

AMERICAN EXPRESS CO

Form 10-Q

November 03, 2010

**Table of Contents**

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549  
FORM 10-Q**

**☐ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
**For the Quarterly Period Ended September 30, 2010**

or

**○ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the Transition Period from \_\_\_\_\_ to \_\_\_\_\_**

**Commission file number 1-7657**

**AMERICAN EXPRESS COMPANY**

(Exact name of registrant as specified in its charter)

**New York**

**13-4922250**

(State or other jurisdiction of  
incorporation or organization)

(I.R.S. Employer Identification No.)

**World Financial Center, 200 Vesey Street, New  
York, NY**

**10285**

(Address of principal executive offices)

(Zip Code)

Registrant's telephone number, including area code (212) 640-2000

None

Former name, former address and former fiscal year, if changed since last report.

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes ☐ No ○

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes ☐ No ○

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer", "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer ☐ Accelerated filer ○ Non-accelerated filer ○ Smaller reporting company ○  
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes ○ No ☐

Edgar Filing: AMERICAN EXPRESS CO - Form 10-Q

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Class	Outstanding at October 28, 2010
Common Shares (par value \$.20 per share)	1,203,764,300 shares

---

**AMERICAN EXPRESS COMPANY  
FORM 10-Q  
INDEX**

	<b>Page No.</b>
<b><u>Part I. Financial Information</u></b>	
<u>Item 1. Financial Statements</u>	
<u>Consolidated Statements of Income Three Months Ended September 30, 2010 and 2009</u>	2
<u>Consolidated Statements of Income Nine Months Ended September 30, 2010 and 2009</u>	3
<u>Consolidated Balance Sheets September 30, 2010 and December 31, 2009</u>	4
<u>Consolidated Statements of Cash Flows Nine Months Ended September 30, 2010 and 2009</u>	5
<u>Notes to Consolidated Financial Statements</u>	
<u>Note 1 Basis of Presentation</u>	6
<u>Note 2 Acquisition</u>	7
<u>Note 3 Fair Values</u>	7
<u>Note 4 Accounts Receivable</u>	11
<u>Note 5 Loans</u>	12
<u>Note 6 Investment Securities</u>	15
<u>Note 7 Asset Securitizations</u>	18
<u>Note 8 Customer Deposits</u>	21
<u>Note 9 Derivatives and Hedging Activities</u>	22
<u>Note 10 Guarantees</u>	28
<u>Note 11 Comprehensive Income</u>	28
<u>Note 12 Income Taxes</u>	29
<u>Note 13 Earnings per Common Share (EPS)</u>	30
<u>Note 14 Details of Certain Consolidated Statements of Income Lines</u>	31
<u>Note 15 Contingencies</u>	32
<u>Note 16 Reportable Operating Segments</u>	32
<u>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	34
<u>Item 3. Quantitative and Qualitative Disclosures about Market Risk</u>	79
<u>Item 4. Controls and Procedures</u>	80
<b><u>Part II. Other Information</u></b>	
<u>Item 1. Legal Proceedings</u>	82
<u>Item 1A. Risk Factors</u>	86
<u>Item 2. Unregistered Sales of Equity Securities and Use of Proceeds</u>	87

<u>Item 6. Exhibits</u>	88
<u>Signatures</u>	89
<u>Exhibit Index</u>	E-1
<u>EX-12</u>	
<u>EX-31.1</u>	
<u>EX-31.2</u>	
<u>EX-32.1</u>	
<u>EX-101 INSTANCE DOCUMENT</u>	
<u>EX-101 SCHEMA DOCUMENT</u>	
<u>EX-101 CALCULATION LINKBASE DOCUMENT</u>	
<u>EX-101 LABELS LINKBASE DOCUMENT</u>	
<u>EX-101 PRESENTATION LINKBASE DOCUMENT</u>	
<u>EX-101 DEFINITION LINKBASE DOCUMENT</u>	

---

**Table of Contents****PART I. FINANCIAL INFORMATION****ITEM 1. FINANCIAL STATEMENTS**

**AMERICAN EXPRESS COMPANY**  
**CONSOLIDATED STATEMENTS OF INCOME**  
(Unaudited)

Three Months Ended September 30 ( <i>Millions, except per share amounts</i> )	<b>2010</b>	2009
<b>Revenues</b>		
Non-interest revenues		
Discount revenue	<b>\$ 3,818</b>	\$ 3,373
Net card fees	<b>527</b>	538
Travel commissions and fees	<b>487</b>	383
Other commissions and fees	<b>515</b>	448
Securitization income, net		71
Other	<b>502</b>	449
Total non-interest revenues	<b>5,849</b>	5,262
Interest income		
Interest and fees on loans	<b>1,675</b>	1,059
Interest and dividends on investment securities	<b>103</b>	229
Deposits with banks and other	<b>16</b>	9
Total interest income	<b>1,794</b>	1,297
Interest expense		
Deposits	<b>141</b>	109
Short-term borrowings		2
Long-term debt and other	<b>469</b>	432
Total interest expense	<b>610</b>	543
Net interest income	<b>1,184</b>	754
Total revenues net of interest expense	<b>7,033</b>	6,016
Provisions for losses		
Charge card	<b>89</b>	143
Cardmember loans	<b>262</b>	989
Other	<b>22</b>	46
Total provisions for losses	<b>373</b>	1,178
Total revenues net of interest expense after provisions for losses	<b>6,660</b>	4,838
<b>Expenses</b>		
Marketing, promotion, rewards and cardmember services	<b>2,251</b>	1,619
Salaries and employee benefits	<b>1,354</b>	1,261

Professional services	<b>701</b>	575
Other, net	<b>714</b>	465
Total	<b>5,020</b>	3,920
Pretax income from continuing operations	<b>1,640</b>	918
Income tax provision	<b>547</b>	276
Income from continuing operations	<b>1,093</b>	642
Loss from discontinued operations, net of tax		(2)
Net income	<b>\$ 1,093</b>	\$ 640
<b>Earnings per Common Share Basic: (Note 13)</b>		
Income from continuing operations attributable to common shareholders <sup>(a)</sup>	<b>\$ 0.91</b>	\$ 0.54
Loss from discontinued operations, net of tax		
Net income attributable to common shareholders <sup>(a)</sup>	<b>\$ 0.91</b>	\$ 0.54
<b>Earnings per Common Share Diluted: (Note 13)</b>		
Income from continuing operations attributable to common shareholders <sup>(a)</sup>	<b>\$ 0.90</b>	\$ 0.54
Loss from discontinued operations, net of tax		(0.01)
Net income attributable to common shareholders <sup>(a)</sup>	<b>\$ 0.90</b>	\$ 0.53
Average common shares outstanding for earnings per common share:		
Basic	<b>1,193</b>	1,178
Diluted	<b>1,199</b>	1,181
Cash dividends declared per common share	<b>\$ 0.18</b>	\$ 0.18

(a) Represents income from continuing operations or net income, as applicable, less earnings allocated to participating share awards and other items of \$13 million and \$8 million for the three months ended September 30, 2010 and 2009, respectively.

See Notes to Consolidated Financial Statements

**Table of Contents**

**AMERICAN EXPRESS COMPANY**  
**CONSOLIDATED STATEMENTS OF INCOME**  
(Unaudited)

Nine Months Ended September 30 <i>(Millions, except per share amounts)</i>	<b>2010</b>	2009
<b>Revenues</b>		
Non-interest revenues		
Discount revenue	<b>\$ 11,018</b>	\$ 9,744
Net card fees	<b>1,568</b>	1,602
Travel commissions and fees	<b>1,307</b>	1,155
Other commissions and fees	<b>1,512</b>	1,340
Securitization income, net		210
Other	<b>1,413</b>	1,569
<b>Total non-interest revenues</b>	<b>16,818</b>	15,620
Interest income		
Interest and fees on loans	<b>5,107</b>	3,432
Interest and dividends on investment securities	<b>345</b>	579
Deposits with banks and other	<b>45</b>	48
<b>Total interest income</b>	<b>5,497</b>	4,059
Interest expense		
Deposits	<b>406</b>	299
Short-term borrowings	<b>2</b>	36
Long-term debt and other	<b>1,410</b>	1,310
<b>Total interest expense</b>	<b>1,818</b>	1,645
<b>Net interest income</b>	<b>3,679</b>	2,414
<b>Total revenues net of interest expense</b>	<b>20,497</b>	18,034
Provisions for losses		
Charge card	<b>412</b>	716
Cardmember loans	<b>1,490</b>	3,706
Other	<b>66</b>	143
<b>Total provisions for losses</b>	<b>1,968</b>	4,565
<b>Total revenues net of interest expense after provisions for losses</b>	<b>18,529</b>	13,469
<b>Expenses</b>		
Marketing, promotion, rewards and cardmember services	<b>6,335</b>	4,433
Salaries and employee benefits	<b>3,996</b>	3,884
Professional services	<b>1,898</b>	1,693
Other, net	<b>1,813</b>	1,579



Total	<b>14,042</b>	11,589
Pretax income from continuing operations	<b>4,487</b>	1,880
Income tax provision	<b>1,492</b>	453
Income from continuing operations	<b>2,995</b>	1,427
Loss from discontinued operations, net of tax		(13)
Net income	<b>\$ 2,995</b>	\$ 1,414
<b>Earnings per Common Share Basic: (Note 13)</b>		
Income from continuing operations attributable to common shareholders <sup>(a)</sup>	<b>\$ 2.49</b>	\$ 0.95
Loss from discontinued operations, net of tax		(0.01)
Net income attributable to common shareholders <sup>(a)</sup>	<b>\$ 2.49</b>	\$ 0.94
<b>Earnings per Common Share Diluted: (Note 13)</b>		
Income from continuing operations attributable to common shareholders <sup>(a)</sup>	<b>\$ 2.47</b>	\$ 0.95
Loss from discontinued operations, net of tax		(0.01)
Net income attributable to common shareholders <sup>(a)</sup>	<b>\$ 2.47</b>	\$ 0.94
Average common shares outstanding for earnings per common share:		
Basic	<b>1,189</b>	1,164
Diluted	<b>1,195</b>	1,166
Cash dividends declared per common share	<b>\$ 0.54</b>	\$ 0.54

(a) Represents income from continuing operations or net income, as applicable, less (i) accelerated preferred dividend accretion of \$212 million for the nine months ended September 30, 2009 due to a repurchase of \$3.39 billion of preferred shares issued as part of the Capital Purchase Program (CPP), (ii) preferred share dividends and related accretion of \$94 million for the nine months ended September 30, 2009, and (iii) earnings allocated to participating share awards and other items of \$38 million and \$13 million for the nine months ended September 30, 2010 and 2009, respectively.

See Notes to Consolidated Financial Statements

**Table of Contents**

**AMERICAN EXPRESS COMPANY**  
**CONSOLIDATED BALANCE SHEETS**  
(Unaudited)

	<b>September</b>	December
	<b>30,</b>	31,
<i>(Millions, except share data)</i>	<b>2010</b>	2009
<b>Assets</b>		
Cash and cash equivalents		
Cash and cash due from banks	<b>\$ 2,159</b>	\$ 1,525
Interest-bearing deposits in other banks (including securities purchased under resale agreements: 2010, \$360; 2009, \$212)	<b>18,784</b>	11,010
Short-term investment securities	<b>398</b>	4,064
Total cash and cash equivalents	<b>21,341</b>	16,599
Accounts receivable		
Cardmember receivables (includes gross receivables of a consolidated variable interest entity: 2010, \$7,078; 2009, \$8,314), less reserves: 2010, \$364; 2009, \$546	<b>34,751</b>	33,197
Other receivables, less reserves: 2010, \$182; 2009, \$109	<b>3,281</b>	5,007
Loans		
Cardmember loans (includes gross loans of a consolidated variable interest entity: 2010, \$33,010) <sup>(a)</sup> , less reserves: 2010, \$4,318; 2009, \$3,268	<b>52,892</b>	29,504
Other, less reserves: 2010, \$25; 2009, \$27	<b>390</b>	506
Investment securities	<b>17,170</b>	24,337
Premises and equipment at cost, less accumulated depreciation: 2010, \$4,499; 2009, \$4,130	<b>2,799</b>	2,782
Other assets (includes restricted cash of consolidated variable interest entities: 2010, \$1,374; 2009, \$1,799) <sup>(a)</sup>	<b>13,432</b>	13,213
Total assets	<b>\$ 146,056</b>	\$ 125,145
<b>Liabilities and Shareholders Equity</b>		
<b>Liabilities</b>		
Customer deposits	<b>\$ 28,365</b>	\$ 26,289
Travelers Cheques outstanding	<b>5,410</b>	5,975
Accounts payable	<b>10,510</b>	9,063
Short-term borrowings	<b>1,919</b>	2,344
Long-term debt (includes debt issued by consolidated variable interest entities: 2010, \$22,305; 2009, \$4,970)	<b>68,828</b>	52,338
Other liabilities	<b>15,104</b>	14,730
Total liabilities	<b>130,136</b>	110,739
<b>Contingencies (Note 15)</b>		
<b>Shareholders Equity</b>		
Common shares, \$.20 par value, authorized 3.6 billion shares; issued and outstanding 1,204 million shares in 2010 and 1,192 million shares in 2009	<b>240</b>	237
Additional paid-in capital	<b>11,715</b>	11,144
Retained earnings	<b>4,582</b>	3,737
Accumulated other comprehensive loss, net of tax:		
Net unrealized securities gains, net of tax: 2010, \$(165); 2009, \$(291)	<b>305</b>	507

Edgar Filing: AMERICAN EXPRESS CO - Form 10-Q

Net unrealized derivatives losses, net of tax: 2010, \$6; 2009, \$15	(12)	(28)
Foreign currency translation adjustments, net of tax: 2010, \$380; 2009, \$31	(480)	(722)
Net unrealized pension and other postretirement benefit costs, net of tax: 2010 \$215; 2009, \$244	(430)	(469)
Total accumulated other comprehensive loss	(617)	(712)
Total shareholders' equity	15,920	14,406
Total liabilities and shareholders' equity	\$ 146,056	\$ 125,145

- (a) The balance as of December 31, 2009 includes an undivided, pro-rata interest in an unconsolidated variable interest entity (historically referred to as "seller's interest") totaling \$8,752, of which \$8,033 is included in cardmember loans and \$719 is included in other assets. Refer to Note 7 for additional details.

See Notes to Consolidated Financial Statements

Table of Contents

**AMERICAN EXPRESS COMPANY**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(Unaudited)

Nine Months Ended September 30 ( <i>Millions</i> )	<b>2010</b>	2009
<b>Cash Flows from Operating Activities</b>		
Net income	\$ 2,995	\$ 1,414
Loss from discontinued operations, net of tax		13
Income from continuing operations	<b>2,995</b>	1,427
Adjustments to reconcile income from continuing operations to net cash provided by operating activities:		
Provisions for losses	<b>1,968</b>	4,565
Depreciation and amortization	<b>689</b>	777
Deferred taxes, acquisition costs and other	<b>735</b>	(1,423)
Stock-based compensation	<b>157</b>	158
Changes in operating assets and liabilities, net of effects of acquisitions and dispositions:		
Other receivables	<b>(232)</b>	1,028
Other assets	<b>(424)</b>	287
Accounts payable and other liabilities	<b>1,871</b>	(987)
Travelers Cheques outstanding	<b>(532)</b>	(681)
Net cash used in operating activities attributable to discontinued operations		(239)
Net cash provided by operating activities	<b>7,227</b>	4,912
<b>Cash Flows from Investing Activities</b>		
Sale of investments	<b>1,759</b>	2,647
Maturity and redemption of investments	<b>8,998</b>	2,741
Purchase of investments	<b>(7,054)</b>	(12,493)
Net decrease in cardmember loans/receivables	<b>66</b>	9,684
Proceeds from cardmember loan securitizations		2,244
Maturities of cardmember loan securitizations		(4,800)
Purchase of premises and equipment	<b>(592)</b>	(491)
Sale of premises and equipment	<b>6</b>	39
Acquisitions/Dispositions, net of cash acquired	<b>(254)</b>	
Net decrease (increase) in restricted cash	<b>2,369</b>	(51)
Net cash provided by investing activities attributable to discontinued operations		196
Net cash provided by (used in) investing activities	<b>5,298</b>	(284)
<b>Cash Flows from Financing Activities</b>		
Net change in customer deposits	<b>2,055</b>	8,545
Net decrease in short-term borrowings	<b>(274)</b>	(6,724)
Issuance of long-term debt	<b>3,423</b>	4,500
Principal payments on long-term debt	<b>(12,814)</b>	(12,439)
Issuance of American Express Series A preferred shares and warrants		3,389
Issuance of American Express common shares	<b>375</b>	531
Repurchase of American Express Series A preferred shares		(3,389)
Repurchase of American Express Stock Warrants		(340)

Edgar Filing: AMERICAN EXPRESS CO - Form 10-Q

Common and preferred dividends paid	<b>(650)</b>	(709)
Net cash provided by financing activities attributable to discontinued operations		40
Net cash used in financing activities	<b>(7,885)</b>	(6,596)
Effect of exchange rate changes on cash	<b>102</b>	4
Net increase (decrease) in cash and cash equivalents	<b>4,742</b>	(1,964)
Cash and cash equivalents at beginning of period includes cash of discontinued operations: 2010, \$0; 2009, \$3	<b>16,599</b>	21,654
Cash and cash equivalents at end of period	<b>\$ 21,341</b>	\$ 19,690

See Notes to Consolidated Financial Statements

5

---

**Table of Contents**

AMERICAN EXPRESS COMPANY  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)

**1. Basis of Presentation**

**The Company**

American Express is a global service company that provides customers with access to products, insights and experiences that enrich lives and build business success. The Company's principal products and services are charge and credit payment card products and travel-related services offered to consumers and businesses around the world.

The accompanying Consolidated Financial Statements should be read in conjunction with the financial statements incorporated by reference in the Annual Report on Form 10-K of American Express Company (the Company) for the year ended December 31, 2009 (2009 Form 10-K).

The interim consolidated financial information in this report has not been audited. In the opinion of management, all adjustments necessary for a fair statement of the consolidated financial position and the consolidated results of operations for the interim periods have been made. All adjustments made were of a normal, recurring nature. Results of operations reported for interim periods are not necessarily indicative of results for the entire year. Certain amounts in prior periods have been reclassified to conform to the current presentation. Refer to Note 1 to the Consolidated Financial Statements included in the Company's Form 10-Q for the quarter ended June 30, 2010 for a description of changes made to certain line items in the Consolidated Balance Sheet as of December 31, 2009 and the Consolidated Statement of Cash Flows for the nine months ended September 30, 2009 to correct the effects of certain misclassifications.

Accounting estimates are an integral part of the Consolidated Financial Statements. These estimates are based, in part, on management's assumptions concerning future events. Among the more significant assumptions are those that relate to reserves for cardmember losses relating to loans and charge card receivables, reserves for Membership Rewards costs, fair value measurement, goodwill and income taxes. These accounting estimates reflect the best judgment of management, but actual results could differ.

**Recently Issued Accounting Standards**

The Financial Accounting Standards Board (FASB) recently issued Accounting Standards Update (ASU) No. 2010-20, Receivables (Topic 310): Disclosures about the Credit Quality of Financing Receivables and the Allowance for Credit Losses. This standard amends existing guidance by requiring an entity to provide a greater level of disaggregated information about the credit quality of its financing receivables and its allowance for credit losses. In addition, an entity will be required to disclose credit quality indicators, past due information, and modifications of its financing receivables. The amendments that require disclosures as of a balance sheet date are effective for December 31, 2010. The amendments that require disclosures about activity during a period are effective for periods beginning January 1, 2011. The new standard is anticipated to require expanded disclosure by the Company due to the requirement for further disaggregation of currently disclosed information, as well as new disclosure requirements surrounding reserve activity.

Effective January 1, 2010, the Company adopted ASU No. 2009-16, Transfers and Servicing (Topic 860): Accounting for Transfers of Financial Assets and ASU No. 2009-17, Consolidations (Topic 810): Improvements to Financial Reporting by Enterprises Involved with Variable Interest Entities (generally referred to herein as new GAAP effective January 1, 2010). These standards eliminate the concept of a qualifying special purpose entity (QSPE), therefore requiring these entities to be evaluated under the

accounting guidance for consolidation of variable interest entities (VIEs). In addition, ASU 2009-17 requires an entity to reconsider its previous consolidation conclusions reached under the VIE consolidation model, including (i) whether an entity is a VIE, (ii) whether the enterprise is the VIE's primary beneficiary and (iii) the required financial statement disclosures.

**Table of Contents**

AMERICAN EXPRESS COMPANY  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)

Upon adoption of new GAAP effective January 1, 2010, the Company was required to change its accounting for the American Express Credit Account Master Trust (the Lending Trust), a previously unconsolidated VIE, which is now consolidated. As a result, beginning January 1, 2010, the securitized cardmember loans and related debt securities issued to third parties by the Lending Trust are included on the Company's Consolidated Balance Sheet. The Company continues to consolidate the American Express Issuance Trust (the Charge Trust). Prior period results have not been revised for the change in accounting for the Lending Trust. Refer to Note 7 for further discussion.

**2. Acquisition**

On January 15, 2010, the Company purchased Revolution Money, a provider of secure person-to-person payment services through an internet based platform, for a cash purchase price of approximately \$305 million. Among the assets acquired was \$184 million of goodwill, \$119 million of definite-lived intangible assets, and other miscellaneous net assets totaling \$2 million. All assets and liabilities acquired, including goodwill, are reflected in the Corporate & Other segment. The acquisition of Revolution Money did not have a significant impact on the Corporate & Other segment's or the Company's results of operations for the three and nine months ended September 30, 2010.

**3. Fair Values**

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability (an exit price) in an orderly transaction between market participants at the measurement date, and is based on the Company's principal or most advantageous market for the specific asset or liability.

Generally Accepted Accounting Principles (GAAP) provide for a three-level hierarchy of inputs to valuation techniques used to measure fair value, defined as follows:

Level 1 Inputs that are quoted prices (unadjusted) for identical assets or liabilities in active markets.

Level 2 Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the asset or liability, including:

Quoted prices for similar assets or liabilities in active markets

Quoted prices for identical or similar assets or liabilities in markets that are not active

Inputs other than quoted prices that are observable for the asset or liability

Inputs that are derived principally from or corroborated by observable market data by correlation or other means

Level 3 Inputs that are unobservable and reflect the Company's own assumptions about the assumptions market participants would use in pricing the asset or liability based on the best information available in the circumstances (e.g., internally derived assumptions surrounding the timing and amount of expected cash flows).



**Table of Contents**

AMERICAN EXPRESS COMPANY  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)

The following table summarizes the Company's financial assets and financial liabilities measured at fair value on a recurring basis, categorized by GAAP's valuation hierarchy (as described in the preceding paragraphs), as of September 30, 2010 and December 31, 2009:

(Millions)	2010				2009			
	Total	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3
<b>Assets:</b>								
Investment securities: <sup>(a)</sup>								
Equity securities	\$ 475	\$ 475	\$	\$	\$ 530	\$ 530	\$	\$
Retained subordinated securities <sup>(b)</sup>					3,599			3,599
Debt securities and other	16,695		16,695		20,208		20,208	
Interest-only strip <sup>(b)</sup>					20			20
Derivatives <sup>(c)</sup>	1,414		1,414		833		833	
<b>Total assets</b>	<b>\$ 18,584</b>	<b>\$ 475</b>	<b>\$ 18,109</b>	<b>\$</b>	<b>\$ 25,190</b>	<b>\$ 530</b>	<b>\$ 21,041</b>	<b>\$ 3,619</b>
<b>Liabilities:</b>								
Derivatives <sup>(c)</sup>	\$ 581	\$	\$ 581	\$	\$ 283	\$	\$ 283	\$
<b>Total liabilities</b>	<b>\$ 581</b>	<b>\$</b>	<b>\$ 581</b>	<b>\$</b>	<b>\$ 283</b>	<b>\$</b>	<b>\$ 283</b>	<b>\$</b>

(a) Refer to Note 6 for the fair values of investment securities on a further disaggregated basis.

(b) As a result of new GAAP effective January 1, 2010, the Company no longer presents the retained subordinated securities and interest-only strip within its Consolidated Financial Statements in periods subsequent to December 31, 2009. Refer to Note 7 for further details.

(c) GAAP permits the netting of derivative assets and derivative liabilities when a legally enforceable master netting agreement exists between the Company and its derivative counterparty. As of September 30, 2010 and December 31, 2009, \$8 million and \$33 million, respectively, of derivative assets and liabilities have been offset and presented net on the Consolidated Balance Sheets. Refer to Note 9 for the fair values of derivative assets and liabilities on a further disaggregated basis.

The table below presents a reconciliation of all assets and liabilities measured at fair value on a recurring basis using significant unobservable inputs (Level 3) as of December 31, 2009, including realized and unrealized gains (losses) included in earnings and accumulated other comprehensive (loss) income (AOCI):

	2009 <sup>(a)</sup>	
	Investments-Retained Subordinated Securities	Other Assets- Interest-Only Strip
<i>(Millions)</i>		
Beginning fair value, January 1	\$ 744	\$ 32
Increases in securitized loans <sup>(b)</sup>	1,760	
Unrealized and realized gains (losses)	1,095 <sup>(c)</sup>	(12) <sup>(d)</sup>
Ending fair value, December 31	\$ 3,599	\$ 20

(a) The Company did not measure any financial instruments at fair value using significantly unobservable inputs during the nine months ended September 30, 2010.

(b) Represents cost basis of securitized loans.

(c) Included in AOCI, net of taxes.

(d) Included in securitization income, net.

#### **Valuation Techniques Used in Measuring Fair Value**

GAAP requires disclosure of the estimated fair value of all financial instruments. A financial instrument is defined as cash, evidence of an ownership in an entity, or a contract between two entities to deliver cash or another financial instrument or to exchange other financial instruments. The disclosure requirements for the fair value of financial instruments exclude leases, equity method investments, affiliate investments, pension and benefit obligations, insurance contracts and all non-financial instruments.

**Table of Contents**

AMERICAN EXPRESS COMPANY  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)

For the financial assets and liabilities measured at fair value on a recurring basis (categorized in the valuation hierarchy table on the previous page) the Company applies the following valuation techniques to measure fair value:

**Investment Securities (Excluding Retained Subordinated Securities and the Interest-only Strip)**

When available, quoted market prices in active markets are used to determine fair value. Such investment securities are classified within Level 1 of the fair value hierarchy.

When quoted prices in an active market are not available, the fair values for the Company's investment securities are obtained primarily from pricing services engaged by the Company, and the Company receives one price for each security. The fair values provided by the pricing services are estimated using pricing models, where the inputs to those models are based on observable market inputs. The inputs to the valuation techniques applied by the pricing services vary depending on the type of security being priced but are typically benchmark yields, benchmark security prices, credit spreads, prepayment speeds, reported trades and broker-dealer quotes, all with reasonable levels of transparency. The pricing services did not apply any adjustments to the pricing models used. In addition, the Company did not apply any adjustments to prices received from the pricing services. The Company classifies the prices obtained from the pricing services within Level 2 of the fair value hierarchy because the underlying inputs are directly observable from active markets or recent trades of similar securities in inactive markets. However, the pricing models used do entail a certain amount of subjectivity and therefore differing judgments in how the underlying inputs are modeled could result in different estimates of fair value.

The Company reaffirms its understanding of the valuation techniques used by its pricing services at least annually. In addition, the Company corroborates the prices provided by its pricing services to test their reasonableness by comparing their prices to valuations from different pricing sources as well as comparing prices to the sale prices received from sold securities. Refer to Note 6 for additional fair value information.

**Retained Subordinated Securities**

As of December 31, 2009, the Company determined the fair value of its retained subordinated securities using discounted cash flow models. The discount rate used was based on an interest rate curve that was observable in the marketplace plus an unobservable credit spread commensurate with the risk of these securities and similar financial instruments. The Company classified such securities in Level 3 of the fair value hierarchy because the applicable credit spreads were not observable due to the illiquidity in the market with respect to these securities and similar financial instruments.

**Interest-only Strip**

As of December 31, 2009, the fair value of the interest-only strip was the present value of estimated future positive excess spread expected to be generated by the securitized loans over the estimated remaining life of those loans. Management utilized certain estimates and assumptions to determine the fair value of the interest-only strip asset, including estimates for finance charge yield, credit losses, London Interbank Offered Rate (LIBOR) (which determined future certificate interest costs), monthly payment rate and discount rate. On a quarterly basis, the Company compared the assumptions it used in calculating the fair value of its interest-only strip to observable market data when available, and to historical trends. The interest-only strip was classified within Level 3 of the fair value hierarchy due to the significance of the unobservable inputs used in valuing this asset.

**Derivative Financial Instruments**

The fair value of the Company's derivative financial instruments, which could be assets or liabilities on the Consolidated Balance Sheets, is estimated by a third-party valuation service that uses proprietary pricing

9

---

**Table of Contents**

AMERICAN EXPRESS COMPANY  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)

models, or by internal pricing models. The pricing models do not contain a high level of subjectivity as the valuation techniques used do not require significant judgment, and inputs to those models are readily observable from actively quoted markets. The pricing models used are consistently applied and reflect the contractual terms of the derivatives, including the period of maturity, and market-based parameters such as interest rates, foreign exchange rates, equity indices or prices, and volatility.

Credit valuation adjustments are necessary when the market parameters, such as a benchmark curve, used to value derivatives are not indicative of the credit quality of the Company or its counterparties. The Company considers the counterparty credit risk by applying an observable forecasted default rate to the current exposure. Refer to Note 9 for additional fair value information.

The following table discloses the estimated fair value for the Company's financial assets and financial liabilities that are not carried at fair value, as of September 30, 2010 and December 31, 2009:

<i>(Rounded to nearest billion)</i>	<b>2010</b>		2009	
	Carrying Value	Fair Value	Carrying Value	Fair Value
<b>Financial Assets:</b>				
Assets for which carrying values equal or approximate fair value	\$ 61	\$ 61 <sup>(a)</sup>	\$ 58	\$ 58 <sup>(b)</sup>
Loans, net	\$ 53	\$ 54 <sup>(a)</sup>	\$ 30	\$ 30
<b>Financial Liabilities:</b>				
Liabilities for which carrying values equal or approximate fair value	\$ 38	\$ 38	\$ 34	\$ 34
Certificates of deposit	\$ 14	\$ 15	\$ 15	\$ 16
Long-term debt	\$ 69	\$ 72 <sup>(a)</sup>	\$ 52	\$ 54 <sup>(b)</sup>

(a) Includes fair values of cardmember receivables, loans and long-term debt of \$7.1 billion, \$31.1 billion and \$22.5 billion, respectively, held by consolidated VIEs as of September 30, 2010. Refer to the Consolidated Balance Sheets for the related carrying values.

(b) Includes fair values of cardmember receivables and long-term debt of \$8.3 billion and \$5.0 billion, respectively, held by a consolidated VIE as of December 31, 2009. Refer to the Consolidated Balance Sheets for the related carrying values.

The fair values of these financial instruments are estimates based upon the market conditions and perceived risks as of September 30, 2010 and December 31, 2009, and require management judgment. These figures may not be indicative of their future fair values. The fair value of the Company cannot be reliably estimated by aggregating the amounts presented.

The following methods were used to determine estimated fair values:

**Financial Assets for Which Carrying Values Equal or Approximate Fair Value**

Financial assets for which carrying values equal or approximate fair value include cash and cash equivalents, cardmember receivables, accrued interest and certain other assets. For these assets, the carrying values approximate fair value because they are short-term in duration or variable rate in nature.

