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Altra Holdings, Inc. Form 10-Q November 03, 2010

UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 10-Q

b QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended October 2, 2010

or

| о Т | TRANSITION REPO | RT PURSUAN' | Γ TO SECTION | 13 OR 15(d) Ol | F THE SECURITIES |
|-----------------|------------------|-------------|--------------|----------------|------------------|
| F | EXCHANGE ACT O | F 1934 | | | |
| For the transit | tion period from | to | | | |

Commission File Number: 001-33209 ALTRA HOLDINGS, INC.

(Exact name of registrant as specified in its charter)

Delaware 61-1478870

(State or other jurisdiction of incorporation or organization)

(I.R.S. Employer Identification No.)

300 Granite Street, Suite 201, Braintree, MA

02184

(Address of principal executive offices)

(Zip code)

(781) 917-0600

(Registrant s telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes β No o Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes o No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large Accelerated filer o Accelerated filer b Non-accelerated filer o Smaller reporting company o

(Do not check if a smaller reporting company.)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No b

As of November 1, 2010, 26,759,962 shares of Common Stock, \$.001 par value per share, were outstanding.

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Item 1. Financial Statements

ALTRA HOLDINGS, INC. Condensed Consolidated Balance Sheets Amounts in thousands, except share amounts

| | O | ctober 2, 2010 | | cember 31, 2009 |
|---------------------------------------------------------------------------------------------------------------------------------------|----|-------------------|-------|--------------------|
| A CONTINUE | | (Una | udite | d) |
| ASSETS | | | | |
| Current assets: | ¢ | 72 161 | Φ | 51 407 |
| Cash and cash equivalents Trade receivebles, less allowers for doubtful accounts of \$1,105 and \$1,424 at | \$ | 72,161 | \$ | 51,497 |
| Trade receivables, less allowance for doubtful accounts of \$1,105 and \$1,434 at October 2, 2010 and December 31, 2009, respectively | | 72 124 | | 52 055 |
| | | 72,124 | | 52,855 |
| Inventories | | 80,299 | | 71,853 |
| Deferred income taxes | | 9,274 | | 9,265 |
| Income tax receivable | | 1 404 | | 4,754 |
| Assets held for sale | | 1,484 | | 2 (47 |
| Prepaid expenses and other current assets | | 3,940 | | 3,647 |
| Total current assets | | 239,282 | | 193,871 |
| Property, plant and equipment, net | | 104,268 | | 105,603 |
| Intangible assets, net | | 70,892 | | 74,905 |
| Goodwill | | 78,947 | | 78,832 |
| Deferred income taxes | | 650 | | 679 |
| Other non-current assets, net | | 11,199 | | 11,309 |
| | | , | | , |
| Total assets | \$ | 505,238 | \$ | 465,199 |
| LIABILITIES AND STOCKHOLDERS EQUITY | | | | |
| Current liabilities: | | | | |
| Accounts payable | \$ | 36,826 | \$ | 27,421 |
| Accrued payroll | · | 17,353 | · | 12,133 |
| Accruals and other current liabilities | | 30,512 | | 19,971 |
| Deferred income taxes | | 7,087 | | 7,275 |
| Current portion of long-term debt | | 3,356 | | 1,059 |
| Current position of long term ever | | 2,223 | | 1,000 |
| Total current liabilities | | 95,134 | | 67,859 |
| Long-term debt less current portion and net of unaccreted discount | | 213,183 | | 216,490 |
| Deferred income taxes | | 17,169 | | 21,051 |
| Pension liablities | | 8,358 | | 9,862 |
| Long-term taxes payable | | 8,883 | | 9,661 |
| Other long-term liabilities | | 892 | | 1,333 |
| Stockholders equity: | | | | |
| Common stock (\$0.001 par value, 90,000,000 shares authorized, 26,454,292 and | | | | |
| 26,057,993 issued and outstanding at October 2, 2010 and December 31, 2009, | | | | |
| respectively) | | 26 | | 26 |
| | | | | |

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| Additional paid-in capital | 133,368 | 132,552 |
|-------------------------------------------|---------------|----------|
| Retained earnings | 40,163 | 21,011 |
| Accumulated other comprehensive income | (11,938) | (14,646) |
| Total stockholders equity | 161,619 | 138,943 |
| Total liabilities and stockholders equity | \$ 505,238 \$ | 465,199 |

The accompanying notes are an integral part of these unaudited consolidated financial statements.

1

ALTRA HOLDINGS, INC. Condensed Consolidated Statements of Income Amounts in thousands, except per share data

| | | Quarter Ended | | | Year to Date Ended September | | | | |
|--------------------------------------------------------------------------------------------------------------------------------------------------|----|-------------------|-------|-------------------------|---------------------------------|--------------------|-------|-------------------------|--|
| | O | ctober 2, 2010 | 50 | eptember 26, 2009 | O | ctober 2, 2010 | 56 | 26, 2009 | |
| | | (Una | udite | | | | udite | | |
| Net sales Cost of sales | \$ | 128,930 90,289 | \$ | 104,766 76,194 | \$ | 389,624 273,453 | \$ | 341,183 250,950 | |
| Gross profit | | 38,641 | | 28,572 | | 116,171 | | 90,233 | |
| Operating expenses: Selling, general and administrative expenses Research and development expenses Other post employment benefit plan settlement | | 22,804 1,746 | | 19,290 1,508 | | 65,991 5,156 | | 60,971 4,569 | |
| gain Restructuring costs Loss on disposal of assets | | 510 | | 1,006 516 | | 2,198 | | (1,467) 5,360 516 | |
| | | 25,060 | | 22,320 | | 73,345 | | 69,949 | |
| Income from operations | | 13,581 | | 6,252 | | 42,826 | | 20,284 | |
| Other non-operarting income and expense: Interest expense, net Other non-operating (income) expense, net | | 4,838 (272) | | 6,290 (371) | | 14,734 750 | | 18,879 1,248 | |
| | | 4,566 | | 5,919 | | 15,484 | | 20,127 | |
| Income before income taxes Provision (benefit) for income taxes | | 9,015 2,441 | | 333 (315) | | 27,342 8,190 | | 157 (143) | |
| Net income | \$ | 6,574 | \$ | 648 | \$ | 19,152 | \$ | 300 | |
| Consolidated Statement of Comprehensive Income | | | | | | | | | |
| Minimum pension liability adjustment Foreign currency translation adjustment | \$ | (185) 12,066 | \$ | 847 | \$ | (515) 3,223 | \$ | 9,102 | |
| Comprehensive income | \$ | 18,455 | \$ | 1,495 | \$ | 21,860 | \$ | 9,402 | |
| Weighted average shares, basic Weighted average shares, diluted | | 26,414 26,495 | | 25,961 26,213 | | 26,364 26,477 | | 25,940 26,112 | |

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Net income per share:

| Basic | \$ 0.25 | \$ 0.02 | \$ 0.73 | \$ 0.01 |
|---------|------------|------------|------------|------------|
| Diluted | \$ 0.25 | \$ 0.02 | \$ 0.72 | \$ 0.01 |

The accompanying notes are an integral part of these unaudited consolidated financial statements.

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ALTRA HOLDINGS, INC. Condensed Consolidated Statements of Cash Flows Amounts in thousands

| | Year to date ended | | | | |
|--------------------------------------------------------------|--------------------|-------------------|-----------|----------|--|
| | O | ctober 2, 2010 | Septem | | |
| | | | naudited) | 0,5 | |
| Cash flows from operating activities | | (- | | | |
| Net income | \$ | 19,152 | \$ | 300 | |
| Adjustments to reconcile net income to net cash flows: | | | | | |
| Depreciation | | 12,315 | | 12,547 | |
| Amortization of intangible assets | | 3,713 | | 4,137 | |
| Amortization and write-offs of deferred financing costs | | 536 | | 1,560 | |
| Loss on foreign currency, net | | 270 | | 1,092 | |
| Accretion of debt discount, net | | 225 | | 621 | |
| Fixed asset impairment/disposal | | 441 | | 2,563 | |
| Other post employment benefit plan settlement gain | | | | (1,467) | |
| Stock-based compensation | | 1,670 | | 2,273 | |
| Changes in assets and liabilities: | | | | | |
| Trade receivables | | (18,798) | | 13,025 | |
| Inventories | | (8,687) | | 27,626 | |
| Accounts payable and accrued liabilities | | 27,429 | | (11,929) | |
| Other current assets and liabilities | | (752) | | 71 | |
| Other operating assets and liabilities | | (186) | | (365) | |
| Net cash provided by operating activities | | 37,328 | | 52,054 | |
| Cash flows from investing activities | | | | | |
| Purchase of property, plant and equipment | | (12,725) | | (5,105) | |
| Additional purchase price paid for acquisition | | (1,177) | | (-,, | |
| Net cash used in investing activities | | (13,902) | | (5,105) | |
| Cash flows from financing activities | | | | | |
| Payment on 11 ¹ / ₄ % Old Senior Notes | | | | (4,950) | |
| Payment on 9% Old Senior Secured Notes | | | | (22,200) | |
| Payments on Old Revolving Credit Agreement | | | | (3,000) | |
| Payment of issuance costs on 8 ½ % Senior Secured Notes | | (265) | | (2,000) | |
| Proceeds from additional borrowings under existing mortgage | | (===) | | 1,467 | |
| Shares surrendered for tax withholdings | | (854) | | (259) | |
| Payment on mortgages | | (481) | | (524) | |
| Payment on capital leases | | (563) | | (614) | |
| Net cash used in financing activities | | (2,163) | | (30,080) | |
| Effect of exchange rate changes on cash and cash equivalents | | (599) | | 2,998 | |

