TUESDAY MORNING CORP/DE Form 10-K August 31, 2011

Table of Contents

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## **FORM 10-K**

(Mark One)

ý ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended June 30, 2011

or

o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission File Number 0-19658

## **Tuesday Morning Corporation**

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of incorporation or organization)

75-2398532

(I.R.S. Employer Identification No.)

6250 LBJ Freeway Dallas, Texas 75240 (972) 387-3562

(Address, zip code and telephone number, including area code, of registrant's principal executive offices)

Securities registered pursuant to Section 12(b) of the Act:

Common Stock, \$0.01 par value per share, registered on the Nasdaq Global Select Market Inc.

Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes o No ý

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes o No ý

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  $\circ$  No o

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes o No o

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment of this Form 10-K. ý

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer o Accelerated filer ý

Non-accelerated filer o

Smaller reporting company o

(Do not check if a

smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes o No ý

The aggregate market value of shares of the registrant's common stock held by non-affiliates of the registrant at December 31, 2010 was approximately \$222,235,955 based upon the closing sale price on the Nasdaq Global Select Market Inc. reported for such date.

As of the close of business on August 26, 2011, there were 43,182,428 outstanding shares of the registrant's common stock.

## Table of Contents

## **Table of Contents**

## **Documents Incorporated By Reference:**

Portions of the Registrant's Definitive Proxy Statement for the 2011 Annual Meeting of Stockholders are incorporated herein by reference (to the extent indicated) into Part III of this Form 10-K.

Documents Incorporated By Reference Forward-Looking Statements	2 3 4 4 12 12 17 18 18 19 20 21 21
PART I	4
Item 1. Business	4
Item 1A. Risk Factors	12
Risks Related to Our Business	12
Risks Related to Our Common Stock	17
Item 1B. Unresolved Staff Comments	18
Item 2. Properties	18
Item 3. Legal Proceedings	19
Item 4 Removed and Reserved	20
PART II	$\overline{21}$
Item 5. Market For Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities	$\overline{21}$
COMPARISON OF 5-YEAR CUMULATIVE TOTAL RETURN AMONG TUESDAY MORNING CORP., S&P 500 INDEX	_
AND S&P 500 RETAILING INDEX	22
Item 6. Selected Financial Data	23
Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operation	25
Item 7A. Quantitative and Qualitative Disclosures About Market Risk	34
Item 8. Financial Statements and Supplementary Data	35
Item 9. Changes in and Disagreements With Accountants on Accounting and Financial Disclosure	<u>36</u>
Item 9A. Controls and Procedures	<u>36</u>
Report of Independent Registered Public Accounting Firm	<u>37</u>
Item 9B. Other Information	38
PART III	<u>39</u>
Item 10. Directors, Executive Officers and Corporate Governance	<u>39</u>
Item 11. Executive Compensation	<u>39</u>
Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters	<u>39</u>
Item 13. Certain Relationships and Related Transactions, Director Independence	<u>40</u>
Item 14. Principal Accountant Fees and Services	<u>40</u>
<u>PART IV</u>	<u>41</u>
Item 15. Exhibits, Financial Statement Schedules	<u>41</u>
<u>SIGNATURES</u>	<u>42</u>
INDEX TO CONSOLIDATED FINANCIAL STATEMENTS	<u>F-1</u>
Report of Independent Registered Public Accounting Firm	22 23 25 34 35 36 36 37 38 39 39 39 40 40 41 41 42 F-1 F-2 F-3
Tuesday Morning Corporation Consolidated Balance Sheets (In thousands, except for share data)	<u>F-3</u>
Tuesday Morning Corporation Consolidated Statements of Operations (In thousands, except per share data)	<u>F-4</u>
Tuesday Morning Corporation Consolidated Statements of Stockholders' Equity (In thousands)	<u>F-5</u>
Tuesday Morning Corporation Consolidated Statements of Cash Flows (In thousands)	<u>F-6</u>
TUESDAY MORNING CORPORATION NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (All dollar amounts	
in thousands, except per share amounts)	<u>F-7</u>
EXHIBIT INDEX	<u>43</u>
2	

## Table of Contents

## **Forward-Looking Statements**

This Form 10-K contains forward-looking statements within the meaning of the federal securities laws and the Private Securities Litigation Reform Act of 1995, which are based on management's current expectations, estimates and projections. These statements may be found throughout this Form 10-K, particularly under the headings "Business" and "Management's Discussion and Analysis of Financial Condition and Results of Operation," among others. Forward-looking statements typically are identified by the use of terms such as "may," "will," "should," "expect," "anticipate," "believe," "estimate," "intend" and similar words, although some forward-looking statements are expressed differently. You should consider statements that contain these words carefully because they describe our expectations, plans, strategies and goals and our beliefs concerning future business conditions, our future results of operations, our future financial positions, and our business outlook or state other "forward-looking" information.

The factors listed below under the heading "Risk Factors" and in other sections of this Form 10-K provide examples of risks, uncertainties and events that could cause our actual results to differ materially from the expectations expressed in our forward-looking statements. These risks, uncertainties and events also include, but are not limited to, the following: uncertainties regarding our ability to open stores in new and existing markets and operate these stores on a profitable basis; conditions affecting consumer spending and the impact, depth and duration of current economic conditions; inclement weather; changes in our merchandise mix; timing and type of sales events, promotional activities and other advertising; increased or new competition; loss or departure of one or more members of our senior management, or experienced buying and management personnel; an increase in the cost or a disruption in the flow of our products; seasonal and quarterly fluctuations; fluctuations in our comparable store results; our ability to operate in highly competitive markets and to compete effectively; our ability to operate information systems and implement new technologies effectively; our ability to generate strong cash flows from our operations; our ability to anticipate and respond in a timely manner to changing consumer demands and preferences; and our ability to generate strong holiday season sales.

The forward-looking statements made in this Form 10-K relate only to events as of the date on which the statements are made. Except as may be required by law, we undertake no obligation to update any forward-looking statements to reflect events or circumstances after the date on which the statements were made or to reflect the occurrence of unanticipated events.

The terms "Tuesday Morning," "the Company," "we," "us," and "our" as used in this Form 10-K refer to Tuesday Morning Corporation and its subsidiaries.

## Table of Contents

#### PART I

#### Item 1. Business

#### Overview

We are a leading closeout retailer of upscale decorative home accessories, housewares, and famous-maker gifts in the United States. We opened our first store in 1974 and operated 861 stores in 43 states as of June 30, 2011. Our stores are generally open seven days a week and focus on periodic "sales events," that occur in each month except January and July, which historically have been weaker months for retailers. Our stores are normally closed for up to one week during the months of January and July as we conduct physical inventories at all of our stores. We purchase first quality, brand name merchandise at closeout pricing and, in turn, sell it at prices significantly below those generally charged by department stores and specialty and catalog retailers. We do not sell seconds, irregulars, refurbished or factory rejects.

We believe that our well recognized, first quality brand name merchandise and value-based pricing have enabled us to establish and maintain strong customer loyalty. Our customers, who are predominantly women from middle to upper-income households, are brand savvy, value-conscious customers seeking quality products at discount pricing. While we offer our customers consistent merchandise categories, each sales event features limited quantities of new and appealing products within these categories, creating a "treasure hunt" atmosphere in our stores.

We believe that our customers are attracted to our stores not by location, but by our advertising and direct or electronic mail programs that emphasize the limited quantities of first quality, brand name merchandise which we offer at attractive prices. This has allowed us to open our stores in secondary locations of major suburban markets, such as strip malls, near our middle and upper-income customers. We are generally able to obtain favorable lease terms because of our flexibility in site selection and our no-frills format, which allow us to use a wide variety of space configurations. Additionally, we offer selected items for sale at our retail website at *shop.tuesdaymorning.com*.

On April 30, 2007, our Board of Directors approved a change in our fiscal year end from December 31 to June 30, effective June 30, 2007. As a result of this change, this Form 10-K includes financial information for the six-month transition periods ended June 30, 2007, and 2006, and for the twelve-month periods ended June 30, 2011, 2010, 2009, and 2008, and December 31, 2006. The twelve-month period ended June 30, 2011 is hereinafter referred to as fiscal 2011.

## **Key Operating Strengths**

Our success is based on the following operating strengths:

Unique Event-Based Format. We distinguish ourselves from other retailers with a unique "event-based" selling strategy, creating the excitement of multiple "grand openings" and "closeout sales" each year. Merchandise is available in limited quantities and specific items are generally not replenished during a sales event, however, stores continue to receive new merchandise throughout a sales event. We believe that the limited quantities of specific items intensify customers' sense of urgency to buy our merchandise. Accordingly, we have historically generated a majority of an event's sales in the week of the event. We intend to continue to adhere to this strategy, and continue shipments to our stores of new and different merchandise during the later stages of sales events in order to encourage new and repeat customer visits.

Strong Sourcing Capabilities and Purchasing Flexibility. We have developed strong sourcing capabilities that allow us to gain favorable access to first quality, brand name merchandise at attractive prices. In many cases, we believe we are the retailer of choice to liquidate inventory due to our ability to make purchasing decisions quickly and to rapidly sell both large and small

## Table of Contents

quantities of merchandise without disrupting the manufacturers' traditional distribution channels or compromising their brand image. Our flexible purchasing strategy allows us to pursue new products and merchandise categories from vendors as opportunities arise. We employ an experienced buying team with an average of over 28 years of retail experience per buyer. Our buyers and our reputation as a preferred, reliable closeout retailer have enabled us to establish long-term relationships with a diverse group of top-of-the-line vendors. We believe we will continue to obtain sufficient merchandise to accommodate our existing store base and planned future growth.

**Loyal Customer Base of Brand Savvy and Value-Conscious Consumers.** We have a loyal customer base consisting primarily of women ranging in age from 35 to 65 from middle and upper-income households with a median annual family income of approximately \$70,000. In addition to making purchase decisions based on brand names and product quality, our customers are also value-conscious. We believe our value-based pricing, which enables our customers to realize significant savings of up to 50% to 80% over competing department store retail prices, has resulted in both strong customer loyalty and satisfaction. We have developed and currently maintain a proprietary mailing and email list consisting of over 9.0 million customers. These customers have visited our stores and requested postal and/or electronic mailings to alert them of upcoming sales events, including the brand name merchandise and prices to be offered, prior to the advertising of a sales event to the general public.

Attractive Store-level Economics. We have attractive store-level economics due to our low store operating expenses and the low initial investment required to open new stores. Our destination-oriented retail format allows us to open stores in a wide range of locations, generally resulting in lower lease rates compared to those of other retailers. In addition to our low real estate costs, we maintain low operating and depreciation costs due to our no-frills, self-service format. Because we use low-cost store fixtures and have low pre-opening costs, our new stores require a low initial investment and have historically generated a solid return on investment in their first full year.

**Disciplined Inventory and Supply Chain Management.** We have developed disciplined inventory control and supply chain management procedures. Our purchasing flexibility and strong relationships with vendors allow us to coordinate the timing of purchases and receipt of merchandise closely with our sales events. Our merchandise and distribution systems allow us to quickly and efficiently process and ship merchandise from our distribution center to our stores. Our point-of-sale systems allow us to effectively manage our inventory levels and sales performance. While as of June 30, 2011, we operated 861 stores, our shipping and sorting capacity at our distribution center will accommodate approximately 1,200 to 1,250 stores.

## **Growth Strategy**

Our growth strategy is to continue to build on our position as a leading closeout retailer of upscale home furnishings, housewares, gifts and related items in the United States by:

**Enhancing Our Store Base.** We plan to pursue expansion of our store base at levels slightly greater than in fiscal 2011, as well as to continue to pursue attractive expansion and relocation opportunities in our existing store base. See Item 6 Selected Financial Data in this Form 10-K for information regarding our historical store openings and closings. We plan to close underperforming stores by allowing leases to expire where alternative locations in similar trade areas are not available at acceptable lease rates. For both new stores and relocations, we will continue to negotiate for upgraded sites. We will also evaluate expansion opportunities in select high-producing stores to increase the selling square footage, particularly in smaller stores. We believe these strategies will better position us for the long term while still maintaining a low cost

## Table of Contents

per square foot in rent expense. To that end, for the fiscal year ending June 30, 2012 we plan to add more stores than in more recent years and expand or relocate existing stores if we locate profitable opportunities to do so. We believe there is the potential for approximately 1,200 to 1,250 stores in the United States and do not anticipate any difficulties in identifying suitable additional store locations in areas with our target customer demographics.

Enhancing Our Sales Productivity. We intend to continue to increase the number of customer transactions by refining our merchandise mix and through other operating initiatives. For example, we have continued to make shifts in our product mix to focus on functional, utilitarian items rather than purely decorative assortments. In addition, we have been selective in our seasonal merchandise purchases and remain focused on high quality, high value items. We are able to increase our merchandise offerings throughout each sales event and on a day-in, day-out basis by delivering new merchandise to the majority of our stores 40 to 47 times per year on average. We believe this attracts new customers, encourages repeat visits by existing customers and increases our average transaction value during the later stages of each sales event. We have increased staffing at some of our high volume stores in an effort to improve our customer service levels and drive our sales volumes while decreasing staffing at stores where customer traffic does not require increased staffing levels.

Extending Our Customer Reach. Historically, we have used direct mailings, targeted emails, and newspaper and print advertising to attract customers to our stores. We believe that the use of direct mailing and email alerts remains our most effective marketing strategies. We also operate our "eTreasures"® program that provides our customers with an email of our newest weekly arrivals, special offers and our monthly mailer, all in the convenience of their homes or offices. We are in the early stages in utilizing online social networking and continue to gain increasing sales momentum throughout our internet sales site. We continue to explore other electronic means of communicating with new and existing customers.

**Improving Systems.** We have upgraded our merchandising system and plan to upgrade our systems as required in the ongoing course of business. These improvements may include updates to our point-of-sale software and our internet sales site at *shop.tuesdaymorning.com*.

## **Industry Trends**

As a closeout retailer of first quality, brand name merchandise, we benefit from attractive characteristics in the closeout industry. Closeout merchandise is generally available to closeout retailers at low prices for a variety of reasons, including the inability of a manufacturer to sell merchandise through regular channels, the discontinuance of merchandise due to a style or color change, the cancellation of orders placed by other retailers and the termination of business by a manufacturer or wholesaler. Occasionally, the closeout retailer may be able to purchase closeout merchandise because a manufacturer has excess raw materials or production capacity. Typically, closeout retailers have lower merchandise costs, capital expenditures and operating costs, which allows for the sale of merchandise at prices lower than other retailers.

In addition, we benefit from several trends in the retailing industry. The continuing increase in "just-in-time" inventory management techniques and the rise in retailer consolidation have both resulted in a shift of inventory risk from retailers to manufacturers. In response to an increasingly competitive market, manufacturers continue to introduce new products and new packaging more frequently. We believe that these trends have helped make the closeout retailer an integral part of manufacturers' overall distribution strategies. As a result, we believe manufacturers are increasingly looking for larger, more sophisticated closeout retailers, such as ourselves, that can purchase larger and more varied merchandise and can control the distribution and advertising of specific products in order to minimize disruption to the manufacturers' traditional distribution channels.

## Table of Contents

## **Products**

We sell first quality, upscale home furnishings, housewares, gifts and related items. We do not sell seconds, irregulars, refurbished or factory rejects. Our merchandise primarily consists of lamps, rugs, furniture, kitchen accessories, small electronics, gourmet housewares, linens, luggage, bedroom and bathroom accessories, toys, stationary and silk plants as well as crystal, collectibles, silver serving pieces, men, women and children's apparel and accessories. We specialize in well-recognized, first quality, brand name merchandise, which has included, Calphalon cookware, Breville, KitchenAid and Cuisinart appliances, Peacock Alley and Sferra linens, Michael Kors bath towels, Travel Pro luggage, Reed and Barton flatware, Lenox and Denby tabletop, Waterford and Riedel crystal, Steinbach and Hummel collectibles, Madame Alexander dolls, Royal Doulton and Wedgwood china and giftware, Couristan rugs and many others.

We differ from discount retailers in that we do not stock continuing lines of merchandise. Because we offer a continuity of merchandise categories with ever-changing individual product offerings, we provide our customers a higher proportion of new merchandise items than general merchandisers. We are continually looking to add new complementary merchandise categories that appeal to our customers.

## **Purchasing**

Since our inception, we have not experienced any significant difficulty in obtaining first quality, brand name closeout merchandise in adequate volumes and at attractive prices. We use a mix of domestic and international vendors. As industry trends such as "just-in-time" inventory management, retailer consolidation and more frequent order cancellations by retailers, place more inventory risk on manufacturers, we believe we will continue to see vendors looking for effective ways to reduce excess inventory. In addition, as we continue to increase our number of stores, maximize productive retail space and increase distribution capacity, we believe our purchasing capacity will continue to increase and enable us to acquire larger quantities of closeout merchandise from individual vendors and manufacturers. Improvements in our distribution processes allow us to stock merchandise in our stores more quickly, which increases our purchasing flexibility. As a result of these trends and initiatives, we believe we will be able to take advantage of more, and often larger, buying opportunities as well as offer an enhanced selection of products to our customers. During fiscal 2011, our top ten vendors accounted for approximately 11.5% of total purchases, with no single vendor accounting for more than 1.6% of total purchases.

## **Pricing**

Our pricing policy is to sell all merchandise significantly below the retail prices generally charged by department and specialty stores. Prices are determined centrally and are uniform at all of our stores. Once a price is determined for a particular item, labels displaying three-tiered pricing are affixed to the product. A typical price tag displays a competitor's "regular" price, a competitor's "sale" price and our closeout price. Our management and buyers verify retail prices by reviewing prices published in advertisements and catalogues and manufacturers' suggested retail price lists and by visiting department or specialty stores selling similar merchandise. Our information systems provide daily sales and inventory information, which enables us to mark down unsold merchandise on a timely and periodic basis as dictated by sales volumes and incoming purchases, thereby effectively managing our inventory levels.

7

## Table of Contents

## Advertising

We plan and implement an advertising program for each sales event. Prior to each sales event, we initiate a direct mailing or email to customers on our mailing list through our eTreasures® email program, which consists of customers who have previously visited our stores and requested mailings. These direct mailings alert customers to the opening of a sales event and the merchandise and prices we offer. We also communicate with customers by advertising from time to time in local newspapers in each of our markets along with information available on our internet sales web site at *shop.tuesdaymorning.com*.

## **Stores and Store Operations**

**Store Locations.** As of June 30, 2011, we operated 861 stores in the following 43 states:

State	# of Stores	State	# of Stores
Alabama	24	Montana	1
Arizona	21	Nebraska	4
Arkansas	13	Nevada	9
California	92	New Jersey	11
Colorado	22	New Mexico	7
Delaware	3	New York	16
Florida	67	North Carolina	35
Georgia	39	North Dakota	1
Idaho	5	Ohio	29
Illinois	29	Oklahoma	13
Indiana	13	Oregon	11
Iowa	5	Pennsylvania	25
Kansas	11	Rhode Island	1
Kentucky	13	South Carolina	26
Louisiana	19	South Dakota	1
Maine	1	Tennessee	22
Maryland	22	Texas	109
Massachusetts	5	Utah	7
Michigan	12	Virginia	41
Minnesota	12	Washington	17
Mississippi	15	Wisconsin	10
Missouri	22		

Site Selection. We continually evaluate our current store base and locations and plans regarding potential enhancement or relocation of our store locations. As a result of this ongoing evaluation, we have and intend to continue to pursue attractive expansion and relocation opportunities in our existing store base, close some stores by allowing leases to expire for underperforming stores or where alternative locations in similar trade areas are not available at acceptable lease rates, and open new stores. For both new stores and relocations, we negotiate for upgraded sites. With the expansion opportunities, we intend to work with high performing stores in an effort to increase the selling square footage. We believe that these strategies will better position us for the long-term while still maintaining a low cost per square foot in rent expense. To that end, for the fiscal year ending June 30, 2012 we plan to add more stores than in prior years and expand or relocate existing stores if we locate attractive opportunities to do so. We expect our new stores to be similar in appearance and operation to our existing stores and do not anticipate any difficulties in identifying suitable additional store locations in areas with our target customer demographics. As we continue our expansion and relocation strategy, we expect to incur minimal change in the cost of real estate for those locations.