**Financial Assets Carried at Other than Fair Value**

***Loans, net***

Loans are recorded at historical cost, less reserves, on the Consolidated Balance Sheets. In estimating the fair value for the Company's loans the principal market is assumed to be the securitization market, and the Company uses the hypothetical securitization price to determine the fair value of the portfolio. The securitization price is estimated from the assumed proceeds of the hypothetical securitization in the current market, adjusted for securitization uncertainties such as market conditions and liquidity.

**Table of Contents**

AMERICAN EXPRESS COMPANY  
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
 (Unaudited)

**Financial Liabilities for Which Carrying Values Equal or Approximate Fair Value**

Financial liabilities for which carrying values equal or approximate fair value include accrued interest, customer deposits (excluding certificates of deposit, which are described further below), Travelers Cheques outstanding, short-term borrowings and certain other liabilities for which the carrying values approximate fair value because they are short-term in duration, variable rate in nature, or have no defined maturity.

**Financial Liabilities Carried at Other than Fair Value*****Certificates of Deposit***

Certificates of deposit (CDs) are recorded at their historical issuance cost on the Consolidated Balance Sheets. Fair value is estimated using a discounted cash flow methodology based on the Company's current borrowing rates for similar types of CDs.

***Long-term Debt***

Long-term debt is recorded at historical issuance cost on the Consolidated Balance Sheets. Fair value is estimated using either quoted market prices or discounted cash flows based on the Company's current borrowing rates for similar types of borrowings.

**4. Accounts Receivable**

Accounts receivable as of September 30, 2010 and December 31, 2009, consisted of:

<i>(Millions)</i>	<b>2010</b>	2009
U.S. Card Services <sup>(a)</sup>	<b>\$ 16,476</b>	\$ 17,750
International Card Services	<b>6,231</b>	5,944
Global Commercial Services <sup>(b)</sup>	<b>12,212</b>	9,844
Global Network & Merchant Services <sup>(c)</sup>	<b>196</b>	205
Cardmember receivables, gross <sup>(d)</sup>	<b>35,115</b>	33,743
Less: Cardmember reserve for losses	<b>364</b>	546
Cardmember receivables, net	<b>\$ 34,751</b>	\$ 33,197
Other receivables, net <sup>(e)</sup>	<b>\$ 3,281</b>	\$ 5,007

(a) Includes \$6.5 billion and \$7.8 billion of gross cardmember receivables of a consolidated VIE as of September 30, 2010 and December 31, 2009, respectively.

(b) Includes \$0.6 billion and \$0.5 billion of gross cardmember receivables of a consolidated VIE as of September 30, 2010 and December 31, 2009, respectively.

(c) Includes receivables primarily related to the Company's International Currency Card portfolios.

- (d) Includes approximately \$11.3 billion and \$10.4 billion of cardmember receivables outside the United States as of September 30, 2010 and December 31, 2009, respectively.
- (e) Other receivables primarily represent amounts due from the Company's travel customers and suppliers, third-party issuing partners, accrued interest on investments, and other receivables due to the Company in the ordinary course of business. As of December 31, 2009, these amounts also include \$1.9 billion of cash held in an unconsolidated VIE required for daily settlement requirements. Beginning January 1, 2010, this VIE is consolidated by the Company and cash held by this consolidated VIE is considered restricted cash included in other assets on the Company's Consolidated Balance Sheets. Refer to Note 7 for additional details.



**Table of Contents**

AMERICAN EXPRESS COMPANY  
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
 (Unaudited)

The following table presents changes in the cardmember receivable reserve for losses for the nine months ended September 30:

<i>(Millions)</i>	<b>2010</b>	2009
Balance, January 1	<b>\$ 546</b>	\$ 810
Additions:		
Cardmember receivables provisions <sup>(a)</sup>	<b>292</b>	657
Cardmember receivables provisions other <sup>(b)</sup>	<b>120</b>	59
Total provision	<b>412</b>	716
Deductions:		
Cardmember receivables net write-offs <sup>(c)(d)</sup>	<b>(481)</b>	(937)
Cardmember receivables other <sup>(e)</sup>	<b>(113)</b>	10
Balance, September 30	<b>\$ 364</b>	\$ 599

- (a) Represents loss provisions for cardmember receivables consisting of principal (resulting from authorized transactions) and fee reserve components.
- (b) Primarily represents loss provisions for cardmember receivables resulting from unauthorized transactions.
- (c) Represents write-offs consisting of principal (resulting from authorized transactions) and fee components, less recoveries of \$275 million and \$254 million for the nine months ended September 30, 2010 and 2009, respectively. For the nine months ended September 30, 2009, these amounts also include net write-offs for cardmember receivables resulting from unauthorized transactions.
- (d) Through December 31, 2009, cardmember receivables in the International Card Services (ICS) and Global Commercial Services (GCS) segments were written off when 360 days past billing or earlier. During the first quarter of 2010, consistent with applicable bank regulatory guidance, the Company modified its methodology to write off cardmember receivables in the ICS and GCS segments when 180 days past due or earlier. Therefore, net write-offs for cardmember receivables for the first quarter of 2010 included approximately \$108 million resulting from this change in write-off methodology. The impact of this change to the provision for charge card losses was not material.
- (e) For the nine months ended September 30, 2010, these amounts include net write-offs of cardmember receivables resulting from unauthorized transactions. For all periods these amounts include foreign currency translation adjustments.

Refer to Note 5 for impaired cardmember receivables as of September 30, 2010 and December 31, 2009.

**5. Loans**

Loans as of September 30, 2010 and December 31, 2009 consisted of:

<i>(Millions)</i>	<b>2010</b>	2009
U.S. Card Services <sup>(a)</sup>	<b>\$ 48,722</b>	\$ 23,507
International Card Services	<b>8,462</b>	9,241
Global Commercial Services	<b>26</b>	24
Cardmember loans <sup>(b)</sup>	<b>57,210</b>	32,772
Less: Cardmember loans reserve for losses	<b>4,318</b>	3,268
Cardmember loans, net	<b>\$ 52,892</b>	\$ 29,504
Other loans, net <sup>(c)</sup>	<b>\$ 390</b>	\$ 506

(a) As of September 30, 2010, includes approximately \$33.0 billion of gross cardmember loans of a consolidated VIE. As of December 31, 2009 includes approximately \$8.0 billion for an undivided, pro-rata interest in an unconsolidated VIE (historically referred to as seller's interest). Refer to Note 7 for additional details.

(b) Cardmember loan balance is net of unamortized net card fees of \$128 million and \$114 million as of September 30, 2010 and December 31, 2009, respectively.

(c) Other loans primarily represent small business installment loans, a store card portfolio whose billed business is not processed on the Company's network and small business loans associated with the acquisition of Corporate Payment Services (CPS).

**Table of Contents**

AMERICAN EXPRESS COMPANY  
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
 (Unaudited)

The following table presents changes in the cardmember loans reserve for losses for the nine months ended September 30:

<i>(Millions)</i>	<b>2010</b>	2009
Balance, January 1	<b>\$ 3,268</b>	\$ 2,570
Reserves established for consolidation of a variable interest entity	<b>2,531</b>	
 Total adjusted balance, January 1	 <b>5,799</b>	 2,570
 Additions:		
Cardmember loans provisions <sup>(a)</sup>	<b>1,429</b>	3,665
Cardmember loans other <sup>(b)</sup>	<b>61</b>	41
 Total provision	 <b>1,490</b>	 3,706
 Deductions:		
Cardmember loans net write-offs principal <sup>(d)</sup>	<b>(2,630)</b>	(2,360)
Cardmember loans net write-offs interest and fees <sup>(e)</sup>	<b>(287)</b>	(376)
Cardmember loans other <sup>(d)</sup>	<b>(54)</b>	(181)
 Balance, September 30	 <b>\$ 4,318</b>	 \$ 3,359

- (a) Represents loss provisions for cardmember loans consisting of principal (resulting from authorized transactions), interest and fee reserves components.
- (b) Primarily represents loss provisions for cardmember loans resulting from unauthorized transactions.
- (c) Cardmember loans net write-offs principal for the nine months ended September 30, 2010 and 2009 include recoveries of \$422 million and \$253 million, respectively. Recoveries of interest and fees were de minimis.
- (d) These amounts include net write-offs related to unauthorized transactions and foreign currency translation adjustments.

**Impaired Loans and Receivables**

Impaired loans and receivables are defined by GAAP as individual larger balance or homogeneous pools of smaller balance restructured loans and receivables for which it is probable that the lender will be unable to collect all amounts due according to the original contractual terms of the loan and receivable agreement. The Company considers impaired loans and receivables to include: (i) loans over 90 days past due still accruing interest, (ii) non-accrual loans, and (iii) loans and receivables modified in a troubled debt restructuring (TDR).

The Company may modify cardmember loans and receivables to minimize losses to the Company while providing cardmembers with temporary or permanent financial relief. Such modifications may include reducing the interest rate or delinquency fees on the loans and receivables and/or placing the cardmember on a fixed payment plan not exceeding 60 months. If the cardmember does not comply with the modified terms, then the loan or receivable agreement generally reverts back to its original terms. The performance of loans and receivables modified in a TDR is

closely monitored to understand its impact on the Company's reserve for losses. Though the ultimate success of these modification programs remains uncertain, the Company believes they improve the cumulative loss performance of such loans and receivables.

Modification programs can be long term (more than 12 months) or short term (12 months or less). The Company has classified such cardmember loans and receivables in these modification programs as TDRs.

**Table of Contents**

AMERICAN EXPRESS COMPANY  
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
 (Unaudited)

Information regarding the Company's impaired loans and receivables as of September 30, 2010 and December 31, 2009 is as follows:

Balances as of September 30, 2010:

<i>(Millions)</i>	Loans and Receivables Modified in a TDR		Loans and Receivables	Total (e)
	Short-Term Modification	Long-Term Modification	Not in Modification	
	Programs	Programs	Programs	
Loans over 90 days past due and accruing interest <sup>(a)</sup>	\$ 4	\$ 3	\$ 215	\$ 222
Non-accrual loans <sup>(b)</sup>	795	9	663	1,467
Loans and receivables modified in a TDR <sup>(c)</sup>	265	229		494
<b>Total as of September 30, 2010</b>	<b>\$ 1,064</b>	<b>\$ 241</b>	<b>\$ 878</b>	<b>\$ 2,183</b>
 Reserves for losses on impaired loans and receivables	 \$ 316 <sup>(d)</sup>	 \$ 63 <sup>(d)</sup>	 \$ 622	 \$ 1,001

Balances as of December 31, 2009:

<i>(Millions)</i>	Loans and Receivables Modified in a TDR		Loans and Receivables	Total (e)
	Short-Term Modification	Long-Term Modification	Not in Modification	
	Programs	Programs	Programs	
Loans over 90 days past due and accruing interest <sup>(a)</sup>	\$ 1	\$	\$ 253	\$ 254
Non-accrual loans <sup>(b)</sup>	586		494	1,080
Loans and receivables modified in a TDR <sup>(c)</sup>	114	114		228
<b>Total as of December 31, 2009</b>	<b>\$ 701</b>	<b>\$ 114</b>	<b>\$ 747</b>	<b>\$ 1,562</b>
 Reserves for losses on impaired loans and receivables	 \$ 211 <sup>(d)</sup>	 \$ 40 <sup>(d)</sup>	 \$ 539	 \$ 790

(a) The Company's policy is generally to accrue interest through the date of charge-off (at 180 days past due). The Company establishes reserves for interest that the Company believes will not be collected.

- (b) Non-accrual loans not in modification programs include certain cardmember loans placed with outside collection agencies for which the Company has ceased accruing interest.
- (c) These amounts do not include cardmember loans and receivables modified in a TDR already disclosed above as (i) loans over 90 days past due and still accruing interest, and (ii) non-accrual loans.
- (d) Reserves for losses for loans and receivables modified in a TDR are determined by the difference between cash flows expected to be received from the cardmember discounted at the original effective interest rate and the recorded investment in the cardmember balance. These amounts include reserves for losses on loans modified in a TDR that are disclosed above as loans 90 days past due and still accruing interest and non-accrual loans.
- (e) The increase in impaired loans was due to the adoption of new GAAP effective January 1, 2010, which resulted in the consolidation of the Lending Trust as discussed further in Note 1. As a result of these changes, amounts as of September 30, 2010 include impaired loans and receivables for both the Charge Trust and Lending Trust; correspondingly, amounts as of December 31, 2009 only include impaired loans and receivables for the Charge Trust and the seller's interest portion of the Lending Trust. Amounts as of both balance sheet dates also include impaired loans and receivables associated with other non-securitized portfolios.

**Table of Contents**

AMERICAN EXPRESS COMPANY  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)

**6. Investment Securities**

Investment securities include debt and equity securities and are classified as available for sale. The Company's investment securities, principally debt securities, are carried at fair value on the Consolidated Balance Sheets with unrealized gains (losses) recorded in AOCI, net of income tax provisions (benefits). Realized gains and losses are recognized in results of operations upon disposition of the securities using the specific identification method on a trade date basis. Refer to Note 3 for a description of the Company's methodology for determining the fair value of its investment securities.

The following is a summary of investment securities as of September 30, 2010 and December 31, 2009:

<i>(Millions)</i>	2010				2009			
	Cost	Gross Unrealized Gains	Gross Unrealized Losses	Estimated Fair Value	Cost	Gross Unrealized Gains	Gross Unrealized Losses	Estimated Fair Value
State and municipal obligations	\$ 6,064	\$ 105	\$ (75)	\$ 6,094	\$ 6,457	\$ 51	\$ (258)	\$ 6,250
U.S. Government agency obligations	5,429	20	(1)	5,448	6,699	47	(1)	6,745
U.S. Government treasury obligations	3,153	10		3,163	5,556	10		5,566
Corporate debt securities <sup>(a)</sup>	1,570	23		1,593	1,333	14	(12)	1,335
Retained subordinated securities <sup>(b)</sup>					3,088	512	(1)	3,599
Mortgage-backed securities <sup>(c)</sup>	244	9		253	179	3	(2)	180
Equity securities <sup>(d)</sup>	100	375		475	100	430		530
Foreign government bonds and obligations	95	8		103	90	2		92
Other <sup>(e)</sup>	40	1		41	40			40
<b>Total</b>	<b>\$ 16,695</b>	<b>\$ 551</b>	<b>\$ (76)</b>	<b>\$ 17,170</b>	<b>\$ 23,542</b>	<b>\$ 1,069</b>	<b>\$ (274)</b>	<b>\$ 24,337</b>

- (a) The September 30, 2010 and December 31, 2009 balances include, on a cost basis, \$1.4 billion and \$1.1 billion, respectively, of corporate debt obligations issued under the Temporary Liquidity Guarantee Program (TLGP) that are guaranteed by the Federal Deposit Insurance Corporation (FDIC).
- (b) As a result of the adoption of new GAAP effective January 1, 2010, the Company no longer presents the retained subordinated securities within its Consolidated Financial Statements in periods subsequent to December 31, 2009. The December 31, 2009 balance consists of investments in retained subordinated securities issued by unconsolidated VIEs related to the Company's cardmember loan securitization programs. Refer to Note 7 for further details.
- (c) Represents mortgage-backed securities guaranteed by Fannie Mae, Freddie Mac or Ginnie Mae.
- (d) Represents the Company's investment in Industrial and Commercial Bank of China (ICBC).

(e) Other is comprised of investments in various mutual funds.

15

---



Table of Contents

AMERICAN EXPRESS COMPANY  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)

Other-Than-Temporary Impairment

Realized losses are recognized when management determines that a decline in fair value is other than temporary. Such determination requires judgment regarding the amount and timing of recovery. The Company reviews and evaluates its investments at least quarterly and more often, as market conditions may require, to identify investments that have indications of other-than-temporary impairments. The determination of other-than-temporary impairment is a subjective process, requiring the use of judgments and assumptions. It is reasonably possible that a change in estimate will occur in the near term relating to other-than-temporary impairment. Accordingly, the Company considers several factors when evaluating debt securities for other-than-temporary impairment including the determination of the extent to which the decline in fair value of the security is due to increased default risk for the specific issuer or market interest rate risk. With respect to increased default risk, the Company assesses the collectibility of principal and interest payments by monitoring issuers' credit ratings, related changes to those ratings, specific credit events associated with the individual issuers as well as the credit ratings of a financial guarantor, where applicable, and the extent to which amortized cost exceeds fair value and the duration and size of that difference. With respect to market interest rate risk, including benchmark interest rates and credit spreads, the Company assesses whether it has the intent to sell the securities, and whether it is more likely than not that the Company will not be required to sell the securities before recovery of any unrealized losses.

The following table provides information about the Company's investment securities with gross unrealized losses and the length of time that individual securities have been in a continuous unrealized loss position as of September 30, 2010 and December 31, 2009:

<i>(Millions)</i>	2010				2009			
	Less than 12		12 months or more		Less than 12		12 months or more	
	months		months		months		months	
	Gross		Gross		Gross		Gross	
Description of Securities	Estimated Fair Value	Unrealized Losses	Estimated Fair Value	Unrealized Losses	Estimated Fair Value	Unrealized Losses	Estimated Fair Value	Unrealized Losses
State and municipal obligations	\$ 147	\$ (2)	\$ 1,259	\$ (73)	\$ 837	\$ (25)	\$ 2,074	\$ (233)
U.S. Government agency obligations	299	(1)			249	(1)		
Corporate debt securities					102	(1)	38	(11)
Retained subordinated securities							75	(1)
Mortgage-backed securities					120	(2)		
<b>Total</b>	<b>\$ 446</b>	<b>\$ (3)</b>	<b>\$ 1,259</b>	<b>\$ (73)</b>	<b>\$ 1,308</b>	<b>\$ (29)</b>	<b>\$ 2,187</b>	<b>\$ (245)</b>

**Table of Contents**

AMERICAN EXPRESS COMPANY  
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
 (Unaudited)

The following table summarizes the gross unrealized losses due to temporary impairments by ratio of fair value to amortized cost as of September 30, 2010 and December 31, 2009:

<i>(Millions)</i>	Less than 12 months			12 months or more			Total		
	Number of Securities	Estimated Fair Value	Gross Unrealized Losses	Number of Securities	Estimated Fair Value	Gross Unrealized Losses	Number of Securities	Estimated Fair Value	Gross Unrealized Losses
<b>2010:</b>									
90% - 100%	21	\$ 446	\$ (3)	141	\$ 1,083	\$ (47)	162	\$ 1,529	\$ (50)
Less than 90%				18	176	(26)	18	176	(26)
Total as of September 30, 2010	21	\$ 446	\$ (3)	159	\$ 1,259	\$ (73)	180	\$ 1,705	\$ (76)
<b>2009:</b>									
90% - 100%	155	\$ 1,289	\$ (25)	225	\$ 1,411	\$ (87)	380	\$ 2,700	\$ (112)
Less than 90%	2	19	(4)	78	776	(158)	80	795	(162)
Total as of December 31, 2009	157	\$ 1,308	\$ (29)	303	\$ 2,187	\$ (245)	460	\$ 3,495	\$ (274)

The gross unrealized losses on state and municipal securities and all other debt securities can be attributed to a number of reasons such as higher credit spreads generally for state and municipal securities, higher credit spreads for specific issuers, changes in market benchmark interest rates, or a combination thereof, all as compared to those prevailing when the investment securities were acquired.

In assessing default risk on these investment securities, excluding the Company's retained subordinated securities, the Company has qualitatively considered the key factors identified above and determined that it expects to collect all of the contractual cash flows due on the investment securities. In assessing default risk on the retained subordinated securities in 2009, the Company analyzed the projected cash flows of the Lending Trust and determined that it expected to collect all of the contractual cash flows due on the investment securities.

Overall, for the investment securities in gross unrealized loss positions identified above (a) the Company does not intend to sell the investment securities, (b) it is more likely than not that the Company will not be required to sell the investment securities before recovery of the unrealized losses and (c) the Company expects that the contractual principal and interest will be received on the investment securities. As a result, the Company recognized no other-than-temporary impairments during the periods presented.

**Supplemental Information**

Gross realized gains and losses on the sales of investment securities, included in other non-interest revenues, were as follows:

Three Months Ended September 30,	Nine Months Ended September 30,
-------------------------------------	------------------------------------

Edgar Filing: AMERICAN EXPRESS CO - Form 10-Q

<i>(Millions)</i>	<b>2010</b>	2009	<b>2010</b>	2009
Gains <sup>(a)</sup>	\$	\$ 2	\$ 1	\$ 225
Losses			<b>(6)</b>	
Total	\$	\$ 2	\$ <b>(5)</b>	\$ 225

(a) 2009 gains primarily represent the gain from the sale of 50 percent of the Company's investment in ICBC.

**Table of Contents**

AMERICAN EXPRESS COMPANY  
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
 (Unaudited)

Contractual maturities of investment securities, excluding equity securities and other securities, as of September 30, 2010, were as follows:

<i>(Millions)</i>	Cost	Estimated Fair Value
Due within 1 year	\$ 6,931	\$ 6,945
Due after 1 year but within 5 years	3,306	3,341
Due after 5 years but within 10 years	342	357
Due after 10 years	5,976	6,011
Total	\$ 16,555	\$ 16,654

The expected payments on state and municipal obligations and mortgage-backed securities may not coincide with their contractual maturities because the issuers have the right to call or prepay certain obligations.

**7. Asset Securitizations****Charge Trust and Lending Trust**

The Company periodically securitizes cardmember receivables and loans arising from its card business through the transfer of those assets to securitization trusts. The trusts then issue securities to third-party investors, collateralized by the transferred assets.

Cardmember receivables are transferred to the American Express Issuance Trust (the Charge Trust), and cardmember loans are transferred to the American Express Credit Account Master Trust (the Lending Trust). As of December 31, 2009 and for all prior periods, cardmember receivables transferred to the Charge Trust did not qualify as accounting sales and, accordingly, the Charge Trust was consolidated by the Company. As a result, securitized cardmember receivables and the related debt securities issued to third parties by the Charge Trust were included on the Company's Consolidated Balance Sheets. The Lending Trust met the criteria of a QSPE for GAAP in effect through December 31, 2009 and, accordingly, cardmember loans transferred to the Lending Trust qualified as accounting sales. As a result, when cardmember loans were sold through securitizations, the Company removed the loans from its Consolidated Balance Sheets and recognized a gain or loss on sale, recorded certain retained interests in the securitization (i.e., retained subordinated securities and an interest-only strip asset) and received an undivided pro-rata interest in the excess loans held in the Lending Trust (historically referred to as seller's interest).

Upon adoption of new GAAP effective January 1, 2010, the Company continues to consolidate the Charge Trust. In addition, the Company was required to change its accounting for the Lending Trust, which is now consolidated. As a result, beginning January 1, 2010, the securitized cardmember loans and the related debt securities issued to third parties by the Lending Trust are included on the Company's Consolidated Balance Sheets. Prior period Consolidated Financial Statements have not been revised for this accounting change.

The Charge Trust and the Lending Trust are consolidated by American Express Travel Related Services Company, Inc. (TRS), which is a consolidated subsidiary of the Company. The trusts are considered VIEs as they have insufficient equity at risk to finance their activities, which are to issue securities that are collateralized by the underlying cardmember receivables and loans.

TRS, in its role as servicer of the Charge Trust and the Lending Trust, has the power to direct the most significant activity of the trusts, which is the collection of the underlying cardmember receivables and loans in the trusts. In addition, TRS owns approximately \$1.4 billion of subordinated securities issued by the Lending Trust as of September 30, 2010. These subordinated securities have the obligation to absorb losses of the Lending Trust and provide the right to receive benefits from the Lending Trust, both of which are



**Table of Contents**

AMERICAN EXPRESS COMPANY  
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
 (Unaudited)

significant. TRS' role as servicer for the Charge Trust does not provide it with a significant obligation to absorb losses or a significant right to receive benefits. However, TRS' position as the parent company of the entities that transferred the receivables to the Charge Trust makes it the party most closely related to the Charge Trust. Based on these considerations, TRS was determined to be the primary beneficiary of both the Charge Trust and the Lending Trust. The debt securities issued by the Charge Trust and the Lending Trust are non-recourse to the Company. Securitized cardmember receivables and loans held by the Charge Trust and the Lending Trust are available only for payment of the debt securities or other obligations issued or arising in the securitization transactions. The long-term debt of each trust is payable only out of collections on their respective underlying securitized assets.

There was approximately \$1.0 billion and \$1.8 billion of restricted cash held by the Charge Trust as of September 30, 2010 and December 31, 2009, respectively, and approximately \$0.4 billion of restricted cash held by the Lending Trust as of September 30, 2010, included in other assets on the Company's Consolidated Balance Sheets. Also, as of December 31, 2009, other receivables on the Company's Consolidated Balance Sheet included \$1.9 billion of restricted cash held in the Lending Trust. These amounts relate to collections of cardmember receivables and loans to be used by the trusts to fund future expenses, and obligations, including interest paid on investor certificates, credit losses and upcoming debt maturities.

**Lending Trust Impact on the Consolidated Balance Sheet**

The following table summarizes the major balance sheet impacts, including adjustments associated with the adoption of new GAAP effective January 1, 2010, for the consolidation of the Lending Trust:

<i>(Billions)</i>	Balance December 31, 2009	Adjustments	Adjusted Balance January 1, 2010
Cardmember loans	\$ 32.8	\$ 29.0	\$ 61.8
Loss reserves (cardmember loans)	(3.3)	(2.5)	(5.8)
Investment securities	24.3	(3.6)	20.7
Other receivables	5.1	(1.9)	3.2
Other assets	13.2	2.2	15.4
Long-term debt	52.3	25.0	77.3
Shareholders' equity	14.4	(1.8)	12.6

The primary changes to the Company's Consolidated Balance Sheets were:

An increase to cardmember loans and long-term debt for the (i) cardmember loans held by the Lending Trust and (ii) debt securities issued by the Lending Trust;

Establishment of a cardmember reserve for losses for the additional cardmember loans;

The elimination in consolidation of the Company's retained subordinated securities against the debt securities issued by the Lending Trust;

A reduction to shareholders' equity, primarily for the after-tax effect of establishing the additional reserve for losses on cardmember loans.

**Table of Contents**

AMERICAN EXPRESS COMPANY  
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
 (Unaudited)

**Lending Trust Long-term Debt**

As previously discussed, consolidation of the Lending Trust on January 1, 2010 resulted in an increase to long-term debt on the Company's Consolidated Balance Sheet. The Lending Trust's long-term debt outstanding, defined as debt with original maturities of one year or greater, as of September 30, 2010 was as follows:

<i>(Millions, except percentages)</i>	Maturity Dates	Outstanding Balance	Quarter-End Stated Rate on Debt <sup>(a)</sup>
Fixed Rate Senior Notes	<b>2011</b>	\$ 438	<b>5.35%</b>
Fixed Rate Subordinated Notes	<b>2011</b>	62	<b>5.61%</b>
Floating Rate Senior Notes	<b>2010-2018</b>	17,933	<b>0.87%</b>
Floating Rate Subordinated Notes	<b>2010-2018</b>	1,358	<b>0.65%</b>
Total		\$ 19,791	<b>0.97%</b>

(a) For floating rate debt issuances, the stated interest rates are based on the floating rates in effect as of September 30, 2010. These rates may not be indicative of future interest rates.

Aggregate annual maturities on long-term debt obligations for the Lending Trust (based on final maturity dates) as of September 30, 2010 were as follows:

<i>(Millions)</i>	Amount
2010	\$ 500
2011	5,330
2012	5,222
2013	2,904
2014	2,685
Thereafter	3,150
Total	\$ 19,791

**Charge Trust and Lending Trust Triggering Events**

Under the respective terms of the Charge Trust and the Lending Trust agreements, the occurrence of certain events could result in establishment of reserve funds, or in a worst-case scenario, early amortization of investor certificates. As of September 30, 2010, no triggering events have occurred resulting in funding of reserve accounts or early amortization.

The Company announced in the second quarter of 2009 that certain actions affecting outstanding series of securities issued by the Lending Trust were completed in order to adjust the credit enhancement structure of substantially all of the outstanding series of securities previously issued by the Lending Trust. One of these enhancements was the designation of a percentage of new principal receivables arising from accounts in the Lending Trust as Discount Option Receivables (as defined in the Lending Trust documentation). The designated percentage was reduced to zero percent in the current quarter given that the trust excess spread had exceeded pre-determined targets.

**Securitization Income**

As a result of the adoption of new GAAP effective January 1, 2010, the Company no longer recognizes securitization income, net. The components of securitization income, net for the cardmember loans and long-term debt, are now recorded in other commissions and fees, interest income and interest expense.



**Table of Contents**

AMERICAN EXPRESS COMPANY  
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
 (Unaudited)

The following table summarizes the activity related to securitized loans reported in securitization income, net, prior to adoption of the new accounting standards:

<i>(Millions)</i>	Three Months Ended September 30, 2009	Nine Months Ended September 30, 2009
Excess spread, net <sup>(a)</sup>	\$ (67)	\$ (204)
Servicing fees	142	421
Losses on securitizations <sup>(b)</sup>	(4)	(7)
Securitization income, net	\$ 71	\$ 210

- (a) Excess spread, net was the net cash flow from interest and fee collections allocated to the investors' interests after deducting the interest paid on investor certificates, credit losses, contractual servicing fees, other expenses, and the changes in the fair value of the interest-only strip. This amount excludes issuer rate fees on the securitized accounts, which were recorded in discount revenue in the Company's Consolidated Statements of Income.
- (b) Excludes \$119 million and \$(252) million of impact from cardmember loan sales and maturities for the three months ended September 30, 2009, reflected in the provisions for losses for the period. Excludes \$201 million and \$(393) million of impact from cardmember loan sales and maturities for the nine months ended September 30, 2009, reflected in the provisions for losses for the period.

**Retained Interests in Securitized Assets**

As of December 31, 2009, the Company retained subordinated interests in the securitized cardmember loans. These interests included one or more A-rated, BBB-rated and unrated investments in tranches of the securitization (subordinated securities) of \$3.6 billion and an interest-only strip of \$20 million. The subordinated securities were accounted for at fair value as available-for-sale investment securities and were reported in investments on the Company's Consolidated Balance Sheets with unrealized gains (losses) recorded in AOCI. The interest-only strip was accounted for at fair value and was reported in other assets on the Company's Consolidated Balance Sheets with changes in fair value recorded in securitization income, net in the Company's Consolidated Statements of Income.

