

DARLING INGREDIENTS INC.  
Form 10-Q  
May 14, 2015

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, DC 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 or 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended April 4, 2015

OR

/  TRANSITION REPORT PURSUANT TO SECTION 13 or 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 001-13323

DARLING INGREDIENTS INC.  
(Exact name of registrant as specified in its charter)

Delaware  
(State or other jurisdiction  
of incorporation or organization)

36-2495346  
(I.R.S. Employer  
Identification Number)

251 O'Connor Ridge Blvd., Suite 300  
Irving, Texas  
(Address of principal executive offices)

75038  
(Zip Code)

Registrant's telephone number, including area code: (972) 717-0300

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the Registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the Registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

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Large accelerated filer	<input checked="" type="checkbox"/>	Accelerated filer	Non-accelerated filer (Do not check if a smaller reporting company)	Smaller reporting company
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Indicate by check mark whether the Registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

There were 165,220,171 shares of common stock, \$0.01 par value, outstanding at May 7, 2015.

1

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DARLING INGREDIENTS INC. AND SUBSIDIARIES  
FORM 10-Q FOR THE QUARTERLY PERIOD ENDED APRIL 4, 2015

TABLE OF CONTENTS

	Page No.
<u>PART I: FINANCIAL INFORMATION</u>	
<u>Item 1.</u>	
<u>FINANCIAL STATEMENTS</u>	
<u>Consolidated Balance Sheets</u>	<u>3</u>
<u>April 4, 2015 (unaudited) and January 3, 2015</u>	
<u>Consolidated Statements of Operations (unaudited)</u>	<u>4</u>
<u>Three Months Ended April 4, 2015 and March 29, 2014</u>	
<u>Consolidated Statements of Comprehensive Income/ (Loss) (unaudited)</u>	<u>5</u>
<u>Three Months Ended April 4, 2015 and March 29, 2014</u>	
<u>Consolidated Statements of Cash Flows (unaudited)</u>	<u>6</u>
<u>Three Months Ended April 4, 2015 and March 29, 2014</u>	
<u>Notes to Consolidated Financial Statements (unaudited)</u>	<u>7</u>
<u>Item 2.</u>	
<u>MANAGEMENT'S DISCUSSION AND ANALYSIS OF</u>	<u>32</u>
<u>FINANCIAL CONDITION AND RESULTS OF OPERATIONS</u>	
<u>Item 3.</u>	
<u>QUANTITATIVE AND QUALITATIVE DISCLOSURES</u>	<u>49</u>
<u>ABOUT MARKET RISK</u>	
<u>Item 4.</u>	
<u>CONTROLS AND PROCEDURES</u>	<u>50</u>
<u>PART II: OTHER INFORMATION</u>	
<u>Item 6.</u>	
<u>EXHIBITS</u>	<u>51</u>
<u>Signatures</u>	<u>52</u>

## DARLING INGREDIENTS INC. AND SUBSIDIARIES

## CONSOLIDATED BALANCE SHEETS

April 4, 2015 and January 3, 2015

(in thousands, except share data)

	April 4, 2015 (unaudited)	January 3, 2015
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$112,131	\$108,784
Restricted cash	353	343
Accounts receivable, net	376,968	409,779
Inventories	398,179	401,613
Prepaid expenses	54,848	44,629
Income taxes refundable	25,531	22,140
Other current assets	30,642	21,324
Deferred income taxes	45,139	45,001
Total current assets	1,043,791	1,053,613
Property, plant and equipment, less accumulated depreciation of \$540,327 at April 4, 2015 and \$525,699 at January 3, 2015	1,507,625	1,574,116
Intangible assets, less accumulated amortization of \$198,281 at April 4, 2015 and \$184,909 at January 3, 2015	869,800	932,413
Goodwill	1,255,105	1,320,419
Investment in unconsolidated subsidiaries	198,639	202,712
Other assets	67,023	71,009
Deferred income taxes	15,832	16,431
	\$4,957,815	\$5,170,713
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
Current liabilities:		
Current portion of long-term debt	\$81,195	\$54,401
Accounts payable, principally trade	161,853	168,518
Income taxes payable	6,138	4,363
Accrued expenses	224,845	256,119
Deferred income taxes	1,540	642
Total current liabilities	475,571	484,043
Long-term debt, net of current portion	2,009,535	2,098,039
Other non-current liabilities	112,354	114,700
Deferred income taxes	402,414	422,797
Total liabilities	2,999,874	3,119,579
Commitments and contingencies		
Stockholders' equity:		
Common stock, \$0.01 par value; 250,000,000 shares authorized; 166,999,637 and 166,213,793 shares issued at April 4, 2015 and at January 3, 2015, respectively	1,670	1,662
Additional paid-in capital	1,481,590	1,479,637

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Treasury stock, at cost; 1,779,614 and 1,501,130 shares at April 4, 2015 and at January 3, 2015, respectively	(27,638	) (23,207	)
Accumulated other comprehensive loss	(274,895	) (177,060	)
Retained earnings	672,067	671,958	
Total Darling's stockholders' equity	1,852,794	1,952,990	
Noncontrolling interests	105,147	98,144	
Total stockholders' equity	\$1,957,941	\$2,051,134	
	\$4,957,815	\$5,170,713	

The accompanying notes are an integral part of these consolidated financial statements.

## DARLING INGREDIENTS INC. AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF OPERATIONS

Three months ended April 4, 2015 and March 29, 2014

(in thousands, except per share data)

(unaudited)

	Three Months Ended		
	April 4, 2015	March 29, 2014	
Net sales	\$874,694	\$946,292	
Costs and expenses:			
Cost of sales and operating expenses	684,521	775,206	
Selling, general and administrative expenses	86,631	90,033	
Acquisition and integration costs	5,319	15,948	
Depreciation and amortization	66,398	65,669	
Total costs and expenses	842,869	946,856	
Operating income/(loss)	31,825	(564	)
Other expense:			
Interest expense	(23,109	) (58,857	)
Foreign currency gain/(loss)	(2,460	) (13,814	)
Other income/(expense), net	(509	) (1,138	)
Total other expense	(26,078	) (73,809	)
Equity in net income/(loss) of unconsolidated subsidiaries	(1,808	) 5,077	
Income/(loss) before income taxes	3,939	(69,296	)
Income tax expense/(benefit)	2,115	(18,290	)
Net income/(loss)	1,824	(51,006	)
Net (income)/loss attributable to noncontrolling interests	(1,715	) (1,797	)
Net income/(loss) attributable to Darling	\$109	\$(52,803	)
Basic income/(loss) per share	\$—	\$(0.32	)
Diluted income/(loss) per share	\$—	\$(0.32	)

The accompanying notes are an integral part of these consolidated financial statements.



## DARLING INGREDIENTS INC. AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME/(LOSS)

Three months ended April 4, 2015 and March 29, 2014

(in thousands)

(unaudited)

	Three Months Ended		
	April 4, 2015	March 29, 2014	
Net income/(loss)	\$1,824	\$(51,006	)
Other comprehensive income/(loss), net of tax:			
Foreign currency translation	(98,642	) 20,615	
Pension adjustments	769	320	
Natural gas swap derivative adjustments	—	(113	)
Corn option derivative adjustments	38	(1,598	)
Total other comprehensive income/(loss), net of tax	(97,835	) 19,224	
Total comprehensive income/(loss)	\$(96,011	) \$(31,782	)
Comprehensive income/(loss) attributable to noncontrolling interests	7,042	868	
Comprehensive income/(loss) attributable to Darling	\$(103,053	) \$(32,650	)

The accompanying notes are an integral part of these consolidated financial statements.



## DARLING INGREDIENTS INC. AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF CASH FLOWS

Three months ended April 4, 2015 and March 29, 2014

(in thousands)

(unaudited)

	April 4, 2015	March 29, 2014	
Cash flows from operating activities:			
Net income/(loss)	\$1,824	\$(51,006	)
Adjustments to reconcile net income to net cash provided by operating activities:			
Depreciation and amortization	66,398	65,669	
Loss/(gain) on disposal of property, plant, equipment and other assets	47	(916	)
Gain on insurance proceeds from insurance settlements	(341	)	—
Deferred taxes	503	(9,499	)
Increase/(decrease) in long-term pension liability	261	(688	)
Stock-based compensation expense	1,282	8,459	
Write-off deferred loan costs	—	4,330	
Deferred loan cost amortization	2,409	2,452	
Equity in net (income)/loss of unconsolidated subsidiaries	1,808	(5,077	)
Changes in operating assets and liabilities, net of effects from acquisitions:			
Accounts receivable	12,269	7,018	
Income taxes refundable/payable	(1,857	)	(11,739
Inventories and prepaid expenses	(26,511	)	16,700
Accounts payable and accrued expenses	(19,985	)	(63,824
Other	21,133	7,617	
Net cash provided/(used) by operating activities	59,240	(30,504	)
Cash flows from investing activities:			
Capital expenditures	(50,838	)	(51,360
Acquisitions, net of cash acquired	—	(2,081,690	)
Gross proceeds from disposal of property, plant and equipment and other assets	534	1,324	
Proceeds from insurance settlement	341	—	
Payments related to routes and other intangibles	(753	)	(6,812
Net cash used by investing activities	(50,716	)	(2,138,538
Cash flows from financing activities:			
Proceeds from long-term debt	5,943	1,797,509	
Payments on long-term debt	(13,602	)	(263,971
Borrowings from revolving credit facility	27,428	223,310	
Payments on revolving credit facility	(37,943	)	(273,474
Net cash overdraft financing	31,162	—	
Deferred loan costs	—	(38,786	)
Issuance of common stock	81	2,504	
Minimum withholding taxes paid on stock awards	(4,469	)	(4,709
Excess tax benefits from stock-based compensation	(35	)	960
Distributions to noncontrolling interests	(38	)	—
Net cash provided by financing activities	8,527	1,443,343	
Effect of exchange rate changes on cash	(13,704	)	(1,736
Net increase/(decrease) in cash and cash equivalents	3,347	(727,435	)

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Cash and cash equivalents at beginning of period	108,784	870,857
Cash and cash equivalents at end of period	\$112,131	\$143,422
Supplemental disclosure of cash flow information:		
Accrued capital expenditures	\$2,164	\$1,437
Cash paid during the period for:		
Interest, net of capitalized interest	\$26,118	\$35,472
Income taxes, net of refunds	\$5,149	\$5,466

The accompanying notes are an integral part of these consolidated financial statements.

## DARLING INGREDIENTS INC. AND SUBSIDIARIES

### Notes to Consolidated Financial Statements

April 4, 2015

(unaudited)

#### (1) General

Darling Ingredients Inc., a Delaware corporation (“Darling”, and together with its subsidiaries, the “Company”), is a global developer and producer of sustainable natural ingredients from edible and inedible bio-nutrients, creating a wide range of ingredients and customized specialty solutions for customers in the pharmaceutical, food, pet food, feed, technical, fuel, bioenergy and fertilizer industries. As further discussed in Note 3, on January 7, 2014, the Company acquired the VION Ingredients business division (“VION Ingredients”) of VION Holding, N.V., a Dutch limited liability company (“VION”), by purchasing all of the shares of VION Ingredients International (Holding) B.V., and VION Ingredients Germany GmbH, and 60% of Best Hides GmbH (collectively, the “VION Companies”), pursuant to a Sale and Purchase Agreement dated October 5, 2013, as amended, between Darling and VION (the “VION Acquisition”). The VION Ingredients business is now conducted under the name Darling Ingredients International. The Company’s business is conducted through a global network of over 200 locations across five continents. Effective December 29, 2013, the Company’s business operations were reorganized into three new segments, Feed Ingredients, Food Ingredients and Fuel Ingredients, in order to better align its business with the underlying markets and customers that the Company serves. See Note 13 to the consolidated financial statements.

The accompanying consolidated financial statements for the three month periods ended April 4, 2015 and March 29, 2014, have been prepared by the Company in accordance with generally accepted accounting principles in the United States (“GAAP”) without audit, pursuant to the rules and regulations of the Securities and Exchange Commission (“SEC”). The information furnished herein reflects all adjustments (consisting only of normal recurring accruals) that are, in the opinion of management, necessary to present a fair statement of the financial position and operating results of the Company as of and for the respective periods. However, these operating results are not necessarily indicative of the results expected for a full fiscal year. Certain information and footnote disclosures normally included in annual financial statements prepared in accordance with GAAP have been omitted pursuant to such rules and regulations. However, management of the Company believes, to the best of their knowledge, that the disclosures herein are adequate to make the information presented not misleading. The accompanying consolidated financial statements should be read in conjunction with the audited consolidated financial statements contained in the Company’s Form 10-K for the fiscal year ended January 3, 2015.

#### (2) Summary of Significant Accounting Policies

##### (a) Basis of Presentation

The consolidated financial statements include the accounts of Darling and its consolidated subsidiaries. Noncontrolling interests represents the outstanding ownership interest in the Company's consolidated subsidiaries that are not owned by the Company. In the accompanying Consolidated Statements of Operations, the noncontrolling interest in net income (loss) of the consolidated subsidiaries is shown as an allocation of the Company's net income and is presented separately as "Net income/(loss) attributable to noncontrolling interests". In the Company's Consolidated Balance Sheets, noncontrolling interests represents the ownership interests in the Company consolidated subsidiaries' net assets held by parties other than the Company. These ownership interests are presented separately as "Noncontrolling interests" within "Stockholders' Equity." All significant intercompany balances and transactions have been eliminated in consolidation.

(b)Fiscal Periods

The Company has a 52/53 week fiscal year ending on the Saturday nearest December 31. Fiscal periods for the consolidated financial statements included herein are as of April 4, 2015, and include the 13 weeks ended April 4, 2015, and the 13 weeks ended March 29, 2014.

7

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(c) Revenue Recognition

The Company recognizes revenue on sales when products are shipped and the customer takes ownership and assumes risk of loss. Certain customers may be required to prepay prior to shipment in order to maintain payment protection related to certain foreign and domestic sales. These amounts are recorded as unearned revenue and recognized when the products have shipped and the customer takes ownership and assumes risk of loss. The Company has formula arrangements with certain suppliers whereby the charge or credit for raw materials is tied to published finished product commodity prices after deducting a fixed processing fee incorporated into the formula and is recorded as a cost of sale by line of business. The Company recognizes service revenue in the fiscal month the service occurs.

(d) Long-Lived Assets

Property, Plant and Equipment

Property, plant and equipment are recorded at cost. Depreciation is computed by the straight-line method over the estimated useful lives of assets: 1) Buildings and improvements, 15 to 30 years; 2) Machinery and equipment, 3 to 10 years; 3) Vehicles, 3 to 8 years; and 4) Aircraft, 7 to 10 years.

Maintenance and repairs are charged to expense as incurred and expenditures for major renewals and improvements are capitalized.

Intangible Assets

Intangible assets with indefinite lives, and therefore, not subject to amortization, consist of trade names acquired in the acquisition of Griffin Industries Inc. on December 17, 2010 (which was subsequently converted to a limited liability company) and its subsidiaries ("Griffin") and trade names acquired in the VION Acquisition. In the first quarter of fiscal 2015, the Company has determined that due to a global re-branding strategy, the Griffin Industries trade name in the amount of approximately \$65.1 million has been determined to have a limited useful life and therefore the Company has started to amortize the Griffin Industries name over a useful life of 10 years. Intangible assets subject to amortization consist of: 1) collection routes which are made up of groups of suppliers of raw materials in similar geographic areas from which the Company derives collection fees and a dependable source of raw materials for processing into finished products; 2) permits that represent licensing of operating plants that have been acquired, giving those plants the ability to operate; 3) non-compete agreements that represent contractual arrangements with former competitors whose businesses were acquired; 4) trade names; and 5) royalty, consulting, land use rights and leasehold agreements. Amortization expense is calculated using the straight-line method over the estimated useful lives of the assets ranging from: 5 to 21 years for collection routes; 10 to 20 years for permits; 3 to 7 years for non-compete covenants; and 4 to 15 years for trade names. Royalty, consulting, land use rights and leasehold agreements are amortized over the term of the agreement.

(e) Foreign Currency Translation and Remeasurement

Foreign currency translation is included as a component of accumulated other comprehensive income and reflects the adjustments resulting from translating the foreign currency denominated financial statements of foreign subsidiaries into U.S. dollars. The functional currency of the Company's foreign subsidiaries is the currency of the primary economic environment in which the entity operates, which is generally the local currency of the country. Accordingly, assets and liabilities of the foreign subsidiaries are translated to U.S. dollars at fiscal period end exchange rates, including intercompany foreign currency transactions that are of long-term investment nature. Income and expense items are translated at average exchange rates occurring during the period. Changes in exchange rates that affect cash flows and the related receivables or payables are recognized as transaction gains and losses in determining net income.

The Company incurred net foreign currency translation losses of approximately \$98.6 million and translation gains of approximately \$20.6 million for the three months ended April 4, 2015 and March 29, 2014, respectively. In addition, the Company incurred foreign currency losses in the statement of operations of approximately \$2.5 million and \$13.8 million in the three months ended April 4, 2015 and March 29, 2014, with \$12.6 million representing a loss on a hedge transaction during the first quarter of fiscal 2014.

## (f) Reclassifications

Certain prior year amounts have been reclassified to conform to the current year presentation.

## (g) Earnings Per Share

Basic income/(loss) per common share is computed by dividing net income attributable to Darling by the weighted average number of common shares including non-vested and restricted shares outstanding during the period. Diluted income/(loss) per common share is computed by dividing net income attributable to Darling by the weighted average number of common shares outstanding during the period increased by dilutive common equivalent shares determined using the treasury stock method.

	Net Income per Common Share (in thousands, except per share data)					
	Three Months Ended					
	April 4, 2015			March 29, 2014		
	Income	Shares	Per Share	Income	Shares	Per Share
Basic:						
Net Income attributable to Darling	\$ 109	164,882	\$—	\$(52,803 )	164,386	\$(0.32 )
Diluted:						
Effect of dilutive securities:						
Add: Option shares in the money and dilutive effect of non-vested stock awards		419			—	
Less: Pro forma treasury shares		(155 )			—	
Diluted:						
Net income attributable to Darling	\$ 109	165,146	\$—	\$(52,803 )	164,386	\$(0.32 )

For the three months ended April 4, 2015 and March 29, 2014, respectively, 524,483 and 942,956 outstanding stock options were excluded from diluted income/(loss) per common share as the effect was antidilutive. For the three months ended April 4, 2015 and March 29, 2014, respectively, 519,262 and 856,568 shares of non-vested stock and stock equivalents were excluded from diluted income/(loss) per common share as the effect was antidilutive.

## (3) Acquisitions

On January 7, 2014, the Company acquired the VION Ingredients business division from VION by purchasing shares of the VION Companies as described in Note 1, pursuant to a Sale and Purchase Agreement dated October 5, 2013, as amended, between Darling and VION. The VION Ingredients business is now conducted under the name Darling Ingredients International. Darling Ingredients International is a worldwide leader in the development and production of specialty ingredients from animal by-products for applications in pharmaceuticals, food, pet food, feed, fuel, bioenergy and fertilizer. Darling Ingredients International operates a global network of 68 production facilities across five continents covering all aspects of animal by-product processing through six brands: Rendac (bioenergy), Sonac (bone products, proteins, fats, edible fats and plasma products), Ecoson (bioenergy), Rousselot (gelatin and collagen hydrolysates), CTH (natural casings) and Best Hides (hides and skins). Darling Ingredients International's specialized portfolio of over 400 products covers all animal origin raw material types and thereby offers a comprehensive, single source solution for suppliers. Darling Ingredients International's business has leading positions across Europe with operations in the Netherlands, Belgium, Germany, Poland and Italy under the Rendac and Sonac brand names. Value-added products include edible fats, blood plasma powder, hemoglobin, bone products, protein meals and fats. Rousselot is a global leading market provider of gelatin for the pharmaceutical, food and technical industries with

operations in Europe, the United States, South America and China. CTH is a market leader in natural casings for the sausage industry with operations in Europe, China and the United States. The purchase of the VION Companies allows the Company to have a global reach. The purchase price for the transaction was approximately €1.6 billion in cash (approximately \$2.2 billion at the exchange rate of €1.00:USD\$1.3605). The purchase price was financed through (i) borrowings under the Company's senior secured revolving credit facility and term loan facilities; (ii) proceeds from the Company's \$874.0 million public common stock offering in the fourth quarter of fiscal 2013; and (iii) proceeds from the private offering of \$500.0 million aggregate principal amount of the Company's 5.375% Senior Notes due 2022, that closed on January 2, 2014.



The Company notes the acquisition discussed below is not considered related business and therefore pro forma results of operations for this acquisition have not been presented because the effect is not deemed material to revenues and net income of the Company for any fiscal period presented.