## Table of Contents

We believe that our customers are attracted to our stores by our advertising, direct mail and email programs that emphasize the limited quantities of first quality, brand name merchandise that we offer at attractive prices, rather than by location. This has allowed us to open our stores in secondary locations of major suburban markets, such as strip malls, near our middle and upper-income customers. We are able to obtain favorable lease terms because of our flexibility in site selection and our no-frills format, which allow us to effectively use a wide variety of space configurations. As a result of this opportunistic approach to site selection, we believe our real estate costs are lower than many traditional retailers.

Store Leases. Except for one store adjacent to our distribution center, we lease our store locations under non-cancelable operating leases that include optional renewal periods. Some of our leases also provide for contingent rent based upon store sales exceeding stipulated amounts.

Our store leases typically include "kick clauses," which allow us, at our option, to exit the lease 24 to 36 months after entering into the lease if sales at the store do not reach a stipulated amount stated in the lease. These kick clauses, when combined with our inexpensive and portable store fixtures, provide us with flexibility in opening new stores and relocating existing stores by allowing us to quickly and cost-effectively vacate a site that does not meet our sales expectations. As a result, we generally do not operate locations with continued store-level operating losses where our leases provide us this flexibility.

**Store Layout.** Our opportunistic site selection and "no-frills" approach to presenting merchandise allow us to use a wide variety of space configurations. The size of our stores generally ranges from 4,600 to 31,800 square feet and averages approximately 9,800 square feet as of June 30, 2011. We have designed our stores to be functional, with little emphasis placed upon fixtures and leasehold improvements. We display all merchandise at each store by type and size on racks or counters, and we maintain minimum inventory in stockrooms.

Store Operations. We operate our stores during "sales events" that occur once each month except January and July. Our stores, or a portion thereof, are generally closed for up to one week during the months of January and July as we conduct physical inventories at all store locations. We continue to maintain the frequency of shipments of merchandise during a sales event, which results in improved efficiency of receiving and restocking activities at our stores. We attempt to align our part-time associates' labor hours in the stores closely with current customer demand.

Store Management. Each store has a manager who is responsible for recruiting, training and supervising store personnel and assuring that the store is managed in accordance with our established guidelines and procedures. Store managers are full-time employees. Our store managers are supported by regional field management and zone level support. Our store managers are responsible for reviewing store inventory and ensuring their store is continually stocked for sales event and non-sales event periods. The store manager is assisted primarily by part-time employees, with few exceptions who generally serve as assistant managers, cashiers, and help with merchandise stocking efforts. We believe that on-going training is a critical component to the success of our store management. Each store manager receives ongoing training beginning with new manager training upon being hired or promoted, as well as periodic attendance at one or more training sessions held in Dallas, Texas.

Members of our management visit selected stores during sales event and non-sales event periods to review inventory levels and presentation, personnel performance, expense controls, security and adherence to our procedures. In addition, regional and zone field managers periodically meet with senior management to review store policies and to discuss purchasing, merchandising and advertising strategies for future sales events.

## Table of Contents

## Distribution

An important aspect of our model involves our ability to process, sort and distribute inventory quickly and efficiently. Our buying, distribution center and planning and allocation departments work closely together to ensure that our inventory flow is efficient and effective. The majority of our merchandise is received, inspected, counted, ticketed and designated for individual stores at our central distribution center in the Dallas, Texas metropolitan area. As a general rule, we carry similar products in each of our stores, but the amount of inventory each store is allocated varies depending upon size, location and sales projections for that store. Consistent with our sales event strategy, we ship most merchandise to our stores within a few weeks of its arrival at our distribution center. We generally do not replenish specific merchandise during a sales event; though we may ship new and different merchandise to stores throughout a sales event.

We make inventory deliveries to the majority of our stores 40 to 47 times per year on average, which allows us to significantly reduce the amount of inventory stored at our distribution center and maintain consistent in-store inventory levels. This number of shipments also allows our stores to process shipments effectively and stock their shelves with new merchandise during sales events. We use a bar-code locator system to track inventory from the time it is received until it is shipped to our stores. This system allows us to locate, price, sort and ship merchandise efficiently from our central distribution center.

Online customer orders are shipped either from our internet distribution facility, which is located with our other Dallas, Texas distribution facilities, or directly to the customer from our supplier. We use a bar-code locator system to track inventory from the time it is received until it is shipped to our customers. This system allows us to locate, price, sort and ship merchandise efficiently from our internet distribution center.

## **Management Information Systems**

We have invested significant resources in computers, bar code scanners and radio frequency terminals, software programming and related equipment, technology and training, and we intend to continue updating these systems as necessary. We also have a company-wide local area network computer system, which includes purchase order processing, imports, transportation, distribution, point-of-sale and financial systems that enables us to efficiently control and process our inventory.

At the store level, we have computer-based registers that capture daily sales data at the stock-keeping unit, or "SKU" level. Sales and inventory information, open to buy and other operational data is distributed daily to designated levels of management and to the individuals or groups who have responsibility for specific aspects of the business.

## Competition

We believe the principal factors by which we compete are price and product offering. We believe we compete effectively by pricing the merchandise we sell below department and specialty store prices and by offering a broad assortment of high-end, first quality, brand name merchandise. We currently compete against a diverse group of retailers, including department and discount stores, specialty, e-commerce and catalog retailers and mass merchants, which sell, among other products, home furnishings, housewares and related products. We also compete in particular markets with a substantial number of retailers that specialize in one or more types of home furnishing products that we sell. Some of these competitors have substantially greater financial resources that may, among other things, increase their ability to purchase inventory at lower costs or to initiate and sustain aggressive price competition.

## Table of Contents

We are distinguishable from our competitors in several respects. Unlike our competitors, which primarily offer continuing lines of merchandise, we offer changing lines of merchandise depending on availability at value driven prices. Most retailers in the closeout retailing industry are either general merchandisers or focus on apparel, while our current operations focus primarily on upscale home furnishings, housewares, gifts and related items. In addition, we believe most closeout retailers focus on lower and middle-income consumers, while we generally cater to middle and upper-income customers. Finally, our business model continues to be focused on ten major sales events, which are promoted and advertised to our customers through direct mailings, emails and, from time to time, radio and television advertising. We believe that our sales events create a sense of urgency and excitement on the part of our customers because they know that the availability of merchandise during a sales event is limited.

## Seasonality

Our business is subject to seasonality, with a higher level of our net sales and operating income generated during the quarter ended December 31, which includes the holiday shopping season. Net sales in the quarters ended December 31, 2010, 2009, and 2008 accounted for approximately 34%, 35%, and 34%, respectively, of our annual net sales for such fiscal years. Operating income for the quarters ended December 31, 2010, 2009, and 2008 accounted for approximately 157%, 150%, and 845%, respectively, of our annual operating income for such fiscal years.

## **Employees**

As of June 30, 2011, we employed approximately 1,900 persons on a full-time basis and approximately 7,000 on a part-time basis. Our employees are not represented by any labor unions. We have not experienced any work stoppage due to labor disagreements, and we believe that our employee relations are strong.

#### **Trademarks and Tradenames**

The tradename "Tuesday Morning" is material to our business. We have registered the name "Tuesday Morning" as a service mark with the United States Patent and Trademark office. We have also registered other trademarks including "Closing Time®" and "eTreasures®" and maintain an internet sales website at *shop.tuesdaymorning.com*.

## **Corporate Information**

Tuesday Morning Corporation is a Delaware corporation incorporated in 1991. Our principal executive offices are located at 6250 LBJ Freeway, Dallas, Texas 75240, and our telephone number is (972) 387-3562.

We maintain a website at *www.tuesdaymorning.com*. Copies of our Annual Reports on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K and any amendments to such reports filed with, or furnished to, the Securities and Exchange Commission (the "SEC") are available free of charge on our internet website under the Investor Relations section.

The reports we file or furnish to the SEC may be read and copied at the SEC's Public Reference Room at 100 F Street, NE, Washington, D.C. 20549. Information on the operation of the Public Reference Room may be obtained by calling the SEC at 1-800-SEC-0330. In addition, the SEC maintains a website, *www.sec.gov*, which contains the reports, proxy and information statements and other information which we file with, or furnish to, the SEC.

## Table of Contents

## Item 1A. Risk Factors

Our business is subject to significant risks. The risks and uncertainties described below and the other information in this Form 10-K, including our consolidated financial statements and the notes to those statements, should be carefully considered. The risks and uncertainties described below may not be the only ones facing us. Additional risks and uncertainties that we do not presently know about or that we currently believe are immaterial may also affect our business operations. If any of the events described below actually occur, our business, financial condition or results of operations could be adversely affected in a material way.

## **Risks Related to Our Business**

#### Current economic conditions may affect consumer spending and could significantly harm our business.

The success of our business depends to a significant extent upon the level of consumer spending. A number of factors beyond our control affect the level of consumer spending on merchandise that we offer, including, among other things: general economic and industry conditions; unemployment; the housing market; current deterioration in consumer confidence; crude oil prices that affect gasoline and diesel fuel, as well as, increases in other fuels used to support utilities; food prices and their effect on consumer discretionary spending; efforts by our customers to reduce debt levels; interest rates; fluctuations in the financial markets; tax rates and policies; war, terrorism and other hostilities; and consumer confidence in future economic conditions.

The merchandise we sell generally consists of discretionary items. Reduced consumer confidence and spending cut backs may result in reduced demand for our merchandise, including discretionary items, and may force us to take significant inventory markdowns. Reduced demand also may require increased selling and promotional expenses. Adverse economic conditions and any related decrease in consumer demand for our merchandise could have a material adverse effect on our business, results of operations and financial condition.

## We face a number of risks in opening new stores and relocating or expanding existing stores.

As part of our growth strategy, we intend to pursue expansion and relocation opportunities in our existing store base as well as open new stores. For both new stores and relocations, we negotiate for upgraded sites. With the expansion opportunities, we are working with high producing stores to increase the selling square footage. To that end, for the fiscal year ending June 30, 2012 we plan to add more stores than in prior years and expand or relocate existing stores if we locate attractive opportunities to do so. However, we cannot assure that we will be able to achieve our relocation or expansion goals or that we will be able to operate any new or relocated stores profitably. Further, we cannot assure that any new, relocated or expanded store will achieve similar operating results to those of our existing stores or that new, relocated or expanded stores opened in markets in which we operate will not have a material adverse effect on the revenues and profitability of our existing store base. The success of our planned expansion will be dependent upon numerous factors, many of which are beyond our control, including the following: the ability of our personnel to adequately analyze and identify suitable markets and individual store sites within those markets; the competition for suitable store sites; our ability to negotiate favorable lease terms with landlords; our ability to obtain governmental and other third-party consents, permits and licenses needed to operate our stores; the availability of employees to staff new stores and our ability to hire, train, motivate and retain store personnel; the availability of adequate management and financial resources to properly manage a large volume of stores; our ability to adapt our distribution and other operational and management systems to a changing network of stores; and our ability to attract customers and generate sales sufficient to operate new, relocated or expanded stores profitably.

## Table of Contents

We opened stores in new markets during the fiscal years ended June 30, 2011, 2010, and 2009, and intend to enter into additional new markets in fiscal 2012 and beyond. These markets may have different competitive conditions, consumer trends and discretionary spending patterns than our existing markets, which may cause our new stores in these markets to be less successful than stores in our existing markets.

#### Our business is intensely competitive and increased or new competition could have a material adverse effect on us.

The retail home furnishings and housewares industry is intensely competitive. As a closeout retailer of home furnishings and housewares, we currently compete against a diverse group of retailers, including department and discount stores, specialty and e-commerce retailers and mass merchants, which sell, among other products, home furnishing and houseware products similar and often identical to those we sell. We also compete in particular markets with a substantial number of retailers that specialize in one or more types of home furnishing and houseware products that we sell. Many of these competitors have substantially greater financial resources that may allow them to initiate and sustain aggressive price competition. A number of different competitive factors could have a material adverse effect on our business, results of operations and financial condition, including: increased operational efficiencies of competitors; competitive pricing strategies, including deep discount pricing by a broad range of retailers during periods of poor consumer confidence or economic uncertainty; continued and prolonged promotional activity by competitors; liquidation sales by a number of our competitors who have filed or will file for bankruptcy; expansion by existing competitors; entry by new competitors into markets in which we currently operate; and adoption by existing competitors of innovative store formats or retail sales methods.

We cannot assure that we will be able to continue to compete successfully with our existing or new competitors, or that prolonged periods of deep discount pricing by our competitors will not materially harm our business. We compete for customers, associates, locations, merchandise, services and other important aspects of our business with many other local, regional, national and international retailers. We also face competition from alternative retail distribution channels such as catalogues and, increasingly, internet websites. Changes in the merchandising, pricing and promotional activities of those competitors, and in the retail industry, in general, may adversely affect our performance.

Our operating results depend on our website, network infrastructure and transaction-processing systems. Capacity constraints or system failures would harm our business, prospects, results of operations and financial condition.

Any system interruptions that result in the reduced performance of our transaction systems, including our point of sale systems, merchandising systems, or website, could reduce our transaction volume and the attractiveness of the services that we provide to customers and could harm our business, prospects, operating results and financial condition.

We use internally developed systems for our website and certain aspects of transaction processing, including personalization databases utilized for internal analytics, recommendations and order verifications. We have experienced periodic systems interruptions due to server failure and power failure, which we believe will continue to occur from time to time. If the volume of traffic on our website or the number of purchases made by customers increases substantially, we will need to further expand and upgrade our technology, transaction processing systems and network infrastructure. We have experienced and expect to continue to experience temporary capacity constraints due to sharply increased traffic during sales or other promotions and during the holiday shopping season. Capacity constraints can cause unanticipated system disruptions, slower response times, delayed page presentation, degradation in levels of customer service, impaired quality and delays in reporting accurate financial information.

## Table of Contents

Our transaction processing systems and network infrastructure may be unable to accommodate increases in traffic in the future. We may be unable to project accurately the rate or timing of traffic increases or successfully upgrade our systems and infrastructure to accommodate future traffic levels on our website. In addition, we may be unable to upgrade and expand our transaction processing systems in an effective and timely manner or to integrate any newly developed or purchased functionality within our existing systems. Any such difficulties with our transaction processing systems or other difficulties upgrading, expanding or integrating various aspects of our systems may cause unanticipated system disruptions, slower response times, and degradation in levels of customer service, additional expense, impaired quality and speed of order fulfillment or delays in reporting accurate financial information.

Failure to adequately maintain security and prevent unauthorized access to electronic and other confidential information could adversely affect our financial condition and operating results

We are heavily dependent upon automated technology processes. Third parties that can penetrate our network security or otherwise misappropriate our customers' personal information or credit card information could subject us to certain negative repercussions. These repercussions could negatively impact our competitive advantage, our customers' confidence level, and subject us to potential litigation and fines/penalties. While we remain in compliance with Payment Card Industry requirements, we cannot assure you that our security measures will prevent security breaches or that failure to prevent such security breaches will not harm our business, prospects, financial condition and results of operations.

#### Compromises of our data security could materially harm our reputation and business.

In the ordinary course of our business, we collect and store certain personal information from individuals, such as our customers and associates, and we process customer payment card and check information. We may suffer unauthorized intrusions into portions of our computer system that process and store information related to customer transactions. We have taken steps designed to strengthen the security of our computer system and protocols and have instituted an ongoing program with respect to data security. Nevertheless, there can be no assurance that we will not suffer a data compromise. We rely on commercially available systems, software, tools and monitoring to provide security for processing, transmission and storage of confidential information. Further, the systems currently used for transmission and approval of payment card transactions, and the technology utilized in payment cards themselves, all of which can put payment card data at risk, are determined and controlled by the payment card industry, not by us. This is also true for check information and approval. Computer hackers may attempt to penetrate our computer system and, if successful, misappropriate personal information, payment card or check information or confidential Company business information. In addition, a Company associate, contractor or other third party with whom we do business may attempt to circumvent our security measures in order to obtain such information and inadvertently cause a breach involving such information. Advances in computer and software capabilities and encryption technology, new tools and other developments may increase the risk of such a breach. Any such compromise of our data security and loss of personal or business information could disrupt our operations, damage our reputation and customers' willingness to shop in our stores, violate applicable laws, regulations, orders and agreements, and subject us to additional costs and liabilities which could be material.

We must continuously attract buying opportunities for closeout merchandise and anticipate consumer demand as closeout merchandise becomes available.

By its nature, specific closeout merchandise items are available from manufacturers or vendors generally on a non-recurring basis. As a result, we do not have long-term contracts with our vendors for supply, pricing or access to products, but make individual purchase decisions, which are often for

## Table of Contents

large quantities. With the disruption in the financial and credit markets, certain of our manufacturers and suppliers may cease operations or may otherwise become unable to continue supplying closeout merchandise on terms acceptable to us. We further cannot assure that manufacturers or vendors will continue to make closeout merchandise available to us in quantities acceptable to us or that our buyers will continue to identify and take advantage of appropriate buying opportunities. In addition, if we misjudge consumer demand for products, we may significantly overstock unpopular products and be forced to take significant markdowns and miss opportunities to sell more popular products. Any inability to acquire suitable merchandise in the future or to accurately anticipate consumer demand for such merchandise would have an adverse effect on our business, results of operations and financial condition.

## The loss of, or disruption in the operations of, our centralized distribution center would have a material adverse effect on our business and operations.

With minor exceptions, all inventory is shipped directly from suppliers to our centralized distribution center in the Dallas, Texas metropolitan area, where the inventory is then processed, sorted and shipped to our stores or shipped directly to our customers who purchase merchandise from our online website. We depend in large part on the orderly operation of this receiving and distribution process, which depends, in turn, on adherence to shipping schedules and effective management of the distribution center. We cannot assure that we have anticipated all of the changing demands which our expanding operations will impose on our receiving and distribution system or that events beyond our control, such as disruptions in operations due to fire or other catastrophic events, labor disagreements or shipping problems, will not result in delays in the delivery of merchandise to our stores. We also cannot assure that our insurance will be sufficient, or that insurance proceeds will be timely paid to us, in the event our distribution center is shut down for any reason.

#### Our freight costs and thus our cost of goods sold are impacted by changes in fuel prices.

Our freight cost is impacted by changes in fuel prices through surcharges. Fuel prices and surcharges affect freight cost both on inbound freight from vendors to our distribution center and outbound freight from our distribution center to our stores. In addition, the U.S. government requires drivers of over-the-road trucks to take certain rest periods which reduce the available amount of time they can drive during a 24-hour period. High fuel prices or surcharges, as well as stringent driver regulations, may increase freight costs and thereby increase our cost of goods sold

## The loss or departure of one or more members of our senior management or other key employees could have a material adverse effect on our business.

Our future performance will depend in large part upon the efforts and abilities of our senior management, particularly Kathleen Mason, our President and Chief Executive Officer, and our other key employees, including our buyers. The loss of service of these persons could have a material adverse effect on our business and future prospects. We do not maintain key person life insurance for Ms. Mason or our other senior management. We only have employment agreements with Ms. Mason and Mr. Michael Marchetti, our Chief Operating Officer, and have no such agreements with any other members of senior management or our buyers.

## If we are not able to generate strong cash flows from our operations, we will not be able to support capital expansion, operations and debt repayment.

