

GLOBUS MEDICAL INC  
Form 10-Q  
October 31, 2013  
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UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549  
FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1934  
For the quarterly period ended September 30, 2013  
Or  
 TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1934  
For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File No. 001-35621

GLOBUS MEDICAL, INC.  
(Exact name of registrant as specified in its charter)

DELAWARE  
(State or other jurisdiction of incorporation or organization)

04-3744954  
(I.R.S. Employer Identification No.)

2560 General Armistead Avenue, Audubon, PA 19403  
(Address of principal executive offices) (Zip Code)

(610) 930-1800  
(Registrant's telephone number, including Area Code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days:  
Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files):  
Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company (as defined in Rule 12b-2 of the Exchange Act):  
Large Accelerated Filer  Accelerated Filer   
Non-accelerated Filer  (Do not check if a smaller reporting company) Smaller Reporting Company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act):  
Yes  No

The number of shares outstanding of the issuer's Common Stock (par value \$0.001 per share) as of October 28, 2013 was 93,243,819 shares.

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## PART I. FINANCIAL INFORMATION

## Item 1. Financial Statements

GLOBUS MEDICAL, INC. AND SUBSIDIARIES  
CONSOLIDATED BALANCE SHEETS

| (In thousands, except par value)  | September 30,<br>2013<br>(Unaudited) | December 31,<br>2012 |
|---|--------------------------------------|----------------------|
| <b>ASSETS</b>   |                                      |                      |
| Current assets:   |                                      |                      |
| Cash and cash equivalents   | \$101,907                            | \$212,400            |
| Short-term marketable securities  | 111,239                              | —                    |
| Accounts receivable, net of allowances of \$1,238 and \$961, respectively   | 55,274                               | 53,496               |
| Inventories   | 71,199                               | 62,310               |
| Prepaid expenses and other current assets   | 6,086                                | 3,020                |
| Income taxes receivable   | 6,660                                | 5,105                |
| Deferred income taxes   | 32,399                               | 23,779               |
| Total current assets  | 384,764                              | 360,110              |
| Property and equipment, net   | 63,614                               | 61,089               |
| Long-term marketable securities   | 50,653                               | —                    |
| Intangible assets, net  | 9,189                                | 9,585                |
| Goodwill  | 15,372                               | 15,372               |
| Other assets  | 1,080                                | 977                  |
| Total assets  | \$524,672                            | \$447,133            |
| <b>LIABILITIES AND EQUITY</b>   |                                      |                      |
| Current liabilities:  |                                      |                      |
| Accounts payable  | \$8,876                              | \$9,991              |
| Accounts payable to related party   | 3,286                                | 2,556                |
| Accrued expenses  | 44,411                               | 25,003               |
| Income taxes payable  | 255                                  | 523                  |
| Business acquisition liabilities, current   | 1,652                                | 1,435                |
| Total current liabilities   | 58,480                               | 39,508               |
| Business acquisition liabilities, net of current portion  | 9,055                                | 9,909                |
| Deferred income taxes   | 5,191                                | 7,714                |
| Other liabilities   | 3,570                                | 3,500                |
| Total liabilities   | 76,296                               | 60,631               |
| Commitments and contingencies (Note 11)   |                                      |                      |
| Equity:   |                                      |                      |
| Common stock; \$0.001 par value. Authorized 785,000 shares; issued and outstanding 93,225 and 91,270 shares at September 30, 2013 and December 31, 2012 | 93                                   | 91                   |
| Additional paid-in capital  | 151,104                              | 136,501              |
| Accumulated other comprehensive loss  | (1,125                               | ) (767               |
| Retained earnings   | 298,304                              | 250,677              |
| Total equity  | 448,376                              | 386,502              |
| Total liabilities and equity  | \$524,672                            | \$447,133            |

See accompanying notes to consolidated financial statements.



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GLOBUS MEDICAL, INC. AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF INCOME  
(Unaudited)

| (In thousands, except per share amounts)                                   | Three Months Ended    |                       | Nine Months Ended     |                       |
|--|-----------------------|-----------------------|-----------------------|-----------------------|
|  | September 30,<br>2013 | September 30,<br>2012 | September 30,<br>2013 | September 30,<br>2012 |
| Sales  | \$107,187             | \$94,764              | \$319,214             | \$285,458             |
| Cost of goods sold   | 25,315                | 18,872                | 72,309                | 55,642                |
| Provision for litigation loss  | —                     | —                     | 1,260                 | —                     |
| Gross profit   | 81,872                | 75,892                | 245,645               | 229,816               |
| Operating expenses:  |                       |                       |                       |                       |
| Research and development   | 6,568                 | 7,022                 | 20,452                | 20,698                |
| Selling, general and administrative  | 45,702                | 41,780                | 136,849               | 124,236               |
| Provision for litigation loss/(income)                                     | 99                    | 30                    | 18,418                | (801)                 |
| Total operating expenses   | 52,369                | 48,832                | 175,719               | 144,133               |
| Operating income   | 29,503                | 27,060                | 69,926                | 85,683                |
| Other income/(expense), net  | 197                   | (45)                  | 255                   | (124)                 |
| Income before income taxes   | 29,700                | 27,015                | 70,181                | 85,559                |
| Income tax provision   | 9,390                 | 10,528                | 22,554                | 32,495                |
| Net income   | \$20,310              | \$16,487              | \$47,627              | \$53,064              |
| Earnings per share:  |                       |                       |                       |                       |
| Basic  | \$0.22                | \$0.18                | \$0.52                | \$0.60                |
| Diluted  | \$0.22                | \$0.18                | \$0.51                | \$0.58                |
| Weighted average shares outstanding:                                       |                       |                       |                       |                       |
| Basic  | 93,028                | 90,111                | 92,418                | 88,900                |
| Dilutive stock options   | 1,394                 | 2,586                 | 1,626                 | 2,663                 |
| Diluted  | 94,422                | 92,697                | 94,044                | 91,563                |
| Anti-dilutive stock equivalents excluded from weighted average calculation | 1,622                 | 2,705                 | 2,084                 | 2,331                 |

See accompanying notes to consolidated financial statements.

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GLOBUS MEDICAL, INC. AND SUBSIDIARIES  
 CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME  
 (Unaudited)

| (In thousands)                                       | Three Months Ended    |                       | Nine Months Ended     |                       |
|--|-----------------------|-----------------------|-----------------------|-----------------------|
|  | September 30,<br>2013 | September 30,<br>2012 | September 30,<br>2013 | September 30,<br>2012 |
| Net income   | \$20,310              | \$16,487              | \$47,627              | \$53,064              |
| Other comprehensive income/(loss):                   |                       |                       |                       |                       |
| Unrealized gain on marketable securities, net of tax | 72                    | —                     | 13                    | —                     |
| Foreign currency translation gain/(loss)             | 175                   | 313                   | (371                  | ) 387                 |
| Total other comprehensive income/(loss)              | 247                   | 313                   | (358                  | ) 387                 |
| Comprehensive income                                 | \$20,557              | \$16,800              | \$47,269              | \$53,451              |

See accompanying notes to consolidated financial statements.



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GLOBUS MEDICAL, INC. AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF CASH FLOWS  
(Unaudited)

| (In thousands)   | Nine Months Ended     |                       |
|--|-----------------------|-----------------------|
|  | September 30,<br>2013 | September 30,<br>2012 |
| Cash flows from operating activities:  |                       |                       |
| Net income   | \$47,627              | \$53,064              |
| Adjustments to reconcile net income to net cash provided by operating activities |                       |                       |
| Depreciation and amortization  | 14,211                | 13,500                |
| Provision for excess and obsolete inventories                                    | 6,405                 | 5,386                 |
| Stock-based compensation   | 3,865                 | 3,682                 |
| Allowance for doubtful accounts  | 234                   | 336                   |
| Deferred income taxes  | (11,138)              | (5,057)               |
| (Increase)/decrease in:  |                       |                       |
| Accounts receivable  | (2,143)               | (5,277)               |
| Inventories  | (15,715)              | (14,587)              |
| Prepaid expenses and other assets  | (2,111)               | (326)                 |
| Increase/(decrease) in:  |                       |                       |
| Accounts payable   | 1,022                 | 34                    |
| Accounts payable to related party  | 730                   | 3,659                 |
| Accrued expenses and other liabilities   | 19,639                | (707)                 |
| Income taxes payable/receivable  | (1,813)               | (1,926)               |
| Net cash provided by operating activities  | 60,813                | 51,781                |
| Cash flows from investing activities:  |                       |                       |
| Purchases of marketable securities   | (186,748)             | —                     |
| Maturities of marketable securities  | 19,000                | —                     |
| Sales of marketable securities   | 4,979                 | —                     |
| Purchases of property and equipment  | (18,475)              | (17,032)              |
| Acquisition of business  | —                     | (6,031)               |
| Net cash used in investing activities  | (181,244)             | (23,063)              |
| Cash flows from financing activities:  |                       |                       |
| Payment of business acquisition liabilities                                      | (1,000)               | (800)                 |
| Net proceeds from initial public offering  | —                     | 20,963                |
| Net proceeds from issuance of common stock                                       | 6,221                 | 1,046                 |
| Excess tax benefit related to nonqualified stock options                         | 4,519                 | 2,644                 |
| Net cash provided by financing activities  | 9,740                 | 23,853                |
| Effect of foreign exchange rate on cash  | 198                   | (83)                  |
| Net increase/(decrease) in cash and cash equivalents                             | (110,493)             | 52,488                |
| Cash and cash equivalents, beginning of period                                   | 212,400               | 142,668               |
| Cash and cash equivalents, end of period   | \$101,907             | \$195,156             |
| Supplemental disclosures of cash flow information:                               |                       |                       |
| Interest paid  | 42                    | 39                    |
| Income taxes paid  | \$30,956              | \$36,317              |

See accompanying notes to consolidated financial statements.

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GLOBUS MEDICAL, INC. AND SUBSIDIARIES  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)

NOTE 1. BACKGROUND AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(a) The Company

Globus Medical, Inc., together with its subsidiaries, is an engineering-driven medical device company focused exclusively on the design, development and commercialization of products that promote healing in patients with spine disorders. Since our inception in 2003, we have launched over 120 products and offer a product portfolio addressing a broad array of spinal pathologies.

We are headquartered in Audubon, Pennsylvania and market and sell our products through our exclusive sales force in the United States, Europe, India, South Africa, Australia, Central & South America and the Middle East. The sales force consists of direct sales representatives and distributor sales representatives employed by exclusive independent distributors.

The terms “the Company,” “Globus,” “we,” “us” and “our” refer to Globus Medical, Inc. and, where applicable, our consolidated subsidiaries.

