

CHURCH & DWIGHT CO INC /DE/
Form 10-Q
August 03, 2017

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UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF
THE SECURITIES EXCHANGE ACT OF 1934

For the quarter ended June 30, 2017

Commission file number 1-10585

CHURCH & DWIGHT CO., INC.

(Exact name of registrant as specified in its charter)

Delaware 13-4996950
(State or other jurisdiction of (I.R.S. Employer

incorporation or organization) Identification No.)
500 Charles Ewing Boulevard, Ewing, N.J. 08628

(Address of principal executive offices)

Registrant's telephone number, including area code: (609) 806-1200

Securities registered pursuant to Section 12(b) of the Act:

Name of each exchange

Title of each class on which registered

Common Stock, \$1 par value New York Stock Exchange

Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding twelve months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer Accelerated filer

Non-accelerated filer Smaller reporting company

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

As of August 1, 2017, there were 249,509,049 shares of Common Stock outstanding.

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PART I – FINANCIAL INFORMATION

ITEM 1: FINANCIAL STATEMENTS

CHURCH & DWIGHT CO., INC. AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENTS OF INCOME

(Unaudited)

(In millions, except per share data)

| | Three Months Ended | | Six Months Ended | |
|---|--------------------|---------------|------------------|---------------|
| | June 30, 2017 | June 30, 2016 | June 30, 2017 | June 30, 2016 |
| Net Sales | \$898.0 | \$877.4 | \$1,775.2 | \$1,726.4 |
| Cost of sales | 487.6 | 469.4 | 965.5 | 939.4 |
| Gross Profit | 410.4 | 408.0 | 809.7 | 787.0 |
| Marketing expenses | 130.9 | 120.2 | 221.7 | 212.7 |
| Selling, general and administrative expenses | 156.3 | 112.5 | 268.7 | 219.5 |
| Income from Operations | 123.2 | 175.3 | 319.3 | 354.8 |
| Equity in earnings of affiliates | 3.1 | 2.5 | 5.2 | 4.2 |
| Investment earnings | 0.3 | 0.4 | 0.7 | 0.7 |
| Other income (expense), net | (0.5) | (0.1) | (0.7) | (1.8) |
| Interest expense | (9.3) | (7.1) | (17.5) | (13.9) |
| Income before Income Taxes | 116.8 | 171.0 | 307.0 | 344.0 |
| Income taxes | 43.9 | 59.4 | 102.6 | 119.4 |
| Net Income | \$72.9 | \$111.6 | \$204.4 | \$224.6 |
| Weighted average shares outstanding - Basic | 249.8 | 257.0 | 252.0 | 258.0 |
| Weighted average shares outstanding - Diluted | 255.6 | 261.9 | 257.7 | 262.8 |
| Net income per share - Basic | \$0.29 | \$0.43 | \$0.81 | \$0.87 |
| Net income per share - Diluted | \$0.29 | \$0.43 | \$0.79 | \$0.85 |
| Cash dividends per share | \$0.19 | \$0.18 | \$0.38 | \$0.355 |

CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(Unaudited)

(In millions)

| | Three Months Ended | | Six Months Ended | |
|--|--------------------|----------|------------------|----------|
| | June 30, | June 30, | June 30, | June 30, |

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| | 2017 | 2016 | 2017 | 2016 |
|--|--------|---------|---------|---------|
| Net Income | \$72.9 | \$111.6 | \$204.4 | \$224.6 |
| Other comprehensive income, net of tax: | | | | |
| Foreign exchange translation adjustments | 6.7 | (6.5) | 14.6 | 3.4 |
| Defined benefit plan adjustments gain (loss) | 11.9 | 0.0 | 11.9 | 0.0 |
| Income (loss) from derivative agreements | (3.4) | (0.8) | (4.0) | (7.5) |
| Other comprehensive income (loss) | 15.2 | (7.3) | 22.5 | (4.1) |
| Comprehensive income | \$88.1 | \$104.3 | \$226.9 | \$220.5 |

See Notes to Condensed Consolidated Financial Statements (Unaudited).

CHURCH & DWIGHT CO., INC. AND SUBSIDIARIES

CONDENSED CONSOLIDATED BALANCE SHEETS

(Unaudited)

(In millions, except share and per share data)

| | June 30, 2017 | December 31, 2016 |
|---|------------------|-------------------------|
| Assets | | |
| Current Assets | | |
| Cash and cash equivalents | \$237.6 | \$187.8 |
| Accounts receivable, less allowances of \$1.9 and \$2.1 | 303.8 | 287.0 |
| Inventories | 292.3 | 258.2 |
| Other current assets | 43.5 | 23.8 |
| Total Current Assets | 877.2 | 756.8 |
| Property, Plant and Equipment, Net | 573.2 | 588.6 |
| Equity Investment in Affiliates | 9.5 | 8.5 |
| Trade Names and Other Intangibles, Net | 1,561.8 | 1,431.8 |
| Goodwill | 1,534.7 | 1,444.1 |
| Other Assets | 110.6 | 124.3 |
| Total Assets | \$4,667.0 | \$4,354.1 |
| Liabilities and Stockholders' Equity | | |
| Current Liabilities | | |
| Short-term borrowings | \$629.3 | \$426.8 |
| Accounts payable and accrued expenses | 581.6 | 568.9 |
| Income taxes payable | 0.8 | 6.2 |
| Total Current Liabilities | 1,211.7 | 1,001.9 |
| Long-term Debt | 894.1 | 693.4 |
| Deferred Income Taxes | 524.7 | 512.2 |
| Deferred and Other Long-term Liabilities | 188.2 | 168.7 |
| Total Liabilities | 2,818.7 | 2,376.2 |
| Commitments and Contingencies | | |
| Stockholders' Equity | | |
| Preferred Stock, \$1.00 par value, Authorized 2,500,000 shares; none issued | 0.0 | 0.0 |
| Common Stock, \$1.00 par value, Authorized 600,000,000 shares and 292,855,100 shares issued | | |
| as of June 30, 2017 | 292.8 | 292.8 |
| Additional paid-in capital | 258.1 | 251.4 |
| Retained earnings | 3,034.7 | 2,926.0 |
| Accumulated other comprehensive loss | (41.3) | (63.8) |
| Common stock in treasury, at cost: 43,571,217 shares in 2017 and 38,892,165 shares in 2016 | (1,696.0) | (1,428.5) |

| | | |
|--|-----------|-----------|
| Total Stockholders' Equity | 1,848.3 | 1,977.9 |
| Total Liabilities and Stockholders' Equity | \$4,667.0 | \$4,354.1 |

See Notes to Condensed Consolidated Financial Statements (Unaudited).

CHURCH & DWIGHT CO., INC. AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOW

(Unaudited)

(In millions)

| | Six Months Ended June 30, 2017 | June 30, 2016 |
|---|--------------------------------------|------------------|
| Cash Flow From Operating Activities | | |
| Net Income | \$ 204.4 | \$ 224.6 |
| Adjustments to reconcile net income to net cash provided by operating activities: | | |
| Depreciation expense | 29.7 | 30.7 |
| Amortization expense | 29.5 | 23.7 |
| Deferred income taxes | 11.3 | 14.2 |
| Equity in net earnings of affiliates | (5.2) | (4.2) |
| Distributions from unconsolidated affiliates | 4.3 | 3.4 |
| Non-cash compensation expense | 12.3 | 12.3 |
| Non-cash pension settlement charge | 31.7 | 0.0 |
| Other | (0.4) | 1.2 |
| Change in assets and liabilities: | | |
| Accounts receivable | (6.8) | 0.3 |
| Inventories | (30.1) | (9.3) |
| Other current assets | (10.4) | (1.9) |
| Accounts payable and accrued expenses | (14.2) | 20.1 |
| Income taxes payable | (10.7) | 0.2 |
| Excess tax benefit on stock options exercised | 0.0 | (18.2) |
| Other operating assets and liabilities, net | 3.9 | (0.6) |
| Net Cash Provided By Operating Activities | 249.3 | 296.5 |
| Cash Flow From Investing Activities | | |
| Additions to property, plant and equipment | (10.4) | (17.8) |

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| | | |
|--|----------|----------|
| Acquisitions | (235.3) | (175.5) |
| Other | 3.4 | (0.3) |
| Net Cash Used In Investing Activities | (242.3) | (193.6) |
| Cash Flow From Financing Activities | | |
| Long-term debt borrowings | 200.0 | 0.0 |
| Short-term debt borrowings (repayments) | 202.6 | 23.8 |
| Proceeds from stock options exercised | 27.3 | 29.4 |
| Excess tax benefit on stock options exercised | 0.0 | 18.2 |
| Payment of cash dividends | (95.7) | (91.7) |
| Purchase of treasury stock | (300.0) | (200.0) |
| Other | (1.0) | (5.3) |
| Net Cash Provided By (Used In) Financing Activities | 33.2 | (225.6) |
| Effect of exchange rate changes on cash and cash equivalents | 9.6 | 3.5 |
| Net Change In Cash and Cash Equivalents | 49.8 | (119.2) |
| Cash and Cash Equivalents at Beginning of Period | 187.8 | 330.0 |
| Cash and Cash Equivalents at End of Period | \$ 237.6 | \$ 210.8 |

See Notes to Condensed Consolidated Financial Statements (Unaudited).

CHURCH & DWIGHT CO., INC. AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOW-CONTINUED

(Unaudited)

(In millions)

| | Six Months Ended | |
|---|---------------------|---------------------|
| | June 30, 2017 | June 30, 2016 |
| Cash paid during the year for: | | |
| Interest (net of amounts capitalized) | \$ 16.8 | \$ 13.0 |
| Income taxes | \$ 102.0 | \$ 104.8 |
| Supplemental disclosure of non-cash investing activities: | | |
| Property, plant and equipment expenditures included in Accounts Payable | \$ 5.3 | \$ 4.5 |

See Notes to Condensed Consolidated Financial Statements (Unaudited).