Our business is dependent upon our operations generating strong cash flows to support our capital expansion requirements and our general operating activities. Our inability to continue to generate sufficient cash flows to support these activities or the lack of availability of financing in adequate amounts and on appropriate terms could adversely affect our financial performance.

## Table of Contents

## An increase in the cost or a disruption in the flow of our imported products may significantly decrease our sales and profits.

Merchandise manufactured and imported from overseas represents the majority of our total product purchases acquired both domestically and internationally. A disruption in the shipping of imported merchandise or an increase in the cost of those products may significantly decrease our sales and profits. In addition, if imported merchandise becomes more expensive or unavailable, the transition to alternative sources may not occur in time to meet our demands. Products from alternative sources may also be of lesser quality and more expensive than those we currently import. Risks associated with our reliance on imported products include disruptions in the shipping and importation or increases in the costs of imported products because of factors such as: raw material shortages; work stoppages; strikes and political unrest; problems with oceanic shipping, including shipping container shortages; increased customs inspections of import shipments or other factors causing delays in shipments; economic crises; international disputes and wars; loss of "most favored nation" trading status by the United States in relation to a particular foreign country; import duties; import quotas and other trade sanctions; and increases in shipping rates.

The products we buy abroad are sometimes priced in foreign currencies and, therefore, we are affected by fluctuating exchange rates. In the past, we have entered into foreign currency exchange contracts with major financial institutions to hedge these fluctuations. We might not be able to successfully protect ourselves in the future against currency rate fluctuations, and our financial performance could suffer as a result. You should read "Management's Discussion and Analysis of Financial Condition and Results of Operation" and "Quantitative and Qualitative Disclosures About Market Risk" for more information about our foreign currency exchange rate exposure and hedging activities.

Our success depends upon our marketing, advertising and promotional efforts. If we are unable to implement them successfully, or if our competitors are more effective than we are, our revenue may be adversely affected.

We use marketing and promotional programs to attract customers to our stores and to encourage purchases by our customers. We use various media for our promotional efforts, including print, television, database marketing, email, direct marketing, and other electronic communications such as online social networks. If we fail to choose the appropriate medium for our efforts, or fail to implement and execute new marketing opportunities, our competitors may be able to attract some of our customers and cause them to decrease purchases from us and increase purchases elsewhere, which would negatively impact our revenues. Changes in the amount and degree of promotional intensity or merchandising strategy by our competitors could cause us to have difficulties in retaining existing customers and attracting new customers.

If we do not attract and retain quality sales, distribution center and other associates in large numbers, as well as, experienced buying and management personnel, our performance could be adversely affected.

Our performance is dependent on recruiting, developing, training and retaining quality sales, distribution center and other associates in large numbers, as well as, experienced buying and management personnel. Many of our associates are in entry level or part-time positions with historically high rates of turnover. Our ability to meet our labor needs while controlling costs is subject to external factors, such as unemployment levels, prevailing wage rates, minimum wage legislation and changing demographics. In the event of increasing wage rates, if we do not increase our wages competitively, our customer service could suffer because of a declining quality of our workforce, or our earnings would decrease if we increase our wage rates. Changes that adversely impact our ability to attract and retain quality associates and management personnel could adversely affect our performance.

## Table of Contents

Our results of operations are subject to seasonal and quarterly fluctuations, which could have a material adverse effect on our operating results or the market price of our common stock.

Our business is subject to seasonality with a higher level of our net sales and operating income generated during the quarter ended December 31, which includes the holiday shopping season. Net sales in the quarters ended December 31, 2010, 2009, and 2008 accounted for approximately 34%, 35%, and 34%, respectively, of our annual net sales for such years. Operating income for the quarters ended December 31, 2010, 2009, and 2008 accounted for approximately 157%, 150%, and 845%, respectively, of our annual operating income for such years. For more information about our seasonality, please read "Management's Discussion and Analysis of Financial Condition and Results of Operation Quarterly Results and Seasonality." Because a significant percentage of our net sales and operating income are generated in the quarter ending December 31, we have limited ability to compensate for shortfalls in December quarter sales or earnings by changes in our operations or strategies in other quarters. A significant shortfall in results for the quarter ending December 31 of any year could have a material adverse effect on our annual results of operations and on the market price of our common stock. Our quarterly results of operations may also fluctuate significantly based on such factors as: the timing of new store openings; the amount of net sales contributed by new and existing stores; the success of our store expansion and relocation program; the timing of certain holidays and sales events; changes in our merchandise mix; general economic, industry and weather conditions that affect consumer spending; and actions of competitors, including promotional activity.

## A failure to grow or maintain our comparable store sales may adversely affect our results of operations.

Our comparable store sales results have fluctuated in the past, and we believe such fluctuations may continue given the current economic climate and uncertainty of consumer spending. Our comparable store sales decreased 1.2% for fiscal year ended June 30, 2011, increased 2.2% for the fiscal year ended June 30, 2010, and decreased 12.5% for the fiscal year ended June 30, 2009. The unpredictability of our comparable store sales may cause our revenue and results of operations to vary from quarter to quarter, and an unanticipated decline in revenues or operating income may cause our stock price to fluctuate significantly. A failure to grow or maintain our comparable store sales results could have a material adverse effect on our results of operations.

A number of factors have historically affected, and will continue to affect, our comparable store sales results, including: competition; general regional and national economic conditions; inclement weather; consumer trends, such as less spending due the impact of high unemployment rates; changes in our merchandise mix; our ability to distribute merchandise efficiently to our stores; timing and type of sales events, promotional activities or other advertising; new merchandise introductions; and our ability to execute our business strategy effectively.

## **Risks Related to Our Common Stock**

Our certificate of incorporation, and bylaws and Delaware law contain provisions that could make it more difficult for a third party to acquire us without the consent of our board of directors.

Provisions in our certificate of incorporation and bylaws will have the effect of delaying or preventing a change of control or changes in our management. These provisions include the following: the ability of our Board of Directors to issue shares of our common stock and preferred stock without stockholder approval; a requirement that stockholder meetings may only be called by our President and Chief Executive Officer, the Chairman of the Board or at the written request of a majority of the directors then in office and not our stockholders; a prohibition of cumulative voting in the election of directors, which would otherwise allow less than a majority of stockholders to elect director candidates; the ability of our Board of Directors to make, alter or repeal our bylaws without further stockholder

## Table of Contents

approval; and the requirement for advance notice for nominations for directors to our Board of Directors and for proposing matters that can be acted upon by stockholders at stockholder meetings.

In addition, we are subject to the provisions of Section 203 of the Delaware General Corporation Law. These provisions may prohibit large stockholders, in particular those owning 15% or more of our outstanding voting stock, from merging or combining with us.

Because we do not presently have plans to pay dividends on our common stock, stockholders must look solely to appreciation of our common stock to realize a gain on their investment.

On February 1, 2008, our Board of Directors voted to terminate the declaration of an annual cash dividend. The Board of Directors will consider the full range of alternatives with regard to the use of any excess cash flow in the future. Our future dividend policy is within the discretion of our Board of Directors and will depend upon various factors, including our business, financial condition, results of operations, capital requirements and investment opportunities. Accordingly, stockholders must look solely to appreciation of our common stock to realize a gain on their investment. This appreciation may not occur.

The price of our common stock has fluctuated substantially over the past several years and may continue to fluctuate substantially in the future.

From June 30, 2010 to June 30, 2011, the trading price of our common stock ranged from a low of \$3.51 per share to a high of \$5.93 per share. We expect our stock to continue to be subject to fluctuations as a result of a variety of factors, including factors beyond our control, which have been included throughout this Annual Report on Form 10-K. We may fail to meet the expectations of our stockholders or securities analysts at some time in the future, and our stock price could decline as a result.

## Item 1B. Unresolved Staff Comments

None.

## Item 2. Properties

Stores. We lease all of our stores from unaffiliated third parties normally through non-cancelable leases, except one company-owned store located adjacent to our distribution facility. At June 30, 2011, the remaining terms of the majority of our store leases range from six months to five years and only 7.7% of our store leases have remaining terms greater than five years. The average initial term of a store lease is approximately five years with options available for renewal. We intend to continue to lease all of our new stores from unaffiliated third parties. Leases may contain renewal clauses, which are often executed, and may contain additional terms regarding percentage of rent payments. Our store leases typically include "kick clauses," which allow us, at our option, to exit the lease 24 to 36 months after entering the lease if sales at the store do not reach a stipulated amount in the lease.

*Distribution Facilities and Corporate Headquarters.* We own approximately 1,390,770 square feet of distribution facilities and a 104,675 square foot building which houses our corporate office in the Dallas, Texas metropolitan area.

We lease our internet fulfillment center of approximately 59,000 square feet, which expires in April of 2014. Additionally, we have leases on three parcels of land of approximately 444,000 square feet, two of which are for trailer storage and the third parcel is for a 30,000 square foot building. The leases for trailer storage expire in February 2014 and December 2018 and the lease for the third parcel and building expires in February 2016. We believe our current distribution facilities are adequate to meet our requirements for the next several years. We may, however, need to acquire or lease additional warehouse space in approximately three to four years to accommodate our distribution requirements as our store base grows.

## Table of Contents

## Item 3. Legal Proceedings

During 2001 and 2002, we were named as a defendant in three complaints filed in the Superior Court of California in and for the County of Los Angeles. The plaintiffs sought to certify a statewide class made up of some of our current and former employees, which they claim are owed compensation for overtime wages, penalties and interest. The plaintiffs also sought attorney's fees and costs. In October 2003, we entered into a settlement agreement with a sub-class of these plaintiffs consisting of managers-in-training and management trainees which was paid in November 2005 with no material impact to our financial statements. A store manager class was certified. However, in August 2008, our motion for de-certification of the class of store managers was granted, thereby dismissing their class action claim. The California Court of Appeals upheld the trial court's de-certification order and the California Supreme Court has declined to review that decision. We settled the individual claims of two plaintiffs in the lawsuit with no material impact on our financial statements. In addition, approximately 75 individual plaintiffs initially chose to pursue their claims individually and have filed separate lawsuits against us alleging overtime violations. Some of these cases have been voluntarily dismissed and there are now approximately 50 separate lawsuits pending. Three of the individual lawsuits have proceeded to trial and Statements of Decision have been issued, but judgments have not yet been entered. The three employees whose cases were already tried were found to be improperly classified as exempt employees. Tuesday Morning plans to appeal these determinations. In any event, Tuesday Morning does not expect these decisions to have a material impact on our financial statements. Several of the other individual cases are scheduled for trial this year.

A similar lawsuit, which also alleges claims concerning meal and rest periods, was filed in Orange County, California in 2004, by managers, managers-in-training and assistant managers, and an amended complaint was filed in July 2007. In December 2008, the four plaintiffs abandoned their class action claim and have elected to pursue their individual claims as well as claims under California's Private Attorney General Act with respect to such allegations. The Court has found in our favor on all claims and a final judgment has been entered. The plaintiffs have chosen not to pursue an appeal. A companion lawsuit alleging the same claims was filed in Orange County Superior Court in December 2008 on behalf of approximately thirty-four additional individual plaintiffs. This lawsuit includes a claim under California's Private Attorney General Act. No trial date has yet been set in that case and we do not expect this case to have a material impact on our financial statements. In January 2010, an additional plaintiff filed suit against us in Orange County Superior Court alleging claims for overtime compensation and meal and rest period violations. The case was filed as a limited jurisdiction case and was tried earlier this year. The Judge has issued a Statement of Decision finding that the employee was improperly classified as an exempt employee, but judgment has not yet been entered. Tuesday Morning plans to appeal this determination. In any event, Tuesday Morning does not expect this decision to have a material impact on our financial statements.

In July 2009, a lawsuit alleging failure to pay overtime compensation was filed in Alabama by a former store manager. The plaintiff sought to certify a class action made up current and former store managers. In fiscal 2010, we filed a request with the court to deny this motion. The court has not ruled, and no trial date has been set. Tuesday Morning will rigorously defend its position at trial, and does not expect these complaints to have a material impact on our financial statements.

In December 2008, a class action lawsuit was filed by hourly, non-exempt employees in the Superior Court of California in and for the County of Los Angeles, alleging claims covering meal and rest period violations. The parties are presently conducting discovery. We do not expect this complaint to have a material impact on our financial statements.

In February 2010, a store manager filed an individual suit against us in Los Angeles Superior Court alleging claims for disability discrimination, harassment, retaliation, failure to accommodate, failure to engage in good faith interactive process, violation of the Family Medical Leave Act/California

## Table of Contents

Family Rights Act, violation of public policy, failure to prevent retaliation, harassment and discrimination, breach of contract, breach of covenant of good faith and fair dealing, and intentional infliction of emotional distress. The case was settled earlier this year with no material impact on our financial statements.

We intend to vigorously defend all pending actions. We do not believe these or any other legal proceedings pending or threatened against us would have a material adverse effect on our financial condition or results of operations.

## Item 4. (REMOVED AND RESERVED)

20

#### PART II

## Item 5. Market For Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities

Our common stock is listed on the NASDAQ Global Select Market, Inc. under the symbol "TUES." The following table sets forth for the periods indicated the high and low sales prices per share as reported on the NASDAQ Select Global Market:

	F	ligh	I	Low
Fiscal Year Ended June 30,				
2011				
First quarter	\$	5.44	\$	3.51
Second quarter	\$	5.93	\$	4.58
Third quarter	\$	5.52	\$	3.79
Fourth quarter	\$	5.23	\$	3.91
Fiscal Year Ended June 30,				
2010				
First quarter	\$	5.48	\$	2.84
Second quarter	\$	4.33	\$	2.10
Third quarter	\$	7.25	\$	2.53
Fourth quarter	\$	8.80	\$	3.97

On August 26, 2011, the last reported sale price for our common stock on the NASDAQ Global Select Market, Inc. was \$3.86 per share. As of August 26, 2011, there were approximately 186 holders of record of our common stock.

## **Dividend Policy**

During the fiscal years ended June 30, 2011 and 2010, we did not declare nor pay any annual cash dividends on our common stock. On February 1, 2008, our Board of Directors voted to terminate our then existing annual cash dividend. The Board of Directors will consider the full range of alternatives with regard to the use of any excess cash flow in the future.

## Securities Authorized for Issuance Under Equity Compensation Plans

The information contained in Item 12 of this Form 10-K is incorporated herein by reference.

## **Repurchases of Common Equity**

As of June 30, 2011, we did not hve a stock repurchase program for our common stock, and we did not repurchase any shares of our common stock for the four quarters ended June 30, 2011.

On August 22, 2011, we announced that our Board of Directors has adopted a share repurchase program, authorizing the Company to repurchase from time to time shares of our common stock, up to a maximum of \$5,000,000 in aggregate purchase price for all such shares (the "Repurchase Program"). The shares may be repurchased from time to time based upon market conditions in the open market or in privately negotiated transactions. The Repurchase Program does not have an expiration date and may be suspended or discontinued at any time. Our Board will evaluate the Repurchase Program each year and there can be no assurances as to the number of shares of our common stock we will repurchase, if any.

## **Stock Price Performance**

The following graph illustrates a comparison of the cumulative total stockholder return (change in stock price plus reinvested dividends) for the fiscal years ended June 30, 2011, 2010, 2009, and 2008, the six months ended June 30, 2007, and the two years ended December 31, 2006 and 2005, of (1) our

## Table of Contents

common stock, (2) the S&P 500 Index, and (3) the S&P 500 retailing index, a pre-established industry index believed by us to have a peer group relationship with the Company. In April 2007, we changed from a calendar year end to a fiscal year ending June 30. Tuesday Morning therefore had a six-month transition period from December 31, 2006 to June 30, 2007. The first measurement period shown in the performance graph below corresponds to our calendar year end prior to our change in fiscal year, our transition period that ended on June 30, 2007 and our subsequent June 30 fiscal year ends. The chart assumes that \$100 was invested on January 1, 2006, in our common stock and each of the comparison indices, and assumes that all dividends were reinvested.

COMPARISON OF 5-YEAR CUMULATIVE TOTAL RETURN AMONG TUESDAY MORNING CORPORATION, S&P 500 INDEX AND S&P 500 RETAILING INDEX

COMPARISON OF CUMULATIVE TOTAL RETURN

## ASSUMES \$100 INVESTED ON JAN. 01, 2006 ASSUMES DIVIDENDS REINVESTED

These indices are included for comparative purposes only and do not necessarily reflect management's opinion that such indices are an appropriate measure of the relative performance of the stock involved, and are not intended to forecast or be indicative of possible future performance of the Company's common stock.

## Table of Contents

#### Item 6. Selected Financial Data

The following table sets forth the selected consolidated financial and operating data for the twelve months ended June 30, 2011, 2010, 2009, 2008, 2007 and 2006, along with the Statement of Operations for the six months ended June 30, 2007 and 2006. On April 30, 2007, our Board of Directors approved a change in our fiscal year end from December 31 to June 30, effective June 30, 2007.

The selected consolidated financial and operating data should be read in conjunction with "Management's Discussion and Analysis of Financial Condition and Results of Operation" and our consolidated financial statements and related notes thereto included elsewhere in this Form 10-K.

		Twelve Mor	Six Montl June	Twelve Months Ended				
	2011	2010	2009	2008	2007	2007	2006	December 31, 2006
		(in	thousands ex	cept per share	amounts and	number of sto	ores)	
Statement of Operations Data:								
Net sales	\$821,150	\$828,265	\$801,722	\$885,281	\$ 924,199	\$408,520	\$ 395,428	\$ 911,107
Cost of sales	507,834	514,270	505,585	562,578	578,881	257,851	247,564	568,594
Gross profit Selling, general	313,316	313,995	296,137	322,703	345,318	150,669	147,864	342,513
and administrative								
expenses	295,273	293,850	293,702	297,852	296,632	144,962	132,390	284,060
Operating income	18,043	20,145	2,435	24,851	48,686	5,707	15,474	58,453
Net interest and								
other expense	(2,496)	(3,476)	(2,504)	(2,719)	(1,521)	(656)	(266)	(1,131)
Income (loss) before income taxes Income tax	15,547	16,669	(69)	22,132	47,165	5,051	15,208	57,322
expense (benefit)	5,968	5,921	(25)	7,634	17,094	1,970	5,769	20,893
Net income (loss)	\$ 9,579	\$ 10,748	\$ (44)	\$ 14,498	\$ 30,071	\$ 3,081	\$ 9,439	\$ 36,429
Earnings per share:								
Basic	\$ 0.22	\$ 0.25	\$ 0.00	\$ 0.35	\$ 0.73	\$ 0.07	\$ 0.23	\$ 0.88
Diluted Weighted average shares outstanding:	0.22	0.25	0.00	0.35	0.72	0.07	0.23	\$ 0.87
Basic	42,493	41,920	41,505	41,439	41,433	41,433	41,380	41,392
Diluted	43,078	42,483	41,505	41,494	41,637	41,637	41,647	41,647
Dividends per common share <b>Operating</b>	\$	\$	\$	\$	\$ 0.80	\$ 0.80	\$ 0.80	\$ 0.80
<b>Data:</b> Number of stores:								

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Beginning of period	8	352	857		842		810		762		795		732		732
Opened during period		44	26		35		48		63		27		35		71
Closed during period		(35)	(31)		(20)		(16)		(15)		(12)		(5)		(8)
Open at end of period	8	361	852		857		842		810		810		762		795
Comparable store sales increase(1), (decrease)	(	1.2)%	2.2%	ó	(12.5)	%	(7.6)%	6	(5.6)%	<i>‰</i>	(2.5)%	<i>%</i>	(7.9)	<i>7</i> 6	(7.9)%
Average sales per store(2),(4)	\$ 9	972	\$ 972	\$	939	\$	1,076	\$	1,176	\$	512	\$	533	\$	1,193
Inventory turnover(3)		1.9	2.0		2.1		2.0 23		2.2		2.1		2.3		2.2

## Table of Contents

	2011	2010	2009	une 30, 2008	2007	2006	As of December 31, 2006
			(	In thousands	s)		
Balance Sheet Data:							
Working capital	\$ 188,020	\$ 174,855	\$ 163,715	\$ 168,130	\$ 165,371	\$ 153,428	\$ 161,095
Inventories	264,361	239,194	223,628	240,996	288,791	241,660	242,674
Total assets	379,156	350,536	319,241	341,776	394,321	352,307	393,134
Total debt, including							
current portion				8,500	56,500	21,000	
Total stockholders' equity	260,134	247,892	235,353	232,911	215,440	214,005	243,877

- (1) Stores are included in the same store sales calculation at the beginning of the quarter following the anniversary date of the store opening. A store that relocates within the same geographic market or modifies its available retail space is still considered the same store for purposes of this computation. The number of days our stores are open may fluctuate from period to period.
- (2) Average sales per store is the sum of the average sales per store for each quarter.
- (3) Inventory turnover is the ratio of cost of sales to average inventory. Average inventory is calculated by taking the average of the previous year-end and quarter-end inventory levels throughout the year.
- (4)
  A significant portion of our revenues and net earnings are realized during the period from October through December while the increase in merchandise purchases in preparation for this holiday selling season occurs in prior months.