(b) Basis of Presentation

The accompanying interim unaudited condensed consolidated financial statements have been prepared in conformity with accounting principles generally accepted in the United States of America (“U.S. GAAP”) for interim financial statements and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, certain information and footnote disclosures normally included in complete financial statements prepared in accordance with U.S. GAAP have been condensed or omitted pursuant to the rules and regulations of the Securities and Exchange Commission (“SEC”). As such, the information included in this Quarterly Report on Form 10-Q should be read in conjunction with the consolidated financial statements and accompanying footnotes included in our Annual Report on Form 10-K for the year ended December 31, 2012.

In the opinion of management, the statements include all adjustments necessary, which are of a normal and recurring nature, for the fair presentation of our financial position and of the results for the three- and nine-month periods presented. The results of operations for any interim period are not indicative of results for the full year. Certain reclassifications have been made to prior period statements to conform to the current year presentation.

During the three months ended September 30, 2013, we identified a \$5.3 million error in connection with reporting of cash flows for excess tax benefit related to nonqualified stock options and income taxes payable/receivable for the nine months ended September 30, 2012. The error resulted in the understatement of net cash provided by financing activities by \$5.3 million and the offsetting overstatement of net cash provided by operating activities by \$5.3 million. There was no impact to our results of operations, financial position, or overall cash flows for our previously filed quarterly financial statements. Accordingly, the Consolidated Statement of Cash Flows for the nine months ended September 30, 2012 included herein has been revised to correct this error.

(c) Principles of Consolidation

The accompanying consolidated financial statements include the accounts of Globus and its wholly-owned subsidiaries. Our consolidation policy requires the consolidation of entities where a controlling

GLOBUS MEDICAL, INC. AND SUBSIDIARIES  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)  
(Unaudited)

financial interest is held as well as the consolidation of variable interest entities in which we are the primary beneficiary. All intercompany balances and transactions are eliminated in consolidation.

(d) Use of Estimates

The preparation of the consolidated financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. We base our estimates, in part, on historical experience that management believes to be reasonable under the circumstances. Actual results could differ materially from those estimates. Estimates and assumptions are periodically reviewed and the effects of revisions are reflected in the consolidated financial statements in the period they are determined to be necessary.

Significant areas that require management's estimates include intangible assets, contingent payment liabilities, allowance for doubtful accounts, stock-based compensation, provision for excess and obsolete inventory, useful lives of assets, the outcome of litigation, and income taxes. We are subject to risks and uncertainties due to changes in the healthcare environment, regulatory oversight, competition, and legislation that may cause actual results to differ from estimated results.

(e) Marketable Securities

Our marketable securities include municipal bonds, corporate debt securities, commercial paper and asset-backed securities, and are classified as available-for-sale as of September 30, 2013. Available-for-sale securities are recorded at fair value in both short-term and long-term marketable securities on our consolidated balance sheets. The change in fair value for available-for-sale securities is recorded, net of taxes, as a component of accumulated other comprehensive income on our consolidated balance sheets. Premiums and discounts are recognized over the life of the related security as an adjustment to yield using the straight-line method. Realized gains or losses from the sale of our marketable securities are determined on a specific identification basis. Realized gains and losses, along with interest income and the amortization/accretion of premiums/discounts are included as a component of other income, net, on our consolidated statements of income. Interest receivable is recorded as a component of prepaid expenses and other current assets on our consolidated balance sheets.

We maintain a portfolio of various holdings, types and maturities, though most of the securities in our portfolio could be liquidated at minimal cost at any time. We invest in securities that meet or exceed standards as defined in our investment policy. Our policy also limits the amount of credit exposure to any one issue, issuer or type of security. We review our securities for other-than-temporary impairment at each reporting period. If an unrealized loss for any security is considered to be other-than-temporary, the loss will be recognized in our consolidated statement of income in the period the determination is made.

(f) Inventories

Inventories are stated at the lower of cost or market. Cost is determined on a first-in, first-out basis. The majority of our inventories are finished goods as we mainly utilize third-party suppliers to source our products. We periodically evaluate the carrying value of our inventories in relation to our estimated forecast of product demand, which takes into consideration the estimated life cycle of product releases. When quantities on hand exceed estimated sales forecasts, we record a reserve for such excess inventories.

GLOBUS MEDICAL, INC. AND SUBSIDIARIES  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)  
(Unaudited)

(g) Revenue Recognition

Revenue is recognized when persuasive evidence of an arrangement exists, product delivery has occurred, pricing is fixed or determinable, and collection is reasonably assured. A significant portion of our revenue is generated from consigned inventory maintained at hospitals or with sales representatives. For these products, revenue is recognized at the time the product is used or implanted. For all other transactions, we recognize revenue when title to the goods and risk of loss transfer to customers, provided there are no remaining performance obligations that will affect the customer's final acceptance of the sale. Our policy is to classify shipping and handling costs billed to customers as sales and the related expenses as cost of goods sold.

(h) Reverse Stock Split and Initial Public Offering

In anticipation of our initial public offering ("IPO"), on March 13, 2012, our Board of Directors ("Board") approved a reverse stock split of our common stock such that each two to five shares of issued common stock would be reclassified into one share of common stock, with the exact ratio within the two to five range to be subsequently determined by the Board. The stockholders approved the range of the reverse stock split on June 8, 2012. On July 9, 2012, our Board approved a ratio of one share for every 3.25 shares previously held. The reverse stock split became effective on July 31, 2012. All common stock share and per-share amounts for all periods presented in these financial statements have been adjusted retroactively to reflect the reverse stock split. See "Note 8. Equity" below for more details regarding the IPO.

(i) Medical Device Excise Tax

Effective as of January 1, 2013, the Patient Protection and Affordable Care Act, as amended by the Health Care and Education Affordability Reconciliation Act (collectively "PPACA") imposes a medical device excise tax ("MDET") of 2.3% on any entity that manufactures or imports certain medical devices offered for sale in the United States. We account for the MDET as a component of our cost of goods sold. For the three and nine months ended September 30, 2013 we recognized \$1.9 million and \$5.3 million, respectively, of MDET in our consolidated statements of income.

(j) Recently Issued Accounting Pronouncements

In February 2013, we adopted Financial Accounting Standards Board ("FASB") ASU 2013-2 "Reporting of Amounts Reclassified Out of Accumulated Other Comprehensive Income," which adds new disclosure requirements for items reclassified out of accumulated other comprehensive income. The new standard requires entities to prospectively disclose additional information about reclassification adjustments, including changes in accumulated other comprehensive income balances by component and significant items reclassified out of accumulated other comprehensive income. The adoption of the new standard did not have an impact on our financial position, results of operations or cash flows.

NOTE 2. ACQUISITIONS

On July 18, 2012, we entered into an asset purchase agreement with a global medical device company, pursuant to which we acquired substantially all of its assets for \$6.0 million. In addition to the initial purchase price, we may be obligated to make revenue sharing payments based upon a percentage of net sales of products we acquired from it. We accounted for this purchase as a business combination and, as a result, recorded goodwill of \$5.6 million.

GLOBUS MEDICAL, INC. AND SUBSIDIARIES  
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)  
 (Unaudited)

This acquisition, which expanded our product pipeline, did not have a material effect on our consolidated net sales or operating income for the year ended December 31, 2012 or for the three and nine months ended September 30, 2013. The assets acquired and liabilities assumed as a result of the acquisition were included in our consolidated balance sheet as of the acquisition date. The purchase price for this acquisition was primarily allocated to the tangible and identifiable intangible assets acquired and liabilities assumed based on their estimated fair values on the acquisition date. The fair value assigned to identifiable intangible assets acquired was determined primarily by using the income approach, which discounts expected future cash flows to present value using estimates and assumptions determined by management. Purchased identifiable intangible assets are amortized on a straight-line basis over their respective estimated useful lives. The excess purchase price over the value of the net tangible and identifiable intangible assets was recorded as goodwill.

NOTE 3. INTANGIBLE ASSETS

A summary of intangible assets as of September 30, 2013 is presented below:

| (In thousands)                             | Weighted<br>Average<br>Amortization<br>Period<br>(in years) | Gross<br>Carrying<br>Amount | Accumulated<br>Amortization | Intangible<br>Assets, net |
|--|---|-----------------------------|-----------------------------|---------------------------|
| In-process research & development          | —   | \$4,100                     | \$—                         | \$4,100                   |
| Customer relationships & other intangibles | 9.7   | 3,603                       | (768                        | ) 2,835                   |
| Patents                                    | 17  | 2,420                       | (166                        | ) 2,254                   |
| Total intangible assets                    |   | \$10,123                    | \$(934                      | ) \$9,189                 |

A summary of intangible assets as of December 31, 2012 is presented below:

| (In thousands)                             | Weighted<br>Average<br>Amortization<br>Period<br>(in years) | Gross<br>Carrying<br>Amount | Accumulated<br>Amortization | Intangible<br>Assets, net |
|--|---|-----------------------------|-----------------------------|---------------------------|
| In-process research & development          | —   | \$4,100                     | \$—                         | \$4,100                   |
| Customer relationships & other intangibles | 9.7   | 3,603                       | (479                        | ) 3,124                   |
| Patents                                    | 17  | 2,420                       | (59                         | ) 2,361                   |
| Total intangible assets                    |   | \$10,123                    | \$(538                      | ) \$9,585                 |

GLOBUS MEDICAL, INC. AND SUBSIDIARIES  
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)  
 (Unaudited)

## NOTE 4. MARKETABLE SECURITIES

The composition of our short-term and long-term marketable securities as of September 30, 2013 is as follows:

| (In thousands)                         | Contractual<br>Maturity<br>(in years) | Amortized<br>Cost | Gross<br>Unrealized<br>Gains | Gross<br>Unrealized<br>Losses | Fair Value  |
|--|---------------------------------------|-------------------|------------------------------|-------------------------------|-------------|
| Short-term:                            |                                       |                   |                              |                               |             |
| Municipal bonds                        | Less than 1                           | \$71,854          | \$21                         | \$(20)                        | ) \$71,855  |
| Corporate debt securities              | Less than 1                           | 16,440            | 7                            | —                             | ) 16,447    |
| Commercial paper                       | Less than 1                           | 22,932            | 5                            | —                             | ) 22,937    |
| Total short-term marketable securities |                                       | \$111,226         | \$33                         | \$(20)                        | ) \$111,239 |
| Long-term:                             |                                       |                   |                              |                               |             |
| Municipal bonds                        | 1-2                                   | \$19,771          | \$11                         | \$(10)                        | ) \$19,772  |
| Corporate debt securities              | 1-2                                   | 23,380            | 11                           | (2)                           | ) 23,389    |
| Asset backed securities                | 1-2                                   | 7,493             | —                            | (1)                           | ) 7,492     |
| Total long-term marketable securities  |                                       | \$50,644          | \$22                         | \$(13)                        | ) \$50,653  |

We had no short-term or long-term marketable securities as of December 31, 2012.