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| Net change in cash and cash equivalents | 20,664 | 19,867 |
|------------------------------------------------|--------------|--------------|
| Cash and cash equivalents at beginning of year | 51,497 | 52,073 |
| Cash and cash equivalents at end of period | \$ 72,161 | \$ 71,940 |
| Cash paid during the period for: | | |
| Interest | \$ 9,676 | \$ 12,419 |
| Income taxes | \$ 1,210 | \$ 1,033 |

The accompanying notes are an integral part of these unaudited consolidated financial statements.

ALTRA HOLDINGS, INC.

Notes to Unaudited Condensed Consolidated Interim Financial Statements Amounts in thousands, unless otherwise noted

1. Organization and Nature of Operations

Headquartered in Braintree, Massachusetts, Altra Holdings, Inc. (the Company), through its wholly-owned subsidiary Altra Industrial Motion, Inc. (Altra Industrial), is a leading multi-national designer, producer and marketer of a wide range of mechanical power transmission products. The Company brings together strong brands covering over 40 product lines with production facilities in eight countries and sales coverage in over 70 countries. The Company s leading brands include Boston Gear, Warner Electric, TB Wood s, Formsprag Clutch, Ameridrives Couplings, Industrial Clutch, Kilian Manufacturing, Marland Clutch, Nuttall Gear, Stieber Clutch, Wichita Clutch, Twiflex Limited, Bibby Transmissions, Matrix International, Inertia Dynamics, Huco Dynatork, and Warner Linear.

2. Basis of Presentation

The Company was formed on November 30, 2004 following acquisitions of The Kilian Company (Kilian) and certain subsidiaries of Colfax Corporation (Colfax). During 2006, the Company acquired Hay Hall Holdings Limited (Hay Hall) and Bear Linear (Warner Linear). On April 5, 2007, the Company acquired TB Woods Corporation (TB Woods), and on October 5, 2007, the Company acquired substantially all of the assets of All Power Transmission Manufacturing, Inc. (All Power).

The Company s unaudited condensed consolidated financial statements have been prepared in accordance with the instructions to Form 10-Q and do not include all of the information and note disclosures required by accounting principles generally accepted in the United States of America. These statements should be read in conjunction with the financial statements and notes thereto included in the Company s Annual Report on Form 10-K for the year ended December 31, 2009. In the opinion of management, the accompanying unaudited condensed consolidated financial statements include all adjustments, including necessary to present fairly the Company s financial position as of October 2, 2010 and December 31, 2009, and results of operations and cash flows for the quarters and year to date periods ended October 2, 2010 and September 26, 2009.

The Company follows a four, four, five week calendar per quarter with all quarters consisting of thirteen weeks of operations with the fiscal year end always on December 31.

3. Fair Value of Financial Instruments

The carrying values of financial instruments, including accounts receivable, accounts payable and other accrued liabilities, approximate their fair values due to their short-term maturities. The carrying amount of the $8^{-1}/_8\%$ Senior Secured Notes was \$210.0 million at each of October 2, 2010 and December 31, 2009. The estimated fair value of the $8^{-1}/_8\%$ Senior Secured Notes at October 2, 2010 and December 31, 2009 was \$220.5 million and \$215.5 million, respectively, based on quoted market prices for such notes.

4. Net Income per Share

Basic earnings per share is based on the weighted average number of shares of common stock outstanding, and diluted earnings per share is based on the weighted average number of shares of common stock outstanding and all potentially dilutive common stock equivalents outstanding. Common stock equivalents are included in the per share calculations when the effect of their inclusion would be dilutive.

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ALTRA HOLDINGS, INC. Notes to Unaudited Condensed Consolidated Interim Financial Statements

Amounts in thousands, unless otherwise noted

The following is a reconciliation of basic to diluted net income per share:

| | Quarter Ended | | | Year to Date Ended | | | | | |
|--------------------------------------------------------|----------------------|--------------------|----|--------------------------|----|--------------------|----|--------------------------|--|
| | | October 2, 2010 | | September 26, 2009 | | October 2, 2010 | | September 26, 2009 | |
| Net income | \$ | 6,574 | \$ | 648 | \$ | 19,152 | \$ | 300 | |
| Shares used in net income per common share basic | | 26,414 | | 25,961 | | 26,364 | | 25,940 | |
| Incremental shares of unvested restricted common stock | | 81 | | 252 | | 113 | | 172 | |
| Shares used in net income per common share diluted | | 26,495 | | 26,213 | | 26,477 | | 26,112 | |
| Earnings per share: | | | | | | | | | |
| Basic | \$ | 0.25 | \$ | 0.02 | \$ | 0.73 | \$ | 0.01 | |
| Diluted | \$ | 0.25 | \$ | 0.02 | \$ | 0.72 | \$ | 0.01 | |

5. Inventories

Inventories located at certain subsidiaries acquired in connection with the TB Wood s acquisition are stated at the lower of cost or market, principally using the last-in, first-out (LIFO) method. The remaining subsidiaries are stated at the lower of cost or market, using the first-in, first-out (FIFO) method. Market is defined as net realizable value. Inventories at October 2, 2010 and December 31, 2009 consisted of the following:

| | October 2, 2010 | Dec | December 31, 2009 | | | |
|-----------------|--------------------|-----|-------------------|--|--|--|
| Raw materials | \$ 31,625 | \$ | 28,539 | | | |
| Work in process | 15,203 | | 13,711 | | | |
| Finished goods | 33,471 | | 29,603 | | | |
| Inventories | \$ 80,299 | \$ | 71,853 | | | |

Approximately 14% of total inventories were valued using the LIFO method as of October 2, 2010 and approximately 13% of total inventories were valued using the LIFO method as of December 31, 2009. The Company recorded a \$0.1 million provision as a component of cost of sales to value the inventory on a LIFO basis for each of the quarters ended October 2, 2010 and September 26, 2009. The Company recorded a \$0.2 million adjustment and \$1.2 million adjustment as a component of cost of sales to value the inventory on a LIFO basis for the year to date periods ended October 2, 2010 and September 26, 2009, respectively.

ALTRA HOLDINGS, INC.

Notes to Unaudited Condensed Consolidated Interim Financial Statements Amounts in thousands, unless otherwise noted

6. Goodwill and Intangible Assets

Changes to goodwill from December 31, 2009 through October 2, 2010 were as follows:

| Gross goodwill balance as of January 1 Adjustments related to additional purchase price paid Impact of changes in foreign currency | \$ 2010 110,642 532 (417) |
|------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|
| Gross goodwill balance as of October 2 | 110,757 |
| Accumulated impairment as of January 1 Impairment charge during the period | (31,810) |
| Accumulated impairment as of October 2 | (31,810) |
| Net goodwill balance October 2, 2010 | \$ 78,947 |

Other intangible assets as of October 2, 2010 and December 31, 2009 consisted of the following:

| | October 2, 2010 Accumulated | | | | 2009 umulated | | | |
|------------------------------------------------|-----------------------------|--------|----|------------|------------------|--------|----|------------|
| | | Cost | | ortization | | Cost | | ortization |
| Other intangible assets | | | | | | | | |
| Intangible assets not subject to amortization: | | | | | | | | |
| Tradenames and trademarks | \$ | 30,730 | \$ | | \$ | 30,730 | \$ | |
| Intangible assets subject to amortization: | | | | | | | | |
| Customer relationships | | 62,038 | | 22,732 | | 62,038 | | 19,655 |
| Product technology and patents | | 5,435 | | 4,695 | | 5,435 | | 4,059 |
| Impact of changes in foreign currency | | 116 | | | | 416 | | |
| | | | | | | | | |
| Total intangible assets | \$ | 98,319 | \$ | 27,427 | \$ | 98,619 | \$ | 23,714 |

The Company recorded \$1.4 million of amortization expense in each of the quarters ended October 2, 2010 and September 26, 2009, and recorded \$3.7 million and \$4.1 million of amortization expense in the year to date periods ended October 2, 2010 and September 26, 2009 respectively.