CHURCH & DWIGHT CO., INC. AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY

For the Six Months Ended June 30, 2017 and 2016

(Unaudited)

(In millions)

| | Number of Shares | | Amounts | | | Accumulated | | |
|---|---------------------|-------------------|-----------------|----------------------------------|----------------------|--|-------------------|----------------------------------|
| | Common Stock | Treasury Stock | Common Stock | Additional Paid-In Capital | Retained Earnings | Other Comprehensive Income (Loss) | Treasury Stock | Total Stockholders' Equity |
| December 31, 2015 | 292.8 | (32.8) | \$292.8 | \$ 230.0 | \$2,650.0 | \$ (45.9) | \$(1,103.7) | \$ 2,023.2 |
| Net income | 0.0 | 0.0 | 0.0 | 0.0 | 224.6 | 0.0 | 0.0 | 224.6 |
| Other comprehensive | | | | | | | | |
| income (loss) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | (4.1) | 0.0 | (4.1) |
| Cash dividends | 0.0 | 0.0 | 0.0 | 0.0 | (91.7) | 0.0 | 0.0 | (91.7) |
| Stock purchases | 0.0 | (4.4) | 0.0 | 0.0 | 0.0 | 0.0 | (200.0) | (200.0) |
| Stock based compensation expense and stock option plan transactions, including related income tax benefits of \$18.2 | 0.0 | 1.6 | 0.0 | 13.4 | 0.0 | 0.0 | 46.5 | 59.9 |
| June 30, 2016 | 292.8 | (35.6) | \$292.8 | \$ 243.4 | \$2,782.9 | \$ (50.0) | \$(1,257.2) | \$ 2,011.9 |
| December 31, 2016 | 292.8 | (38.9) | \$292.8 | \$ 251.4 | \$2,926.0 | \$ (63.8) | \$(1,428.5) | \$ 1,977.9 |
| Net income | 0.0 | 0.0 | 0.0 | 0.0 | 204.4 | 0.0 | 0.0 | 204.4 |
| Other comprehensive | | | | | | | | |
| income (loss) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 22.5 | 0.0 | 22.5 |
| Cash dividends | 0.0 | 0.0 | 0.0 | 0.0 | (95.7) | 0.0 | 0.0 | (95.7) |
| Stock purchases | 0.0 | (6.0) | 0.0 | 0.0 | 0.0 | 0.0 | (300.0) | (300.0) |
| Stock based compensation expense and stock option plan transactions | 0.0 | 1.3 | 0.0 | 6.7 | 0.0 | 0.0 | 32.5 | 39.2 |

June 30, 2017 292.8 (43.6) \$292.8 \$ 258.1 \$3,034.7 \$ (41.3) \$(1,696.0) \$ 1,848.3

See Notes to Condensed Consolidated Financial Statements (Unaudited).

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CHURCH & DWIGHT CO., INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

(In millions, except per share data)

1. Basis of Presentation

The condensed consolidated balance sheets as of June 30, 2017 and December 31, 2016, the condensed consolidated statements of income and comprehensive income for the three and six months ended June 30, 2017 and June 30, 2016, and the condensed consolidated statements of cash flow and stockholders' equity for the six months ended June 30, 2017 and June 30, 2016 have been prepared by Church & Dwight Co., Inc. (the "Company"). In the opinion of management, all adjustments (which include only normal recurring adjustments) necessary to present fairly the financial position at June 30, 2017 and results of operations and cash flows for all periods presented have been made.

Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles ("GAAP") in the United States have been condensed or omitted. These condensed consolidated financial statements should be read in conjunction with the financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2016 (the "Form 10-K"). The results of operations for the period ended June 30, 2017 are not necessarily indicative of the operating results for the full year.

On August 4, 2016, the Company announced a two-for-one stock split of the Company's common stock ("Common Stock"). The stock split was structured in the form of a 100% stock dividend, payable on September 1, 2016 to stockholders of record as of August 15, 2016. All applicable amounts in the condensed consolidated financial statements and related disclosures have been retroactively adjusted to reflect the stock split. On May 8, 2017, the Company amended its Restated Certificate of Incorporation to increase its authorized shares of common stock to 600,000,000 from 300,000,000 at December 31, 2016.

In March 2016, the Financial Accounting Standards Board ("FASB") issued new accounting guidance that makes modifications to how companies account for certain aspects of share-based payment awards to employees, including accounting for income taxes, forfeitures, and statutory withholding requirements, as well as the classification of excess tax benefits in the statement of cash flows. The Company prospectively adopted the standard in the first quarter of 2017. The adoption resulted in excess tax benefits of \$11.1 or \$0.04 per share recorded in the provision for income taxes rather than in the Company's Stockholders' Equity Section of the Balance Sheet and an increase to both net cash provided by operating activities and net cash used in financing activities of \$11.1 million for the six months ended June 30, 2017. The Company excluded the excess tax benefits from the assumed proceeds available to repurchase shares in the computation of diluted earnings per share, which did not have a material impact on our diluted earnings per share for the three and six months ended June 30, 2017. The Company has also elected to continue to estimate forfeitures expected to occur to determine the amount of compensation cost to be recognized in each period.

The Company incurred research and development expenses in the second quarter of 2017 and 2016 of \$16.0 and \$16.1, respectively. The Company incurred research and development expenses in the first six months of 2017 and 2016 of \$30.1 and \$30.5, respectively. These expenses are included in selling, general and administrative expenses.

2. New Accounting Pronouncements

In March 2017, the FASB issued new accounting guidance that requires employers to report the service cost component separate from the other components of net benefit pension and postretirement costs. The employer is required to report the service cost component in the same line item or items as other compensation costs arising from services rendered during the period. The other components of net benefit cost are required to be presented in the income statement separately from the service cost component and outside the subtotal of income from operations. Only the service cost component is eligible for capitalization. The guidance is effective for annual and interim periods beginning after December 15, 2017, and requires retrospective adoption, with early adoption permitted. The guidance is not expected to have a material impact on the Company's consolidated financial position, results of operations or cash flows.

In March, April, and May of 2016, the FASB issued amended guidance that clarifies the principles for recognizing revenue. The amendments clarify the guidance for identifying performance obligations, licensing arrangements and principal versus agent considerations. The amendments additionally provide clarification on how to assess collectability, present sales tax, treat noncash consideration, and account for completed and modified contracts at the time of transition. The guidance is effective for annual periods, including interim reporting periods within those periods, beginning after December 15, 2017, and allows companies to apply the requirements retrospectively, either to all prior periods presented or through a cumulative adjustment in the year of adoption. The

new standard will be effective for the Company at the beginning of its first quarter of fiscal year 2018. The guidance is not expected to have a material impact on the Company's consolidated financial position, results of operations or cash flows.

In February 2016, the FASB issued new lease accounting guidance, requiring lessees to recognize right-of-use lease assets and lease liabilities on the balance sheet for those leases previously classified as operating leases, with a term greater than a year. The new guidance also expands the required quantitative and qualitative disclosures surrounding leases. The guidance is effective for annual and interim periods beginning after December 15, 2018, and requires a modified retrospective adoption, with early adoption permitted. The Company is currently evaluating the impact that adoption of the guidance will have on the Company's consolidated financial position, results of operations and cash flows.

There have been no other accounting pronouncements issued but not yet adopted by the Company which are expected to have a material impact on the Company's consolidated financial position, results of operations or cash flows.

3. Inventories

Inventories consist of the following:

| | June 30, 2017 | December 31, 2016 |
|----------------------------|---------------------|-------------------------|
| Raw materials and supplies | \$74.9 | \$ 69.8 |
| Work in process | 32.9 | 28.8 |
| Finished goods | 184.5 | 159.6 |
| Total | \$292.3 | \$ 258.2 |

4. Property, Plant and Equipment, Net ("PP&E")

PP&E consists of the following:

| | June 30, 2017 | December 31, 2016 |
|--|------------------|-------------------------|
| Land | \$25.1 | \$ 25.1 |
| Buildings and improvements | 290.1 | 284.7 |
| Machinery and equipment | 693.0 | 680.1 |
| Software | 91.0 | 90.4 |
| Office equipment and other assets | 63.3 | 60.8 |
| Construction in progress | 18.2 | 24.2 |
| Gross PP&E | 1,180.7 | 1,165.3 |
| Less accumulated depreciation and amortization | 607.5 | 576.7 |
| Net PP&E | \$573.2 | \$ 588.6 |

| | Three Months Ended | | Six Months Ended | |
|---------------------------------------|--------------------------|---------------------|---------------------|---------------------|
| | June 30, 2017 | June 30, 2016 | June 30, 2017 | June 30, 2016 |
| Depreciation and amortization on PP&E | \$ 14.9 | \$ 14.7 | \$ 29.7 | \$ 30.7 |

5. Earnings Per Share (“EPS”)

Basic EPS is calculated based on income available to holders of Common Stock and the weighted average number of shares outstanding during the reported period. Diluted EPS includes additional dilution from potential Common Stock issuable pursuant to the exercise of outstanding stock options.

The following table sets forth a reconciliation of the weighted average number of shares of Common Stock outstanding to the weighted average number of shares outstanding on a diluted basis:

| | Three Months Ended | | Six Months Ended | |
|--|--------------------|---------------|------------------|---------------|
| | June 30, 2017 | June 30, 2016 | June 30, 2017 | June 30, 2016 |
| Weighted average common shares outstanding - basic | 249.8 | 257.0 | 252.0 | 258.0 |
| Dilutive effect of stock options | 5.8 | 4.9 | 5.7 | 4.8 |
| Weighted average common shares outstanding - diluted | 255.6 | 261.9 | 257.7 | 262.8 |
| Antidilutive stock options outstanding | 2.5 | 1.3 | 3.1 | 2.1 |

6. Stock Based Compensation Plans

The following table provides a summary of option activity:

| | Options | Weighted Average Exercise Price | Weighted Average Remaining Contractual Term (in Years) | Aggregate Intrinsic Value |
|----------------------------------|---------|---------------------------------|--|---------------------------|
| Outstanding at December 31, 2016 | 16.0 | \$ 30.06 | | |
| Granted | 1.8 | 53.57 | | |
| Exercised | (1.3) | 21.64 | | |
| Cancelled | (0.1) | 42.59 | | |
| Outstanding at June 30, 2017 | 16.4 | \$ 33.17 | 6.1 | \$ 310.2 |
| Exercisable at June 30, 2017 | 10.5 | \$ 25.35 | 4.6 | \$ 278.1 |

The following table provides information regarding the intrinsic value of stock options exercised and stock compensation expense related to stock option awards.

| Three Months Ended | | Six Months Ended | |
|--------------------|---------------|------------------|---------------|
| June 30, 2017 | June 30, 2016 | June 30, 2017 | June 30, 2016 |

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| | | | | |
|---|--------|--------|--------|--------|
| Intrinsic Value of Stock Options Exercised | \$7.5 | \$31.1 | \$34.7 | \$55.3 |
| Stock Compensation Expense Related to Stock Option Awards | \$9.0 | \$5.7 | \$10.7 | \$11.2 |
| Issued Stock Options | 1.8 | 1.3 | 1.8 | 2.0 |
| Weighted Average Fair Value of Stock Options issued (per share) | \$9.70 | \$8.06 | \$9.67 | \$7.58 |
| Fair Value of Stock Options Issued | \$17.1 | \$10.2 | \$17.5 | \$15.2 |

The following table provides a summary of the assumptions used in the valuation of issued stock options:

| | Three Months Ended | | Six Months Ended | |
|-------------------------|--------------------------|---------------------|---------------------|---------------------|
| | June 30, 2017 | June 30, 2016 | June 30, 2017 | June 30, 2016 |
| Risk-free interest rate | 2.1 % | 1.5 % | 2.1 % | 1.7 % |
| Expected life in years | 7.2 | 7.0 | 7.2 | 6.8 |
| Expected volatility | 16.9% | 17.1% | 16.9% | 17.0% |
| Dividend yield | 1.4 % | 1.4 % | 1.4 % | 1.5 % |

7. Share Repurchases

On November 2, 2016, the Board authorized a new share repurchase program, under which the Company may repurchase up to \$500.0 million in shares of Common Stock (the “2016 Share Repurchase Program”). The 2016 Share Repurchase Program does not have an expiration and replaced the 2015 Share Repurchase Program. The Company also continued its evergreen share repurchase program, authorized by the Board on January 29, 2014, under which the Company may repurchase, from time to time, Common Stock to reduce or eliminate dilution associated with issuances of Common Stock under the Company’s incentive plans.