**8. Customer Deposits**

As of September 30, 2010 and December 31, 2009, customer deposits were categorized as interest-bearing or non-interest-bearing deposits as follows:

<i>(Millions)</i>	<b>2010</b>	2009
U.S.:		
Interest-bearing	\$ <b>27,675</b>	\$ 25,579
Non-interest-bearing	<b>12</b>	13
Non-U.S.:		
Interest-bearing	<b>663</b>	680
Non-interest-bearing	<b>15</b>	17
Total customer deposits	\$ <b>28,365</b>	\$ 26,289



**Table of Contents**

AMERICAN EXPRESS COMPANY  
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
 (Unaudited)

The customer deposits were aggregated by deposit type offered by the Company as of September 30, 2010 and December 31, 2009 as follows:

<i>(Millions)</i>	<b>2010</b>	2009
U.S. retail deposits:		
Cash sweep and savings accounts	<b>\$ 13,797</b>	\$ 10,498
Certificates of deposit	<b>13,878</b>	15,081
Other deposits	<b>690</b>	710
Total customer deposits	<b>\$ 28,365</b>	\$ 26,289

The scheduled maturities of all certificates of deposit as of September 30, 2010 were as follows:

<i>(Millions)</i>	U.S.	Non-U.S.	Total
2010	<b>\$ 1,673</b>	<b>\$ 326</b>	<b>\$ 1,999</b>
2011	<b>5,524</b>	<b>72</b>	<b>5,596</b>
2012	<b>2,857</b>		<b>2,857</b>
2013	<b>2,273</b>		<b>2,273</b>
2014	<b>1,017</b>		<b>1,017</b>
After 5 years	<b>534</b>		<b>534</b>
Total	<b>\$ 13,878</b>	<b>\$ 398</b>	<b>\$ 14,276</b>

As of September 30, 2010 and December 31, 2009, the outstanding amounts of certificates of deposit in denominations of \$100,000 or more were as follows:

<i>(Millions)</i>	<b>2010</b>	2009
U.S.	<b>\$ 584</b>	\$ 196
Non-U.S.	<b>308</b>	293
Total	<b>\$ 892</b>	\$ 489

**9. Derivatives and Hedging Activities**

The Company uses derivative financial instruments (derivatives) to manage exposure to various market risks. Market risk is the risk to earnings or value resulting from movements in market prices. The Company's market risk exposure is primarily generated by:

Interest rate risk in its card and insurance and travelers cheque businesses, and its investment portfolios; and

Foreign exchange risk in its international operations.

General principles and the overall framework for managing market risk across the Company are defined in the Market Risk Policy, which is the responsibility of the Asset-Liability Committee (ALCO). Market risk limits and escalation triggers in that policy are approved by the ALCO and by the Enterprise-wide Risk Management Committee (ERMC). Market risk is centrally managed by the Market Risk Committee, which is chaired by the Chief Market Risk Officer of the Company and reports into the ALCO. Market risk management is also guided by policies covering the use of derivatives, funding and liquidity and investments. Derivatives derive their value from an underlying variable or multiple variables, including interest rate, foreign exchange, and equity indices or prices. These instruments enable end users to increase, reduce or alter exposure to various market risks and, for that reason, are an integral component of the Company's market risk management. The Company does not engage in derivatives for trading purposes. The Company's market exposures are in large part by-products of the delivery of its products and services. Interest rate risk arises through the funding of cardmember receivables and fixed-rate loans with variable-rate

**Table of Contents**

AMERICAN EXPRESS COMPANY  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)

borrowings as well as through the risk to net interest margin from changes in the relationship between benchmark rates such as Prime and LIBOR.

Interest rate exposure within the Company's charge card and fixed-rate lending products is managed by varying the proportion of total funding provided by short-term and variable-rate debt and deposits compared to fixed-rate debt and deposits. In addition, interest rate swaps are used from time to time to effectively convert fixed-rate debt to variable-rate or to convert variable-rate debt to fixed rate. The Company may change the mix between variable-rate and fixed-rate funding based on changes in business volumes and mix, among other factors. The majority of its cardmember loans, which are linked to a benchmark rate such as Prime that can reprice monthly, are funded with variable-rate funding, the majority of which is linked to LIBOR.

Foreign exchange risk is generated by cardmember cross-currency charges, foreign currency balance sheet exposures, translation of foreign subsidiary equity, and foreign currency earnings in international units. The Company's foreign exchange risk is managed primarily by entering into agreements to buy and sell currencies on a spot basis or by hedging this market exposure to the extent it is economically justified through various means, including the use of derivatives such as foreign exchange forward, and cross-currency swap contracts, which can help lock in the value of the Company's exposure to specific currencies.

Derivatives may give rise to counterparty credit risk. The Company manages this risk by considering the current exposure, which is the replacement cost of contracts on the measurement date, as well as estimating the maximum potential value of the contracts over the next 12 months, considering such factors as the volatility of the underlying or reference index. To mitigate derivative credit risk, counterparties are required to be pre-approved and rated as investment grade. Counterparty risk exposures are monitored by the Company's Institutional Risk Management Committee (IRMC). The IRMC formally reviews large institutional exposures to ensure compliance with the Company's ERMC guidelines and procedures and determines the risk mitigation actions, when necessary. Additionally, to mitigate counterparty credit risk the Company has, in certain limited instances, entered into master netting agreements and credit support annexes (CSA). As of September 30, 2010 and December 31, 2009, no collateral had been received or posted under the CSAs.

As of September 30, 2010 and December 31, 2009, the counterparty credit risk associated with the Company's derivatives was not significant. In relation to the Company's credit risk, under the terms of its derivatives, the Company is not required to either immediately settle any outstanding liability balances or post collateral upon the occurrence of a specified credit risk-related event.

The Company's derivatives are carried at fair value on the Consolidated Balance Sheets. The accounting for changes in fair value depends on the instruments' intended use and the resulting hedge designation, if any, as discussed below. Refer to Note 3 for a description of the Company's methodology for determining the fair value of its derivatives.

**Table of Contents**

AMERICAN EXPRESS COMPANY  
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
 (Unaudited)

The following table summarizes the total gross fair value, excluding interest accruals, of derivative assets and liabilities as of September 30, 2010 and December 31, 2009:

<i>(Millions)</i>	Other assets Fair Value		Other liabilities Fair Value	
	2010	2009	2010	2009
Derivatives designated as hedging instruments:				
Interest rate contracts				
Fair value hedges	\$ 1,228	\$ 632	\$	\$ 6
Cash flow hedges	2	1	20	44
Foreign exchange contracts				
Net investment hedges	22	132	434	130
Total derivatives designated as hedging instruments	\$ 1,252	\$ 765	\$ 454	\$ 180
Derivatives not designated as hedging instruments:				
Interest rate contracts	\$	\$ 11	\$ 8	\$ 5
Foreign exchange contracts <sup>(a)</sup>	162	57	115	95
Equity-linked contract <sup>(b)</sup>			4	3
Total derivatives not designated as hedging instruments	162	68	127	103
Total derivatives <sup>(c)</sup>	\$ 1,414	\$ 833	\$ 581	\$ 283

(a) Includes foreign currency derivatives embedded in certain operating agreements.

(b) Represents an equity-linked derivative embedded in one of the Company's investment securities.

(c) GAAP permits the netting of derivative assets and derivative liabilities when a legally enforceable master netting agreement exists between the Company and its derivative counterparty. As of September 30, 2010 and December 31, 2009, \$8 million and \$33 million, respectively, of derivative assets and liabilities have been offset and presented net on the Consolidated Balance Sheets.

**Derivatives that Qualify for Hedge Accounting**

Derivatives executed for hedge accounting purposes are documented and designated as such when the Company enters into the contracts. In accordance with its risk management policies, the Company structures its hedges with very similar terms to the hedged items. The Company formally assesses, at inception of the hedge accounting relationship and on a quarterly basis, whether derivatives designated as hedges are highly effective in offsetting the fair value or cash flows of the hedged items. These assessments usually are made through the application of the regression analysis method. If it is determined that a derivative is not highly effective as a hedge, the Company will discontinue the application of hedge accounting.

**Fair Value Hedges**

A fair value hedge involves a derivative designated to hedge the Company's exposure to future changes in the fair value of an asset or a liability, or an identified portion thereof that is attributable to a particular risk. The Company is exposed to interest rate risk associated with its fixed-rate long-term debt. The Company uses interest rate swaps to

convert certain fixed-rate long-term debt to floating-rate at the time of issuance. As of September 30, 2010 and December 31, 2009, the Company hedged \$17.1 billion and \$15.1 billion, respectively, of its fixed-rate debt to floating-rate debt using interest rate swaps.

To the extent the fair value hedge is effective, the gain or loss on the hedging instrument offsets the loss or gain on the hedged item attributable to the hedged risk. Any difference between the changes in the fair value of the derivative and the hedged item is referred to as hedge ineffectiveness and is recorded in earnings as a component of other, net expenses. Hedge ineffectiveness may be caused by differences between the debt's interest coupon and the benchmark rate, which is in turn primarily due to credit spreads at inception of the hedging relationship that are not reflected in the valuation of the interest rate swap. Furthermore, hedge ineffectiveness may be caused by changes in the relationship between 3-month LIBOR and 1-month LIBOR rates, as these so-called basis

Table of Contents

AMERICAN EXPRESS COMPANY  
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
 (Unaudited)

spreads may impact the valuation of the interest rate swap without causing an offsetting impact in the value of the hedged debt. If a fair value hedge is de-designated or no longer considered to be effective, changes in fair value of the derivative continue to be recorded through earnings but the hedged asset or liability is no longer adjusted for changes in fair value. The existing basis adjustment of the hedged asset or liability is then amortized or accreted as an adjustment to yield over the remaining life of that asset or liability.

The following table summarizes the impact on the Consolidated Statements of Income associated with the Company's fixed-rate long-term debt described above:

For the three months ended September 30:

<i>(Millions)</i>	Derivative contract Location	Gains (losses) recognized in income				Net hedge		
		Amount		Amount		ineffectiveness		
		<b>2010</b>	2009	<b>2010</b>	2009	<b>2010</b>	2009	
Interest rate contracts	Other, net expenses	<b>\$ 189</b>	\$ 146	Other, net expenses	<b>\$ (195)</b>	\$ (153)	<b>\$ (6)</b>	\$ (7)

For the nine months ended September 30:

<i>(Millions)</i>	Derivative contract Location	Gains (losses) recognized in income				Net hedge		
		Amount		Amount		ineffectiveness		
		<b>2010</b>	2009	<b>2010</b>	2009	<b>2010</b>	2009	
Interest rate contracts	Other, net expenses	<b>\$ 602</b>	\$ (279)	Other, net expenses	<b>\$ (562)</b>	\$ 277	<b>\$ 40</b>	\$ (2)

The Company also recognized a net reduction in interest expense on long-term debt and other of \$129 and \$116 million for the three months ended September 30, 2010 and 2009, respectively, primarily related to the net settlements (interest accruals) on the Company's fair value hedges. For the nine months ended September 30, 2010 and 2009, the impact on interest expense was a net reduction of \$391 and \$333 million, respectively.

Cash Flow Hedges

A cash flow hedge involves a derivative designated to hedge the Company's exposure to variable future cash flows attributable to a particular risk of an existing recognized asset or liability, or a forecasted transaction. The Company hedges existing long-term variable-rate debt, the rollover of short-term borrowings and the anticipated forecasted issuance of additional funding through the use of derivatives, primarily interest rate swaps. These instruments effectively convert floating-rate debt to fixed-rate debt for the duration of the swap. As of September 30, 2010 and December 31, 2009, the Company hedged \$1.2 billion and \$1.6 billion, respectively, of its floating debt using interest rate swaps.

For derivatives that qualify as cash flow hedges, the effective portion of the gain or loss on the derivatives is recorded in AOCI and reclassified into earnings when the hedged cash flows are recognized in earnings. The amount that is reclassified into earnings is presented in the Consolidated Statements of Income with the hedged instrument or transaction impact, primarily in interest expense. Any ineffective portion of the gain or loss on the derivatives is reported as a component of other, net expenses. If a cash flow hedge is de-designated or terminated prior to maturity,



the amount previously recorded in AOCI is recognized into earnings over the period that the hedged item impacts earnings. If a hedge relationship is discontinued because it is probable that the forecasted transaction will not occur according to the original strategy, any related amounts previously recorded in AOCI are recognized into earnings immediately.

**Table of Contents**

AMERICAN EXPRESS COMPANY  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)

In the normal course of business, as the hedged cash flows are recognized into earnings, the Company expects to reclassify \$18 million of net pretax losses on derivatives from AOCI into earnings during the next 12 months.

**Net Investment Hedges**

A net investment hedge is used to hedge future changes in currency exposure of a net investment in a foreign operation. The Company primarily designates foreign currency derivatives, typically foreign exchange forwards, and on occasion foreign currency denominated debt, as hedges of net investments in certain foreign operations. These instruments reduce exposure to changes in currency exchange rates on the Company's investments in non-U.S. subsidiaries. The effective portion of the gain or loss on net investment hedges is recorded in AOCI as part of the cumulative translation adjustment. Any ineffective portion of the gain or loss on net investment hedges is recognized in other, net expenses during the period of change.

The following table summarizes the impact of cash flow hedges and net investment hedges on the Consolidated Financial Statements:

For the three months ended September 30:

(Millions)	Gains (losses)		Location	Gains (losses) recognized in income			Net hedge	
	recognized in			Amount			ineffectiveness	
	2010	2009		reclassified from AOCI into income			2010	2009
Cash flow hedges: <sup>(a)</sup>								
Interest rate contracts	\$ (1)	\$ (3)	Interest expense	\$ (8)	\$ (20)	Other, net expenses	\$	\$
Net investment hedges:								
Foreign exchange contracts	\$ (218)	\$ (272)	Other, net expenses	\$	\$	Other, net expenses	\$	\$

For the nine months ended September 30:

(Millions)	Gains (losses)		Location	Losses recognized in income			Net hedge	
	recognized in			Amount			ineffectiveness	
	2010	2009		reclassified from AOCI into income			2010	2009
Cash flow hedges: <sup>(a)</sup>								
	\$ (3)	\$ (20)	Interest expense	\$ (29)	\$ (95)	Other, net expenses	\$	\$

Interest rate  
contracts  
Net investment  
hedges:  
Foreign  
exchange  
contracts

\$ 117	\$ (643)	Other, net expenses	\$	\$	Other, net expenses	\$	\$
--------	----------	---------------------	----	----	---------------------	----	----

(a) During the nine months ended September 30, 2010 and 2009, there were no forecasted transactions that were considered no longer probable to occur.

**Derivatives Not Designated as Hedges**

The Company has derivatives that act as economic hedges and are not designated for hedge accounting purposes. Foreign currency transactions and non-U.S. dollar cash flow exposures from time to time may be partially or fully economically hedged through foreign currency contracts, primarily foreign exchange forwards, options and cross-currency swaps. These hedges generally mature within one year. Foreign currency contracts involve the purchase and sale of a designated currency at an agreed upon rate for settlement on a specified date. The changes in the fair value of the derivatives effectively offset the related foreign exchange gains or losses on the underlying balance

**Table of Contents**

AMERICAN EXPRESS COMPANY  
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
 (Unaudited)

sheet exposures. From time to time, the Company may enter into interest rate swaps to specifically manage funding costs related to its proprietary card business.

The Company has certain operating agreements whose payments may be linked to a market rate or price, primarily foreign currency rates. The payment components of these agreements may meet the definition of an embedded derivative, which is assessed to determine if it requires separate accounting and reporting. If so, the embedded derivative is accounted for separately and is classified as a foreign exchange contract based on its primary risk exposure. In addition, the Company also holds an investment security containing an embedded equity-linked derivative.

For derivatives that are not designated as hedges, changes in fair value are reported in current period earnings.

The following table summarizes the impact of derivatives not designated as hedges on the Consolidated Statements of Income:

For the three months ended September 30:

<i>(Millions)</i>	Location	Gains (losses) recognized in income	
		Amount	
		<b>2010</b>	2009
Interest rate contracts	Other, net expenses	\$ 3	\$ (1)
Foreign exchange contracts <sup>(a)</sup>	Interest and dividends on investment securities	1	1
	Interest expense on short-term borrowings	2	2
	Interest expense on long-term debt and other	24	2
	Other, net expenses	101	55
Equity-linked contract	Other non-interest revenues	1	
Total		\$ 132	\$ 59

For the nine months ended September 30:

<i>(Millions)</i>	Location	Gains (losses) recognized in income	
		Amount	
		<b>2010</b>	2009
Interest rate contracts	Other, net expenses	\$ (11)	\$ 16
Foreign exchange contracts <sup>(a)</sup>	Other non-interest revenues		(1)
	Interest and dividends on investment securities	2	4
	Interest expense on short-term borrowings	6	3
	Interest expense on long-term debt and other	66	13
	Other, net expenses	49	91
Total		\$ 112	\$ 126

(a)

Edgar Filing: AMERICAN EXPRESS CO - Form 10-Q

For the three and nine months ended September 30, foreign exchange contracts include embedded foreign currency derivatives. Gains (losses) on these embedded derivatives are included in other, net expenses.

27

---

**Table of Contents**

AMERICAN EXPRESS COMPANY  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)

**10. Guarantees**

The Company provides cardmember protection plans that cover losses associated with purchased products, as well as certain other guarantees in the ordinary course of business which are within the scope of GAAP governing the accounting for guarantees.

To date the Company has not experienced any significant losses related to guarantees in relation to its maximum amount of undiscounted future payments. The Company's initial recognition of guarantees is at fair value, which has been determined in accordance with GAAP governing fair value measurement. In addition, the Company recognizes a liability when a loss from an unfavorable outcome is probable and the amount of the loss can be reasonably estimated. The following table provides information related to such guarantees as of September 30, 2010 and December 31, 2009:

Type of Guarantee	Maximum amount of undiscounted future payments <sup>(a)</sup> <i>(Billions)</i>		Amount of related liability <sup>(b)</sup> <i>(Millions)</i>	
	2010	2009	2010	2009
Card and travel operations <sup>(c)</sup>	\$ 68	\$ 66	\$ 113	\$ 112
Other <sup>(d)</sup>	1	1	101	74
Total	\$ 69	\$ 67	\$ 214	\$ 186

(a) Represents the notional amounts that could be lost under the guarantees and indemnifications if there were a total default by the guaranteed parties. The Merchant Protection guarantee is calculated using management's best estimate of maximum exposure based on all eligible claims as measured against annual billed business volumes. The Company mitigates this risk by withholding settlement from the merchant or obtaining deposits and other collateral from merchants considered higher risk due to various factors. The amounts being held by the Company are not significant when compared to the maximum potential amount of future payments under this guarantee.

(b) Included as part of other liabilities on the Company's Consolidated Balance Sheets.

(c) Includes Credit Card Registry, Return Protection, Account Protection and Merchant Protection, which the Company offers directly to cardmembers.

(d) Other primarily includes guarantees related to the Company's business dispositions and real estate, each of which are individually smaller indemnifications.

**11. Comprehensive Income**

Comprehensive income includes net income and changes in AOCI, which is a balance sheet item in the Shareholders Equity section of the Company's Consolidated Balance Sheets. AOCI is comprised of items that have not been recognized in earnings but may be recognized in earnings in the future when certain events occur.

The components of comprehensive income, net of tax, were as follows:

Three Months Ended September 30,	Nine Months Ended September 30,
-------------------------------------	------------------------------------

Edgar Filing: AMERICAN EXPRESS CO - Form 10-Q

<i>(Millions)</i>	<b>2010</b>	2009	<b>2010</b>	2009
Net income	<b>\$ 1,093</b>	\$ 640	<b>\$ 2,995</b>	\$ 1,414
Other comprehensive income gains (losses):				
Net unrealized securities gains	<b>104</b>	554	<b>113</b>	1,286
Net unrealized derivative gains	<b>4</b>	11	<b>16</b>	42
Foreign currency translation adjustments	<b>307</b>	(220)	<b>242</b>	(311)
Net unrealized pension and other postretirement benefit costs	<b>4</b>	4	<b>39</b>	33
Total	<b>\$ 1,512</b>	\$ 989	<b>\$ 3,405</b>	\$ 2,464

Table of Contents

AMERICAN EXPRESS COMPANY  
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
 (Unaudited)

**12. Income Taxes**

The Company is under continuous examination by the Internal Revenue Service (IRS) and tax authorities in other countries and states in which the Company has significant business operations. The tax years under examination and open for examination vary by jurisdiction. In June 2008, the IRS completed its field examination of the Company's federal tax returns for the years 1997 through 2002. In July 2009, the IRS completed its field examination of the Company's federal tax returns for the years 2003 and 2004. However, all of these years continue to remain open as a consequence of certain issues under appeal. The Company is currently under examination by the IRS for the years 2005 through 2007.

The Company believes it is reasonably possible that its unrecognized tax benefits could decrease within the next 12 months by as much as \$691 million principally as a result of potential resolutions of prior years' tax items with various taxing authorities. The prior years' tax items include unrecognized tax benefits relating to the timing of recognition of certain gross income, the deductibility of certain expenses or losses, and the attribution of taxable income to a particular jurisdiction or jurisdictions. Of the \$691 million of unrecognized tax benefits, approximately \$305 million are temporary differences that, if recognized, would only impact the effective rate due to net interest assessments and state tax rate differentials. With respect to the remaining \$386 million, it is not possible to quantify the impact that the decrease could have on the effective tax rate and net income due to the inherent complexities and the number of tax years open for examination in multiple jurisdictions. Resolution of the prior years' items that comprise this remaining amount could have an impact on the effective tax rate and on net income over the next 12 months, either favorably (principally as a result of settlements that are less than the liability for unrecognized tax benefits) or unfavorably (if such settlements exceed the liability for unrecognized tax benefits).

The following table summarizes the Company's effective tax rate:

	Three Months Ended September 30, 2010	Nine Months Ended September 30, 2010	Full Year 2009
Effective tax rate <sup>(a)</sup>	<b>33%</b>	<b>33%</b>	25%

(a) Each of the periods reflects recurring, permanent tax benefits in relation to the level of pretax income.



**Table of Contents**

AMERICAN EXPRESS COMPANY  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)

**13. Earnings Per Common Share (EPS)**

The following table presents computations of basic and diluted EPS:

<i>(Millions, except per share amounts)</i>	Three Months Ended September 30,		Nine Months Ended September 30,	
	<b>2010</b>	2009	<b>2010</b>	2009
<b>Numerator:</b>				
Basic and diluted:				
Income from continuing operations	<b>\$ 1,093</b>	\$ 642	<b>\$ 2,995</b>	\$ 1,427
Preferred shares dividends, accretion, and recognition of remaining unaccreted dividends <sup>(a)</sup>				(306)
Earnings allocated to participating share awards and other items	<b>(13)</b>	(8)	<b>(38)</b>	(13)
Loss from discontinued operations, net of tax		(2)		(13)
Net income attributable to common shareholders	<b>\$ 1,080</b>	\$ 632	<b>\$ 2,957</b>	\$ 1,095
<b>Denominator:</b>				
Basic: weighted-average common stock	<b>1,193</b>	1,178	<b>1,189</b>	1,164
Add: weighted-average stock options and warrants <sup>(b)</sup>	<b>6</b>	3	<b>6</b>	2
Diluted	<b>1,199</b>	1,181	<b>1,195</b>	1,166
<b>Basic EPS:</b>				
Income from continuing operations attributable to common shareholders	<b>\$ 0.91</b>	\$ 0.54	<b>\$ 2.49</b>	\$ 0.95
Loss from discontinued operations				(0.01)
Net income attributable to common shareholders	<b>\$ 0.91</b>	\$ 0.54	<b>\$ 2.49</b>	\$ 0.94
<b>Diluted EPS:</b>				
Income from continuing operations attributable to common shareholders	<b>\$ 0.90</b>	\$ 0.54	<b>\$ 2.47</b>	\$ 0.95
Loss from discontinued operations		(0.01)		(0.01)
Net income attributable to common shareholders	<b>\$ 0.90</b>	\$ 0.53	<b>\$ 2.47</b>	\$ 0.94

(a) Includes the accelerated preferred dividend accretion of \$212 million for the nine months ended September 30, 2009, due to the repurchase of 3.39 billion of preferred shares issued as part of the Capital Purchase Program (CPP) on June 17, 2009.

(b) For the three and nine months ended September 30, 2010, the dilutive effect of unexercised stock options excluded 36 million and 37 million options, respectively. For the three and nine months ended September 30, 2009, the dilutive effect of unexercised stock options excluded 71 million and 79 million options, respectively, and 24 million warrants for the nine months ended September 30, 2009. Such amounts for all periods were excluded from the computation of EPS because inclusion of the options and warrants would have been anti-dilutive.

Subordinated debentures of \$750 million issued by the Company in 2006 would affect the EPS computation only in the unlikely event the Company fails to achieve specified performance measures related to the Company's tangible common equity and consolidated net income. In that circumstance the Company would reflect the additional common shares in the EPS computation.

**Table of Contents**

AMERICAN EXPRESS COMPANY  
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
 (Unaudited)

**14. Details of Certain Consolidated Statements of Income Lines**

The following is a detail of other commissions and fees:

<i>(Millions)</i>	Three Months Ended September 30,		Nine Months Ended September 30,	
	<b>2010</b>	2009	<b>2010</b>	2009
Foreign currency conversion revenue	\$ <b>221</b>	\$ 184	\$ <b>614</b>	\$ 492
Delinquency fees	<b>151</b>	118	<b>463</b>	420
Service fees	<b>85</b>	84	<b>247</b>	244
Other	<b>58</b>	62	<b>188</b>	184
Total other commissions and fees	<b>\$ 515</b>	\$ 448	<b>\$ 1,512</b>	\$ 1,340

The following is a detail of other revenues:

<i>(Millions)</i>	Three Months Ended September 30,		Nine Months Ended September 30,	
	<b>2010</b>	2009	<b>2010</b>	2009
Royalties from Global Network Services	\$ <b>78</b>	\$ 59	\$ <b>218</b>	\$ 156
Insurance premium revenue	<b>61</b>	73	<b>198</b>	225
Gain (Loss) on investment securities		2	<b>(5)</b>	225
Other	<b>363</b>	315	<b>1,002</b>	963
Total other revenues	<b>\$ 502</b>	\$ 449	<b>\$ 1,413</b>	\$ 1,569

The following is a detail of marketing, promotion, rewards and cardmember services:

<i>(Millions)</i>	Three Months Ended September 30,		Nine Months Ended September 30,	
	<b>2010</b>	2009	<b>2010</b>	2009
Marketing and promotion	\$ <b>847</b>	\$ 504	\$ <b>2,244</b>	\$ 1,201
Cardmember rewards	<b>1,269</b>	983	<b>3,685</b>	2,858
Cardmember services	<b>135</b>	132	<b>406</b>	374
Total marketing, promotion, rewards and cardmember services	<b>\$ 2,251</b>	\$ 1,619	<b>\$ 6,335</b>	\$ 4,433

The following is a detail of other, net expense:

<i>(Millions)</i>	Three Months Ended		Nine Months Ended	
	September 30,		September 30,	
	<b>2010</b>	2009	<b>2010</b>	2009
Occupancy and equipment	\$ <b>371</b>	\$ 374	\$ <b>1,134</b>	\$ 1,124
Communications	<b>92</b>	105	<b>284</b>	315
Other non-income taxes	<b>77</b>	99	<b>172</b>	173
Foreign exchange (gain) loss <sup>(a)</sup>	<b>31</b>	(160)	<b>(8)</b>	(152)
MasterCard and Visa settlements	<b>(213)</b>	(213)	<b>(639)</b>	(639)
Other <sup>(b)</sup>	<b>356</b>	260	<b>870</b>	758
Total other, net expense	\$ <b>714</b>	\$ 465	\$ <b>1,813</b>	\$ 1,579

- (a) The three and nine months ended September 30, 2009 include (i) a \$135 million benefit representing the correction of an error related to the accounting for cumulative translation adjustments associated with a net investment in foreign subsidiaries and (ii) a \$45 million benefit resulting from the change in fair value of certain forward exchange contracts.
- (b) The nine months ended September 30, 2009 include (i) a \$59 million benefit representing the correction of an error related to prior periods from the completion of certain account reconciliations and (ii) lower travel and entertainment and other expenses due to the Company's reengineering activities.

**Table of Contents**

AMERICAN EXPRESS COMPANY  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)

**15. Contingencies**

The Company and its subsidiaries are involved in a number of legal proceedings concerning matters arising in connection with the conduct of their respective business activities, and are periodically subject to governmental examinations (including by regulatory and tax authorities), information gathering requests, subpoenas, inquiries and investigations (collectively governmental examinations ). As of September 30, 2010, the Company and various of its subsidiaries were named as a defendant or were otherwise involved in numerous legal proceedings and governmental examinations in various jurisdictions, both in the United States and internationally. The Company describes certain of its more significant legal proceedings and governmental examinations under Part II. Other Information Item 1. Legal Proceedings on pages [82 85] of this Form 10-Q.

The Company has recorded liabilities for certain of its outstanding legal proceedings and governmental examinations. A liability is established when it is both (a) probable that a loss with respect to the legal proceeding has occurred and (b) the amount of the loss can be reasonably estimated (although there may be an exposure to loss in excess of the liability recorded). The Company evaluates, on a quarterly basis, developments in legal proceedings and governmental examinations that could cause an increase or decrease in the amount of the liability that has been previously established.

The Company's legal proceedings range from cases brought by a single plaintiff to class actions with hundreds of thousands of putative class members. These legal proceedings, as well as governmental examinations, involve various lines of business of the Company and a variety of claims (including, but not limited to, common law tort, contract, antitrust and consumer protection claims), some of which present novel factual allegations and/or unique legal theories. While some matters pending against the Company specify the damages claimed by the plaintiff, many seek a not-yet-quantified amount of damages or are at very early stages of the legal process. Even when the amount of damages claimed against the Company are stated, the claimed amount may be exaggerated and/or unsupported. In view of the inherent difficulty of predicting the outcome of legal proceedings and governmental examinations, for the reasons described above, the Company at this time cannot reasonably estimate a loss or a range of possible losses in excess of accrued liabilities, if any, with respect to such matters that would be meaningful to investors or predict with reasonable accuracy the timing of the ultimate resolution of such matters.

Based on its current knowledge, after taking into consideration its current litigation-related liabilities, the Company believes it is not a party to, nor are any of its properties the subject of, any pending legal proceeding or governmental examination that would have a material adverse effect on the Company's consolidated financial condition or liquidity. However, in light of the uncertainties involved in such matters, the ultimate outcome of a particular matter could be material to the Company's operating results for a particular period depending on, among other factors, the size of the loss or liability imposed and the level of the Company's income for that period.

**16. Reportable Operating Segments**

The Company is a leading global payments, network, and travel company that is principally engaged in businesses comprising four reportable operating segments: U.S. Card Services (USCS), International Card Services (ICS), Global Commercial Services (GCS), and the Global Network & Merchant Services (GNMS). Corporate functions and auxiliary businesses, including the Company's publishing business, the Global Prepaid business, the Enterprise Growth Group, as well as other company operations are included in Corporate & Other.

Beginning in the first quarter of 2010, the Company made changes to the manner in which it allocates equity capital as well as funding and the related interest expense charged to its reportable operating segments. The changes reflect the inclusion of additional factors in its allocation methodologies that the

**Table of Contents**

AMERICAN EXPRESS COMPANY  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)

Company believes more accurately reflect the capital characteristics and funding requirements of its segments. The segment results for quarters prior to the first quarter of 2010 have been revised for this change. Debt, cash and investment balances associated with the Company's excess liquidity funding and the related net negative interest spread continues to be reported in the Corporate & Other segment.