## NOTE 5. FAIR VALUE MEASUREMENTS

Under the accounting for fair value measurements and disclosures, fair value is defined as the price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or the liability in an orderly transaction between market participants on the measurement date. Additionally, a fair value hierarchy was established that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets and liabilities and the lowest priority to unobservable inputs. The level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement.

Our assets and liabilities measured at fair value on a recurring basis are classified and disclosed in one of the following three categories:

Level 1—quoted prices (unadjusted) in active markets for identical assets and liabilities;

Level 2—observable inputs other than quoted prices in active markets for identical assets and liabilities; and

Level 3—unobservable inputs in which there is little or no market data available, which require the reporting entity to use significant unobservable inputs or valuation techniques.

GLOBUS MEDICAL, INC. AND SUBSIDIARIES  
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)  
 (Unaudited)

The fair value of our assets and liabilities measured at fair value on a recurring basis was as follows:

| (In thousands)            | Balance at            |          |         |         |
|---------------------------|-----------------------|----------|---------|---------|
|                           | September 30,<br>2013 | Level 1  | Level 2 | Level 3 |
| Cash equivalents          | \$23,825              | \$23,825 | —       | —       |
| Municipal bonds           | 91,627                | 91,627   | —       | —       |
| Corporate debt securities | 39,836                | 39,836   | —       | —       |
| Commercial paper          | 22,937                | 22,937   | —       | —       |
| Asset-backed securities   | 7,492                 | 7,492    | —       | —       |
| Contingent consideration  | 7,368                 | —        | —       | 7,368   |
| (In thousands)            | Balance at            |          |         |         |
|                           | December 31,<br>2012  | Level 1  | Level 2 | Level 3 |
| Cash equivalents          | \$96,585              | \$96,585 | —       | —       |
| Contingent consideration  | 7,358                 | —        | —       | 7,358   |

Contingent consideration represents our contingent milestone, performance and revenue-sharing payment obligations related to our acquisitions and is measured at fair value, based on significant inputs not observable in the market, which represents a Level 3 measurement within the fair value hierarchy. The valuation of contingent consideration uses assumptions we believe would be made by a market participant. We assess these estimates on an ongoing basis as additional data impacting the assumptions is obtained. Changes in the fair value of contingent consideration related to updated assumptions and estimates are recognized within research and development and selling, general and administrative expenses in the consolidated statements of income.

NOTE 6. ACCRUED EXPENSES

| (In thousands)                                | September 30,<br>2013 | December 31,<br>2012 |
|---|-----------------------|----------------------|
| Compensation and other employee-related costs | \$16,372              | \$16,733             |
| Royalties                                     | 1,919                 | 1,805                |
| Legal and other settlements and expenses      | 19,600                | 1,924                |
| Other   | 6,520                 | 4,541                |
| Total accrued expenses                        | \$44,411              | \$25,003             |

NOTE 7. DEBT

Line of Credit

In May 2011, and as amended in March 2012 and May 2013, we entered into a credit agreement with Wells Fargo Bank related to a revolving credit facility that provides for borrowings up to \$50.0 million. At our request, and with the approval of the bank, the amount of borrowings available under the revolving credit facility can be increased to \$75.0 million. The revolving credit facility includes up to a \$25.0 million sub-limit for letters of credit. The revolving credit facility expires in May 2015. Cash advances bear interest at our option either at a fluctuating rate per annum equal to the daily LIBOR in effect for a one-month period plus 0.75%, or a fixed rate for a one- or three-month period equal to LIBOR plus 0.75%. The credit agreement



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governing the revolving credit facility also subjects us to various restrictive covenants, including the requirement to maintain maximum consolidated leverage. The covenants also include limitations on our ability to repurchase shares, to pay cash dividends or to enter into a sale transaction. As of September 30, 2013, we were in compliance with all covenants under the credit agreement, there were no outstanding borrowings under the revolving credit facility and available borrowings were \$50.0 million. The revolving credit facility is subject to an unused commitment fee of 0.10% of the unused portion. We may terminate the credit agreement at any time on ten days' notice without premium or penalty.

NOTE 8. EQUITY

Prior to June 21, 2012, of the authorized number of shares of common stock, we had 360,000,000 shares designated as Class A common stock ("Class A Common"), 309,178,636 shares designated as Class B common stock ("Class B Common") and 10,000,000 shares designated as Class C common stock ("Class C Common"). On June 21, 2012, we amended and restated our Certificate of Incorporation, and as a result, amended the number of authorized shares. As of the amendment date, of the authorized number of shares of common stock, we had 500,000,000 shares designated as Class A Common, 275,000,000 shares designated as Class B Common and 10,000,000 shares designated as Class C Common.

The holders of Class A Common are entitled to one vote for each share of Class A Common held. The holders of Class B Common are entitled to 10 votes for each share of Class B Common held. The holders of Class A Common and Class B Common vote together as one class of common stock. The Class C Common is nonvoting. Except for voting rights, the Class A Common, Class B Common and Class C Common have the same rights and privileges. In August 2012, we completed our IPO. We sold 2,083,333 shares of our Class A Common at an offering price of \$12.00 per share. For the period ended September 30, 2012, we recognized gross proceeds of \$25.0 million and our net proceeds received after underwriting fees and offering expenses were \$21.0 million.

All common stock share and per-share amounts for all periods presented in these financial statements have been adjusted retroactively to reflect the reverse stock split that became effective July 31, 2012.

Immediately prior to the closing of our IPO, we effectuated the following conversion:

- the automatic conversion of all shares of our Series E preferred stock to 15,597,300 shares of our Class B Common;
- the subsequent automatic conversion of 49,655,411 shares of our Class B Common (which reflects all such shares of Class B Common held by those who beneficially owned less than 10% of the aggregate number of all outstanding shares of our common stock) to 49,655,411 shares of our Class A Common;

- the automatic conversion of all shares of our Class C Common to 73,554 shares of our Class A Common; and

- the automatic conversion of 3,039,385 shares of Class B Common to 3,039,385 shares of Class A Common upon their sale by the selling stockholders.

Although the number of outstanding shares of our Series E preferred stock did not change due to the reverse stock split, the rate at which shares of our Series E preferred stock converted into shares of Class B Common decreased proportionally to the reverse stock split ratio. The reverse stock split did not affect the

GLOBUS MEDICAL, INC. AND SUBSIDIARIES  
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)  
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number of shares of capital stock we are authorized to issue. As a result of the reverse stock split, the number of unreserved and issuable shares of authorized common stock increased.

Our issued and outstanding common shares by Class were as follows:

| (Shares)           | Class A<br>Common | Class B<br>Common | Total      |
|--------------------|-------------------|-------------------|------------|
| December 31, 2012  | 63,892,508        | 27,377,556        | 91,270,064 |
| September 30, 2013 | 65,847,539        | 27,377,556        | 93,225,095 |

The following table summarizes changes in total stockholders' equity:

| (In thousands)                                   | Nine Months<br>Ended<br>September 30,<br>2013 |
|--|---|
| Total stockholders' equity, beginning of period  | \$386,502                                     |
| Net income                                       | 47,627  |
| Stock-based compensation                         | 3,865   |
| Exercise of stock options                        | 6,221   |
| Excess tax benefit of nonqualified stock options | 4,519   |
| Other comprehensive loss                         | (358 )  |
| Total stockholders' equity, end of period        | \$448,376                                     |

The table below presents the changes in each component of accumulated other comprehensive loss, including current period other comprehensive loss and reclassifications out of accumulated other comprehensive loss:

| (In thousands)  | Unrealized<br>gain/(loss) on<br>marketable<br>securities, net<br>of tax | Foreign<br>currency<br>translation<br>adjustment | Accumulated<br>Other<br>Comprehensive<br>Loss |
|---|---|--|---|
| Accumulated other comprehensive loss, net of tax, at December 31, 2012              | \$—   | \$(767 )   | \$(767 )                                      |
| Other comprehensive income/(loss) before reclassifications                          | 17  | (371 )   | (354 )  |
| Amounts reclassified from accumulated other comprehensive income/(loss), net of tax | (4 )  | —  | (4 )  |
| Other comprehensive income/(loss), net of tax                                       | 13  | (371 )   | (358 )  |
| Accumulated other comprehensive income/(loss), net of tax, at September 30, 2013    | \$13  | \$(1,138 )                                       | \$(1,125 )                                    |

For the year ended December 31, 2012, our accumulated other comprehensive loss consisted solely of foreign currency translation and no amounts were reclassified out of accumulated other comprehensive loss during the year ended December 31, 2012.

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NOTE 9. STOCK-BASED COMPENSATION

We have three Stock Plans (the "Plans"), the purpose of which is to provide incentive to employees, directors, and consultants of Globus. We have reserved an aggregate of 5,459,510 shares of Class A Common and 4,153,846 shares of Class B Common pursuant to our Amended and Restated 2003 Stock Plan (the "2003 Plan") and our 2008 Stock Plan (the "2008 Plan") as of September 30, 2013. The Plans are administered by the Board or its delegates. The number, type of option, exercise price, and vesting terms are determined by the Board or its delegates in accordance with the terms of the Plans. The options granted expire on a date specified by the Board, but generally not more than ten years from the grant date. Option grants to employees generally vest monthly over a four-year period.

The Board approved the 2012 Equity Incentive Plan (the "2012 Plan") in March 2012, and our stockholders subsequently approved the 2012 Plan in June 2012. Under the terms of the 2012 Plan, the aggregate number of shares of Class A Common that may be issued subject to options and other awards is equal to the sum of (1) 3,076,923 shares, (2) any shares available for issuance under the 2008 Plan as of March 13, 2012, (3) any shares underlying awards outstanding under the 2008 Plan as of March 13, 2012 that, on or after that date, are forfeited, terminated, expired or lapse for any reason, or are settled for cash without delivery of shares and (4) starting January 1, 2013, an annual increase in the number of shares available under the 2012 Plan equal to up to 3% of the number of shares of our common and preferred stock outstanding at the end of the previous year, as determined by the Board. We have reserved 6,201,667 shares of Class A Common pursuant to the 2012 Plan as of September 30, 2013. The number of shares that may be issued or transferred pursuant to incentive stock options under the 2012 Plan is limited to 10,769,230 shares. The shares of Class A Common covered by the 2012 Plan are authorized but unissued shares, treasury shares or shares of common stock purchased on the open market.

As of September 30, 2013, there were 5,214,829 shares of common stock available for future grants under the Plans.