In the six months ended June 30, 2017, the Company purchased approximately 6.0 million shares of Common Stock for \$300.0, of which approximately \$125.0 was purchased under the evergreen share repurchase program and \$175.0 was purchased under the 2016 Share Repurchase Program. As a result of the Company’s purchases, there remained \$125.0 of share repurchase availability under the 2016 Share Repurchase Program as of June 30, 2017.

8. Fair Value Measurements

Fair Value Hierarchy

Accounting guidance on fair value measurements and disclosures establishes a hierarchy that prioritizes the inputs used to measure fair value (generally, assumptions that market participants would use in pricing an asset or liability) based on the quality and reliability of the information provided by the inputs, as follows:

Level 1: Quoted market prices in active markets for identical assets or liabilities.

Level 2: Observable market-based inputs or unobservable inputs that are corroborated by market data.

Level 3: Unobservable inputs that are not corroborated by market data.

Fair Values of Other Financial Instruments

The following table presents the carrying amounts and estimated fair values of the Company’s other financial instruments at June 30, 2017 and December 31, 2016:

| | Input Level | June 30, 2017 | | December 31, 2016 | |
|--|----------------|--------------------|---------------|----------------------|---------------|
| | | Carrying Amount | Fair Value | Carrying Amount | Fair Value |
| Financial Assets: | | | | | |
| Cash equivalents | Level 1 | \$ 104.1 | \$ 104.1 | \$ 72.4 | \$ 72.4 |
| Financial Liabilities: | | | | | |
| Short-term borrowings | Level 2 | 629.3 | 629.3 | 426.8 | 426.8 |
| 2.875% Senior notes due October 1, 2022 | Level 2 | 399.8 | 404.0 | 399.8 | 396.9 |
| 2.45% Senior notes due December 15, 2019 | Level 2 | 299.9 | 303.1 | 299.9 | 302.0 |
| Variable term loan due September 27, 2018 | Level 2 | 200.0 | 200.0 | 0.0 | 0.0 |
| Contingent consideration | Level 3 | 17.8 | 17.8 | 0.0 | 0.0 |
| Fair value adjustment asset (liability) related to hedged fixed rate | | | | | |
| debt instrument | Level 2 | 0.0 | 0.0 | 0.2 | 0.2 |

The Company recognizes transfers between input levels as of the actual date of the event. There were no transfers between input levels during the six months ended June 30, 2017.

Refer to Note 2 in the Form 10-K for the year ended December 31, 2016 for a description of the methods and assumptions used to estimate the fair value of each class of financial instruments reflected in the condensed Consolidated Balance Sheets.

The carrying amounts of accounts receivable, and accounts payable and accrued expenses, approximated estimated fair values as of June 30, 2017 and December 31, 2016.

9. Derivative Instruments and Risk Management

Changes in interest rates, foreign exchange rates, the price of Common Stock and commodity prices expose the Company to market risk. The Company manages these risks through the use of derivative instruments, such as cash flow and fair value hedges, diesel hedge contracts, equity derivatives and foreign exchange forward contracts. The Company does not use derivatives for trading or speculative purposes. Refer to Note 3 in the Form 10-K for a discussion of each of the Company's derivative instruments in effect as of December 31, 2016.

The notional amount of a derivative instrument is the nominal or face amount used to calculate payments made on that instrument. Notional amounts are presented in the following table:

| | Notional Amount June 30, 2017 | Notional Amount December 31, 2016 |
|---|--|--|
| Derivatives designated as hedging instruments | | |
| Foreign exchange contracts | \$ 111.3 | \$ 94.1 |
| Interest rate swap | \$ 300.0 | \$ 300.0 |
| Interest rate lock agreements ⁽¹⁾ | \$ 400.0 | \$ 0.0 |
| | 5.5 | 2.0 |
| Diesel fuel contracts | gallons | gallons |
| Derivatives not designated as hedging instruments | | |
| Foreign exchange contracts | \$ 0.0 | \$ 1.8 |
| Equity derivatives | \$ 23.2 | \$ 34.4 |

- (1) The Company entered into interest rate lock agreements in the second quarter of 2017 to effectively hedge the interest rate risk of the 10-year Senior Notes issued on July 25, 2017. These agreements have been designated as cash flow hedges on the semi-annual interest payments of the 10-year Senior Notes and the fair value is reflected within Other Current Assets with an offsetting amount recorded in other comprehensive income ("OCI"), net of tax. The resulting gain or loss will be amortized and reclassified to interest expense over the life of the 10-year Senior Notes. See Note 20 for further details on the Senior Notes issued July 25, 2017.

The fair values and amount of gain (loss) recognized in income and OCI associated with the derivative instruments disclosed above did not have a material impact on the Company's condensed consolidated financial statements.

10. Acquisitions

On May 1, 2017, the Company acquired Agro BioSciences, Inc. (the "Agro Acquisition"), an innovator and leader in developing custom probiotic products for poultry, cattle and swine. The total purchase price was approximately \$75.0, which is subject to a working capital adjustment, and an additional payment of up to \$25.0 after 3 years based on sales performance. Agro BioSciences, Inc.'s annual sales were approximately \$11.0 in 2016. The acquisition was funded with short-term borrowings and is managed in the Specialty Products Division ("SPD") segment.

The preliminary fair values of the net assets acquired are set forth as follows:

Agro

| | Acquisition Date Preliminary Fair Value |
|--|--|
| Inventory and other assets | \$ 2.4 |
| Trade names and other intangibles | 37.0 |
| Goodwill | 53.4 |
| Long-term liabilities | (17.8) |
| Cash purchase price (net of cash acquired) | \$ 75.0 |

The life of the amortizable intangible assets recognized from the Agro Acquisition ranges from 5 - 15 years. The goodwill is a result of expected synergies from combined operations of the acquisition and the Company. Pro forma results are not presented because the impact of the acquisition is not material to the Company's consolidated financial results.

On January 17, 2017, the Company acquired the VIVISCAL business ("VIVISCAL") from Lifes2Good Holdings Limited for \$160.3 (the "Viviscal Acquisition"). VIVISCAL is a leading hair care supplement brand both in the U.S. and the U.K. with global annual sales of \$44.0 in 2016. The VIVISCAL brand is complementary to the Company's global BATISTE dry shampoo and TOPPIK hair care business. The Viviscal Acquisition was funded with short-term borrowings and is managed in the Consumer Domestic and Consumer International segments.

The preliminary fair values of the net assets acquired are set forth as follows:

| | Viviscal Acquisition Date Preliminary Fair Value | |
|--|---|-------|
| Inventory and other working capital | \$ | 10.3 |
| Trade names and other intangibles | | 119.6 |
| Goodwill | | 36.9 |
| Current liabilities | (6.5 |) |
| Cash purchase price (net of cash acquired) | \$ | 160.3 |

The life of the amortizable intangible assets recognized from the Viviscal Acquisition ranges from 15 - 20 years. The goodwill is a result of expected synergies from combined operations of the acquisition and the Company. Pro forma results are not presented because the impact of the acquisition is not material to the Company's consolidated financial results.

The fair values of the assets and liabilities of the acquisitions above are considered preliminary as the purchase price allocations are not finalized.

11. Goodwill and Other Intangibles, Net

The following table provides information related to the carrying value of all intangible assets, other than goodwill:

| June 30, 2017 | | | December 31, 2016 | | | |
|-----------------|--------------------------|-----|-----------------------------|-----------------------|--------------------------|-----|
| Carrying Amount | Accumulated Amortization | Net | Amortization Period (Years) | Gross Carrying Amount | Accumulated Amortization | Net |
| | | | | | | |

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| | | | | | | | |
|------------------------|-----------|-------------|---------|-------|---------|-------------|---------|
| Trade Names | \$553.9 | \$ (130.3) | \$423.6 | 3-20 | \$442.6 | \$ (115.0) | \$327.6 |
| Customer Relationships | 412.2 | (176.1) | 236.1 | 15-20 | 384.4 | (164.2) | 220.2 |
| Patents/Formulas | 87.6 | (47.3) | 40.3 | 4-20 | 68.7 | (45.4) | 23.3 |
| Non Compete Agreement | 1.8 | (1.6) | 0.2 | 5-10 | 1.8 | (1.6) | 0.2 |
| Total | \$1,055.5 | \$ (355.3) | \$700.2 | | \$897.5 | \$ (326.2) | \$571.3 |

Indefinite lived intangible assets - Carrying value

| | June 30, 2017 | December 31, 2016 |
|-------------|---------------------|-------------------------|
| Trade Names | \$861.6 | \$ 860.5 |

Intangible amortization expense was \$14.4 and \$11.1 for the second quarter of 2017 and 2016, respectively. Intangible amortization expense amounted to \$28.3 and \$22.4 for the first six months of 2017 and 2016, respectively. The Company estimates that intangible amortization expense related to amortizable intangible assets held as of June 30, 2017 will be approximately \$58.0 in 2017, reducing to \$52.0 annually over the next five years.

The carrying amount of goodwill is as follows:

| | Consumer Domestic | Consumer International | Specialty Products | Total |
|------------------------------|----------------------|---------------------------|-----------------------|------------|
| Balance at December 31, 2016 | \$ 1,280.1 | \$ 113.9 | \$ 50.1 | \$ 1,444.1 |
| VIVISCAL acquired goodwill | 25.8 | 11.1 | 0.0 | 36.9 |
| AGRO acquired goodwill | 0.0 | 0.0 | 53.4 | 53.4 |
| Other | 0.0 | 0.3 | 0.0 | 0.3 |
| Balance at June 30, 2017 | \$ 1,305.9 | \$ 125.3 | \$ 103.5 | \$ 1,534.7 |

VIVISCAL and AGRO acquired goodwill is deductible for U.S. tax purposes. In connection with its annual goodwill impairment test, performed in the beginning of the second quarter of 2017, the Company determined that the estimated fair value substantially exceeded the carrying values of all reporting units.