On October 1, 2014, the Company acquired substantially all of the assets of Custom Blenders Arkansas, LLC, an Indiana limited liability company, Custom Blenders Georgia, LLC, a Georgia limited liability company, Custom Blenders Indiana, Inc., an Indiana corporation, and Custom Blenders Texas, LLC, an Indiana limited liability company (collectively "Custom Blenders"), one of the leading bakery residuals recyclers in the United States. The acquisition includes Custom Blenders' operations in Indiana, Georgia, Texas, and Arkansas. The acquisition will provide significant synergies to the Company's suppliers and customers in the Feed Ingredients segment. The Company paid approximately \$18.8 million in cash for assets consisting of property, plant and equipment of approximately \$3.2 million, intangible assets of approximately \$8.6 million, goodwill of approximately \$5.4 million and inventory of approximately \$1.6 million. The identifiable intangibles have a weighted average life of 14 years.

#### (4) Inventories

A summary of inventories follows (in thousands):

	April 4, 2015	January 3, 2015
Finished product	\$255,038	\$255,130
Work in process	95,663	98,936
Supplies and other	47,478	47,547
	\$398,179	\$401,613

#### (5) Investment in Unconsolidated Subsidiaries

The Company announced on January 21, 2011 that a wholly-owned subsidiary of Darling entered into a limited liability company agreement with a wholly-owned subsidiary of Valero Energy Corporation ("Valero") to form Diamond Green Diesel Holdings LLC (the "DGD Joint Venture"). The DGD Joint Venture is owned 50% / 50% with Valero and was formed to design, engineer, construct and operate a renewable diesel plant (the "DGD Facility"), which is capable of processing approximately 11,000 barrels per day of input feedstock to produce renewable diesel fuel and certain other co-products, and is located adjacent to Valero's refinery in Norco, Louisiana. The DGD Joint Venture reached mechanical completion and began the production of renewable diesel in late June 2013.

On May 31, 2011, the DGD Joint Venture and Diamond Green Diesel LLC, a wholly-owned subsidiary of the DGD Joint Venture ("Opco"), entered into (i) a facility agreement (the "Facility Agreement") with Diamond Alternative Energy, LLC, a wholly-owned subsidiary of Valero (the "Lender"), and (ii) a loan agreement (the "Loan Agreement") with the Lender, which provided the DGD Joint Venture with a 14 year multiple advance term loan facility of approximately \$221.3 million (the "JV Loan") to support the design, engineering and construction of the DGD Facility, which is now in production. The Facility Agreement and the Loan Agreement prohibit the Lender from assigning all or any portion of the Facility Agreement or the Loan Agreement to unaffiliated third parties. Opco has also pledged substantially all of its assets to the Lender, and the DGD Joint Venture has pledged all of Opco's equity interests to the Lender, until the JV Loan has been paid in full and the JV Loan has terminated in accordance with its terms.

In addition to the DGD Joint Venture, the Company has investments in other unconsolidated subsidiaries that were acquired in the VION Acquisition that are insignificant to the Company. Selected financial information for the Company's DGD Joint Venture is as follows (in thousands):



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(in thousands)	March 31, 2015	December 31, 2014
Assets:		
Total current assets	\$213,811	\$216,991
Property, plant and equipment, net	364,598	373,117
Other assets	1,546	2,092
Total assets	\$579,955	\$592,200
Liabilities and members' equity:		
Total current portion of long term debt	\$60,289	\$57,514
Total other current liabilities	17,765	21,313
Total long term debt	148,242	155,273
Total other long term liabilities	350	339
Total members' equity	353,309	357,761
Total liabilities and member's equity	\$579,955	\$592,200

(in thousands)	Three Months Ended	
	March 31, 2015	March 31, 2014
Revenues:		
Operating revenues	\$116,728	\$119,657
Expenses:		
Total costs and expenses	117,044	105,901
Operating income/(loss)	(316	)13,756
Other income	20	18
Interest and debt expense, net	(4,156	)(4,426
Net income/(loss)	\$(4,452	)\$9,348

As of April 4, 2015 under the equity method of accounting, the Company has an investment in the DGD Joint Venture of approximately \$176.7 million on the consolidated balance sheet and has recorded approximately \$2.2 million in equity net loss and \$4.7 million in equity net income in the unconsolidated subsidiary for the three months ended April 4, 2015 and March 29, 2014, respectively. In addition, subsequent to April 4, 2015, the Company received a \$25.0 million dividend distribution from the DGD Joint Venture.

(6)Debt

Debt consists of the following (in thousands):

	April 4, 2015	January 3, 2015
Amended Credit Agreement:		
Revolving Credit Facility (\$32.7 million and \$36.9 million denominated in CAD at April 4, 2015 and January 3, 2015, respectively and \$10.9 million denominated in Euro\$88,604 at April 4, 2015)		\$101,863
Term Loan A (\$112.2 million and \$122.2 million denominated in CAD at April 4, 2015 and January 3, 2015, respectively)	299,620	312,161
Term Loan B (\$551.1 million and \$610.2 million denominated in Euro at April 4, 2015 and January 3, 2015, respectively)	1,145,098	1,205,669
5.375% Senior Notes due 2022	500,000	500,000
Other Notes and Obligations	57,408	32,747
	2,090,730	2,152,440

Less Current Maturities	81,195	54,401
	\$2,009,535	\$2,098,039

As of April 4, 2015, the Company had outstanding debt under a term loan facility and revolving credit facility denominated in Canadian dollars of CAD\$140.6 million and CAD\$41.0 million, respectively. See below for discussion relating to the Company's debt agreements. In addition, as of April 4, 2015, the Company had capital lease obligations denominated in Canadian dollars included in debt. The current and long-term capital lease obligation was approximately CAD\$2.4 million and CAD\$4.3 million, respectively.

As of April 4, 2015, the Company had outstanding debt under a term loan facility and revolving credit facility denominated in euros of €504.9 million and €10.0 million, respectively. See below for discussion relating to the Company's debt agreements. In addition, at April 4, 2015, the Company had capital lease obligations denominated in euros included in debt. The current and long-term capital lease obligation was approximately €0.3 million and €0.9 million, respectively.

Senior Secured Credit Facilities. On January 6, 2014, Darling, Darling International Canada Inc. ("Darling Canada") and Darling International NL Holdings B.V. ("Darling NL") entered into a Second Amended and Restated Credit Agreement (the "Amended Credit Agreement"), restating its then existing Amended and Restated Credit Agreement dated September 27, 2013 (the "Former Credit Agreement"), with the lenders from time to time party thereto, JPMorgan Chase Bank, N.A., as Administrative Agent, and the other agents from time to time party thereto.

The Amended Credit Agreement provides for senior secured credit facilities in the aggregate principal amount of \$2.65 billion comprised of (i) the Company's \$350.0 million term loan A facility, (ii) the Company's \$1.3 billion term loan B facility and (iii) the Company's \$1.0 billion five-year revolving loan facility (approximately \$250.0 million of which is available for a letter of credit sub-facility and \$50.0 million of which is available for a swingline sub-facility) (collectively, the "Senior Secured Credit Facilities"). The Amended Credit Agreement also permits Darling and the other borrowers thereunder to incur ancillary facilities provided by any revolving lender party to the Senior Secured Credit Facilities (with certain restrictions). Up to \$350.0 million of the revolving loan facility is available to be borrowed by Darling in U.S. dollars, Canadian dollars, euros and other currencies to be agreed and available to each applicable lender, to be borrowed by Darling Canada in Canadian dollars and to be borrowed by Darling NL, Darling Ingredients International Holding B.V. ("Darling BV") and CTH Germany GmbH ("CTH") in U.S. dollars, euros and other currencies to be agreed and available to each applicable lender. On January 6, 2014, \$600.0 million of the term loan B facility was borrowed in U.S. dollars by Darling and the euro equivalent of \$700.0 million of the term loan B facility was borrowed in euros by Darling NL. The proceeds of the term loan B facility and a portion of the revolving loan facility were used by Darling to pay a portion of the consideration for the VION Acquisition. The revolving loan facility will also be used for working capital needs, general corporate purposes and other purposes not prohibited by the Amended Credit Agreement.

As of April 4, 2015, the Company has borrowed all \$350.0 million of the term loan A facility which, when repaid, cannot be reborrowed. The term loan A facility is repayable in quarterly installments as follows: for the first eight quarters following January 6, 2014, 1.25% of the original principal amount of the term loan A facility, for the ninth through sixteenth quarters following January 6, 2014, 1.875% of the original principal amount of the term loan A facility, and for each quarterly installment after such sixteenth installment until September 27, 2018, 3.75% of the original principal amount of the term loan A facility. The term loan A facility will mature on September 27, 2018.

As of April 4, 2015, the Company has borrowed all \$1.3 billion under the terms of the term loan B facility, which when repaid, cannot be reborrowed. The term loan B facility is repayable in quarterly installments of 0.25% of the aggregate principal amount of the relevant term loan B facility on the last day of each March, June, September and December of each year commencing on the last day of each month falling on or after the last day of the first full quarter following January 6, 2014 and continuing until the last day of each quarter period ending immediately prior to January 7, 2021; and one final installment in the amount of the relevant term loan B facility then outstanding, due on January 7, 2021. The term loan B facility will mature on January 7, 2021.

The interest rate applicable to any borrowings under the term loan A facility and the revolving loan facility will equal either LIBOR/euro interbank offered rate/CDOR plus 2.50% per annum or base rate/Canadian prime rate plus 1.50% per annum, subject to certain step-downs based on the Company's total leverage ratio. The interest rate applicable to any borrowings under the term loan B facility will equal (a) for U.S. dollar term loans, either the base rate plus 1.50%

or LIBOR plus 2.50%, and (b) for euro term loans, the euro interbank offered rate plus 2.75%, in each case subject to a step-down based on Darling's total leverage ratio. For term loan B loans, the LIBOR rate shall not be less than 0.75%.

As of April 4, 2015, the Company had \$187.5 million outstanding under the term loan A facility and \$45.0 million outstanding under the revolver at LIBOR plus a margin of 2.50% per annum for a total of 2.6875% per annum. The Company had \$594.0 million outstanding under the term loan B facility at LIBOR plus a margin of 2.50% per annum for a total of 3.25% per annum. The Company had CAD\$140.6 million outstanding under the term loan A facility and CAD\$41.0 million outstanding under the revolver at CDOR plus a margin of 2.5% per annum for a total of 3.5823% per annum. The Company had €504.9 million outstanding under the term loan B facility at LIBOR plus a margin of 2.75% per annum for a total of 3.5% per annum. The Company had €10.0 million outstanding under the revolver at LIBOR plus a margin of 2.50% per annum for a total of 2.489% per annum. As of April 4, 2015, the Company had revolver

availability of \$879.4 million under the Credit Agreement taking into account amounts borrowed and letters of credit issued of \$32.0 million.

The Amended Credit Agreement contains various customary representations and warranties by the Company, which include customary use of materiality, material adverse effect and knowledge qualifiers. The Amended Credit Agreement also contains (a) certain affirmative covenants that impose certain reporting and/or performance obligations on Darling and its subsidiaries, (b) certain negative covenants that generally prohibit, subject to various exceptions, Darling and its restricted subsidiaries from taking certain actions, including, without limitation, incurring indebtedness, making investments, incurring liens, paying dividends and engaging in mergers and consolidations, sale and leasebacks and asset dispositions, (c) financial covenants, which include a maximum total leverage ratio, a maximum secured leverage ratio and a minimum interest coverage ratio and (d) customary events of default (including a change of control) for financings of this type. Obligations under the Senior Secured Credit Facilities may be declared due and payable upon the occurrence and during the continuance of customary events of default. Effective May 13, 2015, Darling and the other borrowers party to the Amended Credit Agreement entered into the First Amendment to the Second Amended and Restated Credit Agreement (the "First Amendment") with the administrative agent and certain of the lenders. The First Amendment removes the previously existing requirement under the Amended Credit Agreement that the maximum total leverage ratio under one of the financial covenants must continue to step down over the life of the Senior Secured Credit Facilities. After giving effect to the First Amendment, the maximum total leverage ratio shall remain 5.0 to 1.0 for the duration of the loans under the Amended Credit Agreement.

Pursuant to the Second Amended and Restated Security Agreement, dated as of January 6, 2014 (the "Security Agreement"), by and among Darling, its domestic subsidiaries signatory thereto and any other domestic subsidiary who may become a party thereto and JPMorgan Chase Bank, N.A., as administrative agent, the Senior Secured Credit Facilities are secured, subject to certain carveouts and exceptions, by a first priority lien on substantially all of the assets of Darling and such domestic subsidiaries. The obligations of Darling Canada, Darling NL, Darling BV, CTH and any other foreign borrower under the Senior Secured Credit Facilities are also secured by a first priority lien on certain assets of certain of Darling's foreign subsidiaries organized in Canada, Belgium, Germany, the Netherlands and Brazil, subject to certain carveouts and exceptions.

Pursuant to the Second Amended and Restated Guaranty Agreement, dated as of January 6, 2014 (the "Guaranty Agreement"), (a) the obligations of Darling under the Senior Secured Credit Facilities are guaranteed by certain of Darling's wholly-owned domestic subsidiaries and (b) the obligations of Darling Canada, Darling NL, Darling BV, CTH and any other foreign borrower under the Senior Secured Credit Facilities are guaranteed by Darling and certain of its domestic and foreign wholly-owned subsidiaries, in each case subject to certain carveouts and exceptions (collectively, the "Credit Agreement Guarantors").

Senior Notes due 2022. On December 18, 2013, Darling Escrow Corporation ("Darling Escrow Sub"), a Delaware corporation and wholly-owned subsidiary of Darling, entered into a purchase agreement (the "Original Purchase Agreement") with the initial purchasers party thereto (the "Initial Purchasers"), for the sale of \$500.0 million aggregate principal amount of its 5.375% Notes due 2022 (the "5.375% Private Notes"). On January 2, 2014, the 5.375% Notes, which were offered in a private offering in connection with the VION Acquisition, were issued pursuant to a 5.375% Notes Indenture, dated as of January 2, 2014 (the "Original Indenture"), among Darling Escrow Sub, the Subsidiary Guarantors (as defined in the Original Indenture) party thereto from time to time and U.S. Bank National Association, as trustee (the "Trustee"), with the gross proceeds from the offering of the 5.375% Private Notes and certain additional amounts deposited into an escrow account pending the satisfaction of certain conditions, including the completion of the VION Acquisition, which occurred on January 7, 2014.

On January 8, 2014 (the "Notes Closing Date"), Darling Escrow Sub merged (the "Notes Merger") with and into Darling (with Darling as the survivor of the Notes Merger), pursuant to an Agreement and Plan of Merger, dated January 8, 2014, between Darling Escrow Sub and Darling.

In connection with the completion of the Notes Merger, pursuant to the provisions of the Original Indenture and the Original Purchase Agreement, Darling Escrow Sub, Darling and certain of Darling's subsidiaries: Craig Protein Division, Inc. ("Craig Protein"), Darling AWS LLC, Darling National LLC ("Darling National"), Darling Northstar LLC, Darling Global Holdings Inc., EV Acquisition, Inc., Griffin Industries LLC ("Griffin"), Terra Holding Company and TRS (such subsidiaries and together with any other Darling subsidiaries that guarantee the 5.375% Notes, the "Notes Guarantors") entered into a supplemental indenture with the Trustee (the "Supplemental Indenture," and together with the Original Indenture, the "Indenture"), pursuant to which, upon effectiveness of the Notes Merger, Darling assumed all the obligations of Darling Escrow Sub under the 5.375% Private Notes and the Indenture and the Notes Guarantors guaranteed the



5.375% Private Notes and agreed to be bound by the terms of the Indenture applicable to subsidiary guarantors of the 5.375% Private Notes. In addition, in accordance with the provisions of the Original Purchase Agreement, upon the completion of the Notes Merger, Darling and the Notes Guarantors became parties to the Original Purchase Agreement, by entering into a Joinder to the Purchase Agreement, dated as of the Notes Closing Date (together with the Original Purchase Agreement, the "Purchase Agreement"), with the Initial Purchasers. Upon satisfaction of the escrow release conditions on the Closing Date, the proceeds from the offering of the 5.375% Private Notes were released from the escrow account in accordance with Darling's written instructions. Darling used a portion of the proceeds from the offering of the 5.375% Private Notes to pay the Initial Purchasers' commission related to the offering of the 5.375% Private Notes and certain fees and expenses (including bank fees and expenses) related to the financing of the VION Acquisition and for purposes of satisfying, discharging and redeeming its 8.5% Notes due 2018 discussed below.

Darling used the remaining proceeds of the 5.375% Private Notes to pay certain other fees and expenses related to the completion of the VION Acquisition and its related financings, to repay a portion of the borrowings under its revolving credit facility used to fund a portion of the consideration for the VION Acquisition and for general corporate purposes.

The Purchase Agreement contains customary representations, warranties and agreements by Darling and the Notes Guarantors. In addition, Darling and the Notes Guarantors have agreed to indemnify the Initial Purchasers against certain liabilities, including liabilities under the Securities Act of 1933, as amended (the "Securities Act"), or to contribute to payments the Initial Purchasers may be required to make because of any of those liabilities.

In connection with the assumption of the 5.375% Private Notes by Darling and the guarantee of the 5.375% Private Notes by the Notes Guarantors, on the Notes Closing Date, Darling and the Notes Guarantors became parties to, and Darling assumed all of Darling Escrow Sub's obligations under, a registration rights agreement, dated as of January 2, 2014 (the "Registration Rights Agreement"). In satisfaction of Darling's obligations under the Registration Rights Agreement, Darling and the Notes Guarantors completed a registered exchange offer for the 5.375% Private Notes under the Securities Act during the third quarter of 2014. The terms of the notes issued in exchange for the 5.375% Private Notes and guaranteed by the Notes Guarantors (the "5.375% Public Notes" and together with the 5.375% Private Notes, the "5.375% Notes") are substantially identical in all material respects to the 5.375% Private Notes, except that transfer restrictions, registration rights and additional interest provisions relating to the 5.375% Private Notes do not apply to the 5.375% Public Notes.

The 5.375% Notes will mature on January 15, 2022. Darling will pay interest on the 5.375% Notes on January 15 and July 15 of each year, commencing on July 15, 2014. Interest on the 5.375% Notes will accrue at a rate of 5.375% per annum and be payable in cash. Other than for extraordinary events such as change of control and defined assets sales, the Company is not required to make mandatory redemption or sinking fund payments on the 5.375% Notes.

The 5.375% Notes are currently guaranteed on an unsecured senior basis by the Notes Guarantors, which constitute all of Darling's existing restricted subsidiaries that are Credit Agreement Guarantors (other than Darling's foreign subsidiaries). Under the Indenture, each restricted subsidiary of Darling (other than Darling's foreign subsidiaries and certain of Darling's subsidiaries that engage solely in the financing of receivables and are so designated by Darling) is required to guarantee the 5.375% Notes (a) if the Amended Credit Agreement is outstanding and such restricted subsidiary guarantees the Amended Credit Agreement and (b) if the Amended Credit Agreement is not outstanding, if such restricted subsidiary incurs or guarantees certain indebtedness in excess of \$50.0 million.

The 5.375% Notes and the guarantees thereof rank equally in right of payment to any existing and future senior debt of Darling and the Notes Guarantors, including debt that is secured by the collateral for the Amended Credit Agreement. The 5.375% Notes and the guarantees thereof will be effectively junior to existing and future debt of

Darling and the Notes Guarantors that is secured by assets that do not constitute collateral for the Amended Credit Agreement, to the extent of the value of the assets securing such debt. The 5.375% Notes and the guarantees thereof will be structurally subordinated to all of the existing and future liabilities (including trade payables) of each of the subsidiaries of Darling that do not guarantee the 5.375% Notes.

Darling may at any time and from time to time purchase the 5.375% Notes in the open market or otherwise. Darling may redeem some or all of the 5.375% Notes at any time prior to January 15, 2017, at a redemption price equal to 100% of the principal amount of the 5.375% Notes redeemed, plus accrued and unpaid interest to the redemption date and an Applicable Premium as specified in the Indenture.

On and after January 15, 2017, Darling may redeem all or, from time to time, a part of the 5.375% Notes (including any additional 5.375% Notes), upon not less than 30 nor more than 60 days' notice at the following redemption prices (expressed as a percentage of principal amount), plus accrued and unpaid interest on the 5.375% Notes, if any, to, but excluding, the

applicable redemption date (subject to the right of holders of record on the relevant record date to receive interest due on the relevant interest payment date), if redeemed during the twelve-month period beginning on January 15 of the years indicated below:

Year	Percentage
2017	104.031%
2018	102.688%
2019	101.344%
2020 and thereafter	100.000%

In addition, prior to January 15, 2017, Darling may on one or more occasions redeem up to 40% of the original principal amount of the 5.375% Notes (calculated after giving effect to the issuance of any additional 5.375% Notes) with the net cash proceeds of one or more equity offerings at a redemption price equal to 105.375% of the principal amount thereof, plus accrued and unpaid interest, if any, to, but excluding, the redemption date (subject to the right of holders of record on the relevant record date to receive interest due on the relevant interest payment date); provided that at least 50% of the original principal amount of the 5.375% Notes (calculated after giving effect to the issuance of any additional 5.375% Notes) remains outstanding after each such redemption; provided further that the redemption occurs within 90 days after the closing of such equity offering.