The estimated amortization expense for intangible assets is approximately \$1.4 million for the remainder of 2010, \$5.5 million in each of the next four years and then \$16.6 million thereafter.

ALTRA HOLDINGS, INC.

Notes to Unaudited Condensed Consolidated Interim Financial Statements Amounts in thousands, unless otherwise noted

7. Warranty Costs

The contractual warranty period generally ranges from three months to thirty-six months based on product and application of the product. Changes in the carrying amount of accrued product warranty costs for each of the year to date periods ended October 2, 2010 and September 26, 2009 are as follows:

| | Oct | September 26, 2009 | | |
|---------------------------------------------------------------------------------------|-----|---------------------------|----|---------------------------|
| Balance at beginning of period Accrued current period warranty expense Payments | \$ | 4,047 1,041 (1,186) | \$ | 4,254 1,100 (1,199) |
| Balance at end of period | \$ | 3,902 | \$ | 4,155 |

8. Assets Held for Sale

In June 2010, the Company entered into a purchase and sale agreement for the Company s facility in Chattanooga, Tennessee. The sale contemplated by the June 2010 purchase and sale agreement was never consummated and the agreement was terminated. In October 2010, the Company entered into a new purchase and sale agreement for the facility. The Company recorded a \$0.1 million impairment of the Chattanooga facility in the quarter ended October 2, 2010. The Company estimated the fair value based on the quoted price listed in the purchase and sale agreement (level 2). The building is classified as an asset held for sale and the associated debt of \$2.3 million is classified as current in the condensed consolidated balance sheet.

9. Income Taxes

The estimated effective income tax rates recorded for the quarters ended October 2, 2010 and September 26, 2009 were based upon management s best estimate of the effective tax rate for the entire year. The 2010 provision for income taxes, as a percentage of income before taxes, was higher than that of 2009, primarily due to increased overall profitability in 2010 partially offset by favorable discrete tax benefits recognized in the third quarter of 2010. Additionally, during the third quarter of 2009, the Company negotiated an agreement with a foreign taxing authority allowing the Company to fully deduct certain interest charges. The Company recorded a cumulative adjustment for the increased interest deduction during the third quarter of 2009. During 2010, the interest benefit is being recognized ratably throughout the year.

At October 2, 2010, the Company had \$8.9 million of unrecognized tax benefits. We do not expect the amount of unrecognized tax benefits to change significantly over the next 12 months.

The Company and its subsidiaries file a consolidated federal income tax return in the United States as well as consolidated and separate income tax returns in various state and foreign jurisdictions. In the normal course of business, the Company is subject to examination by taxing authorities in all of these jurisdictions. With the exception of certain foreign jurisdictions, the Company is no longer subject to income tax examinations for the tax years prior to 2005. Additionally, the Company has indemnification agreements with the sellers of the Colfax, Kilian and Hay Hall entities, which provide for reimbursement to the Company for payments made in satisfaction of tax liabilities relating to pre-acquisition periods.

The Company recognizes interest and penalties related to unrecognized tax benefits as a component of income tax expense in the condensed consolidated statements of income. At December 31, 2009 and October 2, 2010, the Company had \$3.5 million and \$3.7 million of accrued interest and penalties, respectively. The Company accrued \$0.2 million of interest and no penalties during the year to date period ended October 2, 2010.

During the third quarter 2010, the Company determined that it had not recognized in other comprehensive income the deferred tax impact of the unrealized gains and losses on foreign exchange translation related to an inter-company

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loan. As a result, the net deferred tax liability was over-stated and the cumulative foreign currency translation adjustment was under-stated by \$4.0 million at December 31, 2009 and \$4.5 million at July 3, 2010. Additionally, the currency translation adjustment included in the statement of comprehensive income was overstated by \$1.0 million for the year to date period ended September 26, 2009. This non-cash adjustment did not impact any prior statements of operations, and the Company determined that the amounts were not material to total assets, liabilities, and stockholders equity. The correction of the balances was made in the third quarter 2010 by increasing other comprehensive income by \$4.1 million with an offset to deferred tax which also included the third quarter activity.

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ALTRA HOLDINGS, INC.

Notes to Unaudited Condensed Consolidated Interim Financial Statements Amounts in thousands, unless otherwise noted

10. Pension and Other Employee Benefits

Defined Benefit (Pension) and Post-retirement Benefit Plans

The Company sponsors various defined benefit (pension) and post-retirement (medical, dental and life insurance coverage) plans for certain, primarily unionized, active employees. In March 2009, the Company reached a new collective bargaining agreement with the union at its Erie, Pennsylvania facility. One of the provisions of the new agreement eliminated benefits that employees were entitled to receive through the applicable other post employment benefit plan (OPEB). This resulted in an OPEB settlement gain of \$1.5 million in the year to date period ended September 26, 2009.

The following table represents the components of the net periodic benefit cost associated with the respective plans for the quarter and the year to date periods ended October 2, 2010 and September 26, 2009:

| | Quarter Ended | | | | | | | | | | |
|--------------------------------------|------------------|---------|----|----------|-----|---------|----------------|----------|--|--|--|
| | Pension Benefits | | | | | | Other Benefits | | | | |
| | | | S | eptember | | | S | eptember | | | |
| | Oct | ober 2, | | 26, | Oct | ober 2, | | 26, | | | |
| | 2 | 010 | | 2009 | 2 | 2010 | | 2009 | | | |
| Service cost | \$ | 50 | \$ | 5 | \$ | 1 | \$ | 32 | | | |
| Interest cost | | 334 | | 267 | | 4 | | 69 | | | |
| Expected return on plan assets | | (309) | | (300) | | | | | | | |
| Amortization of prior service income | | | | | | (172) | | (244) | | | |
| Amortization of net gain | | | | | | (40) | | (33) | | | |
| Net periodic benefit cost (income) | \$ | 75 | \$ | (28) | \$ | (207) | \$ | (176) | | | |

| Year to Date Ended | | | | | | | | | |
|--------------------|---------|---------------------------------------------|------------------------------------------------|-------------------------------------------------------------------------------------|------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|
| | Pensio | n Bei | nefits | | Other Benefits | | | | |
| | | S | eptember | | | S | eptember | | |
| Oct | ober 2, | | 26, | Oct | ober 2, | | 26, | | |
| 2 | 2010 | | 2009 | 2 | 2010 | | 2009 | | |
| \$ | 50 | \$ | 37 | \$ | 2 | \$ | 38 | | |
| | 962 | | 997 | | 17 | | 107 | | |
| | (919) | | (954) | | | | | | |
| | | | | | (515) | | (732) | | |
| | | | | | | | | | |
| | | | | | | | (1,467) | | |
| | | | | | (121) | | (47) | | |
| | | | | | | | | | |
| \$ | 93 | \$ | 80 | \$ | (617) | \$ | (2,101) | | |
| | \$ | October 2, 2010 \$ 50 962 (919) | October 2, 2010 \$ 50 \$ 962 (919) | Pension Benefits September October 2, 26, 2010 2009 \$ 50 \$ 37 962 997 (919) (954) | Pension Benefits | September October 2, 26, October 2, 2010 2009 2010 \$ 50 \$ 37 \$ 2 962 997 17 (919) (954) (515) (515) | Pension Benefits Other Benefits September S October 2, 26, 2010 October 2, 2010 \$ 50 \$ 37 \$ 2 \$ 962 997 17 (919) (954) (515) (515) (515) | | |

There were no required contributions in 2010, however, the Company made \$1.6 million of supplemental payments to the pension plan in the year to date period ended October 2, 2010.

ALTRA HOLDINGS, INC.