## **Table of Contents**

#### Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operation

The following discussion and analysis should be read in conjunction with "Selected Financial Data" and our consolidated financial statements and related notes thereto included elsewhere in this Form 10-K.

#### Overview

We sell upscale, name brand home furnishings, housewares, gifts and related items significantly below retail prices charged by department stores, specialty and catalogue retailers in 861 stores throughout 43 states. We have a unique event-based selling strategy that creates a sense of urgency and excitement for our customer base.

Our store base grew approximately 1.1% in fiscal 2011, while it decreased by 0.6% in fiscal 2010, and grew approximately 2% and 4% over the fiscal years ended June 30, 2009, and 2008, respectively. During fiscal 2011, we increased our store base by nine stores. During the fiscal year ended June 30, 2010, we reduced our store base by five stores. During the fiscal years ended June 30, 2009, and 2008, we increased our store base by 15 and 32 stores, respectively.

In December of 2008, we entered into a new credit agreement providing for an asset-based, five year, senior secured revolving credit facility, "Revolving Credit Facility". The agreement provides for, among other things: a maturity date of December 2013; a revolving credit commitment of \$150.0 million, which was increased in January of 2009 to \$180.0 million; applicable commitment fees and interest rates; and a requirement that the principal amount and outstanding letters of credit of the outstanding loans may not exceed \$45.0 million for 30 consecutive days during the period from December 28 to January 31 (the "clean down limit"). On January 29, 2010, we entered into a second amendment to the Revolving Credit Facility to increase the clean down limit from \$45.0 million to \$65.0 million. As of June 30, 2011 and June 30, 2010, we did not have any outstanding borrowings on our Revolving Credit Facility.

Our industry has been negatively impacted by macro-economic pressures that affect consumer spending, increased supply and competition as well as a highly competitive and promotional environment. Since 2008, we have experienced inconsistent sales trends, reporting both negative and positive comparable sales. During that time, however, we continued to generate positive operating income on an annual basis.

Our industry has been negatively impacted by increased competition within an already highly competitive promotional environment; a trend we believe is likely to continue in the near term and potentially longer. As a closeout retailer of home furnishings and housewares, we currently compete against a diverse group of retailers, including department and discount stores, specialty and e-commerce retailers and mass merchants, which sell, among other products, home furnishing and houseware products similar and often identical to those we sell. We also compete in particular markets with a substantial number of retailers that specialize in one or more types of home furnishing and houseware products that we sell. Many of these competitors have substantially greater financial resources than we do. Our competitors' greater financial resources allow them to initiate and sustain aggressive price competition, initiate broader marketing campaigns that reach a larger customer base, fund ongoing promotional events and communicate more frequently with existing and potential customers.

In response to increased competition in our industry, we are focused upon various strategic priorities that we believe will lessen the impact of this trend including, but not limited to, striving to provide a merchandise assortment that evolves and adapts to the changing needs and preferences of our customer base, continuing to review the individual contributions of the existing store base and making decisions about the future of individual store locations including whether to close or relocate them, seeking to improve overall supply chain efficiency including

## **Table of Contents**

reviewing operational practices such as freight costs, vendor payment terms, distribution processes and increasing inventory turns, and striving to optimize our marketing plan by maximizing traffic, increasing comparable store sales and expanding the current customer base, while also increasing cost efficiency. We are also striving to optimize the acquisition of inventory to best match customer demand.

Our ability to continuously attract buying opportunities for closeout merchandise and to anticipate consumer demand as closeout merchandise becomes available represents an uncertainty in our business. By their nature, specific closeout merchandise items are generally only available from manufacturers or vendors on a non-recurring basis. As a result, we do not have long-term contracts with our vendors for supply, pricing or access to products, but make individual purchase decisions, which are often for large quantities. Although we have many sources of merchandise and do not foresee any shortage of closeout merchandise in the near future, we cannot assure that manufacturers or vendors will continue to make desirable closeout merchandise available to us in quantities or on terms acceptable to us or that our buyers will continue to identify and take advantage of appropriate buying opportunities.

The stability of our earnings is heavily influenced by macroeconomic factors. As the economy improves or worsens our business is often similarly impacted. Macroeconomic factors, such as the current conditions in the debt and housing markets, have impacted and will continue to impact our business by potentially decreasing the disposable income of our potential consumers. The decline in consumer confidence levels has had a negative impact on consumers' ability and willingness to spend discretionary income. At this time, we view the direction of the economy to be uncertain, which does not allow us a high degree of visibility or certainty in predicting our future earnings.

In order to expand our store base for both new stores and relocations, we are negotiating for upgraded sites. We also intend to work with select high producing stores to increase the selling square footage. We plan to allow leases to expire for underperforming stores or where alternative locations are not available at acceptable lease rates.

## **Critical Accounting Policies and Estimates**

Management's Discussion and Analysis is based upon our consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of certain assets, liabilities, sales and expenses, and related disclosure of contingent assets and liabilities. On a recurring basis, we evaluate our significant estimates which are based on historical experience and on various other assumptions that we believe are reasonable under the circumstances. Actual results may differ from these estimates under different assumptions or conditions.

We believe the following critical accounting policies affect our more significant judgments and estimates used in the preparation of our consolidated financial statements.

**Inventory** Our inventories are stated at the lower of cost or market using the retail inventory method for store inventory and the specific identification method for warehouse inventory. Amounts are removed from inventory based on the retail inventory method which applies a cost-to-retail ratio to our various retail deductions such as sales, markdowns and shrink, to arrive at our cost of sales. Buying, distribution, freight and certain other costs are capitalized as part of inventory and are expensed as cost of sales as the related inventory is sold. The retail inventory method, which is used by a number of our competitors, involves management estimates with regard to items such as markdowns. Such estimates may significantly impact the ending inventory valuation at cost as well as the amount of gross margin recognized.

## **Table of Contents**

We capitalize into inventory all merchandise costs and certain costs incurred to purchase, distribute and deliver merchandise to our stores in order to more accurately match the cost of merchandise with the timing of its sale. These costs are included in cost of sales when the merchandise is sold. Other cost of sales components include merchandise markdowns, shrink and damages, which are expensed as they are incurred.

We conduct full physical inventories at all stores at June 30 and December 31 to measure quantities on hand and make appropriate adjustments to our financial statements. During periods for which physical observations do not occur, we utilize an estimate for recording shrinkage reserves based on our historical experience from the results of our physical inventories. This estimate may require a favorable or unfavorable adjustment to actual results to the extent that our subsequent actual physical inventories yield a different result. Thus, the difference between actual and estimated amounts may cause fluctuations in the quarters ending in March and September, but the difference is not a factor in the quarters ending in December and June. Since we conduct physical inventory counts twice a year, the subjective nature of our shrink percentage is reduced and our exposure to the risk of a significant error is minimized. In addition, we have loss-prevention programs that we believe minimize shrinkage. Although inventory shrinkage rates have not fluctuated significantly in recent years, if the actual rates were to differ from our estimates, then revisions to the inventory shrinkage expense could be required.

Inventory is the largest asset on our balance sheet and represented approximately 70%, 68%, and 70% of total assets at June 30, 2011, 2010, and 2009, respectively. Inventory increased 10.5%, or \$25.2 million, from June 30, 2010 to June 30, 2011, primarily due to opportunistic purchases made in the second quarter of fiscal 2011 in addition to the shortfall in expected fourth quarter sales. Inventory increased 7.0%, or \$15.6 million, from June 30, 2009 to June 30, 2010, primarily due to increased purchases of 8.7% in fiscal 2010 in response to increasing customer demand. On a per store basis, inventory increased 9.4% from June 30, 2010 to June 30, 2011 and increased 7.6% from June 30, 2009 to June 30, 2010.

**Markdowns** We have used markdowns to promote the effective and timely sale of merchandise that allows us to consistently provide fresher merchandise to our customers. We also utilize markdowns coupled with promotional events to drive traffic and stimulate sales during non-sales event periods. Markdowns may be temporary or permanent. Temporary markdowns are for a designated period of time with markdowns recorded based on quantities sold during the period. Permanent markdowns may vary throughout the quarter or year in timing with higher markdowns traditionally recorded in the quarters ended June 30 and December 31 due primarily to seasonal merchandise.

Permanent markdowns are charged to cost of sales immediately based on the total quantities on-hand in the stores. We review all inventory each quarter to ensure all necessary pricing actions are taken to adequately value our inventory at the lower of cost or market through the retail inventory method. These actions which involve actual or planned permanent markdowns are considered by management to be the appropriate prices to stimulate demand for the merchandise. In addition to regularly reviewing inventory levels to identify slow-moving merchandise, management also considers current and anticipated demand, customer preferences, age of merchandise and seasonal trends in determining markdowns. Our markdowns, as a percentage of total sales, have been generally consistent from year to year. Beginning with the fiscal year ended June 30, 2008, we implemented a strategy to more closely monitor and control our markdowns of inventory to avoid marking down items that continued to sell through at reasonable rates. We believe this strategy contributed to overall margin by focusing our markdowns more on inventory that was truly slow moving and less on the basis of age in inventory alone. Changes in markdowns from period-to-period are discussed as a part of our Results of Operations analysis below. Actual required permanent markdowns could differ materially from management's initial estimates based on future customer demand or economic conditions. The effect of a 1.0% permanent markdown in the value of our inventory at June 30, 2011 would result in a decline

## **Table of Contents**

in gross profit and diluted earnings per share for the fiscal year ended June 30, 2011 of \$2.6 million and \$0.04, respectively.

**Insurance and Self-Insurance Reserves** We use a combination of insurance and self-insurance plans to provide for the potential liabilities associated with workers' compensation, general liability, property insurance, director and officers' liability insurance, vehicle liability and employee health care benefits. Our stop loss limits per claim are \$500,000 for workers' compensation, \$250,000 for general liability, and \$150,000 for medical. Liabilities associated with the risks that are retained by us are estimated, in part, by historical claims experience, severity factors and the use of loss development factors.

The insurance liabilities we record are primarily influenced by changes in payroll expense, sales, number of vehicles, and the frequency and severity of claims; and include a reserve for claims incurred but not yet reported. Our estimated reserves may be materially different from our future actual claim costs, and, when required adjustments to our estimate reserves are identified, the liability will be adjusted accordingly in that period. During the fourth quarter of fiscal 2011, we made reductions of approximately \$1.4 million to our workers' compensation liability and associated current period insurance expense due to reductions in projected actuarially determined ultimate losses resulting from improvements in claims experience. In recent years, we have enhanced our safety programs that have generated an overall decrease in workers compensation and general liability losses. Our self-insurance reserves for workers' compensation, general liability and medical were \$6.9 million, \$2.6 million, and \$1.3 million at June 30, 2011, respectively; \$9.1 million, \$2.2 million, and \$1.2 million at June 30, 2010, respectively; \$9.1 million, \$1.8 million, and \$1.1 million at June 30, 2009, respectively.

We recognize insurance expenses based on the date of an occurrence of a loss including the actual and estimated ultimate costs of our claims. Claims are paid from our reserves and our current period insurance expense is adjusted for the difference in prior period recorded reserves and actual payments. Current period insurance expenses also include the amortization of our premiums paid to our insurance carriers. Expenses for workers' compensation, general liability and medical insurance were \$1.7 million, \$3.2 million and \$9.1 million, respectively, for the fiscal year ended June 30, 2011; \$3.9 million, \$3.3 million and \$8.5 million, respectively, for the fiscal year ended June 30, 2010; and \$3.2 million, \$3.0 million and \$7.9 million, respectively, for the fiscal year ended June 30, 2009.

Impairment of long-lived assets Long-lived assets, such as buildings, equipment, furniture and fixtures, and leasehold improvements, are reviewed for impairment at least annually and whenever an event or change in circumstances indicates that their carrying values may not be recoverable. If the carrying value exceeds the sum of the expected undiscounted cash flows, the assets are considered impaired. For store-level long-lived assets, expected cash flows are estimated based on the historical cashflows generated by the store and are adjusted based on management's estimates of expected future results. Impairment is measured as the amount by which the carrying value of the asset exceeds the fair value of the asset. Fair value is determined by quoted market values, discounted cash flows or internal appraisals, as applicable. Impairment, if any, is recorded in the period in which the impairment occurred. We have not recorded any material impairment charges in fiscal 2011, 2010, and 2009. As the projection of future cash flows requires the use of management's judgment and estimates, actual results may differ from our estimates. It is possible that additional charges for asset impairments may be recorded in the future.

**Stock-based compensation** The Compensation Committee of our Board of Directors and, through express consent of the Compensation Committee, our CEO, are authorized to grant stock options and restricted stock awards from time to time to eligible employees and directors. Those awards may be service or performance based. We grant options with exercise prices equal to the market price of our common stock on the date of the option grant as determined in accordance with the terms of our equity incentive plans. The majority of the options granted prior to June 30, 2008 vest daily over

## **Table of Contents**

periods of four to five years and expire ten years from the date of grant. Options granted after June 30, 2008, typically vest over periods of one to three years with equal portions of the grant vesting on an annual basis and expire ten years from the date of grant. In accordance with U.S. generally accepted accounting principles, we recognize compensation expense at an amount equal to the fair value of share-based payments granted under compensation arrangements. We calculate the fair value of stock options using the Black-Scholes option pricing model. Determining the fair value of share-based awards at the grant date requires judgment in developing assumptions, which involve a number of variables. These variables include, but are not limited to, the expected stock price volatility over the term of the awards, the expected dividend yield and expected stock option exercise behavior. In addition, we also use judgment in estimating the number of share-based awards that are expected to be forfeited.

## **Results of Operations**

The following table sets forth, for the periods indicated, selected statement of operations data, expressed as a percentage of net sales, as well as the number of stores open at the end of each period.

	Fiscal Year Ended June 30,								
	2011	2010	2009						
Net sales	100.0%	100.0%	100.0%						
Cost of sales	61.8	62.1	63.1						
Gross profit	38.2	37.9	36.9						
Selling, general and administrative expenses	36.0	35.5	36.6						
Operating income	2.2	2.4	0.3						
Net interest and other									
expense	(0.3)	(0.4)	(0.3)						
Income tax expense	0.7	0.7	0.0						
Net income	1.2	1.3	0.0						
Number of stores open at end of period	861	852	857						

Selling, general and administrative expenses are comprised of wages and benefits, rent and occupancy costs, depreciation, advertising, store operating expenses and corporate office costs. Increases or decreases in dollar amounts of these expenses are attributable to increases or decreases in the number of stores and increases or decreases in variable expenses due to new store sales growth and leveraging or deleveraging of fixed costs due to increases or declines in sales. Variable expenses include payroll and related benefits, advertising expense and other expenses such as credit card fees.

## Year Ended June 30, 2011 Compared to Year Ended June 30, 2010

Net sales decreased \$7.1 million, or 0.9%, to \$821.2 million in fiscal 2011 from \$828.3 million in fiscal 2010, primarily due to a decrease in sales from comparable stores (stores open at least one year) of 1.2%. The decrease in comparable store sales was comprised of a decrease in comparable store transactions of 1.7%, offset by an increase in comparable store average ticket of 0.5%.

Gross profit for fiscal 2011 was \$313.3 million, almost flat compared to \$314.0 million in gross profit for fiscal 2010. The change in gross profit was attributable to a decline in net sales offset by an increase in our gross profit percentage. As a percentage of net sales, gross profit increased to 38.2% in fiscal 2011 compared with 37.9% in the same period last year. This increase of 0.3% in gross profit percentage was attributed to a 0.2% decline due to improved product pricing from our vendors, 0.2% decline in markdowns, offset with a 0.1% increase in shrink.

## **Table of Contents**

Selling, general and administrative expenses increased \$1.4 million, or 0.5%, to \$295.3 million in fiscal 2011 from \$293.9 million in the prior fiscal year. The increase was primarily attributable to increased advertising, legal and outbound freight costs, offset by a decrease in wages and bonus expenses. As a percentage of sales, selling, general and administrative expenses increased 0.5% to 36.0% in fiscal 2011 from 35.5% in fiscal 2010. These expenses increased on a per store basis by one half of one percent in fiscal 2011 compared with fiscal 2010.

Net interest and other expense decreased \$1.0 million to \$2.5 million in fiscal 2011 compared to \$3.5 million in fiscal 2010. This decrease was primarily attributable to a decrease in other expenses related to losses on disposal of assets recorded in fiscal 2010 of approximately \$1.0 million.

Income tax expense increased to \$6.0 million in fiscal 2011 from \$5.9 million in the prior fiscal year. Our effective tax rate increased from 35.5% in fiscal 2010 to 38.4% in fiscal 2011 due to the increase in book/tax differences in fiscal 2011 in contrast to favorable tax settlements in the prior year that did not recur.

## Year Ended June 30, 2010 Compared to Year Ended June 30, 2009

Net sales increased \$26.6 million, or 3.3%, to \$828.3 million in fiscal 2010 from \$801.7 million in fiscal 2009, primarily due to increased sales from comparable stores (stores open at least one year) of 2.2%. The increase in comparable store sales was comprised of comparable store transactions increasing 3.4% offset by a decline in the comparable store average ticket of 1.2%. Our average annual sales per store increased by \$32,000, or 3.4%, to \$972,000 in fiscal 2010. Comparable store sales and sales per store increased primarily due to higher traffic levels offset by a slightly lower average ticket.

Gross profit increased \$17.9 million, or 6.0%, to \$314.0 million in fiscal 2010 compared to \$296.1 million in fiscal 2009, of which, \$10.0 million of the gross profit increase was directly attributable to an increase in our net sales and improvements in our gross profit percentage. Our gross profit percentage increased to 37.9% in 2010 from 36.9% in 2009. This 1.0% increase in our gross profit percentage was attributable to a decrease in our markdowns as a percentage of sales of 0.3% combined with decreases of 0.2% in each of our cost of product, and shrink, respectively. Additionally, our gross margin percentage improved 0.2% due to improved leveraging of our distribution center costs from our increased sales volume.

Selling, general and administrative expenses increased \$0.1 million, or 0.1%, to \$293.9 million in fiscal 2010, from \$293.7 million in the prior year. The increase was primarily attributable to a \$3.0 million increase in employee incentive bonuses due to the improvement in our business in fiscal 2010, combined with a \$1.0 million increase in legal expenses related to ongoing litigation. These increases were offset by a decrease of \$3.7 million in advertising. As a percentage of sales, selling, general and administrative expenses decreased 1.1% to 35.5% in fiscal 2010 from 36.6% in fiscal 2009. The decreased percentage is primarily due to improved expense leveraging given our positive comparable store sales for the year. These expenses increased on an average annual per store basis by 0.1% in fiscal 2010.