The following table presents certain operating segment information:

<i>(Millions)</i>	Three Months Ended September 30,		Nine Months Ended September 30,	
	<b>2010</b>	2009	<b>2010</b>	2009
<b>Non-interest revenues:</b>				
USCS	<b>\$ 2,540</b>	\$ 2,333	<b>\$ 7,391</b>	\$ 6,938
ICS	<b>932</b>	878	<b>2,679</b>	2,503
GCS	<b>1,200</b>	1,017	<b>3,407</b>	3,038
GNMS	<b>1,066</b>	937	<b>3,036</b>	2,616
Corporate & Other, including adjustments and eliminations <sup>(a)</sup>	<b>111</b>	97	<b>305</b>	525
Total	<b>\$ 5,849</b>	\$ 5,262	<b>\$ 16,818</b>	\$ 15,620
<b>Interest income:</b>				
USCS	<b>\$ 1,334</b>	\$ 776	<b>\$ 4,060</b>	\$ 2,462
ICS	<b>342</b>	384	<b>1,047</b>	1,125
GCS	<b>2</b>	1	<b>5</b>	4
GNMS	<b>1</b>		<b>3</b>	
Corporate & Other, including adjustments and eliminations <sup>(a)</sup>	<b>115</b>	136	<b>382</b>	468
Total	<b>\$ 1,794</b>	\$ 1,297	<b>\$ 5,497</b>	\$ 4,059
<b>Interest expense:</b>				
USCS	<b>\$ 210</b>	\$ 127	<b>\$ 604</b>	\$ 435
ICS	<b>105</b>	105	<b>310</b>	314
GCS	<b>58</b>	43	<b>162</b>	131
GNMS	<b>(51)</b>	(39)	<b>(144)</b>	(133)
Corporate & Other, including adjustments and eliminations <sup>(a)</sup>	<b>288</b>	307	<b>886</b>	898
Total	<b>\$ 610</b>	\$ 543	<b>\$ 1,818</b>	\$ 1,645
<b>Total revenues, net of interest expense:</b>				
USCS	<b>\$ 3,664</b>	\$ 2,982	<b>\$ 10,847</b>	\$ 8,965
ICS	<b>1,169</b>	1,157	<b>3,416</b>	3,314

Edgar Filing: AMERICAN EXPRESS CO - Form 10-Q

GCS	<b>1,144</b>	975	<b>3,250</b>	2,911
GNMS	<b>1,118</b>	976	<b>3,183</b>	2,749
Corporate & Other, including adjustments and eliminations <sup>(a)</sup>	<b>(62)</b>	(74)	<b>(199)</b>	95
Total	<b>\$ 7,033</b>	\$ 6,016	<b>\$ 20,497</b>	\$ 18,034
<b>Income (Loss) from continuing operations:</b>				
USCS	<b>\$ 595</b>	\$ 158	<b>\$ 1,545</b>	\$ (2)
ICS	<b>153</b>	133	<b>464</b>	263
GCS	<b>159</b>	102	<b>368</b>	250
GNMS	<b>259</b>	248	<b>795</b>	737
Corporate & Other, including adjustments and eliminations <sup>(a)</sup>	<b>(73)</b>	1	<b>(177)</b>	179
Total	<b>\$ 1,093</b>	\$ 642	<b>\$ 2,995</b>	\$ 1,427

(a) Corporate & Other includes adjustments and eliminations for intersegment activity.

**Table of Contents**

**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

American Express is a global service company that provides customers with access to products, insights and experiences that enrich lives and build business success. The Company's principal products and services are charge and credit payment card products and travel-related services offered to consumers and businesses around the world.

The Company's range of products and services include:

charge and credit card products;

expense management products and services;

consumer and business travel services;

stored value products such as Travelers Cheques and other prepaid products;

network services for the Company's network partners;

merchant acquisition and processing, point-of-sale, servicing and settlement and marketing products and services for merchants; and

fee services, including market and trend analyses and related consulting services, and the design of customized customer loyalty and rewards programs.

The Company's products and services are sold globally to diverse customer groups, including consumers, small businesses, middle-market companies, and large corporations. These products and services are sold through various channels, including direct mail, on-line applications, targeted direct and third-party sales forces, and direct response advertising.

The Company's products and services generate the following types of revenue for the Company:

Discount revenue, which is the Company's largest revenue source, represents fees charged to merchants when cardmembers use their cards to purchase goods and services on the Company's network;

Net card fees, which represent revenue earned for annual charge card memberships;

Travel commissions and fees, which are earned by charging a transaction or management fee for airline or other travel-related transactions;

Other commissions and fees, which are earned on foreign exchange conversions and card-related fees and assessments;

Other revenue, which represents insurance premiums earned from cardmember travel and other insurance programs, revenues arising from contracts with Global Network Services (GNS) partners (including royalties and signing fees), publishing revenues and other miscellaneous revenue and fees; and

Interest and fees on loans, which principally represents interest income earned on outstanding balances, and card fees related to the cardmember loans portfolio.

In addition to funding and operating costs associated with these types of revenue, other major expense categories are related to marketing and reward programs that add new cardmembers and promote cardmember loyalty and spending, and provisions for anticipated cardmember credit and fraud losses.

As previously disclosed, the Company has created an Enterprise Growth Group to focus on generating alternative sources of revenue. Under its new Group President, the Enterprise Growth Group has recently been organized into four units: an online and mobile payments unit; a global payments business focusing on developing payment forms



outside the Company's traditional charge and credit card products; a unit focusing on emerging payments in India, China and certain other Asian countries; and a fee-based services unit. The Enterprise Growth Group will seek to expand revenues both through organic growth that leverages existing assets and through increased acquisition activity.

**Table of Contents**

Historically, the Company has sought to achieve three financial targets, on average and over time:

Revenues net of interest expense growth of at least 8 percent;

Earnings per share (EPS) growth of 12 to 15 percent; and

Return on average equity (ROE) of 33 to 36 percent.

In addition, assuming achievement of such financial targets, the Company has sought to return at least 65 percent of the capital it generates to shareholders as a dividend or through the repurchase of common stock.

The Company met or exceeded these targets for most of the past decade. However, during 2008 and 2009, its performance fell short of the targets due to the effects of the continuing global economic downturn. The Company's share repurchase program was suspended in 2008 and, as a result, the amount of capital generated that is returned to shareholders has been below the levels achieved earlier in the decade.

The Company is retaining its on average and over time revenue and earnings growth targets. However, evolving market, regulatory and debt investor expectations will likely cause the Company, as well as other financial institutions, to maintain in future years a higher level of capital than they have historically maintained. These higher capital requirements would in turn lead, all other things being equal, to lower future ROE than the Company has historically targeted. In addition, the Company recognizes it may need to maintain higher capital levels to support acquisitions that can augment its business growth. In combination, these factors have led the Company to revise its on average and over time ROE financial target to 25 percent or more.

In establishing the revised ROE target, the Company has assumed that it will seek to maintain a 10 percent Tier 1 Common ratio, although the actual future capital requirements applicable to the Company are uncertain and will not be known until further guidance is provided in connection with certain initiatives, such as Basel III and the implementation of regulations under the recent United States financial reform legislation. International and United States banking regulators could also increase the capital ratio levels at which banks would be deemed to be well capitalized. Refer to Capital Strategy below. The revised ROE target also assumes the Company would need to maintain capital to finance moderate-sized acquisitions, although the actual magnitude of these transactions cannot be determined at this time. If the Company achieves its EPS target as well as the revised ROE target, it would seek to return, on average and over time, at least 50 percent of the capital it generates to shareholders as a dividend or through the repurchase of common stock rather than the 65 percent level referred to above.

Certain reclassifications of prior year amounts have been made to conform to the current presentation.

Certain of the statements in this Form 10-Q report are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Refer to the Forward-Looking Statements section below.

**Bank Holding Company**

The Company is a bank holding company under the Bank Holding Company Act of 1956 and the Federal Reserve Board (Federal Reserve) is the Company's primary federal regulator. As such, the Company is subject to the Federal Reserve's regulations, policies and minimum capital standards.

**Current Economic Environment/Outlook**

The Company's results for the third quarter of 2010 continued to reflect an improved economic environment. Year-over-year cardmember spending volumes grew both in the United States and internationally, and across all of the Company's businesses. Spending growth as compared to last year

**Table of Contents**

continued into the fourth quarter of 2010 through October at levels similar to those in the third quarter despite the more difficult year-over-year comparison in October.

The Company continues to see a sharp divergence between the positive growth rates in customer spending on credit cards and lower borrowing levels, due in part to changing consumer behavior and the Company's strategic (i.e. additional focus on charge and co-brand products) and risk-related actions. While the offsetting influences of stronger billings growth and lower loan balances challenge overall revenue growth, improving credit trends have provided an ability to invest in the business at significant levels and also generate strong earnings. Some of these investments are focused on near-term metrics, while others are allocated toward initiatives focused on the medium to long-term success of the Company. These investments are reflected not only in marketing, promotion and rewards expenses but also in other operating expenses, mainly salaries and benefits, professional services and other, net expenses.

The improving credit trends contributed to the reduction in the third quarter of approximately \$620 million in loss reserves, although reserve coverage ratios remain strong. It is expected that the year-over-year benefits from improving credit trends will decrease over the course of the year. While the Company is currently investing at historically high levels, the challenges described below have the Company approaching future investment and expense commitments with caution.

Net interest yield for the third quarter decreased year-over-year. The lower yield reflects higher payment rates and lower revolving levels, and the implementation of elements of the recently passed Credit Card Accountability Responsibility and Disclosure Act of 2009 (the CARD Act), which were partially offset by the benefit of certain repricing initiatives effective during 2009 and 2010. The Company expects to attain a net interest yield in the US Consumer business closer to historic levels of approximately 9 percent<sup>1</sup> by year-end 2010, but this remains subject to uncertainties such as cardmember behavior and the requirement under the CARD Act to periodically reevaluate APR increases.

Despite the improved economic environment, challenges clearly remain for the Company, both in the United States and in many other key markets. These challenges include weak job creation, volatile consumer confidence, uncertain consumer behavior, and the regulatory and legislative environment, including the uncertain impact of the CARD Act, of the recently enacted Dodd-Frank Wall Street Reform and Consumer Protection Act and of the proceeding against the Company recently brought by the Department of Justice (DOJ) and certain state attorneys general alleging a violation of the U.S. antitrust laws. Refer to "Certain Legislative, Regulatory and Other Developments", "Other Information", "Legal Proceedings" and "Risk Factors" below.

**Reengineering Initiatives**

In the fourth quarter of 2008 and the second quarter of 2009 the Company undertook major reengineering initiatives that together were expected to produce cost benefits of approximately \$2.6 billion in 2009 versus the previously anticipated spending levels. These initiatives included reducing staffing levels and compensation expenses (expected benefit of \$875 million in 2009), reducing certain operating costs (expected benefit of \$250 million in 2009) and scaling back investment spending (expected benefit of \$1.5 billion in 2009). The Company recorded restructuring charges of \$404 million (\$262 million after-tax) in the fourth quarter of 2008 and \$182 million (\$118 million after-tax) in the second quarter of 2009, respectively, primarily associated with severance and other costs related to the expected elimination of a significant number of positions.

As the Company has previously indicated, beginning in the third quarter of 2009, benefits related to better than initially forecasted credit and business trends for 2009, which have continued into 2010, were utilized to increase spending on marketing and other business-building initiatives during the second half of the year.

<sup>1</sup> As discussed on page 41 below, net interest yield is a non-GAAP measure. The comparable GAAP measure is not determinable at this time.

**Table of Contents**

This has reduced the expected carryover into 2010 of the reengineering benefits previously discussed in 2009 related to investment spending and position eliminations.

In the third quarter of 2010, income from continuing operations reflects \$2 million (\$1 million after-tax) of net reengineering cost.

**Discontinued Operations**

For the three and nine months ended September 30, 2009, the operating results, assets and liabilities, and cash flows of American Express International Deposit Company (AEIDC), which was sold to Standard Chartered in the third quarter of 2009, have been removed from the Corporate & Other segment and reported separately within the discontinued operations captions on the Company's Consolidated Financial Statements.

**Table of Contents**

**American Express Company**  
**Selected Statistical Information**

<i>(Billions, except percentages and where indicated)</i>	Three Months Ended September 30,		Nine Months Ended September 30,	
	<b>2010</b>	2009	<b>2010</b>	2009
Card billed business: <sup>(a)</sup>				
United States	\$ 120.5	\$ 106.5	\$ 348.2	\$ 308.7
Outside the United States	58.8	50.1	167.4	138.5
<b>Total</b>	<b>\$ 179.3</b>	<b>\$ 156.6</b>	<b>\$ 515.6</b>	<b>\$ 447.2</b>
Total cards-in-force <i>(millions)</i> <sup>(b)</sup>				
United States	\$ 48.1	\$ 49.4	\$ 48.1	\$ 49.4
Outside the United States	40.9	39.0	40.9	39.0
<b>Total</b>	<b>\$ 89.0</b>	<b>\$ 88.4</b>	<b>\$ 89.0</b>	<b>\$ 88.4</b>
Basic cards-in-force <i>(millions)</i> <sup>(b)</sup>				
United States	\$ 37.2	\$ 38.6	\$ 37.2	\$ 38.6
Outside the United States	36.2	34.3	36.2	34.3
<b>Total</b>	<b>\$ 73.4</b>	<b>\$ 72.9</b>	<b>\$ 73.4</b>	<b>\$ 72.9</b>
Average discount rate <sup>(c)</sup>	2.56%	2.54%	2.56%	2.55%
Average basic cardmember spending <i>(dollars)</i> <sup>(d)</sup>	\$ 3,330	\$ 2,898	\$ 9,628	\$ 8,029
Average fee per card <i>(dollars)</i> <sup>(d)</sup>	\$ 38	\$ 37	\$ 37	\$ 37
Average fee per card adjusted <i>(dollars)</i> <sup>(d)</sup>	\$ 41	\$ 41	\$ 41	\$ 41

(a) Card billed business includes activities (including cash advances) related to proprietary cards, cards issued under network partnership agreements (non-proprietary billed business), and certain insurance fees charged on proprietary cards. In-store spend activity within retail co-brand portfolios in Global Network Services, from which the Company earns no revenue, is not included in non-proprietary billed business. Card billed business is reflected in the United States or outside the United States based on where the cardmember is domiciled.

(b) Total cards-in-force represents the number of cards that are issued and outstanding. Proprietary basic consumer cards-in-force includes basic cards issued to the primary account owner and does not include additional supplemental cards issued on that account. Proprietary basic small business and corporate cards-in-force include basic and supplemental cards issued to employee cardmembers. Non-proprietary cards-in-force includes all cards that are issued and outstanding under network partnership agreements, except for retail co-brand cardmember accounts that have no out-of-store spend activity during the prior 12-month period.

(c) This calculation is designed to reflect pricing at merchants accepting general purpose American Express cards. It represents the percentage of billed business (both proprietary and Global Network Services) retained by the

Company from merchants it acquires, prior to payments to third parties unrelated to merchant acceptance.

- (d) Average basic cardmember spending and average fee per card are computed from proprietary card activities only. Average fee per card is computed based on net card fees, including the amortization of deferred direct acquisition costs, plus card fees included in interest and fees on loans (including related amortization of deferred direct acquisition costs), divided by average worldwide proprietary cards-in-force. The card fees related to cardmember loans included in interest and fees on loans were \$58 million and \$47 million for the three months ended September 30, 2010 and 2009, respectively, and \$157 million and \$132 million for the nine months ended September 30, 2010 and 2009, respectively. The adjusted average fee per card is computed in the same manner, but excludes amortization of deferred direct acquisition costs (a portion of which is charge card related and included in net card fees and a portion of which is lending related and included in interest and fees on loans). The amount of amortization excluded was \$49 million and \$57 million for the three months ended September 30, 2010 and 2009, respectively, and \$156 million and \$189 million for the nine months ended September 30, 2010 and 2009, respectively. The Company presents adjusted average fee per card because management believes this metric presents a useful indicator of card fee pricing across a range of its proprietary card products.

**Table of Contents**

**American Express Company**  
**Selected Statistical Information**  
(continued)

	Three Months Ended September 30,		Nine Months Ended September 30,	
<i>(Billions, except percentages and where indicated)</i>	<b>2010</b>	2009	<b>2010</b>	2009
<b>Worldwide cardmember receivables:</b>				
Total receivables	\$ 35.1	\$ 32.1	\$ 35.1	\$ 32.1
Loss reserves <i>(millions)</i> :				
Beginning balance	\$ 440	\$ 714	\$ 546	\$ 810
Provisions for losses on authorized transactions <sup>(a)</sup>	53	118	292	657
Net write-offs <sup>(b)</sup>	(116)	(265)	(481)	(937)
Other	(13)	32	7	69
Ending balance	\$ 364	\$ 599	\$ 364	\$ 599
% of receivables	1.0%	1.9%	1.0%	1.9%
Net write-off rate USCS	1.6%	3.2%	1.7%	4.4%
30 days past due loans as a % of total USCS	1.7%	2.2%	1.7%	2.2%
Net loss ratio (as a % of charge volume) ICS/GC <sup>(c)</sup>	0.09%	0.28%	0.18%	N/A
90 days past billing as a % of total ICS/GC <sup>(c)</sup>	0.8%	1.9%	0.8%	1.9%
<b>Worldwide cardmember loans (GAAP basis portfolio):<sup>(d)</sup></b>				
Total loans	\$ 57.2	\$ 31.5	\$ 57.2	\$ 31.5
30 days past due as a % of total	2.5%	4.0%	2.5%	4.0%
Loss reserves <i>(millions)</i> :				
Beginning balance	\$ 4,866	\$ 3,219	\$ 3,268	\$ 2,570
Adoption of new GAAP consolidation standard <sup>(e)</sup>	N/A	N/A	2,531	N/A
Provisions for losses on authorized transactions	239	973	1,429	3,665
Net write-offs principal	(728)	(731)	(2,630)	(2,360)
Net write-offs interest and fees	(81)	(90)	(287)	(376)
Other	22	(12)	7	(140)
Ending balance	\$ 4,318	\$ 3,359	\$ 4,318	\$ 3,359
Ending Reserves principal	\$ 4,210	\$ 3,246	\$ 4,210	\$ 3,246
Ending Reserves interest and fees	\$ 108	\$ 113	\$ 108	\$ 113
% of loans	7.5%	10.7%	7.5%	10.7%
% of past due	302%	264%	302%	264%
Average loans	\$ 57.4	\$ 32.3	\$ 58.2	\$ 35.7
Net write-off rate	5.1%	9.1%	6.0%	8.8%
Net interest income divided by average loans <sup>(f)(g)</sup>	8.2%	9.3%	8.5%	9.0%
Net interest yield on cardmember loans <sup>(f)</sup>	9.5%	10.2%	9.8%	10.2%
<b>Worldwide cardmember loans (Managed basis portfolio):<sup>(h)</sup></b>				
Total loans	\$ 57.2	\$ 60.7	\$ 57.2	\$ 60.7

Edgar Filing: AMERICAN EXPRESS CO - Form 10-Q

30 days past due loans as a % of total	<b>2.5%</b>	4.0%	<b>2.5%</b>	4.0%
Net write-offs principal ( <i>millions</i> )	<b>\$ 728</b>	\$ 1,327	<b>\$ 2,630</b>	\$ 4,260
Average loans	<b>\$ 57.4</b>	\$ 61.8	<b>\$ 58.2</b>	\$ 64.6
Net write-off rate	<b>5.1%</b>	8.6%	<b>6.0%</b>	8.8%
Net interest yield on cardmember loans <sup>(f)</sup>	<b>9.5%</b>	10.2%	<b>9.8%</b>	10.5%

- (a) Represents loss provisions for cardmember receivables consisting of principal (resulting from authorized transactions) and fee reserve components. Adjustments to cardmember receivables resulting from unauthorized transactions have been reclassified from this line to Other for all periods presented.
- (b) Effective January 1, 2010, the Company revised the time period in which past due cardmember receivables in International Card Services and Global Commercial Services are written off to when they are 180 days past due or earlier, consistent with applicable bank regulatory guidance and the write-off methodology adopted for U.S. Card Services in the fourth quarter of 2008. Previously, receivables were written off when they were 360 days past billing or earlier. Therefore, the net write-offs for the first quarter of 2010 included net write-offs of approximately \$60 million for International Card Services and approximately \$48 million for Global Commercial Services resulting from this write-off methodology change, which increased the net loss ratios and decreased the 90 days past billing metrics for these segments, but did not have a substantial impact on provisions for losses.



**Table of Contents**

- (c) Beginning with the first quarter of 2010, the Company has revised the net loss ratio to exclude net write-offs related to unauthorized transactions, consistent with the methodology for calculation of the net write-off rate for U.S. Card Services. The metrics for prior periods have not been revised for this change as it was deemed immaterial.
- (d) For periods ended on or prior to December 31, 2009, the Company's cardmember loans and related debt performance information on a GAAP basis was referred to as the owned basis presentation. The information presented on a GAAP basis for such periods includes only non-securitized cardmember loans that were included in the Company's balance sheet. Effective January 1, 2010, the Company's securitized portfolio of cardmember loans and related debt is also consolidated on its balance sheet upon the adoption of the new GAAP. Accordingly, beginning January 1, 2010, the GAAP basis presentation includes both securitized and non-securitized cardmember loans. Refer to page 66 for a discussion of GAAP basis information.
- (e) Reflects the new GAAP effective January 1, 2010, which resulted in the consolidation of the American Express Credit Account Master Trust (the Lending Trust), reflecting \$29.0 billion of additional cardmember loans along with a \$2.5 billion loan loss reserve on the Company's balance sheets.
- (f) See below for calculations of net interest yield on cardmember loans, a non-GAAP measure, and net interest income divided by average loans, a GAAP measure. Management believes net interest yield on cardmember loans is useful to investors because it provides a measure of profitability of the Company's cardmember loan portfolio.
- (g) This calculation includes elements of total interest income and total interest expense that are not attributable to the cardmember loan portfolio, and thus is not representative of net interest yield on cardmember loans. The calculation includes interest income and interest expense attributable to investment securities and other interest-bearing deposits as well as to cardmember loans, and interest expense attributable to other activities, including cardmember receivables.
- (h) For periods ended on or prior to December 31, 2009, information presented is based on the Company's historical non-GAAP, or managed basis presentation. Unlike the GAAP basis presentation, the information presented on a managed basis in such periods includes both the securitized and non-securitized cardmember loans. The adoption of new GAAP on January 1, 2010 resulted in accounting for both the Company's securitized and non-securitized cardmember loans in the Consolidated Financial Statements. As a result, the Company's 2010 GAAP presentations and managed basis presentations prior to 2010 are generally comparable. Refer to page 66 for a discussion of managed basis information.

**Table of Contents**

**American Express Company**  
**Selected Statistical Information**  
(continued)

**Calculation of net interest yield on cardmember loans<sup>(a)</sup>**

<i>(Millions, except percentages and where indicated)</i>	Three Months Ended September 30,		Nine Months Ended September 30,	
	2010	2009	2010	2009
<b>Calculation based on 2010 and 2009 GAAP information:<sup>(b)</sup></b>				
Net interest income	<b>\$ 1,184</b>	\$ 754	<b>\$ 3,679</b>	\$ 2,414
Average loans <i>(billions)</i>	<b>\$ 57.4</b>	\$ 32.3	<b>\$ 58.2</b>	\$ 35.7
Adjusted net interest income <sup>(c)</sup>	<b>\$ 1,381</b>	\$ 837	<b>\$ 4,258</b>	\$ 2,733
Adjusted average loans <i>(billions)</i> <sup>(d)</sup>	<b>\$ 57.4</b>	\$ 32.4	<b>\$ 58.1</b>	\$ 35.8
Net interest income divided by average loans <sup>(e)</sup>	<b>8.2%</b>	9.3%	<b>8.5%</b>	9.0%
Net interest yield on cardmember loans <sup>(f)</sup>	<b>9.5%</b>	10.2%	<b>9.8%</b>	10.2%

**Calculation based on 2010 and 2009 managed information:<sup>(g)</sup>**

Net interest income <sup>(h)</sup>	<b>\$ 1,184</b>	\$ 1,410	<b>\$ 3,679</b>	\$ 4,596
Average loans <i>(billions)</i>	<b>\$ 57.4</b>	\$ 61.8	<b>\$ 58.2</b>	\$ 64.6
Adjusted net interest income <sup>(c)</sup>	<b>\$ 1,381</b>	\$ 1,594	<b>\$ 4,258</b>	\$ 5,069
Adjusted average loans <i>(billions)</i> <sup>(d)</sup>	<b>\$ 57.4</b>	\$ 62.0	<b>\$ 58.1</b>	\$ 64.8
Net interest yield on cardmember loans <sup>(f)</sup>	<b>9.5%</b>	10.2%	<b>9.8%</b>	10.5%

- (a) Beginning in the first quarter of 2010, the Company changed the manner in which it allocates interest expense and capital to its reportable operating segments. The change reflects modifications in allocation methodology that management believes more accurately reflect the funding and capital characteristics of the Company's segments. The change to interest allocation impacted the consolidated net interest yield on cardmember loans. Accordingly, the net interest yields for periods prior to the first quarter of 2010 have been revised for this change.
- (b) For periods ended on or prior to December 31, 2009, the Company's cardmember loans and related debt performance information on a GAAP basis was referred to as the "owned" basis presentation. The information presented on a GAAP basis for such periods includes only non-securitized cardmember loans that were included in the Company's balance sheet. Effective January 1, 2010, the Company's securitized portfolio of cardmember loans and related debt is also consolidated on its balance sheet upon the adoption of the new GAAP. Accordingly, beginning January 1, 2010, the GAAP basis presentation includes both securitized and non-securitized cardmember loans. Refer to page 66 for a discussion of GAAP basis information.
- (c) Represents net interest income allocated to the Company's cardmember loans portfolio on a GAAP or managed basis, as applicable, in each case excluding the impact of card fees on loans and balance transfer fees attributable to the Company's cardmember loans.
- (d) Represents average cardmember loans on a GAAP or managed basis, as applicable, in each case excluding the impact of deferred card fees, net of deferred direct acquisition costs of cardmember loans.
- (e)

This calculation includes elements of total interest income and total interest expense that are not attributable to the cardmember loan portfolio, and thus is not representative of net interest yield on cardmember loans. The calculation includes interest income and interest expense attributable to investment securities and other interest-bearing deposits as well as to cardmember loans, and interest expense attributable to other activities, including cardmember receivables.

- (f) Net interest yield on cardmember loans is a non-GAAP financial measure that represents the net spread earned on cardmember loans. Net interest yield on cardmember loans is computed by dividing adjusted net interest income by adjusted average loans, computed on an annualized basis. The calculation of net interest yield on cardmember loans includes interest that is deemed uncollectible. For all presentations of net interest yield on cardmember loans, reserves and net write-offs related to uncollectible interest are recorded through provisions for losses cardmember loans; therefore, such reserves and net write-offs are not included in the net interest yield calculation.
- (g) For periods ended on or prior to December 31, 2009, information presented is based on the Company's historical non-GAAP, or "managed" basis presentation. Unlike the GAAP basis presentation, the information presented on a managed basis in such periods includes both the securitized and non-securitized cardmember loans. The adoption of new GAAP on January 1, 2010 resulted in accounting for both the Company's securitized and non-securitized cardmember loans in the Consolidated Financial Statements. As a result, the Company's 2010 GAAP presentations and managed basis presentations prior to 2010 are generally comparable. Refer to page 66 for a discussion of managed basis information.
- (h) For periods ended on or prior to December 31, 2009, the information presented includes the adjustments to the GAAP "owned" basis presentation for such periods attributable to securitization activity for interest income and interest expense to arrive at the non-GAAP "managed" basis information, which adjustments are set forth under the U.S. Card Services managed basis presentation on page 67.

**Table of Contents**

The following discussions regarding Consolidated Results of Operations and Consolidated Liquidity and Capital Resources are presented on a basis consistent with GAAP unless otherwise noted.

**Consolidated Results of Operations for the Three Months Ended September 30, 2010 and 2009**

The Company's consolidated net income for the three months ended September 30, 2010 increased \$453 million or 71 percent from the same period a year ago to \$1.1 billion, and diluted EPS increased \$0.37 or 70 percent to \$0.90. On a trailing 12-month basis, ROE was 25.9 percent, up from 11.7 percent a year ago.

The Company's total revenues net of interest expense and total expenses increased by approximately 17 percent and 28 percent, respectively, and provisions for losses decreased by approximately 68 percent for the three months ended September 30, 2010. Assuming no changes in foreign currency exchange rates, total revenues net of interest expense and total expenses increased by approximately 17 percent and 28 percent, respectively, and provisions for losses decreased by approximately 68 percent for the three months ended September 30, 2010<sup>2</sup>.

**Total Revenues Net of Interest Expense**

Consolidated total revenues net of interest expense were \$7.0 billion for the three months ended September 30, 2010, up \$1.0 billion or 17 percent from \$6.0 billion in the same period a year ago. The increase in total revenues net of interest expense partially reflects the new GAAP effective January 1, 2010, which caused the reporting of write-offs related to securitized loans to move from securitization income, net in the third quarter of 2009 to provisions for cardmember loan losses in the third quarter of 2010. In addition, total revenues net of interest expense reflects higher discount revenues, greater travel commissions and fees, increased other commissions and fees and higher other revenues, partially offset by lower net interest income on the combined securitized and non-securitized loan portfolio, and lower net card fees.

Discount revenue increased \$445 million or 13 percent to \$3.8 billion as a result of a 14 percent increase in billed business. The lesser revenue versus billed business growth reflects the relatively faster growth in billed business related to Global Network Services (GNS), where discount revenue is shared with card issuing partners, and higher contra-revenues, including cash-back rewards costs and corporate incentive payments. The average discount rate was 2.56 percent and 2.54 percent for the three months ended September 30, 2010 and 2009, respectively. As indicated in prior quarters, certain pricing initiatives, changes in the mix of business and volume-related pricing discounts and investments will likely result in some erosion of the average discount rate over time.

United States billed business and billed business outside the United States were up 13 percent and 17 percent, respectively, primarily due to increases in average spending per proprietary basic card. Billed business outside the United States was up 16 percent assuming no changes in foreign currency exchange rates.

<sup>2</sup> These currency rate adjustments assume a constant exchange rate between periods for purposes of currency translation into U.S. dollars (i.e., assumes the foreign exchange rates used to determine results for the current year apply to the corresponding year-earlier period against which such results are being compared). Management believes this presentation is helpful to investors by making it easier to compare the Company's performance from one period to another without the variability caused by fluctuations in currency exchange rates.

**Table of Contents**

The table below summarizes selected statistics for increases and decreases during the three months ended September 30, 2010 compared to the same period in prior year:

	Percentage Increase/ (Decrease)	Percentage Increase Assuming No Changes in Foreign Exchange Rates
<b>Worldwide:<sup>(a)</sup></b>		
Billed business	<b>14%</b>	<b>14%</b>
Proprietary billed business	<b>13</b>	<b>13</b>
GNS billed business <sup>(b)</sup>	<b>24</b>	<b>22</b>
Average spending per proprietary basic card	<b>15</b>	<b>15</b>
Basic cards-in-force	<b>1</b>	
<b>United States:<sup>(a)</sup></b>		
Billed business	<b>13</b>	
Average spending per proprietary basic card	<b>14</b>	
Basic cards-in-force	<b>(4)</b>	
Proprietary consumer card billed business <sup>(c)</sup>	<b>12</b>	
Proprietary small business billed business <sup>(c)</sup>	<b>12</b>	
Proprietary Corporate Services billed business <sup>(d)</sup>	<b>18</b>	
<b>Outside the United States:<sup>(a)</sup></b>		
Billed business	<b>17</b>	<b>16</b>
Average spending per proprietary basic card	<b>17</b>	<b>16</b>
Basic cards-in-force	<b>6</b>	
Proprietary consumer and small business billed business <sup>(e)</sup>	<b>12</b>	<b>10</b>
Proprietary Corporate Services billed business <sup>(d)</sup>	<b>19</b>	<b>20</b>

(a) Captions in the table above not designated as proprietary include both proprietary and Global Network Services data.

(b) Included in the Global Network & Merchant Services segment.

(c) Included in the U.S. Card Services segment.

(d) Included in the Global Commercial Services segment.

(e) Included in the International Card Services segment.

Assuming no changes in foreign exchange rates, total billed business outside the United States increased 23 percent in Asia Pacific, 17 percent in Latin America, 12 percent in Canada, and 11 percent in Europe.

