

FOREST LABORATORIES INC  
Form DEFA14A  
August 16, 2011

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**SCHEDULE 14A**

**Proxy Statement Pursuant to Section 14(a) of the Securities  
Exchange Act of 1934  
(Amendment No. )**

Filed by the Registrant   
Filed by a party other than the Registrant

Check the appropriate box:

- Preliminary Proxy Statement
- Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))**
- Definitive Proxy Statement
- Definitive Additional Materials
- Soliciting Material Pursuant to § 240.14a-12

FOREST LABORATORIES, INC.  
(Name of Registrant as Specified In Its Charter)

(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

Payment of Filing Fee (Check the appropriate box):

- No fee required.
- Fee computed on table below per Exchange Act Rules 14a-6(i)(1) and 0-11.

(1) Title of each class of securities to which transaction applies:

(2) Aggregate number of securities to which transaction applies:

(3) Per unit price or other underlying value of transaction computed pursuant to Exchange Act Rule 0-11 (set forth the amount on which the filing fee is calculated and state how it was determined):

(4) Proposed maximum aggregate value of transaction:

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- Fee paid previously with preliminary materials.

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(1) Amount Previously Paid:

(2) Form, Schedule or Registration Statement No.:

(3) Filing Party:

(4) Date Filed:

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veryimporian at this cr i~ca l juncture in the Companys history Your Board has nominated 10 hiQh ly  
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stockholders , and your Board urQes you to vote FOR Forest s entire slate by usinQ the WHITE proxy  
card that you have received from Forest You can find votinQinstructions, bioQraphies of our nominees,  
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Releases Forest Laboratories Sends Open Letter To Shareholders Recommends Shareholders Vote the  
WHITE Proxy Card for AM forest Nominees NEW YORK August 16, 2011 forest Laboratories, Inc.  
(NYSE:FRX) ( Forest ) today sent the following open letter to all forest shareholders in connection with  
the Company's Annual Meeting, which will be held on August 18, 2011 August 16, 2011 Dear fellow  
Shareholders, The Forest Annual Meeting will be held in less than three days, on Thursday, August 18,  
2011 at 10:00 am EDT How you vote at this meeting will be critical to your investment and the future  
of our Company. You have the opportunity to support forward and our talented and extremely  
experienced Board nominees, each of whom is committed to building value for all our shareholders  
and are the most qualified to lead this company forward. We are writing to ask for your support  
which you can deliver by voting the WHITE card We always welcome constructive input from our  
shareholders, and over the past few weeks, we have had the opportunity to meet with many of you and  
engage in thoughtful and productive conversations concerning the future of our company. We have  
learned a great deal throughout this process and sincerely appreciated the honest and helpful feedback we  
have received. The entire forward Board is wholeheartedly committed to delivering value for shareholders  
and to upholding the highest standards of corporate governance and we are taking some additional  
steps to underscore these commitments forest Announce New Accelerated Share Repurchase Program  
Yesterday, Forest announced its intention to repurchase an additional \$350 million of its shares under an  
accelerated share repurchase program This is in addition to the two \$500 million accelerated share  
repurchases implemented in the last 14 months and the \$4.4 billion of capital that forest already has  
returned to shareholders through repurchases over the past five years (over the year by 9232B it added  
newly, maintaining a strong balance sheet that has enabled

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Send>Open Letter To Shareholders. Over the years, forest has allocated capital efficiently, maintaining a  
strong balance sheet that has enabled the Company to return significant capital to shareholders while  
building one of the deepest, diversified and most promising product portfolios in the industry.  
Forest has maintained a disciplined and measured approach, including acquiring Clinical Data and  
NOI in the last two fiscal years - both of which have meaningfully strengthened and diversified  
our late-stage pipeline. As we look towards the future, we expect our ongoing flexibility will continue to  
premed us with the ability to pursue additional promising opportunities as they arise in the  
marketplace Continued Enhancement of Our Corporate Governance Practice. At Forest we have always taken  
pride in our corporate governance and continually look for new ways to improve our practices. That is  
why in addition to our three new, independent nominees, who we anticipate will make significant  
contributions to our Board and serve on key committees - we have decided to recommend that our  
board make a commitment, which would be part of our Corporate Governance Guidelines, to consult at  
least once per year with leading corporate governance experts to stay abreast of best practices and  
consider how they might apply to Forest. Our Nominating and Corporate Governance Committee  
composed of independent directors will select the appropriate experts, consult with them, and make  
recommendations to the full Board regarding any reforms that should be enacted. We believe this  
reflects our Board's serious and long-term commitment to maintaining a culture of good corporate  
governance on our Board and ethics and integrity throughout our Company **TIME IS SHORT**  
**SHOW YOUR SUPPORT FOR FOREST'S NOMINEES - VOTE THE WHITE PROXY CARD BY**  
**TELEPHONE OR INTERNET TODAY!** We look forward to seeing many of you at the meeting on  
Thursday. If you are unable to attend, you can still support your Board by voting the WHITE proxy  
card by telephone or internet TODAY. We also urge you to DISCARD ANY GOLD PROXY CARD sent  
to you by Caricahn. If you have already returned a gold proxy card, you can change your vote by  
internet or phone, using the information on your WHITE proxy card. Only your latest dated proxy card  
will be counted Shareholders who have questions or need assistance voting their shares can e-mail  
frXDrOXy@mackenziepartners.com or call MacKenzie Partners toll-free at (800)322-2BB5 On behalf  
of Forest's Board of Directors, we thank you for your continued support Sincerely, Howard Solomon  
Chairman of the Board