The Indenture contains covenants limiting Darling's ability and the ability of its restricted subsidiaries to, among other things: incur additional indebtedness or issue preferred stock; pay dividends on or make other distributions or repurchases of Darling's capital stock or make other restricted payments; create restrictions on the payment of dividends or other amounts from Darling's restricted subsidiaries to Darling or Darling's other restricted subsidiaries; make loans or investments; enter into certain transactions with affiliates; create liens; designate Darling's subsidiaries as unrestricted subsidiaries; and sell certain assets or merge with or into other companies or otherwise dispose of all or substantially all of Darling's assets.

The Indenture also provides for customary events of default, including, without limitation, payment defaults, covenant defaults, cross acceleration defaults to certain other indebtedness in excess of specified amounts, certain events of bankruptcy and insolvency and judgment defaults in excess of specified amounts. If any such event of default occurs and is continuing under the Indenture, the Trustee or the holders of at least 25% in principal amount of the total outstanding 5.375% Notes may declare the principal, premium, if any, interest and any other monetary obligations on all the then outstanding 5.375% Notes issued under the Indenture to be due and payable immediately.

As of April 4, 2015, the Company believes it is in compliance with all of the financial covenants under the Amended Credit Agreement, as well as all of the other covenants contained in the Amended Credit Agreement and the Indenture.

#### (7) Income Taxes

The Company has provided income taxes for the three month periods ended April 4, 2015 and March 29, 2014, based on its estimate of the effective tax rate for the entire 2015 and 2014 fiscal years. For fiscal 2015, the Company's effective tax rate is significantly affected by Subpart F income and entities that are subject to income tax at various tax rates in their countries of operation that differ from the U.S. statutory tax rate.

The Company accounts for income taxes using the asset and liability method. Under the asset and liability method, deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which

those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the enactment date. The Company expects to indefinitely reinvest the earnings of its foreign subsidiaries outside of the United States and has generally not provided deferred income taxes on the accumulated earnings of its foreign subsidiaries.

The Company periodically assesses whether it is more likely than not that it will generate sufficient taxable income to realize its deferred income tax assets. In making this determination, the Company considers all available positive and negative evidence and makes certain assumptions. The Company considers, among other things, its deferred tax liabilities, the overall business environment, its historical earnings and losses, current industry trends and its outlook for future years. Certain VION Companies acquired as part of the VION Acquisition have deferred tax assets for tax loss

carryforwards, and the Company has recorded valuation allowances in respect to those losses to the extent it has been determined that it is not more likely than not that the deferred tax assets will be realized.

Unrecognized tax benefits represent the difference between tax positions taken or expected to be taken in a tax return and the benefits recognized for financial statement purposes. As of April 4, 2015, the Company had \$5.7 million of gross unrecognized tax benefits and \$2.2 million of related accrued interest and penalties. An indemnity receivable of \$5.9 million has been recorded for the uncertain tax positions related to the VION Acquisition. It is reasonably possible within the next twelve months that the Company's gross unrecognized tax benefits may decrease by up to \$1.7 million, excluding interest and penalties, primarily due to potential settlements and expiration of certain statutes of limitations.

The Company's major taxing jurisdictions include the United States (federal and state), Canada, the Netherlands, Belgium, Brazil, Germany, France and China. The Company is subject to regular examination by various tax authorities and although the final outcome of these examinations is not yet determinable, the Company does not anticipate that any of the examinations will have a significant impact on the Company's results of operations or financial position. The statute of limitations for the Company's major tax jurisdictions is open for varying periods, but is generally closed through the 2005 tax year.

#### (8) Other Comprehensive Income

The Company follows Financial Accounting Standards Board ("FASB") authoritative guidance for reporting and presentation of comprehensive income or loss and its components. Other comprehensive income (loss) is derived from adjustments that reflect pension adjustments, natural gas derivative adjustments, corn option adjustments and interest rate swap derivative adjustments. The components of other comprehensive income (loss) and the related tax impacts for the three months ended April 4, 2015 and March 29, 2014 are as follows (in thousands):

	Three Months Ended		Tax (Expense)		Net-of-Tax	
	Before-Tax Amount		or Benefit		Amount	
	April 4, 2015	March 29, 2014	April 4, 2015	March 29, 2014	April 4, 2015	March 29, 2014
Defined benefit pension plans						
Amortization of prior service cost	\$(20)	)\$4	\$10	\$(2)	\$(10)	)\$2
Amortization of actuarial loss	1,285	519	(506)	)(201	)779	318
Total defined benefit pension plans	1,265	523	(496)	)(203	)769	320
Natural gas swap derivatives						
Loss/(gain) reclassified to net income	—	(357)	)—	139	—	(218)
Gain/(loss) activity recognized in other comprehensive income (loss)	—	172	—	(67)	)—	105
Total natural gas swap derivatives	—	(185)	)—	72	—	(113)
Corn option derivatives						
Loss/(gain) reclassified to net income	(234)	)(1,292	)91	501	(143)	)(791)
Gain/(loss) activity recognized in other comprehensive income (loss)	296	(1,319)	)(115	)512	181	(807)
Total corn option derivatives	62	(2,611)	)(24	)1,013	38	(1,598)
Foreign currency translation	(98,642)	)20,615	—	—	(98,642)	)20,615

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Other comprehensive income (loss) \$(97,315 ) \$18,342 \$(520 ) \$882 \$(97,835 ) \$19,224

The following table presents the amounts reclassified out of each component of other comprehensive income (loss), net of tax for the three months ended April 4, 2015 and March 29, 2014 as follows (in thousands):

16

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	Three Months Ended		Statement of Operations Classification
	April 4, 2015	March 29, 2014	
Derivative instruments			
Natural gas swap derivatives	\$—	\$357	Cost of sales and operating expenses
Corn option derivatives	234	1,292	Cost of sales and operating expenses
	234	1,649	Total before tax
	(91)	(640)	) Income taxes
	143	1,009	Net of tax
Defined benefit pension plans			
Amortization of prior service cost	\$20	\$(4)	) (a)
Amortization of actuarial loss	(1,285)	(519)	) (a)
	(1,265)	(523)	) Total before tax
	496	203	Income taxes
	(769)	(320)	) Net of tax
Total reclassifications	\$(626)	)\$689	Net of tax

(a) These items are included in the computation of net periodic pension cost. See Note 9 Employee Benefit Plans for additional information.

The following table presents changes in each component of accumulated comprehensive income (loss) as of April 4, 2015 as follows (in thousands):

	Three Months Ended April 4, 2015			
	Foreign Currency Translation	Derivative Instruments	Defined Benefit Pension Plans	Total
Accumulated Other Comprehensive Income (loss) January 3, 2015, net of tax	\$(140,386)	) \$76	\$(36,750)	) \$(177,060)
Other comprehensive gain before reclassifications	(98,642)	) 181	—	(98,461)
Amounts reclassified from accumulated other comprehensive income (loss)	—	(143)	) 769	626
Net current-period other comprehensive income	(98,642)	) 38	769	(97,835)
Accumulated Other Comprehensive Income (loss) April 4, 2015, net of tax	(239,028)	) \$114	\$(35,981)	) \$(274,895)

#### (9) Employee Benefit Plans

The Company has retirement and pension plans covering a substantial number of its domestic and foreign employees. Most retirement benefits are provided by the Company under separate final-pay noncontributory and contributory defined benefit and defined contribution plans for all salaried and hourly employees (excluding those covered by union-sponsored plans) who meet service and age requirements. Although various defined benefit formulas exist for employees, generally these are based on length of service and earnings patterns during employment. Effective January 1, 2012, the Company's Board of Directors authorized the Company to proceed with the restructuring of its domestic retirement benefit program to include the closing of Darling's salaried and hourly defined benefit plans to new participants as well as the freezing of service and wage accruals thereunder effective December 31, 2011 (a curtailment of these plans for financial reporting purposes) and the enhancing of benefits under the Company's domestic defined contribution plans. The Company-sponsored domestic hourly union plan has not been curtailed; however, several locations of the Company-sponsored domestic hourly union plan have been curtailed as a result of collective bargaining renewals for those sites.

Net pension cost for the three months ended April 4, 2015 and March 29, 2014 includes the following components (in thousands):

17

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	Pension Benefits	
	Three Months Ended	
	April 4, 2015	March 29, 2014
Service cost	\$1,678	\$1,490
Interest cost	2,647	3,347
Expected return on plan assets	(3,065	) (3,608
Amortization of prior service cost	(20	) 4
Amortization of net loss	1,285	520
Net pension cost	\$2,525	\$1,753

The Company's funding policy for employee benefit pension plans is to contribute annually not less than the minimum amount required nor more than the maximum amount that can be deducted for federal and foreign income tax purposes. Contributions are intended to provide not only for benefits attributed to service to date, but also for those expected to be earned in the future. Based on actuarial estimates at April 4, 2015, the Company expects to contribute approximately \$7.5 million to its pension plans to meet funding requirements during the next twelve months. Additionally, the Company has made tax deductible discretionary and required contributions to its pension plans for the three months ended April 4, 2015 and March 29, 2014 of approximately \$1.6 million and \$5.2 million, respectively.

The Company participates in various multiemployer pension plans which provide defined benefits to certain employees covered by labor contracts. These plans are not administered by the Company and contributions are determined in accordance with provisions of negotiated labor contracts to meet their pension benefit obligations to their participants. The Company's contributions to each individual multiemployer plan represent less than 5% of the total contributions to each such plan. Based on the most currently available information, the Company has determined that, if a withdrawal were to occur, withdrawal liabilities on two of the plans in which the Company currently participates could be material to the Company, with one of these material plans certified as critical or red zone. With respect to the other multiemployer pension plans in which the Company participates and which are not individually significant, four plans have certified as critical or red zone, two plans have certified as endangered or yellow zone and one plan has certified as seriously endangered or orange zone as defined by the Pension Protection Act of 2006.

In June 2009, the Company received a notice of a mass withdrawal termination and a notice of initial withdrawal liability from a multiemployer plan in which it participated. The Company had anticipated this event and as a result had accrued approximately \$3.2 million as of January 3, 2009 based on the most recent information that was probable and estimable for this plan. The plan had given a notice of redetermination liability in December 2009. In fiscal 2010, the Company received further third party information confirming the future payout related to this multiemployer plan. As a result, the Company reduced its liability to approximately \$1.2 million. In fiscal 2010, another under-funded multiemployer plan in which the Company participates gave notification of partial withdrawal liability. As of April 4, 2015, the Company has an accrued liability of approximately \$0.8 million representing the present value of scheduled withdrawal liability payments under this multiemployer plan. While the Company has no ability to calculate a possible current liability for under-funded multiemployer plans that could terminate or could require additional funding under the Pension Protection Act of 2006, the amounts could be material.

#### (10) Derivatives

The Company's operations are exposed to market risks relating to commodity prices that affect the Company's cost of raw materials, finished product prices and energy costs and the risk of changes in interest rates and foreign currency exchange rates.

The Company makes limited use of derivative instruments to manage cash flow risks related to natural gas usage, diesel fuel usage, inventory, forecasted sales and foreign currency exchange rates. The Company does not use derivative instruments for trading purposes. Natural gas swaps and options are entered into with the intent of managing the overall cost of natural gas usage by reducing the potential impact of seasonal weather demands on natural gas that increases natural gas prices. Heating oil swaps and options are entered into with the intent of managing the overall cost of diesel fuel usage by reducing the potential impact of seasonal weather demands on diesel fuel that increases diesel fuel prices. Corn options and future contracts are entered into with the intent of managing U.S. forecasted sales of bakery by-products ("BBP") by reducing the impact of changing prices. Foreign currency forward contracts are entered into to

mitigate the foreign exchange rate risk for transactions designated in a currency other than the local functional currency. At April 4, 2015, the Company had corn option contracts outstanding that qualified and were designated for hedge accounting as well as heating oil swap contracts, corn option and forward contracts and foreign currency forward contracts that did not qualify and were not designated for hedge accounting.

Entities are required to report all derivative instruments in the statement of financial position at fair value. The accounting for changes in the fair value (i.e., gains or losses) of a derivative instrument depends on whether it has been designated and qualifies as part of a hedging relationship and, if so, on the reason for holding the instrument. If certain conditions are met, entities may elect to designate a derivative instrument as a hedge of exposures to changes in fair value, cash flows or foreign currencies. If the hedged exposure is a cash flow exposure, the effective portion of the gain or loss on the derivative instrument is reported initially as a component of other comprehensive income (outside of earnings) and is subsequently reclassified into earnings when the forecasted transaction affects earnings. Any amounts excluded from the assessment of hedge effectiveness, as well as the ineffective portion of the gain or loss are reported in earnings immediately. If the derivative instrument is not designated as a hedge, the gain or loss is recognized in earnings in the period of change.

#### Cash Flow Hedges

In fiscal 2014, the Company entered into corn option contracts that are considered cash flow hedges. Under the terms of the corn option contracts, the Company hedged a portion of its U.S. forecasted sales of BBP through the second quarter of fiscal 2015. As of April 4, 2015, some of the contracts have settled while the remaining contract positions and activity are disclosed below. From time to time, the Company may enter into corn option contracts in the future.

As of April 4, 2015, the Company had the following outstanding forward contract amounts that were entered into to hedge the future payments of intercompany note transactions, foreign currency transactions in currencies other than the functional currency and forecasted transactions in currencies other than the functional currency. All of these transactions are currently not designated for hedge accounting. (in thousands):

Functional Currency	Amount	Contract Currency	Amount
Type		Type	
Brazilian real	16,355	Euro	4,800
Brazilian real	36,824	U.S. dollar	12,250
Euro	263,454	U.S. dollar	299,964
Euro	21,885	Polish zloty	90,000
Euro	5,505	Japanese yen	727,609
Euro	35,028	Chinese renminbi	238,577
Euro	25,145	Australian dollar	35,850
Euro	3,364	British pound	2,443
Polish zloty	21,095	Euro	5,064
British pound	109	Euro	150
British pound	116	U.S. dollar	177

The Company estimates the amount that will be reclassified from accumulated other comprehensive gain at April 4, 2015 into earnings over the next 12 months will be approximately \$0.2 million. As of April 4, 2015, no amounts have been reclassified into earnings as a result of the discontinuance of cash flow hedges.

The following table presents the fair value of the Company's derivative instruments under FASB authoritative guidance as of April 4, 2015 and January 3, 2015 (in thousands):



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Derivatives Designated as Hedges	Balance Sheet Location	Asset Derivatives Fair Value	
		April 4, 2015	January 3, 2015
Corn options	Other current assets	\$203	\$247
Total asset derivatives designated as hedges		\$203	\$247
Derivatives Not Designated as Hedges			
Foreign currency contracts	Other current assets	\$10,738	\$11,559
Heating oil swaps and options	Other current assets	290	353
Corn options and futures	Other current assets	156	69
Total asset derivatives not designated as hedges		\$11,184	\$11,981
Total asset derivatives		\$11,387	\$12,228
Derivatives Designated as Hedges	Balance Sheet Location	Liability Derivatives Fair Value	
		April 4, 2015	January 3, 2015
Corn options	Accrued expenses	\$—	\$—
Total liability derivatives designated as hedges		\$—	\$—
Derivatives Not Designated as Hedges			
Foreign currency contracts	Accrued expenses	\$2,014	\$2,019
Heating oil swaps and options	Accrued expenses	812	993
Corn options and futures	Accrued expenses	23	3
Total liability derivatives not designated as hedges		\$2,849	\$3,015
Total liability derivatives		\$2,849	\$3,015

The effect of the Company's derivative instruments on the consolidated financial statements as of and for the three months ended April 4, 2015 and March 29, 2014 is as follows (in thousands):

Derivatives Designated as Cash Flow Hedges	Gain or (Loss) Recognized in Other Comprehensive Income ("OCI") on Derivatives (Effective Portion) (a)		Gain or (Loss) Reclassified from Accumulated OCI into Income (Effective Portion) (b)		Gain or (Loss) Recognized in Income on Derivatives (Ineffective Portion and Amount Excluded from Effectiveness Testing) (c)	
	2015	2014	2015	2014	2015	2014
	Corn options	\$296	\$(1,319)	)\$234	\$1,292	\$55
Natural gas swaps	—	172	—	357	—	1
Total	\$296	\$(1,147)	)\$234	\$1,649	\$55	\$377

- Amount recognized in accumulated OCI (effective portion) is reported as accumulated other comprehensive
- (a) income/(loss) of approximately \$0.3 million and approximately \$1.1 million recorded net of taxes of approximately \$0.1 million and \$0.4 million as of April 4, 2015 and March 29, 2014, respectively.
  - (b) Gains and (losses) reclassified from accumulated OCI into income (effective portion) for corn options and natural gas swaps are included in cost of sales, respectively, in the Company's consolidated statements of operations.

(c) Gains and (losses) recognized in income on derivatives (ineffective portion) for corn options and natural gas swaps is included in other income/ (expense), net in the Company's consolidated statements of operations.

At April 4, 2015, the Company had forward purchase agreements in place for purchases of approximately \$2.7 million of natural gas and diesel fuel. These forward purchase agreements have no net settlement provisions and the Company intends to take physical delivery of the underlying product. Accordingly, the forward purchase agreements are not subject to the requirements of fair value accounting because they qualify and the Company has elected to account for these as normal purchases as defined in the FASB authoritative guidance.

#### (11) Fair Value Measurements

FASB authoritative guidance defines fair value, establishes a framework for measuring fair value, and expands disclosures about fair value measurements. The following table presents the Company's financial instruments that are measured at fair value on a recurring and nonrecurring basis as of April 4, 2015 and are categorized using the fair value hierarchy under FASB authoritative guidance. The fair value hierarchy has three levels based on the reliability of the inputs used to determine the fair value.

(In thousands of dollars)	Total	Fair Value Measurements at April 4, 2015 Using		
		Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
<b>Assets:</b>				
Derivative instruments	\$11,387	\$—	\$11,387	\$—
Total Assets	\$11,387	\$—	\$11,387	\$—
<b>Liabilities:</b>				
Derivative instruments	\$2,849	\$—	\$2,849	\$—
Senior notes	505,000	—	505,000	—
Term loan A	301,118	—	301,118	—
Term loan B	1,145,258	—	1,145,258	—
Revolver debt	87,275	—	87,275	—
Total Liabilities	\$2,041,500	\$—	\$2,041,500	\$—

Derivative assets consist of the Company's heating oil swap and option contracts, corn option and future contracts and foreign currency contracts, which represents the difference between observable market rates of commonly quoted intervals for similar assets and liabilities in active markets and the fixed swap rate considering the instruments term, notional amount and credit risk. See Note 10 (Derivatives) for breakdown by instrument type.

Derivative liabilities consist of the Company's heating oil swap and option contracts, corn option and future contracts and foreign currency contracts, which represents the difference between observable market rates of commonly quoted intervals for similar assets and liabilities in active markets and the fixed swap rate considering the instruments term, notional amount and credit risk. See Note 10 (Derivatives) for breakdown by instrument type.

The carrying amount of cash and cash equivalents, accounts receivable, accounts payable and accrued expenses approximates fair value due to the short maturity of these instruments and as such have been excluded from the table above. The carrying amount for the Company's other debt is not deemed to be significantly different than the fair value and all other instruments have been recorded at fair value.

The fair value of the senior notes, term loan A, term loan B and revolver debt is based on market quotation from a third-party bank.



(12)Contingencies

The Company is a party to several lawsuits, claims and loss contingencies arising in the ordinary course of its business, including assertions by certain regulatory and governmental agencies related to permitting requirements and air, wastewater and storm water discharges from the Company's processing facilities.

The Company's workers compensation, auto and general liability policies contain significant deductibles or self-insured retentions. The Company estimates and accrues its expected ultimate claim costs related to accidents occurring during each fiscal year and carries this accrual as a reserve until these claims are paid by the Company.

As a result of the matters discussed above, the Company has established loss reserves for insurance, environmental, litigation and tax matters. At April 4, 2015 and January 3, 2015, the reserves for insurance, environmental and litigation contingencies reflected on the balance sheet in accrued expenses and other non-current liabilities were approximately \$58.1 million and \$54.9 million, respectively. The Company has insurance recovery receivables of approximately \$11.4 million as of April 4, 2015 and January 3, 2015, related to these liabilities. The Company's management believes these reserves for contingencies are reasonable and sufficient based upon present governmental regulations and information currently available to management; however, there can be no assurance that final costs related to these matters will not exceed current estimates. The Company believes that the likelihood is remote that any additional liability from these lawsuits and claims that may not be covered by insurance would have a material effect on the Company's financial position, results of operations or cash flows.