Total cards-in-force increased 1 percent worldwide as a 3 percent increase in GNS was partially offset by decreases of 1 percent in International Card Services (ICS) and Global Commercial Services (GCS), while cards-in-force was flat in United States Card Services (USCS). During the third quarter of 2010, the definition of non-proprietary cards-in-force was changed to exclude retail co-brand cardmember accounts in GNS that have no out-of-store spend activity during the prior 12-month period. This change caused a reduction to reported cards-in-force of 1.6 million. Also, during the third quarter of 2010, total cards-in-force decreased by 900,000 in the United States due to the change

described above and increased by 1 million outside the United States.

Travel commissions and fees increased \$104 million or 27 percent to \$487 million, reflecting a 21 percent increase in worldwide travel sales, as well as a higher sales revenue rate.

Other commissions and fees increased \$67 million or 15 percent to \$515 million, driven primarily by the new GAAP effective January 1, 2010 where fees related to securitized receivables are now recognized as other commissions and fees starting in the first quarter of 2010. These fees were previously reported in securitization income, net. The increase also reflects greater foreign currency conversion revenues related

**Table of Contents**

to higher spending, partially offset by lower delinquency fees in the non-securitized cardmember loan portfolio. Other revenues increased \$53 million or 12 percent to \$502 million, primarily reflecting higher GNS partner-related revenue and higher publishing revenue, partially offset by lower insurance premium revenue.

Interest income increased \$497 million or 38 percent to \$1.8 billion in 2010. Interest and fees on loans increased \$616 million or 58 percent to \$1.7 billion, driven by an increase in the average loan balance resulting from the consolidation of securitized receivables in accordance with the new GAAP effective January 1, 2010. Interest income related to securitized receivables was reported in securitization income, net in prior periods, but is now reported in interest and fees on loans. The increase related to the consolidation was partially offset by a lower yield on cardmember loans, reflecting higher payment rates and lower revolving levels, and the implementation of elements of the CARD Act, which were partially offset by the benefit of certain repricing initiatives effective during 2009 and 2010. Worldwide cardmember loan balances of \$57.2 billion as of September 30, 2010 increased 74.4 percent from \$32.8 billion as of December 31, 2009, due to the adoption of the new GAAP effective January 1, 2010. On a comparable managed basis, including securitized loans in both periods, cardmember loan balances of \$57.2 billion declined 7.4 percent from \$61.8 billion as of December 31, 2009, reflecting higher cardmember payment rates and the growth of products with lower revolving balances, partially offset by higher cardmember spending levels during the first half of 2010. For further discussion of the managed basis presentation, refer to the Cardmember Loan Portfolio Presentation below.

Interest and dividends on investment securities decreased \$126 million or 55 percent to \$103 million, primarily reflecting the elimination of interest on retained securities driven by the new GAAP effective January 1, 2010 and decreased short-term investment levels. Interest on deposits with banks and others increased \$7 million or 78 percent to \$16 million, primarily due to higher average deposit balances versus the prior year, partially offset by lower interest yields.

Interest expense increased \$67 million or 12 percent to \$610 million in 2010. Interest on deposits increased \$32 million or 29 percent to \$141 million, as an increase in balances was partially offset by a lower cost of funds. Interest on short-term borrowings decreased \$2 million to nil, reflecting low short-term debt levels similar to the prior year and a lower cost of funds. Interest on long-term debt and other increased \$37 million or 9 percent to \$469 million, reflecting the consolidation of long-term debt associated with securitized loans previously held off-balance sheet in accordance with the new GAAP effective January 1, 2010. Interest expense related to this debt was reported in securitization income, net in prior periods, but is now reported in long-term debt and other interest expense. Excluding this impact, long-term debt and other interest expense would have declined due to lower average debt outstanding unrelated to securitized loans.

**Provisions for Losses**

Consolidated provisions for losses decreased \$805 million or 68 percent to \$373 million compared to the prior year. Provisions for losses declined despite the new GAAP effective January 1, 2010, which caused write-offs related to securitized loans to be reported in the provisions for losses line in the third quarter of 2010 as opposed to securitization income, net in the third quarter of 2009. The provision decrease reflects the benefit of improving year-over-year credit metrics in both the cardmember loan and charge card portfolios.

Charge card provisions decreased \$54 million or 38 percent to \$89 million, driven by improving credit performance. Cardmember loans provisions decreased \$727 million or 74 percent to \$262 million, primarily reflecting a lower USCS cardmember reserve level requirement during the last quarter, due to improving credit performance, partially offset by an increase related to the inclusion of the third quarter 2010 expense for

**Table of Contents**

written-off securitized loans, which in the prior year was reported in securitization income, net. Refer to the Cardmember Loan Portfolio Presentation discussion below.

Other provisions for losses decreased \$24 million or 52 percent to \$22 million, primarily reflecting lower merchant-related reserves.

**Expenses**

Consolidated expenses were \$5.0 billion, up \$1.1 billion or 28 percent from \$3.9 billion for the same period in 2009. The total expense increase reflected greater marketing and promotion expenses, increased cardmember rewards expenses, higher other, net expenses, greater professional services expenses, higher salaries and employee benefits expenses and increased cardmember services expenses, partially offset by lower occupancy and equipment expense and lower communication expenses. The third quarter of 2009 includes the \$180 million net benefit from investments in consolidated foreign subsidiaries reported in other, net expenses.

Marketing and promotion expense increased \$343 million or 68 percent to \$847 million, reflecting the increased investment spending resulting from better credit and business trends in the third quarter of 2010.

Cardmember rewards expense increased \$286 million or 29 percent to \$1.3 billion, primarily due to greater rewards-related spending volumes, higher co-brand expense and the benefit in the third quarter of 2009 of a revised, more restrictive, redemption policy for accounts 30 days past due.

Salaries and employee benefits expense increased \$93 million or 7 percent to \$1.4 billion, reflecting merit increases, higher benefit-related costs and higher incentive compensation expenses coupled with a flat employee base.

Professional services expense increased \$126 million or 22 percent to \$701 million, in part reflecting higher technology-related expenses.

Other, net expense increased significantly, primarily reflecting the \$180 million benefit recorded in the third quarter of 2009 related to a net investment in consolidated foreign subsidiaries. Excluding that benefit, other, net expense, increased still substantially reflecting higher travel and entertainment costs, investments in new business initiatives, higher printing and stationary costs and a contribution to the American Express Foundation.

**Income Taxes**

The effective tax rate was 33 percent and 30 percent for the three months ended September 30, 2010 and 2009, respectively. Each of the periods reflects the level of pretax income in relation to recurring permanent tax benefits.

**Consolidated Results of Operations for the Nine Months Ended September 30, 2010 and 2009**

The Company's consolidated net income for the nine months ended September 30, 2010 increased \$1.6 billion compared to the same period a year ago to \$3.0 billion, and diluted EPS increased significantly to \$2.47 from \$0.94.

On a trailing 12-month basis, ROE was 25.9 percent, up from 11.7 percent a year ago.

The Company's total revenues net of interest expense and total expenses increased by approximately 14 percent and 21 percent, respectively, and provisions for losses decreased by approximately 57 percent for the nine months ended September 30, 2010. Assuming no changes in foreign currency exchange rates, total revenues net of interest expense and total expenses increased by approximately 12 percent and 19 percent,



**Table of Contents**

respectively, and provisions for losses decreased by approximately 58 percent in the nine months ended September 30, 2010<sup>3</sup>.

**Total Revenues Net of Interest Expense**

Consolidated total revenues net of interest expense were \$20.5 billion, up \$2.5 billion or 14 percent from the same period a year ago. Total revenues net of interest expense increased due primarily to higher discount revenues and higher net interest income on the combined securitized and non-securitized loan portfolio, partially offset by lower net card fees.

Discount revenue increased \$1.3 billion or 13 percent to \$11.0 billion as a result of a 15 percent increase in billed business, partially offset by amounts shared with card issuing partners. The average discount rate was 2.56 percent and 2.55 percent for the nine months ended September 30, 2010 and 2009, respectively.

United States billed business and billed business outside the United States were up 13 percent and 21 percent, respectively, primarily due to increases in average spending per proprietary basic card. Billed business outside the United States was up 15 percent assuming no changes in foreign currency exchange rates.

The table below summarizes selected statistics for increases and decreases during the nine months ended September 30, 2010 compared to the same period in prior year:

	Percentage Increase/(Decrease)	Percentage Increase Assuming No Changes in Foreign Exchange Rates
<b>Worldwide:</b> <sup>(a)</sup>		
Billed business	<b>15%</b>	<b>14%</b>
Proprietary billed business	<b>14</b>	<b>12</b>
GNS billed business <sup>(b)</sup>	<b>29</b>	<b>23</b>
Average spending per proprietary basic card	<b>20</b>	<b>19</b>
Basic cards-in-force	<b>1</b>	
<b>United States:</b> <sup>(a)</sup>		
Billed business	<b>13</b>	
Average spending per proprietary basic card	<b>19</b>	
Basic cards-in-force	<b>(4)</b>	
Proprietary consumer card billed business <sup>(c)</sup>	<b>12</b>	
Proprietary small business billed business <sup>(c)</sup>	<b>10</b>	
Proprietary Corporate Services billed business <sup>(d)</sup>	<b>20</b>	
<b>Outside the United States:</b> <sup>(a)</sup>		
Billed business	<b>21</b>	<b>15</b>
Average spending per proprietary basic card	<b>22</b>	<b>17</b>
Basic cards-in-force	<b>6</b>	
Proprietary consumer and small business billed business <sup>(e)</sup>	<b>14</b>	<b>8</b>
Proprietary Corporate Services billed business <sup>(d)</sup>	<b>23</b>	<b>19</b>

(a) Captions in the table above not designated as proprietary include both proprietary and Global Network Services data.

(b) Included in the Global Network & Merchant Services segment.

- (c) Included in the U.S. Card Services segment.
- (d) Included in the Global Commercial Services segment.
- (e) Included in the International Card Services segment.

<sup>3</sup> These currency rate adjustments assume a constant exchange rate between periods for purposes of currency translation into U.S. dollars (i.e., assumes the foreign exchange rates used to determine results for the current year apply to the corresponding year-earlier period against which such results are being compared). Management believes this presentation is helpful to investors by making it easier to compare the Company's performance from one period to another without the variability caused by fluctuations in currency exchange rates.

**Table of Contents**

Assuming no changes in foreign exchange rates, total billed business outside the United States increased 22 percent in Asia Pacific, 18 percent in Latin America, 11 percent in Europe and 8 percent in Canada.

Total cards-in-force increased 1 percent worldwide as a 3 percent increase in GNS was partially offset by decreases of 1 percent in ICS and GCS, while cards-in-force was flat in USCS. During the third quarter of 2010, the definition of non-proprietary cards-in-force was changed to exclude retail co-brand cardmember accounts in GNS that have no out-of-store spend activity during the prior 12-month period. This change caused a reduction to reported cards-in-force of 1.6 million. Also, for the nine months ended in 2010, total cards-in-force decreased by 800,000 in the United States due to the change described above and increased by 1.9 million outside the United States.

Travel commissions and fees increased \$152 million or 13 percent to \$1.3 billion, reflecting a 22 percent increase in worldwide travel sales, partially offset by lower travel sales revenue rates.

Other commissions and fees increased \$172 million or 13 percent to \$1.5 billion, primarily driven by the new GAAP effective January 1, 2010 where fees related to securitized receivables are now recognized as other commissions and fees starting in the first quarter of 2010. These fees were previously reported in securitization income, net. The increase also reflects foreign currency conversion revenues related to higher spending, partially offset by lower delinquency fees in the non-securitized cardmember loan portfolio.

Other revenues decreased \$156 million or 10 percent to \$1.4 billion, primarily related to a second quarter of 2009 gain of \$211 million on the sale of 50 percent of the Company's investment in Industrial and Commercial Bank of China (ICBC) and migration of the Corporate Payment Services (CPS) portfolio to the American Express network during the first quarter of 2009 and lower insurance premium revenue, partially offset by higher GNS partner-related revenue.

Interest income increased \$1.4 billion or 35 percent to \$5.5 billion in 2010. Interest and fees on loans increased \$1.7 billion or 49 percent to \$5.1 billion, driven by the new GAAP effective January 1, 2010. Interest income related to securitized receivables was reported in securitization income, net in prior periods, but is now reported in interest and fees on loans. The increase related to the consolidation was partially offset by a lower yield on cardmember loans, reflecting higher payment rates and lower revolving levels, and the implementation of elements of the CARD Act, which were partially offset by the benefit of certain repricing initiatives effective during 2009 and 2010. Worldwide cardmember loan balances of \$57.2 billion as of September 30, 2010 increased 74.4 percent from \$32.8 billion as of December 31, 2009, due to the adoption of the new GAAP effective January 1, 2010. On a comparable managed basis, including securitized loans in both periods, cardmember loan balances of \$57.2 billion declined 7.4 percent from \$61.8 billion as of December 31, 2009, reflecting higher cardmember payment rates and the growth of products with lower revolving balances, partially offset by higher cardmember spending levels during the first half of 2010. For further discussion of the managed basis presentation, refer to Cardmember Loan Portfolio Presentation below.

Interest and dividends on investment securities decreased \$234 million or 40 percent to \$345 million, primarily due to the elimination of interest on retained securities as a result of new GAAP effective January 1, 2010 and lower average investment securities, partially offset by higher effective investment yields. Interest on deposits with banks and others decreased \$3 million or 6 percent to \$45 million, driven by lower other interest income, substantially offset by higher deposit income due to an increase in average interest-bearing deposits.

Interest expense increased \$173 million or 11 percent to \$1.8 billion in 2010. Interest on deposits increased \$107 million or 36 percent to \$406 million, due to higher average customer deposits, partially offset by lower effective cost of funds. Interest on short-term borrowings decreased \$34 million or 94 percent to \$2 million, driven by both lower effective cost of funds and average borrowings. Interest on long-term debt

**Table of Contents**

and other increased \$100 million or 8 percent to \$1.4 billion, primarily reflecting the consolidation of long-term debt associated with securitized loans previously held off-balance sheet in accordance with new GAAP effective January 1, 2010. Interest expense related to this debt was reported in securitization income, net in prior periods, but is now reported in long-term debt and other interest expense in 2010. The increase was partially offset by lower average long-term debt.

**Provisions for Losses**

Consolidated provisions for losses decreased \$2.6 billion or 57 percent over last year to \$2.0 billion, due to the benefit of improving credit performance in both the loan and charge card portfolios.

Charge card provisions decreased \$304 million or 42 percent to \$412 million, driven by lower reserve requirements due to improved credit performance, partially offset by an increase in average charge card receivables.

Cardmember loans provisions decreased \$2.2 billion or 60 percent to \$1.5 billion, primarily reflecting lower reserve requirements due to improved credit performance.

Other provisions for losses decreased \$77 million or 54 percent to \$66 million, reflecting lower merchant-related reserves.

**Expenses**

Consolidated expenses were \$14.0 billion, up \$2.5 billion or 21 percent from \$11.6 billion for the same period in 2009. The increase was a result of increased marketing and promotion expense, cardmember rewards expense, higher professional services expense and other, net expense.

Marketing and promotion expense increased \$1.0 billion or 87 percent to \$2.2 billion, reflecting higher levels of investments in the business as the credit and business environment improves.

Cardmember rewards expense increased \$827 million or 29 percent to \$3.7 billion, driven by higher volume-related rewards costs, co-brand expenses and 2009 benefits due to the change in United States Membership Rewards program.

Cardmember services expense increased \$32 million or 9 percent to \$406 million, primarily due to higher other cardmember services.

Professional services expense increased \$205 million or 12 percent to \$1.9 billion, primarily driven by higher technology-related expenses, partially offset by lower collection costs.

Other, net expense increased \$255 million, primarily reflecting the \$180 million benefit recorded in the third quarter of 2009 related to a net investment in a foreign subsidiary and higher expenses on travel and entertainment.

**Income Taxes**

The effective tax rate was 33 percent and 24 percent for the nine months ended September 30, 2010 and 2009, respectively. Each of the periods reflects the level of pretax income in relation to recurring permanent tax benefits. The tax rate for the nine months ended September 30, 2010 also includes the impact of a \$44 million valuation allowance related to deferred tax assets associated with certain of the Company's non-U.S. travel operations.

**Table of Contents**

**Consolidated Capital Resources and Liquidity**

**Capital Strategy**

The Company's objective is to retain sufficient levels of capital generated through earnings and other sources to maintain a solid equity capital base and to provide flexibility to satisfy future business growth. The Company believes capital allocated to growing businesses with a return on risk-adjusted equity in excess of its costs will generate shareholder value.

The level and composition of the Company's equity capital are determined in large part by the Company's internal assessment of its business activities, as well as rating agency and regulatory capital requirements. They are also influenced by subsidiary capital requirements, including that of American Express Centurion Bank and American Express Bank, FSB, which have their own separate capital requirements, as well as the business environment, and by conditions in the debt capital markets. The Company, as a bank holding company, is subject to regulatory requirements administered by the U.S. federal banking agencies. The Federal Reserve has established specific capital adequacy guidelines that involve quantitative measures of assets, liabilities, and certain off-balance sheet items.

The recently passed Dodd-Frank Wall Street Reform and Consumer Protection Act, as well as a series of international capital and liquidity standards proposed by the Basel Committee on Banking Supervision (commonly referred to as Basel III), will in the future change these current quantitative measures. In general, these changes will involve, for the United States banking industry as a whole, a reduction in the amount of eligible capital that banks are deemed to hold and an increase in the amount of capital that their assets, liabilities and certain off-balance sheet items require. The Company currently reports its capital ratios under the measurement standards commonly referred to as Basel I. Thus, these changes will generally serve to reduce reported capital ratios compared to current capital guidelines. The specific guidelines supporting the new legislation have not been finalized but are generally expected to be issued within the next 18 months. In addition to these measurement changes, international and United States banking regulators could increase the ratio levels at which banks would be deemed to be well-capitalized.

The Financial Accounting Standards Board (FASB) amended the accounting for off-balance sheet securitization activities beginning January 1, 2010, which resulted in the Company consolidating the assets (primarily cardmember loans) and liabilities (primarily debt certificates) of the Lending Trust. Both the cardmember loans, net of the impact for any expected credit losses, and the debt are consolidated by American Express Travel Related Services (TRS), a wholly-owned subsidiary of the Company. Refer to Note 7 to the Consolidated Financial Statements for further discussion of the impact of the consolidation of the Lending Trust.

**Table of Contents**

The following table presents the regulatory risk-based capital ratios and leverage ratio for the Company and its significant banking subsidiaries, as well as additional ratios widely utilized in the market place, as of September 30, 2010:

	Current Well-Capitalized Ratio	Actual
<b>Risk-Based Capital Ratios</b>		
Tier 1	6.0%	
<i>American Express Company</i>		11.7%
Centurion Bank		18.6%
FSB		16.6%
Total	10.0%	
<i>American Express Company</i>		13.9%
Centurion Bank		19.8%
FSB		19.1%
<b>Tier 1 Leverage Ratio</b>	5.0%	
<i>American Express Company</i>		9.2%
Centurion Bank		17.8%
FSB		15.8%
<b>Tier 1 Common Risk-Based Capital Ratio</b>		
<i>American Express Company</i>		11.7%
<b>Common Equity to Risk-Weighted Assets Ratio</b>		
<i>American Express Company</i>		14.6%
<b>Tangible Common Equity to Risk-Weighted Assets Ratio</b>		
<i>American Express Company</i>		11.5%

The following provides definitions for the Company's regulatory risk-based capital ratios and leverage ratio, all of which are calculated as per standard regulatory guidance:

**Risk-Weighted Assets** Assets are weighted for risk according to a formula used by the Federal Reserve to conform to capital adequacy guidelines. On and off-balance sheet items are weighted for risk, with off-balance sheet items converted to balance sheet equivalents, using risk conversion factors, before being allocated a risk-adjusted weight. The off-balance sheet items comprise a minimal part of the overall calculation. Risk-weighted assets as of September 30, 2010, were \$109.1 billion.

**Tier 1 Risk-Based Capital Ratio** The Tier 1 capital ratio is calculated as Tier 1 capital divided by risk-weighted assets. Tier 1 capital is the sum of common shareholders' equity, certain perpetual preferred stock (not applicable to the Company), and noncontrolling interests in consolidated subsidiaries, adjusted for ineligible goodwill and intangible assets, as well as certain other comprehensive income items as follows: net unrealized gains/losses on securities and derivatives, and net unrealized pension and other postretirement benefit costs, all net of tax. Tier 1 capital as of September 30, 2010, was \$12.8 billion. This ratio is commonly used by regulatory agencies to assess a financial institution's financial strength and is the primary form of capital used to absorb losses beyond current loss accrual estimates.

**Total Risk-Based Capital Ratio** The Total risk-based capital ratio is calculated as the sum of Tier 1 capital and Tier 2 capital, divided by risk-weighted assets. Tier 2 capital is the sum of the allowance for receivable and loan losses (limited to 1.25 percent of risk-weighted assets) and 45 percent of the unrealized gains on equity securities, plus a \$750 million subordinated hybrid security, for which the Company received approval from the Federal Reserve Board for treatment as Tier 2 capital. Tier 2 capital as of September 30, 2010, was \$2.3 billion.



**Table of Contents**

*Tier 1 Leverage Ratio* The Tier 1 leverage ratio is calculated by dividing Tier 1 capital by the Company's average total consolidated assets for the most recent quarter. Average consolidation assets for the third quarter of 2010 were \$139.0 billion.

The following provides definitions of non-regulatory capital ratios, which however are widely used in the industry in which the Company operates, although they may be calculated differently by different companies.

*Tier 1 Common Risk-Based Capital Ratio* The Tier 1 common risk-based capital ratio is calculated as Tier 1 common capital divided by risk weighted assets. As of September 30, 2010, the Tier 1 common capital was \$12.8 billion, and is calculated as Tier 1 capital less (a) certain noncontrolling interests (applicable but immaterial for the Company), (b) qualifying perpetual preferred stock and (c) trust preferred securities. Items (b) and (c) are not applicable for the Company.

*Common Equity and Tangible Common Equity to Risk Weighted Assets Ratios* Common equity equals the Company's shareholdings' equity of \$15.9 billion as of September 30, 2010, and tangible common equity equals common equity, less goodwill and other intangibles of \$3.3 billion. Management believes presenting the ratio of tangible common equity to risk-weighted assets is a useful measure of evaluating the strength of the Company's capital position.

The Company seeks to maintain capital levels and ratios in excess of the minimum regulatory requirements; failure to maintain minimum capital levels could cause the respective regulatory agencies to take actions that could limit the Company's business operations.

The Company's primary source of equity capital has been through the generation of net income. Historically, capital generated through net income and other sources such as employee benefit plans has exceeded the growth in its capital requirements. To the extent capital has exceeded business, regulatory, and rating agency requirements, the Company has returned excess capital to shareholders through its regular common dividend and its share repurchase program.

The Company maintains certain flexibility to shift capital across its businesses as appropriate. For example, the Company may infuse additional capital into subsidiaries to maintain capital at targeted levels in consideration of debt ratings and regulatory requirements. These infused amounts can affect the capital profile and liquidity level for American Express Parent Company (Parent Company).

**Share Repurchases and Dividends**

The Company has a share repurchase program to return excess capital to shareholders. These share repurchases reduce shares outstanding and offset, in whole or in part, the issuance of new shares as part of employee compensation plans. On a cumulative basis, since 1994 the Company has distributed 64 percent of capital generated through share repurchases and dividends. No shares have been repurchased over the past ten quarters, as share repurchases were suspended during the first quarter of 2008 in light of the challenging global economic environment. The Company has commenced its share repurchase program in the fourth quarter of 2010 to the extent of shares issued under employee programs.

During the three months ended September 30, 2010, the Company returned \$217 million in dividends to shareholders, which represents approximately 17 percent of total capital generated. During the nine months ended September 30, 2010, the Company returned \$650 million in dividends to shareholders, which represents approximately 19 percent of the total capital generated.



**Table of Contents****Funding**

The Company has in place a Funding Policy covering American Express Company and all its subsidiaries. The principal funding objective is to maintain broad and well-diversified funding sources to allow the Company to meet its maturing obligations, cost-effectively finance current and future asset growth in its global businesses as well as maintain a strong liquidity profile. The diversity of funding sources by type of debt instrument, by maturity and by investor base, among other factors, reduces reliance on any one type of debt, maturity, or investor. The mix of the Company's funding in any period will seek to achieve cost-efficiency consistent with both maintaining diversified sources and achieving its liquidity objectives. The Company's funding strategy and activities are integrated into its asset-liability management activities.

The Company meets its funding needs through a variety of sources, including debt instruments such as senior unsecured debentures, asset securitizations and commercial paper, as well as retail deposits placed with the Company's U.S. banks, and long-term committed bank borrowing facilities in certain non-U.S. markets.

During the third quarter of 2010, the Company issued \$2.0 billion of senior unsecured debt with a maturity of five years and a coupon of 2.75%.

As of September 30, 2010, the Company had \$1.9 billion of short-term borrowings (including \$0.9 billion of commercial paper outstanding), which are generally used to meet working capital needs and which represent a small proportion of the Company's total funding requirement. Short-term borrowings have been stable over the past several quarters, showing little month-over-month variance.

The Company also had \$28.4 billion of outstanding retail deposits at the end of the third quarter. See "Deposit Programs" section below for more details.

The Company's equity capital and funding strategies are designed, among other things, to maintain appropriate and stable unsecured debt ratings from the major credit rating agencies, Moody's Investor Services (Moody's), Standard & Poor's (S&P), Fitch Ratings (Fitch), and Dominion Bond Rating Services (DBRS). Such ratings support the Company's access to cost effective unsecured funding as part of its overall financing programs. Ratings for the Company's ABS activities are evaluated separately.

**Unsecured Debt Ratings**

<b>Credit Agency</b>	<b>Entity Rated</b>	<b>Short-Term Debt and Deposit ratings</b>	<b>Long-Term Senior Unsecured Debt ratings</b>	<b>Outlook</b>
DBRS	All rated entities	R-1 (middle)	A (high)	Stable
Fitch	All rated entities	F1	A+	Stable
Moody's	TRS and rated operating subsidiaries	Prime-1	A2	Negative <sup>(a)</sup>
Moody's	American Express Company	Prime-2	A3	Negative
S&P	All rated entities	A-2	BBB+	Stable

(a) In November 2010, Moody's revised its ratings outlook for TRS and rated operating subsidiaries from Stable to Negative.

Downgrades in the Company's unsecured debt or asset securitization program's securities ratings could result in higher interest expense on the Company's unsecured debt and asset securitizations, as well as higher fees related to borrowings under its unused lines of credit. In addition to increased funding costs, a decline in credit ratings could reduce the Company's borrowing capacity in the unsecured debt and asset securitization capital markets. The Company believes the change in its funding mix, which now includes an increasing proportion of FDIC-insured (as defined below) U.S. retail deposits, should reduce the impact that credit rating downgrades would have on the Company's funding capacity and costs.



**Table of Contents***Deposit Programs*

American Express Centurion Bank and American Express Bank, FSB (FSB) offer retail deposits. These funds are insured up to \$250,000 per account, through the Federal Deposit Insurance Corporation (FDIC). During the second quarter of 2009, FSB launched a direct deposit-taking program, Personal Savings from American Express, to supplement its distribution of deposit products through third-party distribution channels. This program makes FDIC-insured certificates of deposit (CDs) and high-yield savings account products available directly to consumers. During the third quarter of 2010, within U.S. retail deposits the Company continued to focus on growing both the number of accounts and the total balances outstanding on savings accounts and CDs that were sourced directly with consumers through Personal Savings from American Express. These accounts and balances grew during the quarter, and financed the maturities of CDs issued in prior quarters through third-party distribution channels. The Company held the following deposits as of September 30, 2010 and December 31, 2009:

<i>(Billions)</i>	<b>2010</b>	2009
U.S. retail deposits:		
Cash sweep and savings accounts	<b>\$ 13.8</b>	\$ 10.5
Certificates of deposit <sup>(a)</sup>	<b>13.9</b>	15.1
Other deposits	<b>0.7</b>	0.7
 Total customer deposits	 <b>\$ 28.4</b>	 \$ 26.3

(a) Includes CDs sourced directly with consumers and through third-party distribution channels.

*Asset Securitization Programs*

The Company periodically securitizes cardmember receivables and loans arising from its card business, as the securitization market provides the Company with cost-effective funding. Securitization of cardmember receivables and loans is accomplished through the transfer of those assets to a trust, which in turn issues certificates or notes (securities) collateralized by the transferred assets to third-party investors. The proceeds from issuance are distributed to the Company, through its wholly-owned subsidiaries, as consideration for the transferred assets. Refer to Note 1 to the Consolidated Financial Statements for a description of the adoption of new GAAP effective January 1, 2010. Securitization of cardmember receivables generated under designated consumer charge card, small business charge card and corporate charge card accounts is accomplished through the transfer of cardmember receivables to the American Express Issuance Trust (Charge Trust). Securitization of the Company's cardmember loans generated under designated consumer lending accounts is accomplished through the transfer of cardmember loans to the American Express Credit Account Master Trust (Lending Trust). The Company consolidates the Charge Trust and the Lending Trust. Accordingly, the receivables and loans being securitized are reported as owned assets on the Company's Consolidated Balance Sheets and the related securities issued to third-party investors are reported as long-term debt on the Company's Consolidated Balance Sheets.

Under the respective terms of the Lending Trust and the Charge Trust agreements, the occurrence of certain events could result in payment of trust expenses, establishment of reserve funds, or in a worst-case scenario, early amortization of investor certificates. As of September 30, 2010, no triggering events have occurred that would have resulted in the funding of reserve accounts or early amortization.

On September 27, 2010, the FDIC promulgated a new safe harbor rule relating to the FDIC's treatment of securitized assets in the event of a sponsoring financial institution's receivership or conservatorship. Pursuant to the new safe harbor rule, the FDIC will not seek to reclaim, recover or recharacterize any

**Table of Contents**

transfer of any financial asset transferred in connection with a preexisting securitization revolving trust or master trust, provided that such transfer met all conditions for sale accounting in accordance with GAAP in effect for reporting periods prior to November 15, 2009. The Lending Trust is among the securitization trusts covered by the FDIC's new safe harbor rule. The new safe harbor rule applies to all new issuances under the Lending Trust. While the Charge Trust does not satisfy the criteria required to be covered by the FDIC's new safe harbor rule, it was structured and continues to be structured such that the financial assets transferred to the Charge Trust would not be deemed to be property of the sponsoring banks in the event the FDIC is appointed as a receiver or conservator of the sponsoring banks. Nevertheless, one or more of the rating agencies may ultimately conclude that in the absence of compliance with the safe harbor rule, the highest rating a Charge Trust security could receive would be based on the sponsoring bank's unsecured debt rating. If one or more rating agencies come to this conclusion it could adversely impact the Company's capacity and cost of using its Charge Trust as a source of funding for its business.

Refer to Certain Legislative, Regulatory and Other Developments section below for additional information regarding matters affecting offerings of asset-backed securities.

*Committed Bank Credit Facilities*

As of September 30, 2010, the Company maintained committed bank lines of credit totaling \$10.3 billion, of which \$3.9 billion was drawn. These draw downs are part of the Company's normal funding activities. The Company's subsidiary, American Express Credit Corporation (Credco), has an allocation of \$8.8 billion under these facilities and also has access to the Parent Company's allocation of \$0.8 billion for a maximum borrowing capacity of \$9.6 billion. The Company allowed certain credit facilities totaling approximately \$2.0 billion to expire on July 30, 2010.