12. Accounts Payable and Accrued Expenses

Accounts payable and accrued expenses consist of the following:

| | June 30, 2017 | December 31, 2016 |
|---|---------------------|-------------------------|
| Trade accounts payable | \$375.0 | \$ 331.6 |
| Accrued marketing and promotion costs | 100.7 | 82.0 |
| Accrued wages and related benefit costs | 38.8 | 73.2 |
| Other accrued current liabilities | 67.1 | 82.1 |
| Total | \$581.6 | \$ 568.9 |

13. Short-Term Borrowings and Long-Term Debt

Short-term borrowings and long-term debt consist of the following:

| | June 30, 2017 | December 31, 2016 |
|---|---------------------|-------------------------|
| Short-term borrowings | | |
| Commercial paper issuances | \$627.2 | \$ 420.0 |
| Various debt due to international banks | 2.1 | 6.8 |
| Total short-term borrowings | \$629.3 | \$ 426.8 |
| Long-term debt | | |
| 2.875% Senior notes due October 1, 2022 | \$400.0 | \$ 400.0 |

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| | | |
|--|---------|----------|
| Less: Discount | (0.2) | (0.2) |
| 2.45% Senior notes due December 15, 2019 | 300.0 | 300.0 |
| Less: Discount | (0.1) | (0.1) |
| Variable term loan due September 27, 2018 | 200.0 | 0.0 |
| Debt issuance costs, net | (5.6) | (6.5) |
| Fair value adjustment asset (liability) related to hedged fixed rate debt instrument | 0.0 | 0.2 |
| Net long-term debt | \$894.1 | \$ 693.4 |

On April 3, 2017, the Company's \$200.0 variable term loan facility due September 27, 2018 was drawn upon in full to improve liquidity and to pay a portion of the outstanding commercial paper. This \$200.0 variable term loan was repaid with a portion of the proceeds from the Company's underwritten public offering totaling \$1,425.0 on July 25, 2017. See Note 20 for further details.

14. Accumulated Other Comprehensive Income (Loss)

The components of changes in accumulated other comprehensive income (loss) are as follows:

| | Foreign Currency Adjustments | Defined Benefit Plans | Derivative Agreements | Accumulated Other Comprehensive Income (Loss) |
|--|------------------------------------|-----------------------------|--------------------------|--|
| Balance at December 31, 2015 | \$ (38.5) | \$ (11.5) | \$ 4.1 | \$ (45.9) |
| Other comprehensive income (loss) before reclassifications | 3.4 | 0.0 | (9.5) | (6.1) |
| Amounts reclassified to consolidated statement of | | | | |
| income | 0.0 | 0.0 | (0.3) | (0.3) |
| Tax benefit (expense) | 0.0 | 0.0 | 2.3 | 2.3 |
| Other comprehensive income (loss) | 3.4 | 0.0 | (7.5) | (4.1) |
| Balance at June 30, 2016 | \$ (35.1) | \$ (11.5) | \$ (3.4) | \$ (50.0) |
| Balance at December 31, 2016 | \$ (50.0) | \$ (13.2) | \$ (0.6) | \$ (63.8) |
| Other comprehensive income (loss) before reclassifications | 14.6 | 2.2 | (6.2) | 10.6 |
| Amounts reclassified to consolidated statement of | | | | |
| income ^{(a) (b)} | 0.0 | 11.9 | 0.3 | 12.2 |
| Tax benefit (expense) | 0.0 | (2.2) | 1.9 | (0.3) |
| Other comprehensive income (loss) | 14.6 | 11.9 | (4.0) | 22.5 |
| Balance at June 30, 2017 | \$ (35.4) | \$ (1.3) | \$ (4.6) | \$ (41.3) |

(a) In connection with the termination of international defined benefit pension plans, \$11.9 was reclassified to SG&A. All other amounts were reclassified to Cost of Sales.

(b) The Company reclassified a loss of \$12.1 and a loss of \$0.2 to the consolidated statement of income during the three months ended June 30, 2017 and 2016, respectively.

15. Benefit Plans

In 2016, the Company authorized the termination of international defined benefit pension plans under which approximately 336 participants, including 53 active employees, had accrued benefits. The Company completed the termination of this plan in the second quarter of 2017. In addition to plan assets, the Company made a one-time payment of \$7.5 to purchase annuities for participants. The Company recorded a one-time SG&A expense of \$39.2 (\$31.5 after tax) in the Consumer International segment. This expense primarily included the effect of the additional cash payment required at settlement and pension settlement accounting rules which require accelerated recognition of actuarial losses that were to be amortized over the expected benefit lives of participants. As of June 30, 2017, the Company has no further obligations with respect to material defined benefit pension plans.

16. Commitments, Contingencies and Guarantees
Commitments

a. The Company has a partnership with a supplier of raw materials that mines and processes sodium-based mineral deposits. The Company purchases the majority of its sodium-based raw material requirements from the partnership. The partnership agreement for the partnership terminates upon two years' written notice by either partner. Under the

partnership agreement, the Company has an annual commitment to purchase 240,000 tons of sodium-based raw materials at the prevailing market price. With the exception of the Natronx Technologies LLC (“Natronx”) joint venture, in which the Company and the partner supplier are each one-third owners, the Company is not engaged in any other material transactions with the partnership or the partner supplier.

b. As of June 30, 2017, the Company had commitments of approximately \$242.5. These commitments include the purchase of raw materials, packaging supplies and services from its vendors at market prices to enable the Company to respond quickly to changes in customer orders or requirements, as well as costs associated with licensing and promotion agreements.

c. As of June 30, 2017, the Company had various guarantees and letters of credit totaling \$6.6.

Legal proceedings

d. The Company has been named as a defendant in a breach of contract action filed by Scantibodies Laboratory, Inc. (the "Plaintiff") on April 1, 2014 in the U.S. District Court for the Southern District of New York.

The complaint alleges, among other things, that the Company (i) breached two agreements for the manufacture and supply of pregnancy and ovulation test kits by switching suppliers, (ii) failed to give Plaintiff the proper notice, (iii) failed to reimburse Plaintiff for costs and expenses under the agreements and (iv) misrepresented its future requirements. The complaint seeks compensatory and punitive damages of an amount in excess of \$20.0, as well as declaratory relief, statutory prejudgment interest and attorneys' fees and costs.

The Company is vigorously defending itself in this matter. On June 16, 2014, the Company filed an amended answer to the complaint denying all of the Plaintiff's material allegations. The parties have been engaged in fact discovery, which is ongoing.

In connection with this matter, the Company has reserved an amount that is immaterial. However, it is reasonably possible that the Company may ultimately be required to pay all or substantially all of the damages and other amounts sought by Plaintiff. It is not currently possible to more precisely estimate the amount or range of any amounts that the Company may be required to pay in excess of the reserved amount because expert discovery with respect to damages is not sufficiently advanced and the outcome thereof is uncertain.

e. In addition, in conjunction with the Company's acquisition and divestiture activities, the Company entered into select guarantees and indemnifications of performance with respect to the fulfillment of the Company's commitments under applicable purchase and sale agreements. The arrangements generally indemnify the buyer or seller for damages associated with breach of contract, inaccuracies in representations and warranties surviving the closing date and satisfaction of liabilities and commitments retained under the applicable contract. Representations and warranties that survive the closing date generally survive for periods up to five years or the expiration of the applicable statutes of limitations. Potential losses under the indemnifications are generally limited to a portion of the original transaction price, or to other lesser specific dollar amounts for select provisions. With respect to sale transactions, the Company also routinely enters into non-competition agreements for varying periods of time. Guarantees and indemnifications with respect to acquisition and divestiture activities, if triggered, could have a materially adverse impact on the Company's financial condition, results of operations and cash flows.

f. In addition to the matters described above, from time to time in the ordinary course of its business the Company is the subject of, or party to, various pending or threatened legal, regulatory or governmental actions or other proceedings, including, without limitation, those relating to, intellectual property, commercial transactions, product liability, purported consumer class actions, employment matters, antitrust, environmental, health, safety and other compliance related matters. Such proceedings are generally subject to considerable uncertainty and their outcomes, and any related damages, may not be reasonably predictable or estimable. While any such proceedings could result in an adverse outcome for the Company, any such adverse outcome is not expected to have a material adverse effect on the Company's business, financial condition, results of operations or cash flows.

17. Related Party Transactions

The following summarizes the balances and transactions between the Company and each of (i) Armand Products Company ("Armand") and The ArmaKleen Company ("ArmaKleen"), in each of which the Company holds a 50% ownership interest, and (ii) Natronx, in which the Company holds a one-third ownership interest:

| | Armand Six Months Ended | | ArmaKleen Six Months Ended | | Natronx Six Months Ended | |
|---|-------------------------------|---------------------|----------------------------------|---------------------|--------------------------------|---------------------|
| | June 30, 2017 | June 30, 2016 | June 30, 2017 | June 30, 2016 | June 30, 2017 | June 30, 2016 |
| Purchases by Company | \$10.0 | \$10.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| Sales by Company | \$0.0 | \$0.0 | \$0.6 | \$0.6 | \$0.0 | \$0.8 |
| Outstanding Accounts Receivable | \$0.4 | \$0.5 | \$0.8 | \$0.6 | \$0.0 | \$0.1 |
| Outstanding Accounts Payable | \$2.3 | \$2.3 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| Administration & Management Oversight Services ⁽¹⁾ | \$1.2 | \$1.2 | \$1.0 | \$1.0 | \$0.0 | \$0.3 |

⁽¹⁾ Billed by Company and recorded as a reduction of selling, general and administrative expenses.

18. Segments

Segment Information

The Company operates three reportable segments: Consumer Domestic, Consumer International and SPD. These segments are determined based on differences in the nature of products and organizational and ownership structures. The Company also has a Corporate segment.

Segment revenues are derived from the sale of the following products:

| | |
|------------------------|--------------------------------------|
| Segment | Products |
| | Household and personal care products |
| Consumer Domestic | Primarily personal care products |
| Consumer International | Specialty chemical products |
| SPD | |

The Corporate segment income consists of equity in earnings (losses) of affiliates. As of June 30, 2017, the Company held 50% ownership interests in each of Armand and ArmaKleen, respectively, and a one-third ownership interest in Natronx. The Company's equity in earnings (losses) of Armand and ArmaKleen for the three and six months ended June 30, 2017 and 2016 are included in the Corporate segment.

Some of the subsidiaries that are included in the Consumer International segment manufacture and sell personal care products to the Consumer Domestic segment. These sales are eliminated from the Consumer International segment results set forth in the table below.