Lower Passaic River Area. In December 2009, the Company, along with numerous other entities, received notice from the United States Environmental Protection Agency ("EPA") that the Company (as successor-in-interest to Standard Tallow Company) is considered a potentially responsible party with respect to alleged contamination in the lower Passaic River area which is part of the Diamond Alkali Superfund Site located in Newark, New Jersey. The Company's designation as a potentially responsible party is based upon the operation of a former plant site located in Newark, New Jersey by Standard Tallow Company, an entity that the Company acquired in 1996. In the letter, EPA requested that the Company join a group of other parties in funding a remedial investigation and feasibility study at the site. As of the date of this report, the Company has not agreed to participate in the funding group. The Company's ultimate liability for investigatory costs, remedial costs and/or natural resource damages in connection with the lower Passaic River area cannot be determined at this time; however, as of the date of this report, there is nothing that leads the Company to believe that this matter will have a material effect on the Company's financial position, results of operations or cash flows.

Fresno Facility Permit Issue. The Company has been named as a defendant and a real party in interest in a lawsuit filed on April 9, 2012 in the Superior Court of the State of California, Fresno County, styled Concerned Citizens of West Fresno vs. Darling International Inc. The complaint, as subsequently amended, alleges that the Company's Fresno facility is operating without a proper use permit and seeks, among other things, injunctive relief. The complaint had at one time also alleged that the Company's Fresno facility constitutes a continuing private and public nuisance, but the plaintiff has since amended the complaint to drop these allegations. The City of Fresno was also named as a defendant in the original complaint but has since had a judgment entered in its favor and is no longer a defendant in the lawsuit; however, in December 2013 the City of Fresno filed a motion to intervene as a plaintiff in this matter. The Superior Court heard the motion on February 4, 2014, and entered an order on February 18, 2014 denying the motion. Rendering operations have been conducted on the site since 1955, and the Company believes that it possesses all of the required federal, state and local permits to continue to operate the facility in the manner currently conducted and that its operations do not constitute a private or public nuisance. Accordingly, the Company intends to defend itself vigorously in this matter. Discovery has begun and this matter was scheduled for trial in July 2014; however, the parties have agreed to stay the litigation while they participate in a mediation process. While management cannot predict the ultimate outcome of this matter, management does not believe the outcome will have a

material effect on the Company's financial condition, results of operations or cash flows.

(13) Business Segments

Effective December 29, 2013, the Company's business operations were reorganized into three industry segments: Feed Ingredients, Food Ingredients and Fuel Ingredients, in order to better align its business with the underlying markets and customers that the Company serves. All historical periods have been recast for the changes to the segment reporting structure. The Company sells its products domestically and internationally. The measure of segment profit (loss) includes all revenues, operating expenses (excluding certain amortization of intangibles), and selling, general and administrative expenses incurred at all operating locations and excludes general corporate expenses.

Included in corporate activities are general corporate expenses and the amortization of certain intangibles. Assets of corporate activities include cash, unallocated prepaid expenses, deferred tax assets, prepaid pension, and miscellaneous other assets.

#### Feed Ingredients

Feed Ingredients consists principally of (i) the Company's U.S. ingredients business, including the Company's used cooking oil, trap grease and food residuals collection businesses, the Rothsay ingredients business, and the ingredients and specialty products businesses conducted by Darling Ingredients International under the Sonac name (proteins, fats, and plasma products) and (ii) the Company's bakery residuals business. Feed Ingredients operations process animal by-products and used cooking oil into fats, protein and hides.

#### Food Ingredients

Food Ingredients consists principally of (i) the gelatin and collagen hydrolysates business conducted by Darling Ingredients International under the Rousselot name, (ii) the natural casings and meat-by-products business conducted by Darling Ingredients International under the CTH name and (iii) certain specialty products businesses conducted by Darling Ingredients International under the Sonac name.

#### Fuel Ingredients

The Company's Fuel Ingredients segment consists of (i) the Company's biofuel business conducted under the Dar Pro® and Rothsay names (ii) the bioenergy business conducted by Darling Ingredients International under the Ecoson and Rendac names and (iii) the Company's investment in the DGD Joint Venture.

#### Business Segments (in thousands):

	Feed Ingredients	Food Ingredients	Fuel Ingredients	Corporate	Total	
Three Months Ended April 4, 2015						
Net Sales	\$547,498	\$270,157	\$57,039	\$—	\$874,694	
Cost of sales and operating expenses	424,006	216,637	43,874	4	684,521	
Gross Margin	123,492	53,520	13,165	(4	) 190,173	
Selling, general and administrative expense	48,023	25,476	4,040	9,092	86,631	
Acquisition costs	—	—	—	5,319	5,319	
Depreciation and amortization	40,055	17,197	6,631	2,515	66,398	
Segment operating income/ (loss)	35,414	10,847	2,494	(16,930	) 31,825	
Equity in net income of unconsolidated subsidiaries	417	—	(2,225	)—	(1,808	)
Segment income	35,831	10,847	269	(16,930	) 30,017	
Total other expense					(26,078	)
Income before income taxes					\$3,939	
Segment assets at April 4, 2015	\$2,585,660	\$1,592,387	\$634,331	\$145,437	\$4,957,815	

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	Feed Ingredients	Food Ingredients	Fuel Ingredients	Corporate	Total
Three Months Ended March 29, 2014					
Net Sales	\$586,107	\$293,462	\$66,723	\$—	\$946,292
Cost of sales and operating expenses	458,450	264,101	52,669	(14	)775,206
Gross Margin	127,657	29,361	14,054	14	171,086
Selling, general and administrative expense	51,565	24,062	4,332	10,074	90,033
Acquisition costs	—	—	—	15,948	15,948
Depreciation and amortization	38,559	17,441	7,377	2,292	65,669
Segment operating income/ (loss)	37,533	(12,142	)2,345	(28,300	)(564 )
Equity in net income of unconsolidated subsidiaries	403	—	4,674	—	5,077
Segment income	37,936	(12,142	)7,019	(28,300	)(4,513
Total other expense					(73,809 )
Income before income taxes					\$(69,296 )
Segment assets at January 3, 2015	\$2,667,369	\$1,734,387	\$693,921	\$75,036	\$5,170,713

(14) Related Party Transactions

Lease Agreements

Darling, through its wholly-owned subsidiary Griffin Industries, leases two real properties located in Butler, Kentucky and real properties located in each of Jackson, Mississippi and Henderson, Kentucky from Martom Properties, LLC, an entity owned in part by Martin W. Griffin, the Company's former Executive Vice President – Chief Operations Officer, North America. Each of these leases was entered into as of December 17, 2010. The lease term for each of the Butler properties and the Jackson property is thirty years, and the Company has the right to renew such leases for two additional terms of ten years each. The annual rental payment for each of the Butler properties is \$30,000 for the first five years of the lease term and is increased by the increase in the consumer price index every five years thereafter. The annual rental payment for the Jackson property is \$221,715 for the first five years of the lease term and is increased by the increase in the consumer price index every five years thereafter. The lease term for the Henderson property is ten years, and the Company has the right to renew such lease for four additional terms of five years each. The annual rental payment for the Henderson property is \$60,000 for the first five years of the lease term and is increased by the increase in the consumer price index every five years thereafter. Under the terms of each lease, the Company has a right of first offer and right of first refusal for each of the properties.

Raw Material Agreement

The Company entered into a Raw Material Agreement with the DGD Joint Venture in May 2011 pursuant to which the Company will offer to supply certain animal fats and used cooking oil at market prices, up to the DGD Joint Venture's full operational requirement of feedstock, but the DGD Joint Venture is not obligated to purchase the raw material offered by the Company. Additionally, the Company may offer other feedstocks to the DGD Joint Venture, such as inedible corn oil, purchased on a resale basis. For the three months ended April 4, 2015 and March 29, 2014, the Company has recorded sales to the DGD Joint Venture of approximately \$38.6 million and \$41.6 million,

respectively. At April 4, 2015 and January 3, 2015, the Company has \$5.0 million and \$6.1 million in outstanding receivables due from the DGD Joint Venture, respectively. In addition, the Company has eliminated approximately \$6.2 million of additional sales for the three months ended April 4, 2015 to defer the Company's portion of profit of approximately \$1.6 million on those sales relating to inventory assets still remaining on the DGD Joint Venture's balance sheet at April 4, 2015.

#### Revolving Loan Agreement

On February 23, 2015, Darling through its wholly owned subsidiary Darling Green Energy LLC, ("Darling Green") and a third party Diamond Alternative Energy, LLC ("Diamond Alternative" and together with Darling Green, the "DGD Lenders") entered into a revolving loan agreement (the "DGD Loan Agreement") with the DGD Joint Venture Opco. The

DGD Lenders have committed to make loans available to Opco in the total amount of \$10.0 million with each lender committed to \$5.0 million of the total commitment. Any borrowings by Opco under the DGD Loan Agreement are at the applicable annum rate equal to the sum of (a) the LIBO Rate (meaning Reuters BBA Libor Rates Page 3750) on such day plus (b) 2.50%. The DGD Loan Agreement matures on December 31, 2015, unless extended by agreement of the parties. During the first quarter of fiscal 2015, Opco borrowed and repaid \$3.5 million plus an insignificant amount of interest to Darling Green. As of April 4, 2015, no amounts are owed to Darling Green under the DGD Loan Agreement.

#### (15) New Accounting Pronouncements

In April 2015, the FASB issued Accounting Standards Update ("ASU") No. 2015-04, Practical Expedient for the Measurement Date of an Employer's Defined Benefit Obligation and Plan Assets. The ASU amends ASC Topic 715, Compensation-Retirement Benefits. The new standard permits a reporting entity with a fiscal year-end that does not coincide with a month-end to measure defined benefit plan assets and obligations using the month-end that is closest to the entity's fiscal year-end and apply that expedient consistently from year to year. The practical expedient should be applied consistently to all plans if an entity has more than one plan. This ASU is effective for public entities for financial statements issued for fiscal years beginning after December 15, 2015, and interim periods within those years. The Company is currently evaluating the impact of this standard.

In April 2015, the FASB issued ASU No. 2015-03, Simplifying the Presentation of Debt Issuance Costs. The ASU amends ASC (Subtopic 835-30), Interest - Imputation of Interest. The new standard requires debt issuance costs related to a recognized debt liability be presented in the balance sheet as a direct deduction from the carrying value of the debt liability, which is similar to the presentation of debt discounts or premiums. The costs will continue to be amortized to interest expense using the effective interest method. The ASU is effective for public entities for fiscal years beginning after December 15, 2015, and interim periods within those fiscal years. The Company is currently evaluating the impact of this standard.

In May 2014, the FASB issued ASU No. 2014-09, Revenue from Contracts with Customers (Topic 606), which will supersede nearly all existing revenue recognition guidance under GAAP. The new ASU introduces a new five-step revenue recognition model in which an entity should recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. In addition, this ASU requires disclosures sufficient to enable the users to understand the nature, amount, timing, and uncertainty of revenue and cash flows arising from contracts with customers, including qualitative and quantitative disclosures about contracts with customers, significant judgments and changes in judgments, and assets recognized from the costs to obtain or fulfill a contract. This ASU allows for either full retrospective or modified retrospective adoption and will become effective for the Company for the annual reporting period beginning after December 15, 2016, with early adoption not permitted. The Company is currently evaluating the impact of this standard.

#### (16) Guarantor Financial Information

The Company's 5.375% Notes (see Note 6) are guaranteed on an unsecured basis by the following Notes Guarantors, each of which is a 100% directly or indirectly owned subsidiary of Darling and which constitute all of Darling's existing restricted subsidiaries that are Credit Agreement Guarantors (other than Darling's foreign subsidiaries): Darling National, Griffin and its subsidiary Craig Protein, Darling AWS LLC, Terra Holding Company, Darling Global Holdings Inc., Darling Northstar LLC, TRS, EV Acquisition, Inc., Rousselot Inc., Rousselot Dubuque Inc., Sonac USA LLC and Rousselot Peabody Inc. The Notes Guarantors fully and unconditionally guaranteed the 5.375% Notes on a joint and several basis. The following financial statements present condensed consolidating financial data for (i) Darling, the "Issuer" of the 5.375% Notes, (ii) the combined Notes Guarantors, (iii) the combined other subsidiaries of

the Company that did not guarantee the 5.375% Notes (the "Non-guarantors"), and (iv) eliminations necessary to arrive at the Company's consolidated financial statements, which include condensed consolidated balance sheets as of April 4, 2015 and January 3, 2015, and the condensed consolidating statements of operations, the condensed consolidating statements of comprehensive income and the condensed consolidating statements of cash flows for the three ended April 4, 2015 and March 29, 2014.

Condensed Consolidating Balance Sheet  
As of April 4, 2015  
(in thousands)

	Issuer	Guarantors	Non-guarantors	Eliminations	Consolidated
<b>ASSETS</b>					
Cash and cash equivalents	\$2,372	\$4,838	\$104,921	\$—	\$112,131
Restricted cash	103	—	250	—	353
Accounts receivable	27,773	635,317	270,699	(556,821)	376,968
Inventories	11,822	110,901	275,456	—	398,179
Income taxes refundable	21,857	—	3,674	—	25,531
Prepaid expenses	12,111	5,233	37,504	—	54,848
Other current assets	1,617	25	34,113	(5,113)	30,642
Deferred income taxes	42,321	—	2,818	—	45,139
Total current assets	119,976	756,314	729,435	(561,934)	1,043,791
Investment in subsidiaries	3,891,931	1,126,082	836,638	(5,854,651)	—
Property, plant and equipment, net	210,924	453,591	843,110	—	1,507,625
Intangible assets, net	20,871	356,216	492,713	—	869,800
Goodwill	21,860	549,950	683,295	—	1,255,105
Investment in unconsolidated subsidiaries	—	—	198,639	—	198,639
Other assets	54,247	524,869	323,099	(835,192)	67,023
Deferred taxes	—	—	15,832	—	15,832
	\$4,319,809	\$3,767,022	\$4,122,761	\$(7,251,777)	\$4,957,815
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>					
Current portion of long-term debt	\$17,267	\$35	\$69,006	\$(5,113)	\$81,195
Accounts payable	593,373	16,248	97,126	(544,894)	161,853
Income taxes payable	115	373	5,650	—	6,138
Accrued expenses	62,859	30,026	143,886	(11,926)	224,845
Deferred income taxes	—	—	1,540	—	1,540
Total current liabilities	\$673,614	\$46,682	\$317,208	\$(561,933)	\$475,571
Long-term debt, net of current portion	1,309,306	—	1,535,421	(835,192)	2,009,535
Other noncurrent liabilities	56,171	2,046	54,137	—	112,354
Deferred income taxes	180,479	—	221,935	—	402,414
Total liabilities	2,219,570	48,728	2,128,701	(1,397,125)	2,999,874
Total stockholders' equity	2,100,239	3,718,294	1,994,060	(5,854,652)	1,957,941
	\$4,319,809	\$3,767,022	\$4,122,761	\$(7,251,777)	\$4,957,815



Condensed Consolidating Balance Sheet  
As of January 3, 2015  
(in thousands)

	Issuer	Guarantors	Non-guarantors	Eliminations	Consolidated
<b>ASSETS</b>					
Cash and cash equivalents	\$ 10,447	\$ 14,460	\$ 83,877	\$—	\$ 108,784
Restricted cash	103	—	240	—	343
Accounts receivable	30,237	604,486	320,040	(544,984)	409,779
Inventories	19,762	93,253	288,598	—	401,613
Income taxes refundable	18,647	—	3,493	—	22,140
Prepaid expenses	11,513	1,792	31,324	—	44,629
Other current assets	1,894	14	206,338	(186,922)	21,324
Deferred income taxes	42,497	—	2,504	—	45,001
Total current assets	135,100	714,005	936,414	(731,906)	1,053,613
Investment in subsidiaries	3,874,466	1,096,541	837,605	(5,808,612)	—
Property, plant and equipment, net	205,895	445,301	922,920	—	1,574,116
Intangible assets, net	21,903	366,315	544,195	—	932,413
Goodwill	21,860	549,950	748,609	—	1,320,419
Investment in unconsolidated subsidiary	—	—	202,712	—	202,712
Other assets	56,404	575,656	538,460	(1,099,511)	71,009
Deferred income taxes	—	—	16,431	—	16,431
	\$ 4,315,628	\$ 3,747,768	\$ 4,747,346	\$ (7,640,029)	\$ 5,170,713
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>					
Current portion of long-term debt	\$ 16,017	\$ 55	\$ 225,252	\$ (186,923)	\$ 54,401
Accounts payable	540,784	11,349	127,994	(511,609)	168,518
Income taxes payable	—	—	4,363	—	4,363
Accrued expenses	88,840	34,842	165,812	(33,375)	256,119
Deferred income taxes	—	—	642	—	642
Total current liabilities	645,641	46,246	524,063	(731,907)	484,043
Long-term debt, net of current portion	1,334,556	—	1,862,994	(1,099,511)	2,098,039
Other noncurrent liabilities	56,849	1,979	55,872	—	114,700
Deferred income taxes	176,745	—	246,052	—	422,797
Total liabilities	2,213,791	48,225	2,688,981	(1,831,418)	3,119,579
Total stockholders' equity	2,101,837	3,699,543	2,058,365	(5,808,611)	2,051,134
	\$ 4,315,628	\$ 3,747,768	\$ 4,747,346	\$ (7,640,029)	\$ 5,170,713

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Condensed Consolidating Statements of Operations  
For the three months ended April 4, 2015  
(in thousands)

	Issuer	Guarantors	Non-guarantors	Eliminations	Consolidated
Net sales	\$ 125,794	\$ 358,707	\$ 448,843	\$ (58,650)	) \$ 874,694
Cost and expenses:					
Cost of sales and operating expenses	103,616	284,503	355,052	(58,650)	) 684,521
Selling, general and administrative expenses	33,130	14,868	38,633	—	) 86,631
Acquisition and integration costs	1,973	—	3,346	—	) 5,319
Depreciation and amortization	8,171	23,599	34,628	—	) 66,398
Total costs and expenses	146,890	322,970	431,659	(58,650)	) 842,869
Operating income	(21,096)	) 35,737	17,184	—	) 31,825
Interest expense	(15,160)	) 4,848	(12,797)	) —	(23,109)
Foreign currency gains/(losses)	(11)	) (304)	) (2,145)	) —	(2,460)
Other, net	(1,181)	) 211	461	—	(509)
Equity in net income/(loss) of unconsolidated subsidiaries	—	—	(1,808)	) —	(1,808)
Earnings in investments in subsidiaries	17,449	—	—	(17,449)	) —
Income/(loss) before taxes	(19,999)	) 40,492	895	(17,449)	) 3,939
Income taxes (benefit)	(20,108)	) 21,742	481	—	) 2,115
Net (income)/loss attributable to noncontrolling interests	—	—	(1,715)	) —	(1,715)
Net income/(loss) attributable to Darling	\$ 109	\$ 18,750	\$ (1,301)	) \$(17,449)	) \$ 109

Condensed Consolidating Statements of Operations  
For the three months ended March 29, 2014  
(in thousands)

	Issuer	Guarantors	Non-guarantors	Eliminations	Consolidated
Net sales	\$ 154,437	\$ 402,988	\$ 481,409	\$ (92,542)	) \$ 946,292
Cost and expenses:					
Cost of sales and operating expenses	118,176	326,889	422,683	(92,542)	) 775,206
Selling, general and administrative expenses	37,552	13,876	38,605	—	) 90,033
Acquisition and integration costs	14,381	—	1,567	—	) 15,948
Depreciation and amortization	7,518	19,511	38,640	—	) 65,669
Total costs and expenses	177,627	360,276	501,495	(92,542)	) 946,856
Operating income	(23,190)	) 42,712	(20,086)	) —	(564)
Interest expense	(50,301)	) 5,225	(13,781)	) —	(58,857)
Foreign currency gains/(losses)	(12,228)	) (92)	) (1,494)	) —	(13,814)
Other, net	(1,453)	) (797)	) 1,112	—	(1,138)
Equity in net income of unconsolidated subsidiaries	—	—	5,077	—	) 5,077
Earnings in investments in subsidiaries	11,361	—	—	(11,361)	) —

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Income/(loss) before taxes	(75,811	)47,048	(29,172	)(11,361	)(69,296	)
Income taxes (benefit)	(23,008	)12,418	(7,700	)—	(18,290	)
Net (income)/loss attributable to noncontrolling interests	—	—	(1,797	)—	(1,797	)
Net income/(loss) attributable to Darling	\$(52,803	)\$34,630	\$(23,269	)\$(11,361	)\$(52,803	)

28

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Condensed Consolidating Statements of Comprehensive Income/(Loss)  
For the three months ended April 4, 2015  
(in thousands)

	Issuer	Guarantors	Non-guarantors	Eliminations	Consolidated
Net income/(loss)	\$ 1,824	\$ 18,750	\$(1,301	) \$(17,449	) \$ 1,824
Other comprehensive income/(loss), net of tax:					
Foreign currency translation	—	—	(98,642	) —	(98,642
Pension adjustments	729	—	40	—	769
Natural gas swap derivative adjustments	—	—	—	—	—
Corn option derivative adjustments	38	—	—	—	38
Total other comprehensive income, net of tax	767	—	(98,602	) —	(97,835
Total comprehensive income/(loss)	2,591	18,750	(99,903	) (17,449	) (96,011
Total comprehensive income attributable to noncontrolling interest	—	—	7,042	—	7,042
Total comprehensive income/(loss) attributable to Darling	\$ 2,591	\$ 18,750	\$(106,945	) \$(17,449	) \$(103,053