Net interest and other expense increased \$1.0 million to \$3.5 million in fiscal 2010, compared to \$2.5 million in fiscal 2009. This increase was primarily attributable to an increase in other expenses due to an increase in losses on disposals of assets of \$0.8 million.

Income tax expense increased to \$5.9 million in fiscal 2010 versus a benefit of less than \$0.1 million in fiscal 2009. The increase was due to increased profitability. Our effective tax rate decreased slightly to 35.5% in fiscal 2010 versus 36.2% in fiscal 2009.

## **Table of Contents**

## **Liquidity and Capital Resources**

We have funded our operations with cash flows generated from operating activities and borrowings under our Revolving Credit Facility. Our cash flows will continue to be utilized for the operation of our business and the use of any excess cash will be determined by the Board of Directors. Our borrowings have historically peaked in the quarter ended September 30 as we build inventory levels prior to the holiday selling season. Given the seasonality of our business, the amount of borrowings under our Revolving Credit Facility may fluctuate materially depending on various factors, including the time of year, our needs and the opportunity to acquire merchandise inventory. We have no off-balance sheet arrangements or transactions with unconsolidated, limited purpose or variable interest entities, nor do we have material transactions or commitments involving related persons or entities.

Net cash flows provided by operating activities for the fiscal years ended June 30, 2011, 2010, and 2009, were \$0.4 million, \$32.1 million, and \$32.2 million, respectively. For the fiscal year ended June 30, 2011, cash provided by operating activities was primarily due to net income of \$9.6 million combined with an increase in accounts payable of \$2.7 million and an adjustment for depreciation expense of \$16.1 million. These sources of cash flow from operations were offset primarily by an increase in inventory of \$25.7 million. The increase in inventory was due to opportunistic purchases of inventory and the shortfall of sales in the fourth quarter.

For the fiscal year ended June 30, 2010, cash provided by operating activities was primarily due to net income of \$10.7 million combined with an increase in accounts payable of \$12.4 million and an adjustment for depreciation expense of \$15.6 million. These sources of cash flow from operations were offset primarily by an increase in inventory of \$15.7 million. The increases in accounts payable and inventory were due to increased purchases of inventory to meet customer demand. For the fiscal year ended June 30, 2009, cash provided by operating activities was primarily due to a decrease in inventory of \$17.4 million and an adjustment of net loss for depreciation of \$16.8 million. The decrease in inventory was due to decreased purchases of inventory to better match customer demand. A significant portion of our revenues and net earnings are realized during the period from October through December while an increase in merchandise purchases in preparation for this holiday selling season occurs in prior months. Cash and cash equivalents as of June 30, 2011, 2010, and 2009, were \$19.4 million, \$23.5 million, and \$5.8 million, respectively. There has been no material change in our vendor payment policy.

Net cash used in investing activities was due to capital expenditures of \$20.6 million, \$17.4 million, and \$12.5 million for the fiscal years ended June 30, 2011, 2010, and 2009, respectively. During each year, capital expenditures were primarily for information systems improvements, new store openings, various distribution center equipment and improvements, and corporate office equipment and improvements. In fiscal 2012, we expect to spend approximately \$15.0 million for capital expenditures, primarily for fixtures for new and existing stores, distribution center equipment and improvements, and systems upgrades and improvements. Capital expenditures will be financed with funds generated from operations and borrowings under our Revolving Credit Facility.

Net cash provided by financing activities of \$16.0 million for the fiscal year ended June 30, 2011 was primarily due to a change in cash overdraft of \$15.4 million. Net cash provided by financing activities of \$3.1 million for the fiscal year ended June 30, 2010 was primarily due to a change in cash overdraft of \$3.4 million. Net cash used in financing activities of \$22.6 million for the fiscal year ended June 30, 2009 was primarily due to a change in cash overdraft of \$9.7 million combined with net repayments on our Revolving Credit Facility of \$8.5 million.

On February 1, 2008, our Board of Directors voted to terminate the declaration of an annual cash dividend. The Board of Directors will consider the full range of alternatives with regard to the use of any excess cash flow in the future.

## **Table of Contents**

On December 15, 2008, we entered into a revolving credit facility (the "Revolving Credit Facility"), which provides for an asset-based, five-year senior secured revolving credit facility in the amount of up to \$150.0 million which matures on December 15, 2013. On January 28, 2009, we entered into an amendment to increase the amount of the revolver from \$150.0 million to \$180.0 million. The Revolving Credit Facility may be increased by up to an additional \$70.0 million, not to exceed an aggregate total commitment of \$250.0 million. Our indebtedness under the credit facility is secured by a lien on substantially all of our assets. The Revolving Credit Facility contains, among other things, a "clean down" provision requirement that the sum of the aggregate principal amount of the outstanding loans and undrawn letters of credit may not exceed \$45.0 million for 30 consecutive days during the period from December 28 through January 31. On January 29, 2010, we entered into a second amendment to the Revolving Credit Facility to increase the clean down limit to \$65.0 million. The Revolving Credit Facility contains certain restrictive covenants, which, affect, among others, our ability to incur liens or incur additional indebtedness, sell assets or merge or consolidate with any other entity. Unless borrowings and letters of credit exceed 82.5% of the maximum amounts available under the Revolving Credit Facility or an event of default exists, the Company does not have to comply with any financial covenants. Should such an event occur, the Company is required to comply with a consolidated fixed charge coverage ratio of 1:1.

At June 30, 2011, we had no amounts outstanding under the Revolving Credit Facility, \$8.3 million of outstanding letters of credit and availability of \$124.1 million under the Revolving Credit Facility. Letters of credit under the Revolving Credit Facility are primarily for self insurance purposes. We incur commitment fees of up to 0.75% on the unused portion of the Revolving Credit Facility. Any borrowing under the Revolving Credit Facility incurs interest at LIBOR or the prime rate, depending on the type of borrowing, plus an applicable margin. These rates are increased or reduced as our average daily availability changes. Interest expense of \$3.1 million for fiscal 2011 was due primarily to commitment fees of \$1.5 million, the amortization of financing fees of \$1.1 million and \$0.5 million in interest expense on borrowings. As of June 30, 2011, we were in compliance with all required covenants.

We anticipate that our net cash flows from operations and borrowings under our Revolving Credit Facility will be sufficient to fund our working capital needs, planned capital expenditures, and interest payments for the next twelve months.

## **Off-Balance Sheet Arrangements**

We had no off-balance sheet arrangements as of June 30, 2011.

## **Contractual Obligations**

The following table summarizes our contractual obligations at June 30, 2011 and the effects such obligations are expected to have on our liquidity and cash flow in future periods (in thousands):

Payments Due by Period										
			1	Year or					Mo	ore than
Contractual Obligations		Total		Less	2 -	3 Years	4 -	5 Years	5	Years
Non-cancelable operating leases	\$	179,620	\$	61,569	\$	82,203	\$	31,283	\$	4,565
Leased maintenance, insurance and taxes on operating leases		28,607		9,806		13,092		4,982		727
Commitment fees on Revolving Credit Facility		3,710		1,509		2,201				
Total	\$	211 937	\$	72.884	\$	97 496	\$	36 265	\$	5 292

We do not consider merchandise purchase orders to be contractual obligations due to designated cancellation dates on the face of the purchase order. Contractually required payments for maintenance,

## **Table of Contents**

insurance and taxes on our leased properties are estimated above as a percentage of rent based on historical trends. These amounts can vary based on multiple factors including inflation, macroeconomic conditions, various local tax rates and appraised values of our rental properties. Commitment fees on our Revolving Credit Facility are calculated based on contractual commitment fees and standby letter of credit fees assuming our current balances of zero on the Revolving Credit Facility and letters of credit totaling \$8.3 million. It is likely we will incur additional interest expense than that calculated above as we may borrow amounts, from time to time, under our Revolving Credit Facility.

## **Quarterly Results and Seasonality**

The following tables set forth some of our quarterly financial data for the eight quarters ended June 30, 2011. The quarterly information is unaudited but has been prepared on the same basis as the audited financial statements included elsewhere in this Form 10-K. We believe that all necessary adjustments have been included to present fairly the unaudited quarterly results when read in conjunction with our consolidated financial statements and related notes included elsewhere in this Form 10-K. The results of operations for any quarter are not necessarily indicative of the results for any future period. (In thousands, except for per share data and comparable store sales.)

	Quarters Ended									
		Sept. 30, 2010		Dec. 31, 2010	N	Iarch 31, 2011	J	June 30, 2011		
Net sales	\$	172,756	\$	279,312	\$	174,316	\$	194,766		
Gross profit		66,798		107,179		66,696		72,643		
Operating income (loss)		(3,483)		28,370		(5,245)		(1,599)		
Net income (loss)		(2,645)		17,261		(3,635)		(1,402)		
Basic earnings (loss) per share		(0.06)		0.40		(0.08)		(0.03)		
Diluted earnings (loss) per share		(0.06)		0.40		(0.08)		(0.03)		
Comparable store sales increase (decrease)		4.3%	)	(3.2)9	6	0.7%		(4.5)%		

	Quarters Ended								
		Sept. 30, 2009	Dec. 31, 2009		March 31, 2010		•	June 30, 2010	
Net sales	\$	165,867	\$	289,615	\$	172,000	\$	200,783	
Gross profit		63,379		109,463		64,560		76,593	
Operating income (loss)		(6,933)		30,168		(6,254)		3,165	
Net income (loss)		(4,661)		18,450		(4,336)		1,295	
Basic earnings (loss) per share		(0.11)		0.43		(0.10)		0.03	
Diluted earnings (loss) per share		(0.11)		0.43		(0.10)		0.03	
Comparable store sales increase (decrease)		(5.8)%	o o	5.1%	, o	1.6%	)	6.0%	

Our quarterly results of operations may fluctuate based upon such factors as the number and timing of store openings, the amount of net sales contributed by new and existing stores, the mix of merchandise sold, pricing, store closings or relocations, competitive factors and general economic and weather-related conditions. The timing of sales events could impact the weighting of sales between quarters. We expect to continue to experience seasonal fluctuations in our business, with a significant percentage of our net sales and operating income being generated in the quarter ending December 31, which includes the holiday selling season.

## **Table of Contents**

## Inflation

In our opinion, the overall effect of inflation has not had a material effect on our results of operations in any of the fiscal years of 2011, 2010, or 2009. We cannot assure that inflation will not materially affect our results of operations in the future.

## **Recent Accounting Pronouncements**

In January 2010, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update No. 2010-06, *Fair Value Measurements and Disclosures (Topic 820): Improving Disclosures about Fair Value Measurements.* This standard amends the disclosure guidance with respect to fair value measurements for both interim and annual reporting periods. Specifically, this standard requires separate disclosure of significant transfers of assets or liabilities between Level 1 and Level 2 fair value measurements, and separate disclosures of fair value measurements for purchases, sales, issuances and settlements that use unobservable inputs (Level 3), and more robust disclosure of the valuation techniques and inputs used to measure recurring and nonrecurring fair value measurements (e.g. Level 2 and Level 3 measurements). These more robust disclosures and separate disclosure of significant transfers of assets or liabilities between Level 1 and Level 2 fair value measurements was effective for us as of December 15, 2009. The separate disclosures of fair value measurements for purchases, sales and settlements that use unobservable inputs (Level 3) is effective beginning with our fiscal year beginning July 1, 2011. However, at this time, the Company does not have any material Level 1, 2 or 3 assets or liabilities that require disclosure for the past or future fiscal years.

In April 2011, the FASB issued Accounting Standards Update No. 2011-04: *Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U.S. GAAP and IFRS.* The Amendments change the wording used to describe the requirements in U.S. GAAP for measuring fair value and for disclosing information about fair value measurements. Specifically, the amendments clarify the intent around applying existing fair value measurements and disclosure requirements, as well as, those that change a particular principle or requirement for measuring fair value or disclosing information about fair value measurements. These amendments are to be applied prospectively for annual periods beginning after December 15, 2011, and early application is not permitted. Due to the level of immateriality of the Level 1, 2 and 3 assets and liabilities that are addressed with these amendments, the Company does not believe that any of these amendments will have a material effect on its consolidated financial statements.

## Item 7A. Quantitative and Qualitative Disclosures About Market Risk

We are exposed to various market risks, including changes in foreign currency exchange rates and interest rates. Market risk is the potential loss arising from adverse changes in market prices and rates, such as foreign currency exchange and interest rates. Based on our market risk sensitive instruments outstanding as of June 30, 2011, as described below, we have determined that there was no material market risk exposure to our consolidated financial position, results of operations or cash flows as of such date. We do not enter into derivatives or other financial instruments for trading or speculative purposes.

Foreign Currency Exchange Rates. We enter into foreign currency forward contracts with major financial institutions, which participate on our Revolving Credit Facility, to manage and reduce the impact of changes in foreign currency exchange rates on contractual merchandise purchases with certain international vendors, primarily in Euros. During the fiscal year ended June 30, 2011, the only transactions we hedged were for inventory purchase orders placed with foreign vendors for which the purchase order had to be settled in the vendor's foreign currency. The periods for the forward foreign exchange contracts correspond to the periods of the hedged transactions. Gains and losses on forward

#### Table of Contents

foreign exchange contracts are reflected in the statement of operations and were immaterial to us as a whole in the fiscal year ended June 30, 2011.

The estimated fair value of foreign currency contracts represents the amount required to enter into offsetting contracts with similar remaining maturities based on quoted market prices. At June 30, 2011, the difference between the fair value of all outstanding contracts and the face amount of such contracts was immaterial. A large fluctuation in exchange rates for these currencies could have a material effect on their fair value; however, because we only use these forward foreign currency contracts to hedge future inventory purchases at a fixed price in the vendor's foreign currency at the time the purchase order is made and such hedging activities have been immaterial, any fluctuations in the exchange rate should not materially affect us.

You can find more information about the accounting policies for our forward foreign currency contracts and our financial instruments in Note 1 of the notes to our consolidated financial statements included elsewhere in this Form 10-K.

Interest Rates. The Company's Revolving Credit Facility is a variable interest rate agreement, and therefore affected by fluctuations in market interest rates. Borrowings may incur interest at either LIBOR or the prime rate depending on the term of the borrowing plus an applicable margin. In fiscal 2011, the Company incurred \$0.5 million in interest expense on borrowings. Due to the minimal period of time the Company sustains its outstanding borrowings, it considers its exposure to adverse market interest rate fluctuations to be minimal. As of June 30, 2011, the Company did not have any long-term debt outstanding. More information about debt held by the Company is available in Note 3 of the notes to our consolidated financial statements included herein this Form 10-K.

#### Item 8. Financial Statements and Supplementary Data

The following consolidated financial statements of Tuesday Morning Corporation and its subsidiaries and Report of Independent Registered Public Accounting Firm are included in this Form 10-K and incorporated herein by reference.

	Page
Index	Number
Report of Independent Registered Public Accounting Firm	<u>F-2</u>
Consolidated Balance Sheets as of June 30, 2011, and 2010	<u>F-3</u>
Consolidated Statements of Operations for the fiscal years ended June 30, 2011, 2010, and 2009	<u>F-4</u>
Consolidated Statements of Stockholders' Equity for the fiscal years ended June 30, 2011, 2010, and 2009	<u>F-5</u>
Consolidated Statements of Cash Flows for the fiscal years ended June 30, 2011, 2010, and 2009	<u>F-6</u>
Notes to Consolidated Financial Statements for the fiscal years ended June 30, 2011, 2010, and 2009	<u>F-7</u>
35	

#### **Table of Contents**

#### Item 9. Changes in and Disagreements With Accountants on Accounting and Financial Disclosure

None.

#### Item 9A. Controls and Procedures

#### **Disclosure Control Procedures**

Based on our management's evaluation (with participation of our principal executive officer and our principal financial officer), our principal executive officer and our principal financial officer have concluded that our disclosure controls and procedures (as defined in Rule 13a-15(e) or Rule 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act")) were effective as of June 30, 2011 to ensure that information required to be disclosed by us in this Report on Form 10-K was (1) recorded, processed, summarized and reported within the time periods specified in the Securities Exchange Commission's rules and forms and (2) accumulated and communicated to our management, including our principal executive and principal financial officers, to allow timely decisions regarding required disclosure.

A control system, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Because of inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues, if any, within a company have been detected. Accordingly, our disclosure controls and procedures are designed to provide reasonable, not absolute, assurance that the objectives of our disclosure control system are met and, as set forth above, our chief executive officer and chief financial officer have concluded, based on their evaluation as of the end of the period covered by this report, that our disclosure controls and procedures were effective to provide reasonable assurance that the objectives of our disclosure control system were met.

#### Management's Annual Report on Internal Control Over Financial Reporting

Management of Tuesday Morning is responsible for establishing and maintaining adequate internal control over financial reporting as defined in Rule 13a-15(f) or Rule 15(d)-15(f) under the Exchange Act. Tuesday Morning's internal control over financial reporting is designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Therefore, even those systems determined to be effective can provide only reasonable assurance with respect to financial statement preparation and presentation.

Our management (with the participation of our principal executive officer and our principal financial officer) assessed the effectiveness of Tuesday Morning's internal control over financial reporting as of June 30, 2011. In making this assessment, management used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in Internal Control Integrated Framework. Based on our assessment, we believe that, as of June 30, 2011, Tuesday Morning's internal control over financial reporting is effective based on those criteria.

The Company's independent registered public accounting firm has issued an attestation report on the effectiveness of the Company's internal control over financial reporting as of June 30, 2011. The report follows on the next page.

#### **Table of Contents**

#### Report of Independent Registered Public Accounting Firm

### The Board of Directors and Stockholders of Tuesday Morning Corporation

We have audited Tuesday Morning Corporation's internal control over financial reporting as of June 30, 2011, based on criteria established in Internal Control Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (the COSO criteria). Tuesday Morning Corporation's management is responsible for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting included in the accompanying Management's Annual Report on Internal Control Over Financial Reporting. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, Tuesday Morning Corporation maintained, in all material respects, effective internal control over financial reporting as of June 30, 2011, based on the COSO criteria.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of Tuesday Morning Corporation as of June 30, 2011 and 2010, and the related consolidated statements of operations, stockholders' equity, and cash flows for each of the three years in the period ended June 30, 2011, of Tuesday Morning Corporation and our report dated August 31, 2011 expressed an unqualified opinion thereon.

/s/ ERNST & YOUNG LLP

Fort Worth, Texas August 31, 2011

# Table of Contents

# Report of Independent Registered Public Accounting Firm

The report of Independent Registered Public Accounting Firm is included in page F-2 of this Form 10-K.

### **Changes in Internal Control Over Financial Reporting**

There were no changes in our internal control over financial reporting that occurred during our last fiscal quarter that have materially affected or are reasonably likely to materially affect our internal control over financial reporting.

### Item 9B. Other Information

None.

#### PART III

#### Item 10. Directors, Executive Officers and Corporate Governance

The information required by this Item 10 is incorporated herein by reference to the disclosure found in our definitive proxy statement to be filed with the SEC pursuant to Regulation 14A of the Exchange Act in connection with Tuesday Morning's 2011 Annual Meeting of Stockholders.

We have adopted a "Code of Ethics for Senior Financial Officers" that establishes the ethical standards to be followed by the persons serving as principal executive officer, principal financial officer, principal accounting officer or controller, or persons performing similar functions. We have also adopted a "Code of Conduct" that establishes the business conduct to be followed by all of our officers, employees and members of our Board of Directors. Both are available on our website at <a href="https://www.tuesdaymorning.com">www.tuesdaymorning.com</a> under "Investor Relations Corporate Governance." Any amendment or waiver to our Code of Conduct will be posted on the Company's website.