Segment Net Sales and Income before Income Taxes are as follows:

| | Consumer Domestic | Consumer International | SPD | Corporate ⁽³⁾ | Total |
|---|-------------------|------------------------|----------|--------------------------|------------|
| Net Sales ⁽¹⁾ | | | | | |
| Second Quarter 2017 | \$ 678.2 | \$ 145.1 | \$ 74.7 | \$ 0.0 | \$ 898.0 |
| Second Quarter 2016 | 669.8 | 136.4 | 71.2 | 0.0 | 877.4 |
| First Six Months of 2017 | \$ 1,337.9 | \$ 288.2 | \$ 149.1 | \$ 0.0 | \$ 1,775.2 |
| First Six Months of 2016 | 1,317.6 | 263.8 | 145.0 | 0.0 | 1,726.4 |
| Income before Income Taxes ⁽²⁾ | | | | | |
| Second Quarter 2017 ⁽³⁾ | \$ 123.7 | \$ (23.7) | \$ 13.7 | \$ 3.1 | \$ 116.8 |

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| | | | | | |
|---|----------|---------|----------|--------|---------|
| Second Quarter 2016 | 141.6 | 16.2 | 10.7 | 2.5 | 171.0 |
| First Six Months of 2017 ⁽³⁾ | \$ 284.6 | \$ (4.3 |) \$21.5 | \$ 5.2 | \$307.0 |
| First Six Months of 2016 | 281.5 | 34.3 | 24.0 | 4.2 | 344.0 |

- (1) Intersegment sales from Consumer International to Consumer Domestic, which are not reflected in the table, were \$1.3 and \$1.0 for the three months ended June 30, 2017 and June 30, 2016, respectively, and were \$2.7 and \$2.0 for the six months ended June 30, 2017 and June 30, 2016, respectively.
- (2) In determining Income before Income Taxes, interest expense and investment earnings were allocated among segments based upon each segment's relative Income from Operations.
- (3) Includes a pension settlement charge of \$39.2 recorded in Consumer International.

Product line revenues from external customers are as follows:

| | Three Months | | Six Months Ended | |
|------------------------------|------------------------------|---------------------|------------------|------------------|
| | Ended June 30, 2017 | June 30, 2016 | June 30, 2017 | June 30, 2016 |
| Household Products | \$410.8 | \$397.8 | \$805.3 | \$786.1 |
| Personal Care Products | 267.4 | 272.0 | 532.6 | 531.5 |
| Total Consumer Domestic | 678.2 | 669.8 | 1,337.9 | 1,317.6 |
| Total Consumer International | 145.1 | 136.4 | 288.2 | 263.8 |
| Total SPD | 74.7 | 71.2 | 149.1 | 145.0 |
| Total Consolidated Net Sales | \$898.0 | \$877.4 | \$1,775.2 | \$1,726.4 |

Household Products include laundry, deodorizing and cleaning products. Personal Care Products include condoms, pregnancy kits, oral care products, skin care and hair care products and gummy dietary supplements.

19. Brazilian Chemical Business

During the fourth quarter of 2016, the Company decided to sell its Brazilian chemical business, resulting in a plant impairment charge of \$4.9 recognized in the fourth quarter of 2016 based upon an expected sales price. During the first quarter of 2017, the Company sold the business for approximately \$4.5, and recorded an approximate \$3.5 expense for severance and other charges for the three months ended March 31, 2017. Sales for the Brazilian chemical business in 2016 were approximately \$22.0. Future costs associated with the sale of the Brazilian chemical business are expected to be immaterial.

20. Subsequent Events

Water Pik, Inc. Acquisition

On July 17, 2017, the Company entered into a Stock Purchase Agreement (the “Agreement”) with PIK Holdings, Inc. (“Waterpik”), the stockholders of Waterpik (the “Company Stockholders”) and MidOcean Partners III, L.P. in its capacity as a Company Stockholder and as the representative of the Company Stockholders (the “Representative”), pursuant to which the Company agreed to acquire all of the issued and outstanding shares of capital stock of Waterpik (the “Waterpik Acquisition”). Waterpik is a water-jet technology company that designs and sells both oral water flossers and replacement showerheads. Pursuant to the terms of the Agreement, the total purchase price of Waterpik’s outstanding shares of capital stock, which is subject to adjustments based on the closing working capital of Waterpik and its subsidiaries, is estimated to be \$1,033.0.

The closing of the Waterpik Acquisition is expected to occur in the third quarter of 2017 and is subject to customary closing conditions, as set forth in the Agreement filed by the Company as an exhibit to its Current Report on Form 8-K on July 17, 2017. The closing of the Waterpik Acquisition is not subject to any financing condition. The Agreement contains certain customary pre-closing covenants and certain customary termination rights, including the right of either the Company or the Representative to terminate the Agreement if the Waterpik Acquisition is not consummated on or before October 16, 2017.

Waterpik’s annual sales were approximately \$265.0 for the trailing twelve months through June 30, 2017. The Company expects that Waterpik will be managed by the Consumer Domestic and Consumer International segments.

Debt for Acquisition

The Company will finance the acquisition of Waterpik with a portion of the proceeds from an underwritten public offering of \$1,425.0, aggregate principal amount of senior notes completed on July 25, 2017, consisting of \$300.0 aggregate principal amount of Floating Rate Senior Notes due 2019, \$300.0 aggregate principal amount of 2.450% Senior Notes due 2022, \$425.0 aggregate principal amount of 3.150% Senior Notes due 2027 and \$400.0 aggregate principal amount of 3.950% Senior Notes due 2047. The remaining proceeds were used to pay down in its entirety and terminate the Company's \$200.0 term loan and to repay a portion of the Company's outstanding commercial paper borrowings.

CHURCH & DWIGHT CO., INC. AND SUBSIDIARIES

(In millions, except per share data)

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Recent Developments

Water Pik, Inc. Acquisition

On July 17, 2017, the Company entered into a stock purchase agreement to acquire Water Pik, Inc. ("Waterpik"), the market leader in water-jet technology in both oral water flossers and replacement showerheads. The total purchase price, which is subject to adjustments based on the closing working capital of Waterpik and its subsidiaries, is estimated to be \$1,033.0. Waterpik's annual sales were approximately \$265.0 for the trailing twelve months through June 30, 2017. The Company will finance the acquisition with the proceeds of an underwritten public offering of \$1.425.0 aggregate principal amount of senior notes that was completed on July 25, 2017. Waterpik will be managed by the Consumer Domestic and Consumer International segments. Refer to Note 20 of the condensed consolidated financial statements for the period ended June 30, 2017 included in this Form 10-Q and our Current Report on Form 8-K filed on July 17, 2017 for additional information with respect to the acquisition of Waterpik.

International Pension Plan Termination

In 2016 the Company authorized the termination of international defined benefit pension plans under which approximately 336 participants, including 53 active employees, had accrued benefits. The Company completed the termination of this plan in the second quarter of 2017. In addition to plan assets, the Company made a one-time payment of \$7.5 to purchase annuities for participants. The Company recorded a one-time SG&A expense of \$39.2 (\$31.5 after tax) in the Consumer International segment. This expense primarily included the effect of the additional cash payment required at settlement and pension settlement accounting rules which require accelerated recognition of actuarial losses that were to be amortized over the expected benefit lives of participants. As of June 30, 2017, the Company has no further obligations with respect to material defined benefit pension plans.

Results of Operations

Consolidated results

| | Three Months Ended June 30, 2017 | Change vs. Prior Year | Three Months Ended June 30, 2016 | |
|--|--|--------------------------------|--|---|
| Net Sales | \$898.0 | 2.3% | \$877.4 | |
| Gross Profit | \$410.4 | 0.6% | \$408.0 | |
| | | -80 | | |
| Gross Margin | 45.7 | % basis | 46.5 | % |
| Marketing Expenses | \$130.9 | 8.9% | \$120.2 | |
| | | +90 | | |
| Percent of Net Sales | 14.6 | % basis | 13.7 | % |
| Selling, General & Administrative Expenses | \$156.3 | 38.9% | \$112.5 | |
| | | +460 | | |
| Percent of Net Sales | 17.4 | % basis | 12.8 | % |
| Income from Operations | \$123.2 | -29.7% | \$175.3 | |
| | | -630 | | |
| Operating Margin | 13.7 | % basis | 20.0 | % |
| Net income per share - Diluted | \$0.29 | -32.6% | \$0.43 | |
| | | | | |
| | Six Months Ended June 30, 2017 | Change vs. Prior Year | Six Months Ended June 30, 2016 | |
| Net Sales | \$1,775.2 | 2.8% | \$1,726.4 | |
| Gross Profit | \$809.7 | 2.9% | \$787.0 | |
| Gross Margin | 45.6 | % basis | 45.6 | % |
| Marketing Expenses | \$221.7 | 4.2% | \$212.7 | |
| | | +20 | | |
| Percent of Net Sales | 12.5 | % basis | 12.3 | % |
| Selling, General & Administrative Expenses | \$268.7 | 22.4% | \$219.5 | |
| | | +240 | | |
| Percent of Net Sales | 15.1 | % basis | 12.7 | % |
| Income from Operations | \$319.3 | -10.0% | \$354.8 | |
| | | -260 | | |
| Operating Margin | 18.0 | % basis | 20.6 | % |
| | | points | | |

| | | | |
|--------------------------------|--------|-------|--------|
| Net income per share - Diluted | \$0.79 | -7.1% | \$0.85 |
|--------------------------------|--------|-------|--------|

Diluted Net Income per share was \$0.29 in the second quarter of 2017 as compared to \$0.43 in the same period in 2016. Diluted Net Income per share was \$0.79 in the first six months of 2017 as compared to \$0.85 in the same period in 2016. In the second quarter of 2017, the Company settled an international defined benefit plan, resulting in a pre-tax charge recorded in selling, general and administrative expenses of \$39.2 (\$31.5 after tax or \$0.12 per share). During the first quarter of 2017, the Company closed the previously announced sale of its chemical business in Brazil. As a result, a pre and post- tax charge of \$3.5 was recorded (\$1.3 in cost of goods sold and \$2.2 in selling, general and administrative expenses). This equated to \$0.01 per share. Also during the first quarter, the Company adopted a new accounting standard related to certain aspects of share-based payment awards to employees. This standard requires that any excess tax benefits related to share-based payment awards to employees be recorded as a reduction to income tax expense. Previously, this benefit was recorded in the stockholders' equity section of the Balance Sheet. The amount recorded in the three and six months ended June 30, 2017 as a reduction to income tax expense was \$2.4 (\$0.01 per share) and \$11.1 (\$0.04 per share), respectively.

On August 4, 2016, the Company announced a two-for-one stock split of the Company's common stock ("Common Stock"). The stock split was structured in the form of a 100% stock dividend, payable on September 1, 2016 to stockholders of record as of August 15, 2016. All applicable amounts in the consolidated financial statements and related disclosures have been retroactively adjusted to reflect the stock split.

Net Sales

Net sales for the quarter ended June 30, 2017 were \$898.0, an increase of \$20.6 or 2.3% as compared to the same period in 2016. Net sales for the six months ended June 30, 2017 were \$1,775.2, an increase of \$48.8 or 2.8% over the comparable six month period of 2016. The components of the net sales increase are as follows:

| | Three Months Ended June 30, 2017 | | Six Months Ended June 30, 2017 | |
|--|--|---|--|---|
| Net Sales - Consolidated | | | | |
| Product volumes sold | 6.2 | % | 4.5 | % |
| Pricing/Product mix | (4.4) | % | (2.4) | % |
| Foreign exchange rate fluctuations | (0.6) | % | (0.6) | % |
| Volume from acquired product lines (net of divestiture) ⁽¹⁾ | 1.1 | % | 1.3 | % |
| Net Sales increase | 2.3 | % | 2.8 | % |

(1) On December 22, 2016, the Company acquired the ANUSOL and RECTINOL business (the “Anusol Acquisition”) from Johnson & Johnson, Inc. On January 17, 2017, the Company acquired the VIVISCAL business (the “Viviscal Acquisition”) from Lifes2Good Holdings Limited. On May 1, 2017, the Company acquired Agro BioSciences, Inc. (the “Agro Acquisition”). Net sales of these acquisitions are included in the Company’s results since the date of acquisition. In March 2017, the Company sold its chemical business in Brazil.