Condensed Consolidating Statements of Comprehensive Income/(Loss)  
For the three months ended March 29, 2014  
(in thousands)

	Issuer	Guarantors	Non-guarantors	Eliminations	Consolidated
Net income/(loss)	\$(51,006	) \$ 34,630	\$(23,269	) \$(11,361	) \$(51,006
Other comprehensive income/(loss), net of tax:					
Foreign currency translation	—	—	20,615	—	20,615
Pension adjustments	320	—	—	—	320
Natural gas swap derivative adjustments	(113	) —	—	—	(113
Corn option derivative adjustments	(1,598	) —	—	—	(1,598
Total other comprehensive income, net of tax	(1,391	) —	20,615	—	19,224
Total comprehensive income/(loss)	(52,397	) 34,630	(2,654	) (11,361	) (31,782
Total comprehensive income attributable to noncontrolling interest	—	—	868	—	868
Total comprehensive income/(loss) attributable to Darling	\$(52,397	) \$ 34,630	\$(3,522	) \$(11,361	) \$(32,650



Condensed Consolidating Statements of Cash Flows  
For the three months ended April 4, 2015  
(in thousands)

	Issuer	Guarantors	Non-guarantors	Eliminations	Consolidated
Cash flows from operating activities:					
Net income/(loss)	\$1,824	\$18,750	\$(1,301)	\$(17,449)	\$1,824
Earnings in investments in subsidiaries	(17,449)	)—	—	17,449	—
Other operating cash flows	48,023	(30,966)	)40,359	—	57,416
Net cash provided by operating activities	32,398	(12,216)	)39,058	—	59,240
Cash flows from investing activities:					
Capital expenditures	(12,243)	)(19,393)	)(19,202)	)—	(50,838)
Acquisitions	—	—	—	—	—
Investment in subsidiaries and affiliates	(20)	)(29,541)	)29,541	20	—
Note receivable from affiliates	—	51,019	(51,019)	)—	—
Gross proceeds from sale of property, plant and equipment and other assets	142	259	133	—	534
Proceeds from insurance settlements	71	270	—	—	341
Payments related to routes and other intangibles	—	—	(753)	)—	(753)
Net cash used in investing activities	(12,050)	)2,614	(41,300)	)20	(50,716)
Cash flows from financing activities:					
Proceeds for long-term debt	—	—	5,943	—	5,943
Payments on long-term debt	(4,000)	)(20)	)(9,582)	)—	(13,602)
Borrowings from revolving facilities	5,000	—	22,428	—	27,428
Payments on revolving facilities	(25,000)	)—	(12,943)	)—	(37,943)
Net cash overdraft financing	—	—	31,162	—	31,162
Deferred loan costs	—	—	—	—	—
Issuances of common stock	81	—	—	—	81
Contributions from parent	—	—	20	(20)	)—
Minimum withholding taxes paid on stock awards	(4,469)	)—	—	—	(4,469)
Excess tax benefits from stock-based compensation	(35)	)—	—	—	(35)
Distributions to noncontrolling interests	—	—	(38)	)—	(38)
Net cash used in financing activities	(28,423)	)(20)	)36,990	(20)	)8,527
Effect of exchange rate changes on cash	—	—	(13,704)	)—	(13,704)
Net increase/(decrease) in cash and cash equivalents	(8,075)	)(9,622)	)21,044	—	3,347
Cash and cash equivalents at beginning of year	10,447	14,460	83,877	—	108,784
Cash and cash equivalents at end of year	\$2,372	\$4,838	\$104,921	\$—	\$112,131



Condensed Consolidating Statements of Cash Flows  
For the three months ended March 29, 2014  
(in thousands)

	Issuer	Guarantors	Non-guarantors	Eliminations	Consolidated
Cash flows from operating activities:					
Net income/(loss)	\$(51,006)	)\$34,630	\$(23,269	)\$(11,361	)\$(51,006 )
Earnings in investments in subsidiaries	(11,361	)—	—	11,361	—
Other operating cash flows	35,205	(11,156	)(3,547	)—	20,502
Net cash provided by operating activities	(27,162	)23,474	(26,816	)—	(30,504 )
Cash flows from investing activities:					
Capital expenditures	(14,754	)(16,332	)(20,274	)—	(51,360 )
Acquisitions	—	(645	)(2,081,045	)—	(2,081,690 )
Investment in subsidiaries and affiliates	(1,483,007	)(2,217,686	)(7,688,504	)11,389,197	—
Note receivable from affiliates	—	(204,074	)204,074	—	—
Gross proceeds from sale of property, plant and equipment and other assets	298	857	169	—	1,324
Proceeds from insurance settlements	—	—	—	—	—
Payments related to routes and other intangibles	(6,812	)—	—	—	(6,812 )
Net cash used in investing activities	(1,504,275	)(2,437,880	)(9,585,580	)11,389,197	(2,138,538 )
Cash flows from financing activities:					
Proceeds for long-term debt	1,100,000	—	697,509	—	1,797,509
Payments on long-term debt	(250,000	)(22	)(13,949	)—	(263,971 )
Borrowings from revolving credit facility	122,445	—	100,865	—	223,310
Payments on revolving credit facility	(207,445	)—	(66,029	)—	(273,474 )
Deferred loan costs	(35,292	)—	(3,494	)—	(38,786 )
Issuances of common stock	2,504	—	—	—	2,504
Contributions from parent	—	2,421,762	8,967,435	(11,389,197	)—
Minimum withholding taxes paid on stock awards	(4,709	)—	—	—	(4,709 )
Excess tax benefits from stock-based compensation	960	—	—	—	960
Net cash used in financing activities	728,463	2,421,740	9,682,337	(11,389,197	)1,443,343
Effect of exchange rate changes on cash	—	—	(1,736	)—	(1,736 )
Net increase/(decrease) in cash and cash equivalents	(802,974	)7,334	68,205	—	(727,435 )
Cash and cash equivalents at beginning of year	857,267	6,117	7,473	—	870,857
Cash and cash equivalents at end of year	\$54,293	\$13,451	\$75,678	\$—	\$143,422



## Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following Management's Discussion and Analysis of Financial Condition and Results of Operations contains forward-looking statements that involve risks and uncertainties. The Company's actual results could differ materially from those anticipated in these forward-looking statements as a result of certain factors, including those set forth below under the heading "Forward Looking Statements" and elsewhere in this report, and under the heading "Risk Factors" in the Company's Annual Report on Form 10-K for the fiscal year ended January 3, 2015, filed with the SEC on March 4, 2015 and in the Company's other public filings with the SEC.

The following discussion should be read in conjunction with the unaudited consolidated financial statements and related notes thereto contained in this report.

### Overview

The Company is a global developer and producer of sustainable natural ingredients from edible and inedible bio-nutrients, creating a wide range of ingredients and customized specialty solutions for customers in the pharmaceutical, food, pet food, feed, technical, fuel, bioenergy and fertilizer industries. With operations on five continents, the Company collects and transforms all aspects of animal by-product streams into useable and specialty ingredients, such as gelatin, edible fats, feed-grade fats, animal proteins and meals, plasma, pet food ingredients, organic fertilizers, yellow grease, fuel feedstocks, green energy, natural casings and hides. The Company also recovers and converts used cooking oil and commercial bakery residuals into valuable feed and fuel ingredients. In addition, the Company provides grease trap services to food service establishments, environmental services to food processors and sells restaurant cooking oil delivery and collection equipment.

On January 7, 2014, the Company acquired the VION Ingredients business division ("VION Ingredients") of VION Holding, N.V. ("VION") by purchasing all of the shares of VION Ingredients International (Holding) B.V., and VION Ingredients Germany GmbH, and 60% of Best Hides GmbH (collectively, the "VION Companies"), as described in Notes 1 and 3 to the Company's Consolidated Financial Statements for the period ended April 4, 2015 included herein, pursuant to a Sale and Purchase Agreement dated October 5, 2013, as amended, between Darling and VION (the "VION Acquisition"). The VION Ingredients business is now conducted under the name Darling Ingredients International. In addition, on October 28, 2013, Darling completed the acquisition of substantially all of the assets of Rothsay ("Rothsay"), a division of Maple Leaf Foods, Inc. ("MFI"), a Canadian corporation, pursuant to an Acquisition Agreement between MFI and Darling dated August 23, 2013 (the "Rothsay Acquisition"). As a result of the VION Acquisition and the Rothsay Acquisition, the Company's business is now conducted through a global network of over 200 locations across five continents.

Commencing with the first quarter of 2014, the Company's business operations were reorganized into three new reportable operating segments: Feed Ingredients, Food Ingredients and Fuel Ingredients. This change was necessitated by the VION Acquisition and aligns the Company's operations based on the products and services offered to various end markets. All historical periods have been restated to conform to the new reportable operating segment structure; however, none of the Company's historic operations fall within the Food Ingredients operating segment and therefore, there is no comparable financial information for the Food Ingredients operating segment for prior periods.

The Feed Ingredients operating segment includes the Company's global activities related to (i) the collection and processing of beef, poultry and pork animal by-products in North America and Europe into non-food grade oils and protein meals, (ii) the collection and processing of bakery residuals in North America into Cookie Meal®, which is predominantly used in poultry and swine rations, (iii) the collection and processing of used cooking oil in North America into non-food grade fats, as well as the production and sale of a variety of cooking oil collection delivery

systems, (iv) the collection and processing of bovine, porcine and ovine blood in China, Europe and North America into blood plasma powder and hemoglobin, (v) the processing of cattle hides and hog skins in North American and Europe, (vi) the production of organic fertilizers using protein produced from the Company's animal by-products processing activities in North America and Europe, and (vii) grease trap services to food service establishments and environmental services to food processors. Non-food grade oils and fats produced and marketed by the Company are principally sold to third parties to be used as ingredients in animal feed and pet food, as an ingredient for the production of biodiesel and renewable diesel or to the oleo-chemical industry to be used as an ingredient in a wide variety of industrial applications. Protein meals produced and marketed by the Company are sold to third parties to be used as ingredients in animal feed, pet food and aquaculture. Blood plasma powder and hemoglobin produced and marketed by the Company are sold to third parties to be used as ingredients in animal feed, pet food and aquaculture.

The Food Ingredients operating segment includes the Company's global activities related to (i) the collection and processing of beef and pork bone chips, beef hides, pig skins, and fish skins into gelatin and hydrolyzed collagen in Europe,

China, South America and North America, (ii) collection and processing of porcine and ovine intestines into natural casings in Europe, China and North America, (iii) the extraction and processing of porcine mucosa into crude heparin in Europe, (iv) the collection and refining of animal fat into food grade fat in Europe, and (v) the processing of bones to bone chips for the gelatin industry and bone ash. Gelatins produced and marketed by the Company are sold to third parties to be used as ingredients in the pharmaceutical, nutraceutical, food, and technical (i.e, photographic) industries. Natural casings produced and marketed by the Company are sold to third parties to be used as an ingredient in the production of sausages and other similar food products.

The Fuel Ingredients operating segment includes the Company's global activities related to (i) the conversion of animal fats and recycled greases into biodiesel in North America, (ii) the conversion of organic sludge and food waste into biogas in Europe, (iii) the collection and conversion of fallen stock and certain animal by-products pursuant to applicable E.U. regulations into low-grade energy sources to be used in industrial applications, (iv) commencing in the second quarter of 2014, the processing of manure into natural bio-phosphate in Europe, and (v) the Company's share of the results of its equity investment in Diamond Green Diesel Holdings LLC, a joint venture with Valero Energy Corporation (the "DGD Joint Venture"), to convert animal fats, recycled greases, used cooking oil, inedible corn oil, soybean oil, or other feedstocks that become economically and commercially viable into renewable diesel as described in Note 5 to the Company's Consolidated Financial Statement for the period ended April 4, 2015 included herein.

Corporate Activities principally includes unallocated corporate overhead expenses, acquisition-related expenses, interest expense net of interest income, and other non-operating income and expenses.

In December 2014, an H5 strain of Highly Pathogenic Avian Influenza ("Bird Flu") was reported on commercial poultry farms in Western Canada and backyard flocks in the Northwestern U.S. This same H5 strain was subsequently reported on commercial turkey farms in California in January 2015. Since these initial reports that the disease had reached the U.S., migratory birds have been blamed for spreading this and two additional H5 strains among commercial poultry flocks in the Midwestern U.S. and Ontario, Canada. As of the date of this report, commercial poultry flocks in 14 states were confirmed to have one or more of these H5 strains of Bird Flu. To date, there have been no reports of humans contracting any of these H5 strains, nor have there been any reports that these Bird Flu strains can be spread from person to person. The response plans followed by APHIS in the U.S. to control outbreaks and prevent the spread of Bird Flu include, among other procedures, restricting the movement of poultry and poultry products into or out of the site of infection, using humane methods to depopulate the infected flock or farm and disposal of the euthanized birds on-site to avoid transporting infected material outside the established quarantine zone. The Company is continuing to monitor this situation. As of the date of this report, this outbreak has not had a significant impact on the Company's operations or financial performance; however, any disease that is linked to animals and has a negative impact on meat or poultry consumption or animal production in any jurisdiction in which the Company operates could have a material negative impact on the volume of raw materials available to the Company or the demand for the Company's finished products. For a more detailed discussion of this and other factors that can impact the Company's business and results of operation, see the Risk Factors discussion in Item 1A of Part I of the Company's Annual Report on Form 10-K for the fiscal year ended January 3, 2015.

#### Operating Performance Indicators

The Company is exposed to certain risks associated with a business that is influenced by agricultural-based commodities. These risks are further described in Item 1A, "Risk Factors" included in the Company's Form 10-K for the fiscal year ended January 3, 2015.

The Company's Feed Ingredients segment animal by-products, bakery residuals, used cooking oil recovery, and blood operations are each influenced by prices for agricultural-based alternative ingredients such as corn, soybean oil, soybean meal, and palm oil. In these operations, the costs of the Company's raw materials change with, or in certain

cases are indexed to, the selling price or the anticipated selling price of the finished goods produced from the acquired raw materials and/or in some cases, the price spread between various types of finished products. The Company believes that this methodology of procuring raw materials generally establishes a relatively stable gross margin upon the acquisition of the raw material. Although the costs of raw materials for the Feed Ingredients segment are generally based upon actual or anticipated finished goods selling prices, rapid and material changes in finished goods prices, including competing agricultural-based alternative ingredients, generally have an immediate and often times, material impact on the Company's gross margin and profitability resulting from the lag effect or lapse of time from the procurement of the raw materials until they are processed and the finished goods sold. In addition, the amount of raw material volume acquired, which has a direct impact on the amount of finished goods produced, can also have a material effect on the gross margin reported, as the Company has a substantial amount of fixed operating costs.

The prices available for the Company's Food Ingredients segment gelatin and natural casings products are influenced by other competing ingredients including plant-based and synthetic hydrocolloids and artificial casings. In the gelatin operation, in particular, the cost of the Company's animal-based raw material moves in relationship to the selling price of the finished goods. The processing time for gelatin and casings is generally 30 to 60 days, which is substantially longer than the Company's animal by-products operations. Consequently, the Company's gross margin and profitability in this segment can be influenced by the movement of finished goods prices from the time the raw materials were procured until the finished goods are sold.

The reporting currency for the Company's financial statements is the U.S. dollar. The Company operates in over 15 countries and therefore, certain of the Company's assets, liabilities, revenues and expenses are denominated in functional currencies other than the U.S. dollar, primarily in the euro, Brazilian real, Chinese renminbi, Canadian dollar, Argentine peso, Japanese yen and Polish zloty. To prepare the Company's consolidated financial statements the Company must translate those assets, liabilities, revenues, and expenses into U.S. dollars at the applicable exchange rate. As a result, increases or decreases in the value of the U.S. dollar against these other currencies will affect the amount of these items recorded in the Company's consolidated financial statements, even if their value has not changed in the functional currency. This could have a significant impact on the Company's results, if such increase or decrease in the value of the U.S. dollar relative to these other currencies is substantial.

The Company monitors the performance of its business segments using key financial metrics such as segment operating income, metric tons of raw material processed, gross margin percentage, foreign currency, and Adjusted EBITDA. The Company's operating results can vary significantly due to changes in factors such as the fluctuation in energy prices, weather conditions, crop harvests, government policies and programs, changes in global demand, changes in standards of living, protein consumption, and global production of competing ingredients. Due to these unpredictable factors that are beyond the control of the Company, the Company does not provide forward-looking financial or operational estimates.

## Results of Operations

### Three Months Ended April 4, 2015 Compared to Three Months Ended March 29, 2014

The Company's first quarter 2015 results include thirteen weeks of operations from the VION Acquisition, as compared to twelve weeks of operations from the VION Acquisition in the first three months of 2014. Net income attributable to Darling for the three months ended April 4, 2015, was \$0.1 million, or \$0.00 per diluted share, as compared to a net loss of \$(52.8) million, or \$(0.32) per diluted share, in the first three months of 2014. The results for the first three months of 2015 and 2014, respectively include the following after-tax costs:

#### Fiscal 2015

\$2.9 million (\$0.02 per diluted share) associated with the integration of VION Ingredients and Rothsay related to a staff reduction in Angoulême, France and the implementation of internal controls over financial reporting per the Sarbanes-Oxley Act of 2002 during the first three months of fiscal 2015.

#### Fiscal 2014

\$31.3 million (\$0.19 per diluted share) related to a non-cash inventory step-up associated with the required purchase accounting for the VION Acquisition related to the portion of acquired inventory sold during the period;

\$22.1 million (\$0.13 per diluted share) related to the redemption premium and write-off of deferred loan costs associated with the retirement of the Company's 8.5% Senior Notes on February 7, 2014;

\$13.8 million (\$0.08 per diluted share) associated with the acquisition and integration of Rothsay and VION Ingredients during the period; and  
\$8.8 million (\$0.05 per diluted share) related to certain euro forward contracts entered into to hedge against foreign exchange risks related to the closing of the VION Acquisition.

Net income and diluted earnings per common share would have been \$3.0 million and \$0.02 per diluted share, respectively, for the first three months of 2015, as compared to \$23.2 million and \$0.13 per share, respectively, for the first three months of 2014, without the acquisition and integration costs, noncash inventory step-up associated with the VION Acquisition, the redemption fees and write-off of deferred loan costs associated with the retirement of the Company's 8.5% Senior Notes and the foreign exchange loss related to the closing of the VION Acquisition. When comparing the first three months of fiscal 2015 to the first three months of fiscal 2014 this would have resulted in a \$(20.2) million decrease in net

income. The decrease is attributable to lower finished product prices, lower equity income in unconsolidated subsidiaries and the impact of foreign exchange rates as a function of the strengthening U.S. dollar as compared mainly to the euro and Canadian dollar, which were partially offset by the increase in raw material volumes.

#### Non-U.S. GAAP Measures

Adjusted EBITDA is presented here not as an alternative to net income, but rather as a measure of the Company's operating performance and is not intended to be a presentation in accordance with GAAP. Since EBITDA (generally, net income plus interest expenses, taxes, depreciation and amortization) is not calculated identically by all companies, the presentation in this report may not be comparable to EBITDA or adjusted EBITDA presentations disclosed by other companies. Adjusted EBITDA is calculated below and represents, for any relevant period, net income/(loss) plus depreciation and amortization, goodwill and long-lived asset impairment, interest expense, (income)/loss from discontinued operations, net of tax, income tax provision, other income/(expense) and equity in net loss of unconsolidated subsidiary. Management believes that Adjusted EBITDA is useful in evaluating the Company's operating performance compared to that of other companies in its industry because the calculation of Adjusted EBITDA generally eliminates the effects of financing, income taxes and certain non-cash and other items that may vary for different companies for reasons unrelated to overall operating performance.

As a result, the Company's management uses Adjusted EBITDA as a measure to evaluate performance and for other discretionary purposes. However, Adjusted EBITDA is not a recognized measurement under GAAP, should not be considered as an alternative to net income as a measure of operating results or to cash flow as a measure of liquidity, and is not intended to be a presentation in accordance with GAAP. In addition to the foregoing, management also uses or will use Adjusted EBITDA to measure compliance with certain financial covenants under the Company's Senior Secured Credit Facilities and 5.375% Notes that were outstanding at April 4, 2015. However, the amounts shown below for Adjusted EBITDA differ from the amounts calculated under similarly titled definitions in the Company's Senior Secured Credit Facilities and 5.375% Notes, as those definitions permit further adjustments to reflect certain other non-recurring costs and non-cash charges.