There have been no changes to the procedures by which stockholders may recommend candidates for our Board of Directors that have occurred in the year ended June 30, 2011.

#### Item 11. Executive Compensation

The information required by this Item 11 is incorporated herein by reference to the applicable disclosure found in our definitive proxy statement to be filed with the SEC pursuant to Regulation 14A of the Exchange Act in connection with Tuesday Morning's 2011 Annual Meeting of Stockholders.

### Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters

The information required by this Item 12 is incorporated herein by reference to the applicable disclosure found in our definitive proxy statement to be filed with the SEC pursuant to Regulation 14A of the Exchange Act in connection with Tuesday Morning's 2011 Annual Meeting of Stockholders.

#### **Equity Compensation Plan Information**

The following table provides information about our common stock that may be issued upon the exercise of options under equity compensation plans approved by stockholders as of the fiscal year ended June 30, 2011. We do not have any equity compensation plans that were not approved by our stockholders.

Plan Category	Number of Securities to be Issued Upon Exercise of Outstanding Options, Warrants and Rights (thousands)	Weighted-Average Exercise Price of Outstanding Options, Warrants and Rights	Number of Securities Remaining Available for Future Issuance Under Equity Compensation Plans (excluding securities reflected in column (a)) (thousands)
Equity	(a)	<b>(b)</b>	(c)
Compensation			
Plans Approved by Security			
Holders	2,795	\$ 10.68	1,123
Equity	,,,,,		, -
Compensation			
Plans Not			

Approved by Security Holders

Total	2,795 \$	10.68	1,123
	39		

### Table of Contents

### Item 13. Certain Relationships and Related Transactions, Director Independence

The information required by this Item 13 is incorporated herein by reference to the applicable disclosure found in our definitive proxy statement to be filed with the SEC pursuant to Regulation 14A of the Exchange Act in connection with Tuesday Morning's 2011 Annual Meeting of Stockholders.

#### Item 14. Principal Accountant Fees and Services

The information required by this Item 14 is incorporated herein by reference to the applicable disclosure found in our definitive proxy statement to be filed with the SEC pursuant to Regulation 14A of the Exchange Act in connection with Tuesday Morning's 2011 Annual Meeting of Stockholders.

### Table of Contents

#### PART IV

### Item 15. Exhibits, Financial Statement Schedules

(a) The following documents are filed as part of this Form 10-K.

(1) Financial Statements:

The list of financial statements required by this Item is set forth in Item 8.

(2) Financial Statement Schedules:

All financial statement schedules called for under Regulation S-X are not required under the related instructions and/or are not material and, therefore, have been omitted or are included in the consolidated financial statements or notes thereto included elsewhere in this Form 10-K.

(3) Exhibits:

See the list of exhibits in the "Exhibits Index" to this Form 10-K, which are incorporated herein by reference.

41

### Table of Contents

#### **SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

### TUESDAY MORNING CORPORATION

Date: August 31, 2011

By:	/s/ KATHLEEN MASON

Kathleen Mason

Chief Executive Officer and President

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

Name	Title Date	
/s/ KATHLEEN MASON	Chief Executive Officer, President and Director	August 21, 2011
Kathleen Mason	(Principal Executive Officer)	August 31, 2011
/s/ STEPHANIE BOWMAN	Executive Vice President and Chief Financial Officer	A
Stephanie Bowman	(Principal Financial and Accounting Officer)	August 31, 2011
/s/ BRUCE A. QUINNELL	Chairman of the Board	August 31, 2011
Bruce A. Quinnell	Chairman of the Board	August 31, 2011
/s/ BENJAMIN D. CHERESKIN	Director	August 31, 2011
Benjamin D. Chereskin	Director	August 31, 2011
/s/ DAVID B. GREEN	Director	August 31, 2011
David B. Green	Director	August 31, 2011
/s/ STARLETTE JOHNSON	Director	August 31, 2011
Starlette Johnson	Director	114gust 31, 2011
/s/ WILLIAM J. HUNCKLER, III	Director	August 31, 2011
William J. Hunckler, III	42	114gust 31, 2011

# Table of Contents

# INDEX TO CONSOLIDATED FINANCIAL STATEMENTS

	Page	
Report of Independent Registered Public Accounting Firm	<u>F-2</u>	
Consolidated Balance Sheets as of June 30, 2011, and 2010	<u>F-3</u>	
Consolidated Statements of Operations for the fiscal years ended June 30, 2011, 2010, and 2009	<u>F-4</u>	
Consolidated Statements of Stockholders' Equity for the fiscal years ended June 30, 2011, 2010, and 2009	<u>F-5</u>	
Consolidated Statements of Cash Flows for the fiscal years ended June 30, 2011, 2010, and 2009	<u>F-6</u>	
Notes to Consolidated Financial Statements for the fiscal years ended June 30, 2011, 2010, and 2009	<u>F-7</u>	
F-1		

#### **Table of Contents**

#### Report of Independent Registered Public Accounting Firm

The Board of Directors and Stockholders of Tuesday Morning Corporation

We have audited the accompanying consolidated balance sheets of Tuesday Morning Corporation as of June 30, 2011 and 2010, and the related consolidated statements of operations, stockholders' equity, and cash flows for each of the three years in the period ended June 30, 2011. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Tuesday Morning Corporation at June 30, 2011 and 2010, and the consolidated results of its operations and its cash flows for each of the three years in the period ended June 30, 2011, in conformity with U.S. generally accepted accounting principles.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), Tuesday Morning Corporation's internal control over financial reporting as of June 30, 2011, based on criteria established in Internal Control Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated August 31, 2011 expressed an unqualified opinion thereon.

/s/ ERNST & YOUNG LLP

Fort Worth, Texas August 31, 2011

# **Tuesday Morning Corporation**

# **Consolidated Balance Sheets**

# (In thousands, except for per share data)

	June 30,				
		2011		2010	
ASSETS					
Current assets:					
Cash and cash equivalents	\$	19,400	\$	23,522	
Inventories		264,361		239,194	
Prepaid expenses and other current					
assets		13,684		9,756	
Deferred income taxes		447			
Total current assets		297,892		272,472	
Property and equipment, net		76,982		72,823	
Deferred financing costs		2,504		3,522	
Other assets		1,778		1,719	
		,		,	
Total Assets	\$	379,156	\$	350,536	
Total Assets	Ψ	377,130	Ψ	330,330	
LIADII IDIEC AND					
LIABILITIES AND STOCKHOLDERS' EQUITY					
Current liabilities:					
		91 047		62.016	
Accounts payable Accrued liabilities		81,047		62,916 34,317	
		28,760			
Deferred income taxes		65		288 96	
Income taxes payable		03		90	
Total Current liabilities		109,872		97,617	
Deferred rent		3,198		3,181	
Income taxes payable non current		655		639	
Deferred income taxes		5,297		1,207	
Total Liabilities		119,022		102,644	
Commitments and contingencies					
Stockholders' equity:					
Preferred stock, par value \$0.01 per					
share, authorized 10,000,000 shares,					
none issued or outstanding					
Common stock, par value \$0.01 per					
share, authorized 100,000,000 shares;					
43,185,203, and 43,022,248 shares					
issued and outstanding as of June 30,					
2011 and 2010, respectively		432		430	
Additional paid-in capital		208,130		205,255	
Retained earnings		51,661		42,082	
Accumulated other comprehensive					
income (loss)		(89)		125	
Total Stockholders' Equity		260,134		247,892	
		,		, o , <b>-</b>	
	\$	379,156	\$	350,536	
	φ	379,130	φ	330,330	

Total Liabilities	and	Stockhol	ders
Equity			

The accompanying notes are an integral part of these consolidated financial statements.

F-3

# **Tuesday Morning Corporation**

# **Consolidated Statements of Operations**

(In thousands, except per share data)

Fiscal	Voore	Fnded	June 30.
riscai	Tears	raided	June 50.

	Fiscai	ı ea	is Eliaea Ju	ne s	υ,
	2011		2010		2009
Net sales	\$ 821,150	\$	828,265	\$	801,722
Cost of sales	507,834		514,270		505,585
Gross profit	313,316		313,995		296,137
Selling, general and administrative					
expenses	295,273		293,850		293,702
Operating income	18,043		20,145		2,435
Other income (expense):					
Interest expense	(3,118)		(2,945)		(2,748)
Interest income	2		14		1
Other income (expense), net	620		(545)		243
	(2,496)		(3,476)		(2,504)
Income (loss) before income taxes	15,547		16,669		(69)
Income tax expense (benefit)	5,968		5,921		(25)
Net income (loss)	\$ 9,579	\$	10,748	\$	(44)
Earnings Per Share					
Net income per common share:					
Basic	\$ 0.22	\$	0.25	\$	0.00
Diluted	\$ 0.22	\$	0.25	\$	0.00
Weighted average number of common					
shares:					
Basic	42,493		41,920		41,505
Diluted	43,078		42,483		41,505
			•		

The accompanying notes are an integral part of these consolidated financial statements.

# **Tuesday Morning Corporation**

# Consolidated Statements of Stockholders' Equity

# (In thousands)

	Commo	n St	ock		dditional	D. J. J.		ocumulated Other mprehensive	Q.	Total
	Shares	4	nount		Paid-In Capital	Retained Earnings		Income (Loss)		ckholders' Equity
Balance at June 30, 2008	41,817	\$	418		201,154	\$ 31,378	\$	(39)		232,911
Comprehensive loss:	11,017	Ψ	110	Ψ	201,131	Ψ 31,370	Ψ	(37)	Ψ	232,711
Net loss						(44)	)			(44)
Unrealized loss on foreign exchange contracts, net of tax								(3)		(3)
Comprehensive loss						(44)	)	(3)		(47)
Shares issued or canceled in connection with employee stock										
incentive plan and related tax effect	1,020		10		(151)					(141)
Amortization of stock-based compensation expense					2,630					2,630
Balance at June 30, 2009	42,837	\$	428	\$	203,633	\$ 31,334	\$	(42)	\$	235,353
Comprehensive income:										
Net income						10,748				10,748
Unrealized gain on foreign exchange contracts, net of tax								167		167
Comprehensive income						10,748		167		10,915
Shares issued or canceled in connection with employee stock										
incentive plan and related tax effect	145				(500)					(500)
Shares issued in connection with exercises of employee stock										
options	40		2		77					79
Amortization of stock-based compensation expense					2,045					2,045
Balance at June 30, 2010	43,022	\$	430	\$	205,255	\$ 42,082	\$	125	\$	247,892
Comprehensive income:										
Net income						9,579				9,579
Unrealized loss on foreign exchange contracts, net of tax								(214)		(214)
Comprehensive income						9,579		(214)		9,365
Shares issued or canceled in connection with employee stock										
incentive plan and related tax effect	116		2		(1)					1
Shares issued in connection with exercises of employee stock										
options	47				60					60
Excess tax benefit					980					980
Amortization of stock-based compensation expense					1,836					1,836
Balance at June 30, 2011  The accompanying notes are an integral of the accompanying notes are also accompanying notes are accompanying notes accompanying notes are accompanying notes accompanying notes accompa	43,185		432		208,130	\$ 51,661		(89)	\$	260,134

The accompanying notes are an integral part of these consolidated financial statements.

# **Tuesday Morning Corporation**

# **Consolidated Statements of Cash Flows**

### (In thousands)

		Years Ended June 30,							
		2011		2010		2009			
Cash flows from operating activities:									
Net income (loss)	\$	9,579	\$	10,748	\$	(44)			
Adjustments to reconcile net income (loss) to net									
cash provided by operating activities:									
Depreciation		16,103		15,583		16,796			
Amortization of financing fees		1,018		1,059		709			
Stock based compensation expense		2,332		2,206		2,615			
Loss on disposal of assets		238		1,382		631			
Deferred income taxes		3,355		261		(3,087)			
Other non-cash items		(214)		167		4			
Change in operating assets and liabilities:									
Inventories		(25,662)		(15,727)		17,382			
Prepaid and other current assets		(3,928)		441		1,095			
Other assets		(59)		(198)		1,519			
Accounts payable		2,731		12,416		(7,095)			
Accrued liabilities		(5,557)		5,552		170			
Deferred rent		17		(990)		8			
Income taxes payable		(15)		(829)		1,537			
incomo unces payuoto		(13)		(02))		1,557			
Net cash provided by (used in) operating									
activities		(62)		32,071		32,240			
Cash flows from investing activities:									
Capital expenditures		(20,600)		(17,432)		(12,475)			
Proceeds from sale of assets		100							
Net cash used in investing activities		(20,500)		(17,432)		(12,475)			
The cash asea in investing activities		(20,500)		(17,132)		(12,175)			
Cash flows from financing activities:									
Borrowings under revolving credit facility		152,352		61,605		232,756			
Repayments under revolving credit facility		(152,352)		(61,605)		(241,256)			
Change in cash overdraft		15,400		3,391		(9,695)			
Proceeds from the exercise of employee stock		ĺ		,					
options		60		79					
Excess tax benefit related to exercise of stock									
options		980							
Payment of financing fees				(370)		(4,417)			
1 u) ment of immening rees				(2,0)		(1,117)			
Net cash provided by (used in) financing									
		16 440		2 100		(22 (12)			
activities		16,440		3,100		(22,612)			
Net increase (decrease) in cash and cash									
equivalents		(4,122)		17,739		(2,847)			
Cash and cash equivalents, beginning of period		23,522		5,783		8,630			
0.1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	ф	10 400	Ф	00.500	ф	5 702			

19,400 \$

23,522 \$

5,783

# Supplemental cash flow information:

Cash and cash equivalents, end of period

Interest paid	\$ 1,954 \$	1,796 \$	1,784
Income taxes paid (refunds received)	3.329	5,655	(96)

The accompanying notes are an integral part of these consolidated financial statements.

F-6

#### TUESDAY MORNING CORPORATION

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(All dollar amounts in thousands, except per share amounts)

#### (1) NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

We operated 861 discount retail stores in 43 states as of June 30, 2011 (852 and 857 stores at June 30, 2010 and 2009, respectively). We sell close-out home furnishings, housewares, gifts and related items, which we purchase at below wholesale prices. Our stores are generally open seven days a week and focus on periodic "sales events," that occur in each month except January and July, which historically have been weaker months for retailers. Our stores are normally closed for up to one week during the months of January and July as we conduct physical inventories at all of our stores.

- (a)

  Basis of Presentation The accompanying consolidated financial statements include the accounts of Tuesday Morning Corporation, a Delaware corporation, and its wholly-owned subsidiaries. All intercompany balances and transactions have been eliminated in consolidation. We operate our business as a single operating segment.
- (b)

  Cash and Cash Equivalents Cash and cash equivalents are comprised of credit card receivables and all highly liquid instruments with original maturities of three months or less. Cash equivalents are carried at cost, which approximates fair value. At June 30, 2011 and 2010, credit card receivables from third party consumer credit card providers were \$3.6 million and \$3.2 million, respectively.
- Inventories Inventories, consisting of finished goods, are stated at the lower of cost or market using the retail inventory method for store inventory and the specific identification method for warehouse inventory. Amounts are removed from inventory based on the retail inventory method which applies a cost-to-retail ratio to our various retail deductions (sales, markdowns, shrink, etc.) to arrive at cost of sales. Buying, distribution, freight costs and certain other expenses are capitalized as part of inventory and are expensed as cost of sales as the related inventory is sold. These capitalized expenses included in ending inventory totaled \$29.5 million and \$27.4 million at June 30, 2011 and 2010, respectively. We expensed \$68.0 million, \$68.9 million, and \$67.8 million, of such capitalized inventory costs in cost of sales for the fiscal years ended June 30, 2011, 2010, and 2009, respectively.

We conduct semi-annual physical inventories to measure quantities on-hand and make appropriate adjustments to our financial statements. During periods for which physical observations do not occur, we utilize an estimate for recording shrinkage reserves, based on past historical trends of physical inventory results. These shrinkage reserves may require a favorable or unfavorable adjustment to actual results to the extent our subsequent actual physical inventories yield a different result. We use markdowns to promote the effective and timely sale of merchandise. Temporary markdowns are for a designated period of time with markdowns recorded based on quantities sold during the period. Permanent markdowns vary in timing throughout the year, but are charged to cost of sales immediately based on total quantities on-hand in the stores. We review all inventory at the end of each quarterly period to ensure all necessary price actions are taken to adequately value our inventory at the lower of cost or market. These actions which involve actual or planned permanent markdowns are considered by management to be the appropriate prices to stimulate demand for the merchandise. Actual required permanent markdowns could differ materially from management's initial estimates based on future customer demand or economic conditions.

#### TUESDAY MORNING CORPORATION

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(All dollar amounts in thousands, except per share amounts)

### (1) NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

(e) Property and Equipment Property and equipment are stated at cost. Buildings, furniture, fixtures, leasehold improvements and equipment are depreciated on a straight-line basis over the estimated useful lives of the assets as follows:

#### **Estimated Useful Lives**

Buildings	30 years
Furniture and fixtures	3 to 7 years
Leasehold improvements	Shorter of lease life or life of
	improvement
Equipment	5 to 10 years

Upon sale or retirement of an asset, the related cost and accumulated depreciation are removed from our accounts and any gain or loss is recognized in the statement of operations. Expenditures for maintenance, minor renewals and repairs are expensed as incurred, while major replacements and improvements are capitalized.

- (f) Deferred Financing Costs Deferred financing costs represent fees paid in connection with obtaining bank and other long-term financing. These fees are amortized over the term of the related financing using the effective interest method.
- Income Taxes Income taxes are accounted for under the asset and liability method. Deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Deferred tax assets and liabilities are measured using statutory tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the date of enactment. We file our annual federal income tax return on a consolidated basis. Furthermore, we recognize uncertain tax positions when we have determined it is more likely than not that a tax position will be sustained upon examination. However, new information may become available or applicable laws or regulations may change thereby resulting in a favorable or unfavorable adjustment to amounts recorded.
- (h)

  Self Insurance Reserves We use a combination of insurance and self-insurance plans to provide for the potential liabilities associated with workers' compensation, general liability, property insurance, director and officers' liability insurance, vehicle liability and employee health care benefits. Our stop loss limits per claim are \$500,000 for workers' compensation, \$250,000 for general liability, and \$150,000 for medical. Liabilities associated with the risks that are retained by us are estimated, in part, by historical claims experience, severity factors and the use of loss development factors.

The insurance liabilities we record are primarily influenced by changes in payroll expense, sales, number of vehicles, and the frequency and severity of claims; and include a reserve for claims incurred but not yet reported. Our estimated reserves may be materially different from our

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(All dollar amounts in thousands, except per share amounts)

### (1) NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

future actual claim costs, and, when required adjustments to our estimate reserves are identified, the liability will be adjusted accordingly in that period. During the fourth quarter of fiscal 2011, we made reductions of approximately \$1.4 million to our workers' compensation liability and associated current period insurance expense due to reductions in projected actuarially determined ultimate losses resulting from improvements in claims experience. In recent years, we have enhanced our safety programs that have generated an overall decrease in workers compensation and general liability losses. Our self-insurance reserves for workers' compensation, general liability and medical were \$6.9 million, \$2.6 million, and \$1.3 million at June 30, 2011, respectively; \$9.1 million, \$2.2 million, and \$1.2 million at June 30, 2010, respectively; \$9.1 million, \$1.8 million, and \$1.1 million at June 30, 2009, respectively.