For the three months and six months ended June 30, 2017, the volume change reflects increased product sales in all three segments.

Gross Profit / Gross Margin

The Company’s gross profit was \$410.4 for the quarter ended June 30, 2017, a \$2.4 increase as compared to the same period in 2016. Gross margin decreased 80 basis points (“bps”) in the second quarter of 2017 compared to the same period in 2016, primarily due to unfavorable price/mix of 250 bps (primarily due to promotion and coupon costs), higher commodity costs of 30 bps, and the impact of unfavorable foreign exchange rates of 10 bps, partially offset by the impact of higher margins on acquired businesses representing 80 bps, favorable volume of 70 bps and cost improvement projects representing 60 bps. Gross profit was \$809.7 for the six months ended June 30, 2017, a \$22.7 increase compared to the same period of 2016. Gross margin for the first six months of 2017 and 2016 was 45.6%. Gross margin remained consistent for the first six months of 2017 compared to the same period in 2016, primarily due to unfavorable price/mix of 150 bps (primarily due to promotion and coupon costs), higher commodity costs of 30 bps, and the impact of unfavorable foreign exchange rates of 10 bps, partially offset by the impact of higher margins on acquired businesses representing 70 bps, favorable volume of 60 bps and cost improvement projects representing 60 bps.

Operating Expenses

Marketing expenses for the second quarter of 2017 were \$130.9, an increase of \$10.7 or 8.9% as compared to the same period in 2016. Marketing expenses as a percentage of net sales in the second quarter of 2017 increased 90 bps to 14.6% as compared to 13.7% in 2016 due to 120 bps on higher expenses partially offset by 30 bps of leverage on higher net sales. Marketing expenses for the first six months of 2017 were \$221.7, an increase of \$9.0 as compared to

the same period in 2016. Marketing expenses as a percentage of net sales for the six months of 2017 increased by 20 bps to 12.5% as compared to 12.3% in 2016 due to 50 bps on higher expenses partially offset by 30 bps of leverage on higher net sales.

Selling, general and administrative (“SG&A”) expenses were \$156.3 in the second quarter of 2017, an increase of \$43.8 or 38.9% as compared to the same period in 2016 primarily due to a \$39.2 international pension settlement charge or 440 bps in 2017 and transition and ongoing costs associated with the Viviscal Acquisition, the Anusol Acquisition, and the Agro Acquisition. SG&A as a percentage of net sales increased 460 bps to 17.4% in the second quarter of 2017 as compared to 12.8% in the same period in 2016. The increase is due to higher costs, including pension settlement expense of 490 bps, partially offset by 30 bps of leverage associated with higher sales. SG&A for the first six months of 2017 was \$268.7, an increase of \$49.2 as compared to the same period in 2016. The increase is primarily due to the \$39.2 international pension settlement charge or 220 bps in 2017, transition and ongoing acquisition-related costs, higher information costs and costs associated with selling its chemical business in Brazil. SG&A as a percentage of net sales increased 240 bps to 15.1% in the first six months of 2017 compared to 12.7% in 2016 due to higher costs, including pension settlement expense, of 280 bps partially offset by 40 bps of leverage associated with higher sales.

Other Income and Expenses

Equity in earnings of affiliates for the three and six month periods ended June 30, 2017 increased by \$0.6 and \$1.0 as compared to the same period in 2016, primarily due to profit improvement from Armand Products due to lower raw material costs.

Other expense, net for the three months ended June 30, 2017 increased \$0.4 compared to the same period in 2016 primarily due to the effect of changes in foreign exchange rates and decreased \$1.1 for the six months ended June 30, 2017 compared to the same period in 2016 due to the impact of costs incurred in 2016 associated with the Natronx Technologies, LLC (“Natronx”) joint venture.

Interest expense for the three and six month periods ended June 30, 2017 increased \$2.2 and \$3.6 as compared to the same periods in 2016 due to a higher amount of average debt outstanding and increased borrowing costs due to an increase in short-term interest rates.

Income Taxes

The effective tax rate for the three months ended June 30, 2017 was 37.6% compared to 34.7% in the same period in 2016. The increase in the tax rate is primarily due to an international pension settlement charge representing 450 bps, partially offset by a tax benefit of 200 bps related to the adoption of the new accounting standard which modifies how companies account for certain aspects of share-based payment awards to employees. Previously, this tax benefit was accounted for in the Company’s Stockholders’ Equity section of the Balance Sheet. Starting in 2017, the tax benefit is accounted for as a reduction of income tax expense.

The effective tax rate for the six months ended June 30, 2017 was 33.4% compared to 34.7% in the same period in 2016. The decrease in the tax rate is primarily due to the impact of the new accounting standard relating to share based payment awards representing 360 bps, partially offset by the international pension settlement charge representing 150 bps.

Segment results

The Company operates three reportable segments: Consumer Domestic, Consumer International and SPD. These segments are determined based on differences in the nature of products and organizational and ownership structures. The Company also has a Corporate segment.

| | |
|---------------|-----------|
| Segment | Products |
| | Household |
| | and |
| | personal |
| Consumer | care |
| Domestic | products |
| | Primarily |
| | personal |
| Consumer | care |
| International | products |
| SPD | Specialty |
| | chemical |

products

The Corporate segment income consists of equity in earnings of affiliates. As of June 30, 2017, the Company held 50% ownership interests in each of Armand Products Company (“Armand”) and The ArmaKleen Company (“ArmaKleen”), respectively, and a one-third ownership interest in Natronx. The Company’s equity in earnings of Armand and ArmaKleen for the three and six month periods ended June 30, 2017 and 2016 are included in the Corporate segment.

Some of the subsidiaries that are included in the Consumer International segment manufacture and sell personal care products to the Consumer Domestic segment. These sales are eliminated from the Consumer International segment results set forth below.

Segment net sales and income before income taxes for the three and six month periods ended June 30, 2017 and June 30, 2016 are as follows:

| | Consumer Domestic | Consumer International | SPD | Corporate ⁽³⁾ | Total |
|---|----------------------|---------------------------|---------|--------------------------|-----------|
| Net Sales ⁽¹⁾ | | | | | |
| Second Quarter 2017 | \$ 678.2 | \$ 145.1 | \$74.7 | \$ 0.0 | \$898.0 |
| Second Quarter 2016 | 669.8 | 136.4 | 71.2 | 0.0 | 877.4 |
| First Six Months of 2017 | \$ 1,337.9 | \$ 288.2 | \$149.1 | \$ 0.0 | \$1,775.2 |
| First Six Months of 2016 | 1,317.6 | 263.8 | 145.0 | 0.0 | 1,726.4 |
| Income before Income Taxes ⁽²⁾ | | | | | |
| Second Quarter 2017 ⁽³⁾ | \$ 123.7 | \$ (23.7) | \$13.7 | \$ 3.1 | \$116.8 |
| Second Quarter 2016 | 141.6 | 16.2 | 10.7 | 2.5 | 171.0 |
| First Six Months of 2017 ⁽³⁾ | \$ 284.6 | \$ (4.3) | \$21.5 | \$ 5.2 | \$307.0 |
| First Six Months of 2016 | 281.5 | 34.3 | 24.0 | 4.2 | 344.0 |

(1) Intersegment sales from Consumer International to Consumer Domestic, which are not reflected in the table, were \$1.3 and \$1.0 for the three months ended June 30, 2017 and June 30, 2016, respectively, and were \$2.7 and \$2.0 for the six months ended June 30, 2017 and June 30, 2016, respectively.

(2) In determining Income before Income Taxes, interest expense and investment earnings were allocated among the segments based upon each segment's relative Income from Operations.

(3) Includes a pension settlement charge of \$39.2 recorded in Consumer International.

Product line revenues from external customers are as follows:

| | Three Months Ended | | Six Months Ended | |
|------------------------------|-----------------------|---------------------|------------------|------------------|
| | June 30, 2017 | June 30, 2016 | June 30, 2017 | June 30, 2016 |
| Household Products | \$410.8 | \$397.8 | \$805.3 | \$786.1 |
| Personal Care Products | 267.4 | 272.0 | 532.6 | 531.5 |
| Total Consumer Domestic | 678.2 | 669.8 | 1,337.9 | 1,317.6 |
| Total Consumer International | 145.1 | 136.4 | 288.2 | 263.8 |
| Total SPD | 74.7 | 71.2 | 149.1 | 145.0 |
| Total Consolidated Net Sales | \$898.0 | \$877.4 | \$1,775.2 | \$1,726.4 |

Household Products include laundry, deodorizing, and cleaning products. Personal Care Products include condoms, pregnancy kits, oral care products, skin care and hair care products and gummy dietary supplements.

Consumer Domestic

Consumer Domestic net sales in the second quarter of 2017 were \$678.2, an increase of \$8.4 or 1.3% as compared to the same period in 2016. Consumer Domestic net sales for the six months ended June 30, 2017 were \$1,337.9, an increase of \$20.3 or 1.5% as compared to the same period in 2016. The components of the net sales change are the following:

| | Three Months Ended June 30, 2017 | | Six Months Ended June 30, 2017 | |
|---|--|----|--|----|
| Net Sales - Consumer Domestic | | | | |
| Product volumes sold | 6.2 | % | 3.7 | % |
| Pricing/Product mix | (6.3 | %) | (3.4 | %) |
| Volume from acquired product lines ⁽¹⁾ | 1.4 | % | 1.2 | % |
| Net Sales increase | 1.3 | % | 1.5 | % |

(1) Includes net sales of the brands acquired in the Viviscal Acquisition since the date of acquisition.

The increase in net sales for the three months ended June 30, 2017, reflects higher sales of ARM & HAMMER liquid and unit dose detergents, OXICLEAN laundry detergent and stain fighters, ARM & HAMMER cat litter, and BATISTE dry shampoo, partially offset by lower sales of TROJAN condoms, XTRA laundry detergent and FIRST RESPONSE pregnancy test kits. The increase in net sales for the six month period ending June 30, 2017, reflects higher sales of ARM & HAMMER liquid and unit dose detergents, BATISTE dry shampoo, OXICLEAN laundry detergent and stain fighters, and ARM & HAMMER cat litter, partially offset by lower sales of TROJAN condoms and XTRA laundry detergent.