In addition, the Company's management used adjusted diluted earnings per share as a measure of earnings due to the significant merger and acquisition activity of the Company. However, adjusted earnings per share is not a recognized measurement under GAAP and should not be considered as an alternative to diluted earnings per share presented in accordance with GAAP. Adjusted diluted earnings per share, is defined as adjusted net income attributable to Darling divided by the weighted average shares of diluted common stock. Adjusted net income attributable to Darling is defined as a reconciliation of net income attributable to Darling, net of tax (i) adjusted for net of tax acquisition and integration costs related to merger and acquisitions, (ii) net of tax amortization of acquisition related intangibles and (iii) net of tax certain non-recurring items that are not part of normal operations. This measure is solely for the purpose of calculating adjusted diluted earnings per share and is not intended to be a substitute or presentation in accordance with GAAP.

#### Reconciliation of Net Income to (Non-GAAP) Adjusted EBITDA and (Non-GAAP) Pro Forma Adjusted EBITDA

(dollars in thousands)	Three Months Ended	
	April 4, 2015	March 29, 2014
Net income attributable to Darling	\$109	\$(52,803)
Depreciation and amortization	66,398	65,669
Interest expense	23,109	58,857
Income tax expense/(benefit)	2,115	(18,290)
Foreign currency loss/(gain)	2,460	13,814

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Other expense/(income), net	509	1,138	
Equity in net (income)/loss of unconsolidated subsidiaries	1,808	(5,077	)
Net (loss)/income attributable to noncontrolling interests	1,715	1,797	
Adjusted EBITDA	\$98,223	\$65,105	
Non-cash inventory step-up associated with VION Acquisition	—	44,831	
Acquisition and integration-related expenses	5,319	15,948	
Darling Ingredients International - 13th week (1)	—	4,100	
Pro forma Adjusted EBITDA (Non-GAAP)	\$103,542	\$129,984	
DGD Joint Venture Adjusted EBITDA (Darling's Share) (2)	\$2,346	\$9,072	

35

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(1) January 7, 2014 closed on VION Ingredients, thus the 13th week would be EBITDA adjusted for January 1, 2014 through January 7, 2014.

(2) Darling's pro forma adjusted EBITDA (Non-GAAP) in the above table does not include the DGD Joint Venture adjusted EBITDA (Darling's share) if we had consolidated the DGD Joint Venture.

For the first three months of fiscal 2015, the Company generated Adjusted EBITDA of \$98.2 million, as compared to \$65.1 million in the same period in 2014. The increase was primarily attributable to the reduction of nonrecurring costs incurred in the prior year as part of the VION Acquisition. On a Pro forma Adjusted EBITDA basis, the Company would have generated \$103.5 million in the first three months of 2015, as compared to a Pro forma Adjusted EBITDA of \$130.0 million in the same period in 2014. The decrease in the Pro forma Adjusted EBITDA is attributable to lower finished product prices and the impact of foreign exchange rates as a function of the strengthening U.S. dollar as compared mainly to the euro and Canadian dollar, which were partially offset by the increase in raw material volumes.

As a result of the strengthened U.S. dollar, the above Pro forma Adjusted EBITDA results for the first three months of 2015 would have been \$116.4 million when taking into consideration the change in average foreign currency fluctuations of \$12.9 million as compared to \$130.0 million for the first three months of fiscal 2014, a reduction of \$13.6 million.

(dollars in thousands)	Three Months Ended	
	April 4, 2015	January 3, 2015
Net income attributable to Darling	\$109	\$69,943
Depreciation and amortization	66,398	69,039
Interest expense	23,109	24,633
Income tax expense/(benefit)	2,115	4,792
Foreign currency loss/(gain)	2,460	1,267
Other expense/(income), net	509	(269)
Equity in net (income)/loss of unconsolidated subsidiaries	1,808	(59,547)
Net (loss)/income attributable to noncontrolling interests	1,715	(1,155)
Adjusted EBITDA	\$98,223	\$108,703
Acquisition and integration-related expenses	5,319	2,362
Pro forma Adjusted EBITDA (Non-GAAP)	\$103,542	\$111,065
DGD Joint Venture Adjusted EBITDA (Darling's Share) (1)	\$2,346	\$63,757

(1) Darling's pro forma adjusted EBITDA (Non-GAAP) in the above table does not include the DGD Joint Venture adjusted EBITDA (Darling's share) if we had consolidated the DGD Joint Venture.

On a sequential basis, for the first three months of fiscal 2015, the Company generated Adjusted EBITDA of \$98.2 million, as compared to \$108.7 million in the three months ended January 3, 2015. On a Pro forma Adjusted EBITDA basis, the Company would have generated \$103.5 million in the first three months of fiscal 2015, as compared to a Pro forma Adjusted EBITDA of \$111.1 million in the three months ended January 3, 2015. On a sequential basis, Pro Forma Adjusted EBITDA decreased by approximately \$7.6 million. The decrease in the Pro forma Adjusted EBITDA is attributable to lower finished product prices (see table below) and the impact of foreign exchange rates as a function of the strengthening U.S. dollar as compared mainly to the euro and Canadian dollar.

As a result of the strengthened U.S. dollar, the above Pro forma Adjusted EBITDA results for the first three months of fiscal 2015 would have been \$110.0 million when taking into consideration the change in average foreign currency fluctuations of \$6.5 million as compared to \$111.1 million for the three months ended January 3, 2015, a reduction of \$1.1 million.

**Finished Product Commodity Prices.** Prices for finished product commodities that the Company produces in the Feed Ingredients segment are reported each business day on the Jacobsen index (the "Jacobsen"), an established trading exchange price publisher. The Jacobsen reports industry sales from the prior day's activity by product. The Jacobsen includes reported prices for finished products such as protein (primarily meat and bone meal ("MBM"), poultry meal ("PM") and feathermeal ("FM")), hides, fats (primarily bleachable fancy tallow ("BFT"), poultry grease ("PG") and yellow grease ("YG"))

and corn, which is a substitute commodity for the Company's bakery by-product ("BBP") as well as a range of branded and value-added products, which are end products of the Company's Feed Ingredients segment. In the U.S. the Company regularly monitors the Jacobsen for MBM, PM, FM, BFT, PG, YG and corn because they provide a daily indication of the Company's U.S. revenue performance against business plan benchmarks, while in Europe, the Company regularly monitors Thomson Reuters to track the competing commodities palm oil and soy meal. Although the Jacobsen and Thomson Reuters provide useful metrics of performance, the Company's finished products are commodities that compete with other commodities such as corn, soybean oil, palm oil complex, soybean meal and heating oil on nutritional and functional values and therefore actual pricing for the Company's finished products, as well as competing products, can be quite volatile. In addition, neither the Jacobsen or Thomson Reuters provides forward or future period pricing for the Company's commodities. The Jacobsen and Thomson Reuters prices quoted below are for delivery of the finished product at a specified location. Although the Company's prices generally move in concert with reported Jacobsen and Thomson Reuters prices, the Company's actual sales prices for its finished products may vary significantly from the Jacobsen and Thomson Reuters because of delivery timing differences and because the Company's finished products are delivered to multiple locations in different geographic regions which utilize different price indexes. In addition, certain of the Company's premium branded finished products may also sell at prices that may be higher than the closest product on the related Jacobsen index or by Thomson Reuters. During the first quarter of fiscal 2015, the Company's actual sales prices by product trended with the disclosed Jacobsen and Thomson Reuters prices. Average Jacobsen and Thomson Reuters prices (at the specified delivery point) for the first quarter of fiscal 2015, compared to average Jacobsen and Thomson Reuters prices for the first quarter of fiscal 2014 and fourth quarter of fiscal 2014 follow:

	Avg. Price 1st Quarter 2015	Avg. Price 1st Quarter 2014		% Increase/(Decrease)	% Increase/(Decrease)
Jacobsen Index:					
MBM (Illinois)	\$ 385.12/ton	\$ 473.03/ton	\$ (87.91)/ton	(18.6)	)%
Feed Grade PM (Mid-South)	\$ 465.00/ton	\$ 517.62/ton	\$ (52.62)/ton	(10.2)	)%
Pet Food PM (Mid-South)	\$ 655.12/ton	\$ 793.44/ton	\$ (138.32)/ton	(17.4)	)%
Feathermeal (Mid-South)	\$ 523.77/ton	\$ 722.42/ton	\$ (198.65)/ton	(27.5)	)%
BFT (Chicago)	\$ 29.66/cwt	\$ 34.35/cwt	\$ (4.69)/cwt	(13.7)	)%
YG (Illinois)	\$ 24.58/cwt	\$ 27.52/cwt	\$ (2.94)/cwt	(10.7)	)%
Corn (Illinois)	\$ 3.90/bushel	\$ 4.56/bushel	\$ (0.66)/bushel	(14.5)	)%
Thomson Reuters:					
Palm Oil (CIF Rotterdam)	\$ 656.00/ton	\$ 911.00/ton	\$ (255.00)/ton	(28.0)	)%
Soy meal (CIF Rotterdam)	\$ 436.00/ton	\$ 571.00/ton	\$ (135.00)/ton	(23.6)	)%
	Avg. Price 1st Quarter 2015	Avg. Price 4th Quarter 2014		% Increase/(Decrease)	% Increase/(Decrease)
Jacobsen Index:					
MBM (Illinois)	\$ 385.12/ton	\$ 392.68/ton	\$ (7.56)/ton	(1.9)	)%
Feed Grade PM (Mid-South)	\$ 465.00/ton	\$ 492.76/ton	\$ (27.76)/ton	(5.6)	)%
Pet Food PM (Mid-South)	\$ 655.12/ton	\$ 746.52/ton	\$ (91.40)/ton	(12.2)	)%
Feathermeal (Mid-South)	\$ 523.77/ton	\$ 672.63/ton	\$ (148.86)/ton	(22.1)	)%
BFT (Chicago)	\$ 29.66/cwt	\$ 31.78/cwt	\$ (2.12)/cwt	(6.7)	)%
YG (Illinois)	\$ 24.58/cwt	\$ 25.56/cwt	\$ (0.98)/cwt	(3.8)	)%
Corn (Illinois)	\$ 3.90/bushel	\$ 3.66/bushel	\$ 0.24/bushel	6.6	)%
Thomson Reuters:					
Palm Oil (CIF Rotterdam)	\$ 656.00/ton	\$ 718.00/ton	\$ (62.00)/ton	(8.6)	)%

Soy meal (CIF Rotterdam)	\$ 436.00/ton	\$ 486.00/ton	\$ (50.00)/ton	(10.3	)%
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During the first three months of fiscal 2015 net sales for the Feed Ingredients segment were \$547.5 million as compared to \$586.1 million during the first three months of fiscal 2014, a decrease of approximately \$38.6 million. Fat net sales is approximately \$182.9 million and \$201.7 million of net sales for the three months ended April 4, 2015 and March 29, 2014, respectively, protein net sales is approximately \$220.0 million and \$233.2 million of net sales for the three months ended April 4, 2015 and March 29, 2014, respectively, bakery net sales is approximately \$53.8 million and \$54.2 million of net sales for the three months ended April 4, 2015 and March 29, 2014, respectively, and other sales is approximately \$90.8 million and \$97.0 million for the three months ended April 4, 2015 and March 29, 2014, respectively. The decrease in net sales for the Feed Ingredients segment was primarily due to the following (in millions of dollars):

	Fats	Proteins	Bakery	Other	Total
Increase in sales volumes	\$10.7	\$7.3	\$10.9	\$—	\$28.9
Decrease in finished good prices	(22.6)	)(3.4	)(11.3	)—	(37.3)
Decrease due to currency exchange rates	(6.9)	)(17.1	)—	—	(24.0)
Other change	—	—	—	(6.2)	)(6.2)
	\$(18.8	)\$(13.2	)\$(0.4	)\$(6.2	)\$(38.6)

In the above table, the increase in sales volumes for bakery is primarily due to the Custom Blenders acquisition that occurred in the fourth quarter of fiscal 2014.

Reconciliation (Non-GAAP) Adjusted Diluted Earnings Per Share and (Non-GAAP) Adjusted Net Income Attributable to Darling

(dollars in millions, except earnings per share)	Three Months Ended	
	April 4, 2015	March 29, 2014
Net income attributable to Darling	\$0.1	\$(52.8)
Adjusted for acquisition related items (a)		
Non-cash inventory step-up associated with the VION Acquisition	—	31.3
Acquisition and integration costs	2.9	13.8
Amortization of intangibles	11.4	14.2
Redemption premium on 8.5% Senior Notes and write-off deferred loan costs	—	22.1
Foreign currency hedge of VION purchase price	—	8.8
Adjusted income attributable to Darling (non GAAP)	\$14.4	\$37.4
Weighted average shares of common stock outstanding	165,146	164,386
Diluted earnings per share, as reported	\$—	\$(0.32)
Non-cash inventory step-up associated with the VION Acquisition	—	0.19
Acquisition and integration costs	0.02	0.08
Amortization of intangibles	0.07	0.09
Redemption premium on 8.5% Senior Notes and write-off deferred loan costs	—	0.13
Foreign currency hedge of VION purchase price	—	0.05
Adjusted diluted earnings per share attributable to Darling (non GAAP)	\$0.09	\$0.22

Adjustments to net income attributable to Darling and diluted earnings per share of acquisition related items are net of tax. Calculations of all adjustment tax amounts were at the applicable effective tax rate for the period, except for discrete items in fiscal 2015 and fiscal 2014. The effective tax rate used for calculating non GAAP Adjusted EPS in the above table for the quarter ended April 4, 2015 and March 29, 2014 was 45.9% and 30.3%, respectively.

Other principal indicators which management routinely monitors as an indicator of operating performance include:

Segment operating income  
Raw material processed

Gross margin percentage

Foreign currency

These indicators and their importance are discussed below in greater detail.

38

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## Operating Income by Segment

Segment operating income for the first three months of fiscal 2015 was \$31.8 million, which reflects an increase of \$32.4 million as compared to the first three months of fiscal 2014. Adjusting the first three months of fiscal 2014 for the inventory step-up associated with the required purchase accounting for the VION Acquisition and the net change between the acquisition and integration costs in the first three months of fiscal 2015 as compared to the first three months of fiscal 2014, operating income would have been \$54.8 million in the first three months of 2014.

	Feed Ingredients	Food Ingredients	Fuel Ingredients	Corporate	Total	
Three Months Ended April 4, 2015						
Net Sales	\$547,498	\$270,157	\$57,039	\$—	\$874,694	
Cost of sales and operating expenses	424,006	216,637	43,874	4	684,521	
Gross Margin	123,492	53,520	13,165	(4	)190,173	
Selling, general and administrative expense	48,023	25,476	4,040	9,092	86,631	
Acquisition costs	—	—	—	5,319	5,319	
Depreciation and amortization	40,055	17,197	6,631	2,515	66,398	
Segment operating income/(loss)	35,414	10,847	2,494	(16,930	)31,825	
Equity in net income of unconsolidated subsidiaries	417	—	(2,225	)—	(1,808	)
Segment income	35,831	10,847	269	(16,930	)30,017	
Total other expense					(26,078	)
Income/(loss) before income taxes					\$3,939	
	Feed Ingredients	Food Ingredients	Fuel Ingredients	Corporate	Total	
Three Months Ended March 29, 2014						
Net Sales	\$586,107	\$293,462	\$66,723	\$—	\$946,292	
Cost of sales and operating expenses	458,450	264,101	52,669	(14	)775,206	
Gross Margin	127,657	29,361	14,054	14	171,086	
Selling, general and administrative expense	51,565	24,062	4,332	10,074	90,033	
Acquisition costs	—	—	—	15,948	15,948	
Depreciation and amortization	38,559	17,441	7,377	2,292	65,669	
Segment operating income/ (loss)	37,533	(12,142	)2,345	(28,300	)564	)
Equity in net income of unconsolidated subsidiaries	403	—	4,674	—	5,077	
Segment income	37,936	(12,142	)7,019	(28,300	)4,513	
Total other expense					(73,809	)
Income before income taxes					\$(69,296	)

Feed Ingredients operating income for the first three months of fiscal 2015 was \$35.4 million, a decrease of \$2.1 million as compared to the first three months of fiscal 2014. Adjusting the first three months of fiscal 2014 for the

non-cash inventory step-up adjustment of approximately \$12.7 million and comparing this to the first three months of fiscal 2015, the Feed Ingredients operating income for the first three months of fiscal 2015 is lower by \$14.8 million. Lower earnings in the Feed Ingredients segment were due to significant decline in proteins, fats, used cooking oil and bakery finished product prices attributable to overall lower feed ingredient prices as a result of the global record-setting grain production. On an adjusted basis, the Feed Ingredients segment operating income decreased by \$14.8 million as compared to the same period in fiscal 2014. Lower earnings in the United States operations, related primarily to lower prices for protein, fat, particularly in the Company's non-formula business, as well as bakery. U.S. had strong volumes due to an increase in dead stock and breakdown tonnage from the slaughter industry and new accounts. In addition, the Company's Feed Ingredients segment was negatively impacted by foreign exchange translation by approximately \$4.6 million when using prior year average exchange rates.



Food Ingredients operating income was \$10.8 million for the first three months of 2015, an increase of \$22.9 million as compared to the first three months of fiscal 2014. Adjusting the first three months of fiscal 2014 for the non-cash inventory step-up adjustment of approximately \$31.9 million and comparing this to the first three months of fiscal 2015, the Food Ingredients operating income for the first three months of fiscal 2015 is lower by \$9.0 million. The gelatin business performed well as compared to the prior year as a result of increased demand in China and lower raw material prices in Europe. The European specialty ingredients business was down compared to the prior year period due to the closing of the Russian trade border in the second quarter of fiscal 2014. The Company's casing business also improved comparable to the same period in the prior year. In addition, the Company's Food Ingredients segment was negatively impacted by foreign exchange translation by approximately \$6.9 million when using prior year average exchange rates.

Exclusive of the DGD Joint Venture, Fuel Ingredients operating income for the first three months of fiscal 2015 was \$2.5 million, an increase of \$0.2 million as compared to first three months of fiscal 2014. Adjusting the first three months of fiscal 2014 for the non-cash inventory step-up adjustment of approximately \$0.2 million and comparing this to the first three months of fiscal 2015, the Fuel Ingredients operating income for the first three months of fiscal 2015 is the same as the first three months of fiscal 2014. Including the DGD Joint Venture, the Fuel Ingredients segment income for the first three months of fiscal 2015 was \$0.3 million, as compared to segment income of \$7.2 million in the same period of 2014. The reduction of \$6.9 million is primarily related to a decrease in the income of the DGD Joint Venture due to the uncertain regulatory environment with respect to the U.S. mandated RVO requirement and the decrease in petroleum prices. In addition, the Company's Fuel Ingredients segment was negatively impacted by foreign exchange translation by approximately \$2.4 million when using prior year average exchange rates and lower production at the Canadian biodiesel plant due to operational breakdown issues.

#### Raw Material Processed

Raw material processed represents the quantity in metric tons of raw material collected from the Company's various raw material suppliers. The volume of raw material processed bears a direct relationship to the volume of finished product produced and available for sale.

Overall, in the first three months of 2015, the raw material processed by the Company totaled 2.44 million metric tons. Of this amount, 1.87 million metric tons was in the Feed Ingredients segment, 265,000 metric tons was in the Food Ingredients segment, and 302,000 metric tons was in the Fuel Ingredients segment. Globally, on a sequential quarter basis, raw material processed volumes were flat globally, which consisted of a 0.80% increase in the Feed Ingredients segment, a 3.87% decrease in the Food Ingredients segment, and a 9.10% decrease in the Fuel Ingredients segment. As compared to the first three months of fiscal 2014 overall volumes were up approximately 12.94%, which consisted of a 11.97% increase in the Feed Ingredients segment, a 4.54% increase in the Food Ingredients segment and a 28.90% increase in the Fuel Ingredients segment. The total raw materials processed and that for the Fuel Ingredients segment excludes raw material processed at the DGD Joint Venture.

In the first three months of 2014, the raw material processed by the Company totaled 2.16 million metric tons. Of this amount, 1.67 million metric tons was in the Feed Ingredients segment, 253,000 metric tons was in the Food Ingredients segment, and 234,000 metric tons was in the Fuel Ingredients segment.

#### Gross Margin Percentages

(in thousands except percentages)	Feed Ingredients	Food Ingredients	Fuel Ingredients	Corporate	Total
Three Months Ended April 4, 2015					
Net Sales	\$547,498	\$270,157	\$57,039	\$—	\$874,694

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Cost of sales and operating expenses	424,006	216,637	43,874	4	684,521	
Gross Margin	123,492	53,520	13,165	(4	) 190,173	
Gross Margin %	22.6	% 19.8	% 23.1	%—	% 21.7	%

40

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(in thousands except percentages)	Feed Ingredients	Food Ingredients	Fuel Ingredients	Corporate	Total	
Three Months Ended March 29, 2014						
Net Sales	\$586,107	\$293,462	\$66,723	\$—	\$946,292	
Cost of sales and operating expenses	458,450	264,101	52,669	(14	) 775,206	
Gross Margin	127,657	29,361	14,054	14	171,086	
Gross Margin %	21.8	% 10.0	% 21.1	%—	% 18.1	%
Gross Margin % before inventory step-up	24.0	% 20.9	% 21.4	%—	% 22.8	%

Gross margin percentage represents the gross margin dollars (net sales less cost of sales and operating expenses) as a percentage of net sales. Overall, in the first three months of fiscal 2015, the gross margin percentage was 21.7% as compared to 18.1% in the first three months of fiscal 2014, or an increase of 19.9%. Adjusting the first three months of fiscal 2014 for the non-cash impact of the \$44.8 million inventory step-up, the gross margin percentage for the first three months of fiscal 2014 would have been 22.8%. As a result, the first three months of fiscal 2015 gross margin percentage decreased 4.7% as compared to the first three months of fiscal 2014. When looking at the foreign exchange impact the gross margins for the first three months of fiscal 2015 were flat as compared to the adjusted first three months of fiscal 2014.