We recognize insurance expenses based on the date of an occurrence of a loss including the actual and estimated ultimate costs of our claims. Claims are paid from our reserves and our current period insurance expense is adjusted for the difference in prior period recorded reserves and actual payments. Current period insurance expenses also include the amortization of our premiums paid to our insurance carriers. Expenses for workers' compensation, general liability and medical insurance were \$1.7 million, \$3.2 million and \$9.1 million, respectively, for the fiscal year ended June 30, 2011; \$3.9 million, \$3.3 million and \$8.5 million, respectively, for the fiscal year ended June 30, 2010; and \$3.2 million, \$3.0 million and \$7.9 million, respectively, for the fiscal year ended June 30, 2009.

- (i) Revenue Recognition Sales are recorded at the point of sale and conveyance of merchandise to customers. Sales are net of estimated returns and exclude sales tax.
- (j)

  Advertising Costs for direct mail, television, radio, newspaper, and other media are expensed as the advertised events take place. Advertising expenses for the fiscal years ended June 30, 2011, 2010, and 2009 were \$28,094, \$26,963, and \$30,698, respectively. We do not receive money from vendors to support our advertising expenditures. As of June 30, 2011, there was prepaid advertising of \$522 compared to prepaid advertising of \$444 at June 30, 2010.
- (k)

  \*Use of Estimates\*\* The preparation of the consolidated financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.
- (l) Financial Instruments The fair value of financial instruments is determined by reference to various market data and other valuation techniques as appropriate. The only financial instruments we carry are our revolving credit facility and foreign currency exchange contracts for merchandise purchases denominated in foreign currency.

We enter into foreign currency forward exchange contracts with a major financial institution that participates in our revolving credit facility to manage and reduce the impact of fluctuations in foreign currency exchange rates on certain contractual merchandise purchases with international vendors between the order and payment dates, which generally approximate

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(All dollar amounts in thousands, except per share amounts)

### (1) NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

2 to 6 months. We do not utilize derivative financial instruments for trading or speculative purposes.

We account for our foreign currency forward contracts as cash flow hedges in accordance with generally accepted accounting principles of the United States. Changes in the fair value of the contracts that are considered to be effective are recorded in other comprehensive income (loss) until the hedged item is recorded in earnings. Effective cash flow hedges are reclassified out of other comprehensive income (loss) and into cost of sales when the hedged inventory is sold. Ineffective cash flow hedges are recorded in other income or loss and were not material for the periods presented. The effect of foreign exchange contracts on our financial position or results of operations historically and for the periods presented is and has been immaterial.

(m)

Impairment of Long-Lived Assets and Long-Lived Assets to Be Disposed Of Long-lived assets, principally property and equipment and leasehold improvements, are reviewed for impairment when circumstances indicate the carrying value of an asset may not be recoverable. For assets that are to be held and used, an impairment is recognized when the estimated undiscounted cash flows associated with the asset or group of assets is less than their carrying value. If impairment exists, an adjustment is made to write the asset down to its fair value, and a loss is recorded as the difference between the carrying value and fair value. Fair values are determined based on quoted market values, discounted cash flows or internal appraisals, as applicable. Assets to be disposed of are reported at the lower of the carrying amount or fair value less costs to sell. Impairment of long-lived assets has not had a material impact on our financial position, results of operations or liquidity for the periods presented.

(n)

Share-Based Compensation We recognized stock-based compensation costs under the requirements of U.S. generally accepted accounting principles as follows:

	Fiscal Years Ended June 30,				30,	
		2011		2010		2009
Amortization of stock-based compensation during the period	\$	1,836	\$	2,045	\$	2,630
Amounts capitalized in inventory		(500)		(715)		(1,082)
Amount recognized and charged to cost of goods sold		996		876		1,067
Amounts charged against income for the period before tax	\$	2,332	\$	2,206	\$	2,615

Consistent with prior years, the fair value of each stock option granted during the fiscal year ended June 30, 2011 was estimated at the date of grant using a Black-Scholes option pricing model. The expected term of an option is based on our historical review of employee exercise behavior based on the employee class (executive or non-executive) and based on our consideration of the remaining contractual term if limited exercise activity existed for a certain employee class.

#### TUESDAY MORNING CORPORATION

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(All dollar amounts in thousands, except per share amounts)

### (1) NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

The risk-free interest rate is the constant maturity risk free interest rate for U.S. Treasury instruments with terms consistent with the expected lives of the awards. The expected volatility is based on both the historical volatility of our stock based on our historical stock prices and implied volatility of our traded stock options.

These factors were as follows:

			_	
Fiscal	Vears	Ended	Inne	30

	2011	2010	2009
Weighted average risk-free interest rate	1.3 - 2.3%	1.8 - 3.0%	1.6 - 3.4%
Expected life of options (years)	3.1 - 5.4	4.4 - 6.0	4.4 - 6.0
Expected stock volatility	62.5 - 82.2%	64.8 - 75.6%	49.5 - 64.8%
Expected dividend yield	0.0%	0.0%	0.0%

(o)

*Net Income (Loss) Per Common Share* Basic net income (loss) per common share for the fiscal years ended June 30, 2011, 2010, and 2009, was calculated by dividing net income (loss) by the weighted average number of common shares outstanding for each period. Diluted net income (loss) per common share for the fiscal years ended June 30, 2011, 2010, and 2009, was calculated by dividing net income (loss) by the weighted average number of common shares including the impact of dilutive common stock equivalents. See Note 10.

(p)

Recent Accounting Pronouncements In January 2010, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update No. 2010-06, Fair Value Measurements and Disclosures (Topic 820): Improving Disclosures about Fair Value Measurements. This standard amends the disclosure guidance with respect to fair value measurements for both interim and annual reporting periods. Specifically, this standard requires separate disclosure of significant transfers of assets or liabilities between Level 1 and Level 2 fair value measurements, and separate disclosures of fair value measurements for purchases, sales, issuances and settlements that use unobservable inputs (Level 3), and more robust disclosure of the valuation techniques and inputs used to measure recurring and nonrecurring fair value measurements (e.g. Level 2 and Level 3 measurements). These more robust disclosures and separate disclosure of significant transfers of assets or liabilities between Level 1 and Level 2 fair value measurements was effective for us as of December 15, 2009. The separate disclosures of fair value measurements for purchases, sales and settlements that use unobservable inputs (Level 3) is effective beginning with our fiscal year beginning July 1, 2011. However, at this time, the Company does not have any material Level 1, 2 or 3 assets or liabilities that require disclosure for the past or future fiscal years.

In April 2011, the FASB issued Accounting Standards Update No. 2011-04: *Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U.S. GAAP and IFRS.* The Amendments change the wording used to describe the requirements in U.S. GAAP for measuring fair value and for disclosing information about fair value measurements. Specifically, the amendments clarify the intent around applying existing fair value measurements and disclosure requirements, as well as, those that change a particular principle

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(All dollar amounts in thousands, except per share amounts)

### (1) NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

or requirement for measuring fair value or disclosing information about fair value measurements. These amendments are to be applied prospectively for annual periods beginning after December 15, 2011, and early application is not permitted. Due to the level of immateriality of the Level 1, 2 and 3 assets and liabilities that are addressed with these amendments, the Company does not believe that any of these amendments will have a material effect on its consolidated financial statements.

Other Comprehensive Income (Loss) Comprehensive income (loss) represents our change in equity (net assets), during a period, from transactions and other events and circumstances from non-owner sources. It includes all changes in equity during a period except those resulting from investments or distributions by or to owners. The components of comprehensive income (loss) are reported in the Consolidated Statements of Stockholders' Equity. Comprehensive income (loss) includes the change in fair value of our foreign currency forward contracts.

(r)

Off-Balance Sheet or Variable Interest Arrangements We do not have off-balance sheet arrangements, transactions with unconsolidated, limited purpose or variable interest entities, nor do we have material transactions or commitments involving related persons or entities.

#### (2) PROPERTY AND EQUIPMENT

Property and equipment, net of accumulated depreciation, consisted of the following at:

	June 30,					
		2011		2010		
Land	\$	8,504	\$	8,504		
Buildings		43,197		41,526		
Furniture and fixtures		88,952		76,089		
Equipment		54,782		52,129		
Leasehold improvements		14,250		12,055		
		209,685		190,303		
Less accumulated depreciation		(132,703)		(117,480)		
Net property and equipment	\$	76,982	\$	72,823		
				F-12		

#### TUESDAY MORNING CORPORATION

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(All dollar amounts in thousands, except per share amounts)

#### (3) DEBT

On December 15, 2008, we entered into a new credit agreement providing for an asset-based, five-year senior secured revolving credit facility (the "Revolving Credit Facility") in the amount of up to \$150.0 million which matures on December 15, 2013. On January 28, 2009, we entered into an amendment to increase the amount of the revolver from \$150.0 million to \$180.0 million. The revolving credit facility may be increased by up to an additional \$70.0 million, not to exceed an aggregate total commitment of \$250.0 million. Our indebtedness under the credit facility is secured by a lien on substantially all of our assets. The revolving credit facility contains, among other things, a "clean down" provision requirement that the sum of the aggregate principal amount of the outstanding loans and undrawn letters of credit may not exceed \$45.0 million for 30 consecutive days during the period from December 28 through January 31. On January 29, 2010, we entered into a second amendment to the Revolving Credit Facility to increase the clean down limit to \$65.0 million. The Revolving Credit Facility contains certain restrictive covenants, which affect, among others, our ability to incur liens or incur additional indebtedness, sell assets or merge or consolidate with any other entity. Unless borrowings and letters of credit exceed 82.5% of the maximum amounts available under the revolving credit facility or an event of default exists, the Company does not have to comply with any financial covenants. Should such an event occur, the Company is required to comply with a consolidated fixed charge coverage ratio of 1:1. As of June 30, 2011, we were in compliance with all required covenants. Interest expense of \$3.1 million for fiscal 2011 was due primarily to commitment fees of \$1.5 million, the amortization of financing fees of \$1.1 million and \$0.5 million in interest expense on borrowings.

At June 30, 2011, we had no outstanding amounts under the Revolving Credit Facility, \$8.3 million of outstanding letters of credit and availability of \$124.1 million under the Revolving Credit Facility. Letters of credit under the Revolving Credit Facility are primarily for self-insurance purposes. We incur commitment fees of up to 0.75% on the unused portion of the Revolving Credit Facility. Any borrowing under the Revolving Credit Facility incurs interest at LIBOR or the prime rate, depending on the type of borrowing, plus an applicable margin. These rates are increased or reduced as our average daily availability changes.

# (4) ACCRUED LIABILITIES

Accrued liabilities consist of the following:

	June 30,					
		2011		2010		
Sales tax	\$	2,428	\$	3,099		
Self-insurance reserves		10,771		12,546		
Wages & benefits		4,809		8,333		
Property taxes		1,361		1,495		
Other expenses		9,391		8,844		
Total accrued liabilities	\$	28,760	\$	34,317		

# TUESDAY MORNING CORPORATION

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(All dollar amounts in thousands, except per share amounts)

# (5) INCOME TAXES

Income tax expense (benefit) consists of:

	C	urrent	D	eferred	,	Total
Fiscal Year Ended June 30, 2011						
Federal	\$	2,222	\$	3,090	\$	5,312
State and local		391		265		656
Total	\$	2,613	\$	3,355	\$	5,968
Fiscal Year Ended June 30, 2010						
Federal	\$	4,621	\$	701	\$	5,322
State and local		539		60		599
Total	\$	5,160	\$	761	\$	5,921
Fiscal Year Ended June 30, 2009						
Federal	\$	2,739	\$	(2,715)	\$	24
State and local		184		(233)		(49)
Total	\$	2,923	\$	(2,948)	\$	(25)

A reconciliation of the expected federal income tax expense (benefit) at the statutory income tax rate to the actual tax expense (benefit) follows (based upon a tax rate of 35%):

	Fiscal Year Ended June 30,					
		2011		2010	2	2009
Expected federal income tax expense (benefit)	\$	5,442	\$	5,834	\$	(25)
State income taxes, net of related federal tax benefit		403		441		139
Other, net		123		(354)		(139)
Total tax expense (benefit)	\$	5,968	\$	5,921	\$	(25)
		F-1	4			

### TUESDAY MORNING CORPORATION

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(All dollar amounts in thousands, except per share amounts)

### (5) INCOME TAXES (Continued)

The tax effects of temporary differences that give rise to significant portions of the deferred tax assets and liabilities were as follows:

	June 30,					
		2011		2010		2009
Deferred tax assets:						
Current:						
Other payroll and benefits	\$	845	\$	884	\$	797
Inventory reserves		872		458		1,128
Self-insurance reserves		4,093		4,739		4,534
Stock-compensation		4,038		3,358		3,408
Other current liabilities		1,269		273		827
Noncurrent:						
Deferred rent		1,221		1,212		1,588
Total gross deferred tax assets	\$	12,338	\$	10,924	\$	12,282
Deferred tax liabilities:						
Current:						
Inventory costs	\$	7,584	\$	7,315	\$	6,841
Prepaid supplies		3,086		2,685		2,307
Non-current:						
Property and equipment		6,518		2,419		3,868
Total gross deferred tax liabilities		17,188		12,419		13,016
Net deferred tax liability	\$	4,850	\$	1,495	\$	734

We expect the deferred tax assets at June 30, 2011 to be fully recovered and the deferred tax liabilities at June 30, 2011 to be fully satisfied through the reversal of taxable temporary differences in future years as a result of normal business activities. Accordingly, no valuation allowance for deferred tax assets was considered necessary as of June 30, 2011.

Accounting for Uncertainty in Income Taxes The Company or one of its subsidiaries files income tax returns in the U.S. federal jurisdiction, and various state jurisdictions. With few exceptions, the Company is no longer subject to U.S. federal, state and local income tax examinations by tax authorities for years before 1999. The Internal Revenue Service (IRS) has concluded an examination of the Company for years ending on or before June 30, 2007.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(All dollar amounts in thousands, except per share amounts)

### (5) INCOME TAXES (Continued)

A reconciliation of the beginning and ending amount of unrecognized tax benefits is as follows:

Balance at June 30, 2008	\$ 1,091
Additions for tax positions of prior years	12
Reductions for tax positions of prior years	(68)
Balance at June 30, 2009	\$ 1,035
Additions for tax positions of prior years	33
Reductions for settlements	(429)
Balance at June 30, 2010	\$ 639
Additions for tax positions of prior years	22
Balance at June 30, 2011	\$ 661

The balance at June 30, 2011, that, if recognized, would affect the effective tax rate is \$661. The Company classifies and recognizes interest and penalties accrued related to unrecognized tax benefits in income tax expense. During the years ended June 30, 2011, 2010, and 2009, we recognized, net of tax effect \$22, \$23, and \$33, in interest, respectively. We paid interest, net of tax, of \$92 and \$13 during the fiscal years ended June 30, 2010, and 2009, respectively. No interest was paid in the tax year ended June 30, 2011.

We do not anticipate that the total amount of unrecognized tax benefits will significantly increase or decrease the effective tax rate within 12 months of June 30, 2011.

### (6) STOCK-BASED INCENTIVE PLANS

**Stock Option Awards** We have established the Tuesday Morning Corporation 1997 Long-Term Equity Incentive Plan, as amended (the "1997 Plan"), the Tuesday Morning Corporation 2004 Long-Term Equity Incentive Plan, as amended (the "2004 Plan"), and the Tuesday Morning Corporation 2008 Long-Term Equity Incentive Plan (the "2008 Plan"), which allow for the granting of stock options to directors, officers and key employees of, and certain other key individuals who perform services for us and our subsidiaries. The 1997 Plan authorized grants of options to purchase up to 4,800,000 shares of authorized, but unissued common stock. Equity awards may no longer be granted under the 1997 Plan but options granted under the plan are still exercisable. The 2004 Plan and the 2008 Plan authorize grants of options to purchase up to 2,000,000 and 2,500,000 shares, respectively, of authorized, but unissued common stock.

Stock options are awarded with a strike price at a fair market value equal to the average of the high and low trading prices of our common stock on the date of grant in the 1997 Plan and the 2004 Plan. Stock options are awarded with a strike price at a fair market value equal to the closing price of our common stock on the date of the grant in the 2008 Plan.

Options granted under the 1997 Plan and the 2004 Plan typically vest over periods of three to five years and expire ten years from the date of grant while options granted under the 2008 Plan typically vest over periods of one to three years and expire ten years from the date of grant. Options granted under the 2004 Plan and the 2008 Plan may have certain performance requirements in addition to service terms. If the performance conditions are not satisfied, the options are forfeited. No options with

#### TUESDAY MORNING CORPORATION

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(All dollar amounts in thousands, except per share amounts)

### (6) STOCK-BASED INCENTIVE PLANS (Continued)

performance conditions were outstanding as of June 30, 2011. The exercise prices of stock options outstanding on June 30, 2011, range between \$0.63 and \$35.23, which represents the fair market value of our common stock on the date the options were granted. At June 30, 2011, all shares available under the 1997 Plan had been granted and the 1997 Plan terminated pursuant to its terms as of December 29, 2007. There were 453,731 and 669,372 shares available for grant under the 2004 Plan and the 2008 Plan at June 30, 2011, respectively.

Following is a summary of transactions relating to the 1997 Plan, 2004 Plan and 2008 Plan options for the fiscal years ended June 30, 2011, 2010, and 2009 (share amounts in thousands):

Weighted

	Number of Shares	Weighted- Average Exercise Price	Weighted- Average Remaining Contractual Term (Years)	Aggrega Intrinsi Value	
Options Outstanding at June 30, 2008					
(vested or expected to vest)	2,000	17.66	4.98		
Granted during year	1,751	2.14			
Forfeited or expired during year	(764)	6.73			
	2.007	11.05	6.00	2.4	0.2
Options Outstanding at June 30, 2009	2,987	11.37	6.02	2,4	92
Granted during year	68	4.05			
Exercised during the year	(40)	2.02			
Forfeited or expired during year	(89)	7.64			
Options Outstanding at June 30, 2010	2,926	11.43	5.09	\$ 3,0	51
Granted during year	512	3.84			
Exercised during the year	(46)	1.29			
Forfeited or expired during year	(597)	9.39			
Options Outstanding at June 30, 2011	2,795	10.68	5.78	\$ 3,9	43
Exercisable at June 30, 2011	2,000	\$ 13.63	4.64	\$ 2,6	87

The weighted average grant date fair value of stock options granted during the fiscal years ended June 30, 2011, 2010, and 2009, was \$2.06, \$2.42, and \$1.01, respectively. The intrinsic value of vested shares at June 30, 2011 is \$2,687.