Notes to Unaudited Condensed Consolidated Interim Financial Statements Amounts in thousands, unless otherwise noted

11. Debt

Outstanding debt obligations at October 2, 2010 and December 31, 2009 were as follows:

| | Amounts in millions | | | | | |
|--------------------------------------------------|---------------------|-----------|-----|-----------|--|--|
| | O | ctober 2, | Dec | ember 31, | | |
| | | 2010 | | 2009 | | |
| Debt: | | | | | | |
| Revolving Credit Agreement | \$ | | \$ | | | |
| Senior Secured Notes | | 210,000 | | 210,000 | | |
| Variable rate demand revenue bonds | | 5,300 | | 5,300 | | |
| Mortgages | | 2,495 | | 3,144 | | |
| Capital leases | | 1,226 | | 1,821 | | |
| Total debt | | 219,021 | | 220,265 | | |
| Less: debt discount, net of accretion | | (2,482) | | (2,716) | | |
| Total long-term debt, net of unaccreted discount | \$ | 216,539 | \$ | 217,549 | | |

Senior Secured Notes

In November 2009, the Company issued \$210 million of $8^{1}/_{8}\%$ Senior Secured Notes (the Senior Secured Notes) that mature December 2016. The Senior Secured Notes are guaranteed by the Company s U.S. domestic subsidiaries and are secured by a second priority lien, subject to first priority liens securing the new senior secured credit facility (Revolving Credit Agreement), on substantially all of the Company s assets and those of its domestic subsidiaries. Interest on the Senior Secured Notes is payable semiannually in arrears, on June 1 and December 1 of each year, commencing on June 1, 2010 at an annual rate of $8^{1}/_{8}\%$. The effective interest rate of the Senior Secured Notes is 8.75% after consideration of the \$6.8 million of deferred financing costs. The indenture governing the Senior Secured Notes contains covenants which restrict the Company and our subsidiaries. These restrictions limit or prohibit, among other things, the ability to incur additional indebtedness; repay subordinated indebtedness prior to stated maturities; pay dividends on or redeem or repurchase stock or make other distributions; make investments or acquisitions; sell certain assets or merge with or into other companies; sell stock in our subsidiaries; and create liens on their assets.

Tender Offer

The Company used the proceeds of the offering of the Senior Secured Notes to repurchase or redeem the 9% Senior Secured Notes (the Old Senior Secured Notes). On November 10, 2009, Altra Industrial commenced a cash tender offer to repurchase any and all of its outstanding Old Senior Secured Notes as of the date thereof at a price equal to \$1,000 per \$1,000 principal amount of notes tendered, plus an early tender premium of \$25.00 per \$1,000 principal amount of notes tendered before the early tender deadline. Holders who tendered their Old Senior Secured Notes also agreed to waive any rights to written notice of redemption. With respect to any Old Senior Secured Notes that were not tendered, Altra Industrial redeemed all Old Senior Secured Notes that remained outstanding after the expiration of the tender offer by issuing a notice of redemption on the early tender deadline. On the early tender deadline, Altra Industrial satisfied and discharged all of its obligations under the indenture governing the Old Senior Secured Notes by depositing funds with the depositary in an amount sufficient to pay and discharge any remaining indebtedness on the Old Senior Secured Notes upon the consummation of the tender offer. On December 10, 2009, Altra Industrial redeemed all of the Old Senior Secured Notes that remained outstanding following the consummation of the tender offer.

Refinancing Transaction

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Concurrently with the closing of the offering of the Senior Secured Notes, Altra Industrial entered into the Revolving Credit Agreement, which provides for borrowing capacity in an initial amount of up to \$50.0 million (subject to adjustment pursuant to a borrowing base and subject to increase from time to time in accordance with the terms of the credit facility). The Revolving Credit Agreement replaced Altra Industrial s then existing senior secured credit facility (the Old Revolving Credit Agreement), and the TB Wood s existing credit facility (the Old TB Wood s Revolving Credit Agreement at October 2, 2010, however, the lender had issued \$9.4 million of outstanding letters of credit on behalf of the Company.

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ALTRA HOLDINGS, INC.

Notes to Unaudited Condensed Consolidated Interim Financial Statements Amounts in thousands, unless otherwise noted

Altra Industrial and all of its domestic subsidiaries are borrowers, or Borrowers , under the Revolving Credit Agreement. Certain of our existing and subsequently acquired or organized domestic subsidiaries that are not Borrowers do and will guarantee (on a senior secured basis) the Revolving Credit Agreement. Obligations of the other Borrowers under the Revolving Credit Agreement and the guarantees are secured by substantially all of Borrowers assets and the assets of each of our existing and subsequently acquired or organized domestic subsidiaries that is a guarantor of our obligations under the Revolving Credit Agreement (with such subsidiaries being referred to as the U.S. subsidiary guarantors), including but not limited to: (a) a first-priority pledge of all the capital stock of subsidiaries held by Borrowers or any U.S. subsidiary guarantor (which pledge, in the case of any foreign subsidiary, will be limited to 100% of any non-voting stock and 65% of the voting stock of such foreign subsidiary) and (b) perfected first-priority security interests in and mortgages on substantially all tangible and intangible assets of each Borrower and U.S. subsidiary guarantor, including accounts receivable, inventory, equipment, general intangibles, investment property, intellectual property, certain real property, and cash and proceeds of the foregoing (in each case subject to materiality thresholds and other exceptions).

An event of default under the Revolving Credit Agreement would occur in connection with a change of control, among other things, if: (i) Altra Industrial ceases to own or control 100% of each of its Borrower subsidiaries, or (ii) a change of control occurs under the Senior Secured Notes, or any other subordinated indebtedness.

An event of default under the Revolving Credit Agreement would also occur if an event of default occurs under the indentures governing the Senior Secured Notes or if there is a default under any other indebtedness that any Borrower may have involving an aggregate amount of \$10 million or more and such default: (i) occurs at final maturity of such debt, (ii) allows the lender thereunder to accelerate such debt or (iii) causes such debt to be required to be repaid prior to its stated maturity. An event of default would also occur under the Revolving Credit Agreement if any of the indebtedness under the Revolving Credit Agreement with limited exception ceases to be secured by a full lien on the assets of Borrowers and guarantors.

Old Revolving Credit Agreement

Prior to entering into the Revolving Credit Agreement, the Company maintained the Old Revolving Credit Agreement, a \$30 million revolving borrowings facility with a commercial bank, through its wholly owned subsidiary Altra Industrial. The Old Revolving Credit Agreement was subject to certain limitations resulting from the requirement of Altra Industrial to maintain certain levels of collateralized assets, as defined in the Old Revolving Credit Agreement. In connection with the refinancing transaction described above, the Old Revolving Credit Agreement was terminated.

Old TB Wood s Revolving Credit Agreement

In connection with the refinancing transaction described above, the Old TB Wood s Revolving Credit Agreement was paid in full and terminated.

Overdraft Agreements

Certain of the Company s foreign subsidiaries maintain overdraft agreements with financial institutions. There were no borrowings as of October 2, 2010 or December 31, 2009 under any of the overdraft agreements.

Old Senior Secured Notes

On November 30, 2004, Altra Industrial issued the Old Senior Secured Notes, with a face value of \$165.0 million. Interest on the Old Senior Secured Notes is payable semiannually, in arrears, on June 1 and December 1 of each year, beginning June 1, 2005, at an annual rate of 9%.

In connection with the acquisition of TB Wood s on April 5, 2007, Altra Industrial completed a follow-on offering issuing an additional \$105.0 million of the Old Senior Secured Notes. The additional \$105.0 million had the same terms and conditions as the previously issued Old Senior Secured Notes. The effective interest rate on the Old Senior Secured Notes, after the follow-on offering was approximately 9.6% after consideration of the amortization of \$5.6 million net discount and \$6.5 million of deferred financing costs.

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During the second quarter of 2009, Altra Industrial retired \$8.3 million aggregate principal amount of the outstanding Senior Secured Notes at a redemption price of between 94.75% and 97.125% of the principal amount, plus accrued and unpaid interest. In connection with the redemption, Altra Industrial recorded a gain on the extinguishment of debt of \$0.4 million, which is recorded as a reduction in interest expense in the condensed consolidated statement of income (loss). In addition, Altra Industrial wrote-off \$0.1 million of deferred financing costs and original issue discount/premium which is included in interest expense.

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ALTRA HOLDINGS, INC.

Notes to Unaudited Condensed Consolidated Interim Financial Statements Amounts in thousands, unless otherwise noted

During the third quarter of 2009, Altra Industrial retired \$14.0 million aggregate principal amount of the outstanding Senior Secured Notes at a redemption price of between 100.5% and 101.6% of the principal amount, plus accrued and unpaid interest. In connection with the redemption, Altra Industrial recorded a loss on the extinguishment of debt of \$0.2 million, which is recorded as interest expense in the condensed consolidated statement of income. In addition, Altra Industrial wrote-off \$0.2 million of deferred financing costs and original issue discount/premium included in interest expense.

Old Senior Notes

On February 8, 2006, Altra Industrial issued the Old Senior Notes, with a face value of £33 million. Interest on the Old Senior Notes was payable semiannually, in arrears, on August 15 and February 15 of each year, beginning August 15, 2006, at an annual rate of 11.25%. The effective interest rate on the Old Senior Notes was approximately 12.7%, after consideration of the \$0.7 million of deferred financing costs (included in other assets). The Old Senior Notes were to mature on February 13, 2013.