There continues to be significant product and price competition in the laundry detergent category. For example, the Procter & Gamble Company markets a lower-priced line of laundry detergents that competes directly with the Company's core value laundry detergents. Henkel AG & Co. KGaA ("Henkel") entered the U.S. market with Persil, its leading worldwide premium laundry detergent, and in 2016 acquired The Sun Products Corporation ("Sun Products"), the maker of ALL, WISK and SUN laundry detergents. These actions have increased price competition and distribution pressures in the premium and extreme value laundry categories and could adversely impact sales and market share of the Company's laundry brands. The Company continues to evaluate and vigorously combat these pressures through, among other things, new product introductions, increased marketing and trade spending.

Consumer Domestic income before income taxes for the second quarter of 2017 was \$123.7, a \$17.9 decrease as compared to the second quarter of 2016. The decrease is due primarily to unfavorable price/mix (in part due to higher promotional spending) of \$42.9, higher marketing expenses of \$9.2, and higher interest expense of \$1.7, partially offset by the impact of higher sales volumes of \$30.4, and favorable manufacturing costs of \$6.1. For the six month period ended June 30, 2017, income before income taxes was \$284.6, a \$3.1 increase as compared to the first six months of 2016. The increase is due primarily to the impact of higher sales volumes of \$40.3, favorable manufacturing costs of \$16.8 and lower SG&A costs of \$2.9, partially offset by unfavorable price/mix of \$47.5, higher marketing expenses of \$5.7 and higher interest expense of \$3.1.

Consumer International

Consumer International net sales were \$145.1 in the second quarter of 2017, an increase of \$8.7 or 6.4% as compared to the same period in 2016. Consumer International net sales in the first six months of 2017 were \$288.2, an increase of \$24.4 or approximately 9.2% as compared to the same period in 2016. The components of the net sales change are the following:

| | Three Months Ended June 30, 2017 | | Six Months Ended June 30, 2017 | |
|---|--|---|--|---|
| Net Sales - Consumer International | | | | |
| Product volumes sold | 6.8 | % | 9.7 | % |
| Pricing/Product mix | 0.6 | % | (0.2) | % |
| Foreign exchange rate fluctuations / Other | (4.4) | % | (4.0) | % |
| Volume from acquired product lines ⁽¹⁾ | 3.4 | % | 3.7 | % |
| Net Sales increase | 6.4 | % | 9.2 | % |

(1)

Includes net sales of the brands acquired in the Anusol Acquisition and the Viviscal Acquisition since the date of acquisition.

Excluding the impact of unfavorable foreign exchange rates, higher sales in the second quarter ended June 30, 2017 were primarily due to FEMFRESH and BATISTE in the export business, ARM & HAMMER liquid laundry detergent, STERIMAR and OXICLEAN stain fighter gel in Mexico and BATISTE, VITAFUSION/L'IL CRITTERS and FEMFRESH in Australia. For the six months ended June 30, 2017 higher sales primarily occurred in exports, Canada, and Mexico, and were attributable to BATISTE, FEMFRESH, ARM & HAMMER liquid detergent, STERIMAR and ARM & HAMMER cat litter.

Consumer International loss before income taxes was \$23.7 in the second quarter 2017, a decrease of \$39.9 compared to the same period in 2016 due primarily to a pension settlement charge of \$39.2, unfavorable manufacturing and commodity costs of \$3.2, higher SG&A costs of \$2.7, higher marketing costs of \$2.6 and unfavorable foreign exchange rates of \$2.2, partially offset by higher sales volumes of \$9.3 and favorable price/mix of \$1.4. For the first six months of 2017, loss before income taxes was \$4.3, a \$38.6 decrease as compared to the same period in 2016, due primarily to the pension settlement charge of \$39.2, higher SG&A costs of \$8.0, higher marketing costs of \$5.3, unfavorable manufacturing and commodity costs of \$3.6, unfavorable foreign exchange rates of \$3.4, and unfavorable price/mix of \$0.9, partially offset by higher sales volumes of \$22.1.

Specialty Products (“SPD”)

SPD net sales were \$74.7 in the second quarter of 2017, an increase of \$3.5 or 4.9% as compared to the same period in 2016. SPD net sales were \$149.1 for the first six months of 2017, an increase of \$4.1, or 2.8% as compared to the same period of 2016. The components of the net sales change are the following:

| | Three Months Ended June 30, 2017 | | Six Months Ended June 30, 2017 | |
|--|--|----|--|----|
| Net Sales - SPD | | | | |
| Product volumes sold | 5.6 | % | 1.7 | % |
| Pricing/Product mix | 3.8 | % | 2.7 | % |
| Foreign exchange rate fluctuations / Other | 0.0 | % | 0.6 | % |
| Volume from acquired product lines (net of divestiture) ⁽¹⁾ | (4.5) |)% | (2.2) |)% |
| Net Sales increase | 4.9 | % | 2.8 | % |

⁽¹⁾ Includes net sales of the Agro Acquisition since the date of acquisition and is negatively impacted by the sale of the Brazilian chemical business.

The net sales increase in the second quarter and six month period of 2017 was driven primarily by improved price and volumes in the animal productivity business where milk prices and U.S. dairy farm profitability remain at a higher level than a year ago.

SPD income before income taxes was \$13.7 in the second quarter of 2017, an increase of \$3.0 as compared to the same period in 2016 due primarily to higher sales volume of \$3.7, favorable price/product mix of \$2.3, partially offset by higher manufacturing costs of \$1.8 and higher SG&A costs of \$1.5. SPD income before income taxes was \$21.5 in the first six months of 2017, a decrease of \$2.5 as compared to the same period in 2016 due primarily to higher manufacturing costs of \$5.9, higher SG&A costs of \$2.8 and costs associated with the sale of the Brazilian chemical business of \$3.5, partially offset by higher sales volume of \$3.6, favorable price/product mix of \$3.6, lower costs associated with the Natronx joint venture of \$1.5, lower marketing costs of \$0.4 and favorable foreign exchange rates of \$0.4.

Corporate

The administrative costs of the Company’s production, planning and logistics functions are included in the SG&A expenses of each operating segment and as elements of cost of sales in the Company’s Condensed Consolidated Statements of Income. The Corporate segment includes equity in earnings of affiliates from Armand and ArmaKleen in the second quarter of 2017 and 2016. The Corporate segment income before income taxes was \$3.1 in the second quarter of 2017, as compared to \$2.5 in the same period in 2016. The Corporate segment income before income taxes was \$5.2 for the first six months of 2017, as compared to \$4.2 in the same period in 2016.

Liquidity and Capital Resources

As of June 30, 2017, the Company had \$237.6 in cash and cash equivalents, approximately \$369 available through the revolving facility under its principal credit agreement (the “Credit Agreement”) and its commercial paper program, and a commitment increase feature under the Credit Agreement that enables the Company to borrow up to an additional \$600.0, subject to lending commitments of the participating lenders and certain conditions as described in the Credit Agreement. On April 3, 2017, the Company’s \$200.0 term loan facility was drawn upon in full to improve liquidity

and pay a portion of the outstanding commercial paper. To preserve its liquidity, the Company invests its cash primarily in government money market funds, prime money market funds, short-term commercial paper and short-term bank deposits.

The current economic environment presents risks that could have adverse consequences for the Company's liquidity. (See "Unfavorable economic conditions could adversely affect demand for the Company's products" under "Risk Factors" in Item 1A of the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2016 (the "Form 10-K".) The Company does not anticipate that current economic conditions will adversely affect its ability to comply with the financial covenant in the Credit Agreement because the Company currently is, and anticipates that it will continue to be, in compliance with the maximum leverage ratio requirement under the Credit Agreement.

On February 7, 2017, the Board declared a 7% increase in the regular quarterly dividend from \$0.1775 to \$0.19 per share, equivalent to an annual dividend of \$0.76 per share payable to stockholders of record as of February 21, 2017. The increase raises the annual dividend payout from \$183 to approximately \$195, and maintains the Company's payout of dividends relative to net income at approximately 40%.

In connection with the Company's share repurchase program authorized by the Board in November 2016 (the "2016 Share Repurchase Program") and its evergreen repurchase program, the Company purchased approximately 6.0 million shares in the first six months of 2017 at a cost of approximately \$300.0, of which approximately \$125.0 was purchased under the evergreen share repurchase program and \$175.0 was purchased under the 2016 Share Repurchase Program. The Company will continue its evergreen share repurchase program.

The Company anticipates that its cash from operations, together with its current borrowing capacity, will be sufficient to meet its capital expenditure program costs, which are expected to be a total of approximately \$45.0 in 2017, fund its share repurchase programs to the extent implemented by management and pay dividends at the latest approved rate. Cash, together with the Company's current borrowing capacity, may be used for acquisitions that would complement the Company's existing product lines or geographic markets. The Company does not have any mandatory fixed rate debt principal payments in 2017.

The Company will finance the acquisition of Waterpik with a portion of the proceeds from an underwritten public offering of \$1,425.0, aggregate principal amount of senior notes completed on July 25, 2017, consisting of \$300.0 aggregate principal amount of Floating Rate Senior Notes due 2019, \$300.0 aggregate principal amount of 2.450% Senior Notes due 2022, \$425.0 aggregate principal amount of 3.150% Senior Notes due 2027 and \$400.0 aggregate principal amount of 3.950% Senior Notes due 2047. The remaining proceeds were used to pay down in its entirety and terminate the Company's \$200.0 term loan and to repay a portion of the Company's outstanding commercial paper borrowings.

Cash Flow Analysis

| | Six Months Ended | |
|---|---------------------|---------------------|
| | June 30, 2017 | June 30, 2016 |
| Net cash provided by operating activities | \$249.3 | \$296.5 |
| Net cash used in investing activities | \$(242.3) | \$(193.6) |
| Net cash provided by (used in) financing activities | \$33.2 | \$(225.6) |

Net Cash Provided by Operating Activities – The Company's primary source of liquidity is the strong cash flow provided by operating activities, which is dependent on the level of net income and changes in working capital. The Company's net cash provided by operating activities in the six months ended June 30, 2017 decreased by \$47.2 to \$249.3 as compared to \$296.5 in the same period in 2016 due to an increase in working capital, partially offset by higher cash earnings (net income plus non-cash expenses such as depreciation, amortization, non-cash compensation and asset impairment charges). The change in working capital is primarily due to a large decrease in accounts payable and accrued expenses due to a change in deferred compensation, incentive compensation and profit sharing payments and larger increases in inventory and accounts receivable. However, the Company measures working capital effectiveness based on its cash conversion cycle. The following table presents the Company's cash conversion cycle information for the quarters ended June 30, 2017 and 2016:

| | As of | | |
|--|---------------------|---------------------|--------|
| | June 30, 2017 | June 30, 2016 | Change |
| Days of sales outstanding in accounts receivable ("DSO") | 31 | 29 | 2 |

| | | | |
|--|----|----|------|
| Days of inventory outstanding ("DIO") | 53 | 56 | (3) |
| Days of accounts payable outstanding ("DPO") | 67 | 60 | (7) |
| Cash conversion cycle | 17 | 25 | (8) |

The Company's cash conversion cycle (defined as the sum of DSO and DIO less DPO) which is calculated using a 2 period average method, improved 8 days from the prior year amount of 25 days to 17 days at June 30, 2017 due primarily to improved DPO of 7 days as the Company continues to extend payment terms with its suppliers. DIO improved 3 days from 56 to 53 days, offset by DSO which increased 2 days from 29 to 31 days. The improvement in the Company's cash conversion cycle reflects the Company's continued focus on reducing its average working capital requirements.