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1:6 Forest Laboratories Senior Open letter To Shareholders. If Forest Laboratories, Office, Send, Open letter To Shareholders. Forest 2011 Annual Meeting Website! Internet Explorer, Right-click by SARD. **Hal-** I@O. I@O. http://www.forestlabs.com/2011/09/09/forest-laboratories-annual-meeting-open-letter-to-shareholders-3/ X-t Google print, Edit View Favorites Tool, Help Howard Solomon Chairman of the Board and Chief Executive Officer Kenneth Goodman President Independent Director forward looking Information Except for the historical information contained herein, this document contains forward looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These statements involve a number of risks and uncertainties, including the difficulty of predicting FDA approvals, the acceptance and demand for new pharmaceutical products, the impact of competitive products and pricing, the timely development and launch of new products, changes in laws and regulations affecting the healthcare industry and the risk factors listed from time to time in Forest Laboratories Annual Reports on Form 10-K (including the Annual Report on Form 10-K for the fiscal year ended March 31, 2011), Quarterly Reports on Form 10-Q, and any subsequent SEC filings. Important Additional Information Forest Laboratories, its directors, director nominees and certain of its executive officers may be deemed to be participants in the solicitation of proxies from Forest Laboratories shareholders in connection with the matters to be considered at Forest Laboratories 2011 Annual Meeting. On July 18, 2011, Forest Laboratories filed its definitive proxy statement (as it may be amended, the Proxy Statement) with the U.S. Securities and Exchange Commission (the SEC) in connection with submission of proxies from Forest Laboratories shareholders. **FOREST SHAREHOLDERS ARE STRONGLY ENCOURAGED TO READ THE PROXY STATEMENT AND ACCOMPANYING PROXY CARD. THESE DOCUMENTS CONTAIN IMPORTANT INFORMATION.** Detailed information regarding the identity of participants, and their direct or indirect interests, by security holdings or otherwise, is set forth in the Proxy Statement, including Appendix 8 thereto. Shareholders can obtain the Proxy Statement, any amendments or supplements to the Proxy Statement and other documents filed by Forest Laboratories with the SEC for no charge at the SEC's website at [www.sec.gov](http://www.sec.gov). Copies are also available at no charge at Forest Laboratories website at [www.forestlabs.com](http://www.forestlabs.com) by writing to Forest Laboratories at 909 Third Avenue, New York, New York 10022. *If you have any questions, please contact Mackenzie Partners 105 Madison Avenue, New York, NY 10017 by calling 212-326-9232 or by email at [frxproxy@mackenziepartners.com](mailto:frxproxy@mackenziepartners.com)*

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**FOREST LABORATORIES SENDS OPEN LETTER TO SHAREHOLDERS**

**Recommends Shareholders Vote the WHITE Proxy Card For All Forest Nominees**

NEW YORK, August 16, 2011 Forest Laboratories, Inc. (NYSE: FRX) ( Forest ) today sent the following open letter to all Forest shareholders in connection with the Company's Annual Meeting, which will be held on August 18, 2011. August 16, 2011

Dear Fellow Shareholders,

The Forest Annual Meeting will be held in less than three days, on Thursday, August 18, 2011 at 10:00 am EDT. How you vote at this meeting will be critical to your investment and the future of your Company. You have the opportunity to support Forest and our ten talented and extremely experienced Board nominees, each of whom is committed to building value for **all** our shareholders and are the **most** qualified to lead this company forward. We are writing to ask for your support which you can deliver by voting the WHITE card.

We always welcome constructive input from our shareholders, and over the past few weeks, we have had the opportunity to meet with many of you and engage in thoughtful and productive conversations concerning the future of our company. We have learned a great deal throughout this process and sincerely appreciate the honest and helpful feedback we have received. The entire Forest Board is wholeheartedly committed to delivering value for shareholders and to upholding the highest standards of corporate governance and we are taking some additional steps to underscore these commitments.