During the second quarter of 2009, Altra Industrial retired the remaining principal balance of the Senior Notes of £3.3 million or \$5.0 million of the principal amount, plus accrued and unpaid interest. In connection with the redemption, Altra Industrial incurred \$0.2 million of pre-payment premium and wrote-off the entire remaining balance of \$0.1 million of deferred financing fees, which is recorded as interest expense in the condensed consolidated statement of income.

Variable Rate Demand Revenue Bonds

In connection with the acquisition of TB Wood s, the Company assumed obligations for certain Variable Rate Demand Revenue Bonds outstanding as of the acquisition date. TB Wood s had assumed obligations for approximately \$3.0 million and \$2.3 million of Variable Rate Demand Revenue Bonds issued under the authority of the industrial development corporations of the City of San Marcos, Texas and City of Chattanooga, Tennessee, respectively. These bonds bear variable interest rates (less than 1% as of October 2, 2010) and mature in April 2024 and April 2022, respectively. The bonds were issued to finance production facilities for TB Wood s manufacturing operations in those cities, and are secured by letters of credit issued under the terms of the Revolving Credit Agreement. The Chattanooga asset is classified as an asset held for sale at October 2, 2010 and the associated debt is classified as current in the condensed consolidated financial statements.

Mortgage

In June 2006, the Company entered into a mortgage on its building in Heidelberg, Germany with a local bank. In 2009, the Company refinanced the Heidelberg mortgage. As of October 2, 2010 the mortgage has a remaining principal of 1.8 million or \$2.5 million, and an interest rate of 3.5% and is payable in monthly installments over 15 years.

Capital Leases

The Company leases certain equipment under capital lease arrangements, whose obligations are included in both short-term and long-term debt.

12. Stockholders Equity

Stock-Based Compensation

The Company s Board of Directors established the 2004 Equity Incentive Plan (the Plan) that provides for various forms of stock-based compensation to independent directors, officers and senior-level employees of the Company. The restricted shares of common stock issued pursuant to the Plan generally vest ratably over a period ranging from immediately to 5 years, provided that the vesting of the restricted shares may accelerate upon the occurrence of certain liquidity events, if approved by the Board of Directors in connection with the transactions. Common stock awarded under the Plan is generally subject to restrictions on transfer, repurchase rights, and other limitations and rights as set forth in the applicable award agreements. The shares are valued based on the share price on the date of grant.

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ALTRA HOLDINGS, INC.

Notes to Unaudited Condensed Consolidated Interim Financial Statements Amounts in thousands, unless otherwise noted

The Plan permits the Company to grant restricted stock to key employees and other persons who make significant contributions to the success of the Company. The restrictions and vesting schedule for restricted stock granted under the Plan are determined by the Personnel and Compensation Committee of the Board of Directors. Compensation expense recorded during the year to date periods ended October 2, 2010 and September 26, 2009 was \$1.7 million and \$2.3 million, respectively. Compensation expense recorded during the quarter to date periods ended October 2, 2010 and September 26, 2009 was \$0.5 million and \$0.7 million, respectively. Stock-based compensation has been recorded as an adjustment to selling, general and administrative expenses in the accompanying condensed consolidated statements of income. Stock-based compensation expense is recognized on a straight-line basis over the vesting period.

The following table sets forth the activity of the Company s unvested restricted stock grants in the year to date period ended October 2, 2010:

| | Chama | Weighted-average grant date fair | | | |
|--------------------------------------------|-----------|-------------------------------------|-------|--|--|
| | Shares | | value | | |
| Restricted shares unvested January 1, 2010 | 560,081 | \$ | 6.55 | | |
| Shares granted | 209,405 | | 10.52 | | |
| Shares forfeited | (4,817) | | 9.55 | | |
| Shares for which restrictions lapsed | (461,383) | | 6.05 | | |
| Restricted shares unvested October 2, 2010 | 303,286 | \$ | 10.01 | | |

Total remaining unrecognized compensation cost was \$2.8 million as of October 2, 2010, which will be recognized over a weighted average remaining period of three years. The fair market value of the shares in which the restrictions have lapsed during the year to date period ended October 2, 2010 was \$6.0 million. Restricted shares granted are valued based on the fair market value of the stock on the date of grant.

13. Concentrations of Credit, Segment Data and Workforce

Financial instruments, which are potentially subject to counter party performance and concentrations of credit risk, consist primarily of trade accounts receivable. The Company manages these risks by conducting credit evaluations of customers prior to delivery or commencement of services. When the Company enters into a sales contract, collateral is normally not required from the customer. Payments are typically due within thirty days of billing. An allowance for potential credit losses is maintained, and losses have historically been within management s expectations. No customer represented greater than 10% of total sales for the quarters ended October 2, 2010 and September 26, 2009. The Company is also subject to counter party performance risk of loss in the event of non-performance by counterparties to financial instruments, such as cash and investments. Cash and investments are held by international or well established financial institutions.

The Company has five operating segments that are regularly reviewed by our chief operating decision maker. Each of these operating segments represents a unit that produces mechanical power transmission products. The Company aggregates all of the operating segments into one reportable segment. The five operating segments have similar long-term average gross profit margins. All of our products are sold by one global sales force and we have one global marketing function. Strategic markets and industries are determined for the entire company and then targeted by the brands. All of our operating segments have common manufacturing and production processes. Each segment includes machine shops which use similar equipment and manufacturing techniques. Each of our segments uses common raw materials, such as aluminum, steel and copper. The materials are purchased and procurement contracts are negotiated by one global purchasing function.

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We serve the general industrial market by selling to original equipment manufacturers (OEM) and distributors. Our OEM and distributor customers serve the general industrial market. Resource allocation decisions such as capital expenditure requirements and headcount requirements are made at a consolidated level and allocated to the individual operating segments.

Discrete financial information is not available by product line at the level necessary for management to assess performance or make resource allocation decisions.

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ALTRA HOLDINGS, INC.

Notes to Unaudited Condensed Consolidated Interim Financial Statements Amounts in thousands, unless otherwise noted

Net sales to third parties by geographic region are as follows:

| | | Ne Quart | | Net Sales Year to Date Ended | | | | | |
|--------------------------------|----|-------------|------|---------------------------------|----|-----------|---------------|---------|--|
| | 0 | ctober 2, | Se | eptember 26, | O | ctober 2, | September 26, | | |
| | Ü | 2010 | 2009 | | Ü | 2010 | 2009 | | |
| North America (primarily U.S.) | \$ | 94,335 | \$ | 74,592 | \$ | 286,716 | \$ | 247,921 | |
| Europe | | 26,629 | | 23,536 | | 81,204 | | 75,046 | |
| Asia and other | | 7,966 | | 6,638 | | 21,704 | | 18,216 | |
| Total | \$ | 128,930 | \$ | 104,766 | \$ | 389,624 | \$ | 341,183 | |

Net sales to third parties are attributed to the geographic regions based on the country in which the shipment originates.

The net assets of our foreign subsidiaries at October 2, 2010 and December 31, 2009 were \$86.2 million and \$76.8 million, respectively.

14. Commitments and Contingencies

General Litigation

The Company is involved in various pending legal proceedings arising out of the ordinary course of business. None of these legal proceedings are expected to have a material adverse effect on the results of operations, cash flows, or financial condition of the Company. With respect to these proceedings, management believes that the Company will prevail, has adequate insurance coverage or has established appropriate reserves to cover potential liabilities. Any costs that management estimates may be paid related to these proceedings or claims are accrued when the liability is considered probable and the amount can be reasonably estimated. There can be no assurance, however, as to the ultimate outcome of any of these matters, and if all or substantially all of these legal proceedings were to be determined adversely to the Company, there could be a material adverse effect on the results of operations, cash flows, or financial condition of the Company. As of October 2, 2010 and December 31, 2009, there were no product liability claims for which management believed a loss was probable. As a result, no amounts were accrued in the accompanying consolidated balance sheets for product liability losses at those dates.

The Company is indemnified under the terms of certain acquisition agreements for certain pre-existing matters up to agreed upon limits.

15. Restructuring, Asset Impairment and Transition Expenses

In March 2009, the Company adopted a new restructuring plan (2009 Altra Plan) to improve the utilization of the manufacturing infrastructure and to realign the business with the current economic conditions. The 2009 Altra Plan is intended to improve operational efficiency by reducing headcount and consolidating facilities. The Company s total restructuring expense was \$2.2 million and \$5.4 million for the year to date periods ended October 2, 2010 and September 26, 2009, respectively.

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ALTRA HOLDINGS, INC.

