568   | 30.2     | 84,751     | 25.2     |
| Other                      | 34,305         | 7.1       | 36,738    | 8.9       | 17,781     | 4.8      | 15,161    | 4.4      | 13,891     | 4.1      |
| Total                      | 400,965        | 83.4      | 340,854   | 82.2      | 276,809    | 74.0     | 256,188   | 74.6     | 240,032    | 71.4     |
| Commercial and agricultura | 1 67,403       | 14.0      | 63,080    | 15.2      | 82,889     | 22.2     | 70,734    | 20.6     | 71,835     | 21.4     |
| Installment and other      | 18,661         | 3.9       | 17,176    | 4.1       | 19,863     | 5.3      | 21,819    | 6.4      | 29,716     | 8.8      |
| Gross Loans                | 487,029        | 101.3     | 421,110   | 101.5     | 379,561    | 101.5    | 348,741   | 101.5    | 341,583    | 101.5    |
| Less unearned fees         | (532           | ) (0.1    | ) (929    | ) (0.2 )  | (790       | ) (0.2 ) | (646      | ) (0.2 ) | (597       | ) (0.2 ) |
| Total loans receivable     | 486,497        | 101.2     | 420,181   | 101.3     | 378,771    |          |           |          |            |          |