The weighted average grant date per share fair values of the options awarded to employees were as follows:

|  | Three Months Ended |               | Nine Months Ended |               |
|--|--------------------|---------------|-------------------|---------------|
|  | September 30,      | September 30, | September 30,     | September 30, |
|  | 2013               | 2012          | 2013              | 2012          |
| Weighted average grant date per share fair value | \$7.17             | \$6.57        | \$6.05            | \$6.19        |

Stock option activity during the nine months ended September 30, 2013, is summarized as follows:

|                                   | Option Shares(thousands) | Weighted average exercise price | Weighted average remaining contractual life (years) | Aggregate intrinsic value (thousands) |
|-----------------------------------|--------------------------|---------------------------------|---|---------------------------------------|
| Outstanding at December 31, 2012  | 6,253                    | \$6.99                          |   |                                       |
| Granted                           | 1,052                    | 14.11                           |   |                                       |
| Exercised                         | (1,955)                  | 3.18                            |   |                                       |
| Forfeited                         | (314)                    | 10.25                           |   |                                       |
| Outstanding at September 30, 2013 | 5,036                    | \$9.64                          | 7.0   | \$39,380                              |
| Exercisable at September 30, 2013 | 2,853                    | \$6.98                          | 5.5   | \$29,916                              |

GLOBUS MEDICAL, INC. AND SUBSIDIARIES  
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)  
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Compensation expense related to stock options granted to employees and non-employees under the Plans and the intrinsic value of stock options exercised was as follows:

| (In thousands)                                | Three Months Ended    |                       | Nine Months Ended     |                       |
|---|-----------------------|-----------------------|-----------------------|-----------------------|
|   | September 30,<br>2013 | September 30,<br>2012 | September 30,<br>2013 | September 30,<br>2012 |
| Compensation expense related to stock options | \$1,387               | \$1,545               | \$3,865               | \$3,682               |
| Intrinsic value of stock options exercised    | 5,027                 | 8,684                 | 22,326                | 11,070                |

As of September 30, 2013, there was \$10.6 million of unrecognized compensation expense related to unvested employee stock options that are expected to vest over a weighted average period of three years.

**NOTE 10. INCOME TAXES**

In computing our income tax provision we make certain estimates and management judgments, such as estimated annual taxable income or loss, annual effective tax rate, the nature and timing of permanent and temporary differences between taxable income for financial reporting and tax reporting, and the recoverability of deferred tax assets. Our estimates and assumptions may change as new events occur, additional information is obtained, or as the tax environment changes. Should facts and circumstances change during a quarter causing a material change to the estimated effective income tax rate, a cumulative adjustment is recorded.

For the nine-month periods ended September 30, 2013 and 2012, our effective income tax rates were 32.1% and 38.0%, respectively. The effective rate for the nine months ended September 30, 2013 was favorably affected by the domestic production activities deduction, an increase in disqualifying dispositions from incentive stock option exercises, an adjustment to the provisional rate due to the prior quarter litigation loss, the timing of the American Taxpayer Relief Act of 2012 ("ATRA," which unfavorably impacted the prior year period due to the inability to recognize the effect of the reinstated credit in the period of qualifying activity and favorably affected the current year) and other changes to the components of the annual effective tax rate calculation. On January 2, 2013, the ATRA was signed into law and reinstated the research and experimentation credit from January 1, 2012 through December 31, 2013. However, as the passage of the ATRA occurred in 2013, the entire reinstated credit for the year ended December 31, 2012 of \$0.9 million was recognized in 2013 accordance with accounting guidance.

**NOTE 11. COMMITMENTS AND CONTINGENCIES**

We are involved in a number of proceedings, legal actions, and claims. Such matters are subject to many uncertainties, and the outcomes of these matters are not within our control and may not be known for prolonged periods of time. In some actions, the claimants seek damages, as well as other relief, including injunctions prohibiting us from engaging in certain activities, which, if granted, could require significant expenditures and/or result in lost revenues. We record a liability in the consolidated financial statements for these actions when a loss is known or considered probable and the amount can be reasonably estimated. If the reasonable estimate of a known or probable loss is a range, and no amount within the range is a better estimate than any other, the minimum amount of the range is accrued. If a loss is possible but not known or probable, and can be reasonably estimated, the estimated loss or range of loss is disclosed. In most cases, significant judgment is required to estimate the amount and timing of a loss to be recorded. While it is not possible to predict the outcome for most of the matters discussed, we believe it is possible that costs associated with them could have a material adverse impact on our consolidated earnings, financial position or cash flows.

GLOBUS MEDICAL, INC. AND SUBSIDIARIES  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)  
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N-Spine and Synthes Litigation

In April 2010, N-Spine, Inc. and Synthes USA Sales, LLC filed suit against us in the U.S. District Court for the District of Delaware for patent infringement. N-Spine, the patent owner, and Synthes USA, a licensee of the subject patent, allege that we infringe one or more claims of the patent by making, using, offering for sale or selling our TRANSITION<sup>®</sup> stabilization system product. N-Spine and Synthes USA seek injunctive relief and an unspecified amount in damages. We intend to defend our rights vigorously. This matter was stayed on July 14, 2011 pending the resolution of an inter partes reexamination on the asserted patent granted by the U.S. Patent and Trademark Office (“USPTO”) in February 2011. In December 2011, the examiner withdrew the original grounds of rejection of the asserted patent and we have appealed the examiner’s decision. As of October 2013, the appeal is still pending at the USPTO. The probable outcome of this litigation cannot be determined, nor can we estimate a range of potential loss. Therefore, in accordance with authoritative guidance on the evaluation of loss contingencies, we have not recorded an accrual related to this litigation.

Synthes USA, LLC, Synthes USA Products, LLC and Synthes USA Sales, LLC Litigation

In July 2011, Synthes USA, LLC, Synthes USA Products, LLC and Synthes USA Sales, LLC filed suit against us in the U.S. District Court for the District of Delaware for patent infringement. Synthes USA, LLC, the patent owner, Synthes USA Products, LLC, a licensee to manufacture products of the subject patents, and Synthes USA Sales LLC, a licensee to sell products of the subject patents, alleged that we infringed one or more claims of three patents by making, using, offering for sale or selling our COALITION<sup>®</sup>, INDEPENDENCE<sup>®</sup> and INTERCONTINENTAL<sup>®</sup> products. As a result of the acquisition of Synthes, Inc. by Johnson & Johnson, a motion was filed to change the plaintiff in this matter to DePuy Synthes Products, LLC (“DePuy Synthes”) in February 2013. On June 14, 2013, the jury in this case returned a verdict, finding that prior versions of the three products we previously sold did infringe on DePuy Synthes’ patents and awarding monetary damages in the amount of \$16.0 million. The jury also upheld the validity of DePuy Synthes’ patents. There was no finding of willful infringement by Globus.

We do not expect the verdict to impact our ability to conduct our business or to have any material impact on our future revenues. As this lawsuit involved only three products that are no longer part of our product portfolio, this verdict is not expected to impair our ability to sell any of our future products.

We believe the facts and the law do not support the jury’s findings of infringement and patent validity and will seek to overturn the verdict in post-trial motions with the District Court and, if necessary, through the appeals process.

For the nine months ending September 30, 2013, we accrued \$19.5 million in damages and other litigation-related costs, of which \$1.3 million was included in provision for litigation loss (cost of goods sold, due to a write off of certain inventory which will not be sold due to the verdict) and \$18.2 million was included in provision for litigation loss (operating expense).

L5 Litigation

In December 2009, we filed suit in the Court of Common Pleas of Montgomery County, Pennsylvania against our former exclusive independent distributor L5 Surgical, LLC and its principals, seeking an injunction and declaratory judgment concerning certain restrictive covenants made to L5 by its sales representatives. L5 brought counterclaims against us alleging tortious interference, unfair competition and conspiracy. The injunction phase was resolved in September 2010, and this matter is now in the discovery phase of litigation on the underlying damages claims. We intend to defend our rights vigorously. The probable outcome of this

GLOBUS MEDICAL, INC. AND SUBSIDIARIES  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)  
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litigation cannot be determined, nor can we estimate a range of potential loss. Therefore, in accordance with authoritative guidance on the evaluation of loss contingencies, we have not recorded an accrual related to this litigation.

**NuVasive Infringement Litigation**

In October 2010, NuVasive, Inc. filed suit against us in the U.S. District Court for the District of Delaware for patent infringement. NuVasive, the patent owner, alleges that we infringe one or more claims of three patents by making, using, offering for sale or selling our MARS 3V™ retractor for use in certain lateral fusion procedures. NuVasive seeks injunctive relief and an unspecified amount in damages. The litigation is currently in the discovery phase. We intend to defend our rights vigorously. Additionally, we sought inter partes reexaminations of the three patents asserted by NuVasive in the U.S. Patent and Trademark Office, which were granted in April 2012. In August 2012, the examiner withdrew the original grounds of rejection of the patents asserted by NuVasive, and we are in the process of appealing the examiner's decision. The probable outcome of this litigation cannot be determined, nor can we estimate a range of potential loss. Therefore, in accordance with authoritative guidance on the evaluation of loss contingencies, we have not recorded an accrual related to this litigation.

**NuVasive Employee Litigation**

We have hired several employees who were formerly employed by NuVasive, Inc. In July 2011, NuVasive filed suit against us in the District Court of Travis County, Texas alleging that our hiring of one named former employee and other unnamed former employees constitutes tortious interference with their contract with employees, and with prospective business relationships, as well as aiding and abetting the breach of fiduciary duty. NuVasive is seeking compensatory damages, permanent injunction, punitive damages and attorneys' fees. Trial is currently scheduled for January 2014. We intend to defend our rights vigorously. The probable outcome of this litigation cannot be determined, nor can we estimate a range of potential loss. Therefore, in accordance with authoritative guidance on the evaluation of loss contingencies, we have not recorded an accrual related to this litigation.

**Bianco Litigation**

On March 21, 2012, Sabatino Bianco filed suit against us in the Federal District Court for the Eastern District of Texas claiming that we misappropriated his trade secret and confidential information and improperly utilized it in developing our CALIBER® product. Bianco alleges that we engaged in misappropriation of trade secrets, breach of contract, unfair competition, fraud and theft and seeks correction of inventorship, injunctive relief and exemplary damages. On April 20, 2012, Bianco filed a motion for a preliminary injunction, seeking to enjoin us from making, using, selling, importing or offering for sale our CALIBER® product. On November 15, 2012, the court denied Bianco's motion for preliminary injunction. On October 1, 2013, Bianco amended his complaint to claim that his trade secrets and confidential information were also used improperly in developing our RISE® product. This matter is now in the discovery phase of litigation on the underlying damages claims and trial is currently scheduled for January 2014. We intend to defend our rights vigorously. The probable outcome of this litigation cannot be determined, nor can we estimate a range of potential loss. Therefore, in accordance with authoritative guidance on the evaluation of loss contingencies, we have not recorded an accrual related to this litigation.