Notes to Unaudited Condensed Consolidated Interim Financial Statements Amounts in thousands, unless otherwise noted

The Company s restructuring expense, by major component for the year to date periods ended October 2, 2010 and September 26, 2009, respectively, were as follows:

| | Octob 200 | to Date Inded er 2, 2010 9 Altra Plan | Year to Date Ended September 26, 2009 2009 Altra Plan | | |
|--------------------------------------------------------------|--------------|---------------------------------------------------|----------------------------------------------------------------------|--------------|--|
| Expenses Severance Moving and relocation Other cash expenses | \$ | 1,159 413 395 | \$ | 3,159 154 | |
| Total cash expenses | | 1,967 | | 3,313 | |
| Non-cash asset impairment and loss on sale of fixed asset | | 231 | | 2,047 | |
| Total restructuring expenses | \$ | 2,198 | \$ | 5,360 | |

The following is a reconciliation of the accrued restructuring costs between December 31, 2009 and October 2, 2010:

| | 2009 Altra Pla | | | | | |
|--------------------------------------------------------------------------------|----------------|-------------------------|--|--|--|--|
| Balance at December 31, 2009 Cash restructuring expense incurred Cash payments | \$ | 915 1,967 (2,488) | | | | |
| Balance at October 2, 2010 | \$ | 394 | | | | |

The total restructuring reserve as of October 2, 2010 relates to severance costs to be paid to employees and is recorded in accruals and other current liabilities on the condensed consolidated balance sheet. As of October 2, 2010, the Company has incurred \$9.5 million of cumulative expense related to the 2009 Altra Plan. The Company also expects to incur between \$0.3 million and \$0.5 million of additional expenses associated with the consolidation of facilities under the 2009 Altra Plan in the remainder of 2010.

16. Guarantor Subsidiaries

The following condensed consolidating financial statements present separately the financial position, results of operations, and cash flows for (a) the Company, as parent, (b) the guarantor subsidiaries of the Company consisting of all of the, directly or indirectly, 100% owned U.S. subsidiaries of the Company, (c) the non-guarantor subsidiaries of the Company consisting of all non-domestic subsidiaries of the Company, and (d) eliminations necessary to arrive at the Company s information on a consolidated basis. These statements are presented in accordance with the disclosure requirements under the Securities and Exchange Commission s Regulation S-X, Rule 3-10. Separate financial

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statements of the Guarantor Subsidiaries are not presented because their guarantees are full and unconditional and joint and several.

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ALTRA HOLDINGS, INC.

Notes to Unaudited Condensed Consolidated Interim Financial Statements Amounts in thousands, unless otherwise noted Unaudited condensed consolidating balance sheet October 2, 2010

| ASSETS | Issuer | uarantor bsidiaries | Non uarantor bsidiaries | Eli | minations | Co | nsolidated |
|---------------------------------------------------------------------------------------|------------------|----------------------------|-------------------------------|-----|-----------|----|-----------------------------|
| Current assets: Cash and cash equivalents | \$ | \$ 39,283 | \$ 32,878 | \$ | | \$ | 72,161 |
| Trade receivables, less allowance for doubtful accounts Loans receivable from related | | 46,064 | 26,060 | | | | 72,124 |
| parties Inventories Deferred income taxes | 216,228 | 56,080 9,087 | 24,219 187 | | (216,228) | | 80,299 9,274 |
| Income tax receivable Assests held for sale | | 1,484 | 107 | | | | 1,484 |
| Prepaid expenses and other current assets | | 2,215 | 1,725 | | | | 3,940 |
| Total current assets | 216,228 | 154,213 | 85,069 | | (216,228) | | 239,282 |
| Property, plant and equipment, net Intangible assets, net Goodwill | | 74,899 55,346 58,015 | 29,369 15,546 20,932 | | | | 104,268 70,892 78,947 |
| Deferred income taxes Investment in subsidiaries Other non-current assets | 152,386 6,197 | 4,903 | 650 99 | | (152,386) | | 650 11,199 |
| Total assets | \$ 374,811 | \$ 347,376 | \$ 151,665 | \$ | (368,614) | \$ | 505,238 |
| LIABILITIES AND STOCKHOLDERS EQUITY Current liabilities: | | | | | | | |
| Accounts payable Accrued payroll Accruals and other current | \$ | \$ 24,770 11,223 | \$ 12,056 6,130 | \$ | | \$ | 36,826 17,353 |
| liabilities Deferred income taxes Taxes payable | 5,688 | 14,774 342 | 6,073 7,087 3,635 | | | | 26,535 7,087 3,977 |
| Current portion of long-term debt Loans payable to related parties | | 2,981 194,882 | 375 21,346 | | (216,228) | | 3,356 |

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| Total current liabilities | 5,688 | 248,972 | 56,702 | (216,228) | 95,134 |
|----------------------------------------------------------|---------------|---------------|---------------|-----------------|---------------|
| Long-term debt less current portion and net of unacreted | | | | | |
| discount | 207,504 | 3,466 | 2,213 | | 213,183 |
| Deferred income taxes | | 13,812 | 3,357 | | 17,169 |
| Pension liablities | | 5,258 | 3,100 | | 8,358 |
| Long-term taxes payable | | 8,883 | | | 8,883 |
| Other long-term liabilities | | 773 | 119 | | 892 |
| Total stockholders equity | 161,619 | 66,212 | 86,174 | (152,386) | 161,619 |
| Total liabilities and stoolshaldens | | | | | |
| Total liabilities and stockholders equity | \$ 374,811 | \$ 347,376 | \$ 151,665 | \$ (368,614) | \$ 505,238 |

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ALTRA HOLDINGS, INC.

Notes to Unaudited Condensed Consolidated Interim Financial Statements Amounts in thousands, unless otherwise noted Condensed Consolidating Balance Sheet December 31, 2009

| | | Issuer | | uarantor bsidiaries | | Non uarantor bsidiaries | Eli | iminations | Co | nsolidated |
|---------------------------------------------------------|----|------------------|----|-----------------------------------------|----|-------------------------------|-----|------------|----------|-----------------------------------------|
| ASSETS | | | | | | | | | | |
| Current assets: | Φ. | | 4 | 40 = 44 | 4 | 24 772 | | | . | 7.1 10 .7 |
| Cash and cash equivalents | \$ | 1 | \$ | 19,744 | \$ | 31,752 | \$ | | \$ | 51,497 |
| Trade receivables, less allowance for doubtful accounts | | | | 22 066 | | 10 000 | | | | 52 055 |
| Loans receivable from related | | | | 33,966 | | 18,889 | | | | 52,855 |
| parties | | 214,583 | | | | | | (214,583) | | |
| Inventories | | 214,303 | | 50,931 | | 20,922 | | (214,303) | | 71,853 |
| Deferred income taxes | | | | 9,087 | | 178 | | | | 9,265 |
| Assets held for sale | | | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | | | | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
| Income tax receivable | | 1,192 | | 3,308 | | 254 | | | | 4,754 |
| Prepaid expenses and other | | · | | • | | | | | | |
| current assets | | | | 2,309 | | 1,338 | | | | 3,647 |
| | | | | | | | | | | |
| Total current assets | | 215,776 | | 119,345 | | 73,333 | | (214,583) | | 193,871 |
| | | | | | | | | | | |
| Property, plant and equipment, | | | | | | | | | | |
| net | | | | 74,559 | | 31,044 | | | | 105,603 |
| Intangible assets, net | | | | 58,392 | | 16,513 | | | | 74,905 |
| Goodwill | | | | 58,015 | | 20,817 | | | | 78,832 |
| Deferred income taxes | | 125 702 | | | | 679 | | (125.702) | | 679 |
| Investment in subsidiaries Other non-current assets | | 125,792 6,394 | | 4,816 | | 99 | | (125,792) | | 11,309 |
| Other non-current assets | | 0,394 | | 4,610 | | 99 | | | | 11,309 |
| | | | | | | | | | | |
| Total assets | \$ | 347,962 | \$ | 315,127 | \$ | 142,485 | \$ | (340,375) | \$ | 465,199 |
| | | | | | | | | | | |
| LIABILITIES AND | | | | | | | | | | |
| STOCKHOLDERS EQUITY | | | | | | | | | | |
| Current liabilities: | | | | | | | | | | |
| Accounts payable | \$ | 76 | \$ | 18,156 | \$ | 9,189 | \$ | | \$ | 27,421 |
| Accrued payroll | Ψ | , 0 | Ψ | 7,415 | Ψ | 4,718 | Ψ | | Ψ | 12,133 |
| Accruals and other current | | | | ., | | 1,7, | | | | , |
| liabilities | | 1,659 | | 10,711 | | 7,601 | | | | 19,971 |
| Deferred income taxes | | • | | • | | 7,275 | | | | 7,275 |
| Current portion of long-term | | | | | | | | | | • |
| debt | | | | 650 | | 409 | | | | 1,059 |
| Loans payable to related parties | | | | 187,611 | | 26,972 | | (214,583) | | |
| | | | | | | | | | | |

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| Total current liabilities | 1,73 | 5 224, | 543 | 56,164 | | (214,583) | | 67,859 |
|-----------------------------------------------------------|------------|-----------|--------|---------|----|-----------|----|---------|
| Long-term debt less current portion and net of unaccreted | | | | | | | | |
| discount and premium | 207,28 | 4 6, | 267 | 2,939 | | | | 216,490 |
| Deferred income taxes | | 17, | 376 | 3,175 | | | | 21,051 |
| Pension liablities | | 6, | 533 | 3,229 | | | | 9,862 |
| Long-term taxes payables | | 9, | 661 | | | | | 9,661 |
| Other long-term liabilities | | 1, | 177 | 156 | | | | 1,333 |
| Total stockholders equity | 138,943 | 3 48,9 | 970 | 76,822 | | (125,792) | | 138,943 |
| Total liabilities and stockholders | \$ 347,962 | 2 \$ 315, | 127 \$ | 142,485 | \$ | (340 375) | \$ | 465,199 |
| equity | \$ 347,90. | 2 \$ 313, | 121 \$ | 142,483 | Ф | (340,375) | Φ | 405,199 |

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ALTRA HOLDINGS, INC.