In the Feed Ingredients segment for the first three months of fiscal 2015, the gross margin percentage was 22.6% as compared to 21.8% for the first three months of fiscal 2014, or an increase of 3.7%. Adjusting the first three months of fiscal 2014 for the non-cash impact of the \$12.7 million inventory step-up, the gross margin percentage for the first three months of fiscal 2014 would have been 24.0%. With respect to the Feed Ingredients segment, the reduction was principally related to a decline in finished fat product prices, which were only partially offset by a reduction in raw material costs. European finished fat prices were principally impacted by softness in global biofuels demand with several major producers taking extended turnarounds during the three months.

In the Food Ingredients segment for the first three months of fiscal 2015, the gross margin percentage was 19.8% as compared to 10.0% during the first three months of fiscal 2014, or an increase of 98.0%. Adjusting the first three months of fiscal 2014 for the non-cash impact of the \$31.9 million inventory step-up, the gross margin percentage for the first three months of fiscal 2014 would have been 20.9%. Margins for first three months of fiscal 2015 were down from the first three months of fiscal 2014 mainly due to the decrease in edible fats profit in the European market, which was partially offset by profitability in the global gelatin market.

In the Fuel Ingredients segment (exclusive of the equity contribution from the DGD Joint Venture) for the first three months of fiscal 2015, the gross margin percentage was 23.1% as compared to 21.1% for the first three months of fiscal 2014, or an increase of 9.5%. The increase in the fuel segment margin is mainly driven by the new bio-phosphate operations in Europe which was partially offset biodiesel activity in Canada.

#### Foreign Currency

The U.S. dollar has been strengthened against most of the other functional currencies used by the Company's non-domestic operations. Using actual results for first quarter of fiscal year 2015 and using the prior years first quarter average currency rate this would result in an increase in operating income of approximately \$12.9 million. On a sequential basis the first quarter of fiscal 2015 actual results were lower by approximately \$6.5 million. This impact is mainly due to the drop in the euro and Canadian dollar as compared to the U.S. dollar. The average rates assumptions used in this calculation was the actual fiscal average rate for the first quarter ended March 29, 2014 of €1.00:USD\$1.38 and CAD\$1.00:USD\$0.91 as compared to the average rate for the first quarter ended April 4, 2015 of €1.00:USD\$1.13

and CAD\$1.00:USD\$0.80, respectively.

#### Corporate Activities

**Selling, General and Administrative Expenses.** Selling, general and administrative expenses were \$9.1 million during the first three months of fiscal 2015, a \$1.0 million decrease from \$10.1 million during the first three months of fiscal 2014. The decrease is primarily due a decrease in professional fees and corporate payroll and related benefits.

**Acquisition and Integration Costs.** Acquisition and integration costs, mainly relate to the VION Acquisition and the Rothsay Acquisition, were \$5.3 million during the first three months of fiscal 2015, as compared to \$15.9 million in the first three months of fiscal 2014. The decrease is mainly due to the fact that the majority of the costs in the first three months of fiscal 2015 relate to the integration of operations, systems integration and Sarbanes-Oxley Act of 2002 internal controls in

connection with the VION Acquisition and Rothsay Acquisition, as compared to the higher costs incurred in the three months of fiscal 2014 that related mostly to VION Acquisition costs.

**Depreciation and Amortization.** Depreciation and amortization charges increased \$0.2 million to \$2.5 million during the first three months of fiscal 2015, as compared to \$2.3 million during the first three months of fiscal 2014. The increase in depreciation and amortization is primarily due to the VION Acquisition and Rothsay Acquisition and depreciation associated with the Company's new enterprise resource planning ("ERP") system.

**Interest Expense.** Interest expense was \$23.1 million during the first three months of fiscal 2015, compared to \$58.9 million during the first three months of fiscal 2014, a decrease of \$35.8 million. The decrease in interest expense is primarily due to charges relating to (i) the redemption premium paid of approximately \$27.3 million to retire the Company's 8.5% Senior Notes due 2018, (ii) the approximately \$4.3 million write-off of deferred loan costs related to the retirement of the 8.5% Senior notes and (iii) interest paid of approximately \$2.3 million on the 8.5% Senior notes in the prior year.

**Foreign Currency Gains/(Losses).** Foreign currency losses were \$2.5 million during the first three months of fiscal 2015, as compared to a loss of \$13.8 million for the first three months of fiscal 2014. The decrease is mainly due to a prior year \$12.6 million loss on a certain euro forward contract entered into to hedge the foreign exchange risk related to the closing of the VION Acquisition.

**Other Income/Expense.** Other expense was \$0.5 million in the first three months of fiscal 2015, compared to expense of \$1.1 million in the first three months of fiscal 2014. The decrease in other expense in the first quarter of fiscal 2015 as compared to the same period in fiscal 2014 is mainly due to an increase in interest income that more than offset a reduction in other non-operating costs.

**Equity in Net Income/(Loss) in Investment of Unconsolidated Subsidiaries.** Mainly represents the Company's portion of the loss of the DGD Joint Venture for the first three months of fiscal 2015. In the first three months of fiscal 2015 the net loss was \$1.8 million compared to a net income of \$5.1 million in the first three months of fiscal 2014. The \$6.9 million decrease in net income is mainly a direct result of reduced petroleum prices in the first three months of fiscal 2015 as compared to the same period in the prior year.

**Income Taxes.** The Company recorded income tax expense of \$2.1 million for the first three months of fiscal 2015, compared to \$18.3 million of income tax benefit recorded in the first three months of fiscal 2014, an increase of \$20.4 million, which is primarily due to increased pre-tax earnings of the Company for the first three months of fiscal 2015. The effective tax rate for the first three months of fiscal 2015 and fiscal 2014 is 53.7% and 26.4%, respectively. The effective tax rate for the first three months of fiscal 2015 and fiscal 2014 differs from the statutory rate of 35% due primarily to the relative mix of earnings among jurisdictions with different tax rates, Subpart F income and discrete items.

## FINANCING, LIQUIDITY AND CAPITAL RESOURCES

### Credit Facilities

### Indebtedness

Certain Debt Outstanding at April 4, 2015. On April 4, 2015, debt outstanding under the Company's Amended Credit Agreement and the Company's 5.375% Notes consists of the following (in thousands):

5.375% Notes:	
5.375 % Notes due 2022	\$500,000
Amended Credit Agreement:	
Term Loan A	\$299,620
Term Loan B	\$1,145,098
Revolving Credit Facility:	
Maximum availability	\$1,000,000
Borrowings outstanding	88,604
Letters of credit issued	32,004
Availability	\$879,392

Senior Secured Credit Facilities. On January 6, 2014, Darling, Darling Canada and Darling NL entered into the Second Amended and Restated Credit Agreement, (the "Amended Credit Agreement"), restating its then existing Amended and Restated Credit Agreement dated September 27, 2013, with the lenders from time to time party thereto, JPMorgan Chase Bank, N.A., as Administrative Agent, and the other agents from time to time party thereto. For a description of the terms of the Amended Credit Agreement see Note 6 to the Company's Consolidated Financial Statements included herein.

As of April 4, 2015, the Company had availability of \$879.4 million under the revolving loan facility, taking into account an aggregate of \$88.6 million outstanding borrowings and letters of credit issued of \$32.0 million.

As of April 4, 2015, the Company has borrowed all \$350.0 million under the term loan A facility and repaid approximately CAD\$9.4 million and \$12.5 million, which when repaid, cannot be reborrowed. The term loan A facility is repayable in quarterly installments as follows: for the first eight quarters following January 6, 2014, 1.25% of the original principal amount of the term loan A facility, for the ninth through sixteenth quarters following January 6, 2014, 1.875% of the original principal amount of the term loan A facility, and for each quarterly installment after such sixteenth installment until September 27, 2018, 3.75% of the original principal amount of the term loan A facility. The term loan A facility will mature on September 27, 2018.

As of April 4, 2015, the Company has borrowed all \$1.3 billion under the terms of the term loan B facility and repaid approximately €5.1 million and \$6.0 million, which when repaid, cannot be reborrowed. The term loan B facility is repayable in quarterly installments of 0.25% of the aggregate principal amount of the relevant term loan B facility on the last day of each March, June, September and December of each year commencing on the last day of each month falling on or after the last day of the first full quarter following January 6, 2014, and continuing until the last day of each quarter period ending immediately prior to January 7, 2021; and one final installment in the amount of the relevant term loan B facility then outstanding, due on January 7, 2021. The term loan B facility will mature on January 7, 2021.

The interest rate applicable to any borrowings under the term loan A facility and the revolving loan facility will equal either LIBOR/euro interbank offered rate/CDOR plus 2.50% per annum or base rate/Canadian prime rate plus 1.50% per annum, subject to certain step-downs based on the Company's total leverage ratio. The interest rate applicable to any borrowings under the term loan B facility will equal (a) for U.S. dollar term loans, either the base rate plus 1.50% or LIBOR plus 2.50%, and (b) for euro term loans, the euro interbank offered rate plus 2.75%, in each case subject to a step-down based on Darling's total leverage ratio. For term loan B loans, the LIBOR rate shall not be less than 0.75%.

Senior Notes due 2022. On December 18, 2013, Darling Escrow Sub, a Delaware corporation and wholly-owned subsidiary of Darling, entered into a purchase agreement with the initial purchasers party there to (the "Original Purchase Agreement"), for the sale of \$500.0 million aggregate principal amount of its 5.375% Notes. On January 2, 2014, the 5.375% Notes, which were offered in a private offering in connection with the VION Acquisition, were issued pursuant to a 5.375% Notes Indenture, dated as of January 2, 2014 (the "Original Indenture"), among Darling Escrow Sub, the Subsidiary Guarantors (as defined in the Original Indenture) party thereto from time to time and U.S. Bank National Association, as trustee (the "Trustee"), with the gross proceeds from the offering of the 5.375% Notes and certain additional amounts deposited into an escrow account pending the satisfaction of certain conditions, including the completion of the VION Acquisition, which occurred on January 7, 2014.

On January 8, 2014, Darling Escrow Sub merged (the "Notes Merger") with and into Darling (with Darling as the survivor of the Notes Merger), pursuant to an Agreement and Plan of Merger, dated January 8, 2014, between Darling Escrow Sub and Darling. In connection with the completion of the Notes Merger, pursuant to the provisions of the Original Indenture and the Original Purchase Agreement, Darling Escrow Sub, Darling and certain of Darling's

subsidiaries entered into a supplemental indenture with the Trustee (the "Supplemental Indenture," and together with the Original Indenture, the "Indenture"). For a description of the terms of the 5.375% Notes see Note 6 of Notes to Consolidated Financial Statements.

The classification of long-term debt in the Company's April 4, 2015 consolidated balance sheet is based on the contractual repayment terms of the 5.375% Notes and debt issued under the Amended Credit Agreement.

As a result of the Company's borrowings under its Amended Credit Agreement and the Indenture, the Company is highly leveraged. Investors should note that, in order to make scheduled payments on the indebtedness outstanding under the Amended Credit Agreement and the 5.375% Notes, and otherwise, the Company will rely in part on a combination of dividends, distributions and intercompany loan repayments from the Company's direct and indirect U.S. and foreign subsidiaries. The Company is prohibited under the Amended Credit Agreement and the Indenture from entering (or allowing



such subsidiaries to enter) into contractual limitations on the Company's subsidiaries' ability to declare dividends or make other payments or distributions to the Company. The Company has also attempted to structure the Company's consolidated indebtedness in such a way as to maximize the Company's ability to move cash from the Company's subsidiaries to Darling or another subsidiary that will have fewer limitations on the ability to make upstream payments, whether to Darling or directly to the Company's lenders as a Guarantor. Nevertheless, applicable laws under which the Company's direct and indirect subsidiaries are formed may provide limitations on such dividends, distributions and other payments. In addition, regulatory authorities in various countries where the Company operates or where the Company imports or exports products may from time to time impose import/export limitations, foreign exchange controls or currency devaluations that may limit the Company's access to profits from the Company's subsidiaries or otherwise negatively impact the Company's financial condition and therefore reduce the Company's ability to make required payments under Amended Credit Agreement, the 5.375% Notes, or otherwise. In addition, fluctuations in foreign exchange values may have a negative impact on the Company's ability to repay indebtedness denominated in U.S. or Canadian dollars or euros. See "Risk Factors - Our business may be adversely impacted by fluctuations in exchange rates, which could affect our ability to comply with our financial covenants" and " - Our ability to repay our indebtedness depends in part on the performance of our subsidiaries, including our non-guarantor subsidiaries, and their ability to make payments" in the Company's Annual Report on Form 10-K for the fiscal year ended January 3, 2015 as filed with the SEC on March 4, 2015.

#### Working Capital and Capital Expenditures

On April 4, 2015, the Company had working capital of \$568.2 million and its working capital ratio was 2.19 to 1 compared to working capital of \$569.6 million and a working capital ratio of 2.18 to 1 on January 3, 2015. As of April 4, 2015, the Company had unrestricted cash of \$112.1 million and funds available under the revolving credit facility of \$879.4 million, compared to unrestricted cash of \$108.8 million and funds available under the revolving credit facility of \$865.9 million at January 3, 2015. The Company diversifies its cash investments by limiting the amounts deposited with any one financial institution and invest primarily in government-backed securities.

Net cash provided by operating activities was \$59.2 million for the three months ended April 4, 2015 as compared to net cash used by operating activities of \$30.5 million for the three months ended March 29, 2014, an increase of \$89.7 million due primarily to an increase in net income of approximately \$52.8 million and changes in operating assets and liabilities that included an increase in cash provided by accounts payable and accrued expenses of approximately \$43.8 million. Cash used by investing activities was \$50.7 million for the three months ended April 4, 2015, compared to \$2,138.5 million for the three months ended March 29, 2014, a decrease of \$2,087.8 million, primarily due to cash paid for the VION Acquisition in the prior year. Net cash provided by financing activities was \$8.5 million for the three months ended April 4, 2015, compared to cash provided by financing activities of \$1,443.3 million for the three months ended March 29, 2014, a decrease of \$1,434.8 million, primarily due to borrowings under the Amended Credit Agreement and 5.375% Notes to fund the VION Acquisition in the prior year.

Capital expenditures of \$50.8 million were made during the first three months of fiscal 2015, compared to \$51.4 million in the first three months of fiscal 2014, for a net decrease of \$0.6 million (1.2%). The Company expects to incur additional capital expenditures of between \$150.0 million and \$200.0 million for the remainder of fiscal 2015. Additionally, included in the planned capital projects are costs associated with the Company's initiation of a new ERP system. As of April 4, 2015, the Company has spent life-to-date approximately \$38.4 million in capital expenditures for software and design costs related to the implementation of the Oracle E Business Suite ERP system. The implementation is expected to be completed in 2016. The expected cash flow impact of this project will be in the range of \$40.0 million to \$42.0 million. These costs will be financed using the cash flows from operations. Capital expenditures related to compliance with environmental regulations were \$3.3 million and \$5.6 million during the three months ended April 4, 2015 and March 29, 2014, respectively.

Accrued Insurance and Pension Plan Obligations

Based upon the annual actuarial estimate, current accruals and claims paid during the first three months of fiscal 2015, the Company has accrued approximately \$9.3 million it expects will become due during the next twelve months in order to meet obligations related to the Company's self insurance reserves and accrued insurance obligations, which are included in current accrued expenses at April 4, 2015. The self insurance reserve is composed of estimated liability for claims arising for workers' compensation, and for auto liability and general liability claims. The self insurance reserve liability is determined annually, based upon a third party actuarial estimate. The actuarial estimate may vary from year to year due to changes in cost of health care, the pending number of claims or other factors beyond the control of management of the Company.

Based upon current actuarial estimates, the Company expects to contribute approximately \$0.4 million to its domestic pension plans in order to meet minimum pension funding requirements during the next twelve months. In addition, the Company expects to make payments of approximately \$7.1 million under its foreign pension plans in the next twelve months. The minimum pension funding requirements are determined annually, based upon a third party actuarial estimate. The actuarial estimate may vary from year to year due to fluctuations in return on investments or other factors beyond the control of management of the Company or the administrator of the Company's pension funds. No assurance can be given that the minimum pension funding requirements will not increase in the future. The Company has made tax deductible discretionary and required contributions to its domestic pension plans for the three months ended April 4, 2015 of approximately \$0.1 million. Additionally, the Company has made required and tax deductible discretionary contributions to its foreign pension plans for the three months ended April 4, 2015 of approximately \$1.5 million.

The U.S. Pension Protection Act of 2006 ("PPA") went into effect in January 2008. The stated goal of the PPA is to improve the funding of U.S. pension plans. U.S. plans in an under-funded status are required to increase employer contributions to improve the funding level within PPA timelines. Volatility in the world equity and other financial markets could have a material negative impact on U.S. pension plan assets and the status of required funding under the PPA. The Company participates in various U.S. multiemployer pension plans which provide defined benefits to certain employees covered by labor contracts. These plans are not administered by the Company and contributions are determined in accordance with provisions of negotiated labor contracts to meet their pension benefit obligations to their participants. The Company's contributions to each individual U.S. multiemployer plan represent less than 5% of the total contributions to each such plan. Based on the most currently available information, the Company has determined that, if a withdrawal were to occur, withdrawal liabilities for two of the U.S. plans in which the Company currently participates could be material to the Company, with one of these material plans certified as critical or red zone under PPA guidelines. With respect to the other U.S. multiemployer pension plans in which the Company participates and which are not individually significant, four plans have certified as critical or red zone, two have certified as endangered or yellow zone and one has certified as seriously endangered or orange zone as defined by the PPA. The Company has received notices of withdrawal liability from two U.S. multiemployer pension plans in which it participated. As a result, the Company has an accrued aggregate liability of approximately \$2.0 million representing the present value of scheduled withdrawal liability payments under these multiemployer plans. While the Company has no ability to calculate a possible current liability for under-funded multiemployer plans that could terminate or could require additional funding under the PPA, the amounts could be material.

#### DGD Joint Venture

The Company announced on January 21, 2011 that a wholly-owned subsidiary of Darling entered into a limited liability company agreement with Valero to form the DGD Joint Venture. The DGD Joint Venture is owned 50% / 50% with Valero and was formed to design, engineer, construct and operate the DGD Facility, which is capable of processing approximately 11,000 barrels per day of input feedstock to produce renewable diesel fuel and certain other co-products, and is located adjacent to Valero's refinery in Norco, Louisiana. The DGD Facility reached mechanical completion and began the production of renewable diesel in late June 2013.

On May 31, 2011, the DGD Joint Venture and Diamond Green Diesel LLC, a wholly-owned subsidiary of the DGD Joint Venture ("Opco"), entered into (i) a facility agreement (the "Facility Agreement") with Diamond Alternative Energy, LLC, a wholly-owned subsidiary of Valero (the "Lender"), and (ii) a loan agreement (the "Loan Agreement") with the Lender, which provided the DGD Joint Venture with a 14 year multiple advance term loan facility of approximately \$221,300,000 (the "JV Loan") to support the design, engineering and construction of the DGD Facility, which is now in production. The Facility Agreement and the Loan Agreement prohibit the Lender from assigning all or any portion of the Facility Agreement or the Loan Agreement to unaffiliated third parties. Opco has also pledged substantially all of its assets, consisting of substantially all of the plant, property and equipment of the DGD Facility, to the Lender, and

the DGD Joint Venture has pledged all of Opco's equity interests to the Lender, until the JV Loan has been paid in full and the JV Loan has terminated in accordance with its terms.

Based on the sponsor support agreements executed in connection with the Facility Agreement and the Loan Agreement relating to the DGD Joint Venture with Valero, the Company has contributed a total of approximately \$111.7 million for completion of the DGD Facility including the Company's portion of cost overruns and working capital funding. As of the date of this report, it is anticipated that substantially all contributions have been made, except for possible additional working capital funding, which is not expected to be material to the Company if it occurs. As of April 4, 2015, under the equity method of accounting, the Company has an investment in the DGD Joint Venture of approximately \$176.7 million included on the consolidated balance sheet. Distribution of earnings to the venture partners is prohibited until certain conditions required under the DGD Joint Venture's Loan Agreement are satisfied, including prepayments of principal by the DGD Joint Venture upon qualifying events. In addition, the DGD Joint Venture has no mandatory distributions to its joint venture partners. The

DGD Joint Venture received the \$126.0 million of 2014 calendar year blenders credits from the Internal Revenue Service in April 2015. As a result, the DGD Joint Venture made debt payment of approximately \$43 million, made dividend distributions to each partner in the amount of \$25.0 million and retained the remaining amount for future capital expenditures and general DGD Joint Venture purposes.