**Altus Partners, LLC Litigation**

On February 20, 2013, Altus Partners, LLC filed suit against us in the U.S. District Court for the Eastern District of Pennsylvania for patent infringement. Altus Partners, LLC alleges that we infringe one

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 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)  
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or more claims of U.S. Patent No. 8,162,989, which issued on April 24, 2012, by making, using, offering for sale or selling our pedicle screws associated with the REVERE<sup>®</sup>, TRANSITION<sup>®</sup> and REVOLVE<sup>®</sup> products. Altus Partners seeks injunctive relief and an unspecified amount in damages. The litigation is currently in the discovery phase and trial has been set for June 2014. We intend to defend our rights vigorously. The probable outcome of this litigation cannot be determined, nor can we estimate a range of potential loss. Therefore, in accordance with authoritative guidance on the evaluation of loss contingencies, we have not recorded an accrual related to this litigation.

In addition, we are subject to legal proceedings arising in the ordinary course of business.

**NOTE 12. RELATED-PARTY TRANSACTIONS**

We have contracted with a third-party manufacturer in which certain of our senior management and significant stockholders have or had ownership interests and leadership positions. This supplier had been consolidated through December 29, 2009, and the effect of this entity in our consolidated statements of income was not material for the three and nine months ended September 30, 2013 and 2012, respectively, due to the sale or write-off of inventory purchased when the entity was consolidated and our inventory cost reflected the entity's cost to produce rather than invoice price.

We have purchased the following amounts of products and services from the supplier:

| (In thousands)                        | Three Months Ended    |                       | Nine Months Ended     |                       |
|---------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
|                                       | September 30,<br>2013 | September 30,<br>2012 | September 30,<br>2013 | September 30,<br>2012 |
| Purchases from related-party supplier | \$4,478               | \$6,894               | \$15,987              | \$15,418              |

As of September 30, 2013 and December 31, 2012, we had \$3.3 million and \$2.6 million of accounts payable due to the supplier.

**NOTE 13. SEGMENT AND GEOGRAPHIC INFORMATION**

Operating segments are defined as components of an enterprise for which separate financial information is available and evaluated regularly by the chief operating decision maker, or decision-making group, in deciding how to allocate resources and in assessing performance. We globally manage the business within one reportable segment. Segment information is consistent with how management reviews the business, makes investing and resource allocation decisions and assesses operating performance. Products are sold principally in the United States. Segmentation of operating income and identifiable assets is not applicable since our sales outside the United States are export sales, and we do not have significant operating assets outside the United States.

The following table represents total sales by geographic area, based on the location of the customer:

| (In thousands) | Three Months Ended    |                       | Nine Months Ended     |                       |
|----------------|-----------------------|-----------------------|-----------------------|-----------------------|
|                | September 30,<br>2013 | September 30,<br>2012 | September 30,<br>2013 | September 30,<br>2012 |
| United States  | \$98,109              | \$87,140              | \$292,487             | \$263,710             |
| International  | 9,078                 | 7,624                 | 26,727                | 21,748                |
| Total sales    | \$107,187             | \$94,764              | \$319,214             | \$285,458             |

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 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)  
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We classify our products into two categories: innovative fusion products and disruptive technology products. The following table represents total sales by product category:

| (In thousands)        | Three Months Ended    |                       | Nine Months Ended     |                       |
|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
|                       | September 30,<br>2013 | September 30,<br>2012 | September 30,<br>2013 | September 30,<br>2012 |
| Innovative Fusion     | \$62,620              | \$57,828              | \$186,929             | \$180,549             |
| Disruptive Technology | 44,567                | 36,936                | 132,285               | 104,909               |
| Total sales           | \$107,187             | \$94,764              | \$319,214             | \$285,458             |



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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion and analysis of our financial condition and results of operations should be read together with our consolidated financial statements and related notes included elsewhere in this report. This discussion and analysis contains forward-looking statements that involve risks, uncertainties and assumptions. You should review the cautionary statements under the heading "Part II; Item 1A. Risk Factors" and elsewhere in this Quarterly Report on Form 10-Q and in our other Securities and Exchange Commission filings, including "Part I; Cautionary Note Concerning Forward-Looking Statements," "Part I; Item 1A. Risk Factors" in our Annual Report on Form 10-K for the fiscal year ended December 31, 2012, and "Part II; Item 1A. Risk Factors" in our Quarterly Reports on Form 10-Q filed during 2013 for a discussion of certain of the important factors that could cause actual results to differ materially from the results described in or implied by the forward-looking statements described in the following discussion and analysis. Certain amounts and percentages in this discussion and analysis have been rounded for convenience of presentation. Unless otherwise noted, the figures in the following discussions are unaudited.

Overview

We are a medical device company focused exclusively on the design, development and commercialization of products that promote healing in patients with spine disorders. We are an engineering-driven company with a history of rapidly developing and commercializing products that assist surgeons in effectively treating their patients, respond to evolving surgeon needs and address new treatment options. Since our inception in 2003, we have launched over 120 products and offer a comprehensive product portfolio of innovative and differentiated products addressing a broad array of spinal pathologies, anatomies and surgical approaches.

We sell implants and related disposables to our customers, primarily hospitals, for use by surgeons to treat spine disorders. All of our products fall into one of two categories: Innovative Fusion or Disruptive Technologies. Spinal fusion is a surgical procedure to correct problems with the individual vertebrae, the interlocking bones making up the spine, by preventing movement of the affected bones. Our Innovative Fusion products are used in cervical, thoracolumbar, sacral, and interbody/corpectomy fusion procedures to treat degenerative, deformity, tumor, and trauma conditions.

We define Disruptive Technologies as those that represent a significant shift in the treatment of spine disorders by allowing for novel surgical procedures, improvements to existing surgical procedures, the treatment of spine disorders by new physician specialties, and surgical intervention earlier in the continuum of care. Our current portfolio of approved and pipeline products includes a variety of Disruptive Technology products, which we believe offer material improvements to fusion procedures, such as minimally invasive surgical ("MIS") techniques, as well as new treatment alternatives including motion preservation technologies, such as dynamic stabilization, total disc replacement and interspinous process spacer products, and advanced biomaterials technologies, as well as interventional pain management solutions, including treatments for vertebral compression fractures.

To date, the primary market for our products has been the United States, where we sell our products through a combination of direct sales representatives employed by us and distributor sales representatives employed by our exclusive independent distributors, who distribute our products on our behalf for a commission that is generally based on a percentage of sales. We believe there is significant opportunity to strengthen our position in the U.S. market by increasing the size of our U.S. sales force and we intend to continue to add additional direct and distributor sales representatives in the future.

During the nine months ended September 30, 2013, our international sales accounted for approximately 8% of our total sales. We sell our products outside the United States through a combination

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of direct sales representatives employed by us and international distributors. We believe there are significant opportunities for us to increase our presence in both existing and new international markets through the continued expansion of our direct and distributor sales forces and the commercialization of additional products.

## Results of Operations

Three Months Ended September 30, 2013 Compared to the Three Months Ended September 30, 2012

## Sales

The following table sets forth, for the periods indicated, our sales by product category and geography expressed as dollar amounts and the changes in sales between the specified periods expressed in dollar amounts and as percentages:

| (In thousands, except percentages) | Three Months Ended    |                       | Change   |      |   |
|------------------------------------|-----------------------|-----------------------|----------|------|---|
|                                    | September 30,<br>2013 | September 30,<br>2012 | \$       | %    |   |
| United States                      | \$98,109              | \$87,140              | \$10,969 | 12.6 | % |
| International                      | 9,078                 | 7,624                 | 1,454    | 19.1 | % |
| Total sales                        | \$107,187             | \$94,764              | \$12,423 | 13.1 | % |

Sales growth in the United States was primarily due to increased sales of our Disruptive Technology products and increased market penetration in new and existing territories. We believe there is significant opportunity to strengthen our position in existing markets and in new sales territories by increasing the size of our U.S. sales force.

The increase in international sales was attributable to increased market penetration in existing sales territories while also entering six additional countries in the three months ended September 30, 2013 in which we had no sales in the three months ended September 30, 2012. We believe there is significant opportunity for us to expand our international presence through increased market penetration in existing territories, expansion into new territories, expansion of our direct and distributor sales force and the commercialization of additional products.

| (In thousands, except percentages) | Three Months Ended    |                       | Change   |      |   |
|------------------------------------|-----------------------|-----------------------|----------|------|---|
|                                    | September 30,<br>2013 | September 30,<br>2012 | \$       | %    |   |
| Innovative Fusion                  | \$62,620              | \$57,828              | \$4,792  | 8.3  | % |
| Disruptive Technology              | 44,567                | 36,936                | 7,631    | 20.7 | % |
| Total sales                        | \$107,187             | \$94,764              | \$12,423 | 13.1 | % |

The increase in total sales was primarily attributable to an increase in sales of our Disruptive Technology products, led by new products launched in 2011 and 2012.

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## Cost of Goods Sold

| (In thousands, except percentages) | Three Months Ended    |                       | Change  |        |
|------------------------------------|-----------------------|-----------------------|---------|--------|
|                                    | September 30,<br>2013 | September 30,<br>2012 | \$      | %      |
| Cost of goods sold                 | \$25,315              | \$18,872              | \$6,443 | 34.1 % |
| Percentage of sales                | 23.6 %                | 19.9 %                |         |        |

The increase in cost of goods sold was due to \$2.0 million of increased sales volume and mix, an increase of \$1.9 million (or 1.8% as a percentage of consolidated sales) related to the medical device excise tax ("MDET") that went into effect on January 1, 2013, an increase of \$1.0 million of costs relating to new systems launched and an increase of \$1.5 million of distribution, depreciation, and other costs.

## Research and Development Expenses

| (In thousands, except percentages) | Three Months Ended    |                       | Change  |        |
|------------------------------------|-----------------------|-----------------------|---------|--------|
|                                    | September 30,<br>2013 | September 30,<br>2012 | \$      | %      |
| Research and development           | \$6,568               | \$7,022               | \$(454) | (6.5)% |
| Percentage of sales                | 6.1 %                 | 7.4 %                 |         |        |

The decrease in research and development expenses was primarily due to decreases in costs for supplies and outside services.