Notes to Unaudited Condensed Consolidated Interim Financial Statements Amounts in thousands, unless otherwise noted Unaudited Condensed Consolidating Statement of Income

| Year to Date Ended October 2, 201 |
|-----------------------------------|
|-----------------------------------|

| | | | 1 041 | to Dute Li | | , cooper -, - 01 | . • | | | |
|--------------------------------------|-------------------------|---------|-------|------------|--------------|-------------------------|---------------------|----------|----|------------|
| | Guarantor Non-Guarantor | | | | | | | | | |
| | | Issuer | Su | bsidiaries | Subsidiaries | | Eliminations | | Co | nsolidated |
| Net sales | \$ | | \$ | 293,134 | \$ | 125,836 | \$ | (29,346) | \$ | 389,624 |
| Cost of sales | | | | 215,547 | | 87,252 | | (29,346) | | 273,453 |
| Gross profit | | | | 77,587 | | 38,584 | | | | 116,171 |
| Selling, general and | | | | | | | | | | |
| administrative expenses | | 46 | | 44,916 | | 21,029 | | | | 65,991 |
| Research and development | | | | | | | | | | |
| expenses | | | | 3,091 | | 2,065 | | | | 5,156 |
| Restructuring costs | | | | 1,207 | | 991 | | | | 2,198 |
| Income (loss) from operations | | (46) | | 28,373 | | 14,499 | | | | 42,826 |
| Interest expense, net | | 13,526 | | 1,083 | | 125 | | | | 14,734 |
| Other non-operating expense, | | | | | | | | | | |
| net | | | | 764 | | (14) | | | | 750 |
| Equity in earnings of | | | | | | | | | | |
| subsidiaries | | 26,594 | | | | | | (26,594) | | |
| Income before income taxes | | 13,022 | | 26,526 | | 14,388 | | (26,594) | | 27,342 |
| Provision (benefit) for income taxes | | (6,130) | | 9,284 | | 5,036 | | | | 8,190 |
| Net income | \$ | 19,152 | \$ | 17,242 | \$ | 9,352 | \$ | (26,594) | \$ | 19,152 |

Unaudited Condensed Consolidating Statement of Income

Year to Date Ended September 26, 2009

| | Issuer | Guarantor Subsidiaries | Non-Guarantor Subsidiaries | Eliminations | Consolidated | | |
|-------------------------------|--------|---------------------------|-------------------------------|--------------|--------------|--|--|
| Net sales | \$ | \$ 252,335 | \$ 110,847 | \$ (21,999) | \$ 341,183 | | |
| Cost of sales | | 192,110 | 80,839 | (21,999) | 250,950 | | |
| Gross profit | | 60,225 | 30,008 | | 90,233 | | |
| Selling, general and | | | | | | | |
| administrative expenses | | 38,145 | 22,826 | | 60,971 | | |
| Research and development | | | | | | | |
| expenses | | 2,872 | 1,697 | | 4,569 | | |
| Other post employment benefit | | | | | | | |
| plan settlement | | (1,467) | | | (1,467) | | |
| Restructuring costs | | 3,122 | 2,238 | | 5,360 | | |
| Loss on disposal of assets | | 120 | 396 | | 516 | | |

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| Income from operations Interest expense, net | | 17,433 18,806 | 2,851 73 | | 20,284 18,879 |
|------------------------------------------------------------------|-----------|------------------|-------------|----------|------------------|
| Other non-operating expense, net | | 576 | 672 | | 1,248 |
| Equity in earnings of subsidiaries | 300 | | | (300) | |
| Income (loss) before income taxes Provision (benefit) for income | 300 | (1,949) | 2,106 | (300) | 157 |
| taxes | | (1,069) | 926 | | (143) |
| Net income (loss) | \$ 300 | \$ (880) \$ | 1,180 | \$ (300) | \$ 300 |

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ALTRA HOLDINGS, INC.

Notes to Unaudited Condensed Consolidated Interim Financial Statements Amounts in thousands, unless otherwise noted Unaudited Condensed Consolidating Statement of Income

| | I | ssuer | | | | ober 2, 2010 Guarantor bsidiaries | Elin | ninations | ations Cons | | |
|-----------------------------------------------------------|----|---------|----|--------|----|-----------------------------------------|------|-----------|-------------|---------|--|
| Net sales | \$ | | \$ | 96,652 | \$ | 42,156 | \$ | (9,878) | \$ | 128,930 | |
| Cost of sales | · | | · | 70,207 | ' | 29,960 | | (9,878) | · | 90,289 | |
| Gross profit Selling, general and | | | | 26,445 | | 12,196 | | | | 38,641 | |
| administrative expenses Research and development | | | | 15,702 | | 7,102 | | | | 22,804 | |
| expenses | | | | 1,043 | | 703 | | | | 1,746 | |
| Restructuring costs | | | | 229 | | 281 | | | | 510 | |
| Income from operations | | | | 9,471 | | 4,110 | | | | 13,581 | |
| Interest expense, net Other non-operating | | 4,465 | | 359 | | 14 | | | | 4,838 | |
| (income) expense, net Equity in earnings of | | | | 638 | | (910) | | | | (272) | |
| subsidiaries | | 8,762 | | | | | | (8,762) | | | |
| Income before income taxes Provision (benefit) for income | | 4,297 | | 8,474 | | 5,006 | | (8,762) | | 9,015 | |
| taxes | | (2,277) | | 2,966 | | 1,752 | | | | 2,441 | |
| Net income | \$ | 6,574 | \$ | 5,508 | \$ | 3,254 | \$ | (8,762) | \$ | 6,574 | |

Unaudited Condensed Consolidating Statement of Income

| | | Quarter Ended | uarter Ended September 26, 2009 | | | | | | | |
|--------------------------------------------------|--------|----------------------|---------------------------------|---------------------|--------------|--|--|--|--|--|
| | | Guarantor | Non-Guarantor | | | | | | | |
| | Issuer | Subsidiaries | Subsidiaries | Eliminations | Consolidated | | | | | |
| Net sales | \$ | \$ 75,377 | \$ 37,206 | \$ (7,817) | \$ 104,766 | | | | | |
| Cost of sales | | 56,971 | 27,040 | (7,817) | 76,194 | | | | | |
| Gross profit Selling, general and | | 18,406 | 10,166 | | 28,572 | | | | | |
| administrative expenses Research and development | | 11,885 | 7,405 | | 19,290 | | | | | |
| expenses | | 909 | 599 | | 1,508 | | | | | |
| Restructuring costs | | 983 | 23 | | 1,006 | | | | | |
| Loss on disposal of assets | | 120 | 396 | | 516 | | | | | |
| Income from operations | | 4,509 | 1,743 | | 6,252 | | | | | |
| Interest expense, net | | 6,290 | | | 6,290 | | | | | |

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| Other non-operating (income) expense, net Equity in earnings of | | 180 | (551) | | (371) |
|------------------------------------------------------------------|-----------|-------------|-------------|-------------|-----------|
| subsidiaries | 648 | | | (648) | |
| Income (loss) before income taxes Provision (benefit) for income | 648 | (1,961) | 2,294 | (648) | 333 |
| taxes | | (1,310) | 995 | | (315) |
| Net income (loss) | \$ 648 | \$ (651) | \$ 1,299 | \$ (648) | \$ 648 |
| | | | | | |
| | | 18 | | | |

ALTRA HOLDINGS, INC.