On February 23, 2015, Darling through its wholly owned subsidiary Darling Green Energy LLC, ("Darling Green") and a third party Diamond Alternative Energy, LLC ("Diamond Alternative" and together with Darling Green, the "DGD Lenders") entered into a revolving loan agreement (the "DGD Loan Agreement") with the DGD Joint Venture Opco. The DGD Lenders have committed to make loans available to Opco in the total amount of \$10.0 million with each lender committed to \$5.0 million of the total commitment. Any borrowings by Opco under the DGD Loan Agreement are at the applicable annum rate equal to the sum of (a) the LIBO Rate (meaning Reuters BBA Libor Rates Page 3750) on such day plus (b) 2.50%. The DGD Loan Agreement matures on December 31, 2015, unless extended by agreement of the parties. During the first quarter of fiscal 2015, Opco borrowed and repaid \$3.5 million plus an insignificant amount of interest to Darling Green. As of April 4, 2015, no amounts are owed to Darling Green under the DGD Loan Agreement.

On April 10, 2015, as part of a proposed consent decree in a litigation proceeding brought against the U.S. Environmental Protection Agency ("EPA") by the American Petroleum Institute and the American Fuel and Petrochemical Manufacturers, the EPA announced the establishment of a timeline for issuing the renewable fuel standards for 2014 and 2015. Pursuant to the consent decree, the EPA would propose volume requirements for 2015 by June 1, 2015 and would finalize volume requirements for 2014 and 2015 by November 30, 2015. In addition, although not required by the consent decree, the EPA announced that it would finalize the standards for 2016 along the same timeline. The consent decree is subject to public notice and a 30 day comment period.

#### Financial Impact of VION Acquisition

On January 7, 2014, the Company acquired the VION Ingredients business division of VION by purchasing shares of the VION Companies as described in Notes 1 and 3 to the Consolidated Financial Statements. The purchase price for the transaction was approximately €1.6 billion in cash. The purchase price was financed through (i) borrowings under the Amended Credit Agreement; (ii) proceeds from the Company's \$874.0 million public common stock offering in December 2013; and (iii) proceeds from the private offering of \$500.0 million aggregate principal amount of the 5.375% Notes.

As a result of the VION Acquisition, the Company has a substantial amount of indebtedness, which could make it more difficult for the Company to satisfy its obligations to its financial lenders and its contractual and commercial commitments, limit the Company's ability to obtain additional financing to fund future working capital, capital expenditures, acquisitions or other general corporate requirements on commercially reasonable terms or at all, require the Company to use a substantial portion of its cash flows from operations to pay principal and interest on its indebtedness instead of other purposes, thereby reducing the amount of the Company's cash flows from operations available for working capital, capital expenditures, acquisitions and other general corporate purposes, increase the Company's vulnerability to adverse economic, industry and business conditions, expose the Company to the risk of increased interest rates as certain of the Company's borrowings are at variable rates of interest, limit the Company's flexibility in planning for, or reacting to, changes in the Company's business and the industry in which the Company operates, place the Company at a competitive disadvantage compared to other, less leveraged competitors, and/or increase the Company's cost of borrowing.

#### Cash Flows and Liquidity Risks

Management believes that the Company's cash flows from operating activities consistent with the level generated in the first three months of fiscal 2015, unrestricted cash and funds available under the Amended Credit Agreement, will be sufficient to meet the Company's working capital needs and maintenance and compliance-related capital expenditures, scheduled debt and interest payments, income tax obligations, and other contemplated needs through the next twelve months. Numerous factors could have adverse consequences to the Company that cannot be estimated at this time, such as those factors discussed below under the heading "Forward Looking Statements". These factors, coupled with volatile prices for natural gas and diesel fuel, currency exchange fluctuations, general performance of the U.S. and global economies, disturbances in world financial, credit, commodities and stock markets, and any decline in consumer confidence, including the inability of consumers and companies to obtain credit due to lack of liquidity in the financial markets, among others, could negatively impact the Company's results of operations in fiscal 2015 and thereafter. The Company reviews the appropriate use of unrestricted cash periodically. Except for expenditures relating to the Company's ongoing installation activities with respect to its planned new ERP system project and costs related to the integration of Rothsay and Darling Ingredients International, no decision has been made as to non-ordinary course cash usages at this time; however, potential usages could include: opportunistic capital expenditures and/or acquisitions and joint ventures; investments relating to the Company's

renewable energy strategy, including, without limitation, potential investments in additional renewable diesel and/or biodiesel projects; investments in response to governmental regulations relating to human and animal food safety or other regulations; unexpected funding required by the legislation, regulation or mass termination of multiemployer plans; and paying dividends or repurchasing stock, subject to limitations under the Amended Credit Agreement and the 5.375 % Notes, as well as suitable cash conservation to withstand adverse commodity cycles.

Each of the factors described above has the potential to adversely impact the Company's liquidity in a variety of ways, including through reduced raw materials availability, reduced finished product prices, reduced sales, potential inventory buildup, increased bad debt reserves, potential impairment charges and/or higher operating costs.

Sales prices for the principal products that the Company sells are typically influenced by sales prices for agricultural-based alternative ingredients, the prices of which are based on established commodity markets and are subject to volatile changes. Any decline in these prices has the potential to adversely impact the Company's liquidity. Any of a decline in raw material availability, a decline in agricultural-based alternative ingredients prices, increases in energy prices or the impact of U.S. and foreign regulation (including, without limitation, China), changes in foreign exchange rates, imposition of currency controls and currency devaluations has the potential to adversely impact the Company's liquidity. A decline in commodities prices, a rise in energy prices, a slowdown in the U.S. or international economy or other factors could cause the Company to fail to meet management's expectations or could cause liquidity concerns.

#### OFF BALANCE SHEET OBLIGATIONS

Based upon the underlying purchase agreements, the Company has commitments to purchase \$92.4 million of commodity products consisting of approximately \$89.7 million of finished products and approximately \$2.7 million of natural gas and diesel fuel during the next twelve months, which are not included in liabilities on the Company's balance sheet at April 4, 2015. These purchase agreements are entered into in the normal course of the Company's business and are not subject to derivative accounting. The commitments will be recorded on the balance sheet of the Company when delivery of these commodities occurs and ownership passes to the Company during the remainder of fiscal 2015, in accordance with accounting principles generally accepted in the U.S.

Based upon the underlying lease agreements, the Company expects to pay approximately \$34.1 million in operating lease obligations during the next twelve months, which are not included in liabilities on the Company's balance sheet at April 4, 2015. These lease obligations are included in cost of sales or selling, general and administrative expense as the underlying lease obligation comes due, in accordance with GAAP.

The following table summarizes the Company's other commercial commitments, including both on- and off-balance sheet arrangements that are part of the Company's Amended Credit Agreement and other foreign bank guarantees that are not a part of the Company's Amended Credit Agreement at April 4, 2015 (in thousands):

Other commercial commitments:	
Standby letters of credit	\$32,004
Foreign bank guarantees	10,091
Total other commercial commitments:	\$42,095

#### NEW ACCOUNTING PRONOUNCEMENTS

In April 2015, the FASB issued ASU No. 2015-04, Practical Expedient for the Measurement Date of an Employer's Defined Benefit Obligation and Plan Assets. The ASU amends ASC Topic 715, Compensation-Retirement Benefits.

The new standard permits a reporting entity with a fiscal year-end that does not coincide with a month-end to measure defined benefit plan assets and obligations using the month-end that is closest to the entity's fiscal year-end and apply that expedient consistently from year to year. The practical expedient should be applied consistently to all plans if an entity has more than one plan. This ASU is effective for public entities for financial statements issued for fiscal years beginning after December 15, 2015, and interim periods within those years. The Company is currently evaluating the impact of this standard.

In April 2015, the FASB issued ASU No. 2015-03, Simplifying the Presentation of Debt Issuance Costs. The ASU amends ASC (Subtopic 835-30), Interest - Imputation of Interest. The new standard requires debt issuance costs related to a recognized debt liability be presented in the balance sheet as a direct deduction from the carrying value of the debt liability, which is similar to the presentation of debt discounts or premiums. The costs will continue to be amortized to interest expense



using the effective interest method. The ASU is effective for public entities for fiscal years beginning after December 15, 2015, and interim periods within those fiscal years. The Company is currently evaluating the impact of this standard.

In May 2014, the FASB issued Accounting Standards Update ("ASU") No. 2014-09, Revenue from Contracts with Customers (Topic 606), which will supersede nearly all existing revenue recognition guidance under GAAP. The new ASU introduces a new five-step revenue recognition model in which an entity should recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. In addition, this ASU requires disclosures sufficient to enable the users to understand the nature, amount, timing, and uncertainty of revenue and cash flows arising from contracts with customers, including qualitative and quantitative disclosures about contracts with customers, significant judgments and changes in judgments, and assets recognized from the costs to obtain or fulfill a contract. This ASU allows for either full retrospective or modified retrospective adoption and will become effective for the Company for the annual reporting period beginning after December 15, 2016, with early adoption not permitted. The Company is currently evaluating the impact of this standard.

#### FORWARD LOOKING STATEMENTS

This Quarterly Report on Form 10-Q includes "forward-looking" statements that involve risks and uncertainties. The words "believe," "anticipate," "expect," "estimate," "intend," "could," "may," "will," "should," "planned," "potential," and similar expressions identify forward-looking statements. All statements other than statements of historical facts included in this report, including, without limitation, the statements under the sections entitled "Management's Discussion and Analysis of Financial Condition and Results of Operations" and located elsewhere herein regarding industry prospects, the Company's financial position and the Company's use of cash are forward-looking statements. Actual results could differ materially from those discussed in the forward-looking statements as a result of certain factors, including many that are beyond the control of the Company. Although the Company believes that the expectations reflected in these forward-looking statements are reasonable, it can give no assurance that these expectations will prove to be correct.

In addition, to those factors discussed elsewhere in this report and in the Company's other public filings with the SEC, important factors that could cause actual results to differ materially from the Company's expectations include: existing and unknown future limitations on the ability of the Company's direct and indirect subsidiaries to make their cash flow available to the Company for payments on the Company's indebtedness or other purposes; unanticipated costs or operating problems related to the acquisition and integration of Rothsay and Darling Ingredients International (including transactional costs and integration of the new ERP system); global demands for bio-fuels and grain and oilseed commodities, which have exhibited volatility, and can impact the cost of feed for cattle, hogs and poultry, thus affecting available rendering feedstock and selling prices for the Company's products; reductions in raw material volumes available to the Company due to weak margins in the meat production industry as a result of higher feed costs, reduced consumer demand or other factors, reduced volume from food service establishments, reduced demand for animal feed, or otherwise; reduced finished product prices, including continued decline in fat and used cooking oil finished product prices; changes to worldwide government policies relating to renewable fuels and GHG emissions that adversely affect programs like RFS2 and tax credits for biofuels both in the United States and abroad; possible product recall resulting from developments relating to the discovery of unauthorized adulterations to food or food additives; the occurrence of Bird Flu including, but not limited to H5N1 flu, bovine spongiform encephalopathy (or "BSE"), porcine epidemic diarrhea ("PED") or other diseases associated with animal origin in the United States or elsewhere; unanticipated costs and/or reductions in raw material volumes related to the Company's compliance with the existing or unforeseen new U.S. or foreign (including, without limitation, China) regulations (including new or modified animal feed, Bird Flu, PED or BSE or similar or unanticipated regulations) affecting the industries in which the Company operates or its value added products; risks associated with the DGD Joint Venture, including possible unanticipated operating disruptions; risks relating to possible third party claims of intellectual property infringement;

increased contributions to the Company's pension and benefit plans, including multiemployer and employer-sponsored defined benefit pension plans as required by legislation, regulation or other applicable U.S. or foreign law or resulting from a U.S. mass withdrawal event; bad debt write-offs; loss of or failure to obtain necessary permits and registrations; continued or escalated conflict in the Middle East, North Korea, Ukraine or elsewhere; and/or unfavorable export or import markets. These factors, coupled with volatile prices for natural gas and diesel fuel, climate conditions, currency exchange fluctuations, general performance of the U.S. and global economies, disturbances in world financial, credit, commodities and stock markets, and any decline in consumer confidence and discretionary spending, including the inability of consumers and companies to obtain credit due to lack of liquidity in the financial markets, among others, could negatively impact the Company's results of operations. Among other things, future profitability may be affected by the Company's ability to grow its business, which faces competition from companies that may have substantially greater resources than the Company. For more detailed discussion of these factors see the Risk Factors discussion in Item 1A of Part I of the Company's Annual Report on Form 10-K for the fiscal year ended January 3, 2015. The Company cautions readers that all forward-looking statements speak only as of the date made, and the

Company undertakes no obligation to update any forward looking statements, whether as a result of changes in circumstances, new events or otherwise.

### Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISKS

Market risks affecting the Company include exposures to changes in prices of the finished products the Company sells, interest rates on debt, availability of raw material supplies and the price of natural gas and diesel fuel used in the Company's plants. Raw materials available to the Company are impacted by seasonal factors, including holidays, when raw material volume declines; warm weather, which can adversely affect the quality of raw material processed and finished products produced; and cold weather, which can impact the collection of raw material. Predominantly all of the Company's finished products are commodities that are generally sold at prices prevailing at the time of sale. Additionally, with acquisition of foreign entities we are exposed to foreign currency exchange risks, imposition of currency controls and the possibility of currency devaluation.

The Company makes limited use of derivative instruments to manage cash flow risks related to natural gas usage, diesel fuel usage, inventory, forecasted sales and foreign currency exchange rates. The Company does not use derivative instruments for trading purposes. Natural gas swaps and options are entered into with the intent of managing the overall cost of natural gas usage by reducing the potential impact of seasonal weather demands on natural gas that increases natural gas prices. Heating oil swaps and options are entered into with the intent of managing the overall cost of diesel fuel usage by reducing the potential impact of seasonal weather demands on diesel fuel that increases diesel fuel prices. Corn options and future contracts are entered into with the intent of managing U.S. forecasted sales of BBP by reducing the impact of changing prices. Foreign currency forward contracts are entered into to mitigate the foreign exchange rate risk for transactions designated in a currency other than the local functional currency. The interest rate swaps and the natural gas swaps are subject to the requirements of FASB authoritative guidance. Some of the Company's natural gas and diesel fuel instruments are not subject to the requirements of FASB authoritative guidance because some of the natural gas and diesel fuel instruments qualify as normal purchases as defined in FASB authoritative guidance. At April 4, 2015, the Company had corn option contracts outstanding that qualified and were designated for hedge accounting as well as heating oil swap contracts, corn option and forward contracts and foreign currency forward contracts that did not qualify and were not designated for hedge accounting.

In fiscal 2014, the Company entered into corn option contracts that are considered cash flow hedges. Under the terms of the corn option contracts, the Company hedged a portion of its U.S. forecasted sales of BBP through the second quarter of fiscal 2015. As of April 4, 2015, the aggregate fair value of these corn option contracts was approximately \$0.2 million and is included in other current assets on the balance sheet, with an offset recorded in accumulated other comprehensive income for the effective portion. From time to time, the Company may enter into corn option contracts in the future. Gains and losses arising from open and closed portions of these contracts may have a significant impact on the Company's income if there is significant volatility in the price of corn.

As of April 4, 2015, the Company had the following outstanding forward contracts that were entered into to hedge the future payments of intercompany note transactions, foreign currency transactions in currencies other than the functional currency and forecasted transactions in currencies other than the function currency. All of these transactions are currently not designated for hedge accounting. (in thousands):

Functional Currency		Contract Currency		Range of Hedge rates	U.S. Equivalent
Type	Amount	Type	Amount		
Brazilian real	16,355	Euro	4,800	3.09 - 3.51	\$5,203
Brazilian real	36,824	U.S. dollar	12,250	2.67 - 3.30	12,250
Euro	263,454	U.S. dollar	299,964	1.06 - 1.25	299,964

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Euro	21,886	Polish zloty	90,000	4.06 - 4.29	23,889
Euro	5,505	Japanese yen	727,609	128.09 - 139.68	6,009
Euro	35,028	Chinese renminbi	238,577	6.81	38,233
Euro	25,145	Australian dollar	35,850	1.40 - 1.43	27,446
Euro	3,364	British pound	2,443	0.72 - 0.73	3,671
Polish zloty	21,095	Euro	5,064	4.11 - 4.20	5,648
British pound	109	Euro	150	0.72 - 0.73	162
British pound	116	U.S. dollar	177	1.52 - 1.54	177
					\$422,652

The above foreign currency contracts mature within one year and include hedges on approximately \$278.1 million of intercompany notes. The above foreign currency contracts had an aggregate fair value of approximately \$8.7 million and are included in other current assets and accrued expenses at April 4, 2015.

Additionally, the Company had corn options contracts and forward contracts and heating oil swaps that are marked to market because they did not qualify for hedge accounting at April 4, 2015. These contracts have an aggregate fair value of approximately \$0.4 million and are included in other current assets and accrued expenses at April 4, 2015.

As of April 4, 2015, the Company had forward purchase agreements in place for purchases of approximately \$2.7 million of natural gas and diesel fuel in fiscal 2015. As of April 4, 2015, the Company had forward purchase agreements in place for purchases of approximately \$89.7 million of finished product in fiscal 2015.

#### Foreign Exchange

The Company now has significant international operations and is subject to certain opportunities and risks, including currency fluctuations. As a result, the Company is affected by changes in foreign currency exchange rates, particularly with respect to the euro, British pound, Canadian dollar, Australian dollar, Chinese renminbi, Brazilian real, Japanese yen and the Argentine peso.

#### Item 4. CONTROLS AND PROCEDURES

**Evaluation of Disclosure Controls and Procedures.** As required by Rule 13a-15(b) of the Securities and Exchange Act of 1934, as amended (the "Exchange Act"), the Company's management, including the Chief Executive Officer and Chief Financial Officer, conducted an evaluation, as of the end of the period covered by this report, of the effectiveness of the design and operation of the Company's disclosure controls and procedures. As defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act, disclosure controls and procedures are controls and other procedures of the Company that are designed to ensure that information required to be disclosed by the Company in the reports it files or submits under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by the Company in the reports it files or submits under the Exchange Act is accumulated and communicated to the Company's management, including the Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure. Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Based on management's evaluation, the Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures were effective as of the end of the period covered by this report.

**Changes in Internal Control over Financial Reporting.** As required by Exchange Act Rule 13a-15(d), the Company's management, including the Chief Executive Officer and Chief Financial Officer, also conducted an evaluation of the Company's internal control over financial reporting to determine whether any change occurred during the quarter covered by this report that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting. Based on that evaluation there has been no change in the Company's internal control over financial reporting during the last fiscal quarter of the period covered by this report other than the implementation of internal control for financial reporting on the entities acquired in the VION Acquisition that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.



DARLING INGREDIENTS INC. AND SUBSIDIARIES  
FORM 10-Q FOR THE QUARTERLY PERIOD ENDED APRIL 4, 2015

PART II: Other Information

Item 6. EXHIBITS

The following exhibits are filed herewith:

- 10.1 Separation Agreement and Release of Claims dated February 23, 2015 between Colin Stevenson and Darling Ingredients Inc.
- 31.1 Certification pursuant to Rule 13a-14(a) or Rule 15d-14(a) of the Securities Exchange Act of 1934, of Randall C. Stuewe, the Chief Executive Officer of the Company.
- 31.2 Certification pursuant to Rule 13a-14(a) or Rule 15d-14(a) of the Securities Exchange Act of 1934, of John O. Muse, the Chief Financial Officer of the Company.
- 32 Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, of Randall C. Stuewe, the Chief Executive Officer of the Company, and of John O. Muse, the Chief Financial Officer of the Company.
- 101 Interactive Data Files Pursuant to Rule 405 of Regulation S-T: (i) Consolidated Balance Sheets as of April 4, 2015 and January 3, 2014; (ii) Consolidated Statements of Operations for the three months ended April 4, 2015 and March 29, 2014; (iii) Consolidated Statements of Comprehensive Income for the three months ended April 4, 2015 and March 29, 2014; (iv) Consolidated Statements of Cash Flows for the three months ended April 4, 2015 and March 29, 2014; (v) Notes to the Consolidated Financial Statements.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

DARLING INGREDIENTS INC.

Date: May 14, 2015

By: /s/ Randall C. Stuewe  
Randall C. Stuewe  
Chairman and  
Chief Executive Officer

Date: May 14, 2015

By: /s/ John O. Muse  
John O. Muse  
Executive Vice President  
Chief Financial Officer  
(Principal Financial Officer)