## Selling, General and Administrative Expenses

| (In thousands, except percentages)  | Three Months Ended    |                       | Change  |       |
|-------------------------------------|-----------------------|-----------------------|---------|-------|
|                                     | September 30,<br>2013 | September 30,<br>2012 | \$      | %     |
| Selling, general and administrative | \$45,702              | \$41,780              | \$3,922 | 9.4 % |
| Percentage of sales                 | 42.6 %                | 44.1 %                |         |       |

The increase in selling, general and administrative expenses was primarily due to an increase of \$3.3 million in compensation costs in the United States. This was to support increased sales volume and company growth, including hiring of additional sales representatives, and general administrative personnel. Additionally, the costs to support international sales growth and expansion into new international territories and other selling, general and administrative costs increased by \$0.6 million.

## Provision for Litigation Loss

| (In thousands, except percentages) | Three Months Ended    |                       | Change |         |
|------------------------------------|-----------------------|-----------------------|--------|---------|
|                                    | September 30,<br>2013 | September 30,<br>2012 | \$     | %       |
| Provision for litigation loss      | \$99                  | \$30                  | \$69   | 230.0 % |
| Percentage of sales                | 0.1 %                 | — %                   |        |         |

The increase in the provision for litigation loss was nominal compared to the prior year quarter.

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## Other Income/(Expense), Net

| (In thousands, except percentages) | Three Months Ended    |                       | Change  |         |    |
|------------------------------------|-----------------------|-----------------------|---------|---------|----|
|                                    | September 30,<br>2013 | September 30,<br>2012 | \$      | %       |    |
| Other income/(expense), net        | \$197                 | \$(45)                | ) \$242 | (537.8) | )% |
| Percentage of sales                | 0.2                   | % —                   | %       |         |    |

The change in other income/(expense), net is primarily attributable to interest income, net of the effect of changes in foreign exchange rates on payables and receivables held in currencies other than their functional (local) currency.

## Income Tax Provision

| (In thousands, except percentages) | Three Months Ended    |                       | Change    |        |    |
|------------------------------------|-----------------------|-----------------------|-----------|--------|----|
|                                    | September 30,<br>2013 | September 30,<br>2012 | \$        | %      |    |
| Income tax provision               | \$9,390               | \$10,528              | \$(1,138) | (10.8) | )% |
| Effective income tax rate          | 31.6                  | % 39.0                | %         |        |    |

The decrease in our tax provision and effective rate was primarily due to the favorable effects of our domestic production activities deduction, an increase in disqualifying dispositions from incentive stock option exercises, an adjustment to the provisional rate due to the prior quarter litigation loss, the timing of the American Taxpayer Relief Act of 2012 ("ATRA," which unfavorably impacted the prior year period due to the inability to recognize the effect of the reinstated credit in the period of qualifying activity and favorably affected the current year) and other changes to the components of the annual effective tax rate calculation.

Nine Months Ended September 30, 2013 Compared to the Nine Months Ended September 30, 2012

## Sales

The following table sets forth, for the periods indicated, our sales by product category and geography expressed as dollar amounts and the changes in sales between the specified periods expressed in dollar amounts and as percentages:

| (In thousands, except percentages) | Nine Months Ended     |                       | Change   |      |   |
|------------------------------------|-----------------------|-----------------------|----------|------|---|
|                                    | September 30,<br>2013 | September 30,<br>2012 | \$       | %    |   |
| United States                      | \$292,487             | \$263,710             | \$28,777 | 10.9 | % |
| International                      | 26,727                | 21,748                | 4,979    | 22.9 | % |
| Total sales                        | \$319,214             | \$285,458             | \$33,756 | 11.8 | % |

Sales growth in the United States was primarily due to increased sales of our Disruptive Technology products and increased market penetration in new and existing territories. We believe there is significant opportunity to strengthen our position in existing markets and in new sales territories by increasing the size of our U.S. sales force.

The increase in international sales was attributable to increased market penetration in existing sales territories while also entering six additional countries in the nine months ended September 30, 2013 in which we had no sales in the nine months ended September 30, 2012. We believe there is significant opportunity for us to expand our international presence through increased market penetration in existing territories,

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expansion into new territories, expansion of our direct and distributor sales force and the commercialization of additional products.

| (In thousands, except percentages) | Nine Months Ended     |                       | Change   |      |   |
|------------------------------------|-----------------------|-----------------------|----------|------|---|
|                                    | September 30,<br>2013 | September 30,<br>2012 | \$       | %    |   |
| Innovative Fusion                  | \$186,929             | \$180,549             | \$6,380  | 3.5  | % |
| Disruptive Technology              | 132,285               | 104,909               | 27,376   | 26.1 | % |
| Total sales                        | \$319,214             | \$285,458             | \$33,756 | 11.8 | % |

The increase in total sales was attributable to an increase in sales of our Disruptive Technology products, led by new products launched in 2011 and 2012.

## Cost of Goods Sold

| (In thousands, except percentages) | Nine Months Ended     |                       | Change   |      |   |
|------------------------------------|-----------------------|-----------------------|----------|------|---|
|                                    | September 30,<br>2013 | September 30,<br>2012 | \$       | %    |   |
| Cost of goods sold                 | \$72,309              | \$55,642              | \$16,667 | 30.0 | % |
| Provision for litigation loss      | 1,260                 | —                     | 1,260    | —    | % |
| Total cost of goods sold           | 73,569                | 55,642                | 17,927   |      |   |
| Percentage of sales                | 23.0                  | % 19.5                |          | %    |   |

The increase in cost of goods sold was due to \$6.2 million of increased sales volume and mix, an increase of \$5.3 million (or 1.7% as a percentage of consolidated sales) related to the MDET, which went into effect on January 1, 2013, an increase of \$4.1 million of distribution, depreciation and other costs and an increase of \$1.0 million of costs relating to new systems launched. Additionally, the \$1.3 million provision for litigation loss was related to the unfavorable jury verdict in one of our pending lawsuits (see Provision for Litigation Loss/(Income) below).

## Research and Development Expenses

| (In thousands, except percentages) | Nine Months Ended     |                       | Change  |       |    |
|------------------------------------|-----------------------|-----------------------|---------|-------|----|
|                                    | September 30,<br>2013 | September 30,<br>2012 | \$      | %     |    |
| Research and development           | \$20,452              | \$20,698              | \$(246) | (1.2) | )% |
| Percentage of sales                | 6.4                   | % 7.3                 |         | %     |    |

The decrease in research and development expenses was primarily due to decreases in costs for supplies and outside services.

## Selling, General and Administrative Expenses

| (In thousands, except percentages)  | Nine Months Ended     |                       | Change   |      |   |
|-------------------------------------|-----------------------|-----------------------|----------|------|---|
|                                     | September 30,<br>2013 | September 30,<br>2012 | \$       | %    |   |
| Selling, general and administrative | \$136,849             | \$124,236             | \$12,613 | 10.2 | % |
| Percentage of sales                 | 42.9                  | % 43.5                |          | %    |   |

The increase in selling, general and administrative expenses was primarily due to an increase of \$8.9 million in compensation costs in the United States. This was to support increased sales volume and company growth, including hiring of additional sales representatives, and general administrative personnel.

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Additionally, the costs to support international sales growth and expansion into new international territories increased by \$1.3 million, while other selling, general and administrative costs increased by \$2.4 million.

## Provision for Litigation Loss/(Income)

| (In thousands, except percentages)     | Nine Months Ended     |                       | Change   |             |
|--|-----------------------|-----------------------|----------|-------------|
|  | September 30,<br>2013 | September 30,<br>2012 | \$       | %           |
| Provision for litigation loss/(income) | \$18,418              | \$(801 )              | \$19,219 | (2,399.4 )% |
| Percentage of sales                    | 5.8                   | % (0.3 )%             |          |             |

The increase in the provision for litigation loss was primarily due to the unfavorable jury verdict in one of our pending suits. On June 14, 2013, the jury in a patent infringement case in the U.S. District Court in Delaware brought by DePuy Synthes against our company returned a verdict. The jury found that prior versions of three products we previously sold did infringe on DePuy Synthes' patents and awarded monetary damages. The jury also upheld the validity of DePuy Synthes' patents. There was no finding of willful infringement. As a result of the verdict, we recorded \$18.2 million in damages and other litigation-related costs in addition to the \$1.3 million recorded as a component of cost of goods sold noted above.

The provision for litigation income in the prior year period was due to the favorable settlement of a lawsuit.

## Other Income/(Expense), Net

| (In thousands, except percentages) | Nine Months Ended     |                       | Change |           |
|------------------------------------|-----------------------|-----------------------|--------|-----------|
|                                    | September 30,<br>2013 | September 30,<br>2012 | \$     | %         |
| Other income/(expense), net        | \$255                 | \$(124 )              | \$379  | (305.6 )% |
| Percentage of sales                | 0.1                   | % —                   | %      |           |

The change in other income/(expense), net is attributable to gains recorded as a result of insurance claims, interest and other income, net of the effect of changes in foreign exchange rates on payables and receivables held in currencies other than their functional (local) currency.

## Income Tax Provision

| (In thousands, except percentages) | Nine Months Ended     |                       | Change     |          |
|------------------------------------|-----------------------|-----------------------|------------|----------|
|                                    | September 30,<br>2013 | September 30,<br>2012 | \$         | %        |
| Income tax provision               | \$22,554              | \$32,495              | \$(9,941 ) | (30.6 )% |
| Effective income tax rate          | 32.1                  | % 38.0                | %          |          |

The decrease in our tax provision and effective rate was primarily due to the \$19.5 million DePuy Synthes litigation loss, the domestic production activities deduction, an increase in disqualifying dispositions from incentive stock option exercises, other changes to the components of the annual effective rate calculation, and the timing of the ATRA. On January 2, 2013, the ATRA was signed into law and reinstated the research and experimentation credit from January 1, 2012 through December 31, 2013. However, as the passage of the ATRA occurred in 2013, the entire reinstated credit for the year ended December 31, 2012 of \$0.9 million (or 1.2% impact to the nine month effective rate) was recognized in 2013 in accordance with accounting guidance.

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## Non-GAAP Financial Measures

To supplement our financial statements prepared in accordance with generally accepted in the United States of America ("U.S. GAAP"), management uses certain non-GAAP financial measures. For example, Adjusted EBITDA, which represents net income before interest (income)/expense, net and other non-operating expenses, provision for income taxes, depreciation and amortization, stock-based compensation, changes in the fair value of contingent consideration in connection with business acquisitions, provision for litigation loss/(income), and provision for litigation loss (cost of goods sold), is useful as an additional measure of operating performance, and particularly as a measure of comparative operating performance from period to period, as it is reflective of changes in pricing decisions, cost controls and other factors that affect operating performance, and it removes the effect of our capital structure (primarily interest expense), asset base (primarily depreciation and amortization), income taxes and interest income and expense. Our management also uses Adjusted EBITDA for planning purposes, including the preparation of our annual operating budget and financial projections.