**Forest Announces New Accelerated Share Repurchase Program**

Yesterday, Forest announced its intention to repurchase an additional \$350 million of its shares under an accelerated share repurchase program. This is in addition to the two \$500 million accelerated share repurchases implemented in the last 14 months and the \$4.4 billion of capital that Forest already has returned to shareholders through repurchases over the past five years.

Over the years, Forest has allocated capital efficiently, maintaining a strong balance sheet that has enabled the Company to return significant capital to shareholders while building one of the deepest, diversified and most promising product portfolios in the

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industry. Forest has maintained a disciplined and measured approach, including acquiring Clinical Data and Novoxel in the last two fiscal years both of which have meaningfully strengthened and diversified our late-stage pipeline. As we look towards the future, we expect our ongoing flexibility will continue to provide us with the ability to pursue additional promising opportunities as they arise in the marketplace.

**Continued Enhancement of Our Corporate Governance Practices**

At Forest we have always taken pride in our corporate governance and continually look for new ways to improve our practices. That is why in addition to our three new, independent nominees, who we anticipate will make significant contributions to our Board and serve on key committees we have decided to recommend that our board make a commitment, which would be part of our Corporate Governance Guidelines, to consult at least once per year with leading corporate governance experts to stay abreast of best practices and consider how they might apply to Forest. Our Nominating and Corporate Governance Committee comprised of independent directors will select the appropriate experts, consult with them, and make recommendations to the full Board regarding any reforms that should be enacted. We believe this reflects our Board's serious and long-term commitment to maintaining a culture of good corporate governance on our Board and ethics and integrity throughout our Company.

**TIME IS SHORT SHOW YOUR SUPPORT FOR FOREST'S NOMINEES VOTE  
THE WHITE PROXY CARD BY TELEPHONE OR INTERNET TODAY!**

We look forward to seeing many of you at the meeting on Thursday. If you are unable to attend, you can still support your Board by voting the **WHITE** proxy card by telephone or internet **TODAY**. We also urge you to **DISCARD ANY GOLD PROXY CARD** sent to you by Carl Icahn. If you have already returned a gold proxy card, you can change your vote by internet or phone, using the information on your **WHITE** proxy card. Only your latest dated proxy card will be counted.

Shareholders who have questions or need assistance voting their shares can e-mail [frxproxy@mackenziepartners.com](mailto:frxproxy@mackenziepartners.com) or call MacKenzie Partners toll-free at (800) 322-2885.

On behalf of Forest's Board of Directors, we thank you for your continued support.

Sincerely,

/s/

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Howard Solomon  
Chairman of the Board and Chief Executive Officer

/s/

Kenneth Goodman  
Presiding Independent Director

**Forward Looking Information**

Except for the historical information contained herein, this document contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These statements involve a number of risks and uncertainties, including the difficulty of predicting FDA approvals, the acceptance and demand for new pharmaceutical products, the impact of competitive products and pricing, the timely development and launch of new products, changes in laws and regulations affecting the healthcare industry and the risk factors listed from time to time in Forest Laboratories' Annual Reports on Form 10-K (including the Annual Report on form 10-K for the fiscal year ended March 31, 2011), Quarterly Reports on Form 10-Q, and any subsequent SEC filings.

**Important Additional Information**

Forest Laboratories, its directors, director nominees and certain of its executive officers may be deemed to be participants in the solicitation of proxies from Forest shareholders in connection with the matters to be considered at Forest Laboratories' 2011 Annual Meeting. On July 18, 2011, Forest Laboratories filed its definitive proxy statement (as it may be amended, the Proxy Statement) with the U.S. Securities and Exchange Commission (the SEC) in connection with such solicitation of proxies from Forest shareholders. **FOREST SHAREHOLDERS ARE STRONGLY ENCOURAGED TO READ THE PROXY STATEMENT AND ACCOMPANYING PROXY CARD AS THEY CONTAIN IMPORTANT INFORMATION.** Detailed information regarding the identity of participants, and their direct or indirect interests, by security holdings or otherwise, is set forth in the Proxy Statement, including Appendix B thereto. Shareholders can obtain the Proxy Statement, any amendments or supplements to the Proxy Statement and other documents filed by Forest Laboratories with the SEC for no charge at the SEC's website at [www.sec.gov](http://www.sec.gov). Copies are also available at no charge at Forest Laboratories' website at [www.frx.com](http://www.frx.com) or by writing to Forest Laboratories at 909 Third Avenue, New York, New York 10022.

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*If you have any questions, require assistance with voting your WHITE proxy card,  
or need additional copies of the proxy materials, please contact:*

105 Madison Avenue  
New York, NY 10016  
frxproxy@mackenziepartners.com  
(212) 929-5500 (Call Collect)  
Or  
TOLL-FREE (800) 322-2885

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