**Liquidity Management**

The Company has in place a Liquidity Risk Policy that sets out the Company's approach to managing liquidity risk on an enterprise-wide basis.

The Company's liquidity objective is to maintain access to a diverse set of on and off-balance sheet sources of liquidity, such that the Company can continuously meet expected future financing obligations and business requirements, even in the event it is unable to raise new funds under its regular funding programs.

The Company incurs and accepts liquidity risk arising in the normal course of offering its products and services. The liquidity risks that the Company is exposed to can arise from a variety of sources, and thus its liquidity management strategy includes a variety of parameters, assessments and guidelines, including but not limited to:

Maintaining a diversified set of funding sources (refer to Funding section for more details);

Maintaining unencumbered, liquid assets and off-balance sheet liquidity sources; and

Projecting cash inflows and outflows from a variety of sources and under a variety of scenarios, including contingent liquidity exposures such as unused cardmember lines of credit and collateral requirements for derivative transactions.

The Company's current liquidity target is to have adequate liquidity in the form of excess cash and readily-marketable securities that are easily convertible into cash, to satisfy all maturing long-term funding obligations for a 12-month period, in addition to having access to significant off-balance sheet liquidity sources.

**Table of Contents**

As of September 30, 2010, the Company's excess cash and readily-marketable securities available to fund long-term maturities were as follows:

(Billions)

Cash	<b>\$ 22.5</b> <sup>(a)</sup>
Readily-marketable securities	<b>9.9</b> <sup>(b)</sup>
Cash and readily-marketable securities	<b>32.4</b>
Less:	
Operating cash	<b>(4.7)</b> <sup>(c)</sup>
Short-term obligations outstanding	<b>(0.9)</b> <sup>(d)</sup>
Excess cash and readily-marketable securities	<b>\$ 26.8</b>

(a) Includes cash and cash equivalents of \$21.3 billion as well as cash of \$1.2 billion held in other assets on the Consolidated Balance Sheet for certain forthcoming asset-backed securitization maturities in the fourth quarter of 2010.

(b) Consists of certain available-for-sale investment securities (U.S. Treasury and agency securities and U.S. government-guaranteed debt) that are considered highly liquid and either mature prior to the maturity of borrowings that will occur within the next 12 months, or could be sold or pledged under sale/repurchase agreements to raise cash.

(c) Cash on hand for day-to-day operations.

(d) Consists of commercial paper and U.S. retail CDs with original maturities of three and six months. The upcoming approximate maturities of the Company's long-term unsecured debt, debt issued in connection with asset-backed securitizations, and long-term certificates of deposit are as follows:

(Billions)

Quarter Ending:	Funding Maturities			Total
	Unsecured Debt	Asset-Backed Securitization	Certificates of Deposit	
December 31, 2010	<b>\$ 3.4</b>	<b>\$ 1.5</b>	<b>\$ 1.6</b>	<b>\$ 6.5</b>
March 31, 2011		<b>3.2</b>	<b>2.0</b>	<b>5.2</b>
June 30, 2011	<b>1.3</b>	<b>1.5</b>	<b>1.6</b>	<b>4.4</b>
September 30, 2011	<b>0.7</b>	<b>0.6</b>	<b>0.7</b>	<b>2.0</b>
Total	<b>\$ 5.4</b>	<b>\$ 6.8</b>	<b>\$ 5.9</b>	<b>\$ 18.1</b>

The Company's funding needs for the next 12 months are expected to arise from these maturities as well as changes in business needs, primarily changes in outstanding cardmember loans and receivables.

The Company considers various factors in determining the amount of liquidity it maintains, such as economic and financial market conditions, seasonality in business operations, growth in its businesses, the cost and availability of alternative liquidity sources, and regulatory and credit rating agency considerations.

The yield the Company receives on its cash and readily-marketable securities is generally less than the interest expense on the sources of funding for these balances. Thus, the Company incurs substantial net interest costs on these amounts. The level of net interest costs will be dependent on the size of the Company's cash and readily-marketable securities holdings, as well as the difference between the cost of funding these amounts and their investment yields. In addition to its cash and readily-marketable securities, the Company continues to maintain a variety of contingent liquidity resources, such as access to secured borrowing from the Federal Reserve Bank of San Francisco through the Federal Reserve discount window, and committed bank credit facilities.

**Table of Contents**

*Cash Flows from Operating Activities*

The Company generated net cash provided by operating activities in amounts greater than net income for both the nine months ended September 30, 2010 and 2009, primarily due to provisions for losses, which represent expenses in the Consolidated Statements of Income but do not require cash at the time of provision. Similarly, depreciation and amortization represent non-cash expenses. In addition, for the nine months ended September 30, 2010, net cash was provided by net income, deferred taxes, acquisition costs and other and fluctuations in accounts payable and other liabilities, partially offset by fluctuations in Travelers Cheques outstanding, other assets and other receivables. For the nine months ended September 30, 2009, net cash was provided by net income and fluctuations in other receivables and other assets, partially offset by deferred taxes, acquisition costs and other and fluctuations in accounts payable and other liabilities and Travelers Cheques outstanding. These accounts vary significantly in the normal course of business due to the amount and timing of various payments.

For the nine months ended September 30, 2010, net cash provided by operating activities of \$7.2 billion increased \$2.3 billion compared to the same period in 2009. The increase was primarily due to fluctuations in accounts payable and other liabilities and deferred taxes, acquisition costs and other, as well as an increase in net income, partially offset by lower provisions for losses and fluctuations in other receivables and other assets.

*Cash Flows from Investing Activities*

The Company's investing activities primarily include funding cardmember loans and receivables and the Company's available-for-sale investment portfolio.

For the nine months ended September 30, 2010, net cash provided by investing activities of \$5.3 billion increased \$5.6 billion compared to the same period in 2009. The increase was primarily due to increased maturity and redemption of investments; lower purchases of investments; maturities of cardmember loan securitizations in 2009 resulting in an increase in an undivided pro-rata interest in an unconsolidated VIE (historically referred to as seller's interest); and fluctuations in restricted cash primarily due to a decrease in restricted cash of a consolidated VIE in 2010, which was used to pay down long-term debt of the consolidated VIE, partially offset by changes in the net decrease in cardmember loans and receivables and decrease in sale of investments.

*Cash Flows from Financing Activities*

The Company's financing activities primarily include issuing and repaying debt, taking customer deposits, paying dividends and repurchasing its common shares.

For the nine months ended September 30, 2010, net cash used in financing activities of \$7.9 billion increased \$1.3 billion compared to the same period in 2009. The increase was primarily due to a fluctuation in customer deposits and decrease in issuance of long-term debt, partially offset by decreased cash outflow to repay short-term borrowings.

**Table of Contents****Certain Legislative, Regulatory and Other Developments**

As a participant in the financial services industry, the Company is subject to a wide array of regulations applicable to its businesses. The Company is a bank holding company and is subject to the supervision of the Federal Reserve. As such, the Company is subject to the Federal Reserve's regulations and policies, including its regulatory capital requirements. In addition, the extreme disruptions in the capital markets that commenced in mid-2007 and the resulting instability and failure of numerous financial institutions have led to a number of changes in the financial services industry, including significant additional regulation and the formation of additional regulatory bodies. The Company's conversion to a bank holding company in the fourth quarter of 2008 has increased the scope of its regulatory oversight and its compliance program. In addition, although the long-term impact on the Company of much of the recent and pending legislative and regulatory initiatives remains uncertain, the Company expects that compliance requirements and expenditures will continue to rise for financial services firms, including the Company, as the legislation and rules become effective over the course of the next several years.

*The CARD Act*

In May 2009, the U.S. Congress passed, and the President of the United States signed into law, legislation, known as the CARD Act, to fundamentally reform credit card billing practices, pricing and disclosure requirements. This legislation accelerated the effective date and expanded the scope of amendments to the rules regarding Unfair or Deceptive Acts or Practices (UDAP) and Truth in Lending Act that restrict certain credit and charge card practices and require expanded disclosures to consumers, which were adopted in December 2008 by federal bank regulators in the United States. Together, the legislation and the regulatory amendments, portions of which became effective commencing August 2009, include, among other matters, rules relating to the imposition by card issuers of interest rate increases on outstanding balances and the allocation of payments in respect of outstanding balances with different interest rates. Certain other provisions of the CARD Act effective in August 2010 require penalty fees to be reasonable and proportional in relation to the circumstances for which such fees are levied and require issuers to evaluate past interest rate increases twice per year to determine whether it is appropriate to reduce such increases.

The Company has made changes to its product terms and practices that are designed to mitigate the impact on Company revenue of the changes required by the CARD Act and the regulatory amendments. These changes include instituting product-specific increases in pricing on purchases and cash advances, modifying the criteria pursuant to which the penalty rate of interest is imposed on a cardmember and assessing late fees on certain charge products at an earlier date than previously assessed. Although the Company believes its actions to mitigate the impact of the CARD Act have, to date, been largely effective (as evidenced in part by the net interest yield for its U.S. lending portfolio), the impacts of certain other provisions of the CARD Act are still subject to some uncertainty (such as the requirement to periodically reevaluate APR increases and the proposed amendments to the CARD Act's implementing regulations published by the Federal Reserve on October 19, 2010). Accordingly, in the event the actions undertaken by the Company to date to offset the impact of the new legislation and regulations are not ultimately effective, they could have a material adverse effect on the Company's results of operations, including its revenue and net income.

*Dodd-Frank Wall Street Reform and Consumer Protection Act (the Reform Act)*

In July 2010, President Obama signed into law the Reform Act. The Reform Act is comprehensive in scope and contains a wide array of provisions intending to govern the practices and oversight of financial institutions and other participants in the financial markets. Among other matters, the law creates a new independent Consumer Financial Protection Bureau, which will regulate consumer credit across the U.S. economy. The Bureau will have broad rulemaking and enforcement authority over providers of credit, savings, payment and other consumer financial products and services.

Under the Reform Act, the Federal Reserve is authorized to regulate interchange fees paid to banks on debit card transactions to ensure that they are reasonable and proportional to the cost of processing individual transactions, and to prohibit debit card networks and issuers from requiring transactions to be processed on a single payment network. The Reform Act also prohibits credit/debit network rules that would restrict a



**Table of Contents**

merchant from offering discounts to customers in order to encourage them to use a particular form of payment, as long as such discounts do not discriminate among issuers or networks, and that would restrict a merchant from setting certain minimum and maximum transaction amounts for credit cards.

The Reform Act has also eliminated an exception to certain types of liabilities applicable to rating agencies under the securities laws, which has resulted in the agencies declining to give their consent to disclose ratings in registered offerings. This circumstance is of particular significance in offerings of asset-backed securities ( ABS offerings ), which require ratings disclosure that, subsequent to the Reform Act, can be made only with rating agency consent. Although the SEC staff has effectively relieved issuers from the ratings disclosure requirement through January 2011, if the rating agencies do not change their position, the Company will not be able to issue ABS securities in registered offerings after such time, and may have to rely on private offerings to raise funding through its ABS program.

The Reform Act also authorizes the Federal Reserve to establish heightened capital, leverage and liquidity standards, risk management requirements, concentration limits on credit exposures, mandatory resolution plans (so-called living wills ) and stress tests for, among others, large bank holding companies, such as the Company, that have greater than \$50 billion in assets. In addition, most interest rate and currency swaps will be required to be centrally cleared, which may increase collateral posting requirements for the Company.

Many provisions of the Reform Act require the adoption of rules to implement. In addition, the Reform Act mandates multiple studies, which could result in additional legislative or regulatory action. These new rules and studies will be implemented and undertaken over a period of several years. Accordingly, the ultimate consequences of the Reform Act and its implementing regulations on the Company's business, results of operations and financial condition are uncertain at this time.

*Other Legislative and Regulatory Initiatives*

In addition, other legislative initiatives remain in Congress, including a proposed financial crisis responsibility fee that would be assessed on large financial institutions at approximately 0.15 percent of total assets (less Tier 1 capital and less FDIC-assessed deposits) for at least the next ten years for the purpose of recovering projected losses from the Troubled Asset Relief Program, and other potential assessments.

Governments outside the United States are also considering wide-ranging and comprehensive financial services industry reform proposals, including various taxes on financial transactions and financial institutions' profits, assets, and compensation. Any such legislative and regulatory changes could impact the profitability of the Company's business activities, require the Company to change certain of its business practices and expose it to additional costs (including increased compliance costs).

The credit and charge card industry also faces continuing scrutiny in connection with the fees merchants are charged to accept cards. Although investigations into the way bankcard network members collectively set the interchange (that is, the fee paid by the bankcard merchant acquirer to the card issuing bank in four party payment networks, like Visa and MasterCard) had largely been a subject of regulators outside the United States, legislation has been introduced in Congress designed to give merchants antitrust immunity to negotiate interchange collectively with card networks and to regulate certain card network practices. Although, unlike the Visa and MasterCard networks, the American Express network does not collectively set fees, antitrust actions and government regulation of the bankcard networks' pricing could ultimately affect all networks.

In addition to the provisions of the Reform Act regarding merchants ability to offer discounts, a number of U.S. states are also considering legislation that would prohibit card networks from imposing conditions, restrictions or penalties on a merchant if the merchant, among other things, (i) provides a discount to a customer for using one form of payment versus another or one type of credit or charge card versus another,

**Table of Contents**

(ii) imposes a minimum dollar requirement on customers with respect to the use of credit or charge cards or (iii) chooses to accept credit and charge cards at some of its locations but not at others. Such legislation has recently been enacted in Vermont, and is pending enactment in several other states.

Also, other countries in which the Company operates have been considering and in some cases adopting similar legislation and rules that would impose changes on certain practices of card issuers and bankcard networks, which could have a material adverse effect on the Company's results of operations.

Our results of operations also could be adversely impacted by various proposals to reform the taxation of income earned by U.S. companies' international business operations and by other legislative action or inaction, including the potential failure of the U.S. Congress to extend the active financing exception to Subpart F of the Internal Revenue Code.

In December 2009, the Basel Committee on Banking Supervision of the Bank of International Settlements (BIS) released a comprehensive list of proposals of new and revised international capital and liquidity standards for banks. These proposals, if enacted, could have a substantial impact on the capital structure and liquidity profiles of the banking industry, including those of the Company. The Committee is evaluating comments it received on the proposals prior to finalizing the content and timing of implementation of the proposals. During 2010, the Committee issued several statements that reflected, among other things, tentative decisions it has reached on certain elements of the comprehensive proposals, including timelines for implementation, while re-affirming its goal to issue the proposals in final form before year end. Refer to Capital Strategy above.

**Table of Contents****BUSINESS SEGMENT RESULTS**

Beginning in the first quarter of 2010, the Company made changes to the manner in which it allocates equity capital as well as funding and the related interest expense charged to its reportable operating segments. The changes reflect the inclusion of additional factors in its allocation methodologies that the Company believes more accurately reflect the capital characteristics and funding requirements of its segments. The segment results for quarters prior to the first quarter of 2010 have been revised for this change. Debt, cash and investment balances associated with the Company's excess liquidity funding and the related net negative interest spread continues to be reported in the Corporate & Other segment. The change to interest allocation also impacted the consolidated and segment reported net interest yield on cardmember loans.

As discussed more fully below, results are presented on a GAAP basis unless otherwise stated.

**U.S. Card Services**  
**Selected Income Statement Data**  
**GAAP Basis Presentation**

<i>(Millions)</i>	Three Months Ended September 30,		Nine Months Ended September 30,	
	<b>2010</b>	2009	<b>2010</b>	2009
<b>Revenues</b>				
Discount revenue, net card fees and other	<b>\$ 2,540</b>	\$ 2,262	<b>\$ 7,391</b>	\$ 6,728
Securitization income, net <sup>(a)</sup>		71		210
Interest income	<b>1,334</b>	776	<b>4,060</b>	2,462
Interest expense	<b>210</b>	127	<b>604</b>	435
Net interest income	<b>1,124</b>	649	<b>3,456</b>	2,027
Total revenues net of interest expense	<b>3,664</b>	2,982	<b>10,847</b>	8,965
Provisions for losses	<b>274</b>	850	<b>1,480</b>	3,423
Total revenues net of interest expense after provisions for losses	<b>3,390</b>	2,132	<b>9,367</b>	5,542
<b>Expenses</b>				
Marketing, promotion, rewards and cardmember services	<b>1,455</b>	1,050	<b>4,142</b>	2,960
Salaries and employee benefits and other operating expenses	<b>964</b>	864	<b>2,749</b>	2,642
Total	<b>2,419</b>	1,914	<b>6,891</b>	5,602
Pretax segment income (loss)	<b>971</b>	218	<b>2,476</b>	(60)
Income tax provision (benefit)	<b>376</b>	60	<b>931</b>	(58)
Segment income (loss)	<b>\$ 595</b>	\$ 158	<b>\$ 1,545</b>	\$ (2)

(a)

In accordance with the new GAAP effective January 1, 2010, the Company no longer reports securitization income, net in its income statement.

**Table of Contents**

**U.S. Card Services  
Selected Statistical Information**

	Three Months Ended September 30,		Nine Months Ended September 30,	
<i>(Billions, except percentages and where indicated)</i>	<b>2010</b>	2009	<b>2010</b>	2009
Card billed business	<b>\$ 95.2</b>	\$ 85.2	<b>\$ 274.7</b>	\$ 247.3
Total cards-in-force <i>(millions)</i>	<b>39.9</b>	39.8	<b>39.9</b>	39.8
Basic cards-in-force <i>(millions)</i>	<b>29.7</b>	29.7	<b>29.7</b>	29.7
Average basic cardmember spending <i>(dollars)</i>	<b>\$ 3,219</b>	\$ 2,851	<b>\$ 9,313</b>	\$ 7,875
U.S. Consumer Travel:				
Travel sales <i>(millions)</i>	<b>\$ 828</b>	\$ 629	<b>\$ 2,403</b>	\$ 1,952
Travel commissions and fees/sales	<b>8.6%</b>	8.4%	<b>8.1%</b>	8.4%
Total segment assets	<b>\$ 82.2</b>	\$ 53.2	<b>\$ 82.2</b>	\$ 53.2
Segment capital <i>(millions)</i> <sup>(a)</sup>	<b>\$ 7,011</b>	\$ 5,493	<b>\$ 7,011</b>	\$ 5,493
Return on average segment capital <sup>(b)</sup>	<b>32.8%</b>	2.6%	<b>32.8%</b>	2.6%
Return on average tangible segment capital <sup>(b)</sup>	<b>35.5%</b>	2.8%	<b>35.5%</b>	2.8%
Cardmember receivables:				
Total receivables	<b>\$ 16.5</b>	\$ 15.9	<b>\$ 16.5</b>	\$ 15.9
30 days past due as a % of total	<b>1.7%</b>	2.2%	<b>1.7%</b>	2.2%
Average receivables	<b>\$ 16.9</b>	\$ 15.8	<b>\$ 16.9</b>	\$ 15.9
Net write-off rate	<b>1.6%</b>	3.2%	<b>1.7%</b>	4.4%
<b>Cardmember loans (GAAP basis portfolio)<sup>(c)</sup></b>				
Total loans	<b>\$ 48.7</b>	\$ 22.7	<b>\$ 48.7</b>	\$ 22.7
30 days past due loans as a % of total	<b>2.5%</b>	4.2%	<b>2.5%</b>	4.2%
Average loans	<b>\$ 49.1</b>	\$ 23.4	<b>\$ 49.7</b>	\$ 26.9
Net write-off rate	<b>5.2%</b>	9.8%	<b>6.2%</b>	9.4%
Net interest income divided by average loans <sup>(d)(e)</sup>	<b>9.1%</b>	11.0%	<b>9.3%</b>	10.1%
Net interest yield on cardmember loans <sup>(d)</sup>	<b>9.3%</b>	9.4%	<b>9.5%</b>	9.5%
<b>Cardmember loans (Managed basis portfolio)<sup>(c)</sup></b>				
Total loans	<b>\$ 48.7</b>	\$ 51.9	<b>\$ 48.7</b>	\$ 51.9
30 days past due loans as a % of total	<b>2.5%</b>	4.1%	<b>2.5%</b>	4.1%
Average loans	<b>\$ 49.1</b>	\$ 52.9	<b>\$ 49.7</b>	\$ 55.8
Net write-off rate	<b>5.2%</b>	8.9%	<b>6.2%</b>	9.1%
Net interest yield on cardmember loans <sup>(d)</sup>	<b>9.3%</b>	9.8%	<b>9.5%</b>	10.2%

(a) Segment capital represents capital allocated to a segment based upon specific business operational needs, risk measures, and regulatory capital requirements.

(b) Return on average segment capital is calculated by dividing the (i) one year period segment income (\$2.0 billion and \$124 million for the 12 months ended September 30, 2010 and 2009, respectively) by the (ii) one year average segment capital (\$6.0 billion and \$4.8 billion for the 12 months ended September 30, 2010 and 2009, respectively). Return on average tangible segment capital is computed in the same manner as return on average segment capital except the computation of average tangible segment capital excludes average goodwill and other intangibles of \$454 million and \$383 million as of September 30, 2010 and 2009, respectively. Management

believes the return on average tangible segment capital is a useful measure of the profitability of its business.

- (c) For periods ended on or prior to December 31, 2009, the Company's cardmember loans and related debt performance information on a GAAP basis was referred to as the owned basis presentation. The information presented on a GAAP basis for such periods includes only non-securitized cardmember loans that were included in the Company's balance sheet. Effective January 1, 2010, the Company's securitized portfolio of cardmember loans and related debt is also consolidated on its balance sheet upon the adoption of the new GAAP. Accordingly, beginning January 1, 2010, the GAAP basis presentation includes both securitized and non-securitized cardmember loans. Refer to page 66 for a discussion of GAAP basis information.
- (d) See below for calculations of net interest yield on cardmember loans, a non-GAAP measure, and net interest income divided by average loans, a GAAP measure. Management believes net interest yield on cardmember loans is useful to investors because it provides a measure of profitability of the Company's cardmember loan portfolio.
- (e) This calculation includes elements of total interest income and total interest expense that are not attributable to the cardmember loan portfolio, and thus is not representative of net interest yield on cardmember loans. The calculation includes interest income and interest

**Table of Contents**

expense attributable to investment securities and other interest-bearing deposits as well as to cardmember loans, and interest expense attributable to other activities, including cardmember receivables.

- (f) For periods ended on or prior to December 31, 2009, information presented is based on the Company's historical non-GAAP, or managed basis presentation. Unlike the GAAP basis presentation, the information presented on a managed basis in such periods includes both the securitized and non-securitized cardmember loans. The adoption of new GAAP on January 1, 2010 resulted in accounting for both the Company's securitized and non-securitized cardmember loans in the Consolidated Financial Statements. As a result, the Company's 2010 GAAP presentations and managed basis presentations prior to 2010 are generally comparable. Refer to page 66 for a discussion of managed basis information.

**Table of Contents**

**U.S. Card Services  
Selected Statistical Information  
(continued)**

**Calculation of net interest yield on cardmember loans<sup>(a)</sup>**

<i>(Millions, except percentages or where indicated)</i>	Three Months Ended September 30,		Nine Months Ended September 30,	
	2010	2009	2010	2009
<b>Calculation based on 2010 and 2009 GAAP information:<sup>(b)</sup></b>				
Net interest income	<b>\$ 1,124</b>	\$ 649	<b>\$ 3,456</b>	\$ 2,027
Average loans <i>(billions)</i>	<b>\$ 49.1</b>	\$ 23.4	<b>\$ 49.7</b>	\$ 26.9
Adjusted net interest income <sup>(c)</sup>	<b>\$ 1,150</b>	\$ 558	<b>\$ 3,541</b>	\$ 1,914
Adjusted average loans <i>(billions)</i> <sup>(d)</sup>	<b>\$ 49.2</b>	\$ 23.5	<b>\$ 49.7</b>	\$ 27.0
Net interest income divided by average loans <sup>(e)</sup>	<b>9.1%</b>	11.0%	<b>9.3%</b>	10.1%
Net interest yield on cardmember loans <sup>(f)</sup>	<b>9.3%</b>	9.4%	<b>9.5%</b>	9.5%
<b>Calculation based on 2010 and 2009 managed information:<sup>(g)</sup></b>				
Net interest income <sup>(h)</sup>	<b>\$ 1,124</b>	\$ 1,305	<b>\$ 3,456</b>	\$ 4,209
Average loans <i>(billions)</i>	<b>\$ 49.1</b>	\$ 52.9	<b>\$ 49.7</b>	\$ 55.8
Adjusted net interest income <sup>(c)</sup>	<b>\$ 1,150</b>	\$ 1,315	<b>\$ 3,541</b>	\$ 4,250
Adjusted average loans <i>(billions)</i> <sup>(d)</sup>	<b>\$ 49.2</b>	\$ 53.0	<b>\$ 49.7</b>	\$ 55.9
Net interest yield on cardmember loans <sup>(f)</sup>	<b>9.3%</b>	9.8%	<b>9.5%</b>	10.2%

- (a) Beginning in the first quarter of 2010, the Company changed the manner in which it allocates capital and related interest expense to its reportable operating segments to more accurately reflect the funding and capital characteristics of its segments. The change to interest allocation impacted the segment's net interest yield on cardmember loans. Accordingly, the net interest yields for periods prior to the first quarter of 2010 have been revised for this change.
- (b) For periods ended on or prior to December 31, 2009, the Company's cardmember loans and related debt performance information on a GAAP basis was referred to as the owned basis presentation. The information presented on a GAAP basis for such periods includes only non-securitized cardmember loans that were included in the Company's balance sheet. Effective January 1, 2010, the Company's securitized portfolio of cardmember loans and related debt is also consolidated on its balance sheet upon the adoption of the new GAAP. Accordingly, beginning January 1, 2010, the GAAP basis presentation includes both securitized and non-securitized cardmember loans. Refer to page 66 for a discussion of GAAP basis information.
- (c) Represents net interest income allocated to the Company's cardmember loans portfolio on a GAAP or managed basis, as applicable, in each case excluding the impact of card fees on loans and balance transfer fees attributable to the Company's cardmember loans.
- (d) Represents average cardmember loans on a GAAP or managed basis, as applicable, in each case excluding the impact of deferred card fees, net of deferred direct acquisition costs of cardmember loans.
- (e) This calculation includes elements of total interest income and total interest expense that are not attributable to the cardmember loan portfolio, and thus is not representative of net interest yield on cardmember loans. The



calculation includes interest income and interest expense attributable to investment securities and other interest-bearing deposits as well as to cardmember loans, and interest expense attributable to other activities, including cardmember receivables.

- (f) Net interest yield on cardmember loans is a non-GAAP financial measure that represents the net spread earned on cardmember loans. Net interest yield on cardmember loans is computed by dividing adjusted net interest income by adjusted average loans, computed on an annualized basis. The calculation of net interest yield on cardmember loans includes interest that is deemed uncollectible. For all presentations of net interest yield on cardmember loans, reserves and net write-offs related to uncollectible interest are recorded through provisions for losses cardmember loans; therefore, such reserves and net write-offs are not included in the net interest yield calculation.
- (g) For periods ended on or prior to December 31, 2009, information presented is based on the Company's historical non-GAAP, or managed basis presentation. Unlike the GAAP basis presentation, the information presented on a managed basis in such periods includes both the securitized and non-securitized cardmember loans. The adoption of new GAAP on January 1, 2010 resulted in accounting for both the Company's securitized and non-securitized cardmember loans in the Consolidated Financial Statements. As a result, the Company's 2010 GAAP presentations and managed basis presentations prior to 2010 are generally comparable. Refer to page 66 for a discussion of managed basis information.
- (h) For periods ended on or prior to December 31, 2009, the information presented includes the adjustments to the GAAP owned basis presentation for such periods attributable to securitization activity for interest income and interest expense to arrive at the non-GAAP managed basis information, which adjustments are set forth under the U.S. Card Services managed basis presentation on page 67.

**Table of Contents****Results of Operations for the Three and Nine Months Ended September 30, 2010 and 2009**

The following discussion of U.S. Card Services segment results of operations is presented on a GAAP basis.

U.S. Card Services reported segment income of \$595 million for the three months ended September 30, 2010, a \$437 million increase from \$158 million for the same period a year ago. For the nine months ended September 30, 2010, U.S. Card Services reported segment income of \$1.5 billion, a \$1.5 billion increase from a loss of \$2 million for the same period a year ago.

Total revenues net of interest expense increased \$682 million or 23 percent to \$3.7 billion for the three months ended September 30, 2010 and \$1.9 billion or 21 percent to \$10.8 billion for the nine months ended September 30, 2010, driven primarily by the increase in interest income and discount revenue partially offset by the increase in interest expense and lower net card fees.

Discount revenue, net card fees and other was \$2.5 billion for the three months ended September 30, 2010, an increase of \$278 million or 12 percent from \$2.3 billion for the same period a year ago. The increase is primarily due to a 12 percent increase in billed business. This line also reflects higher other commissions and fees driven by the new GAAP effective January 1, 2010, which led to the inclusion of fees formerly recorded in securitization income, net. Discount revenue, net card fees and other increased \$663 million or 10 percent to \$7.4 billion for the nine months ended September 30, 2010, due to the impact of the new GAAP effective January 1, 2010, higher discount revenue and travel revenue, partially offset by lower net card fees.

Interest income of \$1.3 billion and \$4.1 billion for the three and nine months ended September 30, 2010, respectively, increased \$558 million or 72 percent and \$1.6 billion or 65 percent, respectively, due to the first quarter 2010 consolidation of securitized cardmember loans, partially offset by lower yields on cardmember loans within the managed portfolio.

Interest expense of \$210 million and \$604 million for the three and nine months ended September 30, 2010, respectively, increased \$83 million or 65 percent and \$169 million or 39 percent, respectively, as compared to a year ago, reflecting higher expense related to the first quarter 2010 consolidation of off-balance sheet debt and a higher cost of funds.

Provisions for losses of \$274 million decreased \$576 million or 68 percent for the three months ended September 30, 2010, principally reflecting improving cardmember loan and charge card credit trends, partially offset by the inclusion of write-offs on the securitized cardmember loans. Provisions for losses of \$1.5 billion decreased \$1.9 billion or 57 percent for the nine months ended September 30, 2010, primarily driven by improved credit performance, partially offset by the impact of new GAAP effective January 1, 2010.

Expenses were \$2.4 billion and \$6.9 billion for the three and nine months ended September 30, 2010, respectively, an increase of \$505 million or 26 percent and \$1.3 billion or 23 percent, respectively, due to increased marketing, promotion, rewards and cardmember services expenses, and salaries and employee benefits and other operating expenses.

Marketing, promotion, rewards and cardmember services expenses of \$1.5 billion and \$4.1 billion for the three and nine months ended September 30, 2010, respectively, increased \$405 million or 39 percent and \$1.2 billion or 40 percent, respectively, reflecting increased marketing and promotion expense, due to increased investment spending resulting from better credit and business trends in the third quarter 2010 and higher rewards costs due to greater rewards-related spending volumes and higher co-brand expense. Rewards expense growth also reflects the benefit in third quarter 2009 of a revised, more restrictive redemption policy for accounts 30 days past due.

**Table of Contents**

Salaries and employee benefits and other operating expenses were \$964 million for the three months ended September 30, 2010, an increase of \$100 million or 12 percent, reflecting higher technology and partner-related investments. Salaries and employee benefits and other operating expenses were \$2.7 billion for the nine months ended September 30, 2010, an increase of \$107 million or 4 percent, reflecting higher technology charges and partner payments, offset by a benefit related to hedging the Company's fixed-rate debt and lower salaries and employee benefits.