There were options to purchase 46,165 and 39,268 shares of our common stock, which were exercised during the fiscal years ended June 30, 2010, respectively. There were no options exercised during the fiscal year ended June 30, 2009. The aggregate intrinsic value of stock options exercised was \$60 thousand and \$79 thousand during the fiscal years ended June 30, 2011, and 2010, respectively. At June 30, 2011 we had \$1,042 thousand of total unrecognized stock-based compensation expense related to stock options that is expected to be recognized over a weighted average period of 1.77 years.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(All dollar amounts in thousands, except per share amounts)

#### (6) STOCK-BASED INCENTIVE PLANS (Continued)

The following table summarizes information about stock options outstanding at June 30, 2011 (share amounts in thousands):

	Options O	Outstanding Weighted	Options Exercisable					
Range of Exercise Prices	Number Outstanding	Average Remaining Contractual Life (Years)	Weighted Average Exercise Price Per Share	Number Exercisable	Weighted Average Exercise Price Per Share			
\$0.63 - \$0.63	7	7.70	\$ 0.63	3	\$ 0.63			
\$1.07 - \$1.07	600	7.38	1.07	525	1.07			
\$1.24 - \$2.65	403	7.66	1.34	235	1.27			
\$3.74 - \$3.74	467	9.17	3.74					
\$4.06 - \$20.01	411	4.92	13.00	330	14.67			
\$20.02 - \$20.02	51	4.82	20.02	51	20.02			
\$20.04 - \$35.23	856	2.37	24.00	856	24.00			
	2,795	5.78	\$ 10.68	2,000	\$ 13.63			

Restricted Stock Awards Under the terms of the 1997 Plan, the 2004 Plan, and the 2008 Plan, we may also grant restricted stock to directors, officers, key employees and certain other key individuals who perform services for us and our subsidiaries. Restricted stock awards are not transferable, but bear certain rights of common stock ownership including voting and dividend rights. Shares are valued at the fair market price of our common stock at the date of award. The weighted average grant date fair value of restricted stock awards granted during the fiscal years ended June 30, 2011, 2010, and 2009, was \$4.95, \$3.43, and \$2.45, respectively. Shares may be subject to certain performance requirements. If the performance requirements are not met, the restricted shares are forfeited. At December 31, 2007, all shares under the 1997 Plan had been granted and the 1997 Plan terminated pursuant to its terms as of December 29, 2007. Under the 2004 Plan and the 2008 Plan, as of June 30, 2011, there were 410,121 shares of restricted stock outstanding with award vesting periods of one to three years and a weighted average fair value of \$2.31 per share. Compensation expense related to restricted shares is recognized ratably over the requisite service period. For restricted shares with performance provisions, we estimate whether the performance conditions of the restricted shares are probable to be met for those shares awarded with performance conditions. If in the estimate of management, those performance conditions will not be met, we do not record expenses related to those performance based restricted shares. All restricted shares with performance requirements were forfeited as of June 30, 2011. Expense recorded for all restricted stock awards totaled \$1,292, \$1,286, and \$1,136 for the fiscal years ended June 30, 2011, 2010, and 2009, respectively. At June 30, 2011, we had \$532 of total unrecognized stock-based compensation expense related to restricted stock awards that is expected to be recognized over a weighted average

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(All dollar amounts in thousands, except per share amounts)

# (6) STOCK-BASED INCENTIVE PLANS (Continued)

The following table summarizes information about restricted stock awards outstanding at June 30, 2011 (share amounts in thousands):

	Number of Shares (thousands)	Weighted-Average Fair Value at Date of Grant			
Outstanding at June 30, 2008	376	\$	5.00		
Granted during year	1,830		2.45		
Vested during year	(245)		4.48		
Forfeited during year	(810)		3.93		
Outstanding at June 30, 2009	1,151	\$	1.79		
Granted during year	197		3.43		
Vested during year	(493)		2.20		
Forfeited during year	(51)		2.58		
Outstanding at June 30, 2010	804	\$	1.89		
Granted during year	156		4.95		
Vested during year	(511)		2.49		
Forfeited during year	(39)		1.74		
Outstanding at June 30, 2011	410	\$	2.31		
(7) OPERATING LEASES					

(7) OI ERATING LEASES

We lease substantially all store locations under non-cancelable operating leases. Our leases generally are for a five-year period with two five-year renewal options and, in very limited circumstances, our leases involve a tenant allowance for leasehold improvements. We record rent expense ratably over the life of the lease beginning with the date we take possession of or have the right to use the premises, and if our leases provide for a tenant allowance, we record the landlord reimbursement as a liability and ratably amortize the liability as a reduction to rent expense over the lease term beginning with the date we take possession of or control the physical access to the premises. Leases for new stores also typically allow us the ability to terminate a lease after 24 to 36 months if the store does not achieve sales expectations. Future minimum rental payments under leases are as follows:

Fiscal Years Ending June 30,	
2012	\$ 61,569
2013	48,314
2014	33,890
2015	20,575
2016	10,707
Thereafter	4,565
Total minimum rental payments	\$ 179,620

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(All dollar amounts in thousands, except per share amounts)

### (7) OPERATING LEASES (Continued)

Rent expense for the fiscal years ended June 30, 2011, 2010, and 2009 was \$78,791, \$79,184, and \$80,144, respectively. Rent expense includes rent for store locations and warehouses. Rent based on sales is not material to our financial statements.

#### (8) 401(K) PROFIT SHARING PLAN AND STOCK PURCHASE PROGRAM

We have a 401(k) profit sharing plan for the benefit of our full-time, eligible employees after six months of service. Under the plan, eligible employees may request us to deduct and contribute from 1% to 20% of their salary to the plan, subject to Internal Revenue Service Regulations. We match each participant's contribution up to 4% of participant's compensation. We expensed contributions of \$1,027, \$983, and \$972 for the fiscal years ended June 30, 2011, 2010, and 2009.

#### (9) LEGAL PROCEEDINGS

During 2001 and 2002, we were named as a defendant in three complaints filed in the Superior Court of California in and for the County of Los Angeles. The plaintiffs sought to certify a statewide class made up of some of our current and former employees, which they claim are owed compensation for overtime wages, penalties and interest. The plaintiffs also sought attorney's fees and costs. In October 2003, we entered into a settlement agreement with a sub-class of these plaintiffs consisting of managers-in-training and management trainees which was paid in November 2005 with no material impact to our financial statements. A store manager class was certified. However, in August 2008, our motion for de-certification of the class of store managers was granted, thereby dismissing their class action claim. The California Court of Appeals upheld the trial court's de-certification order and the California Supreme Court has declined to review that decision. We settled the individual claims of two plaintiffs in the lawsuit with no material impact on our financial statements. In addition, approximately 75 individual plaintiffs initially chose to pursue their claims individually and have filed separate lawsuits against us alleging overtime violations. Some of these cases have been voluntarily dismissed and there are now approximately 50 separate lawsuits pending. Three of the individual lawsuits have proceeded to trial and Statements of Decision have been issued, but judgments have not yet been entered. The three employees whose cases were already tried were found to be improperly classified as exempt employees. Tuesday Morning plans to appeal these determinations. In any event, Tuesday Morning does not expect these decisions to have a material impact on our financial statements. Several of the other individual cases are scheduled for trial this year.

A similar lawsuit, which also alleges claims concerning meal and rest periods, was filed in Orange County, California in 2004, by managers, managers-in-training and assistant managers, and an amended complaint was filed in July 2007. In December 2008, the four plaintiffs abandoned their class action claim and have elected to pursue their individual claims as well as claims under California's Private Attorney General Act with respect to such allegations. The Court has found in our favor on all claims and a final judgment has been entered. The plaintiffs have chosen not to pursue an appeal. A companion lawsuit alleging the same claims was filed in Orange County Superior Court in December 2008 on behalf of approximately thirty-four additional individual plaintiffs. This lawsuit includes a claim under California's Private Attorney General Act. No trial date has yet been set in that case and we do not expect this case to have a material impact on our financial statements. In January 2010, an additional plaintiff filed suit against us in Orange County Superior Court alleging claims for overtime

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(All dollar amounts in thousands, except per share amounts)

### (9) LEGAL PROCEEDINGS (Continued)

compensation and meal and rest period violations. The case was filed as a limited jurisdiction case and was tried earlier this year. The Judge has issued a Statement of Decision finding that the employee was improperly classified as an exempt employee, but judgment has not yet been entered. Tuesday Morning plans to appeal this determination. In any event, Tuesday Morning does not expect this decision to have a material impact on our financial statements.

In July 2009, a lawsuit alleging failure to pay overtime compensation was filed in Alabama by a former store manager. The plaintiff sought to certify a class action made up current and former store managers. In fiscal 2010, we filed a request with the court to deny this motion. The court has not ruled, and no trial date has been set. Tuesday Morning will rigorously defend its position at trial, and does not expect these complaints to have a material impact on our financial statements.

In December 2008, a class action lawsuit was filed by hourly, non-exempt employees in the Superior Court of California in and for the County of Los Angeles, alleging claims covering meal and rest period violations. The parties are presently conducting discovery. We do not expect this complaint to have a material impact on our financial statements.

In February 2010, a store manager filed an individual suit against us in Los Angeles Superior Court alleging claims for disability discrimination, harassment, retaliation, failure to accommodate, failure to engage in good faith interactive process, violation of the Family Medical Leave Act/California Family Rights Act, violation of public policy, failure to prevent retaliation, harassment and discrimination, breach of contract, breach of covenant of good faith and fair dealing, and intentional infliction of emotional distress. The case was settled earlier this year with no material impact on our financial statements.

We intend to vigorously defend all pending actions. We do not believe these or any other legal proceedings pending or threatened against us would have a material adverse effect on our financial condition or results of operations.

#### (10) EARNINGS PER COMMON SHARE

The following table sets forth the computation of basic and diluted earnings per common share:

	Fiscal Year Ended June 30,					
	2011 2010 (in thousands, except per sl			2009 share		
	data)					
Net income (loss)	\$	9,579	\$	10,748	\$	(44)
Less: Income to participating securities		130		245		(1)
Net Income (loss) attributable to common shares	\$	9,449	\$	10,503	\$	(43)
Weighted average common shares outstanding basic		42,493		41,920		41,505
Effect of dilutive stock equivalents		585		563		
Weighted average commons shares outstanding dilutive	\$	43,078	\$	42,483	\$	41,505
Net income (loss) per common share basic	\$	0.22	\$	0.25	\$	
Net income (loss) per common share diluted	\$	0.22 F-21	\$	0.25	\$	

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(All dollar amounts in thousands, except per share amounts)

# (10) EARNINGS PER COMMON SHARE (Continued)

Options representing rights to purchase shares of common stock of 1,785,456 at June 30, 2011, 1,839,956 at June 30, 2010 and 1,787,000 at June 30, 2009 were not included in the diluted earnings (loss) per share calculation because the assumed exercise of such options would have been anti-dilutive.

### (11) QUARTERLY RESULTS OF OPERATIONS (UNAUDITED)

A summary of the unaudited quarterly results is as follows for the years ended June 30, 2011 and 2010:

	Quarters Ended(1)							
	Sept. 30, 2010		Dec. 31, 2010		March 31, 2011		June 30, 2011	
Net sales	\$	172,756	\$	279,312	\$	174,316	\$	194,766
Gross profit		66,798		107,179		66,696		72,643
Operating income (loss)		(3,483)		28,370		(5,245)		(1,599)
Net income (loss)		(2,645)		17,261		(3,635)		(1,402)
Basic earnings (loss) per share	\$	(0.06)	\$	0.40	\$	(0.08)	\$	(0.03)
Diluted earnings (loss) per share	\$	(0.06)	\$	0.40	\$	(0.08)	\$	(0.03)

	Quarters Ended(1)							
	Sept. 30, 2009		Dec. 31, 2009		March 31, 2010			June 30, 2010
Net sales	\$	165,867	\$	289,615	\$	172,000	\$	200,783
Gross profit		63,379		109,463		64,560		76,593
Operating income (loss)		(6,933)		30,168		(6,254)		3,165
Net income (loss)		(4,661)		18,450		(4,336)		1,295
Basic earnings (loss) per share	\$	(0.11)	\$	0.43	\$	(0.10)	\$	0.03
Diluted earnings (loss) per share	\$	(0.11)	\$	0.43	\$	(0.10)	\$	0.03

(1) A significant portion of our revenues and net earnings are realized during the period from October through December.

#### **EXHIBIT INDEX**

Exhibit No.

3.1.1 Description

3.1.1 Certificate of Incorporation of Tuesday Morning Corporation (the "Company") (incorporated by reference to Exhibit 3.1 to the Company's Registration Statement on Form S-4 (File No. 333-46017) as filed with the Securities and Exchange Commission

(the "Commission") on February 10, 1998)

3.1.2 Certificate of Amendment to the Certificate of Incorporation of the Company dated March 25, 1999 (incorporated by reference to Exhibit 3.3 to the Company's Registration Statement on Form S-1/A (File No. 333-74365) as filed with the Commission on March 29, 1999)

- 3.1.3 Certificate of Amendment to the Certificate of Incorporation of the Company dated May 7, 1999 (incorporated by reference to Exhibit 3.1.3 to the Company's Form 10-Q as filed with the Commission on May 2, 2005)
- 3.2 Amended and Restated By-laws of the Company dated December 14, 2006 (incorporated by reference to Exhibit 3.1 to the Company's Form 8-K as filed with the Commission on December 20, 2006)
- 10.1.1 Tuesday Morning Corporation 1997 Long-Term Equity Incentive Plan (incorporated by reference to Exhibit 10.9 to the Company's Registration Statement on Form S-4 (File No. 333-46017) as filed with the Commission on February 10, 1998)
- 10.1.2 Amendment No. 1 to the Tuesday Morning Corporation 1997 Long-Term Equity Incentive Plan (incorporated by reference to Exhibit 10.10 to the Company's Registration Statement on Form S-1/A (File No. 333-74365) as filed with the Commission on March 29, 1999)
- 10.1.3 First Amendment to the Tuesday Morning Corporation 1997 Long-Term Equity Incentive Plan (incorporated by reference to Exhibit 10.3 to the Company's Form 10-Q as filed with the Commission on August 1, 2005)
  - 10.2 1999 Employee Stock Purchase Plan (incorporated by reference to Exhibit 10.12 to the Company's Registration Statement on Form S-1 (File No. 333-74365) as filed with the Commission on March 12, 1999)
  - 10.3 Tuesday Morning Corporation 2004 Long-Term Equity Incentive Plan (incorporated by reference to Appendix B to the Company's Definitive 14A Proxy Statement as filed with the Commission on April 19, 2004)
- 10.4.1 First Amendment to the Tuesday Morning Corporation 2004 Long-Term Equity Incentive Plan (incorporated by reference to Exhibit 10.4 to the Company's Form 10-Q as filed with the Commission on August 1, 2005)
- 10.4.2 Second Amendment to the Tuesday Morning Corporation 2004 Long-Term Equity Incentive Plan (incorporated by reference to Exhibit 10.1 to the Company's Form 8-K as filed with the Commission on November 8, 2007)
- 10.5 Form of Incentive Stock Option Agreement under the Tuesday Morning Corporation 1997 Long-Term Equity Incentive Plan and the Tuesday Morning Corporation 2004 Long-Term Equity Incentive Plan (incorporated by reference to Exhibit 10.1 to the Company's Form 8-K as filed with the Commission on May 3, 2005)
- 10.6 Description of Directors Compensation (incorporated by reference to Exhibit 10.2 to the Company's Form 10-Q as filed with the Commission on May 4, 2007)

# Exhibit No. Description Form of Restricted Stock Award Agreement for directors under the Tuesday Morning Corporation 2004 Long-Term Equity Incentive Plan (incorporated by reference to Exhibit 10.1 to the Company's Form 8-K as filed with the Commission on November 6, 2007) 10.8 Form of Confidentiality Agreement for directors (incorporated by reference to Exhibit 10.1 to the Company's Form 8-K as filed with the Commission on December 19, 2007) Form of Restricted Stock Award Agreement for directors under the Tuesday Morning Corporation 1997 Long-Term Equity Incentive Plan (incorporated by reference to Exhibit 10.2 to the Company's Form 8-K as filed with the Commission on December 19, 2007) 10.10 Form of Restricted Stock Award Agreement for employees under the Tuesday Morning Corporation 1997 Long-Term Equity Incentive Plan (incorporated by reference to Exhibit 10.3 to the Company's Form 8-K as filed with the Commission on December 19, 2007) 10.11 Form of Restricted Stock Award Agreement for employees under the Tuesday Morning Corporation 2004 Long-Term Equity Incentive Plan (incorporated by reference to Exhibit 10.4 to the Company's Form 8-K as filed with the Commission on December 19, 2007) Amended and Restated Employment Agreement, dated September 29, 2008, between the Company and Kathleen Mason (incorporated by reference to Exhibit 10.1 to the Company's Form 8-K filed with the Commission on October 3, 2008) 10.12.2 First Amendment to the Amended and Restated Employment Agreement, dated January 28, 2009, by and between Tuesday Morning Corporation and Kathleen Mason (incorporated by reference to Exhibit 10.9 to the Company's Form 10-Q filed with the Commission on January 30, 2009) Employment Agreement dated October 2, 2008, between the Company and Michael J. Marchetti (incorporated by reference to Exhibit 10.2 to the Company's Form 8-K as filed with the Commission on October 3, 2008) First Amendment to the Employment Agreement, dated January 28, 2009, by and between Tuesday Morning Corporation and 10.13.2 Michael Marchetti (incorporated by reference to Exhibit 10.10 to the Company's Form 10-Q filed with the Commission on January 30, 2009) Form of Performance Stock Award Agreement under the Tuesday Morning Corporation 2004 Long-Term Equity Incentive Plan (incorporated by reference to Exhibit 10.1 to the Company's Form 8-K filed with the Commission on October 10, 2008) Form of Restricted Stock Award Agreement under the Tuesday Morning Corporation 2004 Long-Term Equity Incentive Plan (incorporated by reference to Exhibit 10.2 to the Company's Form 8-K filed with the Commission on October 10, 2008) Form of Nonqualified Stock Option Agreement for Employees under the Tuesday Morning Corporation 2004 Long-Term Incentive Plan (incorporated by reference to Exhibit 10.3 to the Company's Form 8-K filed with the Commission on October 10, 2008) 10.17 Tuesday Morning Corporation 2008 Long-Term Equity Incentive Plan (incorporated by reference to Exhibit 10.1 to the

44

Company's Form 8-K filed with the Commission on November 19, 2008.)

# Exhibit No. Description 10.18.1 Credit Agreement, dated December 15, 2008, by and among the Company, Bank of America, N.A., as administrative agent, Swing Line Lender, L/C Issuer, Banc of America Securities LLC and Wells Fargo Retail Finance, LLC, as Joint Lead Arrangers and Joint Bookrunners, Wells Fargo Retail Finance, LLC, as Syndication Agent, and the several banks and other financial institutions or entities from time to time parties thereto (incorporated by reference to Exhibit 10.1 to the Company's Form 8-K/A filed with the Commission on December 23, 2008) Joinder and First Amendment to Credit Agreement, dated January 28, 2009, by and among the Company, Bank of America, N.A., Wells Fargo Retail Finance, LLC and Regions Bank (incorporated by reference to Exhibit 10.1 to the Company's Form 8-K filed with the Commission on January 30, 2009) Second Amendment to Credit Agreement, dated January 29, 2010, by and among the Company, Bank of America, N.A., Wells 10.18.3 Fargo Retail Finance, LLC, and Regions Bank (incorporated by reference to Exhibit 10.1 to the Company's Form 8-K filed with the Commission on February 4, 2010) Form of Nonqualified Stock Option with Service Award Agreement under the Tuesday Morning Corporation 2004 Long-Term Equity Incentive Plan (incorporated by reference to Exhibit 10.1 to the Company's Form 8-K filed with the Commission on March 3, 2009) Form of Incentive Stock Option Award Agreement for Employees under the Tuesday Morning Corporation 2008 Long-Term Equity Incentive Plan (incorporated by reference to Exhibit 10.2 to the Company's Form 8-K filed with the Commission on March 3, 2009) 10.21 Form of Nonqualified Stock Option Award Agreement for Employees under the Tuesday Morning Corporation 2008 Long-Term Equity Incentive Plan (incorporated by reference to Exhibit 10.3 to the Company's Form 8-K filed with the Commission on March 3, 2009) Form of Restricted Stock Award Agreement under the Tuesday Morning Corporation 2008 Long-Term Equity Incentive Plan (incorporated by reference to Exhibit 10.4 to the Company's Form 8-K filed with the Commission on March 3, 2009) Subsidiaries of the Company (incorporated by reference to Exhibit 21.1 to the Company's Form 10-K as filed with the Commission on March 9, 2005) 23.1 Consent of Independent Registered Public Accounting Firm Certification by the Chief Executive Officer of the Company Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 31.2 Certification by the Chief Financial Officer of the Company Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 Certification of the Chief Executive Officer of the Company Pursuant to 18 U.S.C. § 1350, adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 32.2 Certification of the Chief Financial Officer of the Company Pursuant to 18 U.S.C. § 1350, adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

Management contract or compensatory plan or arrangement