Notes to Unaudited Condensed Consolidated Interim Financial Statements Amounts in thousands, unless otherwise noted Unaudited Condensed Consolidating Statement of Cash Flows

Year to Date Ended October 2, 2010 Guarantor **Non-Guarantor Subsidiaries Subsidiaries** Issuer **Eliminations** Consolidated Cash flows from operating activities Net income 19,152 \$ 17,242 \$ 9,352 \$ (26.594)\$ 19,152 Undistributed equity in earnings of subsidiaries (26,594)26,594 Adjustments to reconcile net income to net cash flows: Depreciation 9.521 2,794 12.315 Amortization of intangible 3,046 assets 667 3,713 Amortization and write-offs of deferred loan costs 536 536 270 270 Loss on foreign currency, net Accretion of debt discount 225 225 Loss on disposal of assets 92 349 441 Stock-based compensation 1,670 1.670 Changes in assets and liabilities: Trade receivables (18,798)(11,409)(7.389)**Inventories** (5,148)(3,539)(8,687)Accounts payable and accrued liabilities 5,145 15,287 6,997 27,429 Other current assets and liabilities (352)(400)(752)Other operating assets and liabilities (86)(100)(186)Net cash provided by operating activities 9,001 (1,536)29,863 37,328 Cash flows used in investing activities Purchase of fixed assets (10,570)(2,155)(12,725)Contingent consideration payment (645)(532)(1,177)Net cash used in investing activities (11,215)(2,687)(13,902)

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| Cash flows from financing activities | | | | | |
|----------------------------------------------------------------------|-------|--------------|------------------|----|--------------|
| Payment of debt issuance costs Shares surrendered for tax | (265) | | | | (265) |
| withholdings | (854) | | | | (854) |
| Payments on mortgages Change in affiliate debt | 2,654 | 1,361 | (481) (4,015) | | (481) |
| Payment on capital leases | 2,00 | (470) | (93) | | (563) |
| Net cash provided by (used in) | | | | | |
| financing activities | 1,535 | 891 | (4,589) | | (2,163) |
| Effect of exchange rate changes on cash and cash equivalents | | | (599) | | (599) |
| Net change in cash and cash equivalents Cash and cash equivalents at | (1) | 19,539 | 1,126 | | 20,664 |
| beginning of year | 1 | 19,744 | 31,752 | | 51,497 |
| Cash and cash equivalents at end of period | \$ | \$ 39,283 | \$ 32,878 | \$ | \$ 72,161 |
| | | 19 | | | |

ALTRA HOLDINGS, INC.

Notes to Unaudited Condensed Consolidated Interim Financial Statements Amounts in thousands, unless otherwise noted Unaudited Condensed Consolidating Statement of Cash Flows

| | Year to Date Ended September 26, 2009 | | | | | | | | | |
|-----------------------------------------------------|---------------------------------------|-------|-----|-----------|-----|-----------|-------|---------|-----|-----------|
| | _ | _ | | arantor | | Guarantor | | | ~ | |
| Carl flame from an and the | Is | suer | Sub | sidiaries | Sub | sidiaries | Elimi | nations | Con | solidated |
| Cash flows from operating activities | | | | | | | | | | |
| Net income (loss) | \$ | 300 | \$ | (880) | \$ | 1,180 | \$ | (300) | \$ | 300 |
| Undistributed equity in earnings | Þ | 300 | φ | (000) | φ | 1,100 | φ | (300) | φ | 300 |
| of subsidiaries | | (300) | | | | | | 300 | | |
| Adjustments to reconcile net | | (300) | | | | | | 300 | | |
| 3 | | | | | | | | | | |
| income (loss) to net cash flows: | | | | 0.065 | | 3,482 | | | | 12 5 47 |
| Depreciation A martization of intensibles and | | | | 9,065 | | 3,482 | | | | 12,547 |
| Amortization of intangibles and deferred loan costs | | | | 4.650 | | 1 020 | | | | 5 607 |
| | | | | 4,659 | | 1,038 | | | | 5,697 |
| Gain on foreign currency, net | | | | 270 | | 822 | | | | 1,092 |
| Accretion of debt discount and | | | | (21 | | | | | | (01 |
| premium, net | | | | 621 | | 960 | | | | 621 |
| Fixed asset impairment/disposal | | | | 1,703 | | 860 | | | | 2,563 |
| Other post employment benefit | | | | (1.467) | | | | | | (1.467) |
| plan settlement gain | | | | (1,467) | | | | | | (1,467) |
| Stock-based compensation | | | | 2,273 | | | | | | 2,273 |
| Changes in assets and liabilities: | | | | 5.050 | | 7.075 | | | | 12.025 |
| Trade receivables | | | | 5,950 | | 7,075 | | | | 13,025 |
| Inventories | | | | 21,150 | | 6,476 | | | | 27,626 |
| Accounts payable and accrued | | | | | | (= 005) | | | | |
| liabilities | | | | (4,927) | | (7,002) | | | | (11,929) |
| Other current assets and | | | | | | | | | | |
| liabilities | | | | 472 | | (401) | | | | 71 |
| Other operating assets and | | | | | | | | | | |
| liabilities | | | | (204) | | (161) | | | | (365) |
| Net cash provided by operating | | | | | | | | | | |
| activities | | | | 38,685 | | 13,369 | | | | 52,054 |
| | | | | | | | | | | |
| Cash flows from investing | | | | | | | | | | |
| activities | | | | (4.00.4) | | (001) | | | | (F 105) |
| Purchase of fixed assets | | | | (4,224) | | (881) | | | | (5,105) |
| Net cash used in investing | | | | | | | | | | |
| activities | | | | (4,224) | | (881) | | | | (5,105) |

Cash flows from financing activities

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| Payments on 11 1/4% Senior Notes | | (4,950) | | | (4,950) |
|----------------------------------------------------------------------|---------|--------------|----------------|-------|----------------|
| Payments on 9% Senior Secured Notes | | (22,200) | | | (22,200) |
| Payments on Revolving Credit Agreement Proceeds from additional | | (3,000) | | | (3,000) |
| borrowings under an existing mortgage | | | 1,467 | | 1,467 |
| Shares surrendered for tax withholdings Net payments to Parent | (259) | (259) | | 259 | (259) |
| Payments on capital leases Payments on mortgages | | (478) | (136) (524) | 239 | (614) (524) |
| Change in affiliate debt | 259 | 7,608 | (7,608) | (259) | (0 = 1) |
| Net cash used in financing activities | | (23,279) | (6,801) | | (30,080) |
| Effect of exchange rate changes on cash and cash equivalents | | | 2,998 | | 2,998 |
| Net change in cash and cash equivalents Cash and cash equivalents at | | 11,182 | 8,685 | | 19,867 |
| beginning of year | 1 | 24,432 | 27,640 | | 52,073 |
| Cash and cash equivalents at end of period | \$ 1 | \$ 35,614 | \$ 36,325 | \$ | \$ 71,940 |

17. Subsequent Events

The Company considers events or transactions that occur after the balance sheet date but before the financial statements are issued to provide additional evidence relative to certain estimates or to identify matters that require additional disclosure. The Company evaluated subsequent events through the date the financial statements were issued.

Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations CAUTIONARY STATEMENT REGARDING FORWARD-LOOKING STATEMENTS

This Quarterly Report on Form 10-Q contains forward-looking statements, within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, which reflect the Company s current estimates, expectations and projections about the Company s future results, performance, prospects and opportunities. Forward-looking statements include, among other things, the information concerning the Company s possible future results of operations including revenue, costs of goods sold, and gross margin, business and growth strategies, financing plans, the Company s competitive position and the effects of competition, the projected growth of the industries in which we operate, and the Company s ability to consummate strategic acquisitions and other transactions. Forward-looking statements include statements that are not historical facts and can be identified by forward-looking words such as anticipate, believe. could. estimate. expect. intend. plan. may. should, project, and similar expressions. These forward-looking statements are based upon information currently available to the Company and are subject to a number of risks, uncertainties, and other factors that could cause the Company s actual results, performance, prospects, or opportunities to differ materially from those expressed in, or implied by, these forward-looking statements. Important factors that could cause the Corporation s actual results to differ materially from the results referred to in the forward-looking statements the Corporation makes in this report include: the Company s access to capital, credit ratings, indebtedness, and ability to raise additional financings

the risks associated with our debt leverage;

the effects of intense competition in the markets in which we operate;

and operate under the terms of the Company s debt obligations;

the Company s ability to successfully execute, manage and integrate key acquisitions and mergers;

the Company s ability to obtain or protect intellectual property rights;

the Company s ability to retain existing customers and our ability to attract new customers for growth of our business;

the effects of the loss or bankruptcy of or default by any significant customer, suppliers, or other entity relevant to the Company s operations;

the Company s ability to successfully pursue the Company s development activities and successfully integrate new operations and systems, including the realization of revenues, economies of scale, cost savings, and productivity gains associated with such operations;

the Company s ability to complete cost reduction actions and risks associated with such actions;