The effective tax rate was 39 percent and 38 percent for the three and nine months ended September 30, 2010, respectively. The effective tax rate was 28 percent and 97 percent for the three and nine months ended September 30, 2009, respectively. The tax rate for the three and nine months ended September 30, 2010 reflects charges resulting from adjustments to certain tax accounts. The tax rate for the three and nine months ended September 30, 2009 reflects the benefit from the resolution of certain prior year tax items.

**Table of Contents****Cardmember Loan Portfolio Presentation**

For periods ended on or prior to December 31, 2009, the Company's non-securitized cardmember loan and related debt performance information on a GAAP basis was referred to as the owned basis presentation. For such periods, the Company also provided information on a non-GAAP managed basis. Unlike the GAAP basis presentation, the managed basis presentation in such periods assumed there had been no off-balance sheet securitizations for the Company's U.S. Card Services segment (the Company has not securitized its international cardmember loans), resulting in the inclusion of all securitized and non-securitized cardmember loans and related debt in the Company's performance information.

Under the GAAP basis presentation prior to securitization for the period ended on or prior to December 31, 2009, revenues and expenses from cardmember loans and related debt were reflected in the Company's income statements in other commissions and fees, net interest income and provisions for losses for cardmember loans. At the time of a securitization transaction, the securitized cardmember loans were removed from the Company's balance sheet, and the resulting gain on sale was reflected in securitization income, net, as well as a reduction to the provision for losses (credit reserves were no longer recorded for the cardmember loans once sold). Over the life of a securitization transaction, the Company recognized the net cash flow from interest and fee collections on interests sold to investors (the investors' interests) after deducting interest paid on the investors' certificates, credit losses, contractual service fees, other expenses and changes in the fair value of the interest-only strip (referred to as excess spread). These amounts, in addition to servicing fees and the non-credit components of the gains/(losses) from securitization activities were reflected in securitization income, net. The Company also recognized interest income over the life of the securitization transaction related to the interest it retained (i.e., the seller's interest). At the maturity of a securitization transaction, cardmember loans on the balance sheet increased, and the impact of the incremental required loss reserves was recorded in provisions for losses.

Under the managed basis presentation for periods ended on or prior to December 31, 2009, revenues and expenses related to securitized cardmember loans and related debt were reflected in other commissions and fees (included in discount revenue, net card fees and other), interest income, interest expense and provisions for losses. In addition, there was no securitization income, net as this presentation assumed no securitization transactions had occurred.

Historically, the Company included USCS information on a managed basis, as that was the manner in which the Company's management viewed and managed the business. Management believed a full picture of trends in the Company's cardmember loans business could only be derived by evaluating the performance of both securitized and non-securitized cardmember loans, as the presentation of the entire cardmember loan portfolio was more representative of the economics of the aggregate cardmember relationships and ongoing business performance and related trends over time. The managed basis presentation also provided investors a more comprehensive assessment of the information necessary for the Company and investors to evaluate the Company's market share.

The adoption of new GAAP on January 1, 2010 resulted in accounting for both the Company's securitized and non-securitized cardmember loans in the Consolidated Financial Statements. As a result, the Company's 2010 GAAP presentations and managed basis presentations prior to 2010 are generally comparable.

For additional information on the differences between the Company's historical GAAP and managed basis presentations, see the Company's Financial Review included in the Company's Annual Report on Form 10-K for the year ended December 31, 2009.

**Table of Contents**

The following table sets forth cardmember loan portfolio financial information for the three and nine months ended September 30, 2010. The September 30, 2010 financial information was determined in accordance with the new GAAP effective January 1, 2010. The September 30, 2009 information includes the owned (GAAP) basis presentation, together with the adjustments for securitization activity to arrive at the managed (non-GAAP) basis presentation. For additional information, see Cardmember Loan Portfolio Presentation above.

**U.S. Card Services**  
**Selected Financial Information**  
**Managed Basis Presentation**

<i>(Millions)</i>	Three Months Ended September 30,		Nine Months Ended September 30,	
	<b>2010</b>	2009	<b>2010</b>	2009
Discount revenue, net card fees and other:				
Reported for the period (GAAP)	<b>\$ 2,540</b>	\$ 2,262	<b>\$ 7,391</b>	\$ 6,728
Securitization adjustments		82		260
Managed discount revenue, net card fees and other	<b>\$ 2,540</b>	\$ 2,344	<b>\$ 7,391</b>	\$ 6,988
Interest income:				
Reported for the period (GAAP)	<b>\$ 1,334</b>	\$ 776	<b>\$ 4,060</b>	\$ 2,462
Securitization adjustments		714		2,371
Managed interest income	<b>\$ 1,334</b>	\$ 1,490	<b>\$ 4,060</b>	\$ 4,833
Securitization income, net: <sup>(a)</sup>				
Reported for the period (GAAP)	\$	\$ 71	\$	\$ 210
Securitization adjustments		(71)		(210)
Managed securitization income, net	\$	\$	\$	\$
Interest expense:				
Reported for the period (GAAP)	<b>\$ 210</b>	\$ 127	<b>\$ 604</b>	\$ 435
Securitization adjustments		58		189
Managed interest expense	<b>\$ 210</b>	\$ 185	<b>\$ 604</b>	\$ 624
Provisions for losses:				
Reported for the period (GAAP)	<b>\$ 274</b>	\$ 850	<b>\$ 1,480</b>	\$ 3,423
Securitization adjustments		529 <sup>(b)</sup>		2,001 <sup>(b)</sup>
Managed provisions for losses	<b>\$ 274</b>	\$ 1,379 <sup>(b)</sup>	<b>\$ 1,480</b>	\$ 5,424 <sup>(b)</sup>

(a)

In accordance with the new GAAP effective January 1, 2010, the Company no longer reports securitization income, net in its income statement.

- (b) Includes provisions for losses for off-balance sheet cardmember loans based on the same methodology as applied to on-balance sheet cardmember loans, except that any quarterly adjustment to reserve levels for on-balance sheet loans to address external environmental factors was not applied to adjust the provision expense for the securitized portfolio.

**Table of Contents**

**Results of Operations for the Three and Nine Months Ended September 30, 2010 and 2009 - Managed Basis**

The following discussion of U.S. Card Services is on a managed basis.

Discount revenue, net card fees and other increased \$196 million or 8 percent and \$403 million or 6 percent as compared to the same period a year ago to \$2.5 billion and \$7.4 billion for the three and nine months ended September 30, 2010, respectively, reflecting higher billed business volumes.

Interest income for the three months ended September 30, 2010 decreased \$156 million or 10 percent to \$1.3 billion, due to a decline of 7 percent in the average managed loan portfolio balance and a lower portfolio yield. The lower yield was driven by higher payment rates, lower revolving levels and the CARD Act, partially offset by repricing initiatives. Interest income for the nine months ended September 30, 2010, decreased \$773 million or 16 percent to \$4.1 billion primarily due to 11 percent decline in the average managed loan balances and a lower portfolio yield as compared to a year ago.

Interest expense increased \$25 million or 14 percent as compared to a year ago to \$210 million for the three months ended September 30, 2010 due to higher cost of funds. Interest expense decreased \$20 million or 3 percent as compared to the same period a year ago to \$604 million for the nine months ended September 30, 2010, primarily due to reduced funding requirements resulting from lower average cardmember loan balances.

Provisions for losses decreased \$1.1 billion or 80 percent to \$274 million for the three months ended September 30, 2010, and \$3.9 billion or 73 percent to \$1.5 billion for the nine months ended 2010, principally due to improving cardmember loan and charge card credit performance and a lower average loan balance.

Table of Contents

**International Card Services  
Selected Income Statement Data**

<i>(Millions)</i>	Three Months Ended September 30,		Nine Months Ended September 30,	
	<b>2010</b>	2009	<b>2010</b>	2009
Revenues				
Discount revenue, net card fees and other	<b>\$ 932</b>	\$ 878	<b>\$ 2,679</b>	\$ 2,503
Interest income	<b>342</b>	384	<b>1,047</b>	1,125
Interest expense	<b>105</b>	105	<b>310</b>	314
Net interest income	<b>237</b>	279	<b>737</b>	811
Total revenues net of interest expense	<b>1,169</b>	1,157	<b>3,416</b>	3,314
Provisions for losses	<b>64</b>	250	<b>312</b>	887
Total revenues net of interest expense after provisions for losses	<b>1,105</b>	907	<b>3,104</b>	2,427
Expenses				
Marketing, promotion, rewards and cardmember services	<b>428</b>	302	<b>1,154</b>	847
Salaries and employee benefits and other operating expenses	<b>532</b>	469	<b>1,420</b>	1,344
Total	<b>960</b>	771	<b>2,574</b>	2,191
Pretax segment income	<b>145</b>	136	<b>530</b>	236
Income tax provision (benefit)	<b>(8)</b>	3	<b>66</b>	(27)
Segment income	<b>\$ 153</b>	\$ 133	<b>\$ 464</b>	\$ 263



**Table of Contents**

**International Card Services  
Selected Statistical Information**

<i>(Billions, except percentages and where indicated)</i>	Three Months Ended		Nine Months Ended	
	September 30,		September 30,	
	<b>2010</b>	2009	<b>2010</b>	2009
Card billed business	<b>\$ 27.1</b>	\$ 24.2	<b>\$ 77.0</b>	\$ 67.4
Total cards-in-force <i>(millions)</i>	<b>15.0</b>	15.2	<b>15.0</b>	15.2
Basic cards-in-force <i>(millions)</i>	<b>10.4</b>	10.6	<b>10.4</b>	10.6
Average basic cardmember spending <i>(dollars)</i>	<b>\$ 2,609</b>	\$ 2,273	<b>\$ 7,397</b>	\$ 6,162
International Consumer Travel:				
Travel sales <i>(millions)</i>	<b>\$ 291</b>	\$ 258	<b>\$ 814</b>	\$ 707
Travel commissions and fees/sales	<b>7.9%</b>	8.5%	<b>7.7%</b>	8.5%
Total segment assets	<b>\$ 21.4</b>	\$ 19.5	<b>\$ 21.4</b>	\$ 19.5
Segment capital <i>(millions)</i> <sup>(a)</sup>	<b>\$ 2,077</b>	\$ 2,251	<b>\$ 2,077</b>	\$ 2,251
Return on average segment capital <sup>(b)</sup>	<b>24.8%</b>	13.2%	<b>24.8%</b>	13.2%
Return on average tangible segment capital <sup>(b)</sup>	<b>33.8%</b>	17.6%	<b>33.8%</b>	17.6%
Cardmember receivables:				
Total receivables	<b>\$ 6.2</b>	\$ 5.6	<b>\$ 6.2</b>	\$ 5.6
90 days past billing as a % of total <sup>(c)</sup>	<b>1.0%</b>	2.5%	<b>1.0%</b>	2.5%
Net loss ratio (as a % of charge volume) <sup>(c)(d)</sup>	<b>0.14%</b>	0.37%	<b>0.27%</b>	0.36%
Cardmember loans:				
Total loans	<b>\$ 8.5</b>	\$ 8.8	<b>\$ 8.5</b>	\$ 8.8
30 days past due loans as a % of total	<b>2.8%</b>	3.7%	<b>2.8%</b>	3.7%
Average loans	<b>\$ 8.3</b>	\$ 8.9	<b>\$ 8.5</b>	\$ 8.8
Net write-off rate	<b>4.3%</b>	7.1%	<b>4.9%</b>	7.0%
Net interest income divided by average loans <sup>(e)(f)</sup>	<b>11.3%</b>	12.4%	<b>11.6%</b>	12.3%
Net interest yield on cardmember loans <sup>(e)</sup>	<b>11.1%</b>	12.4%	<b>11.3%</b>	12.3%

- (a) Segment capital represents capital allocated to a segment based upon specific business operational needs, risk measures, and regulatory capital requirements.
- (b) Return on average segment capital is calculated by dividing the (i) one year period segment income (\$533 million and \$296 million for the 12 months ended September 30, 2010 and 2009, respectively) by the (ii) one year average segment capital (\$2.1 billion and \$2.2 billion for the 12 months ended September 30, 2010 and 2009, respectively). Return on average tangible segment capital is computed in the same manner as return on average segment capital except the computation of average tangible segment capital excludes average goodwill and other intangibles of \$567 million and \$551 million as of September 30, 2010 and 2009, respectively. Management believes the return on average tangible segment capital is a useful measure of the profitability of its business.
- (c) Effective January 1, 2010, the Company revised the time period in which past due cardmember receivables in International Card Services are written off to when they are 180 days past due or earlier, consistent with applicable bank regulatory guidance and the write-off methodology adopted for U.S. Card Services in the fourth quarter of 2008. Previously, receivables were written off when they were 360 days past billing or earlier. Therefore, the net write-offs for the first quarter of 2010 include net write-offs of approximately \$60 million for International Card Services resulting from this write-off methodology change, which increased the net loss ratio

and decreased the 90 days past billing metric for this segment, but did not have a substantial impact on provisions for losses.

- (d) Beginning with the first quarter of 2010, the Company has revised the net loss ratio to exclude net write-offs related to unauthorized transactions, consistent with the methodology for calculation of the net write-off rate for U.S. Card Services. The metrics for prior periods have not been revised for this change as it was deemed immaterial.
- (e) See below for calculations of net interest yield on cardmember loans, a non-GAAP measure, and net interest income divided by average loans, a GAAP measure. Management believes net interest yield on cardmember loans is useful to investors because it provides a measure of profitability of the Company's cardmember loan portfolio.
- (f) This calculation includes elements of total interest income and total interest expense that are not attributable to the cardmember loan portfolio, and thus is not representative of net interest yield on cardmember loans. The calculation includes interest income and interest expense attributable to investment securities and other interest-bearing deposits as well as to cardmember loans, and interest expense attributable to other activities, including cardmember receivables.

Table of Contents

**International Card Services  
Selected Statistical Information  
(continued)**

Calculation of net interest yield on cardmember loans<sup>(a)</sup>

<i>(Millions, except for percentages and where indicated)</i>	Three Months Ended		Nine Months Ended	
	September 30,		September 30,	
	<b>2010</b>	2009	<b>2010</b>	2009
Net interest income	\$ 237	\$ 279	\$ 737	\$ 811
Average loans <i>(billions)</i>	\$ 8.3	\$ 8.9	\$ 8.5	\$ 8.8
Adjusted net interest income <sup>(b)</sup>	\$ 231	\$ 279	\$ 718	\$ 818
Adjusted average loans <i>(billions)</i> <sup>(c)</sup>	\$ 8.2	\$ 8.9	\$ 8.4	\$ 8.9
Net interest income divided by average loans <sup>(d)</sup>	<b>11.3%</b>	12.4%	<b>11.6%</b>	12.3%
Net interest yield on cardmember loans <sup>(e)</sup>	<b>11.1%</b>	12.4%	<b>11.3%</b>	12.3%

- (a) Beginning in the first quarter of 2010, the Company changed the manner in which it allocates capital and related interest expense to its reportable operating segments to more accurately reflect the funding and capital characteristics of its segments. The change to interest allocation impacted the segment's net interest yield on cardmember loans. Accordingly, the net interest yields for periods prior to the first quarter of 2010 have been revised for this change.
- (b) Represents net interest income allocated to the Company's cardmember loans portfolio, excluding the impact of card fees on loans and balance transfer fees attributable to the Company's cardmember loans.
- (c) Represents average cardmember loans excluding the impact of deferred card fees, net of deferred direct acquisition costs of cardmember loans.
- (d) This calculation includes elements of total interest income and total interest expense that are not attributable to the cardmember loan portfolio, and thus is not representative of net interest yield on cardmember loans. The calculation includes interest income and interest expense attributable to investment securities and other interest-bearing deposits as well as to cardmember loans, and interest expense attributable to other activities, including cardmember receivables.
- (e) Net interest yield on cardmember loans is a non-GAAP financial measure that represents the net spread earned on cardmember loans. Net interest yield on cardmember loans is computed by dividing adjusted net interest income by adjusted average loans, computed on an annualized basis. The calculation of net interest yield on cardmember loans includes interest that is deemed uncollectible. For all presentations of net interest yield on cardmember loans, reserves and net write-offs related to uncollectible interest are recorded through provisions for losses cardmember loans; therefore, such reserves and net write-offs are not included in the net interest yield calculation.

**Results of Operations for the Three and Nine Months Ended September 30, 2010 and 2009**

International Card Services segment income increased 15 percent or \$20 million to \$153 million for the three months ended September 30, 2010, from \$133 million for the same period a year ago, as total revenues net of interest expense increased 1 percent, provisions for losses decreased 74 percent and expenses increased by 25 percent. For the nine months ended September 30, 2010, International Card Services reported segment income of \$464 million, a \$201 million or 76 percent increase from \$263 million for the same period a year ago.

Total revenues net of interest expense increased \$12 million or 1 percent and \$102 million or 3 percent for the three and nine months ended September 30, 2010, respectively. The increases are driven primarily by increases in discount

revenue, net card fees and other, partially offset by a decrease in net interest income.

Discount revenue, net card fees and other revenues of \$932 million and \$2.7 billion for three and nine months ended September 30, 2010 increased \$54 million or 6 percent and \$176 million or 7 percent, respectively, driven primarily by higher level of card spending and higher other commissions and fees. The 12 percent and 14 percent increase in billed business for the three and nine months ended September 30, 2010, respectively, reflects a 15 percent and 20 percent increase in average spending per proprietary basic cards-in-force, partially offset by a 2 percent decrease in basic cards-in-force, when compared to the prior year.

**Table of Contents**

For the three and nine months ended September 30, 2010, adjusting for the impacts of foreign exchange translation, billed business increased 10 percent and 8 percent, respectively, and average spending per proprietary basic cards-in-force increased 13 percent and 14 percent, respectively. Billed business outside the United States increased 12 percent in both Asia Pacific and Latin America, 10 percent in Canada and 9 percent in Europe for the three months ended September 30, 2010, and 13 percent in Latin America, 9 percent in Asia Pacific, and 7 percent in both Canada and Europe for the nine months ended September 30, 2010.

Interest income of \$342 million and \$1.0 billion for the three and nine months ended September 30, 2010 declined \$42 million or 11 percent and \$78 million or 7 percent, respectively, as compared to the same period a year ago, driven by a lower yield on cardmember loans and a lower average loan balance, partially offset by higher lending card fees.

Interest expense was flat and decreased \$4 million or 1 percent for the three and nine months ended September 30, 2010, due to a lower average loan balance, partially offset by a higher average receivable balance.

Provisions for losses of \$64 million and \$312 million decreased \$186 million or 74 percent and \$575 million or 65 percent for the three and nine months ended September 30, 2010, respectively, primarily reflecting improving cardmember loan and charge card credit trends.

Expenses of \$960 million and \$2.6 billion increased \$189 million or 25 percent and \$383 million or 17 percent for the three and nine months ended September 30, 2010, respectively, due to higher marketing, promotion, rewards and cardmember services expenses and salaries, employee benefits and other operating expenses.

Marketing, promotion, rewards and cardmember services expenses of \$428 million and \$1.2 billion for the three and nine months ended September 30, 2010, respectively, increased \$126 million or 42 percent and \$307 million or 36 percent as compared to the same periods a year ago, reflecting higher marketing and promotion expenses and greater volume-related rewards costs.

Salaries and employee benefits and other operating expenses increased \$63 million or 13 percent to \$532 million for the three months ended September 30, 2010 reflecting higher technology-related investments. Salaries and employee benefits and other operating expenses increased \$76 million or 6 percent to \$1.4 billion for the nine months ended September 30, 2010 driven by higher technology-related investments and higher professional services expenses, partially offset by lower salaries and employee benefits.

The effective tax rate was (6) percent and 13 percent for the three and nine months ended September 30, 2010, respectively. The effective tax rate was 2 percent and (11) percent for the three and nine months ended September 30, 2009, respectively. The tax rate for the three months ended September 30, 2010 reflects a benefit from the resolution of certain prior year tax items. The tax rates in all periods reflect the impact of recurring tax benefits on varying levels of pretax income. As indicated in previous quarters, this segment reflects the favorable impact of the Company's consolidated tax benefit related to its ongoing funding activities outside the United States, which is allocated to International Card Services under the Company's internal tax allocation process. The availability of this benefit in future years is largely dependent on a provision of the U.S. Internal Revenue Code that Congress has not yet acted to extend. Refer to Certain Legislative, Regulatory and Other Developments above for further discussion of this provision.

Table of Contents

**Global Commercial Services  
Selected Income Statement Data**

<i>(Millions)</i>	Three Months Ended September 30,		Nine Months Ended September 30,	
	<b>2010</b>	2009	<b>2010</b>	2009
Revenues				
Discount revenue, net card fees and other	<b>\$ 1,200</b>	\$ 1,017	<b>\$ 3,407</b>	\$ 3,038
Interest income	<b>2</b>	1	<b>5</b>	4
Interest expense	<b>58</b>	43	<b>162</b>	131
Net interest income	<b>(56)</b>	(42)	<b>(157)</b>	(127)
Total revenues net of interest expense	<b>1,144</b>	975	<b>3,250</b>	2,911
Provisions for losses	<b>22</b>	40	<b>128</b>	140
Total revenues net of interest expense after provisions for losses	<b>1,122</b>	935	<b>3,122</b>	2,771
Expenses				
Marketing, promotion, rewards and cardmember services	<b>110</b>	81	<b>330</b>	234
Salaries and employee benefits and other operating expenses	<b>772</b>	706	<b>2,176</b>	2,173
Total	<b>882</b>	787	<b>2,506</b>	2,407
Pretax segment income	<b>240</b>	148	<b>616</b>	364
Income tax provision	<b>81</b>	46	<b>248</b>	114
Segment income	<b>\$ 159</b>	\$ 102	<b>\$ 368</b>	\$ 250

Table of Contents

**Global Commercial Services  
Selected Statistical Information**

<i>(Billions, except percentages and where indicated)</i>	Three Months Ended		Nine Months Ended	
	September 30,		September 30,	
	<b>2010</b>	2009	<b>2010</b>	2009
Card billed business	<b>\$ 33.2</b>	\$ 27.9	<b>\$ 96.9</b>	\$ 80.2
Total cards-in-force <i>(millions)</i>	<b>7.0</b>	7.1	<b>7.0</b>	7.1
Basic cards-in-force <i>(millions)</i>	<b>7.0</b>	7.1	<b>7.0</b>	7.1
Average basic cardmember spending <i>(dollars)</i>	<b>\$ 4,734</b>	\$ 3,907	<b>\$ 13,842</b>	\$ 11,189
Global Corporate Travel:				
Travel sales	<b>\$ 4.2</b>	\$ 3.5	<b>\$ 12.9</b>	\$ 10.5
Travel commissions and fees/sales	<b>9.3%</b>	8.8%	<b>8.1%</b>	8.8%
Total segment assets	<b>\$ 21.3</b>	\$ 22.8	<b>\$ 21.3</b>	\$ 22.8
Segment capital <i>(millions)</i> <sup>(a)</sup>	<b>\$ 3,633</b>	\$ 3,679	<b>\$ 3,633</b>	\$ 3,679
Return on average segment capital <sup>(b)</sup>	<b>13.0%</b>	6.6%	<b>13.0%</b>	6.6%
Return on average tangible segment capital <sup>(b)</sup>	<b>28.1%</b>	14.2%	<b>28.1%</b>	14.2%
Cardmember receivables:				
Total receivables	<b>\$ 12.2</b>	\$ 10.4	<b>\$ 12.2</b>	\$ 10.4
90 days past billing as a % of total <sup>(c)</sup>	<b>0.8%</b>	1.5%	<b>0.8%</b>	1.5%
Net loss ratio (as a % of charge volume) <sup>(c) (d)</sup>	<b>0.06%</b>	0.23%	<b>0.13%</b>	0.21%

- (a) Segment capital represents capital allocated to a segment based upon specific business operational needs, risk measures, and regulatory capital requirements.
- (b) Return on average segment capital is calculated by dividing the (i) one year period segment income (\$468 million and \$236 million for the 12 months ended September 30, 2010 and 2009, respectively) by the (ii) one year average segment capital (\$3.6 billion for the 12 months ended September 30, 2010 and 2009). Return on average tangible segment capital is computed in the same manner as return on average segment capital except the computation of average tangible segment capital excludes average goodwill and other intangibles of \$1.9 billion as of September 30, 2010 and 2009. Management believes the return on average tangible segment capital is a useful measure of the profitability of its business.
- (c) Effective January 1, 2010, the Company revised the time period in which past due cardmember receivables in Global Commercial Services are written off to when they are 180 days past due or earlier, consistent with applicable bank regulatory guidance and the write-off methodology adopted for U.S. Card Services in the fourth quarter of 2008. Previously, receivables were written off when they were 360 days past billing or earlier. Therefore, the net write-offs for the first quarter of 2010 include net write-offs of approximately \$48 million for Global Commercial Services resulting from this write-off methodology change, which increased the net loss ratio and decreased the 90 days past billing metric for this segment, but did not have a substantial impact on provisions for losses. The 90 days past billing as a percent of total metric for the three and nine months ended September 30, 2010 has been revised from amounts previously disclosed.
- (d) Beginning with the first quarter of 2010, the Company has revised the net loss ratio to exclude net write-offs related to unauthorized transactions, consistent with the methodology for calculation of the net write-off rate for U.S. Card Services. The metrics for prior periods have not been revised for this change as it was deemed immaterial.

**Results of Operations for the Three and Nine Months Ended September 30, 2010 and 2009**

Global Commercial Services reported segment income of \$159 million and \$368 million for the three and nine months ended September 30, 2010, an increase of \$57 million or 56 percent and \$118 million or 47 percent, respectively, compared to the same period a year ago.

Total revenues net of interest expense increased \$169 million or 17 percent and \$339 million or 12 percent for the three and nine months ended September 30, 2010, to \$1.1 billion and \$3.3 billion, respectively, due to increased discount revenue, net card fees and other, partially offset by higher interest expense.

Discount revenue, net card fees and other revenues of \$1.2 billion for the three months ended September 30, 2010, increased \$183 million or 18 percent due to the increased level of card spending, greater travel commissions and fees and slightly higher net card fees. The 19 percent increase in billed



**Table of Contents**

business reflects a 21 percent increase in average spending per proprietary basic card, partially offset by a 1 percent decrease in basic cards-in-force. For the nine months ended September 30, 2010, discount revenue, net card fees and other revenues of \$3.4 billion increased \$369 million or 12 percent over the same period a year ago, driven primarily by the increased level of card spending, higher travel commissions and fees and slightly higher net card fees, partially offset by decreased other revenues and other commissions and fees. The 21 percent increase in billed business reflects a 24 percent increase in average spending per proprietary basic card, partially offset by a 1 percent decrease in basic cards-in-force.

Interest expense increased \$15 million or 35 percent and \$31 million or 24 percent to \$58 million and \$162 million, respectively, for the three and nine months ended September 30, 2010, driven by increased funding requirements due to a higher average receivable balance and a higher cost of funds, primarily in the United States and Asia Pacific.

Provision for losses decreased \$18 million or 45 percent and \$12 million or 9 percent, to \$22 million and \$128 million, respectively, for the three and nine months ended September 30, 2010, driven by improved credit performance within the underlying portfolio.

Expenses were \$882 million and \$2.5 billion for the three and nine months ended September 30, 2010, respectively, an increase of \$95 million or 12 percent and \$99 million or 4 percent, respectively, due to an increase in salaries and employee benefits and other operating expenses and increased marketing, promotion, rewards and cardmember services expenses.

Marketing, promotion, rewards and cardmember services expenses increased \$29 million or 36 percent and \$96 million or 41 percent to \$110 million and \$330 million, respectively, for the three and nine months ended September 30, 2010, primarily reflecting higher reward costs.

Salaries and employee benefits and other operating expenses increased 9 percent for the three months ended September 30, 2010. Salaries and employee benefits and other operating expenses remained flat year over year for the nine months ended September 30, 2010.

The effective tax rate was 34 percent and 40 percent for the three and nine months ended September 30, 2010, respectively. The effective tax rate was 31 percent for both the three and nine months ended September 30, 2009. The tax rate for the nine month period ended September 30, 2010 reflects the impact of a \$44 million valuation allowance related to deferred tax assets associated with certain of the Company's non-U.S. travel operations recorded in the second quarter.

Table of Contents

**Global Network & Merchant Services  
Selected Income Statement Data**

<i>(Millions)</i>	Three Months Ended September 30,		Nine Months Ended September 30,	
	<b>2010</b>	2009	<b>2010</b>	2009
Revenues				
Discount revenue, fees and other	<b>\$ 1,066</b>	\$ 937	<b>\$ 3,036</b>	\$ 2,616
Interest income	<b>1</b>		<b>3</b>	
Interest expense	<b>(51)</b>	(39)	<b>(144)</b>	(133)
Net interest income	<b>52</b>	39	<b>147</b>	133
Total revenues net of interest expense	<b>1,118</b>	976	<b>3,183</b>	2,749
Provisions for losses	<b>13</b>	33	<b>46</b>	101
Total revenues net of interest expense after provisions for losses	<b>1,105</b>	943	<b>3,137</b>	2,648
Expenses				
Marketing and promotion	<b>208</b>	157	<b>583</b>	315
Salaries and employee benefits and other operating expenses	<b>475</b>	415	<b>1,300</b>	1,210
Total	<b>683</b>	572	<b>1,883</b>	1,525
Pretax segment income	<b>422</b>	371	<b>1,254</b>	1,123
Income tax provision	<b>163</b>	123	<b>459</b>	386
Segment income	<b>\$ 259</b>	\$ 248	<b>\$ 795</b>	\$ 737

Table of Contents

**Global Network & Merchant Services  
Selected Statistical Information**

	Three Months Ended September 30,		Nine Months Ended September 30,	
<i>(Billions, except percentages and where indicated)</i>	<b>2010</b>	2009	<b>2010</b>	2009
Global Card billed business <sup>(a)</sup>	<b>\$ 179.3</b>	\$ 156.6	<b>\$ 515.6</b>	\$ 447.2
Global Network & Merchant Services:				
Total segment assets	<b>\$ 12.7</b>	\$ 10.6	<b>\$ 12.7</b>	\$ 10.6
Segment capital <i>(millions)</i> <sup>(b)</sup>	<b>\$ 1,831</b>	\$ 1,493	<b>\$ 1,831</b>	\$ 1,493
Return on average segment capital <sup>(c)</sup>	<b>63.1%</b>	71.0%	<b>63.1%</b>	71.0%
Return on average tangible segment capital <sup>(c)</sup>	<b>64.6%</b>	72.8%	<b>64.6%</b>	72.8%
Global Network Services:				
Card billed business <sup>(d)</sup>	<b>\$ 23.1</b>	\$ 18.6	<b>\$ 64.8</b>	\$ 50.4
Total cards-in-force <i>(millions)</i>	<b>27.1</b>	26.3	<b>27.1</b>	26.3

(a) Global Card billed business includes activities (including cash advances) related to proprietary cards, cards issued under network partnership agreements (non-proprietary billed business), and certain insurance fees charged on proprietary cards. In-store spend activity within retail co-brand portfolios in Global Network Services from which the Company earns no revenue is not included in non-proprietary billed business.

(b) Segment capital represents capital allocated to a segment based upon specific business operational needs, risk measures, and regulatory capital requirements.

