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\$

1,467

M

\$

341

M

Deferred Revenue

\$

57

M

\$

49

M

Headcount

4,016

1,417

Leadership

Bruce Chizen will remain CEO

Rob Burgess to join Adobe's Board of Directors

Shantanu Narayen will remain President and Chief Operating Officer of Adobe

Stephen Elop will become Adobe's President of Worldwide Field Operations

Murray Demo will remain CFO of Adobe

Betsey Nelson to co-lead integration team

Senior leaders from both companies will have leadership positions in the combined company

Adobe and Macromedia

Summary

Shared vision and complementary strategies

Industry-defining technology platform

More complete, integrated solutions

Emerging growth opportunities

Coming together from positions of financial strength

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