The following is a reconciliation of Adjusted EBITDA to net income for the periods presented:

| (In thousands, except percentages)                 | Three Months Ended    |                       | Nine Months Ended     |                       |
|--|-----------------------|-----------------------|-----------------------|-----------------------|
|  | September 30,<br>2013 | September 30,<br>2012 | September 30,<br>2013 | September 30,<br>2012 |
| Net Income   | \$20,310              | \$16,487              | \$47,627              | \$53,064              |
| Interest income, net                               | (146 )                | (13 )                 | (336 )                | (75 )                 |
| Provision for income taxes                         | 9,390                 | 10,528                | 22,554                | 32,495                |
| Depreciation and amortization                      | 4,859                 | 4,612                 | 14,211                | 13,500                |
| EBITDA   | 34,413                | 31,614                | 84,056                | 98,984                |
| Stock-based compensation                           | 1,387                 | 1,545                 | 3,865                 | 3,682                 |
| Provision for litigation loss/(income)             | 99                    | 30                    | 18,418                | (801 )                |
| Provision for litigation loss - cost of goods sold | —                     | —                     | 1,260                 | —                     |
| Change in fair value of contingent consideration   | (134 )                | 63                    | 10                    | 23                    |
| Adjusted EBITDA                                    | \$35,765              | \$33,252              | \$107,609             | \$101,888             |
| Adjusted EBITDA as a percentage of sales           | 33.4                  | % 35.1                | % 33.7                | % 35.7                |

The adjusted EBITDA for the three and nine months ended September 30, 2013 was unfavorably affected by 1.8% and 1.7%, respectively, due to the impact of the MDET that went into effect on January 1, 2013.

In addition, for the quarter ended September 30, 2013 and for other comparative periods, we are presenting a non-GAAP measure of Diluted Earnings Per Share, which represents diluted earnings per share before provision for litigation loss/(income) and provision for litigation loss (cost of goods sold), net of the tax effects of such provisions. We believe this non-GAAP measure is also a useful indicator of our operating performance, and particularly as an additional measure of comparative operative performance from period to period as it removes the effects of litigation, and specifically the litigation brought against us by DePuy Synthes Products, LLC, in which a jury verdict was returned in June 2013, which we believe is not reflective of underlying business trends, the effect of which was a reduction of net income of \$12.6 million, net of tax.

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The following is a reconciliation of non-GAAP Diluted Earnings Per Share to Diluted Earnings Per Share as computed in accordance with U.S. GAAP for the periods presented.

| (Per share amounts)  | Three Months Ended    |                       | Nine Months Ended     |                       |
|--|-----------------------|-----------------------|-----------------------|-----------------------|
|  | September 30,<br>2013 | September 30,<br>2012 | September 30,<br>2013 | September 30,<br>2012 |
| Diluted earnings per share, as reported                          | \$0.22                | \$0.18                | \$0.51                | \$0.58                |
| Provision for litigation loss/(income), net of taxes             | —                     | —                     | 0.12                  | (0.01 )               |
| Provision for litigation loss - cost of goods sold, net of taxes | —                     | —                     | 0.01                  | —                     |
| Non-GAAP diluted earnings per share                              | \$0.22                | \$0.18                | \$0.64                | \$0.57                |

We also define Free Cash Flow as the net cash flows provided by operating activities, less the cash impact of purchases of property and equipment. We believe that this financial measure provides meaningful information for evaluating our overall financial performance for the quarter ended September 30, 2013 as it facilitates an assessment of funds available to satisfy current and future obligations and fund acquisitions. Below is a reconciliation of Free Cash Flow to net cash provided by operating activities as computed in accordance with U.S. GAAP.

| (In thousands)                            | Three Months Ended    |                       | Nine Months Ended     |                       |
|---|-----------------------|-----------------------|-----------------------|-----------------------|
|   | September 30,<br>2013 | September 30,<br>2012 | September 30,<br>2013 | September 30,<br>2012 |
| Net cash provided by operating activities | \$33,557              | \$16,901              | \$60,813              | \$51,781              |
| Purchases of property and equipment       | (5,519 )              | (5,183 )              | (18,475 )             | (17,032 )             |
| Free cash flow                            | \$28,038              | \$11,718              | \$42,338              | \$34,749              |

Adjusted EBITDA and non-GAAP Diluted Earnings Per Share are not calculated in conformity with U.S. GAAP within the meaning of Item 10 of Regulation S-K. Non-GAAP financial measures have limitations as analytical tools and should not be considered in isolation or as a substitute for financial measures prepared in accordance with U.S. GAAP. These measures do not include certain expenses that may be necessary to evaluate our liquidity or operating results. Our definitions of Adjusted EBITDA, non-GAAP Diluted Earnings Per Share and Free Cash Flow may differ from that of other companies and therefore may not be comparable.

## Liquidity and Capital Resources

The following table highlights certain information related to our liquidity and capital resources:

| (In thousands)   | September 30,<br>2013 | December 31,<br>2012 |
|--|-----------------------|----------------------|
| Cash and cash equivalents                                    | \$101,907             | \$212,400            |
| Short-term marketable securities                             | 111,239               | —                    |
| Long-term marketable securities                              | 50,653                | —                    |
| Total cash, cash equivalents and marketable securities       | \$263,799             | \$212,400            |
| Available borrowing capacity under revolving credit facility | 50,000                | 50,000               |
| Working capital  | \$326,284             | \$320,602            |

During the nine months ended September 30, 2013, our cash and cash equivalents increased by \$51.4 million, primarily as a result of our cash provided by operating activities. During the first quarter of 2013, we changed our cash management program in an effort to increase the returns on our cash and cash equivalents. As a result, we purchased \$162.8 million of marketable securities, net of maturities and sales. Our investment



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in marketable securities includes municipal bonds, corporate debt securities, commercial paper and asset-backed securities, and are classified as available-for-sale as of September 30, 2013. We maintain a portfolio of various holdings, types and maturities, though most of the securities in our portfolio could be liquidated at minimal cost at any time. We invest in instruments that meet or exceed standards as defined in our investment policy. Our policy also limits the amount of credit exposure to any one issue, issuer or type of instrument.

In May 2011, and as amended in March 2012 and May 2013, we entered into a credit agreement with Wells Fargo Bank related to a revolving credit facility that provides for borrowings up to \$50.0 million. At our request, and with the approval of the bank, the amount of borrowings available under the revolving credit facility can be increased to \$75.0 million. The revolving credit facility includes up to a \$25.0 million sub-limit for letters of credit. The revolving credit facility expires in May 2015. Cash advances bear interest at our option either at a fluctuating rate per annum equal to the daily LIBOR in effect for a one-month period plus 0.75%, or a fixed rate for a one- or three-month period equal to LIBOR plus 0.75%. The credit agreement governing the revolving credit facility also subjects us to various restrictive covenants, including the requirement to maintain maximum consolidated leverage. The covenants also include limitations on our ability to repurchase shares, to pay cash dividends or to enter into a sale transaction. As of September 30, 2013, we were in compliance with all covenants under the credit agreement, there were no outstanding borrowings under the revolving credit facility and available borrowings were \$50.0 million. The revolving credit facility is subject to an unused commitment fee of 0.10% of the unused portion. We may terminate the credit agreement at any time on ten days' notice without premium or penalty.

In addition to our existing cash and marketable securities balances, our principal sources of liquidity are cash flow from operating activities and our revolving credit facility, which was fully available as of September 30, 2013. We believe these sources, along with the net proceeds from our initial public offering, will provide sufficient liquidity for us to meet our liquidity requirements for the foreseeable future. Our principal liquidity requirements are to meet our working capital, research and development, including clinical trials, and capital expenditure needs, principally for our surgical sets required to maintain and expand our business. We expect to continue to make investments in surgical sets as we launch new products, increase the size of our U.S. sales force, and expand into international markets. We may, however, require additional liquidity as we continue to execute our business strategy. Our liquidity may be negatively impacted as a result of a decline in sales of our products, including declines due to changes in our customers' ability to obtain third-party coverage and reimbursement for procedures that use our products; increased pricing pressures resulting from intensifying competition, cost increases and slower product development cycles resulting from a changing regulatory environment; unfavorable results from litigation; and the MDET which will affect our cash flow. We anticipate that to the extent that we require additional liquidity, it will be funded through borrowings under our revolving credit facility, the incurrence of other indebtedness, additional equity financings or a combination of these potential sources of liquidity.

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## Cash Flows

The following table summarizes, for the periods indicated, cash flows from operating, investing and financing activities:

| (In thousands)                                   | Nine Months Ended     |                       | Change<br>\$ |
|--|-----------------------|-----------------------|--------------|
|  | September 30,<br>2013 | September 30,<br>2012 |              |
| Net cash provided by operating activities        | \$60,813              | \$51,781              | \$9,032      |
| Net cash used in investing activities            | (181,244 )            | (23,063 )             | (158,181 )   |
| Net cash provided by financing activities        | 9,740                 | 23,853                | (14,113 )    |
| Effect of foreign exchange rate changes on cash  | 198                   | (83 )                 | 281          |
| Increase/(decrease) in cash and cash equivalents | \$(110,493 )          | \$52,488              | \$(162,981 ) |

During the nine months ended September 30, 2013, we changed our cash management program in an effort to increase the returns on our cash and cash equivalents. As a result, cash used in investing activities increased compared to the prior year period due to our \$162.8 million purchase of marketable securities, net of maturities and sales. Our investment in marketable securities includes municipal bonds, corporate debt securities, commercial paper and asset-backed securities, and are classified as available-for-sale as of September 30, 2013.

## Cash Provided by Operating Activities

The increase in net cash provided by operating activities was primarily attributable to the decrease of \$5.4 million of income tax payments over the prior year period, a \$3.1 million decrease in the change in accounts receivable (primarily due to decreased days sales outstanding for receivables), offset by \$4.1 million of payments related to the MDET (which became effective on January 1, 2013), a \$1.9 million decrease in the change in accounts payable and accounts payable to related party, and a \$1.1 million increase in the change in inventories (primarily to support new and pending product launches as well as to support existing product sales).

## Cash Used in Investing Activities

The increase in net cash used in investing activities was attributable to \$162.8 million of cash invested in marketable securities, net of maturities and sales, and an increase in the purchases of property and equipment over the prior year (mainly instruments and cases to support new and pending product launches as well as to support existing product sales).

## Cash Provided by Financing Activities

The cash provided by financing activities for the nine months ended September 30, 2013 was primarily attributable to the net proceeds of \$6.2 million received from the issuance of common stock from the exercise of stock options along with the \$4.5 million increase in our excess tax benefit related to our nonqualified stock option exercises. In the prior year period, cash provided by financing activities was primarily attributable to net cash proceeds of \$21.0 million from our initial public offering, along with a \$2.6 million increase in our excess tax benefit related to our nonqualified stock option exercises and net proceeds of \$1.0 million received from the issuance of common stock from the exercise of stock options.