(c) Return on average segment capital is calculated by dividing the (i) one year period segment income (\$995 million and \$980 million for the twelve months ended September 30, 2010 and 2009, respectively) by the (ii) one year average segment capital (\$1.6 billion and \$1.4 billion for the twelve months ended September 30, 2010 and 2009, respectively). Return on average tangible segment capital is computed in the same manner as return on average segment capital except the computation of average tangible segment capital excludes average goodwill and other intangibles of \$37 million and \$35 million at September 30, 2010 and 2009, respectively. Management believes the return on average tangible segment capital is a useful measure of the profitability of its business.

(d) For non-proprietary retail co-brand partners, Global Network Services metrics exclude cardmember accounts which have no out-of-store spend activity during the prior 12-month period.

**Results of Operations for the Three and Nine Months Ended September 30, 2010 and 2009**

Global Network & Merchant Services reported segment income of \$259 million for the three months ended September 30, 2010, an \$11 million or 4 percent increase from \$248 million for the same period a year ago. For the nine months ended September 30, 2010, Global Network & Merchant Services reported segment income of \$795 million, a \$58 million or 8 percent increase from the same period a year ago.

Total revenues net of interest expense increased \$142 million or 15 percent and \$434 million or 16 percent to \$1.1 billion and \$3.2 billion for the three and nine months ended September 30, 2010, respectively, due to increased discount revenue, fees and other revenues.

Discount revenue, fees and other increased \$129 million or 14 percent and \$420 million or 16 percent to \$1.1 billion and \$3.0 billion for the three and nine months ended September 30, 2010, respectively, reflecting an increase in merchant-related revenues, driven by the 14 percent and 15 percent increase in global card billed business for the three and nine months ended September 30, 2010, respectively, as well as higher volume driven GNS-related revenues.

Interest expense credit increased \$12 million or 31 percent and \$11 million or 8 percent to a credit of \$51 million and \$144 million for the three and nine months ended September 30, 2010, respectively, due to a higher funding-driven interest credit related to internal transfer pricing, which recognizes the merchant services accounts payable-related funding benefit.

**Table of Contents**

Provisions for losses decreased \$20 million or 61 percent and \$55 million or 54 percent to \$13 million and \$46 million for the three and nine months ended September 30, 2010, respectively, primarily due to lower merchant-related debit balances.

Expenses were \$683 million and \$1.9 billion for the three and nine months ended September 30, 2010, respectively, an increase of \$111 million or 19 percent and \$358 million or 23 percent, respectively, due to increased marketing and promotion and salaries and employee benefits and other operating expenses.

Marketing, promotion, rewards and cardmember services expenses increased \$51 million or 32 percent and \$268 million or 85 percent for the three and nine months ended September 30, 2010, respectively, reflecting higher network and merchant-related marketing investments.

Salaries and employee benefits and other operating expenses increased \$60 million or 14 percent and \$90 million or 7 percent for the three and nine months ended September 30, 2010, respectively, reflecting increased technology-related and professional service expenses, as well as incremental hiring to support business growth.

The effective tax rate was 39 percent and 37 percent for the three and nine months ended September 30, 2010, respectively. The effective tax rate was 33 percent and 34 percent for the three and nine months ended September 30, 2009, respectively. The tax rate for the three and nine months ended September 30, 2010 reflects charges resulting from adjustments to certain tax accounts.

**Corporate & Other****Results of Operations for the Three and Nine Months Ended September 30, 2010 and 2009**

Corporate & Other reported net expense of \$73 million and \$177 million for the three and nine months ended September 30, 2010, respectively. Segment income for the three and nine months ended September 30, 2009 was \$1 million and \$179 million, respectively. The net expense for the three months ended September 30, 2010 as compared to the prior year reflected higher investments in the Global Prepaid business and Enterprise Growth initiatives, \$5 million of after-tax expense related to the Company's reengineering efforts, partially offset by \$93 million and \$43 million of after-tax income related to the MasterCard and Visa litigation settlements, respectively. The income for the three months ended September 30, 2009 reflected \$113 million of after-tax benefits related to the accounting for a net investment in consolidated foreign subsidiaries, \$93 million and \$43 million of after-tax income related to the MasterCard and Visa litigation settlements, respectively, partially offset by \$41 million of tax expense primarily due to an increase in the Company's estimated annual effective tax rate, costs related to employee compensation program-related changes and \$10 million of after-tax expense related to the Company's reengineering initiatives. Payments from the MasterCard and Visa settlements will cease in the second and fourth quarters of 2011, respectively.

The net expense for the nine months ended September 30, 2010 reflected higher incentive compensation and benefit expense compared to the prior year, lower income in the Global Prepaid business and higher Enterprise Growth expenses reflecting investments in new initiatives and \$2 million of after-tax net expense reflecting revisions of certain estimates impacting reserve balances related to the Company's reengineering efforts partially offset by \$279 million and \$129 million of after-tax income related to the MasterCard and Visa litigation settlements, respectively. The income for the nine months ended September 30, 2009 included \$279 million and \$129 million of after-tax income related to the MasterCard and Visa litigation settlements, respectively, \$135 million of after-tax income related to the sale of 50 percent of the Company's investment in ICBC, \$113 million of after-tax benefits related to the accounting for a net investment in the Company's consolidated foreign subsidiaries, \$43 million after-tax expense related to the Company's reengineering initiatives, higher net interest expense related

**Table of Contents**

to the cost of carrying increased levels of liquidity and costs related to employer compensation program-related changes.

**OTHER REPORTING MATTERS**

**Accounting Developments**

See Recently Issued Accounting Standards section of Note 1 to the Consolidated Financial Statements.

**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

Market risk is the risk to earnings or value resulting from movements in market prices. The Company's market risk consists primarily of interest rate risk in the proprietary card-issuing and Travelers Cheque businesses and foreign exchange risk in international operations. As described in the Company's Annual Report on Form 10-K for the year ended December 31, 2009 (see Item 7A. Quantitative and Qualitative Disclosures About Market Risk ), the detrimental effect on the Company's pretax earnings of:

a hypothetical 100 basis point increase in interest rates would be approximately \$117 million;

a hypothetical 10 percent strengthening of the U.S. dollar related to anticipated overseas operating results for the next 12 months would be approximately \$112 million.

These sensitivities are based on the 2009 year-end positions, and assume that all relevant maturities and types of interest rates and foreign exchange rates that affect the Company's results would increase instantaneously and simultaneously and to the same degree. There were no material changes in these market risks since December 31, 2009.

**Table of Contents****ITEM 4. CONTROLS AND PROCEDURES**

The Company's management, with the participation of the Company's Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of the Company's disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the Exchange Act)) as of the end of the period covered by this report. Based on such evaluation, the Company's Chief Executive Officer and Chief Financial Officer have concluded that, as of the end of such period, the Company's disclosure controls and procedures are effective. There have not been any changes in the Company's internal control over financial reporting (as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during the fiscal quarter to which this report relates that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

**Cautionary Note Regarding Forward-looking Statements**

This report includes forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, which are subject to risks and uncertainties. The forward-looking statements, which address the company's expected business and financial performance, among other matters, contain words such as believe, expect, anticipate, optimistic, intend, plan, aim, will, may, should, could, would, likely, and similar expressions. Do not place undue reliance on these forward-looking statements, which speak only as of the date on which they are made. The company undertakes no obligation to update or revise any forward-looking statements. Factors that could cause actual results to differ materially from these forward-looking statements, include, but are not limited to, the following:

changes in global economic and business conditions, including consumer and business spending, the availability and cost of credit, unemployment and political conditions, all of which may significantly affect spending on the Card, delinquency rates, loan balances and other aspects of our business and results of operations;

changes in capital and credit market conditions, which may significantly affect the Company's ability to meet its liquidity needs, access to capital and cost of capital, including changes in interest rates; changes in market conditions affecting the valuation of the Company's assets; or any reduction in the Company's credit ratings or those of its subsidiaries, which could materially increase the cost and other terms of the Company's funding, restrict its access to the capital markets or result in contingent payments under contracts;

litigation, such as class actions or proceedings brought by governmental and regulatory agencies (including the lawsuit filed against the Company by the U.S. Department of Justice and certain state attorneys general), that could result in (i) the imposition of behavioral remedies against the Company or the Company's voluntarily making certain changes to its business practices, the effects of which in either case could have a material adverse impact on the Company's financial performance; (ii) the imposition of substantial monetary damages in private actions against the Company; and/or (iii) damage to the Company's global reputation and brand;

legal and regulatory developments wherever the Company does business, including legislative and regulatory reforms in the United States, such as the Dodd-Frank Act's stricter regulation of large, interconnected financial institutions, changes in requirements relating to securitization and the establishment of the Bureau of Consumer Financial Protection, which could make fundamental changes to many of the Company's business practices or materially affect its capital requirements, results of operations, ability to pay dividends or repurchase the Company's stock; or actions and potential future actions by the FDIC and credit rating agencies applicable to securitization trusts, which could impact the Company's ABS program;

the Company's net interest yield on U.S. cardmember loans not trending over time to historical levels as expected, which will be influenced by, among other things, the effects of the CARD Act (including the regulations requiring the Company to periodically reevaluate APR increases), interest rates, changes in consumer behavior that affect loan balances, such as paydown rates, the Company's cardmember





**Table of Contents**

acquisition strategy, product mix, credit actions, including line size and other adjustments to credit availability, and pricing changes;

changes in the substantial and increasing worldwide competition in the payments industry, including competitive pressure that may impact the prices we charge merchants that accept the Company's Cards and the success of marketing, promotion or rewards programs;

changes in technology or in the Company's ability to protect its intellectual property (such as copyrights, trademarks, patents and controls on access and distribution), and invest in and compete at the leading edge of technological developments across the Company's businesses, including technology and intellectual property of third parties whom we rely on, all of which could materially affect the Company's results of operations;

data breaches and fraudulent activity, which could damage the Company's brand, increase the Company's costs or have regulatory implications, and changes in regulation affecting privacy and data security under federal, state and foreign law, which could result in higher compliance and technology costs to the Company or the Company's vendors;

changes in the Company's ability to attract or retain qualified personnel in the management and operation of the company's business, including any changes that may result from increasing regulatory supervision of compensation practices;

changes in the financial condition and creditworthiness of the Company's business partners, such as bankruptcies, restructurings or consolidations, involving merchants that represent a significant portion of the Company's business, such as the airline industry, or the Company's partners in Global Network Services or financial institutions that we rely on for routine funding and liquidity, which could materially affect the Company's financial condition or results of operations;

uncertainties associated with business acquisitions, including the ability to realize anticipated business retention, growth and cost savings or effectively integrate the acquired business into the Company's existing operations;

changes affecting the success of the Company's reengineering and other cost control initiatives, which may result in the company not realizing all or a significant portion of the benefits that we intend;

the effectiveness of the Company's risk management policies and procedures, including credit risk relating to consumer debt, liquidity risk in meeting business requirements and operational risks;

changes affecting the Company's ability to accept or maintain deposits due to market demand or regulatory constraints, such as changes in interest rates and regulatory restrictions on the Company's ability to obtain deposit funding or offer competitive interest rates, which could affect the Company's liquidity position and the Company's ability to fund the Company's business; and

factors beyond the Company's control such as fire, power loss, disruptions in telecommunications, severe weather conditions, natural disasters, terrorism, hackers or fraud, which could affect travel-related spending or disrupt the Company's global network systems and ability to process transactions.

A further description of these uncertainties and other risks can be found in the Company's Annual Report on Form 10-K for the year ended December 31, 2009 and in its Quarterly Reports on Form 10-Q for the three months ended March 31 and June 30, 2010, under Item 1A. Risk Factors and Cautionary Note Regarding Forward Looking Statements, and the Company's other reports filed with the SEC.

**Table of Contents****PART II. OTHER INFORMATION****ITEM 1. LEGAL PROCEEDINGS**

The Company and its subsidiaries are involved in a number of legal proceedings concerning matters arising in connection with the conduct of their respective business activities, and are periodically subject to governmental examinations (including by regulatory and tax authorities), information gathering requests, subpoenas, inquiries and investigations (collectively governmental examinations). As of September 30, 2010, the Company and certain of its subsidiaries were named as a defendant or were otherwise involved in numerous legal proceedings and governmental examinations in various jurisdictions, both in the United States and internationally.

The Company's legal proceedings range from cases brought by a single plaintiff to class actions with hundreds of thousands of putative class members. These legal proceedings, as well as governmental examinations, involve various lines of business of the Company and a variety of claims (including, but not limited to, common law tort, contract, antitrust and consumer protection claims), some of which present novel factual allegations and/or unique legal theories. While some matters pending against the Company specify the damages claimed by the plaintiff, many seek a not-yet-quantified amount of damages or are at very early stages of the legal process. Even when the amount of damages claimed against the Company are stated, the claimed amount may be exaggerated and/or unsupported.

Based on its current knowledge, after taking into consideration its current litigation-related liabilities, the Company believes it is not a party to, nor are any of its properties the subject of, any pending legal proceeding or governmental examination that would have a material adverse effect on the Company's consolidated financial condition or liquidity. However, in light of the uncertainties involved in such matters, the ultimate outcome of a particular matter could be material to the Company's operating results for a particular period depending on, among other factors, the size of the loss or liability imposed and the level of the Company's income for that period.

Certain legal proceedings involving the Company are described below. For a discussion of certain other legal proceedings involving the Company and its subsidiaries, please refer to the Company's Annual Report on Form 10-K for the year ended December 31, 2009 and its Quarterly Report on Form 10-Q for the quarterly periods ended March 31 and June 30, 2010.

**Corporate Matters**

During the last few years as regulatory interest in credit card network pricing to merchants and related issues has increased, the Company has responded to many inquiries from banking and competition authorities throughout the world. In October 2008, the Company received a Civil Investigative Demand (CID) from the Antitrust Division of the United States Department of Justice (DOJ). Pursuant to the CID, the DOJ requested the production of documents and information regarding the Company's policies relating to merchant surcharging and its anti-steering policies that prohibit merchants from discriminating against American Express cards in favor of other forms of payment. The Company cooperated with the DOJ's request. The Company had also received a similar civil investigative demand from the attorney general of the state of Ohio.

On October 4, 2010, the DOJ, along with Attorneys General from Connecticut, Iowa, Maryland, Michigan, Missouri, Ohio and Texas, filed a complaint in the U.S. District Court for the Eastern District of New York, against the Company, MasterCard International Incorporated and Visa, Inc., alleging a violation of Section 1 of the Sherman Antitrust Act. The complaint alleges that the defendants' policies prohibiting merchants from steering a customer to use another network's card, another type of card or another method of payment (anti-steering and non-discrimination rules) violate the antitrust laws. The complaint alleges that the defendants participate in two distinct markets, a General Purpose Card network services market, and a General Purpose Card network services market for merchants in

**Table of Contents**

travel and entertainment ( T&E ) businesses. The complaint contends that each of the defendants has market power in the alleged two markets. The complaint seeks a judgment permanently enjoining the defendants from enforcing their anti-steering and non-discrimination rules. The complaint does not seek monetary damages. Concurrent with the filing of the complaint, the plaintiffs and Visa and MasterCard announced they had reached an agreement settling the complaint against them by agreeing to modifications in their rules prohibiting merchants that accept their cards from steering customers to use another network's card, another type of card or another method of payment.

In February 2010, a putative class action captioned Patzke, Knauss and Amick v. American Express Travel Related Services Company, Inc., was filed in the U.S. District Court for the District of Arizona. The complaint seeks to recover allegedly unpaid wages and overtime compensation for a class of employees at the Company's call centers. The Company filed a motion to have the Patzke action transferred to North Carolina. This motion to transfer was denied. The Company has since filed a motion to compel arbitration which is currently pending.

On February 20, 2009, a putative class action captioned, Brozovich v. American Express Co., Kenneth I. Chenault and Daniel T. Henry, was filed in the U.S. District Court for the Southern District of New York. The lawsuit alleged violations of the federal securities laws in connection with certain alleged misstatements regarding the credit quality of the Company's credit card customers. The purported class covered the period from March 1, 2007 to November 12, 2008. The action sought unspecified damages and costs and fees. The Brozovich action was subsequently voluntarily dismissed. In March 2009, a putative class action, captioned Baydale v. American Express Co., Kenneth I. Chenault and Daniel Henry, which made similar allegations to those made in the Brozovich action, was filed in the U.S. District Court for the Southern District of New York. In October 2009, the plaintiff in the Baydale action filed an Amended Consolidated Class Action Complaint in the action. The Company filed a motion to dismiss with the Court. On July 19, 2010, the Court granted the Company's motion to dismiss and dismissed the complaint in its entirety. The plaintiff has filed a Notice of Appeal with the U.S. Court of Appeals for the Second Circuit.

**U.S. Card Services and Global Merchant Services Matters**

In September 2010, a putative class action, captioned Meeks v. American Express Centurion Bank, was filed in Fulton County Superior Court, Georgia. In October 2010, the Company removed the matter to federal court. The complaint alleges that plaintiff opened an account in 2005 with an interest rate of prime plus an additional marginal rate of 2.99%. Plaintiff contends that he was promised that the marginal rate would remain fixed. Plaintiff alleges that beginning in December 2008 the marginal rate began to increase. Plaintiff asserts claims for breach of contract, covenant of good faith and fair dealing, unconscionability, unjust enrichment and duress. Plaintiff seeks to certify a nationwide class of all American Express cardmembers who received unilateral interest rate increases despite their accounts being in good standing.

In October 2009, a putative class action, captioned Lopez, et al. v. American Express Bank, FSB and American Express Centurion Bank, was filed in the U.S. District Court for the Central District of California. The complaint seeks to certify a nationwide class of American Express cardmembers whose interest rates were changed from fixed to variable in or around August 2009 or otherwise increases. American Express filed a motion to compel arbitration, and plaintiff has amended their complaint to limit the class to California residents only. The Company filed a revised motion to compel arbitration and a motion to dismiss the amended complaint. Both motions were denied by the Court. Subsequently, in response to a request by the Company, the Court stayed the action pending the outcome of a case captioned AT&T Mobility v. Concepcion, which is pending before the U.S. Supreme Court and may impact the question of whether the Company's motion to compel arbitration should have been granted.

**Table of Contents**

In June 2006, a putative class action captioned Homa v. American Express Company et al. was filed in the U.S. District Court for the District of New Jersey. The case alleges, generally, misleading and fraudulent advertising of a tiered up to 5 percent cash rebates with the Blue Cash card. The complaint initially sought certification of a nationwide class consisting of all persons who applied for and received an American Express Blue Cash card during the period from September 30, 2003 to the present and who did not get the rebate or rebates provided for in the offer. On December 1, 2006, however, plaintiff filed a First Amended Complaint dropping the nationwide class claims and asserting claims only on behalf of New Jersey residents who while so residing in New Jersey, applied for and received an American Express Blue Cash card during the period from September 30, 2003 to the present. The plaintiff seeks unspecified damages and other unspecified relief that the Court deems appropriate. In May 2007, the Court granted the Company's motion to compel individual arbitration and dismissed the complaint. Plaintiff appealed that decision to the U.S. Court of Appeals for the Third Circuit, and in February 2009, the Third Circuit reversed the decision and remanded the case back to the District Court for further proceedings. In October 2009, a putative class action captioned Pagsolingan v. American Express Company, et al. was filed in the U.S. District Court for the Northern District of California. That case made allegations that were largely similar to those made in Homa, except that Pagsolingan alleged multiple theories of liability and sought to certify a nationwide class of [a]ll persons who applied for and received an American Express Blue Cash card during the period from September 30, 2003 to the present and who did not get the rebate or rebates provided for in the offer. In May 2010, plaintiffs voluntarily dismissed the Pagsolingan case in its entirety. Subsequently, in response to a request by the Company, the Court stayed the Homa action pending the outcome of the case AT&T Mobility v. Concepcion, which is pending before the U.S. Supreme Court and may impact the question of whether the Company's motion to compel arbitration should have been granted. In July 2004, a purported class action captioned Ross et al. v. American Express Company, American Express Travel Related Services and American Express Centurion Bank was filed in the U.S. District Court for the Southern District of New York. The complaint alleges that American Express conspired with Visa, MasterCard and Diners Club in the setting of foreign currency conversion rates and in the inclusion of arbitration clauses in certain of their cardmember agreements. The suit seeks injunctive relief and unspecified damages. The class is defined as all Visa, MasterCard and Diners Club general-purpose cardholders who used cards issued by any of the MDL Defendant Banks. American Express cardholders are not part of the class. In September 2005, the Court denied the Company's motion to dismiss the action and preliminarily certified an injunction class of Visa and MasterCard cardholders to determine the validity of Visa's and MasterCard's cardmember arbitration clauses. American Express filed a motion for reconsideration with the District Court, which motion was denied in September 2006. The Company filed an appeal from the District Court's order denying its motion to compel arbitration. In October 2008, the U.S. Court of Appeals for the Second Circuit denied the Company's appeal and remanded the case to the District Court for further proceedings. In January 2010, the Court (1) certified a damage class of all Visa, MasterCard and Diners Club general purpose cardholders who used cards issued by any of the alleged co-conspiring banks during the period July 22, 2000 to November 8, 2006, and who were assessed a foreign exchange transaction fee or surcharge and who have submitted valid claims in In re Currency Conversion Antitrust Litigation, and (2) denied American Express' motion to amend its answer to add the affirmative defense of release. In June 2010, the Company filed a motion for summary judgment with the Court, which seeks dismissal of plaintiff's complaint, and that motion is pending.

The Company is a defendant in a putative class action captioned Kaufman v. American Express Travel Related Services, pending in the U.S. District Court for the Northern District of Illinois. The allegations in Kaufman relate primarily to monthly service fee charges in respect of the Company's gift card products, with the principal claim being that the Company's gift cards violate consumer protection statutes because consumers allegedly have difficulty spending small residual amounts on the gift cards prior to the imposition of monthly service fees. In January 2009, the Company signed a Memorandum of Understanding to resolve these claims. Since such time, the parties have entered into a settlement

**Table of Contents**

agreement that was submitted to the Court for preliminary approval. The proposed Settlement Class consists of all purchasers, recipients and holders of all gift cards issued by American Express from January 1, 2002 through the date of preliminary approval of the Settlement, including without limitation, gift cards sold at physical retail locations, via the internet, or through mall co-branded programs. Under the terms of the proposed settlement, in addition to certain non-monetary relief, the Company would pay \$3 million into a settlement fund. Members of the settlement class would then be entitled to submit claims against the settlement fund to receive refunds of certain gift card fees, and any monies remaining in the settlement fund after payment of all claims would be paid to charity. In addition, the Company would make available to the settlement class for a period of time the opportunity to buy gift cards with no purchase fee. Finally, the Company would be responsible for paying class counsel's reasonable fees and expenses and certain expenses of administering the class settlement. The Company is also a defendant in two other putative class actions making allegations similar to those made in Kaufman: Goodman v. American Express Travel Related Services, pending in the U.S. District Court for the Eastern District of New York, and Jarratt v. American Express Company, filed in California state court in San Diego. If the court ultimately approves the proposed settlement in Kaufman, all related gift card claims and actions would also be released. In August 2010, in response to objections by plaintiffs in certain of the other pending cases, the Kaufman court partially granted and partially denied approval of the settlement. The Company has filed a motion for reconsideration of the portion of the court's decision partially denying approval of the settlement, and that motion is pending.

**International Matters**

In November 2006, in a matter captioned Sylvan Adams v. Amex Bank of Canada filed in the Superior Court of Quebec, District of Montreal (originally filed in November 2004), the Court authorized a class action against Amex Bank of Canada. The plaintiff alleges that prior to December 2003, Amex Bank of Canada charged a foreign currency conversion commission on transactions to purchase goods and services in currencies other than Canadian dollars and failed to disclose the commissions in monthly billing statements or solicitations directed to prospective cardmembers. The class, consisting of all Cardmembers in Quebec that purchased goods or services in a foreign currency prior to December 2003, claims reimbursement of all foreign currency conversion commissions, CDN\$1,000 in punitive damages per class member, interest and fees and costs. The trial in the Adams action commenced, and was completed, in December 2008 after the conclusion of the trial in the Marcotte action. The Court rendered a judgment in favor of the plaintiffs against Amex Bank of Canada on June 11, 2009, and awarded damages in the amount of CDN\$11.2 million plus interest on the non-disclosure claims. In addition, the Court awarded punitive damages in the amount of CDN\$2.2 million. The judgment has been appealed by Amex Bank of Canada. The appeal is scheduled to be heard by the Quebec Court of Appeal in September 2011.

In May 2006, in a matter captioned Marcotte v. Bank of Montreal et al., filed in the Superior Court of Quebec, District of Montreal (originally filed in April 2003) the Court authorized a class action against Amex Bank of Canada, Bank of Montreal, Toronto-Dominion Bank, Royal Bank of Canada, Canadian Imperial Bank of Commerce, Scotiabank, National Bank of Canada, Laurentian Bank of Canada and Citibank Canada. The action alleges that conversion commissions made on foreign currency transactions are credit charges under the Quebec Consumer Protection Act (the QCPA) and cannot be charged prior to the 21-day grace period under the QCPA. The class includes all persons holding a credit card issued by one of the defendants to whom fees were charged since April 17, 2000, for transactions made in foreign currency before expiration of the period of 21 days following the statement of account. The class claims reimbursement of all foreign currency conversions, CDN\$400 per class member for trouble, inconvenience and punitive damages, interest and fees and costs. The trial in the Marcotte action commenced in September 2008 and was completed in November. The Court rendered a judgment in favor of the plaintiffs against Amex Bank of Canada on June 11, 2009, and awarded damages in the amount of CDN\$7.1 million plus interest on the QCPA claims and individual claims to be made on the non-disclosure claims. In addition, the Court awarded punitive damages in the amount of CDN\$21.52 per cardmember. The judgment has been appealed by all banks, including Amex Bank of Canada. The appeal is scheduled to be heard by the Quebec Court of Appeal in September 2011.

**Table of Contents**

**ITEM 1A. RISK FACTORS**

This section supplements and updates certain of the information found under Item 1A. Risk Factors of each of the Company's Annual Report on Form 10-K for the year ended December 31, 2009 (the 2009 Form 10-K) and its Quarterly Reports on Form 10-Q for the quarterly periods ended March 31, 2010 and June 30, 2010 (the 2010 First and Second Quarter Forms 10-Q), and should be read in conjunction with the discussion of risk factors set forth in such sections. Based on the information currently known to the Company, it believes that the matters discussed below, together with the risk factors set forth in the 2009 Form 10-K and the 2010 First and Second Quarter Forms 10-Q, identify the most significant risk factors affecting the Company. However, the risks and uncertainties that the Company faces are not limited to those described below and those set forth in the 2009 Form 10-K and the 2010 First and Second Quarter Forms 10-Q. Additional risks and uncertainties not presently known to the Company or that it currently believes to be immaterial may also adversely affect the Company's business and the trading price of its securities.

**Risk Factor**

**Ongoing legal proceedings regarding the Company's anti-steering and surcharging policies could require changes to those policies that could result in a material loss of revenue or increased expenses, substantial monetary judgments and/or damage to the Company's global reputation and brand.**

The Department of Justice (DOJ) and certain state attorneys general have recently brought an action against the Company alleging that the Company's anti-steering policies that prohibit merchants from discriminating against the Company's card products in favor of other forms of payment at the point of sale violate the U.S. antitrust laws. Visa and Mastercard are also defendants in this proceeding, but they have agreed to settle the complaint. In addition, the Company and its competitor networks are defendants in a number of actions, including class actions, filed by merchants that challenge both the Company's and its competitors' anti-steering policies as well as surcharging policies. A description of these legal proceedings is contained in Legal Proceedings above. An adverse outcome in any of these proceedings against the Company could materially and adversely impact the profitability of the Company, require it to change its policies in a way that could expose the Company's card products to steering or other forms of discrimination at the point of sale, result in the imposition of substantial monetary damages and/or damage the Company's global reputation and brand. Even if the Company were not required to change its policies, changes in policies agreed to by Visa and Mastercard pursuant to their settlement agreement with the DOJ and state attorneys general, or other changes to their policies or practices as a result of the proceedings brought by merchants against them, could subject the Company to market pressures that force it to make certain changes to its own policies and practices, which could materially and adversely impact its profitability.

**Table of Contents****ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS****(c) ISSUER PURCHASES OF SECURITIES**

The table below sets forth the information with respect to purchases of the Company's common stock made by or on behalf of the Company during the quarter ended September 30, 2010.

	Total Number of Shares Purchased	Average Price Paid Per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs (3)	Maximum Number of Shares that May Yet Be Purchased Under the Plans or Programs
July 1-31, 2010				
Repurchase program (1)		\$		100,018,968
Employee transactions (2)	1,914	\$ 38.57	N/A	N/A
August 1-31, 2010				
Repurchase program (1)		\$		100,018,968
Employee transactions (2)	24,804	\$ 44.59	N/A	N/A
September 1-30, 2010				
Repurchase program (1)		\$		100,018,968
Employee transactions (2)	158	\$ 40.50	N/A	N/A
Total				
Repurchase program (1)		\$		
Employee transactions (2)	26,876	\$ 44.14	N/A	

- (1) As of September 30, 2010, there are approximately 100 million shares of common stock remaining under Board authorization. Such authorization does not have an expiration date, and at present, there is no intention to modify or otherwise rescind such authorization. Since September 1994, the Company has acquired 670 million shares of common stock under various Board authorizations to repurchase up to an aggregate of 770 million shares, including purchases made under agreements with third parties.
- (2) Includes: (a) shares delivered by or deducted from holders of employee stock options who exercised options (granted under the Company's incentive compensation plans) in satisfaction of the exercise price and/or tax withholding obligation of such holders and (b) restricted shares withheld (under the terms of grants under the Company's incentive compensation plans) to offset tax withholding obligations that occur upon vesting and release of restricted shares. The Company's incentive compensation plans provide that the value of the shares delivered or attested to, or withheld, be based on the price of the Company's common stock on the date the relevant transaction occurs.
- (3) Share purchases under publicly announced programs are made pursuant to open market purchases or privately negotiated transactions (including with employee benefit plans) as market conditions warrant and at prices the

Company deems appropriate.



**Table of Contents**

**ITEM 6. EXHIBITS**

The list of exhibits required to be filed as exhibits to this report are listed on page E-1 hereof, under **Exhibit Index** , which is incorporated herein by reference.

**Table of Contents**

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

AMERICAN EXPRESS  
COMPANY

(Registrant)

Date: November 3, 2010

By /s/ Daniel T. Henry

Daniel T. Henry  
Executive Vice President and  
Chief Financial Officer

Date: November 3, 2010

By /s/ Joan C. Amble

Joan C. Amble  
Executive Vice President and  
Comptroller  
(Principal Accounting  
Officer)  
89

---

**Table of Contents**

EXHIBIT INDEX

The following exhibits are filed as part of this Quarterly Report:

Exhibit	Description
12	Computation in Support of Ratio of Earnings to Fixed Charges.
31.1	Certification of Kenneth I. Chenault pursuant to Rule 13a-14(a) promulgated under the Securities Exchange Act of 1934, as amended.
31.2	Certification of Daniel T. Henry pursuant to Rule 13a-14(a) promulgated under the Securities Exchange Act of 1934, as amended.
32.1	Certification of Kenneth I. Chenault and Daniel T. Henry pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
101.INS	XBRL Instance Document*
101.SCH	XBRL Taxonomy Extension Schema Document*
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document*
101.LAB	XBRL Taxonomy Extension Label Linkbase Document*
101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document*
101.DEF	XBRL Taxonomy Extension Definition Linkbase Document*

\* These interactive data files are furnished and deemed not filed or part of a registration statement or prospectus for purposes of Sections 11 or 12 of the Securities Act of 1933, as amended, are deemed not filed for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, and otherwise are not subject to liability under those sections.