Net Cash Used in Investing Activities – Net cash used in investing activities during the first six months of 2017 was \$242.3, primarily reflecting \$160.3 for the Viviscal Acquisition, \$75.0 for the Agro Acquisition and \$10.4 for property, plant and equipment expenditures, partially offset by \$4.5 of cash proceeds from the sale of the Brazil chemical business. Net cash used in investing activities during the first six months of 2016 was \$193.6, principally reflecting \$175.5 for the Toppik Acquisition and \$17.8 for property, plant and equipment expenditures.

Net Cash Provided by (Used in) Financing Activities – Net cash provided by financing activities during the first six months of 2017 was \$33.2, primarily reflecting \$207.2 of net commercial paper borrowings, \$200.0 of long-term debt borrowings and \$27.3 of proceeds from stock option exercises partially offset by \$300.0 of repurchases of the Company’s Common Stock, \$95.7 of cash dividend payments, and \$4.6 of short-term debt repayments at an international subsidiary. Net cash used in financing activities during the first six months of 2016 was \$225.6, primarily reflecting \$200.0 of repurchases of the Company’s common stock and \$91.7 of cash dividend payments, offset by \$20.5 of commercial paper borrowings, \$3.3 of short-term borrowings at an international subsidiary and \$47.6 of proceeds and tax benefits from stock option exercises.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK

Market risk

For quantitative and qualitative disclosures about market risk affecting the Company, see “Quantitative and Qualitative Disclosures About Market Risk” in Item 7A of Part II of our Annual Report on Form 10-K for the fiscal year ended December 31, 2016. Our exposure to market risk has not changed materially since December 31, 2016.

ITEM 4. CONTROLS AND PROCEDURES

a) Evaluation of Disclosure Controls and Procedures

The Company’s management, with the participation of the Company’s Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of the Company’s disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the “Exchange Act”)) at the end of the period covered by this report. Based on that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that the Company’s disclosure controls and procedures, as of the end of the period covered by this report, are effective to provide reasonable assurance that the information required to be disclosed by the Company in reports filed under the Exchange Act is (i) recorded, processed, summarized and reported within the time periods specified in the rules and forms of the United States Securities and Exchange Commission (the “Commission”), and (ii) accumulated and communicated to the Company’s management, including the Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding the disclosure.

b) Change in Internal Control over Financial Reporting

No change in the Company’s internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) occurred during the Company’s most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the Company’s internal control over financial reporting.

CAUTIONARY NOTE ON FORWARD-LOOKING INFORMATION

This report contains forward-looking statements, including, among others, statements relating to net sales and earnings growth; gross margin changes; trade and marketing spending; marketing expense as a percentage of net sales; sufficiency of cash flows from operations; earnings per share; the impact of new accounting pronouncements; cost savings programs; consumer demand and spending; the effects of competition; the effect of product mix; volume growth, including the effects of new product launches into new and existing categories; the impact of competitive laundry detergent products, including unit dose laundry detergent; the impact of foreign exchange and commodity price fluctuations; the Company’s investments in joint ventures; the impact of acquisitions and divestitures; the

consummation, financing and impact of the Waterpik Acquisition; capital expenditures; pension settlement charges; the Company's share repurchase programs and the Company's effective tax rate. These statements represent the intentions, plans, expectations and beliefs of the Company, and are based on assumptions that the Company believes are reasonable but may prove to be incorrect. In addition, these statements are subject to risks, uncertainties and other factors, many of which are outside the Company's control and could cause actual results to differ materially from such forward-looking statements. Factors that could cause such differences include a decline in market growth, retailer distribution and consumer demand (as a result of, among other things, political, economic and marketplace conditions and events); unanticipated increases in raw material and energy prices; delays or other problems in manufacturing or distribution; adverse developments affecting the financial condition of major customers and suppliers; competition, including The Procter & Gamble Company's participation in the value laundry detergent category and Henkel's entry into the U.S. premium laundry detergent category; Henkel's acquisition of Sun Products; changes in marketing and promotional spending; growth or declines in various product categories and the impact of customer actions in response to changes in consumer demand and the economy, including increasing shelf space of private label products; consumer and competitor reaction to, and customer acceptance of, new product introductions and features; the Company's ability to maintain product quality and characteristics at a level acceptable to our customers and consumers; disruptions in the banking system and financial markets; foreign currency exchange rate fluctuations; implications of the United Kingdom's withdrawal from the European Union; issues relating to the Company's information technology and controls; the impact of natural disasters on the Company and its customers and suppliers,

including third party information technology service providers; the acquisition or divestiture of assets; the outcome of contingencies, including litigation, pending regulatory proceedings and environmental matters; and changes in the regulatory environment.

The Company undertakes no obligation to publicly update any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by the U. S. federal securities laws. You are advised, however, to consult any further disclosures the Company makes on related subjects in its filings with the Commission.

PART II – OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

General

In addition to the matters described below, from time to time in the ordinary course of its business, the Company is the subject of, or party to, various pending or threatened legal, regulatory or governmental actions. Such proceedings are generally subject to considerable uncertainty, and their outcomes, and any related damages, may not be reasonably predictable or estimable. While any such proceedings could result in an adverse outcome for the Company, any such adverse outcome is not expected to have a material adverse effect on the Company's business, financial condition, results of operations, or cash flows.

Scantibodies Laboratory, Inc.

The Company has been named as a defendant in a breach of contract action filed by Scantibodies Laboratory, Inc. (the "Plaintiff") on April 1, 2014, in the U.S. District Court for the Southern District of New York.

The complaint alleges, among other things, that the Company (i) breached two agreements for the manufacture and supply of pregnancy and ovulation test kits by switching suppliers, (ii) failed to give Plaintiff the proper notice, (iii) failed to reimburse Plaintiff for costs and expenses under the agreements and (iv) misrepresented its future requirements. The complaint seeks compensatory and punitive damages of an amount in excess of \$20 million, as well as declaratory relief, statutory prejudgment interest and attorneys' fees and costs.

The Company is vigorously defending itself in this matter. On June 16, 2014, the Company filed an amended answer to the complaint denying all of the Plaintiff's material allegations. The parties have been engaged in fact discovery, which is ongoing.

In connection with this matter, the Company has reserved an amount that is immaterial. However, it is reasonably possible that the Company may ultimately be required to pay all or substantially all of the damages and other amounts sought by Plaintiff. It is not currently possible to more precisely estimate the amount or range of any amounts that the Company may be required to pay in excess of the reserved amount because expert discovery with respect to damages is not sufficiently advanced and the outcome thereof is uncertain.

ITEM 1A. RISK FACTORS

In addition to the other information set forth in this report, you should carefully consider the factors discussed in Item 1A, "Risk Factors" in the Form 10-K, which could materially affect the Company's business, financial condition or future results.

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

The Company repurchases shares of its Common Stock from time to time pursuant to its publicly announced share repurchase programs. The following table contains information for shares repurchased during the second quarter of 2017.

| Period | Total Number of Shares Purchased | Average Price Paid per Share ⁽¹⁾ | Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs | Approximate Dollar Value of Shares that May Yet Be Purchased Under All Programs ⁽²⁾ |
|-----------------------|---|---|--|---|
| 4/1/2017 to 4/30/2017 | 2,854,804 | \$ 50.05 | 142,877,631 | \$ 125,000,207 |
| 5/1/2017 to 5/31/2017 | 0 | 0 | 0 | \$ 125,000,207 |
| 6/1/2017 to 6/30/2017 | 0 | 0 | 0 | \$ 125,000,207 |
| Total | 2,854,804 | \$ 50.05 | 142,877,631 | |

⁽¹⁾ Average price paid per share in the period includes commission.

⁽²⁾ In the second quarter of 2017, the Company purchased 2.9 million shares for \$142.9 under the 2016 Share Repurchase Program. The evergreen share repurchase program has no specified cap and therefore is not reflected in this column.

ITEM 6. EXHIBITS

- (3.1) Certificate of Amendment of Restated Certificate of Incorporation dated May 8, 2017, as filed with the Secretary of the State of Delaware on May 8, 2017.
- (3.2) Restated Certificate of Incorporation of the Company, as amended.
- (3.3) By-laws of the Company, amended and restated as of January 27, 2016, incorporated by reference to Exhibit 3.1 to the Company's current report on Form 8-K filed on February 2, 2016.
- (10.1) Church & Dwight Co., Inc. Amended and Restated Annual Incentive Plan, as approved by the Company's stockholders on May 4, 2017, incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed on May 5, 2017.
- (31.1) Certification of the Chief Executive Officer of the Company pursuant to Rule 13a-14(a) under the Securities Exchange Act.
- (31.2) Certification of the Chief Financial Officer of the Company pursuant to Rule 13a-14(a) under the Securities Exchange Act.
- (32.1) Certification of the Chief Executive Officer of the Company pursuant to Rule 13a-14(b) under the Exchange Act and 18 U.S.C. Section 1350.
- (32.2) Certification of the Chief Financial Officer of the Company pursuant to Rule 13a-14(b) under the Exchange Act and 18 U.S.C. Section 1350.
- (101) The following materials from Church & Dwight Co., Inc.'s quarterly report on Form 10-Q for the quarter ended June 30, 2017 formatted in XBRL (eXtensible Business Reporting Language): (i) Condensed Consolidated Statements of Income for the three and six months ended June 30, 2017 and June 30, 2016, (ii) Condensed Consolidated Statements of Comprehensive Income for the three and six months ended June 30, 2017 and June 30, 2016, (iii) Condensed Consolidated Balance Sheets at June 30, 2017 and December 31, 2016, (iv) Condensed Consolidated Statements of Cash Flows for the six months ended June 30, 2017 and June 30, 2016, (v) Condensed Consolidated Statements of Stockholders' Equity for the six months ended June 30, 2017 and June 30, 2016 and (vi) Notes to Consolidated Financial Statements.

†Indicates documents filed herewith.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

CHURCH & DWIGHT CO., INC.
(REGISTRANT)

DATE: August 3, 2017 /s/ Richard A. Dierker
RICHARD A. DIERKER
Executive Vice President
and Chief Financial Officer
(Principal Financial Officer)

DATE: August 3, 2017 /s/ Steven J. Katz
STEVEN J. KATZ
VICE PRESIDENT AND
CONTROLLER
(PRINCIPAL ACCOUNTING OFFICER)

EXHIBIT INDEX

- (3.1) Certificate of Amendment of Restated Certificate of Incorporation dated May 8, 2017, as filed with the Secretary of the State of Delaware on May 8, 2017.

- (3.2) Restated Certificate of Incorporation of the Company, as amended.

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