## Off-Balance Sheet Arrangements

We do not have any off-balance sheet arrangements.

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Seasonality and Backlog

Our business is generally not seasonal in nature. However, our sales may be influenced by summer vacation and winter holiday periods during which we have experienced fewer spine surgeries taking place. Our sales generally consist of products that are in stock with us or maintained at hospitals or with our sales representatives. Accordingly, we do not have a backlog of sales orders.

RECENTLY ISSUED ACCOUNTING PRONOUNCEMENTS

In February 2013, we adopted Financial Accounting Standards Board (“FASB”) ASU 2013-2 “Reporting of Amounts Reclassified Out of Accumulated Other Comprehensive Income” which adds new disclosure requirements for items reclassified out of accumulated other comprehensive income. The new standard requires entities to prospectively disclose additional information about reclassification adjustments, including changes in accumulated other comprehensive income balances by component and significant items reclassified out of accumulated other comprehensive income. The adoption of the new standard will not have an impact on our financial position, results of operations or cash flows.

Section 107 of the Jumpstart Our Business Startups Act of 2012 (“JOBS Act”) provides that an “emerging growth company” can take advantage of the extended transition period provided in Section 7(a)(2)(B) of the Securities Act of 1933, as amended, for complying with new or revised accounting standards. In other words, an “emerging growth company” can delay the adoption of certain accounting standards until those standards would otherwise apply to private companies. We are electing to delay such adoption of new or revised accounting standards, and as a result, we may not comply with new or revised accounting standards on the relevant dates on which adoption of such standards is required for public companies that are not emerging growth companies. As a result of this election, our financial statements may not be comparable to the financial statements of other public companies. We may take advantage of these reporting exemptions until we are no longer an “emerging growth company” under the JOBS Act.

Item 3. Quantitative and Qualitative Disclosure About Market Risk

We have evaluated the information required under this item that was disclosed in our 2012 Annual Report on Form 10-K and there have been no significant changes to this information, except with respect to the risks associated with our investment in marketable securities as follows.

Interest Rate Risk

During the nine months ended September 30, 2013 we changed our cash management program in an effort to increase the returns on our cash and cash equivalents. We continue to be exposed to interest rate risk related to our cash equivalents and marketable securities. Changes in the overall level of interest rates affect the interest income generated by our cash, cash equivalents and marketable securities. We maintain a portfolio of various holdings, types and maturities and invest in securities that meet or exceed standards as defined in our investment policy. Our policy also limits the amount of credit exposure to any one issue, issuer or type of security. Our securities all have maturity dates within three years of the date of purchase, and therefore, we believe that a hypothetical 10% change in interest rates would not materially affect the underlying valuation of our marketable securities. All of our marketable securities are designated as available-for-sale.

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Item 4. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

Our management, with the participation of our Chief Executive Officer (“CEO”) and our Chief Financial Officer (“CFO”), evaluated the effectiveness of our disclosure controls and procedures as of September 30, 2013. The term “disclosure controls and procedures,” as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (“Exchange Act”), means controls and other procedures of a company that are designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the SEC’s rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is accumulated and communicated to the company’s management, including its principal executive and principal financial officers, as appropriate to allow timely decisions regarding required disclosure. Based on their evaluation of our disclosure controls and procedures as of September 30, 2013, our CEO and CFO concluded that, as of such date, our disclosure controls and procedures were effective.

Evaluation of Internal Control over Financial Reporting

Our management is responsible for establishing and maintaining adequate internal control over financial reporting, as defined in Rule 13a-15(f) and Rule 15d-15(f) under the Exchange Act.

Changes in Internal Control over Financial Reporting

There was no change in our internal control over financial reporting identified in connection with the evaluation required by Rule 13a-15(d) and 15d-15(d) of the Exchange Act that occurred during our last fiscal quarter that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

Inherent Limitations on Effectiveness of Controls

Our management, including our CEO and CFO, believes that our disclosure controls and procedures and internal control over financial reporting are designed to provide reasonable assurance of achieving their objectives and are effective at the reasonable assurance level. However, our management does not expect that our disclosure controls and procedures or our internal control over financial reporting will prevent all errors and all fraud. A control system, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Further, the design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, have been detected. For example, these inherent limitations include the realities that judgments in decision making can be faulty, and that breakdowns can occur because of a simple error or mistake. Additionally, controls can be circumvented by the individual acts of some persons, by collusion of two or more people or by management override of the controls. The design of any system of controls also is based in part upon certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions; over time, controls may become inadequate because of changes in conditions, or the degree of compliance with policies or procedures may deteriorate. Because of the inherent limitations in a cost-effective control system, misstatements due to error or fraud may occur and not be detected.

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PART II. OTHER INFORMATION

Item 1. Legal Proceedings

We are involved in a number of legal proceedings, suits and claims. These matters are subject to many uncertainties, and the outcomes of these matters are not within our control and may not be known for prolonged periods of time. In some actions, the claimants seek damages, as well as other relief, including injunctions prohibiting us from engaging in certain activities, which, if granted, could require significant expenditures and/or result in lost revenues. For further details on the material legal proceedings to which we are currently a party, please refer to “Part I; Item 1. Financial Statements; Notes to Consolidated Financial Statements; Note 11. Commitments and Contingencies” above. In addition, we are subject to legal proceedings arising in the ordinary course of business.

Item 1A. Risk Factors

We are affected by risks specific to us as well as factors that affect all businesses operating in a global market. For a discussion of the specific risks that could materially adversely affect our business, financial condition or operation results, please see our Annual Report on Form 10-K for the year ended December 31, 2012 under the heading “Part I; Item 1A. Risk Factors.” There has been no material change to our risk factors except for the following updated risk factors, which should be read in conjunction with the risk factors disclosed in our Annual Report on Form 10-K.

Risks Related to our Intellectual Property and Potential Litigation

We are subject to various litigation claims and legal proceedings, including litigation initiated by NuVasive, Depuy Synthes, N-Spine, L5, Sabatino Bianco and Altus Partners LLC.

We, as well as certain of our officers and independent distributors, are subject to a number of legal proceedings, including those initiated by NuVasive, DePuy Synthes (a division of Johnson & Johnson), N-Spine (subsequently acquired by DePuy Synthes), L5, Sabatino Bianco and Altus Partners LLC which are described in more detail under “Part I, Item 1. Financial Statements; Notes to Consolidated Financial Statements; Note 11. Commitments and Contingencies” above. These lawsuits may result in significant legal fees and expenses and could divert management’s time and other resources. If the claims contained in these lawsuits are successfully asserted against us, we could be liable for damages and be required to alter or cease certain of our business practices or product lines. Any of these outcomes could cause our business, financial performance and cash position to be negatively impacted.

Further, in the course of our regular review of pending legal matters, we determine whether it is reasonably possible that a potential loss relating to a legal proceeding may have a material impact on our business, financial performance or cash position. However, estimates of possible losses are inherently uncertain, and even if we determine that a loss is reasonably possible, in accordance with authoritative accounting guidance, if we are unable to estimate the possible loss or range of loss, we do not record an accrual related to such litigation. As a result of this accounting policy, we may experience variability in our results of operations if damages for which we are found liable exceed the amounts we have accrued. For example, on June 14, 2013, the jury in the patent infringement case in the U.S. District Court in Delaware brought by DePuy Synthes Products, LLC (“DePuy Synthes”) returned a verdict in favor of DePuy Synthes. In prior quarters, we were unable to determine the probable outcome in that litigation or estimate the potential loss. As a result of that verdict, we accrued \$19.5 million in damages and other related costs in the nine months ended September 30, 2013, which reduced our U.S. GAAP diluted earnings per share by approximately \$0.13 (see further discussion under “Part I, Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations; Non-GAAP Financial Measures” above).

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There is no guarantee of a successful result in any of these lawsuits, either in defending these claims or in pursuing counterclaims.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

Use of Proceeds

On August 8, 2012, we closed our IPO, in which we sold 1,250,000 shares of Class A common stock, and certain existing stockholders sold 7,500,000 shares of Class A common stock, at a price to the public of \$12.00 per share. The offer and sale of all of the shares in the IPO were registered under the Securities Act pursuant to a registration statement on Form S-1 (File No. 333-180426), which was declared effective on August 2, 2012. The aggregate offering price for all shares sold in the IPO was approximately \$115.0 million. We did not receive any proceeds from the sale of securities by our selling stockholders. We raised approximately \$21.0 million in net proceeds from the IPO.

There has been no material change in the planned use of proceeds from our IPO as described in our final prospectus filed with the SEC on August 3, 2012 pursuant to Rule 424(b).

Item 3. Defaults Upon Senior Securities

Not applicable.

Item 4. Mine Safety Disclosures

Not applicable.

Item 5. Other Information

Not applicable.

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Item 6. Exhibits

The following is a list of exhibits filed as part of this Quarterly Report on Form 10-Q. Where so indicated, exhibits that were previously filed are incorporated by reference. For exhibits incorporated by reference, the location of the exhibit in the previous filing is indicated in parentheses.

| Exhibit No. | Item   |
|-------------|--|
| 31.1*       | Certification by Principal Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.                  |
| 31.2*       | Certification by Principal Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.                  |
| 32**        | Certifications pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |
| 101.INS†    | XBRL Instance Document   |
| 101.SCH†    | XBRL Taxonomy Extension Schema Document  |
| 101.CAL†    | XBRL Taxonomy Extension Calculation Linkbase Document  |
| 101.LAB†    | XBRL Taxonomy Extension Label Linkbase Document  |
| 101.PRE†    | XBRL Taxonomy Extension Presentation Linkbase Document   |
| 101.DEF†    | XBRL Taxonomy Extension Definition Linkbase Document   |

\* Filed herewith.

\*\* Furnished herewith.

† Pursuant to Rule 406T of Regulation S-T, the interactive data files on Exhibit 101 hereto shall not be deemed “filed” as part of a registration statement or prospectus for purposes of Sections 11 or 12 of the Securities Act, and are not filed for purposes of Section 18 of the Exchange Act, as amended, or otherwise subject to the liabilities of those sections.

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

GLOBUS MEDICAL, INC.

Dated: October 31, 2013

/s/ DAVID C. PAUL

David C. Paul  
Chairman  
Chief Executive Officer  
(Principal Executive Officer)

Dated: October 31, 2013

/s/ RICHARD A. BARON

Richard A. Baron  
Senior Vice President  
Chief Financial Officer  
(Principal Financial Officer)



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